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Interview with (b)(6),(b)(7)(C) Professor and Chairman, Department of Military and Emergency Medicine, Uniformed Services University of the Health Sciences (USUHS), 19 February, 1993.

The Letter of Appointment and a Privacy Act Statement were presented to (b)(6) (b)(

(b)(6).(b)(7 has been in his current position since 1982; he succeeded (b)(6).(b)(6

I first asked (b)(6)(b)( to give me the history and purpose of the course "Operational and Emergency Medical Skills (OEMS)." He replied that in late 1985 or early 1986 budgetary reductions forced cancellation of Military Medical Field Studies. A replacement course was developed in 1986 to accommodate students locally. The course was an elective, was pass/fail and was offered only to students with prior military service. The course was started by LTC (b)(6).(b)(7)( (now at Wright-Paterson AFB, Dayton, OH), MA(b)(6).(b)(7)( (now LTC, still at USUHS) and LTC (b) (b)(7)( (now out of the Army).

Among the reasons for the development of this course were: (h) (h)(6) while at Brook Army Medical Center, had performed similar exercises with students which were well received; feedback from students indicated that they liked hands-on learning; and the Dean and President of USUHS (b)(6),(b)(7)(C) , was a strong supporter of the concept.

The course was graded pass/fail; participation in the practical exercises was not required for a passing grade. The only absolute requirement of the course was that the student provide information about their whereabouts, if they did not attend class, so that they could be located in an emergency. Students evaluated the course on completion.

The course was offered in the summer between the first and second years. It included: an overview of military medicine; Basic Life Support; combat medical skills; and military applied physiology, which emphasized heat, cold and hyperbaric stresses, as well as effects of sleeplessness.

In June of each year, all first year students participate in Military Medical Field Studies (MMFS) at Quantico, VA. Air and vehicle operations, use of MOPP gear, and other field medical skills are taught. OEMS is taught after MMFS in July of each year.

The Department of Military and Emergency Medicine also teaches Military Medicine II to second year students and Military Contingency Medicine, with ATLS, ACLS and a one week field exercise, to fourth year students. In the fourth year, students also do a four week clerkship in Military Emergency Medicine at a civilian institution. The Department also offers electives in Aviation Medicine, a Basic Aviation Course, as well as overseas opportunities. In addition, the Department has a contract to do refresher training for Drug Enforcement Administration (DEA) medics, which includes OEMS and instruction on tropical diseases. The Department also gives EMT training to Army Rangers, Navy Seals and Air Force Pararescue personnel.

In 1990, when (h)(6) ( (b)(6) became the Commandant of Students at USUHS (b)(6) (b)(6) gave him a copy of the course syllabus to review. He made no suggestions for change. (b)(6) (b)(7) noted that (b)(6) (b)(7) performed this review before he accepted an appointment to the Department of Military and Emergency Medicine.

The OEMS course is reviewed annually by the Department. Student and faculty critiques are reviewed, as is the pertinent medical literature, and specific recommendations for change are given to (h)(6)(h)(

Both (h)(6) (h)( and (b)(6) (b) participated in the course as instructors; each also monitored the students responses to the course.

LTC Hagmann graduated from USUHS in 1980, having had prior military service. (b)( (b)(6) commented that he has complete trust in LTC Hagmann, that he has an "extreme degree of sensitivity" and was "proactive in determining safety issues." (b)(6) (b)( LTC Hagmann is "unflinchingly honest." He has complete trust in LTC Hagmann.

Concerning specific issues raised by the Letter of Appointment:

2.a. "the inhalation of nitrous oxide by students;" nitrous oxide was used to teach analgesia, not anaesthesia. It was administered using draw-over equipment that required an oxygen source to drive it; the concentration of nitrous oxide was therefore never over 50%. The equipment was set up and maintained by CAP (b)(6) and nurse anaesthetist. Students were monitored while receiving nitrous oxide with a cardiac monitor and a pulse

oximeter. Additionally, the student held his own mask, which was not attached to the face. Thus, the mask would have dropped from the face if the student had lost consciousness.

- 2.b. "direct and indirect laryngoscopy by or involving students;" students practiced these techniques on manikins and then on marmosets. They then could practice indirect laryngoscopy on each other. Direct laryngoscopy was never performed by students. Two years ago, a student volunteered to be a subject for direct laryngoscopy, which was performed by a staff member using topical anaesthesia. (h)(6) was the subject and LTC Hagmann performed the procedure.) Prior to that episode, when (b)(6) was still at USUHS, he and LTC Hagmann performed direct laryngoscopy on each other to demonstrate for the students.
- 2.c. "intraoral local anesthetic blocks by or involving students;" the dentists ran their own course; they demonstrated intraoral blocks and did use student volunteers, if available.
  (h)(6) (h)() did not know if students were allowed to perform these blocks on each other. He noted that there was no volunteer information sheet for this procedure in the syllabus.
- 2.d. "administration of Lasix to student volunteers after 24 hours of fasting and fluid deprivation and strenuously exercised prior to administration of I.V. fluids;" (b)(6) [b)(6) [abelled these charges "totally erroneous." He admitted that furosemide (Lasix) was used, but did not remember the dose or timing of administration. He also did not know if the students' weights were monitored during this exercise. He stated that students were not permitted to exercise during the procedure. He said that LTC Hagmann had discovered that some students had used a sauna during lunch while involved in this exercise, a practice he stopped immediately. (b)(6) (b)( said that the degree of dehydration experienced during this exercise was equivalent to that of a typical post-operative patient. When I asked him why I.V. hydration was necessary after the exercise, he said that it was offered to those students who had been given furosemide before they left the lab.
- 2.e. "placement of I.V. and arterial cannula by or involving students;" students were allowed to practice external jugular venous cannulations on each other; the use of the external jugular was chosen because it provided a way to monitor central venous pressure. Students also started I.V.'s in the dehydration exercise mentioned above (2.d.). Radial artery punctures were performed to obtain blood for chemistries, but no cannulae were ever inserted.
- 2.f. "the use of triazolam by faculty or students in said course;" triazolam was used; students were monitored for one hour after taking the drug and were not allowed to drive for six hours. Students were given transportation home after these exercises. Ibuprofen (Motrin) and diphenhydramine (Benadryl) were also used. Narcotics were never used in these exercises. Both scopolamine and ethanol were used in the course on one occasion.
- 3.a. "the obtaining of drugs for any procedures done above;" drugs were obtained from the USUHS multi-disciplinary pharmacy; all University procedures were followed.
- 3.b. "approval process followed for any above procedures;" the curriculum for the course was reviewed and approved. The course was also reviewed by the University General Counsel at its inception (see additional comments on pages 3 and 4, above). All

instructors were Board Certified Emergency Medicine Physicians and all were credentialed at their respective teaching hospitals.

3.c. "the safety of the environment (personnel and equipment) in which these procedures were conducted;" the labs were conducted in the multi-disciplinary lab, second floor, Building A. A defibrillator and intubation equipment were available in the lab. The NNMC EMT's were located only 5 minutes away from the lab.

**(b)(6)(b)(** was asked to comment further on any other issues which might be relevant in response to the issues raised in item 4 of the Letter of Appointment. He stated that he felt that students should have the opportunity to learn certain skills on each other, rather than on patients. He stated that he is comfortable with what intelligent and motivated people can do and learn with supervision. He felt "nothing in this course would make him feel uncomfortable concerning the safety of the students." "LTC Hagmann has not violated any legal, ethical or medical standards." (b)(6) (b)( also felt that LTC Hagmann would have informed him of any problems with the course had they developed.

Finally, (b)(6) (b)( stated that he personally taught in all of the courses (except 1992, when he was recovering from a broken neck). On the first day of each course, he met the students and explained the expectations and outlined the "ground rules," emphasizing that there was no pressure to volunteer for any of the exercises. Thereafter, he would meet with students informally and elicit their reactions to the course; the most frequent comment he remembers hearing was "The course is great - it should be a requirement for everyone in the class."

I have been given the opportunity to review and correct the faces contained in this summary of interview.

Date

Signature

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Interview with John H. Hagmann, M.D., LTC MC USA, Assistant Professor, Department of Military and Emergency Medicine, Uniformed Services University of the Health Sciences (USUHS), 19 February, 1993.

The Letter of Appointment and a Privacy Act Statement were presented to LTC Hagmann.

LTC Hagmann is the Course Director for the course "Operation and Emergency Medical Skills" (OEMS). OEMS is one option to fulfill the requirements of the course "Military Medicine Field Studies." The OEMS course was held for the seventh time in 1992; LTC Hagmann has been the course director for all seven.

I first asked LTC Hagmann to give me the background of OEMS. He told me that at the time of the Graham-Rudman budget cuts a decision was made to curtail the training with military units that had taken place at the end of the first year of medical school. These activities had been carried out on TDY orders and had cost about \$500,000/year. (b)(6) (b)(6) and LTC Hagmann were asked to develop a course teaching EMT skills at USUHS. The philosophy was to augment the didactic learning of the school with hands-on experience to stimulate the students' motivation. It was felt that some techniques/procedures were better learned on fellow students than on patients; choices of techniques to be taught were made based on the question: "What do we wish someone had taught us?" (b)(6)

The first course was run in July, 1986. Among the techniques taught were: placement of IV's; arterial punctures to obtain samples for arterial blood gas analysis; and Moulage drills. From the beginning, the major constraints were safety and modesty.

LTC Hagmann stated that the staff were concerned about the issue of coercion in using students as volunteers for the practical exercises. The (b)(6) (b)(6) was consulted. LTC Hagmann wanted to use written informed consent documents. The opinion of counsel was that such documents implied medical benefit and education was not a medical benefit; therefore use of informed consent documents did apply in this setting.

Because of this advice, volunteer information sheets were developed to be sure that students knew everything they needed to know to make an informed decision before they elected to participate in an exercise. LTC Hagmann said that he made these documents as complete as possible, even though including very rare complications made these documents "exceptionally threatening." Counsel further warned that to eliminate implied coercion, barriers should be constructed that the students must willingly overcome. Therefore, the information sheets were included in the course booklet; if a student wished to volunteer, s/he had to fill it out and turn it in on their own volition. LTC Hagmann commented that he always got a "stack" of these for each exercise, and he selected the participants from these. He felt that this process reduced peer pressure to participate, since only a few of the volunteers would actually be selected by this process.

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Another barrier that was imposed was physically separating the lab from the classroom; those who wished could go to the lab, but attendance was not required. All that was absolutely required was accountability; if a student was not going to be present, s/he was required to inform another student where they could be reached in an emergency. A log book was kept with this information by the students, not faculty.

Other requirements of the course were: it was an elective - students had to volunteer to take the course; and military service prior to medical school was required. Interested students were then briefed on the course, emphasizing negative aspects. Students were then interviewed individually to be sure they had no anxieties about the course, that they understood the purposes and risks, that their spouses also knew about the course and agreed with the students participation and that they had no medical problems. These interviews were done by LTC Hagmann and MAJ (b)(6) (could veto the participation of any student.

