DoD Directive 4500.09
Transportation and Traffic Management

Originating Component: Office of the Under Secretary of Defense for Acquisition and Sustainment

Effective: December 27, 2019


Approved by: David L. Norquist, Deputy Secretary of Defense

Purpose: This issuance:

- Establishes policy and assigns responsibilities for DoD transportation and traffic management activities.

- Establishes DoD policy for executing the DoD exemption to General Services Administration (GSA) transportation and traffic management policy pursuant to Section 501 of Title 40, United States Code (U.S.C.).

- In accordance with current DoD policy and authorities, redesignates the Commander, United States Transportation Command (USTRANSCOM), as the DoD single manager for the DoD Customs and Border Clearance Program.
# Table of Contents

**Section 1: General Issuance Information** .......................... 3  
  1.1. Applicability ................................................................. 3  
  1.2. Policy ........................................................................... 3  

**Section 2: Responsibilities** .................................................. 6  
  2.1. Under Secretary of Defense for Acquisition and Sustainment (USD(A&S)) .......................... 6  
  2.2. DoD Component Heads .................................................. 6  
  2.3. Secretary of the Navy ..................................................... 6  
  2.4. Chairman of the Joint Chiefs of Staff ................................ 6  
  2.5. Commander, USTRANSCOM ........................................ 7  

**Section 3: DoD Support for the Movement of Non-DoD Traffic** .......................... 8  
  3.1. Requests in the Best Interest of the Government .................. 8  
  3.2. DoD Procedures for Non-DoD Traffic .............................. 8  

**Glossary** ............................................................................ 10  
  G.1. Acronyms .................................................................. 10  
  G.2. Definitions ................................................................. 10  

**References** ........................................................................... 12
SECTION 1: GENERAL ISSUANCE INFORMATION

1.1. APPLICABILITY. This issuance applies to OSD, the Military Departments, the Office of the Chairman of the Joint Chiefs of Staff and the Joint Staff, the Combatant Commands, the Office of the Inspector General of the Department of Defense, the Defense Agencies, the DoD Field Activities, and all other organizational entities within the DoD (referred to collectively in this issuance as the “DoD Components”).

1.2. POLICY. It is DoD policy:

a. To support the national defense strategy of the United States with a strong defense transportation system (DTS) that:

   (1) Operates within the national transportation system.

   (2) Is fully responsive and globally capable of meeting the DoD’s personnel and materiel movement requirements across the range of military operations.

   (3) Includes an optimum mix of various modes and methods of military and commercial transportation.

   (4) Provides streamlined, flexible, and cost-effective transportation service that is responsive to customer needs.

b. To use this issuance to govern conflicts between:

   (1) Operational support airlift policies in DoD Instruction (DoDI) 4500.43.

   (2) Policies on the use of government aircraft and air travel in DoD Directive (DoDD) 4500.56.

   (3) Policies on administrative use of motor vehicles in DoDI 4500.36.

   (4) Policies on air passenger management, safety, and quality control of civil air carriers in DoDI 4500.53.

   (5) Policy on eligibility to travel on-board aircraft operated by or for the DoD, pursuant to DoDI 4515.13.

c. For DoD shippers to use commercial resources from the DTS to the maximum extent practicable, unless there is a documented negative critical mission impact.

d. To transport DoD cargo by sea only on U.S.-flagged vessels, or vessels that belong to the United States in accordance with Section 2631 of Title 10, U.S.C., also known as the “Military Cargo Preference Act of 1904,” except when:
(1) U.S.-flagged vessels are not available to meet the cargo requirements.

