

D-020

D-027

D-035 to D-036

D-041 to D-042

D-045

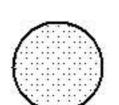
D-048

D-043 /ONS Programming

(U) RECOMMENDATION/OBSERVATION

- TRADOC identify minimum equipment requirements for detainee operations to ensure successful unit mission accomplishment.
- HQDA DODOIP Task: M2, M3.1

(U) CURRENT ASSESSMENT:



OPR: Army

OCR: J7

(U) FIX/ACTION/CHANGE:

Fix: Review DO equipment requirements

Action: Review and adjust minimum equipment requirements for detainee operations

Change: Equipment Requirements

NOV

JUN



2005

2006

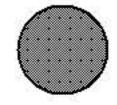
HQDA support to CFLCC Assessment

Integrate standard equipment list in draft FM 3-19.40 and JP 3-63 Integrate Document
TAA Changes to
Process TOE

D-044 / ONS Programming

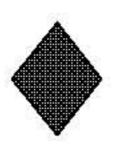
(U) RECOMMENDATION/OBSERVATION

- TRADOC establish and identify resource requirements for a standardized "Detainee Field Processing Kit" that will enable capturing units to properly secure and process detainees quickly, efficiently, and safely.
- HQDA DODOIP Task M2.2
- (U) <u>CURRENT ASSESSMENT:</u>



OPR: Army

OCR: J7



OCT-NOV

2004



2005



JAN

Identify/verify equipment shortages as outlined in various reports Integrate standard equipment list in draft FM 3-19.40 and JP 3-63

(U) FIX/ACTION/CHANGE:

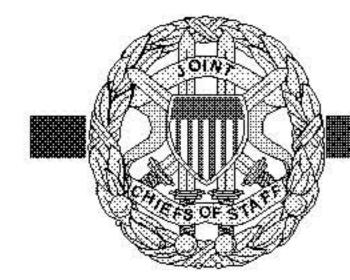
Fix: Review DO Field Processing equipment requirements

Action: Establish and identify resource requirements for a standardized

"Detainee Field Processing Kit" that will enable capturing units to properly secure and process detainees quickly, efficiently, and safely.

Change: Develop a standard list with the essential items required to secure and safeguard detainees that

is modular, compact, and lightweight



D-020

D-027

D-035 to D-036

D-041 to D-042

D-045

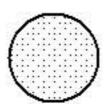
D-048

D-046 / Exportable Training Package

(U) RECOMMENDATION/OBSERVATION

- TRADOC integrate standardized detainee operations training into all Army proponent school common core programs of instruction and training support packages.
- HQDA DODOIP Task: T5.2/T5.3

(U) CURRENT ASSESSMENT:



OPR: Army

OCR: J7

(U) FIX/ACTION/CHANGE:

Fix: Review and Revise Detainee
Operations Programs of Instruction
Action: Integrate standardized
detainee operations training into
appropriate Army proponent school
common core programs of instruction
utilizing the point of capture to
collection point training support
package.

Change: Create and revise detainee operations POIs and TSPs using lessons learned from OEF/OIF

MAY DEC FEB MAR MAY JUN SEP Implement Developed TRADOC tasked Identify leader Integrate Staff approved Exportable integration approved DO draft TSP to analyze task responsibilities/ changes in DO TSP Tasks/Res integrated task and link with Develop existing and ource changes to all Point of Capture draft new TSPs performance Requireme Army POIs to Collection as required. measures 202 nts UNCLASSIFIED Point TSP

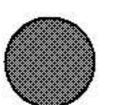
D-047 / Exportable Training Package

(U) RECOMMENDATION/OBSERVATION

 The G3 integrate a prescribed detainee operations training program into unit training.

