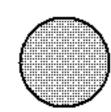


# Issue Title (Inadequate Equipment): R-096 Ryder Near-term, Item 1d, pg 44

### (U) RECOMMENDATION / OBSERVATION:

The hospital at Baghdad Central must be equipped immediately to manage the chronically ill and special needs detainees. This will require hospital beds, diagnostic equipment, and training for paraprofessionals in how to provide appropriate custodial care.

## (8) CURRENT ASSESSMENT:



Work in progress - TF 115.

## (8) FIX / ACTION / CHANGE:

**Fix:** Baghdad Central Corrections hospital equipped to manage chronically ill and special needs detainees.

Action: Being worked by the Medical Task Force.

Change: Ensures adequate equipment is in place to ensure care is provided.

OPR: CENTCOM

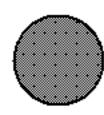


## Issue Title (Inadequate Infrastructure): R-097 Ryder Near-term, Item 1e, pg 44

#### (U) RECOMMENDATION / OBSERVATION:

Camp Ganci and Camp Vigilant need to be upgraded to provide adequate shelters from the weather and hostile fire. Construct floors and increase the height of the sandbags to protect the detainees from hostile fire.

## (8) CURRENT ASSESSMENT:



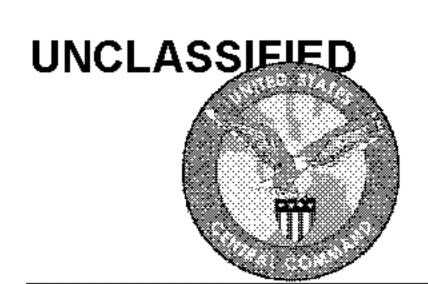
No change. Closed 16 Dec 04.

OPR: CENTCOM

OCR:

## (8) FIX / ACTION / CHANGE:

MNF-I: New Internment Facility (Camp Redemption) constructed, allowing for the closure of Camps Ganci and Vigilant. Adequate protective bunkers are in place to ensure detainees have protection from hostile fire. Detainee tents have ECUs installed allowing them to remain climate controlled. New facilities are also being constructed to Camp Bucca to remove detainees from hostile fire areas and to provide better living conditions.

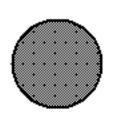


## Issue Title (Inadequate Laundry Support): <u>R-098 Ryder Near-term, Item 1f, pg 44</u>

#### (U) RECOMMENDATION / OBSERVATION:

Laundry facilities to support the washing of clothes are an immediate need.

## (8) CURRENT ASSESSMENT:



Request Closure.

# (8) FIX / ACTION / CHANGE:

**Fix:** Laundry facilities required to wash detainee clothes.

Action: Detainees are issued two jumpsuits upon in-processing. Detainee jumpsuits are laundered weekly by the same contractor that provides the jumpsuits and other detainee supplies and provisions.

Change: Ensures sanitary and personal hygiene issues are met.

OPR: CENTCOM



# Issue Title (Cleaning Supplies): R-099 Ryder Near-term, Item 1g, pg 44

### (U) <u>RECOMMENDATION / OBSERVATION</u>:

Brooms should be purchased and dispersed throughout the prison system. Although bleach is generally not brought into a correctional facility, it may be the best option to support the sanitation of these facilities.

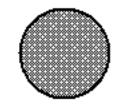
## (8) FIX / ACTION / CHANGE:

**Fix:** Purchase necessary supplies for facility sanitation.

Action: Supplies purchased and consistently maintained.

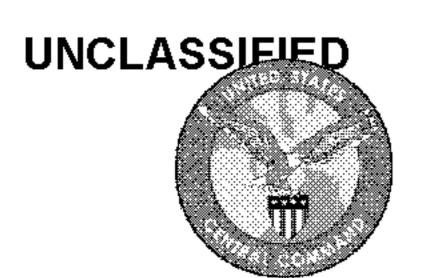
Change: Cleaner facilities and better living conditions.

## (8) CURRENT ASSESSMENT:



Request Closure.

OPR: CENTCOM



# Issue Title (Fire Safety): R-100 Ryder Mid-term, Item 2a, pg 44

#### (U) RECOMMENDATION / OBSERVATION:

Incorporate emergency operations planning onto the design of all prison renovations and new facility designs. Adequate fire suppression systems must be considered a high priority.

## (2) CURRENT ASSESSMENT:

Working to ensure we meet basic safety measures. DA tasked previously to provide facility design criteria and standards for detainee facilities.

