**Purpose:** In accordance with the authority in DoD Directives 5105.82 and 5105.53, the July 11, 2014 Deputy Secretary of Defense Memorandum, and the February 1, 2018 Secretary of Defense Memorandum, this issuance:

- Establishes policy, assigns responsibilities, and provides procedures for the DoD Plain Language Program, pursuant to Public Law 111-274 (also known as the “Plain Writing Act of 2010,” and referred to in this issuance as the “Plain Writing Act”), and the September 13, 2011 Deputy Secretary of Defense Memorandum.

- Promotes DoD use of clear, concise, and well-organized language in documents (as defined in this issuance) to effectively communicate with intended audiences. This is in accordance with guidance in the January 21, 2009 Presidential Memorandum and the April 13, 2011 Office of Management and Budget Memorandum.

- Establishes the DoD Plain Language Committee.
SECTION 1: GENERAL ISSUANCE INFORMATION

1.1. APPLICABILITY.

a. This issuance applies to OSD, the Military Departments, the Office of the Chairman of the Joint Chiefs of Staff and the Joint Staff, the Combatant Commands, the Office of the Inspector General of the Department of Defense, the Defense Agencies, the DoD Field Activities, and all other organizational entities within the DoD (referred to collectively in this issuance as the “DoD Components”).

b. The Office of the Inspector General of the Department of Defense will serve as a non-voting observer on the DoD Plain Language Committee. The Inspector General of the Department of Defense will determine the appropriate level of involvement or participation so as to not impair the Office of the Inspector General of the Department of Defense’s independence.

1.2. POLICY.

a. The DoD:

   (1) Implements a plain language program.

   (2) Requires DoD personnel to use plain language concepts in its documents. Documents requiring technical or specialized language should be as clear and concise as possible.

   (3) Maintains the DoD Plain Language Website (referred to in this issuance as “the Website”) at https://www.esd.whs.mil/DD/plainlanguage as the official DoD source for Plain Writing Act requirements, training, and compliance information.

   (4) Offers, on the Website, a chance for users outside DoD to provide feedback on unclear DoD communications in documents defined in this issuance as “covered.”

   (5) Offers a chance for DoD users to provide feedback on unclear DoD communications in documents.

   (6) Publishes an annual report on the Website describing DoD Component compliance efforts in accordance with the Plain Writing Act; the January 21, 2009 Presidential Memorandum; and the April 13, 2011 Office of Management and Budget Memorandum.

b. All DoD personnel who regularly write or edit documents must take plain language training, either via the Website or as described in Section 3. All other DoD personnel are encouraged to take plain language training.
1.3. INFORMATION COLLECTIONS.

The DoD Annual Plain Writing Act Compliance Report and DD Form 2960, “DoD Plain Language Compliance,” referred to in this issuance, have been assigned report control symbol DD-DCMO(A)2523. This is in accordance with the procedures in Volume 1 of DoD Manual 8910.01. The expiration date of this information collection is listed in the DoD Information Collections System at https://apps.sp.pentagon.mil/sites/dodiic/Pages/default.aspx.
SECTION 2: RESPONSIBILITIES

2.1. CHIEF MANAGEMENT OFFICER OF THE DEPARTMENT OF DEFENSE (CMO).

The CMO:

   a. Serves as the Senior Official for Plain Language to oversee DoD Component implementation of the Plain Writing Act.

   b. Establishes DoD policy, standards, and procedures for implementation and compliance with the Plain Writing Act through the DoD Plain Language Program.

2.2. DIRECTOR, WASHINGTON HEADQUARTERS SERVICES (WHS).

The Director, WHS, under the authority, direction, and control of the CMO, through the Director of Administration and Organizational Policy, Office of the Chief Management Officer:

   a. Manages and administers the DoD Plain Language Program.

   b. Develops and maintains DoD-specific policy and procedural information.

   c. Communicates Plain Writing Act requirements to the DoD and OSD Components and offers training options on the Website.

   d. Maintains the Website to:

      (1) Provide Plain Writing Act requirements, training, and compliance information.

      (2) Collect amendment requests on DoD covered documents.

      (3) Publish the DoD Annual Plain Writing Act Compliance Report.

   e. Compiles implementation data for the DoD Annual Plain Writing Act Compliance Report and publishes the report on the Website.

   f. Monitors amendment requests on DoD covered documents submitted through the Website. Reviews requests received to determine their legitimacy and, if warranted, routes amendment requests to the appropriate DoD or OSD Component for further action.

   g. Chairs the DoD Plain Language Committee.

2.3. DOD AND OSD COMPONENT HEADS.

The DoD and OSD Component heads:
a. Require the use of plain language concepts in all new or substantially revised documents.

b. Communicate Plain Writing Act requirements throughout their respective Components and oversee compliance.

c. Require Component personnel who regularly write documents to complete plain language training in accordance with Section 3.

   (1) Component heads may direct personnel to repeat plain language training, if needed.

   (2) Components using contractors to help write documents will ensure that relevant contracts entered into after the effective date of this issuance include a requirement that employees of the contractor use plain language when preparing those documents.

d. Designate a Component plain language contact to serve as a representative on the DoD Plain Language Committee and implement the procedures in Section 3. Provide written documentation of the designation and any changes in that designation to WHS at whs.mc-alex.esd.mbx.dod-plain-language@mail.mil.

e. Encourage Component personnel to seek clarification from within their organization, as appropriate, before submitting an amendment request on the Website.
SECTION 3: PROCEDURES

3.1. USING PLAIN LANGUAGE.

a. When drafting new documents or revising existing ones, DoD personnel will follow the Federal Plain Language Guidelines available at https://www.plainlanguage.gov, as appropriate. Specialized language may be required depending on the intended audience, but language and document organization should be as clear as possible.

b. Key concepts of plain language to keep in mind are noted in Table 1.

Table 1. Plain Language Concepts

<table>
<thead>
<tr>
<th>Be Clear</th>
<th>Be Concise</th>
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<tbody>
<tr>
<td>• Use plain language whenever possible; avoid jargon</td>
<td>• Remove unnecessary words</td>
</tr>
<tr>
<td>• Avoid overuse of acronyms (if used, make certain they are established upon first use)</td>
<td>• Write sentences with 20 words or fewer and that contain a single thought, action, etc.</td>
</tr>
<tr>
<td>• Use the active voice</td>
<td>• Use seven sentences or fewer per paragraph</td>
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<tr>
<td>• Organize and filter information with readers’ needs in mind</td>
<td></td>
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<tr>
<td>• Format your document so that it’s easy to read and understand</td>
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</tr>
<tr>
<td>• Use tables or figures if that’s the best way to show information</td>
<td></td>
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</table>

<table>
<thead>
<tr>
<th>Be Specific</th>
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<tbody>
<tr>
<td>• Include only information that the reader must know</td>
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<tr>
<td>• Use words with precise meaning</td>
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<tr>
<td>• Include details that are directly relevant to the main point</td>
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</table>

c. Procedures for users outside DoD to request amendment of covered documents are in Figure 1. Procedures for DoD personnel to request amendment of all documents (including covered) are in Figure 2.
Figure 1. Procedures for Users Outside DoD to Request Clarification of Covered Documents

USER
- Fill out and submit amendment request on DoD Plain Language Website.

WHS
- Include resolution of amendment request in annual plain language report published on the Website.
- Evaluate amendment requests.
  - If valid:
    • Forward to proper DoD or OSD Component plain language contact.
    • Inform user of current status.

COMPONENT PLAIN LANGUAGE CONTACT
- Note resolution of amendment request.
- Include resolution in annual report to WHS.
- Determine document author.
  - If clarification on amendment request is needed, contact user.
  - Forward amendment request to author.
  - Inform user of current status.

AUTHOR
- Evaluate amendment request and determine appropriate way ahead:
  • Immediate revision using plain language standards.
  • Revision on next edition.
  • Current language is justified and necessary.
- Inform user and Component Plain Language Contact of determination.

USER
- Fill out and submit amendment request on DoD Plain Language Website.
Figure 2. Procedures for DoD Personnel to Request Document Clarification

**USER**
- Request clarification from colleagues or internal sources.
- Contact document author and request clarification.
- If this doesn’t resolve the issue, request Component Plain Language Contact engage the author’s Component.

**AUTHOR’S COMPONENT PLAIN LANGUAGE CONTACT**
- Inform user’s Component Plain Language Contact of determination.
- Include resolution of internal plain language concerns on annual report to WHS in space for “Other Information” as appropriate.

**AUTHOR**
- Evaluate amendment request and determine appropriate way ahead:
  - Immediate revision using plain language standards.
  - Revision on next edition.
  - Current language is justified and necessary.
- Inform author’s Component Plain Language Contact of determination.

**USER’S COMPONENT PLAIN LANGUAGE CONTACT**
- Discuss plain language issue with author’s Component Plain Language Contact.

**AUTHOR’S COMPONENT PLAIN LANGUAGE CONTACT**
- Forward amendment request to appropriate office. If necessary, discuss plain language issue with document author.
- Inform user’s Component Plain Language Contact of current status.
3.2. TRAINING.

a. DoD and OSD Components are responsible for training their personnel. The Military Departments are responsible for ensuring that periodic, annual, or institutional training programs prepare their respective Service members to successfully contribute while assigned to the Joint Staff and Combatant Commands. When assigned to the Joint Staff and Combatant Commands, Service members will be guided by and responsive to the writing guidelines and staff processes of their assigned staff or command. The Components may use training already available to them if it addresses aspects of plain language. At a minimum, training information must address the concepts listed in Table 1.

b. DoD personnel who regularly write and edit documents must take plain language training upon beginning their assignment. All other DoD personnel are encouraged to take plain language training. All DoD personnel are encouraged to refresh their training annually.

c. New DoD personnel should receive plain language training as part of their orientation training.

3.3. DOD AND OSD COMPONENT HEAD PLAIN LANGUAGE CONTACTS.

DoD and OSD Component plain language contacts will:

a. Help Component personnel understand and follow the policy and procedures of the DoD Plain Language Program as stated in this instruction.

b. Identify Component personnel who regularly write or edit documents and ensure they receive plain language training.

c. Oversee requested review of the Component’s documents (including covered).

(1) Review amendment requests forwarded from WHS and received from other Component plain language contacts.

(2) Decide how best to handle amendment requests, in coordination with appropriate parties.

(3) Work with the document author to respond to the user or Component plain language contact concerned as quickly as possible with the decision reached in Paragraph 3.3.c.(2).

d. Work with Component personnel to improve communication efforts.

e. Approve and submit annually required information as described in Paragraph 3.5.

f. Serve as a representative on the DoD Plain Language Committee.
3.4. DOD PLAIN LANGUAGE COMMITTEE.

a. The Director, WHS, or a representative chairs the Committee.

b. Committee membership includes DoD and OSD Component plain language contacts and other administrative staff carrying out plain language efforts who are full-time or permanent part-time government employees or military members.

c. The Committee will meet annually, or as needed, to:

   (1) Help revise policy and guidance.

   (2) Monitor DoD compliance with the Plain Writing Act.

   (3) Share plain language best practices and resources.

3.5. COMPLIANCE REPORTING.

a. DoD and OSD Component plain language contacts must prepare annual compliance information (see Glossary) using the DD Form 2960 available on the Website.

b. Examples of information to be reported include:

   (1) For covered documents:

      (a) Number of amendment requests received.

      (b) Number of amendment requests resolved.

      (c) Number of amendment requests denied and the justification for those denials.

      (d) Status and number of amendment requests still outstanding.

   (2) Verification that the OSD or DoD Component is in compliance with training requirements in accordance with Paragraph 2.3.c.

c. DoD and OSD Component plain language contacts must submit DD Form 2960 no later than March 1 of each year to whs.mc-alex.esd.mbx.dod-plain-language@mail.mil. DD Form 2960 will record compliance information gathered from the prior calendar year (January through December).

d. WHS will compile and publish the DoD Annual Plain Writing Act Compliance Report on the Website. It will be published annually by April 13 in accordance with the September 13, 2011 Deputy Secretary of Defense Memorandum.
GLOSSARY

G.1. ACRONYMS.

<table>
<thead>
<tr>
<th>ACRONYM</th>
<th>MEANING</th>
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<tbody>
<tr>
<td>CMO</td>
<td>Chief Management Officer of the Department of Defense</td>
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<td>WHS</td>
<td>Washington Headquarters Services</td>
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G.2. DEFINITIONS.

These terms and their definitions are for the purpose of this issuance.

<table>
<thead>
<tr>
<th>TERM</th>
<th>DEFINITION</th>
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<tbody>
<tr>
<td>amendment request</td>
<td>Any inquiry from a user requesting that a covered document be changed or revised using plain language.</td>
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<tr>
<td>DoD Annual Plain Writing Act</td>
<td>A comprehensive report, required by the Plain Writing Act, that is annually published on the Website. It documents DoD compliance information and ongoing implementation efforts.</td>
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<td>Compliance Report</td>
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<tr>
<td>DoD and OSD Component plain language contacts</td>
<td>Individuals selected by their Component head to be responsible for overseeing Component implementation efforts and compliance with the Plain Writing Act and to serve as the Component’s Plain Language Committee representative.</td>
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<tr>
<td>DoD personnel</td>
<td>All DoD civilian employees and Service members.</td>
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<tr>
<td>compliance information</td>
<td>Any information demonstrating efforts towards implementation of and compliance with the Plain Writing Act. May include, but is not limited to, the number of personnel who have completed training; operational process changes to promote the use of plain language; and documentation of amendment requests and responses.</td>
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<tr>
<td>covered document</td>
<td>Any document that is necessary for obtaining any federal government benefit or service, provides information about any federal government benefit or service, or explains to the public how to comply with a requirement the federal government administers or enforces. Does not include a regulation.</td>
</tr>
<tr>
<td>documents</td>
<td>All written documents, including websites and official communications, created by DoD personnel that require user(s) to understand and implement the information they contain.</td>
</tr>
<tr>
<td>TERM</td>
<td>DEFINITION</td>
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<tr>
<td>OSD Component</td>
<td>One of the offices that compose OSD whose principal reports directly to the Secretary or Deputy Secretary of Defense.</td>
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<td>plain language</td>
<td>Language that is clear, concise, well-organized, and consistent with other best practices appropriate to the subject or field and intended audience. Such language avoids jargon, redundancy, ambiguity, and obscurity.</td>
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<tr>
<td>user</td>
<td>Any reader of a document or covered document who needs information in the document or covered document to perform their work duties, obtain a federal government benefit or service, obtain information about a federal government benefit or service, or comply with a requirement the federal government administers or enforces.</td>
</tr>
</tbody>
</table>
REFERENCES

Deputy Secretary of Defense Memorandum, “Reorganization of the Office of the Deputy Chief Management Officer,” July 11, 2014
DoD Directive 5105.53, “Director of Administration and Management (DA&M),” February 26, 2008
Secretary of Defense Memorandum, “Disestablishment of the Deputy Chief Management Officer and Establishment of the Chief Management Officer,” February 1, 2018