HQDA DODOIP Task: T5

(U) CURRENT ASSESSMENT:



OPR: Army

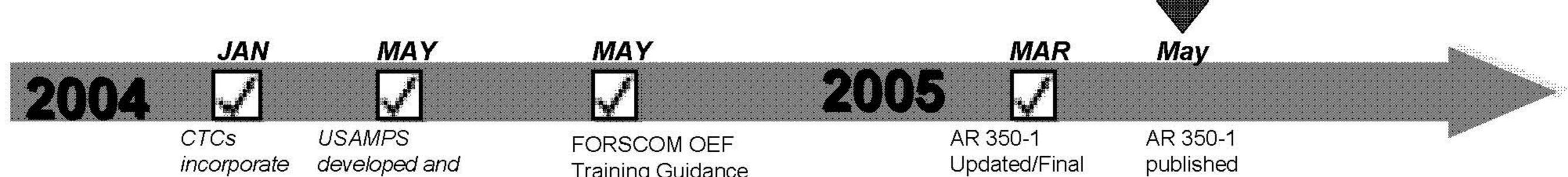
OCR: J7

(U) FIX/ACTION/CHANGE:

Fix: Training Guidance

Action: Conduct interim response through executive policy guidance and incorporate into Army institutional training guidance

Change: Update AR 350-1 Revise Training



203

implemented an exportable 55 hour DO TSP

DO LL and

all unit

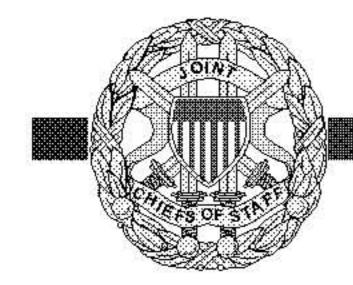
rotations

scenarios in

Training Guidance Change 1. Internment/Detainee Ops Training Guidance

Legal Review

UNCLASSIFIED JS GHOST DOCS 246



D-020

D-027

D-035 to D-036

D-041 to D-042

D-045

D-048

D-049 / Exportable Training Package

(U) RECOMMENDATION/OBSERVATION

 FORSCOM integrate a standardized detainee operations training package as part of the pre- and postmobilization training.

HQDA Task T5.3

(U) CURRENT ASSESSMENT:

OPR: Army

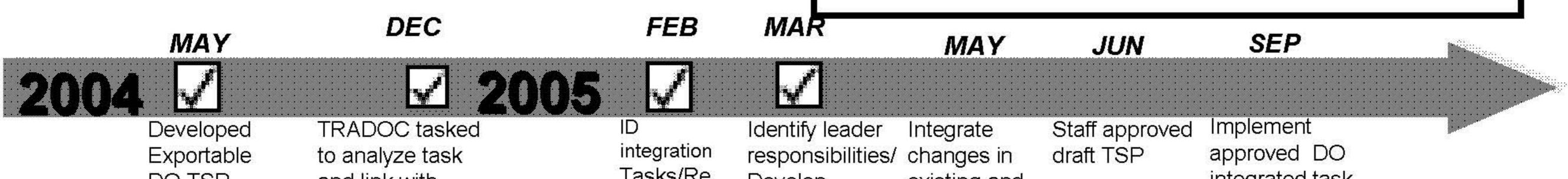
OCR: J7

(U) FIX/ACTION/CHANGE:

Fix: Review and modify pre and post mobilization training

Action: Integrate a standardized detainee operations training package as part of pre-and post mobilization training for all soldiers

Change: Revise and Develop DO Training Support Packages



DO TSP

and link with Point of Capture to Collection Point TSP

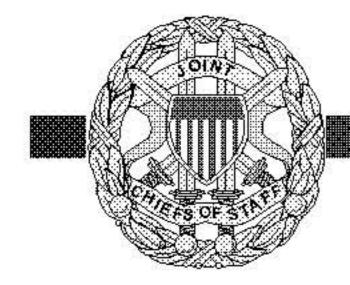
Tasks/Re source Requireme nts

Develop performance measures

existing and draft new TSPs as required.

integrated task changes to all Army POIs

UNCLASSIFIED



D-020

D-027

D-035 to D-036

D-041 to D-042

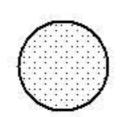
D-045

D-048

D-051

OPR: Policy Working Group

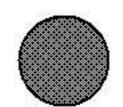
Status on 27 Jan 05: ()