(2) Rates for such vessels are excessive or otherwise unreasonable pursuant to Subpart 247.5 of the Defense Federal Acquisition Regulation Supplement.

e. To transport Defense Security Cooperation Agency materiel that is grant, credit, or guarantee-funded cargo on U.S.-flagged vessels in accordance with Chapter 7.9 of the Security Assistance Management Manual, unless a waiver has been granted.

f. To use DoD transportation resources for official purposes only.

g. To establish DoD transportation and traffic management programs that foster an environment that promotes competition, industrial preparedness, quality service, and overall readiness.

h. To use the most cost effective commercial transportation resources that meet DoD transportation requirements to the maximum extent practicable unless there is a documented negative critical mission impact.

i. To maintain and operate during peacetime only those DoD-owned or DoD-controlled transportation resources needed for:

(1) DoD emergency, wartime, and anticipated exercise requirements.

(2) Other peacetime forecast requirements that may not reasonably be met with commercial transportation resources.

(3) Essential training for operational personnel.

j. To adhere to the procedures in the Defense Transportation Regulation (DTR) 4500.9-R in determining which cargo, passengers, and personal property are permitted on DoD-owned or DoD-controlled conveyances and on chartered conveyances supporting DoD, except in urgent circumstances.

k. To use intermodal forms of transportation, including American National Standards Institute or International Standards Organization compatible containers to the maximum extent practicable, consistent with military needs as prescribed in DTR 4500.9-R.

l. To acquire common user transportation and related services to meet DoD transportation requirements primarily through USTRANSCOM in accordance with DoDD 5158.04.

m. To use existing procurement instruments for transportation services unless there is a documented negative critical mission impact.

n. To join with other federal agencies to use transportation services procurement instruments negotiated by those agencies when it is beneficial.
o. To cooperate with the GSA in transportation and traffic management matters of mutual interest.

p. To act jointly with the GSA when the GSA and the DoD have mutual interest and common objectives.

q. To use the authority in Section 501 of Title 40, U.S.C., when in the best interests of national security, to exempt DoD from actions taken by the Administrator of GSA for the following:

   (1) Policies and methods of procurement and supply of transportation and traffic management.

   (2) Procurement and supply of transportation and traffic management functions.

   (3) Negotiations with carriers and proceedings involving carriers before federal and State regulatory bodies in transportation and traffic management.

r. To authorize non-DoD use of DoD transportation only:

   (1) For DoD-arranged and DoD-provided administrative, logistics, and medical support to the U.S. Department of Agriculture or to the U.S. Public Health Service advisors or inspectors at specific foreign embarkation points.

   (2) When the DoD mission is not impaired and movement of traffic is of an emergency, lifesaving nature, or specifically authorized by:

      (a) A statute, an acquisition and cross-servicing agreement, or a cooperative military airlift agreement;

      (b) An international agreement, in direct support of the DoD mission; or

      (c) An agreement with the head of another federal agency pursuant to Sections 1535 and 1536 of Title 31, U.S.C.
SECTION 2: RESPONSIBILITIES

2.1. UNDER SECRETARY OF DEFENSE FOR ACQUISITION AND SUSTAINMENT (USD(A&S)). The USD(A&S) will:

   a. Establish policy consistent with applicable law and regulations governing transportation and traffic management.

   b. Provide guidance to the DoD Components concerning the efficient and effective acquisition and use of DoD and commercial transportation resources and services.

   c. Oversee DoD transportation and traffic management in accordance with the authority in DoDD 5134.01 and Section 501 of Title 40, U.S.C.

   d. Coordinate with the Secretary of Homeland Security on requests for waivers pursuant to Section 501 of Title 46, U.S.C., of cabotage requirements in Section 55102 of Title 46, U.S.C., (also known as the “Jones Act”).

2.2. DOD COMPONENT HEADS. The DoD Component heads will establish implementing procedures in accordance with this issuance.

2.3. SECRETARY OF THE NAVY. In addition to the responsibilities in Paragraph 2.2., the Secretary of the Navy:

   a. Will act for the Secretary of Defense and exercise the powers of the Secretary of Defense only on matters pertaining to requests for waiver pursuant to Section 501 of Title 46, U.S.C., for the carriage of DoD cargo aboard government-owned and commercial vessels in the DTS.

   b. May delegate to the Commander, Military Sealift Command, the authority to approve waivers pursuant to Section 501 of Title 46, U.S.C., for the carriage of DoD cargo aboard government-owned and commercial vessels in the DTS.

   c. Will refer all other requests for waiver pursuant to Section 501 of Title 46, U.S.C., to the USD(A&S) for further coordination with the Secretary of Homeland Security.

