



THE SECRETARY OF DEFENSE
1000 DEFENSE PENTAGON
WASHINGTON, DC 20301-1000



18 JUN 1996

MEMORANDUM FOR SECRETARY OF THE AIR FORCE

SUBJECT: Joint Civilian Orientation Conference (JCOC 59)

From all the reports I have received, this year's Joint Civilian Orientation Conference (JCOC) was a tremendous success. JCOC 59 participants learned about our missions, met the officers and enlisted members of our Military Services, and got a firsthand understanding of the challenges of life in the military. Equally important, the participants gained a greater understanding of the challenges involved in meeting the nation's defense requirements in today's political and economic circumstances. The group determined it would translate that understanding into action in support of the Department's missions and goals.

The success of each JCOC is always directly attributable to the level of commitment and support of our senior leaders. The Air Force outdid itself. Your speech to the group during their day of Pentagon briefings played a vital role in setting the tone for the conference. (b)(6) of your Public Affairs office, served as Air Force Project Officer this year and did so ably. He should be commended.

The Air Force provided multiple opportunities for the participants to meet today's airmen and afforded them a unique view of Air Force operations. From the once in a lifetime opportunity to fly on a C-17, to the refueling flights where the participants were able to view the B-2 and F-117 stealth aircraft as they docked, the Air Force made an indelible impression on the JCOC. The visit to Nellis Air Force Base reinforced the positive impressions already formed. From the honor guard that greeted them as they arrived on the tarmac, to the static display of aircraft arranged in their honor, JCOC members say they experienced today's Air Force 'hands on.' This was my goal precisely. Please express my sincere appreciation to Major General Marvin Esmond for the outstanding support his installation provided JCOC.

Thank you for your Department's unstinting support of the JCOC. The program contributes greatly to public understanding of DOD readiness. Please pass along my thanks to the many airmen who made JCOC 59 so successful.

William J. Perry



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