
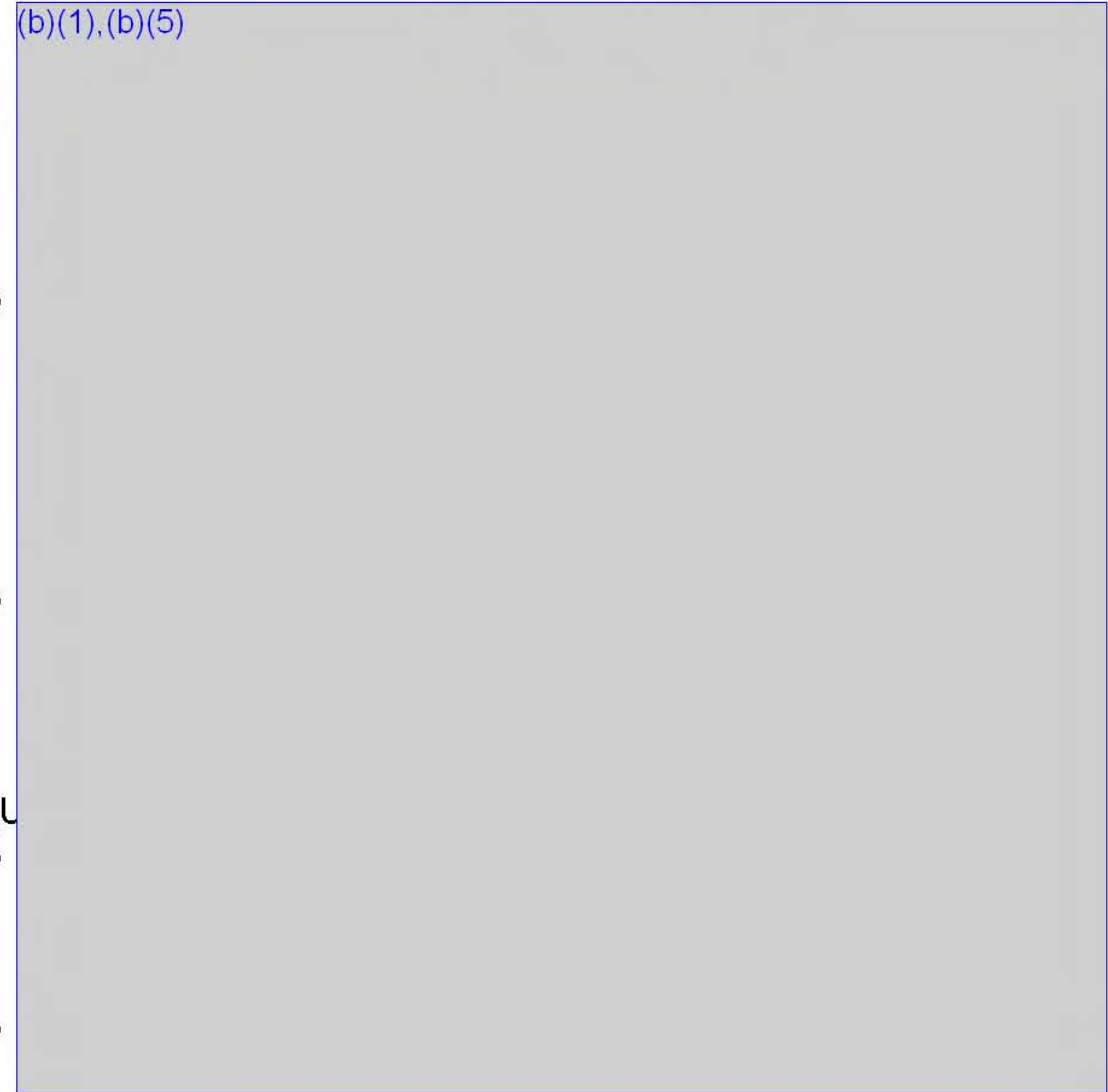


ICRC REPORT OF UNDISCLOSED DETENTION FACILITY  
AT BAGRAM AIRFIELD, AFGHANISTAN (U)

(b)(1),(b)(5)



(b)(1),(b)(5)



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Prepared by: (b)(6)

