SUBJECT: Department of Defense Test Resource Management Center (TRMC)

References: (a) Sections 191, 196, and 113 of title 10, United States Code
(b) DoD Directive 3200.11, "Major Range and Test Facility Base (MRTFB)," May 1, 2002
(c) Section 2681 of title 10, United States Code
(e) through (k), see enclosure 1

1. PURPOSE

Pursuant to sections 191 and 196 of reference (a) and the authorities vested in the Secretary of Defense by section 113 of reference (a), this Directive establishes the Department of Defense Test Resource Management Center (TRMC), with the mission, responsibilities, functions, relationships, and authorities as prescribed herein.

2. APPLICABILITY

This Directive applies to the Office of the Secretary of Defense, the Military Departments, the Chairman of the Joint Chiefs of Staff, the Combatant Commands, the Office of the Inspector General of the Department of Defense, the Defense Agencies, the DoD Field Activities, and all other organizational entities in the Department of Defense (hereafter referred to collectively as "the DoD Components").

3. DEFINITION

DoD Test and Evaluation Resources Strategic Plan. A biennial strategic plan reflecting the needs of the Department of Defense concerning test and evaluation (T&E) facilities
and resources. Each strategic plan covers the period of 10 fiscal years beginning with the fiscal year in which the plan is submitted.

4. MISSION

The TRMC shall plan for and assess the adequacy of the Major Range and Test Facility Base (MRTFB), as defined by section 196 of reference (a) and, as described in DoD Directive 3200.11 (reference (b)), to provide adequate testing in support of development, acquisition, fielding, and sustainment of defense systems; and, maintain awareness of other T&E facilities and resources, within and outside the Department, and their impacts on DoD requirements.

5. ORGANIZATION AND MANAGEMENT

5.1. The TRMC is established as a DoD Field Activity under the authority, direction, and control of the Under Secretary of Defense for Acquisition, Technology, and Logistics (USD(AT&L)).

5.2. The TRMC shall consist of a Director, a Deputy Director, and such subordinate organizational elements as are established by the Director within resources authorized by the Secretary of Defense.

6. RESPONSIBILITIES AND FUNCTIONS

6.1. The Under Secretary of Defense for Acquisition, Technology, and Logistics shall:

6.1.1. Provide policy direction and overall management oversight of the TRMC.

6.1.2. Transmit to the Committee on Armed Services and the Committee on Appropriations of the Senate and the Committee on Armed Services and the Committee on Appropriations of the House of Representatives, the report under subparagraph 6.2.2.4., below, together with any comments with respect to the report that the USD(AT&L) considers appropriate, as required by subsection 196(d)(4) of reference (a).

6.2. The Director, Test Resource Management Center, under the USD(AT&L), shall:

6.2.1. Serve as the principal advisor to the Secretary and Deputy Secretary of Defense and the USD(AT&L) on matters pertaining to strategic planning for and assessment of the MRTFB. The Director provides reports and recommendations on
current and projected MRTFB infrastructure issues to ensure that adequate capabilities exist to support testing of DoD acquisition programs.

6.2.2. Complete a strategic plan reflecting the needs of the Department with respect to T&E facilities and resources, not less often than once every 2 fiscal years, in coordination with the Under Secretary of Defense for Personnel and Readiness (USD(P&R)), the Director of Operational Test and Evaluation (DOT&E), the Office of the USD(AT&L) Deputy Under Secretary of Defense for Installations and Environment, the Secretaries of the Military Departments, and the Directors of the Defense Agencies with T&E responsibilities.

6.2.2.1. The strategic plan shall cover the period of 10 fiscal years beginning with the fiscal year in which the plan is submitted.

6.2.2.2. The strategic plan shall be based on a comprehensive review of the Department's T&E requirements and the MRTFB, insight into all other T&E facilities and resources, within and outside of the Department, and the adequacy of these facilities and resources to meet those requirements. To facilitate cross-functional use of the MRTFB, the plan shall also consider the needs of other DoD users, to include combat readiness training.

6.2.2.3. The strategic plan shall include an assessment of the Department's T&E requirements for the period covered by the plan, an identification of performance measures associated with the successful achievement of T&E objectives for the period covered by the plan, and an assessment of the T&E facilities and resources that shall be needed to meet such requirements and satisfy such performance measures. The strategic plan also shall include an assessment of the current state of the Department's T&E facilities and resources, an itemization of acquisitions, upgrades, and improvements necessary to ensure that the Department's T&E facilities and resources are adequate to meet such requirements and satisfy such performance measures, and an assessment of the budgetary resources necessary to implement such acquisitions, upgrades, and improvements.

