SUBJECT: Reserve Component Intelligence Enterprise (RCIE) Management

References: See Enclosure 1

1. PURPOSE. This instruction:
   
   a. Incorporates and cancels the Deputy Secretary of Defense Memorandum (Reference (a)) and establishes policy and assigns responsibilities for the RCIE pursuant to DoD Directive (DoDD) 5143.01 (Reference (b)).
   
   b. Establishes policies and assigns responsibilities to promote the effective use of and support for Reserve Military Intelligence (RMI) capabilities, which includes the seven Reserve Components (RC) pursuant to Reference (b), and in accordance with DoDD 1200.17 (Reference (c)) and DoDD 5105.21 (Reference (d)).

2. APPLICABILITY. This instruction applies to:
   
   a. OSD, the Military Departments, including their Reserve Components addressed in paragraph 2.b and 2.c, the Office of the Chairman of the Joint Chiefs of Staff and the Joint Staff (CJCS), the Combatant Commands (CCMDs), the Office of the Inspector General of the Department of Defense, the Defense Agencies, the DoD Field Activities, and all other organizational entities within the DoD (referred to collectively in this instruction as the “DoD Components”).
   
   b. The National Guard Bureau and National Guard intelligence personnel performing operational support pursuant to sections 12301, 12302, 12304, and 12310 of Title 10, United States Code (U.S.C.) (Reference (e)) or in accordance with section 502 of Title 32, U.S.C. (Reference (f)).
   
   c. The Army Reserve, Navy Reserve, Air Force Reserve, Marine Corps Reserve, and United States Coast Guard Reserve when the Coast Guard is operating as a Service of the Department of the Navy.
3. POLICY. It is DoD policy that:

   a. RMI will be integrated as part of the Total Force across the Defense Intelligence Enterprise to maximize the contribution to national security and the intelligence missions of DoD, and to meet intelligence force requirements for homeland defense, homeland security, crisis, conflict, contingency, and war.

   b. RMI units, individual mobilization augmentees, and other individual members as described in DoD Instruction (DoDI) 1215.06 (Reference (g)), within the RMI Force will be aligned, resourced, and enabled to meet prioritized and validated intelligence requirements in accordance with CJCS Instruction 1001.01a (Reference (h)).

   c. RMI will be resourced and programmed as part of the Military Intelligence Program (MIP), as defined in DoDD 5205.12 (Reference (i)), or as part of the National Intelligence Program (NIP), as defined in Executive Order 12333 (Reference (j)) and section 3003, Title 50, U.S.C. (Reference (k)), to meet training, mobilization, and operational requirements, as well as for rapid response to priority operational engagement requirements.

   d. The Joint Reserve Intelligence Program (JRIP) will be fully implemented throughout the RCIE in accordance with DoDI 3325.11 (Reference (l)).

   e. Methods and procedures will be established to provide RMI with access to Intelligence Community (IC) networks for training and operational support.

      (1) RMI will, to the extent practicable and consistent with the laws and policies of the United States, utilize training to provide operational support to DoD missions.

      (2) Facilities, infrastructure, management, and maintenance support will provide sufficient connectivity, integration, and interoperability for RMI to meet training, mobilization, emergent, and standing operational requirements.

      (3) RMI associated information technology (IT) capabilities and access to IC networks and secure facilities will be available for all appropriately cleared users with a priority to support RC requirements for operational training and operational support.

   f. DoD facilities will support RMI requirements unless constrained by available resources or higher priorities. DoD will request other federal and DoD partner facilities provide similar support.

4. RESPONSIBILITIES. See Enclosure 2.

5. RELEASABILITY. Cleared for public release. This instruction is available on the Directives Division Website at https://www.esd.whs.mil/DD/.
6. **EFFECTIVE DATE.** This instruction is effective July 17, 2013.