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Classified By: Multiple Sources  
Reason: 1.4 (a, c, d)  
Declassify On: 25 Jul 2017

UNCLASSIFIED



# DSLOC

## OPEN RECOMMENDATIONS REVIEW

**BG Robert L. Caslen, Jr.**  
**Deputy Director for War on Terrorism**

28 Apr 05

**Overall Classification of this Briefing is:**

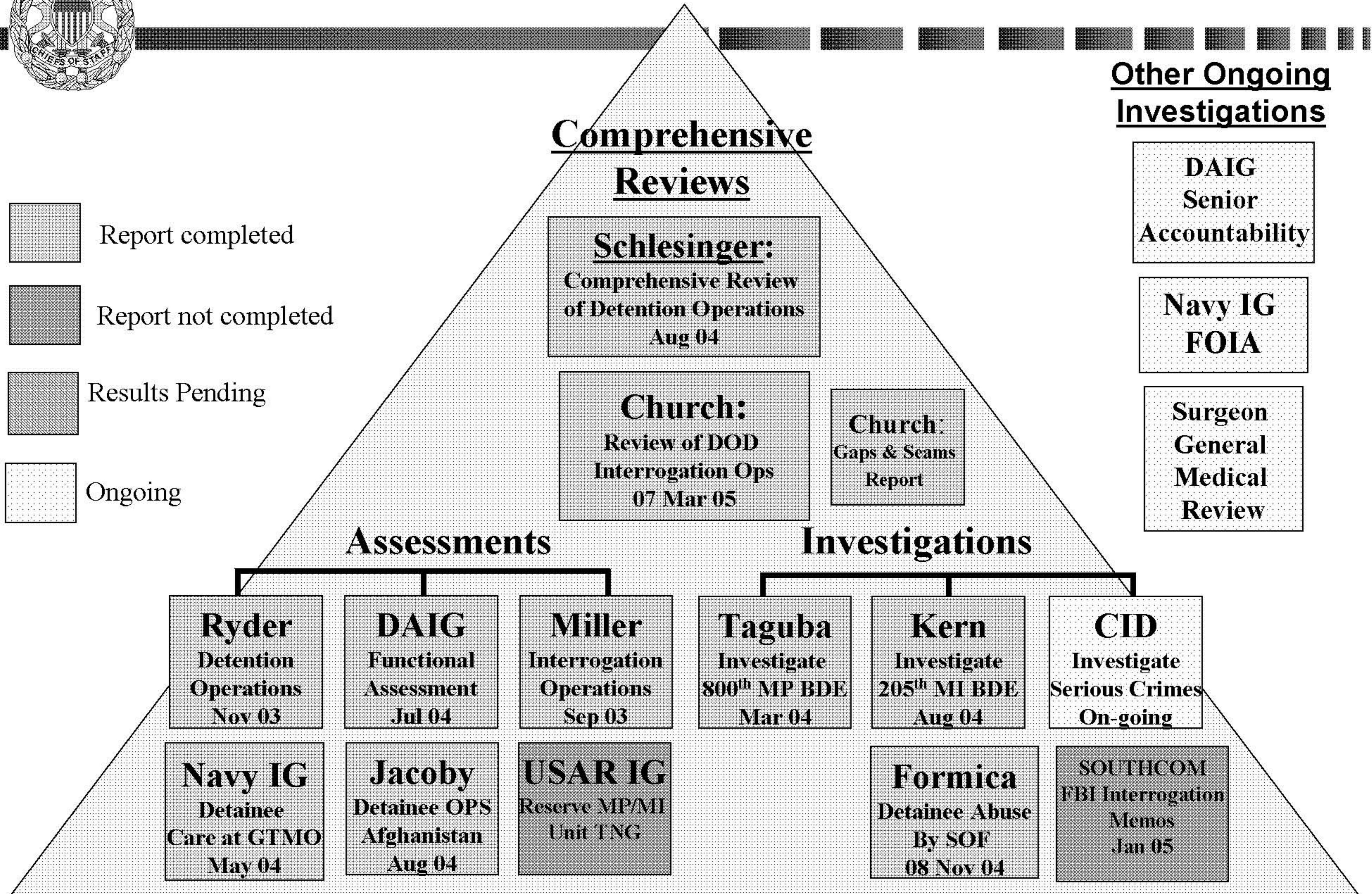
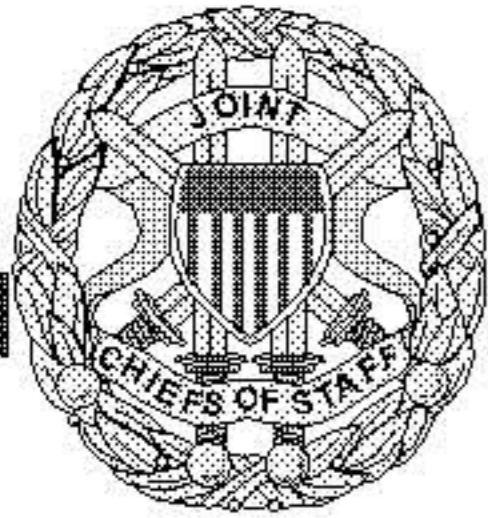
~~**SECRET//NOFORN**~~

