SUBJECT: Joint Deployment Process Owner

References: (a) DoD Directive 5158.5, subject as above, November 12, 2001 (hereby canceled)
(b) Deputy Secretary of Defense memorandum, “Delegations of Authority,” November 30, 2006
(c) DoD Instruction 5025.01, “DoD Directives Program,” October 28, 2007
(d) Defense Transportation Regulation 4500.09-R, Part I, “Passenger Movement,” June 2005
(e) through (j), see Enclosure 1

1. PURPOSE

This Instruction:

1.1. Reissues Reference (a) as a DoD Instruction pursuant to the authority of the Under Secretary of Defense for Policy (USD(P)) in Reference (b) and the guidance in Reference (c).

1.2. Establishes policies and assigns responsibilities for improving the effectiveness and efficiency of the joint deployment and redeployment processes.

1.3. Designates the Commander, United States Joint Forces Command (CDRUSJFCOM), as the DoD Joint Deployment Process Owner (JDPO) responsible for coordinating, sustaining, and improving processes; coordinating the creation of new deployment and/or redeployment processes, where appropriate; and being accountable for deployment/redeployment process outcomes.

1.4. Focus of the DoD Instruction is to establish and assign responsibilities for joint deployment and redeployment process improvement and business rules to execute joint deployment and redeployment operations.
2. **APPLICABILITY**

This Instruction applies to the Office of the Secretary of Defense, the Military Departments, the Office of the Chairman of the Joint Chiefs of Staff and the Joint Staff, the Combatant Commands, the Office of the Inspector General of the Department of Defense, the Defense Agencies, the DoD Field Activities, and all other organizational entities within the Department of Defense (hereafter referred to collectively as the “DoD Components”).

3. **DEFINITIONS**

Terms used in this Instruction are defined in Defense Transportation Regulation 4500.9-R (Reference (d)), Joint Publication 1-02 (Reference (e)), and Enclosure 2.

4. **POLICY**

It is DoD policy that:

4.1. The DoD Components accomplish joint deployments and redeployments rapidly, effectively, and efficiently to meet mission requirements for peace, crisis, and war.

4.2. The Department of Defense develop and maintain the capability to conduct rapid and effective movement planning and execution from the point(s) of origin to the operational destination point(s) for both deployment and redeployment of forces and materiel.

4.3. The Department of Defense develop supporting policies and programs that ensure doctrine, organizations, training, materiel, leadership and education, personnel, and facilities (DOTMLPF) are transformed in parallel with joint deployment and redeployment process improvements.

4.4. Information technology and associated data supporting the joint deployment and redeployment processes shall be developed in compliance with applicable law and DoD policy, procedures, business rules, and issuances.

4.5. The responsibilities and authorities of the DoD JDPO do not affect organizational structure, reporting relationships, or individual command authority or accountability.

4.6. In its role as JDPO, USJFCOM, through its Service components, ensures the supported commander is provided with the ready forces needed to achieve national objectives. USJFCOM is responsible to coordinate and make recommendations for the global conventional force.

5. **RESPONSIBILITIES**

5.1. The USD(P) shall:
5.1.1. Monitor JDPO efforts on behalf of the Secretary of Defense.

5.1.2. Ensure process changes recommended by JDPO and forwarded by the Chairman of the Joint Chiefs of Staff to the Secretary of Defense are consistent with and support Guidance for Development of the Force, Guidance for Employment of the Force, and other DoD policy and issuances.

5.1.3. Develop DoD issuances as needed to implement approved process changes according to procedures in Reference (c).

5.2. The Heads of the DoD Components shall:

5.2.1. Identify and advocate joint deployment and redeployment process improvement changes through the JDPO and existing joint forums.

5.2.2. Identify technology improvement supporting joint deployment and redeployment requirements through the JDPO and appropriate DoD governance bodies.

5.2.3. Coordinate and implement approved process changes and develop supporting processes for these changes.

5.3. The Chairman of the Joint Chiefs of Staff shall:

5.3.1. Provide guidance to the JDPO.

5.3.2. Ensure process changes recommended by the JDPO are consistent with and support Guidance for Development of the Force (Reference (f)), Guidance for Employment of the Force (Reference (g)), and other DoD issuances.

5.3.3. Review recommended process changes and forward appropriate change recommendations that affect DoD policy and procedures to the Secretary of Defense for evaluation and action.