OPR: CENTCOM

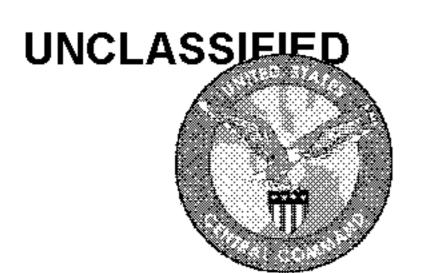
OCR:

## (8) FIX / ACTION / CHANGE:

**Fix:** Incorporate emergency operations planning onto the design of all prison renovations.

Action: Work with J4 and Safety to assess detention facility safety.

**Change:** Ensure the safety of U.S. personnel and detainees.



# Issue Title (Detainee Activity): R-101 Ryder Mid-term, Item 2b, pg 44

### (U) RECOMMENDATION / OBSERVATION:

Develop institutional programs to overcome detainee idleness. Recreation, spiritual services and counseling programs should be available to all detainees. Work details should start with institutional support (housekeeping and laundry services) and gradually increase to include vocational and educational programs.

## (8) CURRENT ASSESSMENT:

No change. Closed 16 Dec 04.
Reopened 11 Jan 05 Policy Working Group and J-7 for Joint Doctrine Development.

OPR: CENTCOM

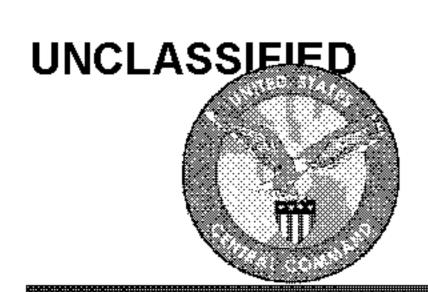
OCR:

## (8) FIX / ACTION / CHANGE:

MNF-I: Education program in place at BCCF as well as a detainee library. Recreation in all Camps and religious practices are accommodated. Korans and prayer rugs issued to all detainees. Prayer tents also available. Special meals at Ramadan arranged.

CFC-A: Jacoby VI, u, 17.

Recreational programs as well as opportunities to practice religion are available at both Kandahar and Bagram.

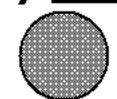


## Issue Title (Suicide Awareness Programs): <u>R-102 Ryder Mid-term, Item 2c, pg 45</u>

# (U) <u>RECOMMENDATION</u> / OBSERVATION:

Suicide awareness and intervention programs should be incorporated into the daily operations.

## (2) CURRENT ASSESSMENT:



Request closure.

OPR: CENTCOM

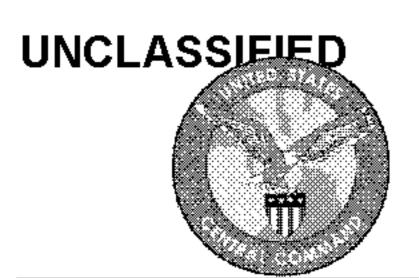
OCR:

## (8) FIX / ACTION / CHANGE:

**Fix:** Suicide awareness and intervention programs should be incorporated into daily operations.

Action: Special needs detainees are currently segregated based upon their medical, psychiatric, or juvenile status. Mental health, rehabilitation, and educational services are provided to all special needs detainees. Special Needs detainees are currently located at Abu Ghurayb almost exclusively until facility services can be stood up at Camp Bucca. Currently a US Army Field Hospital provides the majority of care (less educational) to special needs cases.

Change: Ensures suicide awareness measures are in place.



# Issue Title (Lack of Special Needs Services): R-103 Ryder Mid-term, Item 2d, pg 45

### (U) RECOMMENDATION / OBSERVATION:

Separate special needs detainees (elderly, children, females, and mentally ill detainees) from the general population and develop services for these detainees.

## (8) CURRENT ASSESSMENT:

No Change. Closed 16 Dec 04. Reopened on 11 Jan 05 - Policy Working Group will address.

OPR: CENTCOM

OCR:

## (8) FIX / ACTION / CHANGE:

All special needs detainees are currently segregated based upon their medical, psychiatric, or juvenile status. No female are currently in coalition custody at BCCF or Camp Bucca. Mental health, rehabilitation, and educational services are provided to all special needs detainees. Special Needs detainees are currently located at Abu Ghurayb almost exclusively until facility services can be stood up at Camp Bucca. Currently a US Army Field Hospital provides the majority of care (less educational) to special needs cases.