D-052 /POI Revision/Exportable Training Package

(U) RECOMMENDATION/OBSERVATION

- The G3, in coordination with the Office of the Judge Advocate General, mandate that Level B Law of War training have specific learning objectives, be conducted by an instructor/evaluator in a structured manner, and be presented and evaluated annually using the established training conditions and performance standards.
- HQDA DODOIP Task: T1/L1 (U) CURRENT ASSESSMENT:



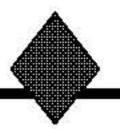
OPR: Army OCR: J7

FEB

(U) FIX/ACTION/CHANGE:

Fix: Policy and Training Requirements Action: Level B Law of War Training has specified learning objectives, be conducted by an instructor / evaluator in a structured manner, and be presented and evaluated annually using the established training conditions and performance standards.

Change: Update AR 350-1; Law of War Training Requriements

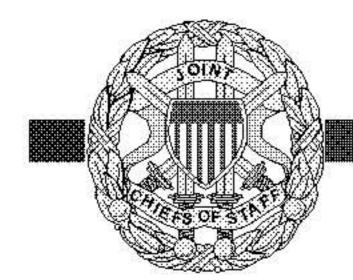


MAR

Review Army/DoD LoW training programs and develop learning OBJ for Level **B TNG**

AR 350-1 Updated/ Final Legal Review

AR 350-1 published



Fay Report (Fay/Jones) 28 Findings

F-001 / Joint/Army Doctrine Revision

(U) RECOMMENDATION/OBSERVATION

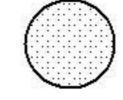
- The Army needs to re-emphasize Soldier and leader responsibilities in interrogation and detention operations and retrain them to perform in accordance with law, regulations, and Army values and to live up to the responsibilities of their rank and position. Leaders must also provide adequate training to ensure Soldiers understand their authorities. The Army must ensure that future interrogation policies are simple, direct and include safeguards against abuse. Organizations such as the JIDC must possess a functioning chain of command capable of directing interrogation operations.
- HQDA DODOIP Task: Po2/3.3/4.1/D2.4/5.1/6.1/6.2/T1/2/2.1.3/5.3/7.4/7.5 /L1/2/3/O3.7/6

190-8

(U) CURRENT ASSESSMENT:

OPR: Army

OCR: J7/Policy Working Group



(U) FIX/ACTION/CHANGE:

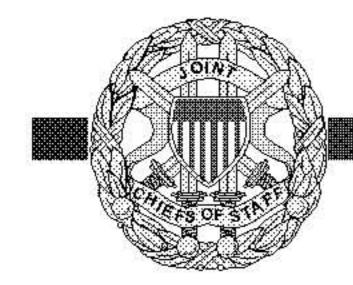
Fix: Integrate soldier responsibilities related to detainee operations into all PME

Action: Direct Commanders to enforce the basic fundamental discipline standards of Soldiers, provide training, and immediately correct inappropriate behavior of Soldiers towards detainees to ensure the proper treatment of detainees

Change:

- Update AR 190-8, JP2-01.2, FM 2-22.3, JP3-63, FM-3-19.40
- Create TSPs

	AUG	OCT	DEC		FEB	APR	APR	APR	NOV	
2004				- mane						
	Draft	Coordinating	OSD/JS Policy	Draft JP	Incorporate	Draft revision to	Provide	Publish	Publish	
	FM 2-	draft FM 2-	Task Force	3-63 to	Policy TF	FM 3-19.40;	comments	FM 2-22.3	FM 3-	
	22.3	22.3	established for	JADD	guidance	Internment and	to JS on JP		19.40	
			revision of DoDD			Resettlement	3-63			
210			2310.1 and AR			Operations			LINC	I ASSIEIED



Fay Report – Closed Items

F-002 to F-003

F-024 to F-025

F-004 JIDC Chain of Command

(U) RECOMMENDATION

JIDCs need to be structured, manned, trained and equipped as standard military organizations. These organizations should be certified by TRADOC and/or JFCOM. Appropriate Service and Joint doctrine should be developed defining JIDCs' missions and functions as separate commands.