7. **SUMMARY OF CHANGE 2.** This administrative change updates the title of the Under Secretary of Defense for Intelligence to the Under Secretary of Defense for Intelligence and Security in accordance with Public Law 116-92 (Reference (r)).

Michael G. Vickers  
Under Secretary of Defense for Intelligence

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ENCLOSURE 1

REFERENCES

(a) Deputy Secretary of Defense Memorandum, “Peacetime Use of the Reserve Component Intelligence Elements,” January 5, 1995 (hereby cancelled)
(b) DoD Directive 5143.01, “Under Secretary of Defense for Intelligence and Security (USD(I&S)),” October 24, 2014, as amended
(e) Title 10, United States Code
(f) Title 32, United States Code
(g) DoD Instruction 1215.06, “Uniform Reserve, Training and Retirement Categories for the Reserve Components,” March 11, 2014, as amended
(h) CJCS Instruction 1001.01a, “Joint Manpower Personnel Program,” October 1, 2010
(i) DoD Directive 5205.12, “Military Intelligence Program (MIP),” November 14, 2008, as amended
(j) Executive Order 12333, “United States Intelligence Activities,” as amended
(k) Title 50, United States Code
(l) DoD Instruction 3325.11, “Management of the Joint Reserve Intelligence Program (JRIP),” June 23, 2015, as amended
(m) DoD Instruction 5105.18, “DoD Intergovernmental and Intergovernmental Committee Management Program,” July 10, 2009, as amended
(n) Under Secretary of Defense for Intelligence Memorandum, “Reserve Military Intelligence (RMI) General Officer Steering Committee Charter (GOSC),” October 12, 2011
(o) Vice Chairman Joint Chiefs of Staff and Assistant Secretary of Defense for Reserve Affairs Report, “Comprehensive Review of the Future Role of the Reserve Component, Volume I, Executive Summary and Main Report,” April 5, 2011

1 Available from the Office of the Under Secretary of Defense for Intelligence and Security, Joint and Coalition Warfighter Support, Warfighter Operational Intelligence Support, Reserve Intelligence Integration Office
ENCLOSURE 2

RESPONSIBILITIES

1. UNDER SECRETARY OF DEFENSE FOR INTELLIGENCE AND SECURITY (USD(I&S)). The USD(I&S):

   a. Establishes policy and provides guidance, oversight, planning, and resource advocacy for the RCIE, RMI, and JRIP in accordance with Reference (b).

   b. Conducts strategic planning, promotes integration, provides management oversight, and reviews programming of RCIE capabilities in collaboration with DoD and IC entities.

   c. Oversees and provides guidance for RCIE operational capabilities, strategic depth, mobilization readiness, alignment, and engagement so that the mission support capacity of RMI is integrated as part of Defense Intelligence and across the IC pursuant to Reference (c).

   d. Establishes, resources, and maintains a Reserve Intelligence Integration Office within USD(I&S). Supports and sustains an RMI-General Officer Steering Committee in accordance with DoDI 5105.18 (Reference (m)) and USD(I) Memorandum (Reference (n)) to provide advice, oversight, coordination, assessments, and recommendations for RMI capabilities, RCIE management, and the JRIP in accordance with References (l).

   e. Supports the Assistant Secretary of Defense for Legislative Affairs and the Under Secretary of Defense (Comptroller)/Chief Financial Officer, Department of Defense in defending the programs and budgets of the RMI in the MIP and the NIP before Congress pursuant to Reference (b).

2. DIRECTOR, DEFENSE INTELLIGENCE AGENCY (DIA). Under the authority, direction, and control of the USD(I&S), the Director, DIA, as the JRIP Program Manager:

   a. Establishes and sustains a JRIP Program Management Office (PMO) and provides necessary resources for administrative, management, financial, and logistical support of the PMO, as well as full-time staffing of the JRIP.

      (1) Resolves competing fiscal, mission, and resources requirements for normal JRIP IT programming and non-crisis operational support actions and, as needed, recommends prioritization of conflicting or competing resource claims to the CJCS for resolution in accordance with Reference (l).