# Issue Title (Sanitation): R-104 Ryder Mid-term, Item 2e, pg 45

#### (U) RECOMMENDATION / OBSERVATION:

Camp Ganci and Camp Vigilant require hardened facilities and sites to ensure appropriate sanitation.

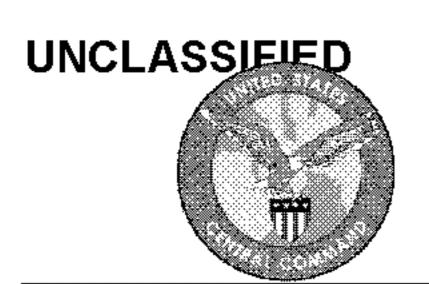
### (8) FIX / ACTION / CHANGE:

MNF-I: Camp Ganci and Vigilant are closed. New interment facility has better sanitation facilities. Chemical latrines still in use. Showers are improved and excess standing water has been virtually eliminated. New facilities at Bucca are improved.

## (2) CURRENT ASSESSMENT:

No Change. Closed 16 Dec 04.

OPR: CENTCOM



# Issue Title (Inadequate Nutrition): R-105 Ryder Mid-term, Item 2f, pg 45

#### (U) RECOMMENDATION / OBSERVATION:

Medical personnel need to ensure detainees are provided appropriate meals to meet their medical needs. This may require a contract modification or internal food preparation center.

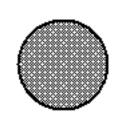
## (8) FIX / ACTION / CHANGE:

**Fix**: Medical personnel need to ensure detainees are provided appropriate meals to meet their medical needs.

**Action**: Daily meals are provided with adequate caloric intake and special foods as required.

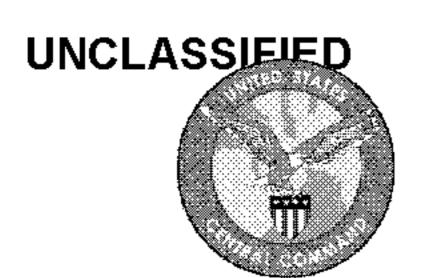
Change: Appropriate nutrition standards available to all detainees.

## (2) CURRENT ASSESSMENT:



Request Closure

OPR: CENTCOM

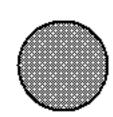


## Issue Title (Corrections Perspective): R-106 Ryder Mid-term, Item 2g, pg 45

### (U) RECOMMENDATION / OBSERVATION:

A correctional health care certification program should be implemented to ensure a corrections perspective in the practice of detainee health care.

## (8) CURRENT ASSESSMENT:



Request Closure

OPR: CENTCOM

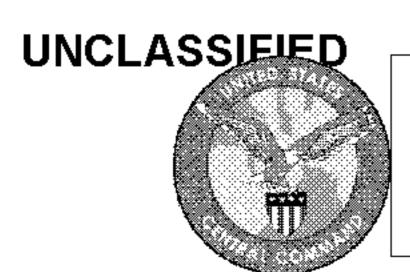
OCR:

## (8) FIX / ACTION / CHANGE:

**Fix**: Create a correctional health care certification program.

**Action**: TF 115<sup>th</sup> established and working with detainee operations to ensure a corrections perspective is implemented in the practice of detainee health.

Change: Dedicated detainee medical care staff is established; standards and procedures implemented IAW the Geneva Convention and Rules of Land Warfare.



# Issue Title (Lack of Collaboration with Regional Correctional Health Care): R-107 Ryder Mid-term

#### (U) RECOMMENDATION / OBSERVATION:

Further collaboration and coordination between regional correctional health care administrators should be initiated. Lessons learned, practice guidelines and best practices should be shared and explored through these contacts.

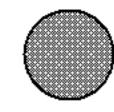
## (2) FIX / ACTION / CHANGE:

**Fix**: Further collaboration and coordination between regional correctional health care administrators should be initiated.

**Action**: TF 115 has been put in place.

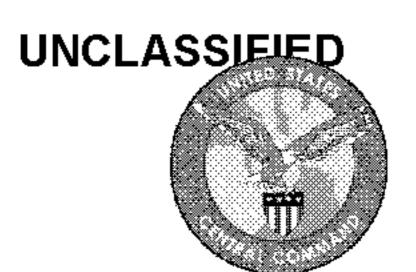
Change: Appropriate coordination and collaboration is being done.