- Joint Publication 2-01.2, J2X, Counterintelligence and Human Intelligence Support to Joint Operations is in fast track revision. Interim guidance incorporating these revisions already issued. Program Directive pending to formalize as doctrine.
- -- Development of a joint intelligence structure to field JIDCs capable of sustaining current requirements and possibly future contingencies is being examined by JS J2/DIA in Defense HUMINT Study.

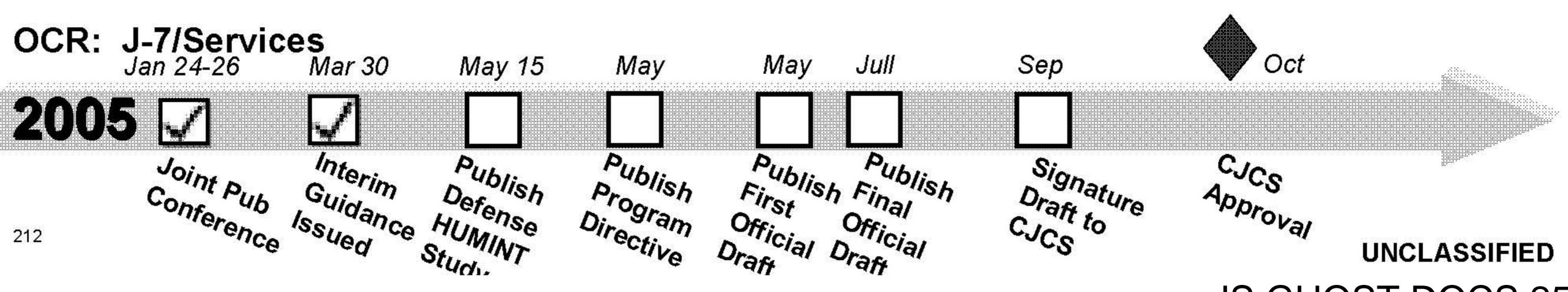
OPR: J-2

FIX/ACTION/CHANGE:

Fix: (U) Define JDIC mission, force structure and functions in Joint and Service Doctrine.

Action: (U) Define JDIC mission, structure and functions in Joint Pub 2-01.2 and Service Doctrine.

Change: (U) Under new doctrine, JIDCs will have defined missions and functions and standard structure, manning, training and equipment.



F-005 / Joint/Army Doctrine Revision

(U) RECOMMENDATION/OBSERVATION

- Detention centers must be established in accordance with AR 190-8 to ensure safety and compliance with the Geneva Conventions.
- As a matter of policy, force protection concerns must be applicable to any detention facility and all detention operations.
- Protect detainees in accordance with Geneva Convention IV by providing adequate force protection.
- HQDA DODOIP Task: Po1.1/Po1.2

/Po3.6/F3/Z2 (U) CURRENT ASSESSMENT:

OPR: Army

ment

OCR: Policy Working Group

(U) FIX/ACTION/CHANGE:

Fix: Review and Revise Policy Action: Publish interim Army Regulation (AR) 190-8, Enemy Prisoners of War, Retained Personnel, Civilian Internees and Other Detainees

Change:

- Update AR 190-8
- Assess onsite force protection

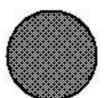
	NOV	DEC		FEB	APR	APR	APR	NOV
200	A		2005					
	HQDA support to CFLCC	OSD/JS Policy Task Force established for revision of DoDD	Draft JP 3-63 to JADD	Incorporate Policy TF guidance	Draft revision to FM 3-19.40; Internment and Resettlement	Publish FM 2-22.3	Provide comments to JS on JP 3-63	Publish FM 3- 19.40
213	Assess	2310.1 and AR 190-8			Operations			UNCLASSIFIED