Classified By: RADM W.D. Sullivan, USN, VDJ-5  
Reason 1.4(a), (c), and (e)  
Declassify On: 04 Mar 2015

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JS GHOST DOCS 44







# EXAMPLE – CLOSED ITEM TRACKING SLIDE



## Zebra Report – Closed Items

**Z-012**

**Z-014 to Z-016**

**Z-018 to Z-020**

Closed recommendations will be individually highlighted throughout the briefing as depicted above.



# Ryder Report 160 Findings



***Issue Title (Prison Responsibility):***  
***R-001 Ryder Near-term, Item 1a, pg 13***

**(U) RECOMMENDATION / OBSERVATION:**

CPA MOJ Prisons Department identify clearly which facilities are or will be a part of the MOJ vice the MOI Include in this plan staffing instructions specifically identifying levels of authority, duties and pay scales for all confinement personnel. Establish memorandums of agreement between MOI and MOJ delineating each ministry's ability to utilize the other's facilities and which clearly identifies each other's responsibilities.

**~~(S//NF)~~ CURRENT ASSESSMENT:**

(b)(1),(b)(5)

**OPR: OSD**

**OCR: OSD - DOJ**

**(U) FIX / ACTION / CHANGE:**

**Fix: Identify prisons and correctional facilities.**

**Action: ID proper facility and authority.**

**Change: Ends uncertainty.**



*Issue Title (Hiring Corrections Experts):  
R-002 Ryder Near-term, Item 1b, pg 14*

**(U) RECOMMENDATION / OBSERVATION:**

Emphasis should be placed upon hiring the corrections experts who will assist in the development and transition of the Iraqi Correctional System. Allowing the CPA Prisons Department Staff to direct recruit or contracting with a corrections management company rather than relying on DOJ may be a more expeditious answer, at least for the training staff.

**(U) CURRENT ASSESSMENT:**

● Being done but not as MG Ryder described. DoJ/State using USG assets and personnel are working with Iraqi MOJ/MOI.

**OPR: OSD**

**OCR: OSD – DoJ/State**

**(U) FIX / ACTION / CHANGE:**

**Fix: Hire corrections experts.**

**Action: DoJ is hiring corrections experts viz. their “grand strategy” and development operations.**

**Change: Currently 107 DoJ personnel are working at six facilities in Iraq and growing.**



*Issue Title (Location of the Iraqi Correctional System HQ and the CPA Prisons Department):*

*R-003 Ryder Near-term, Item 1c, pg 14*

**(U) RECOMMENDATION / OBSERVATION:**

The Iraqi Correctional System HQ and the CPA Prisons Department need to be co-located or together more than periodically to facilitate training of the Iraqi leadership as much as possible, involving them in the restoration process. Sending the highly recruited Iraqi Correctional System Director to training in management, ethics, accounting and strategic planning will assist in the transition process, increase the perceived importance and make the position more desirable.

**(U) CURRENT ASSESSMENT:**

● DoJ implementing solution to a similar finding as part of its “grand strategy” in developing justice sector assets in Iraq. Recommend closure.