### (8) CURRENT ASSESSMENT:



Request Closure

OPR: CENTCOM



# Issue Title (Detainee Training Program): R-108 Ryder Long-term, Item 3a, pg 45

### (U) <u>RECOMMENDATION / OBSERVATION</u>:

Vocational and educational training programs should be initiated to assist detainees gain marketable skills and their transition back into society.

(2) FIX / ACTION / CHANGE:
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Fix:

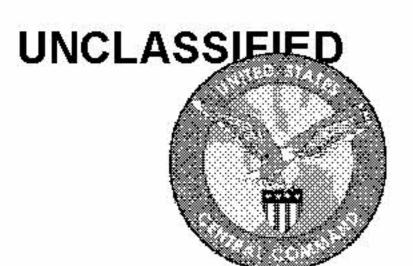
Action:

Change

## (8) CURRENT ASSESSMENT:

Request official relief. Recommend this be tasked to the Policy Working Group.

**OPR: CENTCOM** 



# Issue Title (Inadequate Detainee Activity): R-109 Ryder Long-term, Item 3b, pg 45

### (U) RECOMMENDATION / OBSERVATION:

A laundry facility at Baghdad Central should be considered for employment of detainees. With regionalization of the prison system, additional facilities should be considered in the northern and southern regions.

#### 487 CURRENT ASSESSMENT:

(b)(1),(b)(5)

OPR: CENTCOM

OCR:

## (8) FIX / ACTION / CHANGE:

**Fix:** Establish a laundry facility at Abu Ghurayb and consider at other facilities.

(b)(1)

(b)(2)

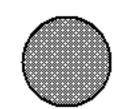


# Issue Title (Inadequate Mental Health Services): R-110 Ryder Long-term, Item 3c, pg 45

#### (U) RECOMMENDATION / OBSERVATION:

Mental health services must be incorporated into the correctional health care model to appropriately manage mentally ill detainees. These services will significantly reduce acting out by the mentally ill in prison and reduce recidivism rates.

## (2) CURRENT ASSESSMENT:



Request Closure

OPR: CENTCOM

OCR:

## (8) FIX / ACTION / CHANGE:

**Fix**: Mental health services must be incorporated into the correctional health care model to appropriately manage mentally ill detainees.

**Action**: TF 115 has been put in place.

Change: Appropriate medical health services are available to mentally ill detainees, if needed.

#### **UNCLASSIFIED**



# Issue Title (Insufficient Resources to Improve the Iraqi Corrections and Court System): R-111 Ryder

#### (U) RECOMMENDATION / OBSERVATION:

Near-term (a thru k). Recommendation Synopsis: Immediately hire trained staff in various disciplines to meet workload demand requirements. Mid-term (a thru h). Recommendation Synopsis: Equip with the necessary assets and relax CPA policy positions in order to efficiently and effectively resolve performance issues.

Long-term (a thru c). Recommendation Synopsis: Implement the Position Model Plan, amend Iraqi Criminal Law and Procedures, where needed, and prepare to modify CPA orders, directives, policies, and procedures.

## (8) CURRENT ASSESSMENT:

Request official relief. This is a DOS / IIG matter. Recommend J-5 lead to determine thru interagency if DOJ will address this issue, per matrix 11 Jan 05.

OPR: CENTCOM

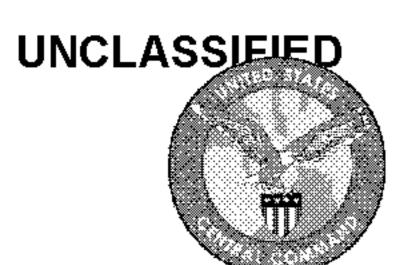
OCR:

(8) FIX / ACTION / CHANGE
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Fix:

Action:

Change:



# Issue (Recognition for Noteworthy Accomplishments): R-112 Ryder Near-term, Item 9, pg 49

### (U) RECOMMENDATION / OBSERVATION:

Recommendation of noteworthy recognition for work started/completed.

## (8) CURRENT ASSESSMENT:

Request official relief. This is a DOS / IIG matter. Recommend J-5 lead to determine thru interagency if DOJ will address this issue. This appears to be tied to the progress made by MOJ.