LTC Hagmann explained to students that he would not allow them to be exposed to more than negligible risk in the course. Furthermore, they would not be allowed to do anything without supervision; no practicing outside the lab would be permitted.

As the course evolved, students were required to do two shifts with EMT's and could volunteer to accompany the course's medical staff when they were on duty. These experiences stimulated the students, and they requested to learn some of the techniques that they had witnessed. Before a new procedure was introduced into the course, they were first performed on LTC Hagmann - a rule he has and continues to consistently follow. All procedures taught to students were meant to demonstrate that they could be done to patients comfortably, if done correctly. Not all procedures that students requested to learn were approved for the course, for example, lumbar punctures.

The circulation lab was included in the original course. The procedure followed included restriction of fluid intake to 8 ounces after dinner the night before the exercise and nothing by mouth the morning of the exercise. During one course, the students decided themselves to add to the dehydration by going to the sauna during the lunch period before the lab. When LTC Hagmann found out about this, he stopped it immediately, explaining to the students that they were not sophisticated enough to know what was safe. He told them, "Don't put yourself at risk; don't do it (use the sauna)." It was at this point that LTC Hagmann introduced the introduction of furosemide (Lasix) so that he could induce a mild, controlled diuresis to increase dehydration.

The circulation lab was introduced to demonstrate what dehydration looks like, the use of the tilt test and the use of MAST (Military Assistance to Safety in Traffic) pants.

Concerning specific issues raised by the Letter of Appointment:

- 2.a. "the inhalation of nitrous oxide by students;" a one hour lecture is given to the students on the use of nitrous oxide in the pre-hospital environment. A demonstration is then held in the lab. One student volunteer inhales nitrous oxide, under his own control, up to a maximum 50% nitrous oxide/50% oxygen mix. The initial concentration is lower, and the concentration is increased gradually to demonstrate the stages of anaesthesia. The maximum period of inhalation is four minutes, but inhalation is stopped sooner when a clinical effect is seen. LTC Hagmann stated that, although no monitoring would be required for such an exposure, students were monitored with a cardiac monitor and a pulse oximeter, and blood pressure was measured by another student every minute. LTC Hagmann said that this type of use of nitrous oxide is a part of the curriculum for paramedics for pre-hospital care, and is required for Emergency Medicine. It is used for analgesia, because of its safety. The standard of care for its use does not require monitoring, but monitoring in the lab was used as a teaching modality. During the inhalation, the volunteer student is lying supine and is loosely restrained in the event that s/he becomes agitated or confused.
- 2.b. "direct and indirect laryngoscopy by or involving students;" students practice direct laryngoscopy on manikins and ferrets to teach the principle that the cords must be visualized before intubation can be performed. Students can do indirect laryngoscopy on each other after Cetacaine local anaesthesia. Students can volunteer to have direct laryngoscopy performed on themselves. They can choose between local anaesthesia with Cetacaine, lidocaine or benzocaine, or can choose 50% nitrous oxide inhalation. One of two instructors performs the laryngoscopy, the other students only observe. The volunteer is instructed to raise his/her hand if there is any problem and the procedure will be terminated promptly. The only problems LTC Hagmann recalls having with this demonstration were that some student volunteers gagged, but none vomited. There were no traumatic injuries resulting from these procedures. This procedure was not performed in 1992 because of the small number of volunteers.
- 2.c. "intraoral local anesthetic blocks by or involving students;" oral surgery residency program gives a one-half day session as part of the course. Four staff and eight residents demonstrate procedures on skulls. Students who then ask to practice on each other are allowed to do so under supervision. No student who reports an allergy to anything is allowed to be injected during this exercise. A SPARK kit and a defibrillator are available in the lab. LTC Hagmann also brings his own pre-hospital care bag to the lab. When the oral surgeons run the lab, M.D.'s are present on the floor. All of the oral surgeons have current BLS and ACLS certification.
- 2.d. "administration of Lasix to student volunteers after 24 hours of fasting and fluid deprivation and strenuously exercised prior to administration of I.V. fluids;" after their evening meal the night before this lab exercise, student volunteers are told to take nothing by mouth until lunch before the lab. They are allowed normal fluid intake in the evening before the lab, and are allowed 8 ounces of fluid in the morning before lab. They are instructed not to eat lunch, but to eat after the lab. Some students also take furosemide; none are required to do so, but they may volunteer to take it. The furosemide is given as a 20 mg dose, orally, at 0800 on the morning of the lab. The lab.

starts at 1230. Those that take furosemide are required to stay in the lab for the whole time. Women can take the course, but are only allowed to take lidocaine; in exercises where other drugs are used, women are always included in the groups receiving placebo. Women are not allowed to participate in the circulation demonstration. There is no "strenuous exercise" in the circulation demonstration. All volunteers get IV fluids, usually <500 ml normal saline or Ringer's lactate. Student volunteers become tilt positive during this exercise only after dehydration and 1/150 gr TNG; this corrects rapidly with the use of the MAST pants. Syncope has not been observed in any of the volunteers. Weights are not monitored, though urine specific gravities of 1.025 have been seen.

- 2.e. "placement of I.V. and arterial cannula by or involving students;" students place IV cannulae and do perform arterial punctures, but do not cannulate arteries. External jugular veins are used when venous pressure is to be measured; otherwise arms veins are used.
- 2.f. "the use of triazolam by faculty or students in said course;" triazolam, 0.25 mg orally, was introduced in 1992 to demonstrate the use of "benign" agents for analgesia, rather than using narcotics. Aspirin, ibuprofen, acetaminophen and diphenhydramine have also been used in this exercise. A placebo (penicillin) has been used to demonstrate placebo effect. No student has ever been given other benzodiazepines or narcotics. Ethanol was used one year, with enough given to give a blood level of 0.1. Transdermal scopolamine was used one year, but didn't have any effect and was not used again. After taking these medications, students' blood pressure and pulse were monitored every five minutes. After the exercise, all volunteers are given a ride home. LTC Hagmann said that there have never been any problems with this exercise.
- 3.a. "the obtaining of drugs for any procedures done above;" all drugs were obtained from the USUHS pharmacy and records of their use are maintained by the controlled substance coordinator in the Department. The drugs are inventoried every three months and after every deployment.
- 3.b. "approval process followed for any above procedures;" Review of the volunteer information sheets was initially performed by the University General Counsel. These documents were also presented to the Human Use Committee (HUC), but the committee replied that since no research was being performed they had no jurisdiction; therefore, the HUC did not review these documents. The Teaching Laboratory Education Committee, which deals with lab space and funding, did review these documents and approved them. They were also reviewed and approved by (b)(6),(b)(7)(C)

(b)(6),(b)(7)(C) when he arrived at USUHS, was interested in the course and concerned with adequate safeguards for the students, so he reviewed the syllabus and sat in on parts of the course until his concerns were alleviated. He judged that there was no coercion of students and no danger to them engendered by their participation in any of the exercises. Others agencies (ie, USA Special Operations Command, Navy Seals) also participate in these exercises, but LTC Hagmann said that these agencies had performed no medical review of the course.

3.c. "the safety of the environment (personnel and equipment) in which these procedures were conducted;" at least one board certified emergency medicine M.D. was present in every lab. There was usually a second M.D. present, but s/he may not have been an emergency medicine specialist. A paramedic or EMT-P is usually present as well. All M.D.'s are credentialed, either at WRAMC, NNMC or at a PHS hospital. All M.D.'s have current state licenses.

LTC Hagmann was asked to comment further on any other issues which might be relevant in response to the issues raised in item 4 of the Letter of Appointment: the course is graded pass/fail; the only requirements for a passing grade are to participate in two ambulance rides, to evaluate the course and to design a teaching module for the course. Furthermore, Military Medical Field Studies requires a three page evaluation of the whole course. LTC Hagmann observed that ultimately students will have to perform these procedures on patients, and he felt it is "unethical to do so without proper training." He felt that students learning on each other was the "most ethical way of becoming a competent care provider." He felt, that as a result of this course, students would have better rapport with patients because they've done these procedures on each other and had them performed on themselves.

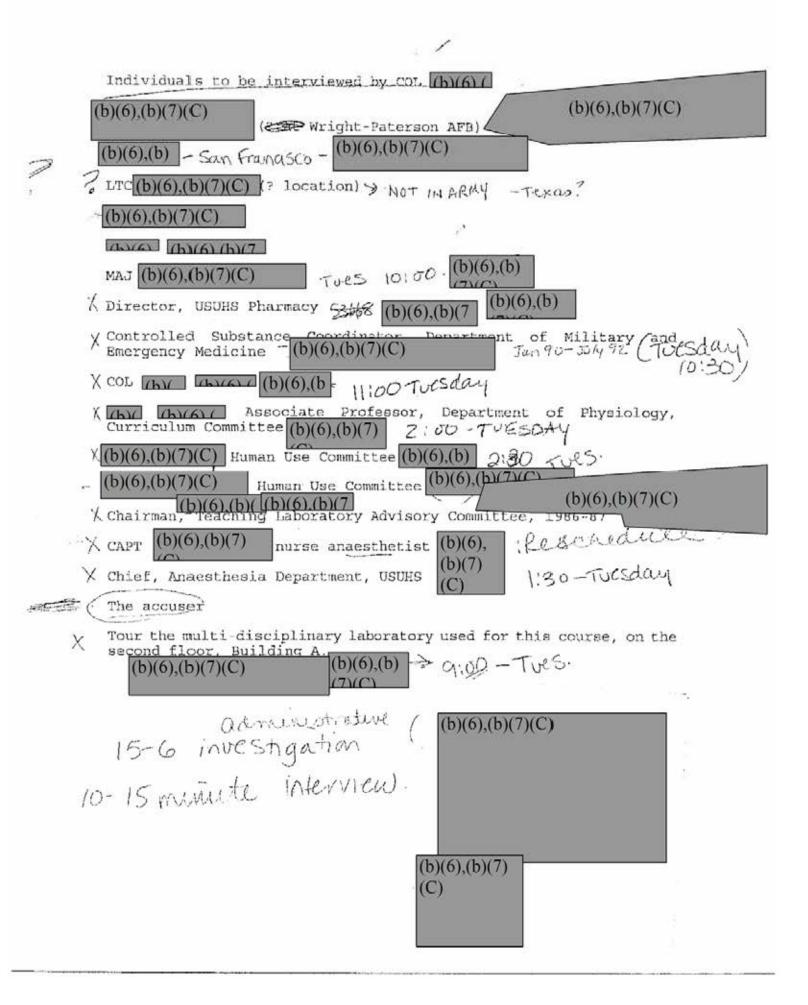
LTC Hagmann stated that if he had felt that there was any problems with the course or the students' participation in the exercises, he would have brought them to the attention of the Department Chairman, (b)(6) (b)( Furthermore, he felt other members of the staff and the students would have done likewise. LTC Hagmann felt that the course and all of its procedures were in compliance with USUHS guidelines.