**OPR: OSD**

**OCR: OSD-DOJ/STATE**

**(U) FIX / ACTION / CHANGE:**

**Fix: Co-locate correctional HQ and Prisons Department.**

**Action: Justice incorporated a similar finding as part of grand strategy – DOJ working with MOJ in Iraq.**

**Change: Recruitment ongoing.**



*Issue Title (Operations and Budget Policy based on National Plan):  
R-004 Ryder Near-term, Item 1d, pg 14*

**(U) RECOMMENDATION / OBSERVATION:**

Policy both operational and budget should be based on a national plan, which is centrally developed and managed, but locally administered to fit the needs of the region where it is being employed.

**(U) CURRENT ASSESSMENT:**

● DoJ/State implementing national plan to address justice sector issues. Budgeting for development of Iraqi assets (by region) is part of that plan. Justice is addressing issues and OSD is satisfied. Recommend closure or “blue” status.

**OPR: OSD**

**OCR: OSD – DoJ/State**

**(U) FIX / ACTION / CHANGE:**

**Fix: Need national plan.**

**Action: Develop a comprehensive plan.**

**Change: National plan to address varying needs of regions.**





# Ryder Report – Closed Items

**R-005 to R-006**

**R-010**

**R-015 to R-20**

**R-024 to R-026**

**R-031**

**R-033**

**R-037**

**R-040 to R-041**

**R-049 to R-054**

**R-056 to R-060**

**R-062 to R-066**

**R-072**

**R-076 to R-077**

**R-082 to R-083**

**R-085**

**R-090**



*Issue Title (Ensure Adequate Force Requirements):  
R-007 Ryder Mid-term, Item 2a, pg 14*

**(U) RECOMMENDATION / OBSERVATION:**

Once full staffing is achieved at the CPA MOJ Prisons Department, or even when the next thirty-four priority hires are complete, determine if military staff augmentation is necessary. By conducting an actual staffing requirements analysis, force requirements can be anticipated and a time line created for transition from military to civilian control that corresponds with the rotation plans of outgoing and incoming units.

**(U) CURRENT ASSESSMENT:**

● No longer applicable. Request closure. Justice is addressing staffing and training requirements for correctional facilities.

**(U) FIX / ACTION / CHANGE:**

**Fix: Manage civilian staffing requirements in light of military assets.**

**Action: Hire staff as needed and train properly.**

**Change: Military not primarily responsible for MOJ-related activity.**

**OPR: OSD**

**OCR: OSD – DoJ/State**



*Issue Title (Develop Standard for Training to Ensure for Safe and Secure Operations): R-008 Ryder Mid-term, Item 2b, pg 14*

**(U) RECOMMENDATION / OBSERVATION:**

Develop a standard issue for safe and secure operations of prison facilities. Take into account that the current threat environment may necessitate a more robust arsenal that may not be required once the country stabilizes. Training on all weapons and tactics to be used must be a substantial block of instruction at the corrections academy. Training records for employees should be developed with copies sent to the facility where a cadre is assigned and one maintained in a central personnel repository.

**(U) CURRENT ASSESSMENT:**

● Justice disagrees with keeping a “personnel registry,” but is working with Iraqi MOI (Corrections) to address “records” issue and other administrative matters associated with operating facilities. Force training is being handled by Army and the COCOM.

**(U) FIX / ACTION / CHANGE:**

**Fix: Develop standards.**

**Action: Assess threat and develop appropriate force to mitigate. Training records for employees should be monitored.**

**Change: Justice is developing program for monitoring employee training.**



*Issue Title (Monitoring Pay Issues and Contracts):  
R-009 Ryder Mid-term, Item 2c, pg 15*

**(U) RECOMMENDATION / OBSERVATION:**

Within the budget cycle, each of the ministries should submit a validated budget to MOF who would then fund the appropriate portions of the individual Ministry budgets. The funding should go to the specific ministry to be managed by that ministry and sent to the regional MOJ areas to achieve the objectives of the ministries national plan. In this way pay issues can be avoided and contracts can be monitored and paid in such a way as to provide contractor accountability to the MOJ.

**(U) CURRENT ASSESSMENT:**

● Emb. Baghdad addressing the issue; Justice believes that corruption is endemic to Iraq Gov't. Justice reviews contracts in Washington, D.C.; action item for PC/DC level for solution.

