



Ryder Report – Closed Items

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R-027 OIF 2 Training

(U) RECOMMENDATION/OBSERVATION:

- Request OIF 2 forces designated for I/R operations to receive the same corrections program of instruction as those units deploying to GTMO.
- Expand requirement to include applicable forces from all Services

(U) CURRENT ASSESSMENT:

- Combine with R-032
- Standard training package developed and provided to all personnel designated for detainee operations.
- MPs from all Services receiving training
- Recommend close (green)

OPR: Joint Staff J-7
OCR: Army, JFCOM

(U) FIX/ACTION/CHANGE:

Fix: Provide common training to forces from all Services with theater detainee operations requirements.

Action: Verify all personnel conducting detainee operations are receiving standardized training developed by USA.

Change: Policy/Organizations/ Training



*Issue Title (Hardware for BATS):
R-028 Ryder Mid-term, Item 2a, pg 21*

(U) RECOMMENDATION / OBSERVATION:

CPA with MOJ should purchase the necessary badge printers, card readers and additional hardware for the SATS or similar system, and positively identify contractors and workers as they enter the facilities. The system can also be used to bar personnel from the facilities. Annex E has a draft screening SOP. BATS Fielding Plan, and Badging Matrix that can be adapted for this theater.

(U) CURRENT ASSESSMENT:

● Money is allocated – ID cards are being issued. Request Closure.

OPR: OSD
OCR: OSD – Justice

(b)(1),(b)(5)

***Issue Title (Facility SOPs/Visitation):
R-029 Ryder Mid-term, Item 2b, pg 21***

(U) RECOMMENDATION / OBSERVATION:

CPA with MOJ should further develop each facility SOP to delineate all procedures for visitation to include literature to be given to the families of the detainees explaining the rules of the facility during visitation to help expedite this process as well as significantly reduce the amount of contraband being trafficked during visitation.

(U) CURRENT ASSESSMENT:

● Request closure. Justice believes problem resolved and effective SOP's are in place.

(U) FIX / ACTION / CHANGE:

Fix: MOJ should develop each facility SOP to delineate all procedures for visitation

Action: DOD has addressed this issue and fixed same for DOD facilities. MOJ should do same for the Iraqi facilities.

Change: Ensure appropriate visitation procedures in place for Iraqi detention facilities

OPR: OSD

OCR: OSD – DoJ/State

*Issue Title (Emergency Action Plan):
R-030 Ryder Mid-term, Item 2c, pg 21*

(U) RECOMMENDATION / OBSERVATION:

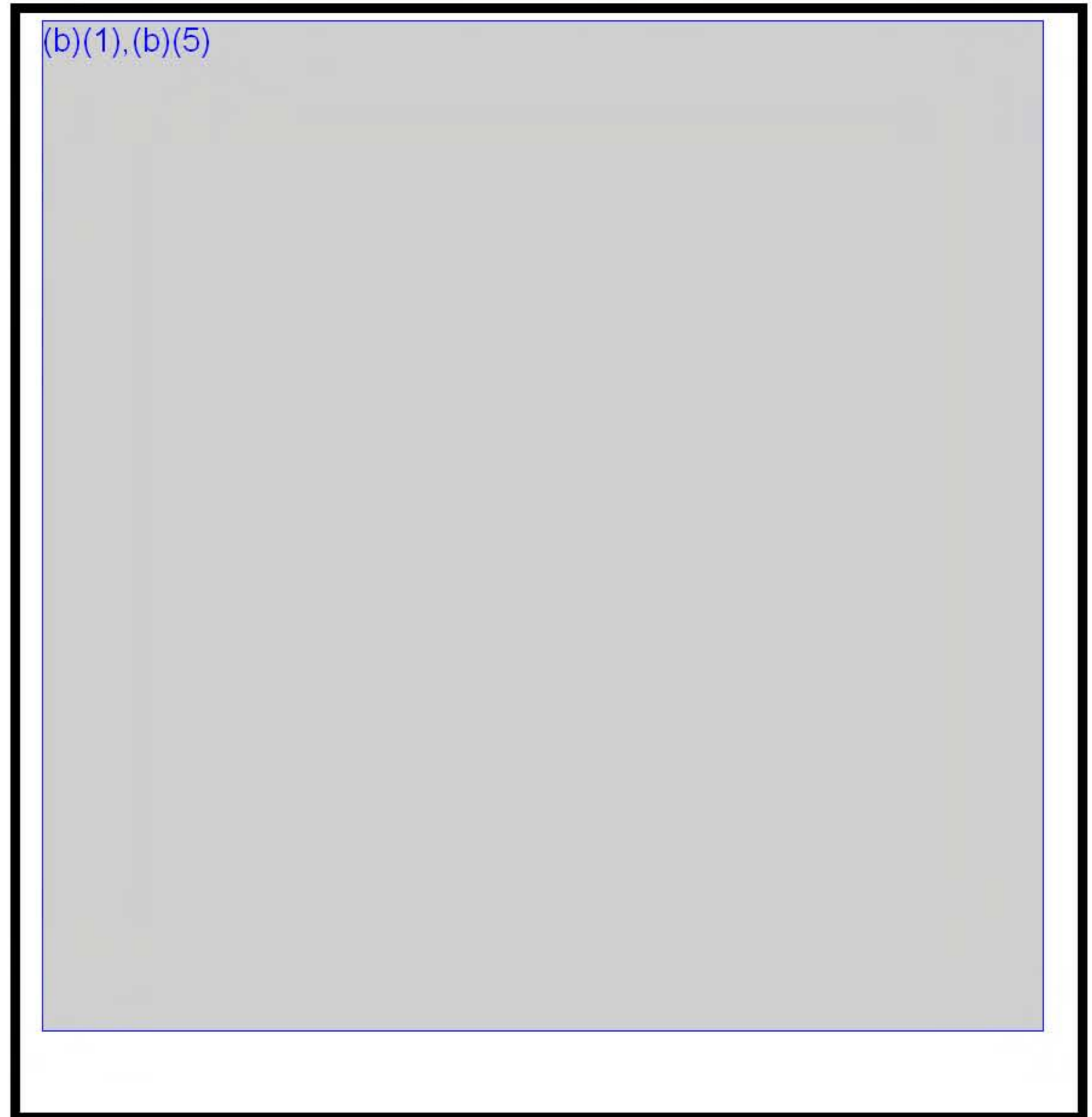
CPA and MOJ should work hand in hand with the current MP units within the facilities to develop an Emergency Action Plan (EAP) that not only delineates where weapons are stored but how they will be employed during an emergency within the facility.

(U) CURRENT ASSESSMENT:

● Request closure. Justice has own civil action team for crises at detention facilities operated by Iraqis.

OPR: OSD

OCR: OSD – DoJ/State





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R-032 Continuing Detailed Training

(U) RECOMMENDATION/OBSERVATION:

- Continue to provide more detailed instructions in areas, such as discipline, instruments of restraint, and treatment of prisoners awaiting trial as well as those that are post trial.
- Expand requirement to include applicable forces from all Services

(U) CURRENT ASSESSMENT:

- Combine with R-027
- Standard training package developed and provided to all personnel designated for detainee operations.
- MPs from all Services receiving training
- Recommend close (green)

OPR: Joint Staff J-7
OCR: Army, JFCOM

(U) FIX/ACTION/CHANGE:

Fix: Provide common training to forces from all Services with theater detainee operations requirements.

Action: Verify all personnel conducting detainee operations are receiving standardized training developed by USA.

Change: Policy/Organizations/ Training

2005

Feb

Obtain training plans from Services

Mar

Review Plans to determine adequacy

Apr

Update training if required



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*Issue Title (Iraqi Run Programs):
R-034 Ryder Mid-term, Item 2g, pg 22*

(U) RECOMMENDATION / OBSERVATION:

With the assistance of the CPA allow the National Public Safety Training Academy and Regionalized In-Service Training Programs to transition more towards exclusively Iraqi run and continue to develop a more comprehensive tiered training Program of Instruction.