      (2) Coordinates with appropriate elements within each DoD Component to secure their fiscal participation in JRIP and their engagement through Total Force planning, programming, and budgeting in accordance with Reference (l).
b. Resources, manages, maintains, upgrades and, if necessary, removes JRIP associated IT, communications, bandwidth, and other intelligence infrastructure installed at sites that are accessible to RMI in accordance with USD(I&S) guidance and in coordination with the owner of the site in accordance with Reference (l).

c. Establishes procedures and provides for the effective and efficient development, management, and sustainment of Joint Reserve Intelligence Centers (JRICs).

(1) Annually reviews and identifies JRIC manpower support requirements for Service validation and funding in accordance with Reference (l).

(2) Designs, implements, and resources a dynamic IC network and communications architecture and tasking, processing, exploitation, and dissemination infrastructure in accordance with Reference (l).

(3) Provides management and oversight, during annual programming, to establish or disestablish JRIC sites, provides access and prioritizes resources so these sites are available for reach back, continuity of operations, and interagency partner use as appropriate.

d. Manages, supports, and coordinates JRIP associated activities to leverage MIP, NIP, and other resourcing for JRIC and RMI capabilities in response to validated intelligence requirements throughout the RCIE in accordance with Reference (l).

e. Manages and administers processes to engage RMI with validated, prioritized operational intelligence requirements to enhance readiness, gain mission proficiency, and provide operational support.

3. UNDER SECRETARY OF DEFENSE FOR PERSONNEL AND READINESS (USD(P&R)). The USD(P&R):

a. Develops Total Force policies that encourage RC recruiting and retention, achieve optimal alignment and integration of Active Component (AC) and RC personnel, facilitate efficient and effective training, and foster shared use of resources to provide the greatest operational benefit to missions pursuant to Reference (c) and in accordance with Vice Chairman of the Joint Chiefs of Staff and Assistant Secretary of Defense for Reserve Affairs Report (Reference (o)).

(1) Provide guidance and oversight for the development of programs that enable the operational capabilities of the RC as part of the Total Force.

(2) Develop policies to support the effective planning, organization, and use of the RC to provide operational support during inactive duty for training (IDT), annual training (AT), and active duty (AD) periods of service, including National Guard service pursuant to section 502 of Reference (f).
b. Develops continuum of service policies and programs that enable AC to RC transitions and foster the ease of inter-Service and intra-Service transfers of personnel, in accordance with Reference (c).

4. ASSISTANT SECRETARY OF DEFENSE FOR MANPOWER AND RESERVE AFFAIRS. Under the authority, direction, and control of the USD(P&R), the Assistant Secretary of Defense for Manpower and Reserve Affairs:

a. Reviews, evaluates, and maintains oversight of Service RCs so that plans, programs, and actions support the Total Force, enhance readiness, promote integration, enable recruitment and retention, and optimize use of RMI capabilities.

b. Pursuant to Reference (c), develops policies for effective management of RMI as an operational force.

5. DoD SENIOR INTELLIGENCE OVERSIGHT OFFICIAL. The DoD Senior Intelligence Oversight Official provides independent oversight of all intelligence, intelligence-related, and counterintelligence activities conducted by the RCIE in accordance with DoDD 5240.01 (Reference (p)).

6. ASSISTANT SECRETARY OF DEFENSE FOR LEGISLATIVE AFFAIRS (ASD(LA)). The ASD(LA):

a. Coordinates with the Assistant Secretary of Defense for Manpower and Reserve Affairs to pursue changes in the law to create the continuum of service and RCIE-enabling legislation for more effective RMI force support of current and emerging operational requirements.

b. Identifies and informs USD(P&R) of legislation that impedes the use of RMI to meet operational requirements during IDT, AT, and AD, to include such periods as served under authorities outlined in section 12310 of Reference (e).