6.2.2.4. Upon completing each strategic plan, the Director shall submit, through the USD(AT&L), to the Secretary of Defense, a report on that plan. The report shall include the plan and a description of the review on which the plan is based. Not later than 60 days after the date on which the report is submitted, the Director shall facilitate transmittal of the report by the USD(AT&L) under subparagraph 6.1.2., above.

6.2.3. Review each proposed budget transmitted under paragraph 6.6., below, and shall:

6.2.3.1. Not later than January 31 of the year preceding the fiscal year for which such budgets are proposed, submit, through the USD(AT&L), to the Secretary of Defense, a report containing the comments of the Director concerning all such proposed
budgets, together with the Director's certification as to whether such proposed budgets are adequate.

6.2.3.2. Also submit, together with the report and certification, an additional certification as to whether such proposed budgets provide balanced support to the current strategic plan.

6.2.3.3. Facilitate the submission by the Secretary of Defense, not later than March 31 of the year preceding the fiscal year for which such budgets are proposed, of a report to Congress on those proposed budgets that the Director has not certified under subparagraph 6.2.3.1., above, to be adequate. The report shall include a discussion of the actions that the Secretary proposes to take, together with any recommended legislation that the Secretary considers appropriate, to address the inadequacy of the proposed budgets and any additional comments that the Secretary considers appropriate concerning the inadequacy of the proposed budgets.

6.2.4. Support the Department's objective of ensuring that, by fiscal year 2006, MRTFB institutional and overhead costs are fully funded through the Department's major T&E investment accounts and other direct appropriations; and no more than the direct costs for the use of the MRTFB are charged to DoD users. Charges for other U.S. Governmental Agencies, State and local governments, allied foreign governments and defense contractors shall be in accordance with 10 U.S.C. 2681 and DoD 7000.14-R (references (c) and (d)).

6.2.5. Issue guidance to the DoD Components, through the USD(AT&L), with respect to MRTFB planning. Establish common performance standards across the MRTFB to rationalize and prioritize future investments and establish clear capability requirements.

6.2.6. Maintain an awareness of other T&E facilities and resources, within and outside the Department, and their impacts on DoD requirements. Serve as DoD lead for such coordination with these entities, unless a DoD Executive Agent has been appointed by the Secretary of Defense, in accordance with DoD Directive 5101.1 (reference (e)).

6.2.7. Plan, organize, direct, and manage the TRMC and all assigned resources consistent with this Directive.

6.2.8. Administer the Central Test and Evaluation Investment Program and the DoD Test and Evaluation Science and Technology Program, as prescribed by subsection 196(c)(4) of reference (a), when responsibility is assigned to the Director in accordance with subsection 231(c) of Pub. L. No. 107-314 (2002) (reference (f)).

6.2.9. Serve as principal public spokesperson for the TRMC.
6.2.10. Promote coordination, cooperation, and understanding within the Department of Defense (to include the training community), other Federal Agencies, and the civilian community concerning TRMC matters.

6.2.11. Serve on DoD, and other governmental, boards; committees; and groups concerning TRMC activities, functions, and responsibilities.

6.2.12. Perform such other functions as may be assigned by the Secretary and Deputy Secretary of Defense or the USD(AT&L).

6.3. The Under Secretary of Defense (Comptroller)/Chief Financial Officer (USD(C)/CFO) shall support the Director, TRMC, as required to carry out his or her responsibilities in certifying the adequacy of T&E budgets.

6.4. The Assistant Secretary of Defense for Networks and Information Integration/DoD Chief Information Officer shall, in conformance with DoD Directive 4630.5 (reference (g)), support the TRMC in assuring that strategic planning for adequate resources for the MRTFB effectively and efficiently supports the early (and continuous, as practical) assessment and certification of the interoperability and supportability of Information Technology and National Security Systems.

6.5. The Director of Operational Test and Evaluation shall coordinate International Test and Evaluation Program resource and policy matters with the Director, TRMC.

6.6. The Secretaries of the Military Departments and the Directors of Defense Agencies with T&E responsibilities, through their respective OSD Principal Staff Assistants, shall transmit such Secretary's or Director's proposed budget for T&E activities for a fiscal year to the Director, TRMC for review under subparagraph 6.2.3., above, before submitting such proposed budget to the USD(C)/CFO.

6.7. The Heads of the DoD Components shall provide support within their respective fields of responsibilities, to the Director, TRMC, as required, to carry out the responsibilities and functions assigned to TRMC.