**OPR: OSD**

**OCR: OSD-DoJ/State**

**(U) FIX / ACTION / CHANGE:**

**Fix: Improve accountability.**

**Action: Better accountability mechanisms to ensure money allocated to ministries are properly appropriated.**

**Change: Being addressed by the DC/PC level.**





# Ryder Report – Closed Items

**R-005 to R-006**

**R-010**

**R-015 to R-20**

**R-024 to R-026**

**R-031**

**R-033**

**R-037**

**R-040 to R-041**

**R-049 to R-054**

**R-056 to R-060**

**R-062 to R-066**

**R-072**

**R-076 to R-077**

**R-082 to R-083**

**R-085**

**R-090**



*Issue Title (Location of Correction Officials):  
R-011 Ryder Mid-term, Item 2e, pg 15*

**(U) RECOMMENDATION / OBSERVATION:**

Recruit and place civilian correctional administrators at each of the Iraqi Detention Operations to providing mentoring/oversight and hire sufficient personnel or contract to operate Iraqi Correctional Officer Training Academies.

**(U) CURRENT ASSESSMENT:**

● Justice assets in Iraq are directly addressing similar activity by providing expert training and mentoring. Activity is ongoing.

**~~(S)~~ FIX / ACTION / CHANGE:**

**Fix: Recruit personnel.**

**Action: Recruit Personnel for mentoring and oversight.**

**Change: Will have sufficient personnel – Justice tasked with requirement and has developed plan as part of it's national strategy in Iraq.**

**OPR: OSD**

**OCR: OSD – DoJ**



*Issue Title (Unified Facility):  
R-012 Ryder Long-term, Item 3a, pg 15*

**(U) RECOMMENDATION / OBSERVATION:**

Abu Ghraib Prison complex (i.e., Baghdad Central Correctional Facility) should be the center piece of both the military mission and the eventual transfer of facilities to Iraqi control for their criminal justice system, until the new US \$100 Million facility is built to International Standards at a new location. Abu Ghraib should continue in operation to help meet anticipated future bed space requirements.

**(S) CURRENT ASSESSMENT:**

(b)(5)

(b)(5)

**OPR: OSD  
OCR: OSD**



*Issue Title (Transfer of Detention Operations to the ICF):  
R-013 Ryder Long-term, Item 3b, pg 15*