5.3.4. Ensure that the activities and initiatives of the CDRUSJFCOM, as the JDPO, and the Commander, United States Transportation Command (CDRUSTRANSCOM), as the Distribution Process Owner (DPO) in accordance with DoD Directive 5158.04 (Reference (h)) according to the Unified Command Plan (Reference (i)), are coordinated and not duplicative.

5.3.5. In coordination with CDRUSJFCOM and CDRUSTRANSCOM, co-chair a semi-annual Joint Deployment and Distribution Conference (JDDC) to update the joint planning and execution community (JPEC) on the status of joint deployment and distribution process improvement initiatives and to synchronize JPEC efforts.

5.4. The CDRUSJFCOM, as the DoD JDPO, shall:

5.4.1. Deploy trained and ready joint forces and provide operational and intelligence support from assigned forces in response to the requirements of supported combatant commanders as described in Reference (i).
5.4.2. Lead the effort to transform the joint deployment process into a more responsive, effective, and efficient capability that can meet the operational employment needs of the U.S. Armed Forces in the 21st century.

5.4.3. Annually conduct studies and analyses on the deployment and redeployment process improvement and provide recommendations for process improvements across the DOTMLPF spectrum. In accomplishing these functions:

5.4.3.1. Coordinate JPEC efforts to improve the joint deployment and redeployment processes.

5.4.3.2. Establish measurable and prioritized objectives for implementing process improvements.

5.4.3.3. Ensure joint deployment and redeployment processes are linked and synchronized with joint doctrine, policy, authoritative databases, fully interoperable information systems, and requisite joint deployment and redeployment process training and education, and aligned with Global Force Management processes. Present requirements bi-annually at the JDDC.

5.4.3.4. Recommend lead DoD Component(s) for implementing DOTMLPF changes to the joint deployment process and system to the JPEC.

5.4.3.5. Ensure potential changes will not adversely affect other processes.

5.4.3.6. In collaboration with the DPO, collect and provide process, systems, and technical information and act as a proponent of the Joint Deployment and Distribution Architecture (JDDA).

5.4.3.7. Utilize the JDDA as the core element of process improvement analysis to ensure the complementary integration of deployment and distribution.

5.4.4. Ensure joint deployment and redeployment process improvements are coordinated with, aligned with, or integrated into appropriate DoD and JPEC initiatives. These initiatives include, but are not limited to: DoD Adaptive Planning, the Global Information Grid, objectives for net-centricity, Net-Enabled Command Capability, Net-Centric Enterprise Services, Business Transformation Agency processes and procedures, DoD Data Strategy, Force Management Integration Project, the Defense Readiness Reporting System, the current Joint system of record, the Joint Operation Planning and Execution System (JOPES), and approved Joint Capabilities Integration Development System initiatives.

5.4.5. Coordinate joint deployment and redeployment technology improvement requirements with appropriate DoD governance bodies to accomplish the functions in subparagraphs 5.4.5.1. through 5.4.5.4. These governance bodies include, but are not limited to: the Deputies Advisory Working Group; Force Management Functional Capabilities Board; Distribution Steering Group; Defense Logistics Board; Distribution Executive Board; Command and Control Capability Integration Board; Command and Control, Net-Centric, Force
Management, and Focus Logistics Functional Capabilities Boards; Global Command and Control Advisory Board and Management Structure; Net-Enabled Command Capability Joint Combat Capability Developer; the Joint Logistics and Joint Command and Control portfolio test case managers; the JOPES Users Advisory Group; and Force Management Executive Committee.

5.4.5.1. Recommend acquisition of technology solutions necessary to improve joint deployment and redeployment processes.

5.4.5.2. Conduct and/or coordinate appropriate analyses and recommend the retention, modification, or retirement of current systems supporting joint deployment and redeployment processes in coordination with the JOPES Users Advisory Group.

5.4.5.3. In coordination with the distribution portfolio manager, define the required data elements, system interoperability, and architecture necessary for deployment and distribution. Present requirements bi-annually at the JDDC.

5.4.5.4. Assess, test, and evaluate potential process and technology changes using joint experiments, exercises, and operations.

5.4.6. Coordinate joint deployment and redeployment processes and technology improvement studies, analyses, and recommendations with the JOPES Users Advisory Group to establish and maintain an integrated environment within the joint deployment and distribution enterprise (JDDE).

5.4.7. In coordination with the Joint Staff and USTRANSCOM, co-chair a semi-annual JDDC to update the JPEC on the status of joint deployment and distribution process improvement initiatives and to synchronize JPEC efforts.