2.4. CHAIRMAN OF THE JOINT CHIEFS OF STAFF. In addition to the responsibilities in Paragraph 2.2., the Chairman of the Joint Chiefs of Staff will:

   a. Identify requirements to the USTRANSCOM Joint Deployment and Distribution Coordinator.

   b. Prescribe a transportation movement priority system.
c. Establish a joint transportation board to analyze courses of actions and provide recommendations when requirements exceed transportation system capability.

2.5. **COMMANDER, USTRANSCOM.** In addition to the responsibilities in Paragraph 2.2., the Commander, USTRANSCOM:

a. Will serve as the DoD single manager for transportation for other than Service-unique or theater-assigned assets and provide:

   (1) Common-user and commercial air, land, and sea transportation.

   (2) Terminal management.

   (3) Aerial refueling to support the global deployment, employment, sustainment, and redeployment of U.S. forces.

b. Will plan, allocate, route, schedule, and track assets to meet validated joint force commander deployment and distribution requirements.

c. Will develop, publish, and maintain the DTR 4500.9-R.

d. Is designated as the DoD single manager for the Customs and Border Clearance Program with delegated authority to enter into interagency agreements and arrangements.

e. Is hereby designated as the primary commander responsible for the transportation-oriented elements of strategic mobility planning and operations and for maintaining associated systems.

f. Will plan worldwide strategic mobility (deliberate and execution), deployment-related automated data processing systems integration, and centralized traffic management.

g. Will coordinate changes and updates to DTR 4500.9-R with the Deputy Assistant Secretary of Defense for Logistics, the Secretaries of the Military Departments, and, as appropriate, Joint Staff and Defense Logistics Agency representatives.
SECTION 3: DOD SUPPORT FOR THE MOVEMENT OF NON-DOD TRAFFIC

3.1. REQUESTS IN THE BEST INTEREST OF THE GOVERNMENT.

a. Non-DoD entities may use DoD transportation resources for the movement of non-DoD traffic when doing so is in the best interest of the Federal Government.

b. Federal departments and agencies may request DoD transportation when commercial transportation is not available or, for specified reasons, is not capable of satisfying the movement requirement.

c. When use of DoD transportation is approved, the U.S. Government agency, non-U.S. Government agency, or private individuals will provide reimbursement to DoD for transportation in accordance with Volumes 11A and 11B of DoD 7000.14-R.

d. To determine the costs for a request to use DoD transportation for the movement of non-DoD traffic, DoD Components will:

   (1) Construct rates in accordance with DoDI 6000.11 to recover specific costs based on the type of department or agency supported.

   (2) Construct non-DoD U.S. Government rates that recover costs and offset expenses from appropriated funds such as military and civilian pay or funded fringe benefit costs, and recover other significant costs such as the cost of fuel or landing fees.

   (3) Construct non-U.S. Government rates that recover the full cost of operation including costs charged to other federal departments and agencies, plus miscellaneous costs, as provided in DoD 7000.14-R.

   (4) Use specific rates or surcharges when provided by transportation operating agencies.

   (5) Construct reimbursement for the transportation of foreign military sales materiel in accordance with DoD 7000.14-R.

3.2. DOD PROCEDURES FOR NON-DOD TRAFFIC.

a. DoD Components will process requests for the use of DoD transportation to move non-DoD traffic and refer:

   (1) Requests for patient movement to the Global Patient Movement Requirements Center for disposition in accordance with DoDI 6000.11.

