Prescribed by: DoDI 1400.25, Volume 1404 NF-6 PERFORMANCE MANAGEMENT SYSTEM **EXECUTIVE PERFORMANCE AGREEMENT** (When filled in, this document contains information subject to the Privacy Act of 1974, as amended.) PART I - CONSULTATION. I have reviewed this plan and have been consulted on its development. 1. EXECUTIVE'S NAME (Last, First, Middle Initial) 2. RATING PERIOD 3. EXECUTIVE'S SIGNATURE 4. DATE (YYYYMMDD) 5. TITLE 6. ORGANIZATION 7. RATING OFFICIAL'S NAME (Last, First, Middle Initial) 8. RATING OFFICIAL'S SIGNATURE 9. DATE (YYYYMMDD) PART II - PROGRESS REVIEW. 1. EXECUTIVE'S SIGNATURE 2. DATE (YYYYMMDD) 3. RATING OFFICIAL'S SIGNATURE 4. DATE (YYYYMMDD) 6. DATE (YYYYMMDD) 5. REVIEWING OFFICIAL'S SIGNATURE (Optional) **PART III - SUMMARY RATING.** 1. INITIAL Level 4 - Exceeds Level 5 -Level 3 - Fully Level 2 - Minimally Level 1 -**SUMMARY** Successful Satisfactory Unsatisfactory Outstanding Fully Successful **RATING:** a. RATING OFFICIAL'S NAME (Last, First, Middle Initial) b. RATING OFFICIAL'S SIGNATURE c. DATE (YYYYMMDD) d. EXECUTIVE'S SIGNATURE e. DATE (YYYYMMDD) f. REVIEWING OFFICIAL'S SIGNATURE (Optional) g. DATE (YYYYMMDD) 2. HIGHER LEVEL REVIEW (If applicable) b. DATE (YYYYMMDD) I request a higher level review. a. EXECUTIVE'S INITIALS d. DATE (YYYYMMDD) c. HIGHER LEVEL REVIEW COMPLETED (X) e. HIGHER LEVEL REVIEWER SIGNATURE 3. PERFORMANCE REVIEW BOARD RECOMMENDATION: Level 5 Level 4 Level 3 Level 2 Level 1 a. PRB SIGNATURE b. DATE (YYYYMMDD) Level 1 4. ANNUAL SUMMARY RATING: Level 5 Level 4 Level 3 Level 2 a. AUTHORIZING OFFICIAL'S SIGNATURE b. DATE (YYYYMMDD) PART IV - DERIVATION FORMULA AND CALCULATION OF ANNUAL SUMMARY RATING.

| a. CRITICAL | b. EL | b. ELEMENT RATING | | | d. SCORE | SUMMARY LEVEL RANGES | | | |
|------------------------|---------|--------------------|--------|---------|--------------------|--------------------------------------------|--|--|--|
| ELEMENT | Initial | Final (If changed) | WEIGHT | Initial | Final (If changed) | | | | |
| 1. LEADING CHANGE | | | | | | | | | |
| 2. LEADING PEOPLE | | | | | | 475 - 500 = Level 5 | | | |
| 3. BUSINESS ACUMEN | | | | | | 400 - 474 = Level 4 300 - 399 = Level 3 | | | |
| 4. BUILDING COALITIONS | | | | | | 200 - 299 = Level 2 | | | |
| 5. RESULTS DRIVEN | | | | | | Any CE rated Level 1 = Level 1 | | | |
| 6. TOTAL | | | 100% | | | | | | |

| EXECUTIVE NAME | RATING PERIOD |
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PART V - CRITICAL ELEMENTS.

Performance Standards for Critical Elements (The performance standard for each critical element is specified below; examples for the top three performance levels can be found in the system description.)