F-006 / POI Revision/Exportable Training Package

(U) RECOMMENDATION/OBSERVATION

- Leaders must balance mission requirements with unit capabilities, soldier morale and effectiveness.
 Protecting Soldiers from unnecessary pressure to enhance mission effectiveness is a leader's job.
 Rigorous and challenging training can help prepare units and soldiers for the stress they face in combat.
- HQDA DODOIP Task:T1/L1

(U) CURRENT ASSESSMENT:



OPR: Army

OCR:

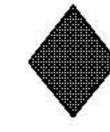
(U) FIX/ACTION/CHANGE:

Fix: Army Policy emphasis

Action: Conduct interim response through executive policy guidance and incorporate into Army institutional leadership, training guidance

Change:

Updating PME and AR 350-1



May

May 2004 M

FORSCOM DO Exportable DO mission specific (I/R) Training TNG guidance Support issued Package

OIF/OEF Ind replacement TNG guidance updated

Jul

AR 350-1 Updated/ Final Legal Review

Mar

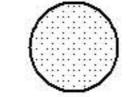
AR 350-1 published

F-007/Joint/Army Policy and Doctrine

(U) RECOMMENDATION/OBSERVATION

- Screening, interrogation and release procedures at the tactical level need to be properly executed. Those detainees who pose no threat and are of no intelligence value should be released by capturing units within 72 hours. Those detainees thought to be a threat but of no further intelligence value should be sent to a long term confinement facility. Those detainees thought to possess further intelligence value should be sent to a Corps/Theater Interrogation Center.
- HQDA DODOIP Task: Po1.2/3.7/D5.3/ D8/T1.1/T5.1

(U) <u>CURRENT ASSESSMENT:</u>



OPR: Army

OCR: J7/Policy Working Group

(U) FIX/ACTION/CHANGE:

Fix: Review and Revise AR 190-8

Action: Publish updated AR 190-8, Enemy Prisoner of War, Retained Personnel, Civilian Internees and Other Detainees.

Change:

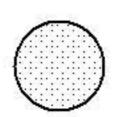
- AR 190-8 and AR 381-100
- FM 2-22.3/FM 3-19.40
- Standardize DO training packages

	OCT	DEC	JAN	APR	APR	APR	JUN	SEP	OCT	NOV
MAMA		20	3. 1 300 3000000 QW QW QW							
215	Army Interrogation policy gap analysis complete	OSD/JS Policy Task Force established for revision of DoDD 2310.1 and AR	Draft RR AR 190-8 sent to publication	Publish FM 2- 22.3	Draft revision to FM 3-19.40; Internment and Resettlement Operations	Provide commen ts to JS on JP 3- 63	AR 381-100 /AR 190-8 drafts for staffing		AR 381-100 published and distributed to MACOMS	Publish FM 3- 19.40

F-008

OPR: Policy Working Group

Status on 27 Jan 05: ()



F-009 / Unit Activation/Acceleration

(U) RECOMMENDATION/OBSERVATION

 The Army must increase the number of HUMINT units to overcome downsizing of HUMINT forces over the last 10 years and to address current and future HUMINT requirements.

HQDA DODOIP Task: 03/03.1/03.2/03.3/03.4/03.6

(U) CURRENT ASSESSMENT:

OPR: Army

OCR:

(U) FIX/ACTION/CHANGE:

Fix: Conduct review to determine future requirements.

Action: Increase the number of HUMINT units and implement MI FS Change.

Change:

Adjust MI force structure

	MAY	DEC	FEB	MAY	NOV	DEC
2004		200	5			
	Force Feasibility	Approve	VCSA Approves	Force	Implement modular	ARSTRUC
	Review #1	design/activation	timeline for	Feasibility	increases	Message
	finalized		activation/	Review	Resource UA-level	
	personnel		conversion of MI	finalized MI	analysis cells	
217	requirements at		BNs ICW ACP	FS at UEx		PARTICULAR TAKEN MAN ATTEMPT THE TAKE
	UEx and below			and in BCT		UNCLASSIFIED
						IOOT DOOG OCC