**(U) RECOMMENDATION / OBSERVATION:**

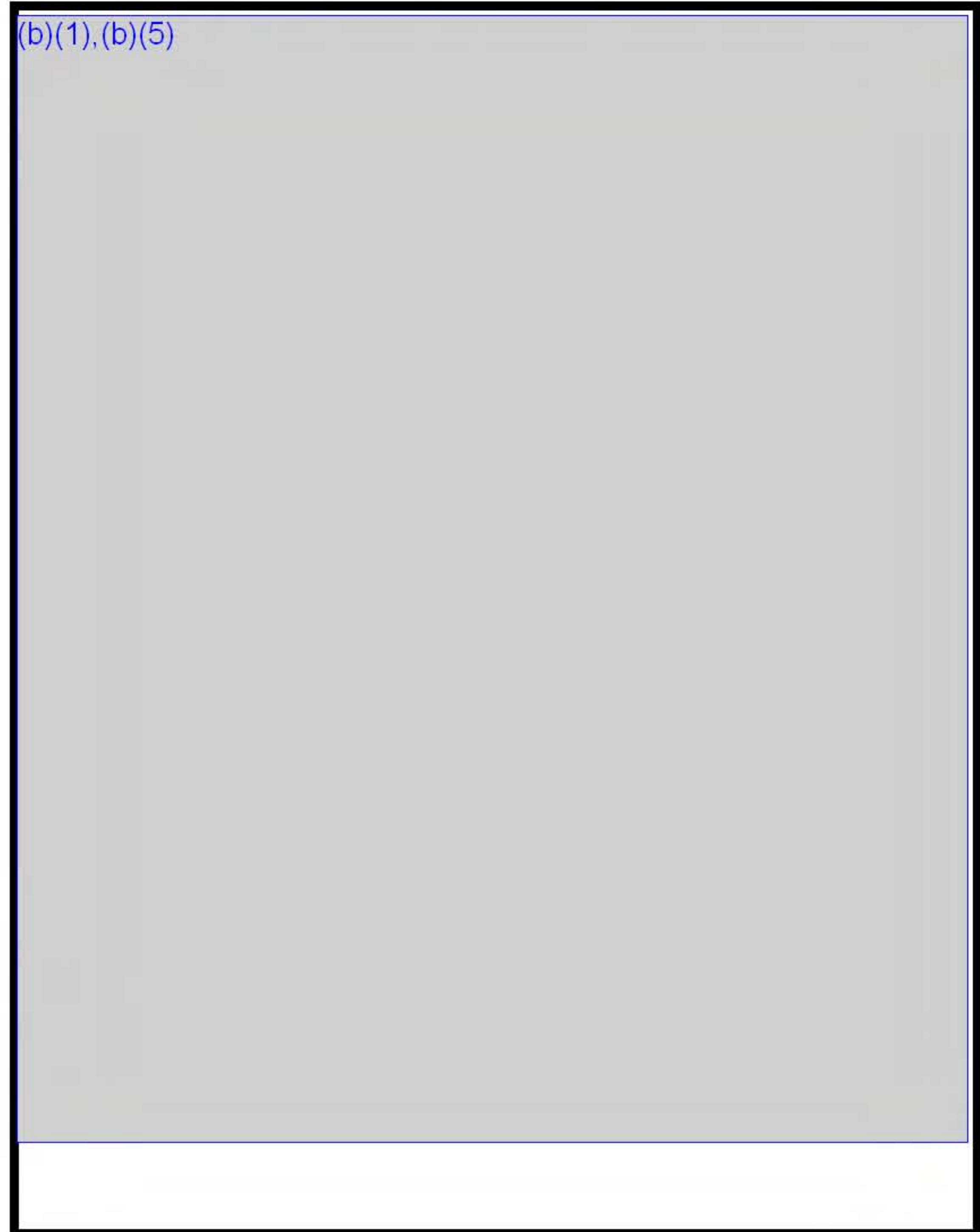
Transition operations at all Iraqi detention/prison facilities to the Iraqi Correctional Force with oversight by CPA MOJ Prisons Department.

**(U) CURRENT ASSESSMENT:**

● The main focus of Justice's national plan is to achieve this goal. Interagency actively working to develop Justice reforms. ODA has developed timeframe and milestones for NSC.

**OPR: OSD**

**OCR: OSD-DoJ/State**





*Issue Title (Unified Facility):  
R-014 Ryder Long-term, Item 3c, pg 15*

**(U) RECOMMENDATION / OBSERVATION:**

Complete construction of the 4 regional prisons is necessary to provide initial post trial capacity. A strategic plan for additional prison construction is required.

**(U) CURRENT ASSESSMENT:**

● Justice rejects as their responsibility. Cite that DoD primarily responsible for construction projects in Iraq. Request reassignment to COCOM.

**OPR: OSD**

**OCR: OSD – DoJ/State**

(b)(1),(b)(5)