(b)(1),(b)(5)

~~(S)~~ CURRENT ASSESSMENT:

(b)(1),(b)(5)

OPR: OSD

OCR: OSD – DoJ/State

*Issue Title (Lack of Instruction for Correctional Officers):
R-035 Ryder Mid-term, Item 2h, pg 22*

(U) RECOMMENDATION / OBSERVATION:

CPA and the MOJ must continue to further develop a more comprehensive tiered training Program of Instruction. This plan should include a method of increasing the graduation rate to meet the system cadre requirements. Allow the CPA and MOJ to plan a more comprehensive training program with input from the Iraqi Correctional Officers currently employed to help the Iraqi people feel that they are apart of the building of their future as well as what the follow-up training requirements should be. This plan should allow for a reduced estimated timeline for the end-state of the in-service training requirement to encompass more than the original 30,000 correctional employees.

(U) CURRENT ASSESSMENT:

● Justice & DoD training correctional personnel.

(U) FIX / ACTION / CHANGE:

Fix: Iraqi's run their own prisons.

Action: Train Iraqis to run their prisons.

Change: Justice developed national strategy for training more corrections personnel.

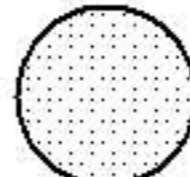
OPR: OSD

OCR: OSD – DoJ/State



R-036

OPR: Policy Working Group

Status on 27 Jan 05: 



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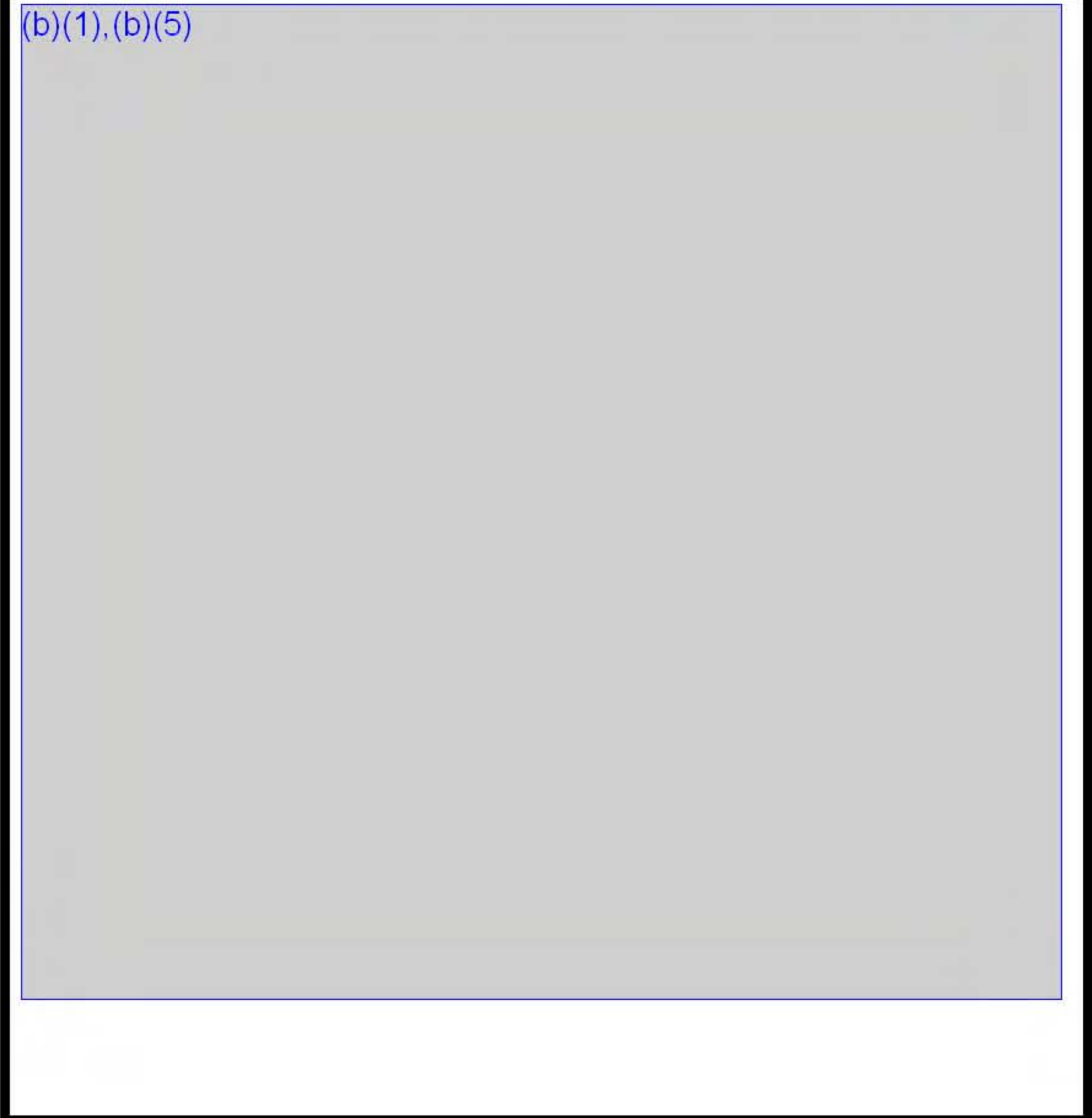
Issue Title:
R-038 – Lack of Emergency Funds