At the close of the interview, I requested that LTC Hagmann send me a copy of his C.V., a list of the course's teaching staff and sample data collection sheets.

I have been given the opportunity to review and correct the facts contained in this summary of interview.

Date

Signature



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		PRIVACY ACT STATEMENT		
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ROUTINE USES:	agencies, prosecutors, courts, the Office of Personnel Manag	urther disclosed to federal, state, local, child protectiva services, victims, with pament. Information provided may be or r administrative disciplicary actions, so rel actions.	esses, the Departme used for determiniatio	nt of Veterans Affairs, and ns regarding judicial or
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STATEMENT OF (b)(6),(b)(7)(C)	TAKEN AT	A1009	DATED 2013/09/24
). STATEMENT (Continued)			
were held between MEM, SoM, and OGC to discu Summer 2013 OEMS activities. It was my understa OGC and that Summer 2013 administration and tra nvolved, the "administrative framework" was corre- tudents purportedly travelled without orders, appa equipment. Those mistakes were not to be repeated how the previous year's students traveled without or Q Was a Criminal investigation done last year? A. To my knowledge, a criminal investigation was DEMS. Q You are aware of travel regulations being broken A. My understanding is that all travel regulations w Q Did you know that alcohol was being used in the A No, I was shocked to learn that alcohol was used campus USU OEMS course Q Were you aware that Ketamine was used on stud A No, I was shocked to learn that ketamine was used campus USU OEMS course	but my understand with assistance, as ant teaching assistant conducted by Depl iculum. e been vetted throug ector to obtain depar edge regarding the p nvolved in student i involved in student i involved in the revi- nent to ECC / CRSC ic, personal, other) v etual curriculum. Onflict of interest de orientation to the mi However, I do not become aware of p In Instructor in the O ity to determine if a ously worked for DP r Office of the Gene uring travel and eth f interest concerns w courred in 2012 and ss these issues and 1 anding that all activi- ivel was done in acc ect this year. I belie- ropriate proffers we I this year and I belie- orders. not initiated, but in 2013 vere adhered to in Si OEMS course? I in offsite DMI train-	ing is as follows, necessary, from c s for the USU OF oyment Medicine th steering commi- truncatal approval process followed in nstructors ew / approval pro- ' to DEN function vould allow a giv- ac to previous em litary and USU. If know the level of y and staff are sen otential conflicts, DEM course? student is compet- MI as a civilian an tral Counse! (OG- ical guidance is for vere raised regard worked with ME to determine how ties associated with ordance with regu- ve students travel re not completed, eve that MEM wo of course? students travel to not completed, eve that MEM wo of course?	(1) The mandatory USU OEMS course was outside instructors and USU student EMS course, a number of USU students were international (DMI). (3) The offsite DMI ince? and then present to CRSC during the period to vet the USU OEMS course. ccss of academic curricular offerings (to a. OSA would play a role in reviewing en student to participate in a clerkship or ployment, like with DMI would they be Many USU students are prior service or f'student understanding of ethical or conflict nior military and DoD civilians who are I would expect them advise the student tent to serve as a teaching assistant for the ad may have a conflict of interest with a C). billowed? ing the Summer 2012 OEMS. [fb)(6) M on Summer 2013 processes. Meetings to best proceed (or not proceed) with the th the Summer 2013 were coordinated with dation. I believe that because OGC was led on orders this year. In summer 2012, and there was inadequate accounting of riked closely with OGC. I don't understand o circumstances surrounding Summer 2012 wiedge, alcohol was not used in the on
2 Did you know about foley catheterizations?			

STATEMENT OF	b)(6),(b)(7)(C)	TAKEN AT	11511	2000	013/09/24
ATEMENT OF		TAKEN AT		DATED 2	WIE MALON
STATEMENT (C	Continued)				
No, I did not know cur during on ca Was misconduct If the informatio curred during of Are you familiar her? I know that the A Whose responsit The department Is there a written I don't know if the Do you feel that vironment as the It is my understa rsuasion or coer Do you know if I don't know. It as students. This impus, USU OE! gulations. Do you have any	withat foley catheters were mpus USU OEMS course. , illegal acts, medical mulpr n I have read in the student s fsite DMI training. The acti with the AMA's position para AMA has one but I haven't re oillity is it to abide by the eth and the Deans office. policy based on the AMA's here is a written USU or SOI students practicing proceder AMA guidance requires in anding that during the mandi	actice or dereliction of statement and heard of i ions may be illegal or n aper on the ethical cons ead it in quite a few year lical considerations of s recommendations? M policy based on AM/ ares on each other are f order to give informed i atory, on-campus, USU sed as instructors for Di SU student volunteers of wy them to work with U erve as DMI instructors feel I should speak to an regularities in Summer	standards of ca in meetings is c indical malprac iderations of m rs. students as it pe A recommendation ree from influe consent or "volto OEMS course. MI instructing r who attended of SU faculty as to by they would ne to they would ne syone else? 2012 could have	are occurring during correct, then certainly critice as well, nedical students prac- ertains to this? ions, ence or persuasion o unteer", students were free f non USU students? ff-campus DMI train eaching assistants du ced to abide by Off E ve occurred. USU st	OEMS this year? dereliction of standards ticing procedures on each r coercion in this four influence or ing activities were doing tring the mandatory, on Outy Employment udents travel on orders
oughout medica SC officer, are be vel without the k thout orders. I ju	school. MEM is very fami oth experienced officers and nowledge of (h)(6),(b)( ist don't understand how it h	should be well versed 1 7)(C) - ne	in travel regulat	tions. Students show	
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		PRIVACY ACT STATEMENT			-		
UTHORITY:	Title 10, USC Section 301; Title 5, USC Section 2951; E.O. 9397 Social Security Number (SSN).						
RINCIPAL PURPOSE:	To document potential criminal activity involving the U.S. Army, and to allow Army officials to maintain discipline, law and order through investigation of complaints and locidents.						
ROUTINE USES:	agencies, prosecutors, courts, ch the Office of Personnel Managen	her disclosed to federal, state, local, ald protective services, victims, win hen: Information provided may be in diministrative disciplinary actions, se actions.	esses, the Departme used for determinatio	nt of Veterans Affa ns regarding judici	iirs, and al or		
ISCLOSURE:	Disclosure of your SSN and othe	r information is voluntary.					
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	(b) a	TAKEN AT	USU	DATED 2013/10/16
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No; detailed e rw courses gen EMS was not v Are you on the Yes, I was read Why then is to urriculum? The ECC is a natire four year of ontribute to the re educational r Has the curren Has the curren Who would k The prior, act ad been discuss f OEMS in the p This course is Prim not sure, ourse—not a ne conths. Not all military unique Have you seer I'm not aware hysical exams ( ad starting IV's do not recall the Do you have a	aducational plans—particular erally being reviewed/approv iewed as an entirely new act e ECC? tently appointed as a member he ECC necessary if they ult function that is required by to curriculum, to ensure that the fulfillment of the University equirements associated with nt ECC ever seen the OEMS of the ECC being asked to r mittee for less than a year. now if it was presented in the ing chair of the ECCCAPT ed recently. Alternatively, y past, dense with procedures; wou it's possible that members of w activity being offered de r of the ECC members are cli- course such as OEMS. In any policies in the universi- of seeing a formal policy in excluding the breast and ger	and by the Executive Curri- livity, but rather as an expe- r of the ECC. imately don't make a dec- the LCME. The primary r e content, timing, sequence y's goals and objectives, a the award of a M.D. degre- or FTX 201 course conte- eview the details of the O e past? (b)(/b)() oversaw the rou could review the mini- of the ECC might have, bu- horo, so I'm not sure if/wh nicians, so it's also possil ty pertaining to consent of this regard, but I do reme- nitourinary exams—which it, while I was attending U- process.	eulum Committ insion of an exis ision about the o ole of the ECC i ting, etc are app and that the curr se, at? EMS course, bu e ECC during m ites of prior ECO inquire about ce t my understand ben it would hav ole that not ever "students practi- mber learning ap were done on p SUHS. Althoug	e reviewed at the Departmental level, with ee or ECC. It should be noted, however, that sting course/activity to a wider subgroup. content of a component of the SOM's is to provide educational oversight of the ropriate and that the educational activities iculum contributes to the fulfillment of all of t I'm a relative newcomer to the ECC, having much of the past year & would likely know if it C meetings to see if there had been mention onsent if it wasn't included in the content? ing is that OEMS is/was a well-established e been reviewed by the ECC in recent yone would fully understand the intricacies of cing on each other as the AMA outlines? nd praetieing basic procedures like basic professional patient-educators), philebotomy th it's been quite a while since I was a student, e course until very recently.
OTHING FOLI	LOWS			

ATEMENT OF (b)(6),(b)	TAKEN AT USU	DATED 2013/10/16
STATEMENT (Continued)		
THING FOLLOWS		
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AUTHORITY:	Title 10, USC Section 301: Title 5, USC Section 2951; E.O. 0397 Social Security Number (SSN).						
PRINCIPAL PURPOSE:	To document potential criminal activity involving the U.S. Army, and to allow Army officials to maintain discipline, law and order through investigation of complaints and incidents.						
ROUTINE USES:	Information provided may be furthe agencies, protecutors, courts, chill the Office of Personnel Manageme non-judicial purishment, other adi placement, and other personnel a	Id protective services, victims, ent. Information provided may ministrative disciplinary action	witnesses, to be used for	he Departme determinatio	nt of Veterans Aff ns regarding judit	airs, an	đ
DISCLOSURE:	Disclosure of your SSN and other	information is voluntary.					
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#### MS Class of 2016 Summer Experience

The MS Class of 2016 summer break covers the 8 week period between 03 July and 25 Aug 2013. There are no activities planned during the week of July 1 or the week of Aug 19<sup>th</sup> to allow you to take leave if permitted by your company commander and OSA. Within this 8 week block, there are two MEM requirements which must be completed. These will require approximately 4 weeks but students may do more as time and funding allow.

The goal of these experiences is to provide a foundation in combat emergency medical skills, offer students without prior active duty experience insight into their specific service and to engage students in an experience that is re-energizing and which may motivate some to continue in operational military medicine.

Weeks not used for the requirements may be used for additional learning opportunities or taken as down time/leave. We believe most students will be able to design a program that meets MEM requirements and still allows reasonable time off if desired. Leave is required if leaving the local area. Those taking down time in the local area will follow accountability requirements as per the company commanders.

#### MEM Summer Experience Requirements

The options listed below are designed to allow individuals to tailor the experience to their own interests and time constraints. It is somewhat complex and some specific details are subject to scheduling changes. The MEM department and company commanders can assist students in developing a personalized experience. Col **(KW)** is the primary officer in charge and is available to help students understand the options and to explore interests they may have. Refer to the calendar at the end of this document for the specific dates. Specific requirements and options are as follows:

 All students will complete FTX 201 - Operational Emergency Medical Skills (OEMS) either during weeks 6 and 7 (the majority of students) or weeks 4 & 5 (students with conflicting summer operational experience options or significant personal events that require the shift). OEMS is a highly respected and demanding course that teaches the principles of Tactical Combat Casualty Care. OEMS is taught here at USUHS and field locations nearby. There are no overnight requirements but the course may include weekend days for all weeks.