- Level 5: The executive demonstrates exceptional performance, fostering a climate that sustains excellence and optimizes results in the executive's organization, agency, department or government-wide. This represents the highest level of executive performance, as evidenced by the extraordinary impact on the achievement of the organization's mission. The executive is an inspirational leader and is considered a role model by Component leadership, peers, and employees. The executive continually contributes materially to or spearheads Component efforts that address or accomplish important Component goals, consistently achieves expectations at the highest level of quality possible, and consistently handles challenges, exceeds targets, and completes assignments ahead of schedule at every step along the way.
- Level 4: The executive demonstrates a very high level of performance beyond that required for successful performance in the executive's position and scope of responsibilities. The executive is a proven, highly effective leader who builds trust and instills confidence in Component leadership, peers, and employees. The executive consistently exceeds established performance expectations, timelines, or targets, as applicable.
- Level 3: The executive demonstrates the high level of performance expected and the executive's actions and leadership contribute positively toward the achievement of strategic goals and meaningful results. The executive is an effective, solid, and dependable leader who delivers high-quality results based on measures of quality, quantity, efficiency, and/or effectiveness within agreed-upon timelines. The executive meets and often exceeds challenging performance expectations established for the position.
- Level 2: The executive's contributions to the organization are acceptable in the short term but do not appreciably advance the organization towards achievement of its goals and objectives. While the executive generally meets established performance expectations, timelines and targets, there are occasional lapses that impair operations and/or cause concern from management. While showing basic ability to accomplish work through others, the executive may demonstrate limited ability to inspire subordinates to give their best efforts or to marshal those efforts effectively to address problems characteristic of the organization and its work.
- Level 1: In repeated instances, the executive demonstrates performance deficiencies that detract from mission goals and objectives. The executive generally is viewed as ineffectual by Component leadership, peers, or employees. The executive does not meet established performance expectations/timelines/targets and fails to produce or produces unacceptable work products, services, or outcomes.

Element Rating Level Points:

Level 5 = 5 points

Level 4 = 4 points

Level 3 = 3 points

Level 2 = 2 points

Level 1 = 0 points

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| EXECUTIVE NAME | | | | | | | RATING PERIOD | | | | |
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| Critical Element 1. Leading Change | | | | (Minim | um w | eight 5%) | | Weight: | | % | |
| Develops and implements an organizational vision that integrate Assesses and adjusts to changing situations, implementing innov improvements to major shifts in direction or approach, as approprogram performance; creates a work environment that encourage focus, even under adversity. | ative oriate | e solutions to e. Balances cl | ma han | ke organiza | tional nuity; | improveme continually | ents, y stri | ranging from | m inci | remental rvice and | |
| Component-Specific Performance Requirements | | | | | | | | | | | |
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| Rating Official Narrative (Optional) | | | | | | | | | | | |
| | | | | | | | | | | | |
| Critical Element Rating - Leading Change | | Level 5 | | Level 4 | | Level 3 | | Level 2 | | Level 1 | |
| Critical Element 2. Leading People | | (Minimum weight | | | | | | Weight: | | % | |
| Designs and implements strategies that maximize employee pote standards in meeting the organization's vision, mission, and goal potential; allows for full participation by all employees; facilitate of conflicts. Ensures employee performance plans are aligned wifeedback, and that employees are realistically appraised against accountable for appropriate levels of performance and conduct. Since the property is accountable to achieve a high-quality workforce that reflects the nation | s. Pr es co ith th clear Seek | rovides a wor ollaboration, one organization rely defined are s and consider | kplacoop on's ad co | eace that fost peration, an mission an ommunicate employee in | ers the d team d goal ed peri put. R | e developm nwork, and s, that empl formance st decruits, reta | ent o supp loyee tanda ains, | of others to the construction of the construct | heir for ctive in ctive in constructions constructions constructions constructions constructions constructions constructions constructions constructions constructions constructions constructions constructions constructions constructions constructions constructions constructions constructions constructions constructions constructions constructions constructions constructions constructions constructions constructions constructions constructions constructions constructions constructions constructions constructions constructions constructions constructions constructions constructions constructions constructions constructions constructions constructions constructions constructions constructions constructions constructions constructions constructions constructions constructions constructions constructions constructions constructions constructions constructions constructions constructions constructions constructions constructions constructions constructions constructions constructions constructions constructions constructions constructions constructions constructions constructions constructions constructions constructions constructions constructions constructions constructions constructions constructions constructions constructions constructions constructions constructions constructions constructions constructions constructions constructions constructions constructions constructions constructions constructions constructions constructions constructions constructions constructions constructions constructions constructions constructions constructions constructions constructions constructions constructions constructions constructions constructions constructions constructions constructions constructions constructions constructions constructions constructions constructions constructions constructions constructions constructions constructions constructions constructions constructions constructions constructions constructions constructions constructions constructions constructions constructions constructions constructions con | ull resolution ctive yees talent | |
| Component-Specific Performance Requirements | | | | | | | | | | | |
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| Rating Official Narrative (Optional) | | | | | | | | | | | |
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| Critical Element Rating - Leading People | | Level 5 | | Level 4 | | Level 3 | | Level 2 | | Level 1 | |