(U) RECOMMENDATION / OBSERVATION:

Lack of Emergency Funds for each of the facilities to ensure adequate construction. Identify emergency funds to complete construction of regional facilities for sentenced detainees. Conduct a survey of current facility capacities to determine future facility housing requirements.

(U) CURRENT ASSESSMENT:

● This recommendation is OBE. DoD is dealing with reconstruction costs/building projects for both AF and IZ. Justice is working with DoS and DoD on this issue through the NSC. DC decision to build PEC IV in AF moving forward and in final decision stage. Construction in Iraq is next item and will need to interface with Justice plan.



OPR: OSD
OCR: OSD – DoJ/State

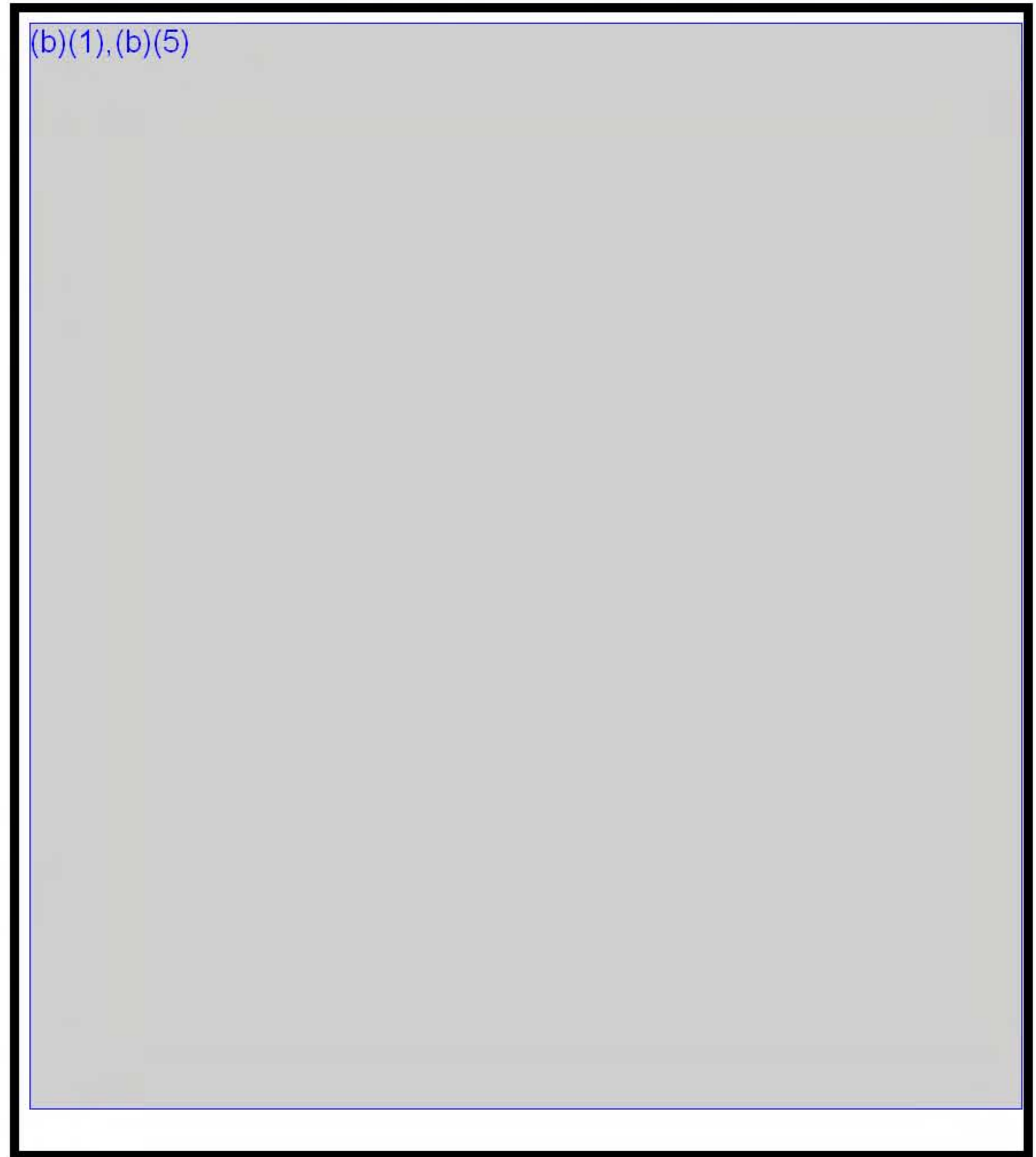
*Issue Title (Clarity in Visitation Policy):
R-039 Ryder Long-term, Item 3a, pg 22*

(U) RECOMMENDATION / OBSERVATION:

CPA with MOJ should work together with the families of the detainees to identify any questions they may have regarding visitation this will facilitate a better relationship between the Iraqi Department of Corrections and the local community.

(U) CURRENT ASSESSMENT:

● Request closure. Justice is working with MOJ to develop policy similar to DoD visitation policy for Iraqi run facilities.



**OPR: OSD
OCR: OSD - Justice**



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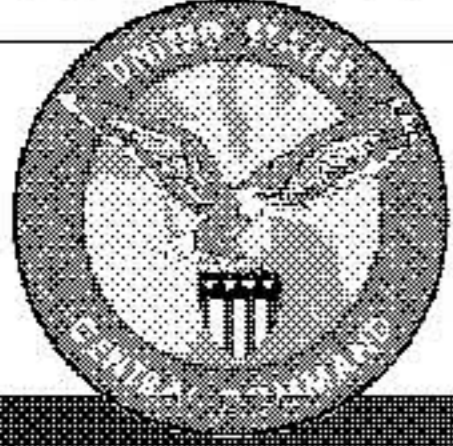
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*Issue Title (Adopt Lessons Learned):
R-042 Ryder Long-term, Item 3d, pg 23*

(U) RECOMMENDATION / OBSERVATION:

Conduct assessments of the program in an attempt to acquire any updated practical correctional practices that will assist the system in continuing to maintain its goals.

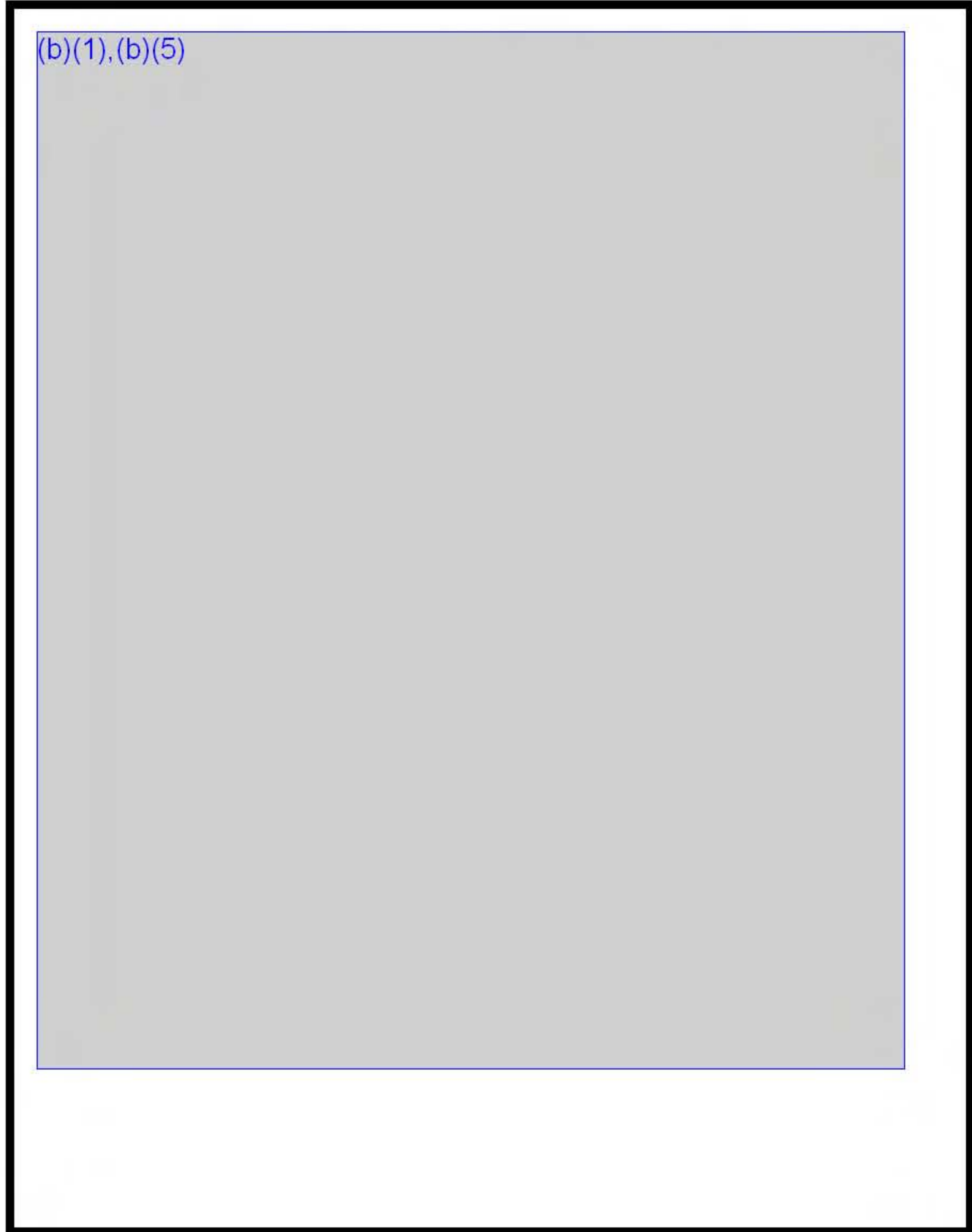
~~(S)~~ CURRENT ASSESSMENT:

(b)(1),(b)(5)



OPR: CENTCOM
OCR:

(b)(1),(b)(5)



Issue Title (SOPs Translated into Arabic/Correctional Training in the ICS): R-043 Ryder Long-term, Item 3e, pg 23

(U) RECOMMENDATION / OBSERVATION:

Through the combined effort of the CPA and the MOJ they should continue to work conjointly to continue the further development of a more comprehensive and consistent method of running all of the facilities by having all SOPs translated into Arabic and added as part of the In-Service portion of the correction training program to assist in the transformation of control of each facility to the Iraqi Correctional System.

(U) CURRENT ASSESSMENT:

● Part of Justice development of SOP's for Iraqi facilities. Request closure.

OPR: OSD
OCR: OSD - Justice

(U) FIX / ACTION / CHANGE:

Fix: Need SOP's.

Action: Develop SOP's.

Change: Justice developing a national strategic plan, including the development of facility SOP's.

*Issue Title (Application versus Training ICS):
R-044 Ryder Long-term, Item 3f, pg 23*

(U) RECOMMENDATION / OBSERVATION:

Conduct an annual assessment of the quality of training provided by the National Public Safety Training Academy and Regionalized In-Service Training Programs to identify any trends in application verses training that may be beneficial to future trainees.

(U) CURRENT ASSESSMENT:

● Annual assessment completed by Justice. Recommend closure.

(U) FIX / ACTION / CHANGE:

Fix: Need annual assessment.

Action: Conduct assessment.

Change: Justice has conducted necessary assessments to identify trends and is updating training as they believe appropriate.

**OPR: OSD
OCR: OSD-Justice**

*Issue Title (Quality of Training ICS):
R-045 Ryder Long-term, Item 3g, pg 23*

(U) RECOMMENDATION / OBSERVATION:

Conduct an annual assessment of the quality of training programs to identify any trends in application verses training that may be beneficial to future trainees. And make the necessary adjustments to the training programs to ensure that not only the initial training is of quality but also the mid-level and upper level management training programs are consistent with the ever changing Iraqi Correctional System.

(U) CURRENT ASSESSMENT:

● 24/7 oversight in place by Justice.
Request closure.

**OPR: OSD
OCR: OSD - Justice**

(U) FIX / ACTION / CHANGE:

Fix: Need SOP's.

Action: Develop SOP's.

Change: Justice developed national plan – included as part is SOP's for facility operation.

*Issue Title (Contract Oversight):
R-046 Ryder Long-term, Item 3h, pg 23*

(U) RECOMMENDATION / OBSERVATION:

CPA and MOJ must establish statements of work (written contracts) for the contractors and effectively manage the work that is contracted.

(U) CURRENT ASSESSMENT:

● Request closure. Justice believes problem solved – Contracting oversight conducted by DoJ in Washington.

OPR: OSD

OCR: OSD – DoJ/State

(U) FIX / ACTION / CHANGE:

Fix: Need better oversight over contracting.

Action: Exercise oversight.

Change: Justice reviewing all contracts.

Issue Title (Hearings/Transportation of Detainees):
R-047 Ryder Long-term, Item 3i, pg 23

(U) RECOMMENDATION / OBSERVATION:

The MOJ must develop a plan with the CPA that will allow for the hearings to be conducted at or near the correctional facilities to decrease transportation requirements and speed up the legal process. Furthermore, where possible, establish future court buildings adjacent to these facilities to decrease the transportation requirements. Establish a transportation section within the Iraqi, Department of Corrections with the sole purpose of transportation of detainees.

(U) CURRENT ASSESSMENT:

● Continuing concern – part of the national strategy for Justice.

OPR: OSD
OCR: OSD - Justice

(U) FIX / ACTION / CHANGE:

Fix: Need hearings conducted in closer in proximity to correctional facilities.

Action: Need dedicated corrections transportation.

Change: Justice assessing this recommendation on a daily basis.

*Issue Title (Allocation of Funds):
R-048 Ryder Long-term, Item 3j, pg 23*

(U) RECOMMENDATION / OBSERVATION:

CPA along with the MOJ must develop a plan that will allocate funding for the construction of additional Regional facilities to meet capacity requirements.

(U) CURRENT ASSESSMENT:

● Justice believes it is being done by DoD. Need more information as to who is responsible for appropriating the funds and overseeing the construction projects.

OPR: OSD

OCR: OSD – DoJ/State