- All students will complete an additional, approximately 2-week Summer Operational Experience (SOE). Some options are service-specific. Others are open to any service. Primary options are as follows:
  - a. OEMS Teaching Assistant: We are only able to run the OEMS course by developing Teaching Assistants from within the class. These students will be required to engage in a very time consuming and demanding summer experience. This will include a weekend of equipment preparation followed by a one week "OEMS procedures course" that will be offered over Spring break or somewhere during weeks 2 & 3. They will then need to complete the full course during weeks 4 & 5. Finally, they will act as Teaching Assistants for the full course over weeks 6 & 7. These positions will be offered to between 25 and 35 students. There will be several meetings with (b)(6).( and the lead instructor (Dr. John Hagmann) during the lead up to the course.
  - b. The default Air Force experience will be the first part (AMP 101) of the Flight Surgeon's Course at Wright Patterson AFB. This will be completed weeks 2 & 3. Exceptions to this will only be allowed for exceptional circumstances. This course is centrally funded by the USAF SG and provides travel, lodging and per diem support.
  - c. USAF students may participate in additional opportunities to add to the AMP course experience. These include:
    - i. The Contingency Aerospace Medicine Staging Facility (CASF) in Ramstein Germany. During this one week experience, students will work with Aeromedical Evacuation (AE) Crews and Flight Surgeons in receiving patients from downrange, working AE plans for moving patients from Germany to CONUS and assisting AE personnel in loading and transporting these patients. This experience has had very positive reviews from students and provides travel and lodging expenses.
    - ii. USAF TOP KNIFE is a course normally taught to operational flight surgeons attached to fighter squadrons. During this course taught at Luke AFB in Phoenix AZ, students will learn basic ground and flight operations in the F-16 Flying Falcon and participate as back seat flyers in several F-16 sorties. This

experience was very successful last year with one student getting 7 individual sorties. It provides travel and lodging.

- d. Medical Capacity Building Experience (MEDCAP). This is a collection of trips to various locations in Central and South America and is available to all services. Students will accompany military physicians in training exercises with medical providers from the host nations. Locations have included Honduras, Panama, Dominican Republic, Peru and Ecuador. The exact nature of the trip and locations are dependent on what operations are being executed and are appropriate for students in the SOUTHCOM theater. Travel and lodging will be provided. Details about options will be provided to those who indicate they are interested.
- e. The USMC Mountain Medicine Course will be offered in the 4<sup>th</sup> & 5<sup>th</sup> weeks and can accommodate up to 40 students. This course is conducted in the northern California mountains and provides an overview of the challenges of high altitude ground operations and the care and treatment of personnel and casualties in this environment. There are significant physical fitness requirements for this course including 50 pushups, 50 sit ups and a run of a mile and a half in 14 minutes. This course has been very popular in prior years and is highly recommended. It provides travel and lodging for the course.
- f. Individual line military experience: These opportunities can be arranged with MEM Service Representative (USA (b)(6) (b) USN (b)(6),(b)(7)(C) USAF (b)(6) (b) and/or with assistance from the company commanders as needed. Locations and times can be arranged by the student in whatever way is best for his/her interests and schedule. Travel, lodging and per diem are dependent on the actual experience and budget.
- g. The 1-week Ultrasound Course provides further development of the U/S skills learned during the first year. This will be available week 2 and can accommodate 30 students.
- h. A 1-week "Stability Operations" symposium will be held during week 3. When combined with the Ultrasound course, it completes the requirement and is ideal for students particularly interested in these topics or who may not wish to travel due to family or other issues.
- 3. All students must complete an AAR about their experience acceptable to their Service Specific MEM faculty member.

WK	Monday		Tuesday	•	Wedne	esday	Thurse	day	Friday		Satur	day	Sunda	σy
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8	Aug 19	****	Aug 20		Aug	21	Au 22		Αυ 23	r	Au 24	, r	Au 25	÷*

### MS Class 2016 Operational Summer Experience Calendar

STATEMENT OF	TAKEN AT	USU, MEM	DATED 2013/09/26
9. STATEMENT (Continued)			
A. There were two points in the curricum medicine (I described this above) and 2 curriculum reform we had military med- medical school which aimed to provide clerkship. OEMS was a component of believe about 15 students normally volt When I arrived to the USU in 2008 LtC Mr (b) may have had it one year? a may have had it one year? a believe (Lyczy) had the Navy ex- be entirely sure how it worked. This pro- that well. The process was changing ex- in individual experiences, but there was was a formal course rather than a "clerk fust prior to implementing the new cur- experience (based on the admin burder positive experiences) in favor of captur forced to continue this program (now a simplify the menu options and turn mo-	c) during the MMFS summer expedical field studies (MMFS) while students an opportunity to expe- integrated for this). The responsil fol the MMFS summer experience- antegrated for this). The responsil fol the form this is the MMFS expe- nd maybe someone else another is (although LtCol <b>Charles</b> had operiences. I wasn't directly invo- ogram was, from what I saw, an- very year, and it was all the depa- a no direct oversight of any curri- ship." riculum, the Department recom- ional inconsistency in qualityre- ring this contact time for more r- is the "Operational Experience" to re to formal courses that could li- istrative task. I really don't rema- and the department's role was to and the department's role was to	perience. The large ch included a summ mience their parent -normally taught by bility for MMFS has perience. It was lat ? Later it was broke d some role in this) olved in this, as my extraordinary admi- intment could do to iculum. OEMS wo mended to the Cur- oughly only about meaningful educati- that was part of the be better monitored ember WHO was ro- o match students w	ar of the two was MMFS. Prior to ner experience after the first full year of service in an unevaluated non-clinical y Dr Hagmann on the USU campus (I as been a moving target. For transferred to Mr <b>F T T</b> think en up and I believe the plan was that Col , COL <b>F</b> had the Army experiences, and plate was full with other courses, so I can'n instrative burden, and it wasn't working pull it off. The task was to place students uld have been somewhat unique in that it r Reform office to abandon this 15% of students anecdotally would report onal experiences. But when we were MMP thread) the department decided to d (AMP101. Ultrasound, OEMS were esponsible for it at that time, but OEMs ith experiences, and cut the orders if
What is the current process of curries one important component of the new n hubbed "FTX 201" and was proposed to vas due to execute for the first time in tudents somehow into the existing MS ocus on leadership tasks. In the early in offsite to discuss a number of strate Operational Experience" now establish which called for swapping 2 weeks of 1 eserved for FTX 201. This would add FTX 201" which would be now , for the in the past and his teams took the DMI hat OEMS was a life changing courses made it his agenda to bring it into the c After a fair amount of discussion at the personally disagreed with the decision lisagreed, I accepted the decision and r particular role with OEMS. 2 How much responsibility does MEM A. A lot, the Faculty will build the list 2 Are you aware of students building, A. No I wasn't aware of that. Certainly experience to develop a MMFS clerksh 2 Do you know (b)(6).(b)(7)(C	aulum reform? illitary medicine curriculum incl o focus on small tem leadership. October of that year. The work I/MSIV field exercises (FTX 10 spring (if i remember the timeli gic objectives for the dept and t hed as a requirement, Col <b>FEX</b> eave block from that summer ex- tress the logistics and resourcing the first time, required attendance 's OEMS course which had beer and should be part of the USU e urriculum as a requirement for a at off-site in early 2012, a vote with the Curr Reform office to 2012. h, expressed my rationale, but was noved on from there. Again, 1 h I give to students to coordinate to and then the students will be pla- coordinating courses for themsely, some students would take adva- tio or senior elective.	luded a new Field 1 . Early in 2012, thi ting concept had be 11 and Operation B ine correctlyperha to address the appro proposed a major operience into the fi g concerns for that by all MS Hs. Col n highly successful urriculum. He was all USU students. was taken and the d o make it happen. as in the minority. had other responsib their courses? aced into them by lo elves and other stu- antage of relationsl	Training Exercise which was tentatively is exercise had not been written yet, but een roughly to integrate MSII medical ushnuster) in a capacity that allowed us to ops late in 2011??), the department met on ouch to FTX 201. Having the summer revision of the MEM curriculum plan all with the existing block that had been exercise and allow OEMS to become had been assigned to Hulbert AF for that community. He felt very strongly quite passionate about this program and lepartment agreed to accept Col
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STATEMENT OF Chry		TAKEN AT	USU, MEM	DATED 2013/09/26
STATEMENT (Continued)				
(c) Several and the several sector of the several several sector of the several secto	(annual est			
Did you ever take OEM at the uni		or off computer	ther than when I w	as asked to chaparone Dr Hagmann the day
e discovered the news about what			uner than when I w	as asked to enaparone or maginann the day
What were your concerns about			bjected to it?	
his course did have a very good re vas a freshman at USU (in 1993). E sking what was formerly an electiv f 180ish medical students. It was a nedia/PR perspective by forcing so articularly in the context of the hig lso didn't think it was a good idea to ifferent dynamic with high perform	putation. I rememb But it also had a rep e, for select few V( an aggressive cours smeone who did no sh media presence i to require anyone to	ber my classmate utation of being DLUNTEER ind e animal lab, p t agree with anim n the NCR and t b take what was	is talking about wh very aggressive. I ividuals, and makin procedures, etc th nal use for trauma he ongoing tenuous considered an aggre	en they took it as an MMFS option when I believed there was a significant risk in ag it a requirement for the whole of a class his could pose big problems from a training, or one of the procedures, s political vulnerabilities of the USU. I essive procedure oriented course. Just a unmotivated students. (You get a full
	had a fairly good p skill set at this poin de with this idea of	re-hospital/TCC it in the curriculu	C course in the Co	d the curriculum by shortchanging the mbat Medical Skills sub course, and this of amplifying a critical gap in the
As I said before, I've signed off of stablished and there were never any stablished and there were never any student in 1992. But it didn't sit ri- student in 1992. But it didn't sit ri- shile on active duty and correctly b ist doesn't seem right. But in a wa erhaps repaying USU? But it still alue of this training, or that I needed	on students going to y indications of pro- my knowledge it h ght with me that he elongs to the gov't y it seemed that he violates the JER. I ed to say/do anythin	oblems. It was pa ad been run on a had build his [v and to the USU, was doing the "r was always unco ng. It had been o	art of the USU "nor and off campus eve ery lucrative] comp Porting it to DMI ight" thing by "gif omfortable with this liscussed at the hig	is ok because it had been so well m." Dr Hagmann had, after all, created it ry year since before I matriculated here as any, DMI, on a program which he built and placing copyright on it, while legal, ting" it back to our students as a way of s, but I never stopped to think about the hest levels (I believe) and againi'll d/accepted so I didn't question it beyond
ut alsol just didn't "like" Dr Hagi ither seem to hate him or love him. lothing inappropriate, but he was ju rudgesbut I never found a reason aining and education. I certainly r built while on active duty" idea.	. 1 personally had a ist wrongand 1 did to like him. Howe hever would have cl	a negative encour dn't like his feed ever, I always res haracterized him	nter with him durin back method. 1 was spected him for his as unprofessional,	ing individual. But very charismatic. You g Op Kerkesner when i was a student. s young, but he pissed me off that day. No work in TCCC and tactical medicine I just really didn't like the whole "DMI
How did the students travel durin				e at no cost to USU. My feeling is that the
				and we've found ways to not pay per diem.
th year students have only 1.5-2.5	rotations that are f	unded. Emerger	ncy Med is one of t	hem (if outside of local area) and then 2
				araged to identify/create and attend
student, and it doesn't seem any di		nally travel on po	ermissive orders as	I understand it. I certainly did when I was
How did MS1's get to go to the c		e?		
			d FTX 201, taught	at USU. There was a selection process for
				ints(TA's) which would give these students
redit for their summer "Operationa				
arolina. I think he sometimes also	had students atten	<ol> <li>Hagmann co</li> <li>his high altitud</li> </ol>	c course? And I thi	for these rotations in Virginia, North ink there was one in the UK which he
outinely did. I'm not sure which or	ies our students att	ended in 2012/1	3 outside of the one	e in VA which is the attention of this
vestigation when our students rep				
Other concerns?				
		(b)(0	6),(b)(7)(C)	
NITIALS OF PERSON MAKING STATEM	MENT			PAGE 3 OF G PAGES