7. ASSISTANT SECRETARY OF DEFENSE FOR HOMELAND DEFENSE AND GLOBAL SECURITY Under the authority, direction, and control of the Under Secretary of Defense for Policy, the Assistant Secretary of Defense for Homeland Defense and Global Security develops policies and procedures, and provides guidance and oversight so that responsible and assigned RMI forces provide the operational capabilities needed to meet U.S. homeland defense and Defense Support of Civil Authorities requirements in accordance with Reference (c).

8. SECRETARIES OF THE MILITARY DEPARTMENTS. The Secretaries of the Military Departments, in addition to the responsibilities listed in section 10 of this enclosure:
a. Provide adequate space, supporting staff, access, Service Component IT and network architecture, funding, and general base operations support to operate and maintain JRIP-designated and RMI-associated Service Component facilities while optimizing IDT, AT, and AD to accomplish RMI force intelligence training and operational support in accordance with References (g) and (h).

b. Program sufficient Reserve pay and allowance, military personnel appropriation, and National Guard pay and allowance funds for RC intelligence requirements; place individuals and units on periods of active duty within the funded reimbursable authority (FRA) framework, as applicable; and coordinate the reimbursement of pay and allowance with command, agency, Service Component, and other DoD entity operations and maintenance (O&M) accounts pursuant to section 8043 of Public Law 113-006 (Reference (q)) or other applicable recurring provision of law.

c. Account for the needs of RMI units and personnel at JRIP-designated and RMI-associated Service Component facilities in base operations support and basic facilities requirements plans; provide access to all appropriately cleared RMI units and personnel on a non-reimbursable basis.

d. Man, train, equip, support, and sustain RMI as an operational force with strategic depth, so that:

   (1) Mobilization processes are streamlined; RMI forces are mobilization-ready and capable of rapid response to operational requirements. RMI forces are available to meet short notice mission requirements.

   (2) RMI meets DoD-validated and prioritized intelligence requirements.

   (3) Training strategies satisfy current and emerging intelligence requirements. Qualification and certification standards for intelligence skills are consistent with that of the AC and the IC.

   (4) IDT and AT periods make best use of operational training opportunities that meet Service Component, CCMD, Defense Agency, and IC intelligence requirements. Whenever possible, non-mission essential, non-intelligence functions are minimized during IDT and AT and postponed to pre-deployment or post-mobilization periods.

   (5) RMI personnel, to include personnel awaiting security clearances, are available for intelligence training and appropriate levels of operational support in all duty statuses and locations commensurate with their approved clearance levels.

   (6) Personnel management databases are accessible to customer commands and agencies and track intelligence-related skills that RMI personnel acquire as civilians.

e. Improve readiness and enable Total Force integration of RMI through training, career development, assignment, and promotion of personnel.
f. Meet validated and prioritized RMI mobilization requirements.

g. Conduct force rebalancing on a continuing basis and adjust force structure and individual skill inventories to meet full spectrum operational requirements; rebalance the force mix of RC and AC capabilities and capacities in accordance with Reference (c).

h. Report as required on the status of RMI capabilities, readiness, and capacity to meet operational requirements; align RMI to prioritized wartime, mobilization, and Service Component operational requirements.

9. CJCS. The CJCS:

a. Develops procedures pursuant to Reference (c) that validate, prioritize, align, and allocate RMI resources to include O&M as needed among competing requirements; recommend force rebalancing on the prescribed periodic basis to adjust RMI force structure and individual skill inventories to meet full spectrum operational requirements.

b. Addresses RMI capabilities in doctrine, force planning, force development, and operational planning.

c. Provides oversight of Service Component, command, and sub-unified command resources programmed in support of RMI.

   (1) Validates and documents those RC manning requirements of the CCMDs based on wartime operations, contingency operations, theater engagement plans, and other requirements for intelligence support in accordance with Reference (g).