# Ryder Report – Closed Items

**R-005 to R-006**

**R-010**

**R-015 to R-20**

**R-024 to R-026**

**R-031**

**R-033**

**R-037**

**R-040 to R-041**

**R-049 to R-054**

**R-056 to R-060**

**R-062 to R-066**

**R-072**

**R-076 to R-077**

**R-082 to R-083**

**R-085**

**R-090**



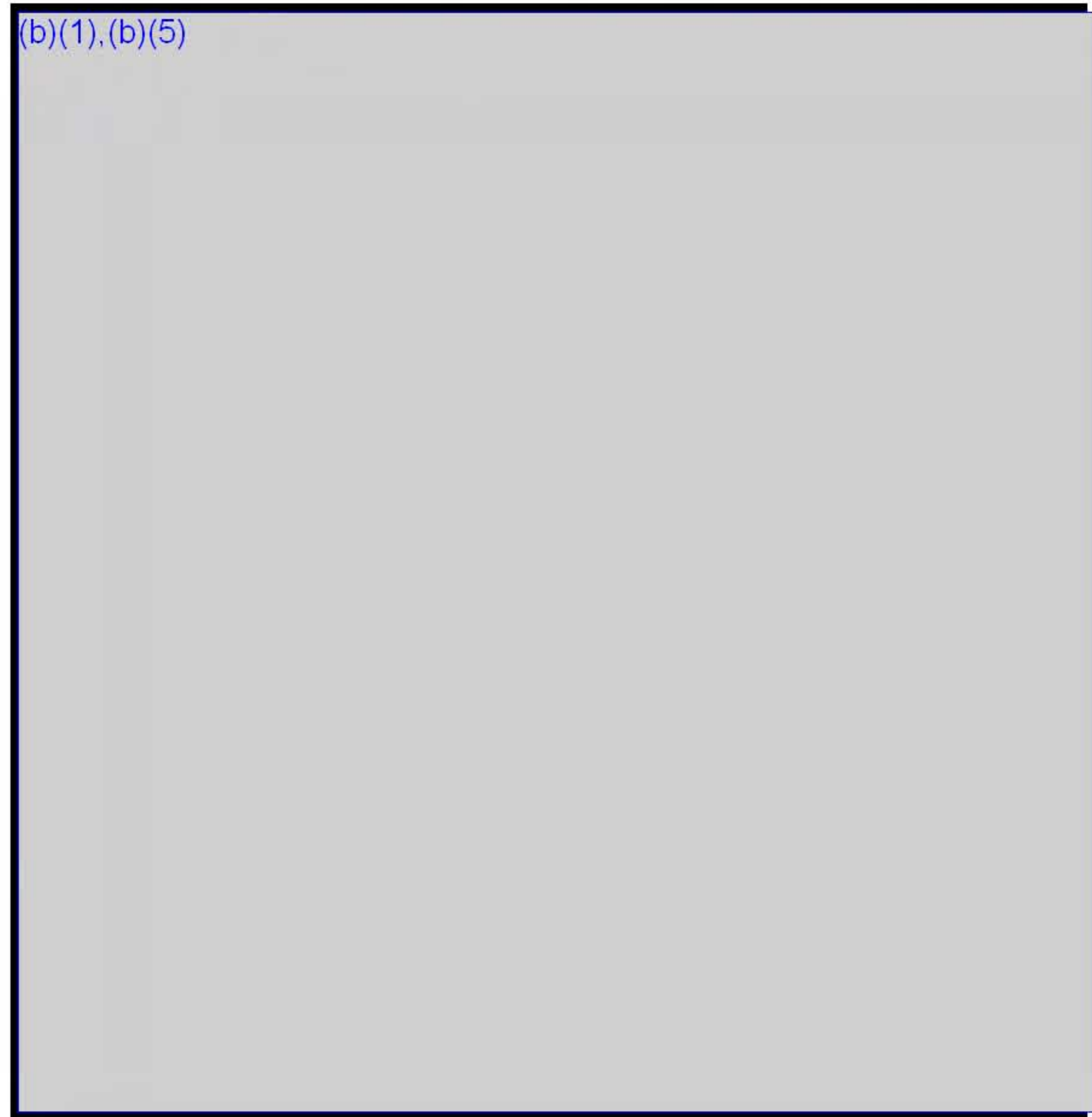
*Issue Title (Training for Iraqi Correctional Officers):  
R-021 Ryder Near-term, Item 1g, pg 20*

**(U) RECOMMENDATION / OBSERVATION:**

Continue to conduct training for the Iraqi correctional officers in basic confinement tasks, both in Baghdad and at remote locations.

**(U) CURRENT ASSESSMENT:**

● Justice is handling this as part of it's national strategy. Recommend Closure.



OPR: OSD  
OCR: OSD – DoJ/State





*Issue Title (Resources and Emergency Funds):  
R-022 Ryder Near-term, Item 1h, pg 20*

**(U) RECOMMENDATION / OBSERVATION:**

Visit the operating budget for each of the facilities and identify emergency funds that will allow them to properly resource needed cleaning equipment to initiate necessary maintenance requirements to facilitate a more sanitary living environment for the detainees. Initiate a program for select detainees to conduct the required daily upkeep of the living, eating and latrine facilities they are housed in to reduce idleness and improve the sanitary conditions and maintenance of the facilities.