| EXECUTIVE NAME | | | | | | RATING PERIOD | | | | |
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| Critical Element 3. Business Acumen | | | | (Minimu | m weight | 5%) | , | Weight: | | % |
| Assesses, analyzes, acquires, and administers human, financial, material, and information resources in a manner that instills public trust and accomplishes the organization's mission. Uses technology to enhance processes and decision making. Executes the operating budget; prepares budget requests with justifications; and manages resources. | | | | | | | | | | |
| Component-Specific Performance Requirements | | | | | | | | | | |
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| Rating Official Narrative (Optional) | | | | | | | | | | |
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| Critical Element Rating - Business Acumen | | Level 5 | | Level 4 | Leve | el 3 | | Level 2 | | Level 1 |
| Critical Element 4. Building Coalitions | | | | (Minimu | m weight | 5%) | , | Weight: | | % |
| Solicits and considers feedback from internal and external stakehole widest range of appropriate stakeholders to facilitate an open | | | | | | | | | | |
| advocates, and expresses facts and ideas in a convincing manner | and | negotiates | vith i | ndividuals ar | nd groups | internall | ly aı | nd external | ly, as | |
| appropriate. Develops a professional network with other organization. | ation | is and ident | ines i | ne internal a | na externa | ii poiitic | s tna | at affect the | wor | k of the |
| Component-Specific Performance Requirements | | | | | | | | | | |
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| Rating Official Narrative (Optional) | | | | | | | | | | |
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| EXECUTIVE NAME | RATING PERIOD | | | | | | |
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| Critical Element 5. Results Driven | (Minimum weight 5 | %) | Weight: | % | | | |
| Component Goals/Objectives for current FY: Must have at least 1 result (may have | ave more than 5). | ı | | , | | | |
| This critical element includes specific performance results expected from the executive do outcomes from the strategic plan or other measurable outputs and outcomes clearly aligne the performance plan will include the performance requirements (including measures, targed describing the range of performance at Level 3 for each result specified. It is recommended Levels 5 and 2. Alignment: cite relevant goals/objectives, page numbers, from the Strategic Plan, Congressor other organizational planning document in the designated section for each performance | ed to organizational g gets, timelines, or qu ed to also establish the essional Budget Justif | goals and ality desc ne thresho | objectives. At criptors, as app old measures/ta | a minimum, ropriate) argets for | | | |
| Result 1 | Strategic Alignme | nt: | | | | | |
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| Result 2 | Strategic Alignme | nt: | | | | | |
| Result 3 | Strategic Alignme | nt: | | | | | |
| Result 4 | Strategic Alignme | nt: | | | | | |
| Result 5 | Strategic Alignme | nt: | | | | | |
| Rating Official Narrative (Optional) | | | | | | | |
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| Critical Flement Rating - Building Coalitions | vel 4 Level | 3 | l evel 2 | l evel 1 | | | |