   (2) Reviews and certifies to USD(I&S) that RMI resources are aligned against valid operational and mobilization requirements in accordance with Reference (h).

   (3) Enables CCMDs, Defense Agencies and Service Component intelligence activities to use O&M funding, when authorized by law, to reimburse pay, allowances, and other expenses that, would otherwise be incurred against appropriations for the RCs when members of the RC accomplish intelligence missions in accordance with Reference (l).

10. COMMANDERS OF THE CCMDs; CHIEF, NATIONAL GUARD BUREAU; DIRECTORS OF THE NATIONAL SECURITY AGENCY (NSA), NATIONAL GEOSPATIAL-INTELLIGENCE AGENCY (NGA), NATIONAL RECONNAISSANCE OFFICE (NRO), AND DIA; AND SECRETARIES OF THE MILITARY DEPARTMENTS. The Commanders of the CCMDs, Chief, National Guard Bureau, Directors of the NSA, NGA, NRO, and DIA, and the Secretaries of the Military Departments:

   a. Implement programs, policies, guidance, and procedures to fully integrate RMI resources as part of the Total Force. Make best use of JRIP, JRIC, Service Component, and other
reachback and distributed capabilities to satisfy operational training requirements and engage RMI in operations.

b. Program and efficiently execute resources as required to support an operationally ready and engaged RMI force with funding for training and equipment that meet DoD and IC operational requirements.

c. Make maximum use, whenever possible, of IDT, AT, and AD to meet scheduled, ad hoc, short notice, and emerging intelligence requirements.

d. Use O&M funds through FRA mechanisms to engage RMI forces for increased operational support and prioritized intelligence requirements when authorized by law. If available, FRA will be used to support additional RMI operational training as well as support for operational requirements across Service Components, CCMDs, and Defense Agencies.

e. Develop and implement the means to effectively and efficiently manage and integrate RMI forces to meet operational intelligence requirements and provide strategic depth.

f. Conduct RMI billet validation and rebalancing on a periodic basis to adjust RMI force structure and skill inventories to meet prioritized, validated mobilization requirements and update RMI manning documents in accordance with Reference (h).

g. Implement procedures that resolve and prioritize RMI resources among competing requirements.

h. Program full-time staff for JRIC and RMI management in support of validated priority intelligence requirements.

11. COMMANDERS OF THE CCMDs AND DIRECTORS OF THE DEFENSE AGENCIES.
In addition to the responsibilities in section 10, Commanders of the CCMDs and Directors of the Defense Agencies plan and program for annual RMI manpower requirements. These requirements will include sufficient funding for operational requirements, contingencies, and reimbursement to the Military Departments for the associated manpower costs, above and beyond those funds needed for IDT and AT.
# GLOSSARY

## PART I. ABBREVIATIONS AND ACRONYMS

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<th>Abbreviation</th>
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<tr>
<td>AC</td>
<td>Active Component</td>
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<td>AD</td>
<td>active duty</td>
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<tr>
<td>ASD(LA)</td>
<td>Assistant Secretary of Defense for Legislative Affairs</td>
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<td>AT</td>
<td>annual training</td>
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<td>CJCS</td>
<td>Chairman of the Joint Chiefs of Staff</td>
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<td>CCMD</td>
<td>Combatant Command</td>
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<td>DIA</td>
<td>Defense Intelligence Agency</td>
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<td>DoDD</td>
<td>DoD directive</td>
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<td>DoDI</td>
<td>DoD instruction</td>
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<td>FRA</td>
<td>funded reimbursable authority</td>
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<td>IC</td>
<td>Intelligence Community</td>
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<td>IDT</td>
<td>inactive duty for training</td>
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<td>IT</td>
<td>information technology</td>
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<td>JRIC</td>
<td>Joint Reserve Intelligence Center</td>
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<td>JRIP</td>
<td>Joint Reserve Intelligence Program</td>
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<td>MIP</td>
<td>Military Intelligence Program</td>
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<td>NIP</td>
<td>National Intelligence Program</td>
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<td>NGA</td>
<td>National Geospatial-Intelligence Agency</td>
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<td>NRO</td>
<td>National Reconnaissance Office</td>
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<td>NSA</td>
<td>National Security Agency</td>
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<tr>
<td>O&amp;M</td>
<td>operations and maintenance</td>
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<td>PMO</td>
<td>Program Management Office</td>
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<td>RC</td>
<td>Reserve Component</td>
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<td>RCIE</td>
<td>Reserve Component Intelligence Enterprise</td>
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<td>RMI</td>
<td>Reserve Military Intelligence</td>
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<td>USD(I&amp;S)</td>
<td>Under Secretary of Defense for Intelligence and Security</td>
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<td>USD(P&amp;R)</td>
<td>Under Secretary of Defense for Personnel &amp; Readiness</td>
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PART II. DEFINITIONS

Unless otherwise noted, these terms and their definitions are for the purpose of this instruction.

CCMDs. Unified and specified commands with a broad continuing mission under a single commander established and so designated by the President, through the Secretary of Defense and with the advice and assistance of the CJCS. CCMDs typically have geographic or functional responsibilities, to include: U.S. Africa Command, U.S. Central Command, U.S. European Command, U.S. Northern Command, U.S. Pacific Command, U.S. Special Operations Command, U.S. Southern Command, U.S. Strategic Command, U.S. Transportation Command.

continuum of service. Management policies supported by appropriate statutes, benefit and compensation options, and agreements that facilitate transparent movement, to the extent possible, of individuals between active military, reserve military, and civilian service. These management policies provide variable and flexible service options and levels of participation, and are consistent with DoD manpower requirements and each individual’s ability to serve over the course of a lifetime of service.

individual mobilization augmentee. An individual reservist attending drills who receives training and is pre-assigned to an AC organization billet that must be filled on, or shortly after, mobilization. Individual mobilization augmentees train on a part-time basis with these organizations to prepare for mobilization.

JRIC. An intelligence production and training capability enabling RMI forces to meet Service Component, CCMD, Combat Support Agency, and IC training, readiness and operational requirements. JRICs are generally located within a Service Component-owned, managed, and maintained (Active, Reserve, or Guard) sensitive compartmented information facility and surrounding collateral and unclassified areas and use JRIP associated IT infrastructure and connectivity.

JRIP. A DoD program supporting mobilization readiness and operational requirements for intelligence collection, processing, analysis, production, and dissemination by utilizing RMI forces to the fullest extent possible. The JRIP enables RMI capabilities to support DoD intelligence requirements.

operational support. Activities undertaken by RMI personnel in an IDT, AT, or AD status to meet the validated intelligence requirements of the Services, supported commands and agencies, other DoD entities, IC, and interagency partners; activity that contributes to operational readiness. Operational support replaces the term “contributory support” as used in Reference (a).

operational training. Activities that develop, maintain, or improve the capabilities and readiness of individuals or units to accomplish intelligence functions or missions in support of operations.
RC. The Army National Guard of the United States, the Army Reserve, the Navy Reserve, the Marine Corps Reserve, the Air National Guard of the United States, the Air Force Reserves, the Coast Guard Reserve.

RCIE. The intelligence personnel, structures, systems, facilities, and processes providing and enabling RC intelligence capabilities to meet the operational requirements of the Service Components, supported commands and agencies, other DoD entities, the IC, and interagency partners.

RMI. The RC intelligence personnel and capabilities that are manned, trained, and equipped by the Services to meet Service operational intelligence requirements and those of supported commands, agencies, other DoD entities, and interagency partners.

Service component. Service command or organization consisting of Service elements, such as individuals, units, detachments, organizations, and installations with a specified Service associated mission, function, or responsibility.

Total Force. Manpower, aligned with intelligence missions or requirements, composed of AC and RC personnel, government civilian employees, and contractors.