(b)(1),(b)(5)

**(S) CURRENT ASSESSMENT:**

(b)(1),(b)(5)

OPR: CENTCOM

OCR:



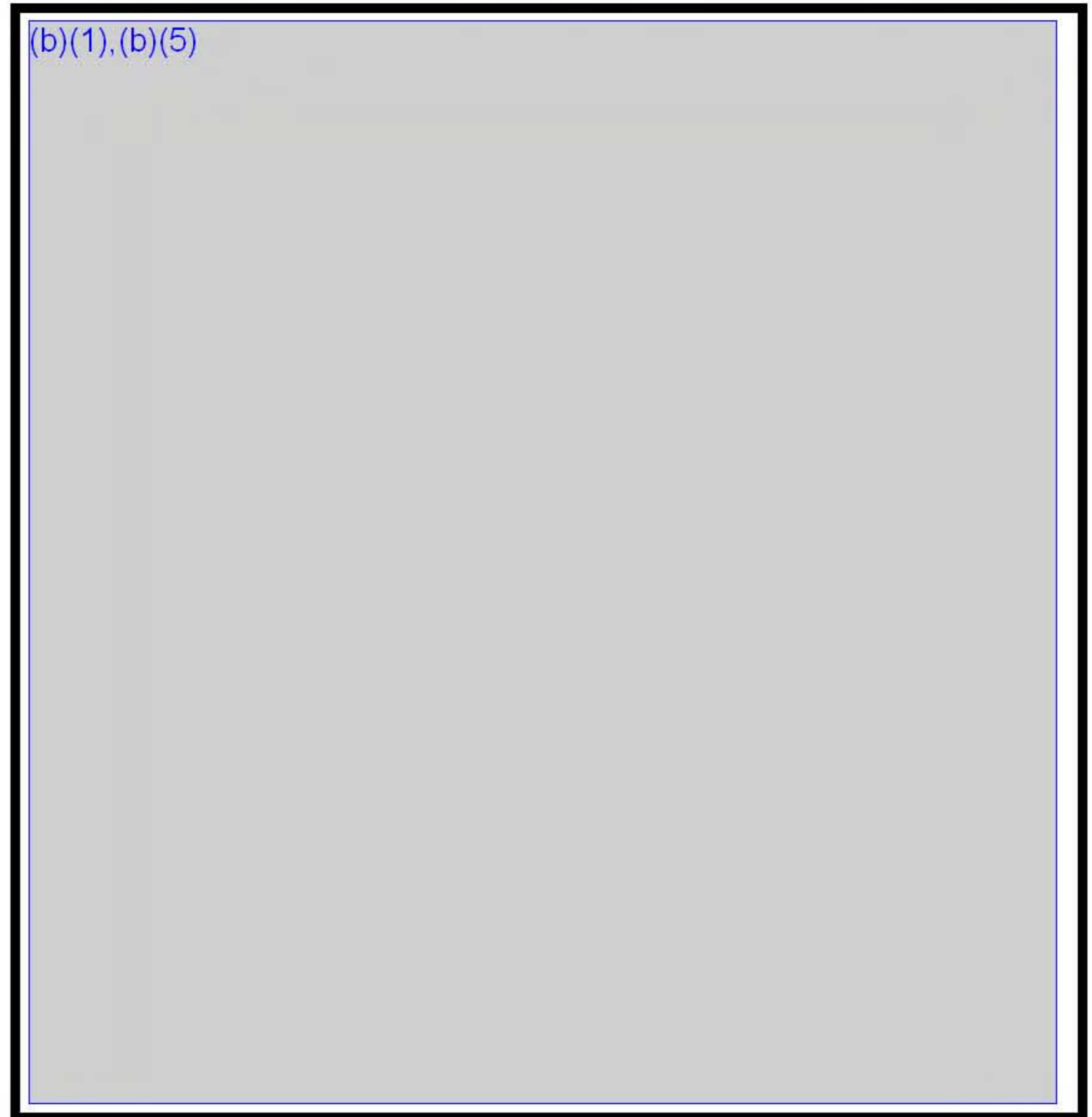
*Issue Title : R-023 Lack of Judicial Process for Detainees*

**(U) RECOMMENDATION / OBSERVATION:**

CPA MOJ must direct the court to go to the facilities to expedite the judicial process, temporarily.

**(U) CURRENT ASSESSMENT:**

- Justice has developed its own plan for expediting criminal prosecution. Recommend closure.



OPR: OSD

OCR: OSD – DoJ/State