7. RELATIONSHIPS

In the performance of assigned responsibilities and functions, the Director, TRMC, shall:

7.1. Report directly to the USD(AT&L) without any intervening supervision.

7.2. Keep the DoD Components fully informed concerning TRMC activities with which they have collateral or related function.
7.3. Coordinate with the DOT&E on all T&E facility and resource matters as prescribed herein that impact DOT&E responsibilities as specified in DoD Directive 5141.2 (reference (h)).

7.4. Coordinate all T&E facility and resource matters as prescribed herein that impact Developmental Test and Evaluation, with the Office of the USD(AT&L) Deputy Director, Defense Systems for Developmental Test and Evaluation.

7.5. Coordinate with the USD(P&R) on all T&E facility and resource matters as prescribed herein that impact training ranges and the training community.

7.6. Establish and maintain appropriate liaison, consultation, and coordination with designated DoD Executive Agents, T&E committees, and other governmental and non-governmental agencies, as required, to exchange information in the fields of assigned responsibility.

7.7. Establish and maintain appropriate liaison, consultation, and coordination with the Defense Test and Training Steering Group and the Test and Evaluation Executive Agent Board of Directors, as required, to exchange information and advice in the fields of assigned responsibility.

7.8. Use existing facilities and services of the Department of Defense and other Federal Agencies, whenever practicable, to avoid duplication and to achieve maximum efficiency and economy.

8. **AUTHORITIES**

The Director, TRMC, is specifically delegated authority to:

8.1. Communicate directly with the Heads of the DoD Components, and acquisition and technology development program offices, as necessary, to carry out assigned functions and responsibilities, including the transmission of requests for advice and assistance. Communications to the Military Departments shall be transmitted through the Secretaries of the Military Departments, their designees, or as otherwise provided in law or directed by the Secretary of Defense in other DoD issuances. Communications to the Commanders of the Combatant Commands, except in unusual circumstances, shall be transmitted through the Chairman of the Joint Chiefs of Staff.

8.2. Communicate with other Government officials, representatives of the Legislative Branch, members of the public, and representatives of foreign governments, as appropriate, in carrying out assigned functions.

8.3. Obtain reports and information, consistent with the policies and criteria of DoD Directive 8910.1 (reference (i)), as necessary, to carry out assigned functions.
8.4. Exercise the administrative authorities contained in enclosure 2.

9. **ADMINISTRATION**

9.1. Consistent with section 196 of reference (a), the Director, TRMC shall be selected from among commissioned officers of the Armed Forces on active duty or from among senior civilian officers and employees of the Department of Defense. A commissioned officer, while serving as the Director, holds the grade of lieutenant general or, in the case of an officer of the Navy, vice admiral. A civilian officer or employee, while serving as the Director, has a pay level equivalent in rank to lieutenant general.

9.1.1. The Secretary of Defense will forward the name of the individual selected to serve as the Director, TRMC, in the case of commissioned officers, to the President. If the President approves the selection, the President will, if not already so designated, designate the position "Director, Test Resource Management Center" as a position of importance and responsibility under 10 U.S.C. 601 (reference (j)) and authorize the designated position to carry the grade of lieutenant general or vice admiral, as appropriate. If the President then nominates the selected officer for appointment to the grade of lieutenant general or vice admiral, as appropriate, and, if that officer is confirmed by the Senate and appointed by the President, the officer will be assigned to the Director, TRMC position.

9.1.2. The USD(AT&L) shall appoint the Director, TRMC, in the case of civilian officers and employees.

9.2. The USD(AT&L) shall appoint the Deputy Director, TRMC from among senior civilian officers and employees of the Department of Defense who have substantial experience in the field of T&E. Pursuant to section 196 of reference (a), the Deputy Director shall act for, and exercise the powers of, the Director, when the Director is absent, disabled, otherwise unavailable, or the position of Director is vacant, on any and all matters for which the Director is authorized to act.

9.3. The TRMC shall be authorized such personnel, facilities, funds, and other resources as the Secretary of Defense deems necessary.

9.4. The Secretaries of the Military Departments shall assign military personnel to the TRMC in accordance with approved authorizations and established procedures for assignment to joint duty.

9.5. Administrative support for the TRMC shall be provided by other DoD Components through support and inter-Service agreements in accordance with DoD Instruction 4000.19 (reference (k)).
10. **EFFECTIVE DATE**

This Directive is effective immediately.

![Signature]

Paul Wolfowitz  
Deputy Secretary of Defense

Enclosures - 2  
E1. References, continued  
E2. Delegations of Authority
E1. ENCLOSURE 1

REFERENCES, continued

(f) Section 231 of Public Law 107-314, "Bob Stump National Defense Authorization
   Act for Fiscal Year 2003," December 2, 2002
(g) DoD Directive 4630.5, "Interoperability and Supportability of Information
(h) DoD Directive 5141.2, "Director of Operational Test and Evaluation (DOT&E),"
   May 25, 2000
(i) DoD Directive 8910.1, "Management and Control of Information Requirements,
   June 11, 1993
(j) Section 601 of title 10, United States Code
(k) DoD Instruction 4000.19, "Interservice and Intergovernmental Support,
   August 9, 1995
E2. ENCLOSURE 2

DELEGATIONS OF AUTHORITY

E2.1.1. Pursuant to the authority vested in the Secretary of Defense, and subject to the authority, direction, and control of the USD(AT&L), and in accordance with the DoD policies, Directives, and Instructions, the Director, TRMC, or in the absence of the Director, the person acting for the Director, is hereby delegated authority, as required in the administration and operation of the TRMC, to:


E2.1.1.1.1. Designate any position in the TRMC as a "sensitive" position.

E2.1.1.1.2. Authorize, in case of emergency, the appointment of a person to a sensitive position in the TRMC for a limited time even though a full field investigation or other appropriate investigation, including the National Agency Check, has not been completed.

E2.1.1.1.3. Initiate personnel security investigations and, if necessary, in the interest of national security, suspend a security clearance for personnel assigned, detailed to, or employed by the TRMC. Any actions under this paragraph shall be taken in accordance with DoD 5200.2-R.

E2.1.1.2. Authorize and approve:

E2.1.1.2.1. Temporary duty travel for assigned or detailed TRMC military personnel in accordance with the Joint Federal Travel Regulations, Volume 1, "Uniformed Service Members," current edition.

E2.1.1.2.2. Travel for TRMC civilian personnel in accordance with Joint Travel Regulations (JTR), Volume 2, "DoD Civilian Personnel," current edition.

E2.1.1.2.3. Invitational travel to non-DoD personnel whose consultative, advisory, or other highly specialized technical services are required in a capacity that is directly related to, or in connection with, TRMC activities, in accordance with JTR, Volume 2.
E2.1.1.2.4. Overtime work for TRMC civilian personnel in accordance with Subchapter V of Chapter 55 of 5 U.S.C. and applicable OPM regulations.

E2.1.1.3. Approve the expenditure of funds available for travel by assigned or detailed TRMC military personnel for expenses incident to attending meetings of technical, scientific, professional, or other similar organizations when the approval of the Secretary of Defense or a designee is required by 37 U.S.C. 412 and 5 U.S.C. 4110 and 4111.


E2.1.1.5. Utilize the Government purchase card for making micropurchases of material and services, other than personal services, for the TRMC when it is determined more advantageous and consistent with the best interests of the Government.

E2.1.1.6. Authorize the publication of advertisements, notices, or proposals in newspapers, magazines, or other public periodicals, as required for the TRMC administration and operation, consistent with 44 U.S.C. 3702.

E2.1.1.7. Establish and maintain, for the functions assigned, an appropriate publications system for the promulgation of common supply and Service regulations, instructions, and reference documents, and changes thereto, pursuant to the policies and procedures prescribed in DoD 5025.1-M.

E2.1.1.8. Enter into support and service agreements with the Military Departments, other DoD Components, or other Federal Government Agencies, as required, for the effective performance of TRMC responsibilities and functions.

E2.1.1.9. Enter into and administer contracts through a Military Department, a DoD contract administration services component, or other Federal Agency, as appropriate, for supplies, equipment, and services required to accomplish the TRMC mission.

E2.1.1.10. Establish and maintain appropriate property accounts for the TRMC and appoint Boards of Survey, approve reports of survey, relieve personal liability, and drop accountability for TRMC property contained in the authorized property accounts that has been lost, damaged, stolen, destroyed, or otherwise rendered unserviceable, in accordance with applicable laws and regulations.

E2.1.1.11. Promulgate the necessary security regulations for the protection of property and places under the jurisdiction of the Director, TRMC, pursuant to DoD Directive 5200.8.
E2.1.1.12. Exercise the authority delegated to the Secretary of Defense by the Administrator of the General Services Administration for the disposal of surplus personal property.

E2.1.2. The Director, TRMC, may redelegate these authorities as appropriate, and in writing, except as otherwise indicated above or provided by law or regulation.