5.4.8. On a semi-annual basis, update the Chairman of the Joint Chiefs of Staff, the Principal Deputy Under Secretary of Defense for Policy, and the Deputy Under Secretary of Defense for Logistics and Material Readiness on the progress of ongoing JDPO efforts to transform the joint deployment process. Address inputs and solutions forwarded by the Heads of the DoD Components from their semi-annual review and identification of deployment- and redeployment-related activities, to include the JDDC. Justify any lack of progress in improving the process and recommend solutions to the Secretary of Defense and the Chairman of the Joint Chiefs of Staff when critical differences among the DoD Components impede improvement.

5.4.9. Ensure appropriate DoD JDPO representation at the quarterly meeting of the JOPES Users Advisory Group to present decisional requirements and provide informational updates as required.

5.5. The CDR USTRANSCOM, as the DPO, the single manager of the Defense Transportation System, and the Distribution Portfolio Manager (Reference (h)), shall:

5.5.1. Identify and coordinate joint distribution process and force movement improvement efforts and initiatives with the JDPO to ensure efforts are integrated and complementary.
5.5.2. Provide joint distribution expertise and guidance to assist the JDPO in identifying, evaluating, and prioritizing potential changes to JDDE processes and supporting transportation systems to:

5.5.2.1. Assist the JDPO with joint deployment process training and doctrine development as necessary.

5.5.2.2. Conduct, coordinate, and/or participate in appropriate analyses and provide recommendations for retention, modification, or retirement of distribution systems currently supporting the joint deployment and redeployment processes.

5.5.3. Identify modifications of distribution systems, programs, and initiatives that will improve joint deployment and redeployment processes and fulfill warfighter requirements for effectiveness and efficiency. Collaborate with the JDPO and system users to develop plans and programs for implementing improvements.

5.5.4. Collect and coordinate appropriate processes, systems, and technical information to build and maintain the integrated JDDA in support of the JDPO and the Department of Defense.

5.5.5. Support the JDPO by assisting in improvement studies, analyses, recommendations, and implementation relevant to deployment and distribution.

5.5.6. In coordination with the Joint Staff and USJFCOM, co-chair a semi-annual JDDC to update the JPEC on the status of joint deployment and distribution process improvement initiatives and to synchronize JPEC efforts.

5.5.7. Ensure appropriate DoD JDPO representation at the quarterly meeting of the JOPES Users Advisory Group to present decisional requirements and provide informational updates as required.

6. RELEASABILITY

UNLIMITED. This Instruction is approved for public release. Copies may be obtained through the Internet from the DoD Issuances Web Site at http://www.dtic.mil/whs/directives.
7. **EFFECTIVE DATE**

This Instruction is effective immediately.

Enclosures - 2
E1. References, continued
E2. Definitions

Ryan Henry
Principal Deputy Under Secretary of Defense for Policy
E1. ENCLOSURE 1

REFERENCES, continued

(e) Joint Publication 1-02, “DoD Dictionary of Military and Associated Terms,” as amended
(f) Guidance for Development of the Force, May 2008
(g) Guidance for Employment of the Force May 2008
(i) Unified Command Plan, May 5, 2006
(j) DoD Instruction 4630.8, “Procedures for Interoperability and Supportability of Information Technology (IT) and National Security Systems (NSS),” June 30, 2004

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1 Copies are available through the Office of the Deputy Assistant Secretary of Defense for Policy Planning. Distribution is limited.
E2. ENCLOSURE 2

DEFINITIONS

E2.1. Defense Transportation System. Defined in DoD 4500.9-R (Reference (j)).

E2.2. Deployment. Defined in Joint Publication 1-02 (Reference (e), definition 4).

E2.3. JDPO. The position designated to meet the responsibilities and exercise the authorities specified in this Instruction for improving the overall effectiveness and efficiency of the joint deployment and redeployment processes from end-to-end and across the DoD Components.

E2.4. Joint Deployment and Redeployment Processes. For the purposes of this issuance, those activities that require coordination between or among the DoD Components to effectively and efficiently plan and execute joint deployment/redeployment operations. The joint deployment/redeployment processes encompass activities from planning for movement of forces and their sustainment from their point(s) of origin through assembly of mission-ready forces and their essential support at destination(s) specified by the Joint Force Commander.

E2.5. JPEC. Defined in Reference (e).

E2.6. Redeployment. Defined in Reference (e).