OPR: CENTCOM

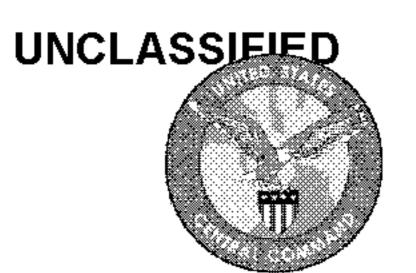
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(8)	FIX / AC	TION /	CHAN	GE:
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Fix:

Action:

Change



# Issue Title (Disconnect Between MOJ and MOF): R-113 Ryder Near-term, Item a, pg 49

#### (U) RECOMMENDATION / OBSERVATION:

Solve the disconnect between the Ministry of Justice and the Ministry of Finance by implementing an immediate change to the CPA orders/directives and operating procedure to require two signatures on any checks or two signatures on any directives for payment for physical improvements. One of the signatories should be the authorized representative of the Ministry of Finance of and the other signatory should be a representative of the Ministry of Justice. This would enable the Ministry of Justice to insure that the work had been done satisfactory before payment is made. As the process now exists, payment is made by an entity that has no direct interest in the outcome, quality or status of the work being performed.

## (2) CURRENT ASSESSMENT:

Request official relief. This is a DOS / IIG matter. Recommend J-5 lead to determine thru interagency if DOJ will address this issue.

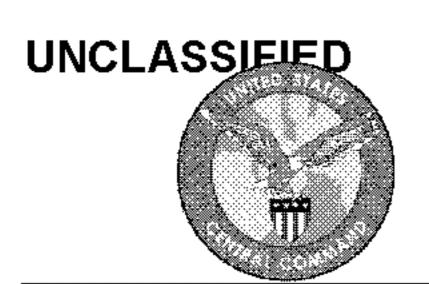
OPR: CENTCOM

OCR:

Fix:

Action:

Change:



# Issue Title (Separation of Criminal Detainees): R-114 Ryder Near-term, Item b, pg 49

#### (U) RECOMMENDATION / OBSERVATION:

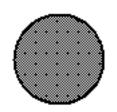
Separate all Criminal Detainees from all other detainees, i.e., High Value, Detainees, Security Internees, EPW's. Criminal pre-trial detainees and post trial prisoners must also be separated.

## (8) FIX / ACTION / CHANGE:

MNF-I: Criminal detainees are separated from other Security Internees once they are identified as being a criminal. Segregation areas and levels are established and utilized. Care is taken to transfer all criminals to MoJ custody as soon as possible.

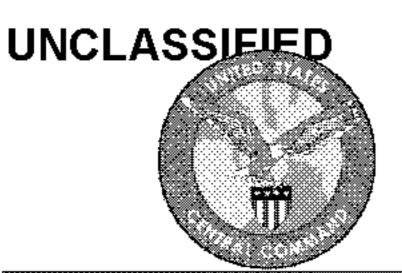
CFC-A: All detention facilities segregate their detainees based on category (LLEC, PUC, detainee)

## (8) CURRENT ASSESSMENT:



No Change. Closed 16 Dec 04.

OPR: CENTCOM



# Issue Title (Separation of Juvenile Detainees): R-115 Ryder Near-term, Item c, pg 50

#### (U) RECOMMENDATION / OBSERVATION:

Review all juvenile detainee files and insure that those classified as/or being treated as security internees/detainees are separated from other juvenile detainees. Establish a fast track review system to determine which can be released and which must be detained. Coordination needs to be made with a CJTF legal representative and MI representative and the Juvenile Detention representative to establish a fast track review system, perhaps at the facility. Consideration should be given to establishing a fixed review time of at least weekly to review the files so that those juveniles that can be released are released. It is suggested that they be held for no more than 30 days, and if their case is not adequately reviewed and a proper determination made, then release authority should revert to that person who currently has the authority to release any other juvenile that is being detained. Due to personnel and resource limitations, this is a problematic area that is not being addressed adequately at the present time.

#### U) <u>CURRENT ASSESSMENT:</u>

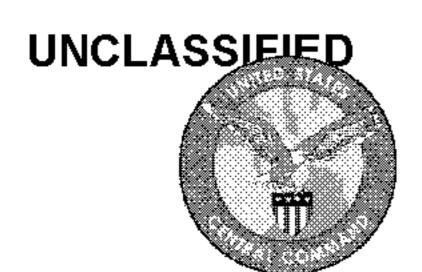
No Change. Closed 16 Dec 04. Reopened on 11 Jan 05 – task Policy Working Group.

### (U) FIX / ACTION / CHANGE:

MNF-I: Juvenile case files appear before the Combined Review and Release Board within 30 days of detention. Juveniles are housed in a compound separate from the general population.

CFC-A: Juveniles are housed in different areas than general population. Juvenile case reviews also are treated differently than normal detainees that are of age.