   (2) Requests to the DoD Component with approval authority as specified in DoDI 4515.13.
(3) Other requests not covered in Paragraphs 3.2a.(1) and 3.2a.(2) to the Deputy Assistant Secretary of Defense for Logistics.

b. When DoD transportation has been authorized to move non-DoD traffic, the organization requesting the transportation will provide the documents required for:

(1) Customs, immigration, import, and export processes, including export authorizations:

   (a) By the Department of State for defense articles controlled for export under the International Traffic in Arms Regulations in Parts 120 through 130 of Title 22, Code of Federal Regulations.

   (b) From the Department of Commerce for dual use items and munitions articles controlled for export under the Export Administration Regulations in Parts 730 through 774 of Title 15, Code of Federal Regulations.

(2) International travel and transportation requirements.

c. When DoD support is approved for the U.S. Department of Agriculture, the U.S. Public Health Service advisors, or inspectors at specific foreign embarkation points, DoD Components will:

   (1) Embark retrograde DoD cargo only with official clearance certification or free pratique authorization by a certified quarantine inspector.

   (2) Arrange retrograde movement of foreign equipment for repair and return on a space-available, reimbursable basis.
GLOSSARY

G.1. ACRONYMS.

DoDD  DoD directive
DoDI  DoD instruction
DTR  Defense Transportation Regulation
DTS  defense transportation system
GSA  General Services Administration
USD(A&S)  Under Secretary of Defense for Acquisition and Sustainment
USTRANSCOM  United States Transportation Command

G.2. DEFINITIONS. These terms and their definitions are for the purposes of this issuance.

cabotage. A term of maritime law that refers to transit of a vessel along the coast of a nation for the purpose of trade from one port to another within the territorial limits of that nation. Usually, this is regulated by the national law of the host nation. The terms coastal trade or coastal trading are more commonly used now instead of cabotage.

DTS. The portion of the worldwide transportation infrastructure that supports DoD transportation needs in peace and war.

   DTS consists of two major elements: military and commercial resources. These resources include aircraft, assets, services, and systems organic to, contracted for, or controlled by the DoD. DoD’s infrastructure, including ports, airlift, sealift, railway, highway, in-transit visibility, information management systems, customs, and traffic management that the DoD maintains and exercises in peacetime, is a vital element of the DoD’s capability to project power worldwide. It provides for responsive force projection and a seamless transition between peacetime and wartime operations.

free pratique. A license given to a ship to enter a port after assuring governing authorities that the ship is free from contagious disease.

non-DoD entities. Non-governmental organizations, commercial activities, and other government agencies, including foreign governments.

shipper. A Military Service or agency activity (including the contract administration or purchasing office for vendors) or vendor that originates shipments. It plans, assembles, consolidates, documents, and arranges materiel movement.
**traffic.** Cargo, personal property, mail, passengers, patients, security courier material, accompanied baggage, and human remains.

**traffic management.** The direction, control, and supervision of all functions related to the procurement and use of freight and passenger transportation services, and the movement of a member or employee’s personal property.
REFERENCES

Code of Federal Regulations, Title 15, Parts 730 through 774 (also known as the “Export Administration Regulations”)
Code of Federal Regulations, Title 22, Parts 120 through 130 (also known as the “International Traffic in Arms Regulations”)
Defense Federal Acquisition Regulation Supplement, current edition
Defense Transportation Regulation 4500.9-R, current edition
DoD Instruction 4500.36, “Acquisition, Management, and Use of Non-Tactical Vehicles (NTVs),” December 11, 2012, as amended
DoD Instruction 4500.43, “Operational Support Airlift (OSA),” May 18, 2011, as amended
DoD Instruction 4515.13, “Air Transportation Eligibility,” January 22, 2016, as amended
DoD Instruction 6000.11, “Patient Movement (PM),” June 22, 2018
United States Code, Title 10
United States Code, Title 31
United States Code, Title 40, Section 501
United States Code, Title 46, Section 55102

1 Available at https://www.samm.dsca.mil/chapter/chapter-7