USI STATEMENT OF		TAKEN AT	USU, MEM	DATED 2013/09/26
9. STATEMENT	(Continued)			·····
curriculum but to decision was made I was very uncon Though I was not very nature of an risk of public exp in Coast Guard at CERTAINLY con	a allow DM1 to offer it to our s the to relocate it to a military to afortable with doing this lab as t in the discussions or decision imal training was entirely too soure. We would all be held to ad other groups seemed to be r ald not be done without top co	a requirement or anyth tree, I knew that the fail colatile, especially for L esponsible, and it could eplaying themselves in ver, anyway. I think	s as an optional even (h)(6) had been ing that could be put b itself had not yet USU given its history potentially damage my own mind here (h)(6)(6) was also	at it would not be part of the "formal" ent. In order to facilitate the logistics, the en able to coordinate. As I had said earlier, erceived by the students as a requirement, been communicated up the chain, and the ry with animal use activists, to take the ge the University. Recent high vis events at USU in the MEM dept. This getting increasingly concerned for y lane anywayOEMS was not mine). One

In Coast Guard and other groups seemed to be replaying themselves in my own mind here at USU in the MEM dept. This CERTAINLY could not be done without top cover, anyway. I think **(b)** (1) was also getting increasingly concerned for probably the same reasons though he had not said anything directly to me (I was out of my lane anyway--OEMS was not mine). One day (I don't remember what prompted it) 1 (**b)** (**b)** (**b)** (**b)** (**c)** (**c)** to discuss the lab. I told him that it had the potential to blow up and if it did, he ... and all of US...would be responsible. He didn't say much, but immediately following that conversation he and Col **(b)** had a meeting with Dean **(b)** to inform him about the lab. A series of conversations occurred (which I was not part of). The end result was that the animal lab was approved to be run by DMI on someone's private land with DMI as the instructors. To my knowledge, all of the MSII's were offered the opportunity to attend and most did. I had gone on leave that summer (once again this was summer of 2012-the first full up required OEMS course for the entire MSII class at USU) shortly after that conversation with **(b) (b) (c) (c)**

Let me be clear though...despite these misgiving, I personally think this type of training is VERY good. Though I have not participated or observed it directly, I fundamentally believe that this type of training does save lives and is probably good to do....but again...too much risk and the justification for this group of students just didn't meet my bar.

The other thing that does NOT sit right with me was that the plan as agreed on in that offsite in early 2012 was that we would invite Dr Hagmann to run the course ONCE for the MSII's with the intent that we would spin our own faculty up, build our own program, and re-claim the course as our own, building a full course curriculum that was appropriate for our students and our environment. This in fact was a big part of the reason why I accepted the decision in the first place and addressed my previously stated concerns about the element of questionable "gifting." We re-capture the program and make it our own, perhaps under a different name. This can't be bad.

But, then May or June of 2013 comes around and there is no written course, no notes, and no one knows anything about how to run the course. In a full year's time, there is no training plan. So instead of USU reclaiming the course as planned, DMI has to do it again on short notice. Truthfully, this should not have been that difficult. In fact, I had just recently reviewed a copy of the syllabus I had captured through a back door (Hagmann was somewhat protective of these documents) as part of my learning objectives/mem curriculum project and did not understand why this was considered so "hard to do." In fact when the course was turned off by the legal office at the last minute, I offered to build a training schedule for what I believed should be a week-long program which focused on TCCC, patient assessment, and basic trauma skills (e.g. IV access). There was in my mind, no excuse for us not having our OWN program in 2013.

But I think it comes back to Dr Hagmann's personality. Dr. Hagmann is a charismatic person who has influence. Much of the course is HIM (rather than content). He has what seems like an almost magical Spell-Like effect on people which leads them to believe they can't recreate his product.

(b)(6) and I did not support this course. It was too aggressive. We, the university were supposed to be reclaiming it and now we were endorsing DMI.

Q What happened when the course got turned off this summer?

One day COL **TEXT** was in the hall and looked dejected because the DMI course was not going to happen because the lawyers had turned it off. Apparently one of our lawyers in the gym overheard a student talking about his anticipation of the upcoming course and would he would learn during the course. I guess he was describing when the lawyer develops concerns about the JER and him inappropriately "gifting" the course to the University. They had later come down hard on a decision to disaflow the course, and they had just informed **TEXTEXT** that he couldn't do it. He was confiding this story to me in my office as we discussed what we might be able to do to salvage the students' summer experience. The main course was supposed to happen approximately a week later as I recall it. I told him that "this is your program not Hagmann's"

	(b)(6),(b)(7)(C)					
NITIALS OF PERSON MAKING STATEMENT		PAGE	4	OF	6	PAGES
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TATEMENT OF		TAKEN AT	USU, MEM	DATED 2013/09/26	
STATEMENT (Continued)					
don't want to be hard on <b>ELVEN</b> bout this program as he had seen its hysicians. But he seemed unable to hat.	benefit in the AFSO	OC community	and he believed it	would make our students better	combat
Were you aware that Alcohol was g No I wasn't, no one knew that I am Did you know that Ketamine was u No, we were all surprised.	aware of sed similarly?			ant was part of the course and th	at these
scussed ketamine (it was in the obje Who knew that Foley catheters we I did not, but others may have?	ectives), but I did n				lat they
Were misconduct, illegal acts, mal If what the students have said is tr	ue, then absolutely	yes.	ds occurring during	this course?	
were students placed in harm's way . If what they have said is true then, dvanced procedures course" that we gressive medical procedures. I don as in my somewhat naive estimation	yesDon't mean to as offsite in VA. En i't think any of these	o split hairs, bu notional dama e things ever h	ge, sexual abuses. p	otential for infectious disease, o	over
Do you have anything else you wou —I think its important to recognize iderstanding this was a course that y rvicemen and women during pre-de r his contributions to TCCC and eo aise ever reported by students who	that OEMS was a v was vetted by autho ployment training, mbat casualty care, had completed the	rities in the se It was believe He had been course. I do	rvice medical depar ed to save lives, and running this course not believe that any	tments and was routinely attend Dr Hagmann was similarly wel for a LONG time with only the	led by I respected highest
ason to suspect any type of miscon- lso think it is important to note that is genuinely passionate about impro- aduate on the battlefield and in the sappointed in the reliance on DMI,	t while CLANCA oving the quality of medical department there must be latitu	failed to effect education for ts. While i did de given for d	t the recapture of the the USU student and in't agree with the n ifferent approaches	d increasing the relevancy of th nove on the curriculum, and way	e USU s
ite successful in influencing the cu lso would like to commend idents. Moreover, there were stude at female student who spoke up duri ident under the influence of ketami	ents in this story while the "cognitive la ing the "cognitive la ine and alcohol to a	for how th to I personally ab" this summe allow him to pl	ey handled the situ: consider heroes. I when there was u ace a foley cather i	don't know/remember all the n ndue coercion by dr hagmann of n that public classroom deserve	ames but a fellow is public
mmendation for her bravery. From r her to step up and confront the int entally incapacitated due to what we AY have been a contributing factor e middle of the night. The USU stu- ident was willing to come forward	imidating figure of as already inapprop in enabling the HP idents who brought	Dr Hagman in riate use of alc SP student to the story forw	that environment t sohol and ketamine come forward with ard and fostered en	o protect her fellow student who changed the momentum of this his story about the iPad taping e ough respect and trust that the F	o was story, and episode in IPSP
ese nameshopefully other testime		intended for th	orar courage. (1 at	apologize for not remembering	g any or
		(b)(6),	(b)(7)(C)		

ATEMENT OF	and and		TAKEN AT	USU, MEM	DATED	2013/09/26	
STATEMENT	(Continued)						
ten the story into action p pressive indg is was a VER puence of eve	came forward, protective measurement and insight. (Y messy situation ats will have the trophic events.	n. There were a	council with his frien (off campus that lot of errors on a lot venting what I believ	day) immediately a of peoples parts at t	ad gracefully h hat course in V	moded the situat	ion with ful that thi
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[45]			AFFIDAVI		AD READ TO ME	THIS STATEMENT	
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From:	(b)(6),(b)(7)(C)	
Sent:	Friday, November 01, 2013 5:28 PM	
To:	(b)(6).(b)	
Subject:	Re: OEMS on Campus	

I do not remember precisely who, but I believe one of the MEM NCO's was normally assigned to assist administratively with managing the students and interfacing with the university (e.g. MDL for supplies and teaching spaces etc) as needed. This was certainly the case for the last two years (with the new "big" courses) but I wouldn't be sure that this was how it was done in the earlier years when it was an MMFS clerkship option.

I believe for both 2013 and 2012 course (b, 6), (b), (7), (C) was the one assigned to assist and coordinate. She may be in a better position to answer this question.

(b)(6),(b)(7)(C)		
×		
	http://www.catch-this.net	
	3 at 12:42 PM (b)(6),(b)(7)(C)	wrote
(b)(6),(b)(7) (C)		

Your affidavit states that DMI run OEMS was conducted on campus. Your statement; OEMS was a component of the MMFS summer experience--normally taught by Dr Hagmann on the USU campus (I believe about 15 students normally volunteered for this) indicates this. Can you tell me who coordinated the use of the rooms in order to do this? Your response to this message will be added to your sworn statement. Thank you

(h

### (b)(6),(b)(7)(C)

COL, MC

Deputy Director MMO

AFRRI

		SWORN STATEMENT				
	For use of this form,	see AR 190-45: the proponent age	ency is PMG.			
	1	RIVACY ACT STATEMENT				
AUTHORITY	Title 10, USC Section 301; Title 5	USC Section 2951; E.O. 9397 So	cial Security Number	(SSN)		
PRINCIPAL PURPOSE:	To document potential criminal activity involving the U.S. Army, and to allow Army officials to maintain discipline, law and order through investigation of complaints and incidents.					
ROUTINE USES:	Information provided may be furthe agencies, prosecutors, courts, chill the Office of Personnel Manageme non-judicial punishment, other ad- placement, and other personnel a	d protective services, victims, with ent. Information provided may be un ministrative disciplinary actions, se	esses, the Dopartmen used for determination	nt of Veterans Atfairs, and is reparding judicial or		
DISCLOSURE:	Disclosure of your SSN and other	information is voluntary.				
LOCATION	and the second second	2. DATE (YYYYMMDD)	3. TIME	4. FILE NUMBER		
Uniformed Services U	niversity	2013/09/24	0822			
LAST NAME, FIRST N		6. SSN		7. GRADE/STATUS		
(b)(6) (b)(				(b)(6).(b)		
ORGANIZATION OR A	DDRESS					
iniformed Services U	niversity Bethesda MD					
1. 12.20 12.20		, WANT TO MAKE THE	FOLLOWING STAT	EMENT UNDER OATH.		
2 When did you becor A One June 2013, tech 2 During the transition A. Yes, In July 2013 the ssues. The meeting co- hey were on an accoun- tappen. There were a ri- vas made. 2 Whose authority ma A The Dean, I would n	nically, but with a right seat right in were you made aware of any here was a meeting between incerned students in the current itability roster.	de with CAPT (Love) (b) concerns regarding the OEM (b)((b)(7)(C) t and previous year before not ing into it and as far as I was evels, including the dean and ses or curriculum within ME	eourse? end myse being on Orders of concerned OEMS president, and the M?	If regarding travel funding luring official travel and that was done and it wasn't going to decision to allow it to continue		
What courses are re- . We have Introduction lerkship. We also have ley have a flight cour- back of the second of the . When did OEMS back . OEMS just recently dided at AFSOC and of Did you know that the No, we are reviewing thin black line". The of ying to get rid of the By resources do you	on to Military Medical Practice e a required Summer Operation se) and electives for others, ecome a required course for all transitioned from elective to other communities so the proce the MEM website states that Ol	a required course: (b)(6).( ss for getting students to be 1 EM is required for all? n our 3rd year of curriculum r ts are a problem that has to be the orders, and TDY due to n viedge	felt that it should A's was begun. form and MEM of looked at (b)(6) ot enough resource	red courses (for the Air Force be as it was strongly value equirements are woven into the was asking for help and is in MEM		
10. EXHIBIT		11 INITIALS OF PERSON MAKE				
ADDITIONAL PAGES MU	IST CONTAIN THE HEADING "ST	(b)(6),(b)(7)(C)	T DATED	PAGE 1 OF PAGES		
	ADDITIONAL PAGE MUST BEAR		MAKING THE STAT	EMENT, AND PAGE NUMBER		
DA FORM 2823, NO	V 2006	PREVIOUS EDITIONS ARE OBSO	LETE	APD PE v1.		

US	E THIS PAGE IF NEEDED. IF TH	IS PAGE IS NOT NEEDED,	PLEASE PROCEED 1	IO FINAL PAGE OF THIS FORM.
STATEMENT OF	(h)( /h)(6	TAKEN AT	USU	DATED 2013/09/24
9. STATEMENT	(Canlinued)			
2 What is your i A. He is my Ass DMI as a contra 2 What are his i A. He has overs 2 Would Col A. I don't know AFSOC. 2 Would Considerable tru 2 Do you thick A. I think things incountable to C 2 Dr Hagmann A. I don't know, botentially viola 2 Did the best of A. I don't know, botentially viola 2 Did he knowit A. Yes 2 Did he knowit A. Yes 2 Did he knowit A. J believe that 2 Who else knew A. No-one. 2 Who else knew A. No-one. 2 Did Col A. Yes; he has a Hagmann might 2 Did he knowit A. No-one. 2 Did Col A. Yes; he has a Hagmann might 2 Did he knowit A. No-one. 3 Who else knew A. No-one. 3 Who else knew A. No-one. 3 Who else knew A. Yes; he has a Hagmann might 4 Did he knowit A. Yes you awat A. Not that I know 2 Were you awat A Not until we wat A Not until we wat A No, we have a A No, we have a	relationship with (b)(6) (f ociate Chair for Education. Heter to his former AFSOC mi- responsibilities? ight of MEM Curricula. Vett a course. if he specifically vets each co- vould support the chair; would 1 6), would support the chair; ost in the direction (b)(6) where the chair is to the direction (b)(6) where the chair is to versight, however offered the OEMS course free he now has a clear view of where the supported it but I don't know the best education for the st your knowledge did Col (b) "Is he criminal, or just sloppy ted. Again, I think his intent have a duty to know the content of the support the ketamine, and the subjicht is the course where the course is the best education for the st your knowledge did Col (b) "Is he criminal, or just sloppy ted. Again, I think his intent have a duty to know the content in the Alcohol? wabout the Ketamine? maybe (b)(6)(b)(7)(C) at Poley catheters were being if have a duty to know that the is duty to know the course of in go. ngly support an environment of the subjicht is the course of the formation of the subjicht is the course of the formation of the subjicht is the course of the formation of the subjicht is the course of the subjicht is the course of the subjicht is the course of the subjicht is the subjicht is the course of the formation of the subjicht is	ssions. Tom has been her arse; I know he had consi he nest his vision with you I don't think things were vanted to pursue for the c hat his role is? e curriculum was his to le r, may have been limited. e of charge; did Col <b>Fa</b> by the context, what had b cillegalhe may not have adents. Vett these decisions at . I don't know but it appe was solid; the method, ho ent of OEMS? he was party to irregular to ected to dangerous anesth and it is advocated in TC3 neered into students by s se procedures were going istruction; he, however, co of secrecy IOT continue a t faculty and students DMI faculty and students DMI faculty and students MF flight course that are to	te three years. derable previous en urs or the deans? completely clear wi prriculum. and and he was in cl support illegal gif been done in the pas e known, which ma bout travel? ars that travel regul wever, is clearly qu ravelwho he disc netics and alcohol? i now for patients. I tedents on in OEM? ould not be asked to course that would i faculty. tent?	st, for how long. I do not believe he ay not be an adequate excuse. I believe his lations were not clearly followed and uestionable. cassed with and vetted with, however, I do I don't think he knew about the Alcohol. I don't think he knew about the Alcohol.
INITIALS OF PER	(b)(6),(b)(7)(C)			PAGE 2 OF 4 PAGES

STATEMENT OF	AN MART	TAKEN AT	USU	DATED 2013/09/24	
. STATEMENT	(Continued)	····			
I don't know o ective evaluation During FM re- milar for MEN (F) (F) (F) ectives, to my Were governm I don't know he d told me of the torney, (F) (F) (F) westigation and ont) What Students from were they pay I don't know he Did (F) (F) Yes and we im Did you take a I don't know, Do you have a I think you sho arriculum chan Id him yesterda els terrible. Do you he is a No, he does fe When was the I spoke to him partment has a ster. I have ome e end of the Ol	of a vetting process. The student on pations at Dewitt a clerkship cool of? does that for the required MEN knowledge. nent employees or equipment us but they were in our facility. Wi the student complaints (b)(6) of a and Hagmann and it was d he was to be escorted off the p of the agericies, foreign, and sp ing DMI? ut they were using our facility an have a duty to know this? terviewed each student that was a statement from a student by the I would have to review my notes mything that you would like to ac ould talk to (b)(6) and the would not be hired int at risk for suicide? ter his job is potentially at risk e last time you spoke to him. I last night and last week. (b) EM course to inform me that (b)	ordinator would gather M courses because ther and improperly by DM hen Haemann came to b)(7) explained the explained to Hagmann roperty. Hagmann aske becial operators. Ind being taught by DM involved in the outside involved in the outside and of 21.3 (1.5) d? key. He had control of an help. (1.5) (1.5) o MEM as a civilian for t. As an O-6 we have a ating officer you shou	evaluations and re will be grades i? execute OEMS e irregularities. that the course ed what students d what students f the curriculum is Critical. He ollowing retirem help with regard responsibility.	There was a meeting between my was being suspended pending an	the e new Dea of this. He ce no other
(6), (b)(7) (6), (b)(7)(6)	(C)				
nd of statemen lothing Follows					

ATEMENT OF	TAKEN AT USU	DATED 2013/09/24
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UNIFORMED SERVICES UNIVERSITY OF THE HEALTH SCIENCES ARMED FORCES RADIOBIOLOGY RESEARCH INSTITUTE 8501 WISCONSIN AVENUE, BUILDING 42 BETHESDA, MARYLAND 20589-5603



AFRRI-MMO

30 September 2013

#### MEMORANDUM FOR RECORD

#### 

- 1. Reference: Appointment as Investigating officer dated 13 September 2013
- Purpose: To provide information to the President of the University regarding the administration and operation of the Operational Emergency Medicine Skills (OEMS) course operated by Dr. John Hagmann and Deployment Medicine International.
- Format: This MFR will be typed in a question and answer format. It will be reviewed for accuracy and truthfulness by (b)(6) (b) It was provided without coercion and is true and factual.
- On this date at approximately 0900 I contacted (h)(6(h) at his home telephonically. I introduced myself as the duly appointed investigating officer charged with looking into the administration and operation of the Operational Emergency Medicine Skills course.

Q Sir, what in your opinion, is the relationship between the University and Dr. John Hagmann?

A. I started as Chair of the Department of MEM in 2005 and at that time OEMS was something some 1<sup>st</sup> year students did as part of the summer operational experience—are you a USU Grad?

### (b)(6),(b)( -Yes, Sir

So maybe this went on when you were here. At the time I arrived, if a student didn't have prior service experience they were required to do a service specific summer experience that was funded by USU. If the student had prior service experience they were sort of left to fend for themselves and there was no funding. In 2005, selected prior service students, typically those who had been medics or special forces or things like that, were allowed to attend LTC Hagmann's OEMS courses. He was usually putting on the course for other individuals, usually DoD groups, and our students sat in the courses. In my recollection, about 4-5 students a year did this.

Q Is this the course run by Deployment Medicine International? A Yes

Q How was that funded?

A Those USU students who were allowed to go to his courses were highly motivated, prior service students and as mentioned we did not get money to pay for prior service students. So as I recall, we could sometimes selectively fund some prior service students to do things if we had extra funds, sometimes the students paid part of the costs on their own, such as air fare. We didn't ask them to pay, these students were typically highly motivated to attend. But mainly, Dr. Hagmann waived tuition for USU students, and sometimes quarters were provided by him as well. Per diem (food) would be paid by the students. Sometimes LTC Hagmann covered just about all of it—air fare, lodging, and tuition.

Q.Did you ever think that this was illegal? To accept gifts of this dollar value? Not at that time. I would point out that to the best of my knowledge students traveled on permissive orders or not infrequently went on leave to do this. We made no secret of what we were doing. At that time, I had presented at conferences and had the conference fees waived and sometimes lodging provided and I never did ethics paperwork. I thought that as long as I did not claim these things it was fine. I did not realize at that time that these things were gifts to the federal government and ethics paperwork had to be filled out. Now in retrospect I do see that. I would also add that it was a colossal issue in MEM to find something to do with the entire class of students over the summer, and with funding limited to only those students without prior service it was particularly hard to deal with the prior service students. At that time, I thought the arrangement with Dr. Hagman was a "Win-Win" for USU and the students and I just did not perceive it as a gift or a potentially illegal gift to the government. I believed Dr. Hagmann was doing this out of his passion for the University and the course he taught. We were at war and he was very passionate about USU grads and their knowing OEMS. The students were highly motivated. The students were getting the education-but they weren't getting money or any benefits. I considered whether Hagman or DMI could be gaining some influence through the University by doing this but that seemed farfetched. From an ethical standpoint, it seemed "kosher." At that time. I did not see this as a gift and furthermore did not understand what you could or could not do on permissive TDY or leave with respect to accepting gifts to the Federal Government. Please note also that I was never a travel official in any of this. I presumed that if there were issues with the travel it would be picked up by those actually handling the travel documents. And I thought we did have MOUs permitting all of this.

Q Did you feel that USU had a special relationship with Dr. Hagmann? A. Yes, absolutely. I saw him as a grad and former faculty in the department and in many ways as one of our family.

Q. Was this feeling pervasive throughout the University?

A. Yes I believe it was.

Q. In the summer of 2013 more irregularities in travel funding occurred such as using a faculty members frequent flyer miles to fund student transportation. Were you aware of this?

A No. I have no knowledge of that.

Q Is this different than the other "gifts" that were allowed?

A I don't know ... who gave miles to who?

Q USU Faculty to a student

A I don't know... this is a new one to me... I would have to hear all the circumstances...Its unusual and I'm not sure if this is illegal or not. I would have to talk to the lawyers...I've never heard of doing this. Q Had you ever heard of extending a student's rotation of OEMS for the purpose of teaching foreign nationals during a DMI sponsored OEMS course? A. This is the first I've heard of that. I would have to know a lot more about it. I'd have to really know the circumstances--to know exactly what they were doing and why they needed to stay on. It could be a good thing for the student. Like a teaching internship kind of experience if done appropriately, but if we would be providing monetary support to this then we would have to understand the relationship and assure it is legal.

Q What is the formal relationship between the University and DMI?

A To my knowledge there has never been any contracts. We have never paid anything to Dr. Hagman or DMI. It was my understanding that we had various Memoranda of Understanding over the years. I never saw this rotation as a business proposition, as if we were sending students to a private business that we would have to pay or that we would get undue benefit for ourselves or our students.

Q. Had you ever seen formal course content?

A. I had seen syllabi in the past in the first few years but I have never attended the course personally. We did have Emergency Medicine physicians in the department who had taken it.

Q Did the syllabus mention the use of ketamine or alcohol.

A. Not the ones I discussed or saw, and I just can't imagine their use in students.

Q Were you aware that other faculty were aware, specifically about the use of ketamine?

A. No I wasn't aware.

Q When did you become aware of this practice

A After I had stepped down as Chair in 2013.

Q How did you find out?

A. I wasn't involved directly in the discussions with the Dean and others after the situation "blew up." I was told of some of what happened by MEM faculty.

Q Did you know that Foley catheters were being inserted into the students by students?

A. No I didn't

Q Whose responsibility is it to know what is being done at a course accepted by our university as meeting requirements for a specific curriculum?

A. In MEM, our approach was to have a course director, who reported to the Vice-Chair for Education, and ultimately to me. We had periodic offsites of all the faculty to review, discuss and coordinate the curriculum and we had faculty meetings. Thus, our curriculum was ultimately approved by me but I typically approved things at a more strategic level. The course directors and the Vice-Chair had autonomy to manage the specifies of the curriculum. The ECC, and then later the curricular reform committee, had processes to review our curriculum but not in detail.

I need also to explain where OEMS fit and the evolution of the course over time. It is very important to note that this all started as an extra experience that was not really part of our curriculum-it was a gray area. It was a special summer experience that was not graded or evaluated, sort of like attending a conference. We did not feel this was our course and it was not considered our curriculum. Note that some students would go to OEMS as a fourth year elective. In those cases, the usual elective paperwork was done. Also it is of note that OEMS was originally a USU course that Hagmann largely developed while he was still active duty here at USU for USU students. In 2006-7 (don't remember exactly) one of our EM Docs (b)(6). (b)(b)( who knew Hagmann, wanted to bring the course back to USU. He ran the course in the summer after the field exercises for a couple of years for 15-20 selected prior service first year students (again, these were more experienced "high speed" students who sought it out) In my mind-and this was important-when we first brought this back to USU, we did this as our course, run by an MEM faculty member (b)((b)( with the assistance of Dr. Hagman. Again, though, this was not a graded part of our curriculum but still a special summer experience. There were a lot of discussions then on how to do this at USU so that it would be appropriate for our medical students because by that time the course had evolved to be more for delta force medics etc. Key principles were no pressure on students to do anything they did not want to do and a very limited number of procedures.

Q I'm sorry Sir, I if I could, Is there an air of secrecy about the content of this course that existed and was furthered by faculty and students.

A. No, not really secrecy—I often sat in on lectures and walked through the labs—but it was definitely seen as an elite experience and viewed as a special unique opportunity. There was a real espirit de corps about it. The students loved it. Also, I am not sure secrecy is the right word but Hagman liked to modify the course as he went along to accommodate changes in speakers, questions from the students, or perhaps his whims. So while not secret, there was a degree of unpredictability about the day to day schedule of the course. Q. Are you aware of the AMA's policy on students practicing procedures on each other?

A. No. I am not

Q Do you know if the University has a policy on this subject?

A. No I do not.

Q Had you heard of the initiative to do a hypotension demonstration where students would have blood removed then monitored for hypotension and then their blood auto transfused back?

A. No. I heard only after the whole thing blew up.

Q Whose initiative was this?

A. I'm speculating that it was Hagmann, I was really shocked that we went along with this.

Q Who are "We"?

A. The faculty involved in the course. Let me continue with the evolution of the course at USU. As I mentioned, prior to curriculum reform, a handful of students each year went off to DMI courses as a summer experience or a

fourth year elective and for a couple of years (b)(6) ( put on an OEMS course at USU with the help of Dr. Hagman. Then curriculum reform came about. I initially proposed that we cancel the whole summer experience and we give the summer period over to the SOM. I had long had questions about the value of the summer experience (many students viewed it as a waste of time). I thought this was the weakest part of our educational program, and we always had trouble executing it. In the new curriculum, the pre-clerkship period was shorter, and, very importantly, we had always struggled to pull off a good summer experience for many students. On an annual basis as Chair 1 tried to get the student travel office to take over responsibility for summer experience travel and to get the Brigade to help us find rotations but this never worked and we always ended up doing it all ourselves with a somewhat makeshift staff while also trying to do the field exercises. But for a variety of reasons it was determined that we needed to keep doing it in the new curriculum and furthermore we were given additional time in the summer to use. (b)(6),(b) had recently come to USU and he was a real fan of OEMS, and he was experienced with it from his days with special forces. He proposed that we expand OEMS to the entire first year class. We had many discussions amongst the faculty on this and ultimately I approved the approach that we would indeed do this. The idea was that over time-2-3 years-- we would use the course as Dr. Hagmann did it as the basis of a course but take it over most or all of the teaching ourselves in MEM. We felt the course needed to more tailored to our students and our curriculum. It needed to fall between Combat Medical Skills and ATLS, and it needed to be more at the typical first year medical student level. Also, OEMS was sort of the "John Hagmann show"...he was colorful, passionate, and had great stories. But we felt it should be more professional and less based on the personality of one person. (b) had extensive discussions with Dr. Hagman about what the content of the course would be when we expanded it to the entire class and I understood he tried to lay the groundwork for us eventually taking it over. I participated in some of these discussions but (b) was the course director and I left it to him to work out the details.

Q. Would Dr Hagmann try to stop this?

A. I wasn't sure—I thought it would be a blow to his ego but on the other hand, he was spending a considerable amount of resources, at no cost to us, to do this and I thought he might be happy not to have to do this. It certainly would have been a cost saving in the long run for him if we took it over, but then he wouldn't be the guru of OEMS to our students, which he clearly enjoyed being.

Q Was it your understanding that (b)(6),(b was a driver to bring DMI back to USU?

A. I never thought DMI came onto campus to do their course. If Hagmann came onto USU this was our course. In my mind, he was not coming to us as DMI, a private company trying to profit somehow, but as John Hagman, former USU faculty with material he had largely developed when faculty at USU. But yes (b)(6), was the main proponent to expand the course to the entire class.

Q How did you reconcile foreign nationals and others being taught on USU property by DMI?

A. Hindsight is 20/20. At the time, I thought if John Hagmann is taking all of his time at considerable personal expense (again, he never asked us to pay for anything) and we had extra space, it was fine to let a few others sit in. This wasn't hurting the university. I also thought these visitors brought some extra experience and perspective to our students. They were typically experienced foreign medics and does. I had no idea Dr. Hagman was charging these visitors. It just never occurred to me. I know now. I was naïve about this.

Q. Was COL LINE aware of this or Lt Col (b)(6) (

A. Lt Col (b)(6) wasn't involved in all of this; (b)(6).(b) will have to speak for himself—I don't know what he knew about the visitors. Q In 2012 (b) sent out a message defining illegal gifts, travel

regulations etc. Do you recall that message?

A. Yes, he sent around a number of such messages as I recall. I would add that over the last ten years I've taken DoD ethics training many times, as a CO and Chair. And I paid attention to it! I took this very seriously but I just had a blind spot with regard to Hagman and just did not see what he was doing as gifts to the federal government. I'm not arguing the point but I just did not see it that way and no one in my view was gaining improper or inappropriate benefits so it just didn't register.

Q. Would these breaches have occurred if it was someone other than John Hagmann?

A. No, I don't think so. This wasn't someone like (b)(6 trying to sell us something. If happens all the time that we are contacted by private companies trying to sell DoD one thing or the other and I am very careful about this. Companies often want to show their product at the field exercises for example. But I just didn't put Hagman in that category. I think it is probably in large part because of his history with USU, and because he never wanted anything from us. He seemed genuinely motivated to teach OEMS to USU students. I also felt like we were dealing with him, not his company. Maybe this separation can't be made. Now I see this perhaps wasn't so clean and creates issues under the law.

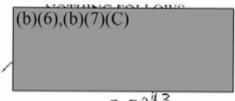
Q. Do you think John Hagmann intentionally used undue influence for his benefit? It's been going on for many years, how can that be?

A. I always viewed John Hagmann as kind of a colorful rogue. He's very talented and was passionate about OEMS and TC3. He definitely really liked to be the star in front of the students—a bit of a prima donna. And he clearly was somewhat of an iconoclast and cowboy, or at least liked to present that image – he came across as being on a righteous mission and was impatient with government rules and bureaucracy. However, when you talked with him he was actually very knowledgeable about the rules because he regularly taught this course all over DoD. He made me a little nervous but I thought that the students learned a lot from him and again it didn't seem like anyone — him or us—was getting improper benefits of any kind. I thought in time we would own the course ourselves but it would take us a couple of years of dealing with him to get there. But I never felt like he was trying to take

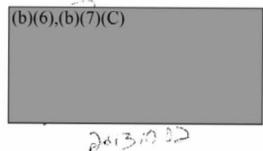
advantage of us for the benefit of himself or DMI with respect to getting money or business influence.

Q Do you have anything else you would like to add?

A. First, looking back on all of it I profoundly regret what happened to some of our students this past summer who attended the away OEMS course. I hope they aren't traumatized for life and feel absolutely terrible about what I heard happened to them, although I don't know all the details. We had no way of knowing Hagmann had some sort of weird sexual proclivity. To my knowledge no student that ever attended one of his courses had a negative thing to say. So I don't think we could have known or predicted that part of all of this. The travel irregularities now seem clear with 20/20 hindsight, particularly now that travel in general has received so much more scrutiny over the last year or so. I wish I had seen it more clearly then. But as I said, no one in my view received any improper benefits and actually nothing that was done with respect to travel was illegal I don't think-I mean all the travel and receiving the gifts could have been done legitimately with the proper paperwork. I also regret some of the procedures that were done in the course here at USU. I made presumptions about the curriculum, but now wish I had scrutinized the course content much more closely when we expanded the course. Thank you for doing this. It is important to determine what happened and how to do better.



1 OCT 20/3



### (b)(6),(b)(7)

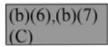
From: Sent: To: Subject: Sunday October 06, 2013 10:12 AM (b)(6),(b) Addendum regarding travel

### COL (b)(6),

In reflecting on our interview and my statement, I just wanted to be sure some things I was trying to get across are clear regarding travel. In my view, it wasn't until travel became so restricted and many of the USU faculty and staff began to more aggressively seek alternative funding that the nuances of what you can and can't do on permissive TDY and on leave, etc. became clear to us in MEM and I believe more widely in the University. Even once guidance began to come out from The it was still confusing and even moreso for students doing the summer experience or fourth year rotations. In the spring of this year, questions were raised about summer experience OEMS travel and we went to great lengths to do it right. We had a series of meetings and interactions with legal counsel at USU to get it right. I believed all the correct MOUs and other paperwork were in place to do it legally. At that time, though, we agreed that what had gone before would have to be reviewed and "fixed" if necessary. It was not -- and still is not -- clear to me how many mistakes were made in student travel before this past summer. Because this was all summer experience, and not part of our graded curriculum, record keeping has not been complete. I strongly suspect there were indeed instances in the past when our students had tuition waived by Dr. Hagman or received what we now consider to be gifts to the federal government, but how many times this occurred I am not sure. I can say, though, again these rules were confusing (and perhaps subject to some interpretation) and not well understood by very many people at USU before 2013, and that to my knowledge there was never any intent to break rules or violate laws. Rather, we were doing the best we could to be sure as many students as possible had a good experience, and as I mentioned, given our limited resources, the summer experience has always been a bit of a mad scarmble.

Please let me know if you have any further questions.

V/r



#### (b)(6),(b)(7)

From: Sent: To: Subject: (b)(6),(b)(7)( Monday, October 07, 2013 1:52 PM (b)(6),(b) Re: Addendum regarding travel

#### (b)

Another complex piece of this complex issue. This is my perspective and recollection: When we moved to expand the OEMS course to the entire first year class, the question of live tissue training came up. The proponents of having this be part of the course felt that using pigs to practice some of the skills learned during the course was critical in order to provide realistic training and to serve as a sort of capstone for the course. However, as I am sure you are well aware, the use of animals in undergraduate medical education, and in DoD overall for medical training, has come under increasing scrutiny and so I and others did indeed have concerns. Our concerns were political (would USU end up in the Washington Post), practical (it requires an elaborate and lengthy approval process to use live animals for education at USU), and educational (is it really true that the live tissue training is effective). So, there wasn't one single meeting but really a number of meetings (probably ten or more) over a couple of months. We had many discussions within the department, and to some extent other faculty members. Outside primarily involving myself, (b)(6),(b)(7)(C) the denartment these discussions primarily involved (b)(6), (b and I talking with (b)(6), (b)(7) and (b)(6) (b) (b)(6),(b)(7)(b)(6) sometimes this was all together but sometimes seperately. I do not recall (b)(6),(b)(7) (b)(( (7)(Ch any of these meetings. After many discussions, my recollection is that we came up with a way to do this whereby live tissue training using pigs would not be part of our USU OEMS course. Rather, it would be offered by Dr. Hagman. Any student who had taken our OEMS course could volunteer to participate in the live tissue training but it was 100% voluntary and optional and not encouraged or pushed by us. It would be done on the weekend or on leave and we had discussions on how to handle the travel and gift to the federal government issues and were doing the paperwork to do this all properly. This training would take place at a private site to be arranged by Dr. Hagman. (I don't know where exactly--somewhere in northern Virginia I believe). Furthermore, to make it even more complicated, we would use this opportunity to compare practicing certain procedures on the pigs to practicing on a new type of simulator ("cut suits") to see if there was any difference in learning. To be honest, we were hoping to demonstrate "non-inferiority" of the simulators so we could get away from the whole pig issue. Our long term vision was to invest in simulators and not have to deal with all the live tissue issues and we were hoping to end up with some data that would support this. (b)(6 (b)(6) had procured USAF funding to do such a study and spent an enormous amount of time on study design and in seeking IRB approval for this (with my help) and we eventually came up with an institutionally and IRB approved process to do the study. We had to address recruitment of student subjects, informed consent process, etc., etc. (b)(b)(6) was still working with the USU Anatomic Use Committee (the committee that controls the use of cadavers) to obtain their approval to use cadavers later on in the evaluation part of the study. I don't think this ever was finalized when everything got called off. So, to summarize, my recollection is that we came up with an approach in consultation with the lawyers, the IRB, and others, whereby our students could volunteer to attend an offsite DMI sponsored animal lab and we were going to take the opportunity to evaluate the effectiveness of using the pigs versus simulators.

Hope this makes sense! Please let me know if you have any additional questions.

V/r

(b)(6)

On Mon, Oct 7, 2013 at 10:39 AM. (b)(6),(b)(7)(C) wrote:

Sir,

1/

I've had testimony that last summer as you and others became concerned about the requirement for an Animal Lab (Run by DMI) a meeting was held to discuss this. As I understand it, yourself, (b)(6),(b)(7)(C) had a meeting to talk about the animal lab. A decision was made to have this lab on someone's private property. Can you tell me the details of that meeting including who was present?

1 From: (b)(6),(b)(7)(C) Sent: Sunday, October 06, 2013 10:12 AM To:(b)(6),(b)(7) Subject: Addendum regarding travel

### (b)(6),(b)(7)

In reflecting on our interview and my statement, I just wanted to be sure some things I was trying to get across are clear regarding travel. In my view, it wasn't until travel became so restricted and many of the USU faculty and staff began to more aggressively seek alternative funding that the nuances of what you can and can't do on permissive TDY and on leave, etc. became clear to us in MEM and I believe more widely in the University. Even once guidance began to come out from (the the it was still confusing and even more so for students doing the summer experience or fourth year rotations. In the spring of this year, questions were raised about summer experience OEMS travel and we went to great lengths to do it right. We had a series of meetings and interactions with legal counsel at USU to get it right. I believed all the correct MOUs and other paperwork were in place to do it legally. At that time, though, we agreed that what had gone before would have to be reviewed and "fixed" if necessary. It was not -- and still is not -- clear to me how many mistakes were made in student travel before this past summer. Because this was all summer experience, and not part of our graded curriculum, record keeping has not been complete. I strongly suspect there were indeed instances in the past when our students had tuition waived by Dr. Hagmann or received what we now consider to be gifts to the federal government, but how many times this occurred I am not sure. I can say, though, again these rules were confusing (and perhaps subject to some interpretation) and not well understood by very many people at USU before 2013, and that to my knowledge there was never any intent to break rules or violate laws. Rather,

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		PRIVACY ACT STATEM	ENT				
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PRINCIPAL PURPOSE:	To document potential criminal activity involving the U.S. Army, and to allow Army officials to maintain discipline, law and order through investigation of complaints and incidents.						
ROUTINE USES:	Information provided may be further disclosed to federal, state, local, and foreign government law enforcement agencies, prosecutors, courts, child protective services, victims, witnesses, the Department of Veterans Affairs, and the Office of Personnel Management. Information provided may be used for determinations regarding judicial or non-judicial punishment, other administrative disciplinary actions, security clearances, recruitment, retention, placement, and other personnel actions.					5	
DISCLOSURE:	Disclosure of your SSN and other	r information is voluntary.					
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		PRIVACY ACT STATEMENT			
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PRINCIPAL PURPOSE:	To document potential criminal a law and order through investigat	ctivity involving the U.S. Army, and to ion of complaints and incidents	allow Army officials	to maintain discipli	ne.
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(7)(C)	
From:	(b)(b)(b)(6),(b)(7)(C)
Sent:	Wednesday, April 03, 2013 11:56 AM
To:	(b) (b)
Subject:	Letter for accountability for students doing OEMS procedures course for Spring Break

Chief,

We have 10 students who will be spending their Spring Break with Dr. Hagmann and Deployment Medicine International, P.O. Box 1264, Gig Harbor, WA 98335, phone 1 (b)(6)(b)(7)( They will be out of the local area with DMI but will be doing training that contributes to their summer experience requirement and enables us to use them as Teaching Assistants for the FTX 201:OEMS course this summer. I support their being on status that is equivalent to permissive TDY. As per the MOU DMI has with the univeristy, the students are treated "like DMI employees" and Dr. Hagmann is paying for their costs. The list of those doing the training follows.

(b)(6),(b)(7)(C)
(b)(6),(b)(7)( - Army
(b)(6),(b)(7)(C - Army
(h)(6),(h)(7)(C) - Army
(b)(6),(b)(7) Army
(C) - Navy
(b)(6).(b)(7)(C) - USAF
(b)(6),(b)(7)(C) - Army
(b)(6),(b)(7)(C) - Army
- USAF

Thanks and let me know if you need anything more (b)(6),(b)(7)(C)