OPR: CENTCOM



# Issue Title (Hire Juvenile Programs Expert): <u>R-116 Ryder Near-term, Item d, pg 50</u>

### (U) RECOMMENDATION / OBSERVATION:

CPA should hire a Juvenile Probation/Programs consultant/expert to assist in the development of a model juvenile probation program, placement program, placement options, treatment options and other related services and training therein.

### (U) <u>CURRENT ASSESSMENT:</u>

Request official relief. This is a DOS / IIG matter. Recommend J-5 lead to determine thru interagency if DOJ will address this issue, per matrix dated 11 Jan 05.

OPR: CENTCOM

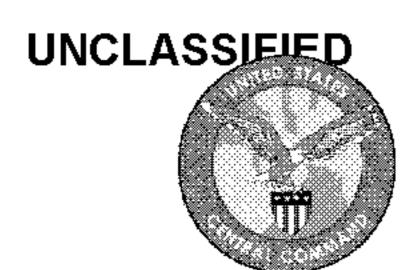
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(	(8)	FIX	/ ACT	<u> 10N /</u>	CHA	NGE:
	_					

Fix:

**Action:** 

Change



# Issue Title (Release of JAG Assets): R-117 Ryder Near-term, Item e, pg 50

### (U) RECOMMENDATION / OBSERVATION:

Establish a time line for transition from the use of JAG liaisons and personnel to monitor and assist the Iraqi Court system to CPA/civilian experts monitoring. This would release JAG assets for other missions and would assist SJA's in focusing on military law and operations.

# (8) FIX / ACTION / CHANGE:

Fix:

**Action:** 

Change

### (U) <u>CURRENT ASSESSMENT:</u>

Request official relief. This is a DOS / IIG matter. Recommend J-5 lead to determine thru interagency if DOJ will address this issue, per matrix dated 11 Jan 05.

OPR: CENTCOM



# Issue Title (Lack of Continuity): R-118 Ryder Near-term, Item f, pg 50

### (U) RECOMMENDATION / OBSERVATION:

Ensure that there is someone/some specific entity tasked with collection/capture of the efforts of each of the individual JAG Court assistance cells so as to be able to preserve, sort and use the expertise, forms and experience and to not re-invent the wheel over and over again.

### (U) <u>CURRENT ASSESSMENT:</u>

Request official relief. This is a DOS / IIG matter. Recommend J-5 lead to determine thru interagency if DOJ will address this issue, per matrix dated 11 Jan 05.

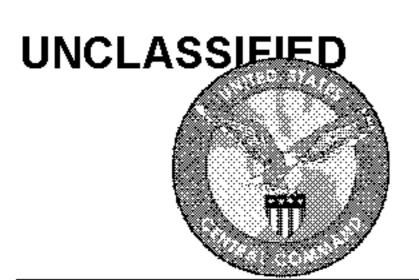
OPR: CENTCOM

OCR:

Fix:

Action:

Change



# Issue Title (Lack of Security): R-119 Ryder Near-term, Item <u>9, pg 50</u>

### (U) RECOMMENDATION / OBSERVATION:

CPA should immediately insure that the Courts and Courthouses meet minimal security requirements to ensure that the courts, courthouses and personnel are protected. The Courthouses are busy and a symbol of Iraqi freedom from oppression, and, consequently at considerable risk. Iraqi Judges and court employees are very concerned about their personal security.

### (U) CURRENT ASSESSMENT:

Request official relief. This is a DOS / IIG matter. Recommend J-5 lead to determine thru interagency if DOJ will address this issue, per matrix dated 11 Jan 05.

OPR: CENTCOM

OCR:

(8) FIX / ACTION / CHANG
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Fix:

Action:

Change:



## Issue Title (Establish Anti-Corrupt Dept.): <u>R-120 Ryder Near-term, Item h, pg 50</u>

### (U) RECOMMENDATION / OBSERVATION:

Identify and hire an individual to establish an Anti-Corruption/internal Affairs Department within the Ministry of Justice. While there will be trepidation on the part of the Minister of Justice, such action is necessary to restore and preserve the Iraqi people's confidence in the Justice system. It should be stressed to the Minister of Justice that such departments and procedures exist in all public agencies in the United States and is a critical factor in maintaining the integrity of the public offices and officers.

#### (U) CURRENT ASSESSMENT:

Request official relief. This is a DOS / IIG matter. Recommend J-5 lead to determine thru interagency if DOJ will address this issue, per matrix dated 11 Jan 05.

OPR: CENTCOM

125 OCR:

Fix:

Action:

Change: