



## DoD INSTRUCTION 5111.20

### STATE PARTNERSHIP PROGRAM (SPP)

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- Approved by:** Brian P. McKeon, Acting Under Secretary of Defense for Policy
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**Purpose:** This issuance, in accordance with the authority in the November 30, 2006, Deputy Secretary of Defense Memorandum and DoD Directive 5111.1, establishes policy, assigns responsibilities, and provides guidelines for conducting the SPP and for using funds appropriated to the DoD to pay the costs of authorized SPP activities, pursuant to Section 1205 of Public Law (P.L.) 113-66, as amended.

## TABLE OF CONTENTS

SECTION 1: GENERAL ISSUANCE INFORMATION .....	3
1.1. Applicability. ....	3
1.2. Policy. ....	3
1.3. Information Collection.....	4
SECTION 2: RESPONSIBILITIES .....	5
2.1. (USD(P)). ....	5
2.2. ASD(SPC).....	5
2.3. Chairman of the Joint Chiefs of Staff (CJCS). ....	6
2.4. GCCs.....	7
2.5. Secretaries of the Army and the Air Force. ....	8
2.6. CNGB. ....	8
SECTION 3: PROGRAM MANAGEMENT.....	12
3.1. SPP Funding.....	12
3.2. Expenses of Foreign Nationals .....	12
3.3. SPP Activity in the United States. ....	12
3.4. G-TSCMIS Input. ....	12
3.5. Reporting.....	12
3.6. Establishing New State Partnerships. ....	13
3.7. Modifying or Disestablishing a State Partnership. ....	14
3.8. Annual Forecast. ....	14
GLOSSARY .....	16
G.1. Acronyms. ....	16
G.2. Definitions.....	16
REFERENCES .....	19

## SECTION 1: GENERAL ISSUANCE INFORMATION

**1.1. APPLICABILITY.** This issuance applies to OSD, the Military Departments, the Office of the Chairman of the Joint Chiefs of Staff and the Joint Staff, the Combatant Commands, the Office of the Inspector General of the Department of Defense, the Defense Agencies, the DoD Field Activities, and all other organizational entities within the DoD (referred to collectively in this issuance as the “DoD Components”).

### 1.2. POLICY.

a. In accordance with Section 1205 of P.L. 113-66, as amended by the National Defense Authorization Act (NDAA) for Fiscal Year (FY) 2016 (P.L. 114-92), to support the security cooperation objectives of the United States, DoD may, with the concurrence of the Secretary of State (SecState), establish a program of activities between members of the National Guard (NG) of a State or territory, and:

- (1) The military forces of a foreign country;
- (2) The security forces of a foreign country; or
- (3) Governmental organizations of a foreign country whose primary functions include disaster or emergency response.

b. Each program established under Paragraph 1.2.a. will be known as a State Partnership, and the totality of State Partnerships will constitute the SPP. The SPP will be overseen by the Under Secretary of Defense for Policy (USD(P)); managed and administered by the Chief, National Guard Bureau (CNGB); executed by the commanders of the geographic Combatant Commands (GCCs); and sourced by the NG of the States and territories.

c. SPP activities are security cooperation activities authorized by law, supported by funds appropriated to the DoD for such purposes, occurring between a U.S. State’s or territory’s NG personnel and that State’s or territory’s Partner Nation (PN). SPP activities may include activities authorized under Sections 1203 and 1205 of P.L. 113-66, as amended; Section 1081 of P.L. 112-81, as amended; Section 1207 of P.L. 111-84, as amended; Section 1082 of P.L. 104-201, as amended; Sections 166a, 184, 401, 402, 404, 1050, 1050a, 1051, 2249c, 2282, 2557, and 2561 of Title 10, United States Code (U.S.C.); and other activities authorized by law.

d. SPP activities will be planned, coordinated, prioritized, and executed to achieve the theater campaign plan (TCP) objectives of the relevant GCC, taking into account the objectives of the relevant U.S. Chief of Mission (COM), the interoperability and training objectives of the relevant Military Departments, and the national security objectives of the PN.

e. All SPP activities will be approved by the relevant GCC and U.S. COM in the associated PN. The CNGB will ensure that all activities are documented and coordinated, as appropriate. Individual SPP activities conducted pursuant to authorities requiring the approval of a DoD

official other than a GCC will be coordinated through the Assistant Secretary of Defense for Strategy, Plans, and Capabilities (ASD(SPC)).

f. An SPP activity that involves foreign security forces other than military forces or governmental organizations of a foreign country whose primary functions include disaster or emergency response may be carried out only if the ASD(SPC), with the concurrence of SecState, determines that the activity is in the national security interests of the United States, and notifies the appropriate congressional committees not less than 15 days before initiating such activity.

g. Funds authorized to be appropriated to DoD, including those for the Army National Guard (ARNG) and Air National Guard (ANG), are authorized for payment of costs incurred by the NG of a State or territory to conduct SPP activities and for payment of incremental expenses of a foreign country to conduct SPP activities, pursuant to Section 1205 of P.L. 113-66, as amended. The total amount of payments in any FY for incremental expenses of foreign countries to conduct SPP engagement activities may not exceed the limitation set forth in Section 1205(e) of P.L. 113-66, as amended.

**1.3. INFORMATION COLLECTION.** The SPP annual report, referred to in Paragraph 2.2.g. and subsequent paragraphs of this issuance, has been assigned report control symbol DD-POL(A)2464 in accordance with the procedures in Volume 1 of DoD Manual 8910.01.

## SECTION 2: RESPONSIBILITIES

### 2.1. (USD(P)). The USD(P):

- a. Serves as the principal staff assistant and advisor to the Secretary of Defense for policy and activities relating to the SPP.
- b. Reviews and approves, with the concurrence of SecState, proposals to establish, modify, or disestablish a State Partnership.

### 2.2. ASD(SPC). Under the authority, direction, and control of the USD(P), the ASD(SPC):

- a. Acts as the principal agent for the USD(P) in overseeing all aspects of the SPP.
- b. Coordinates proposals for the establishment, modification, or disestablishment of a State Partnership, and for the use of the authority under Section 1205 of P.L. 113-66, as amended, with the:
  - (1) Relevant regional office within the Office of the USD(P).
  - (2) Office of the Under Secretary of Defense (Comptroller)/Chief Financial Officer of the Department of Defense.
  - (3) Office of the General Counsel of the Department of Defense.
  - (4) Office of the Assistant Secretary of Defense for Legislative Affairs.
  - (5) Departments of the Army and the Air Force.
  - (6) Joint Staff.
  - (7) National Guard Bureau (NGB).
  - (8) Department of State (Political Military Affairs).
- c. For each activity pursuant to Subsection 1205(b) of P.L. 113-66, as amended, determines whether each activity that involves the security forces of a foreign country or governmental organizations of a foreign country whose primary functions include disaster or emergency response is within the national security interests of the United States; and seeks the concurrence of the SecState on such a determination.
- d. Approves all activities requiring a determination under Paragraph 2.2.c.
- e. For each approved activity requiring a determination under Paragraph 2.2.c., signs and transmits congressional notification letters to the appropriate congressional committees not less than 15 days before the NG of a State or territory initiates such activity, informing the

committees that the exchange has been determined to be in the national security interests of the United States.

f. Provides strategic and policy guidance on prioritization of available resources for implementation of State Partnerships and SPP activities.

g. Not later than January 31 of each year, prepares and submits to the appropriate congressional committees the annual report required by Subsection 1205(f)(2) of P.L. 113-66, as amended.

h. On behalf of the USD(P), provides guidance and oversight on the use of DoD funds pursuant to Subsection 1205(e) of P.L. 113-66, as amended.

### **2.3. CHAIRMAN OF THE JOINT CHIEFS OF STAFF (CJCS).** The CJCS:

a. Serves as the principal military advisor to the Secretary of Defense on the planning and execution of SPP activities.

b. Through the Director, Joint Staff:

(1) Transmits to the ASD(SPC) proposals from the geographic Combatant Commands (CCMDs) to establish, modify, or disestablish State Partnerships, and SPP activity proposals requiring determinations under Paragraph 2.2.c. of this issuance. Coordinates prioritization of geographic CCMD new State Partnership nominees with ASD(SPC), GCCs, and CNGB. Notifies geographic CCMDs and the NGB of final OSD determinations.

(2) Coordinates, as appropriate, on proposals to conduct SPP engagement activities. Transmits to ASD(SPC) SPP activity proposals requiring determinations under Paragraph 2.2.c. Notifies geographic CCMDs of final OSD determination and congressional notification.

(3) Compiles geographic CCMD inputs and provides the information required for the annual report to ASD(SPC), before December 10 of each year. Ensures that all SPP activity data is complete.

(4) Coordinates, as appropriate, on proposed revisions to DoD-level SPP-related guidance.

(5) Based on guidance from ASD(SPC) and inputs from the NGB, the geographic CCMDs, and the Secretaries of the Army and Air Force, on a biennial basis, issues an SPP Comprehensive Global Plan. The Comprehensive Global Plan will include:

(a) A global strategy for prioritizing State Partnerships and SPP activities in accordance with global and regional security cooperation objectives.

(b) Recommended SPP focus areas by country and region.

(c) Specific indicators for the measurement of progress toward achieving program objectives.

(d) Projections for program growth over the ensuing 5-year period.

(6) Annually reviews forecasted SPP activities as provided by the NGB and quarterly updates. Coordinates among geographic CCMDs, the Departments of the Army and the Air Force, and the NGB to resolve any concerns regarding forecasted activities.

#### **2.4. GCCs.** The GCCs:

a. Nominate countries for State Partnership establishment, modification, or disestablishment through the CJCS to the ASD(SPC) after relevant U.S. COM endorsement of each nomination is obtained. Provide justification for each nominated country and clarify the purpose of the State Partnership by identifying appropriate TCP objectives.

b. Provide input to the CJCS for the biennial SPP Comprehensive Global Plan, including:

(1) Priorities for State Partnerships and SPP activities within CCMD areas of responsibility (AOR).

(2) Recommendations regarding SPP focus areas regionally and in each PN.

(3) Specific indicators for the measurement of progress toward achieving program objectives.

(4) Assumptions regarding potential establishment of new State Partnerships or modification or disestablishment of existing State Partnerships over the next 5 year period to support program growth projections.

c. In coordination with CNGB, incorporate SPP activities into TCPs, as appropriate, including Country Security Cooperation Sections.

d. Coordinate on or approve, as appropriate, all proposed SPP activities, and forward to the relevant approval authority for policy or resource decisions those requests for SPP activities for which the GCC is not the final approval authority.

(1) Communicate planning information, including appropriate legal authorities and source(s) of funding for the activity, and SPP activity approval to the CNGB in advance of each SPP activity conducted within a geographic CCMD AOR.

(2) Coordinate with relevant U.S. embassy country teams to obtain U.S. COM endorsement and, as required, submit requests for OSD and the Department of State coordination through the CJCS to the ASD(SPC) for SPP activities with a PN.

e. Through the CJCS, quarterly submit to the ASD(SPC) proposed SPP activities that require determination in accordance with Paragraph 2.2.c. of this issuance. Provide requests, using OASD(SPC) templates, at least 45 days before a new quarter to allow proper coordination.

f. Conduct an annual evaluation of the effectiveness of SPP activities in supporting geographic CCMD security cooperation objectives and include it as part of the annual report discussed in Paragraph 2.6.d.

g. Not later than November 15 of each year, review NGB-provided records of all SPP activities in the geographic CCMD's AOR and ensure reported data is complete and accurate, and provide evaluation information on the effectiveness of the SPP activities. Submit package to the CJCS.

h. Provide to CNGB by April 1 of each year a projection of the following FY's SPP activities within the AOR to support development of an annual SPP forecast and provide quarterly updates of funded SPP activities. The forecast should include sufficient detail to support development of annual SPP funding targets.

i. Coordinate with the CNGB to manage and support bilateral affairs officers (BAOs) in SPP PNs, as needed, including transitions between incoming and outgoing BAOs.

**2.5. SECRETARIES OF THE ARMY AND THE AIR FORCE.** The Secretaries of the Army and the Air Force:

a. Coordinate and provide support to the SPP consistent with other security cooperation programs and activities, in accordance with DoD Directives 5100.01 and 5132.03.

b. Coordinate on the annual SPP forecast and the biennial Comprehensive Global Plan to align proposed SPP activities and potential program growth with Military Department budgets supporting SPP. Require that SPP requirements are included in Military Department programming inputs.

c. Coordinate on the reports required in Section 1205 of P.L. 113-66, as amended, and all proposals to establish, modify, or disestablish a State Partnership.

**2.6. CNGB.** The CNGB:

a. Manages, administers, and determines personnel and resource requirements for the SPP. Advises the USD(P), the CJCS, and the GCCs regarding the best use of NG capabilities and assets in achieving geographic CCMD TCP objectives and the national security objectives of the PNs.

b. Coordinates on proposals to establish, modify, or disestablish a State Partnership. Within 120 days of initial State Partnership approval, nominates a State partner through the Joint Staff to ASD(SPC) based on that State NG's capabilities and the CCMD's stated security cooperation objectives.



c. Through the geographic CCMDs and the CJCS on a quarterly basis, submits to ASD(SPC) proposed SPP activities that require a determination under Paragraph 2.2.c., using OASD(SPC) templates at least 45 days before a new quarter. Submits emergent proposed SPP activities that require determination under Paragraph 2.2.c. as soon as possible to the ASD(SPC). Notifies States of final OSD determination and congressional notification.

d. Not later than November 1 of each year, compiles and provides the information required in Subsection 1205(f)(2)(B) of P.L. 113-66, as amended, for the preceding FY to the relevant geographic CCMD for SPP activities. For each SPP activity compiles and provides the following information:

- (1) A detailed description of each SPP activity.
- (2) The foreign countries participating, the start and end dates, and the location(s) of each activity.
- (3) The number of NG members by military Service affiliation who participated in each activity.
- (4) All foreign participants in each activity by status (i.e., active duty military, Ministry of Defense (MoD) civilian, non-MoD members of security forces or governmental organizations of a foreign country whose primary functions include disaster response or emergency response) and by organizational position (e.g., Strategist for the Ministry of Defense, Disaster Response Director for Ministry of Interior).
- (5) The objective of each SPP activity, including how it supports specific theater security cooperation objectives.
- (6) The legal authority and source of funds for each activity.
- (7) The expenditures to conduct each activity and all costs for each activity; incremental expenses paid for foreign personnel, as defined in Subsection 1205(h)(2) of P.L. 113-66, as amended; and the cost of any equipment or materials purchased for the activity).
- (8) For those activities that required approval in accordance with Paragraph 2.2.c. of this issuance, an explanation of how each activity was in the national security interests of the United States. Additionally, provide an assessment of the extent to which the activities conducted during the previous year met these objectives.

e. In coordination with the Secretaries of the Army and Air Force and the GCCs, establishes annual funding targets for SPP activities and support costs based on the biennial Comprehensive Global Plan and annual forecasts. Communicates funding targets to the Joint Staff, geographic CCMDs, and the Military Departments in support of annual Program Objective Memorandum development processes.

f. Develops procedures and guidance for tracking incremental costs associated with SPP activities. Tracks all incremental costs pursuant to Subsection 1205(e)(2)(B) of P.L. 113-66, as amended. Ensures that the total incremental expenses paid in any FY for foreign participants in

SPP activities utilizing the authority of Section 1205 of P.L. 113-66, as amended, do not exceed the limitation set forth in Section 1205(e) of P.L. 113-116, as amended. Notifies the ASD(SPC) if total incremental expenses paid in any FY for foreign participants in SPP activities utilizing the authority of Section 1205 of P.L. 113-66, as amended, exceed seventy percent of the funding limitation set forth in Section 1205(e) of P.L. 113-116, as amended.

g. Provides guidance to The Adjutants General (TAGs), State NG staffs, and other relevant State NG personnel participating in authorized SPP activities, including guidance on the appropriate use of DoD funds. Ensures effective management controls are in place for budgeting and use of appropriated funds expended for SPP.

h. Provides guidance to TAGs on:

(1) Procedures for the establishment, modification, and disestablishment of a State Partnership.

(2) Development of SPP annual plans for each partnership to ensure that proposed SPP activities support GCC-identified security cooperation objectives and the national security objectives of the PNs. Guidance should be informed by the geographic CCMDs' annual evaluations of the effectiveness of SPP activities and ensure that TAG submissions support the development of the annual forecast.

(3) The appointment of an SPP Director (SPPD) for each State and territory, whose responsibility and primary focus is the coordination of SPP activities, and procedures and guidance to manager and administer SPPDs and other relevant State-level NG personnel participating in the management and coordination of SPP activities.

i. Ensures that all SPP activities are recorded in the Global Theater Security Cooperation Management Information System (G-TSCMIS) in a timely manner in accordance with Section 3.4.

j. Provides input to the CJCS concerning the development of the biennial SPP Comprehensive Global Plan, including:

(1) Recommendations regarding SPP focus areas regionally and in each PN.

(2) Specific indicators for the measurement of progress toward achieving program objectives.

(3) Anticipated resources required over the Future Years Defense Program (FYDP) for existing and anticipated new State Partnerships.

k. Based on guidance from ASD(SPC), as well as inputs from the geographic CCMDs and TAGs, provides to the CJCS and the Secretaries of the Army and Air Force by June 1 of each FY an annual forecast of SPP activities for the next FY resourced by appropriated funds allocated to SPP. Provides quarterly updates to the CJCS and the Secretaries of the Army and Air Force, identifying any changes to the SPP forecast.

l. Through SPPDs, tracks all SPP activities conducted by NGs of a State or territory, and NG deployments in support of such activities, as well as the appropriate legal authorities and source(s) of funding for such activities. Ensures that data from SPPDs is consistent with planning information received from the geographic CCMDs in advance of each activity and resolve any discrepancies working with the relevant geographic CCMD and TAG.

m. Establishes a human capital plan outlining prioritized anticipated requirements for BAOs and other NG personnel, such as SPPDs, needed to administer and manage the SPP, associated costs, and a resourcing strategy for maximizing efficiency in SPP management and administration. Coordinates BAO management with appropriate geographic CCMDs and partner States. Approves partner State TAG nominations for personnel to fill BAO positions after coordination with relevant geographic CCMDs.

## SECTION 3: PROGRAM MANAGEMENT

### 3.1. SPP FUNDING.

a. Funds authorized to be appropriated to DoD, including funds authorized to be appropriated for the ARNG and ANG:

(1) May be used to pay costs incurred by the NG of a State or territory to conduct activities under a State Partnership that are otherwise authorized by law.

(2) May be used to pay costs incurred by the NG to administer, manage, and conduct activities under State Partnerships established pursuant to Section 1205(a) of P.L. 113-66, as amended.

(3) May be used to pay incremental expenses of personnel of a foreign country to conduct activities under a State Partnership.

(4) May not be used for the participation of a member of the NG of a State or territory in SPP activities in a foreign country unless the member is on active duty orders (either Active Duty for Operational Support or Active Guard and Reserve) under Title 10, U.S.C., in the Armed Forces at the time of such participation.

b. Costs associated with approved SPP activities, including SPP planning conference costs not involving personnel from PNs, will be funded from available NG appropriations.

**3.2. EXPENSES OF FOREIGN NATIONALS.** In accordance with the limitation established in Subsection 1205(e) of P.L. 113-66, as amended, available funding may be used to pay for the incremental expenses associated with a foreign country's participation in SPP activities. Proposed SPP activities that include travel of foreign military or non-military personnel to the United States or other locations must be approved under Section 1205 of P.L. 113-66, as amended, Chapter 18 of Volume 12 of DoD 7000.14-R, and Joint Travel Regulations, or be otherwise authorized under existing law.

**3.3. SPP ACTIVITY IN THE UNITED STATES.** When NG personnel, not including those already on long-term orders under Title 10, U.S.C., participate in an SPP activity in the United States under the authority of Subsection 1205(a), P.L. 113-66, as amended, they may do so under the authority of Title 32, U.S.C.

**3.4. G-TSCMIS INPUT.** Accurate, timely information on all SPP activities will be recorded in the G-TSCMIS database in accordance with G-TSCMIS Business Rules issued by the Defense Security Cooperation Agency.

### 3.5. REPORTING.

a. Procedures for sending reports and updates on SPP activities to OASD(SPC) include the following steps:

(1) CNGB will compile information gathered from the States and territories regarding SPP activities, including information on the appropriate legal authority and sources of funding for such activities, and forward it to the relevant geographic CCMDs, in accordance with Paragraph 2.6.

(2) Geographic CCMDs will review for accuracy the information provided by the CNGB on SPP activities prior to submitting the resulting report for their AOR to the CJCS.

(3) The CJCS will compile the data submitted by the geographic CCMDs into one report and submit it to the OASD(SPC).

(4) The ASD(SPC) will review the resulting report and submit it to Congress, as appropriate.

b. Specific reporting responsibilities are listed in detail in Section 2 of this issuance.

### **3.6. ESTABLISHING NEW STATE PARTNERSHIPS.**

a. ASD(SPC) will organize an annual process for the consideration of new State Partnership nominations.

b. GCCs, on an annual basis, will submit a list of any proposed new State Partnerships from their respective AORs in prioritized order to the CJCS. Nominations included in each GCC submission will:

(1) Include a request from the Ministry of Defense, Chief of Defense, or Head of State of the nominated PN.

(2) Include the endorsement of the relevant U.S. COM.

(3) Articulate the strategic objectives and long-term U.S. interests that would be advanced through a potential State Partnership.

c. Upon evaluation of GCC submissions, the CJCS will submit a consolidated, globally prioritized list of proposed new State Partnerships to the USD(P).

d. Upon evaluation of the CJCS submission, the USD(P) may issue initial approval of any new State Partnerships and will submit a request to the CNGB for nomination of the NG of a State or territory as a partner for each new State Partnership.

e. Within 120 days of initial approval, the CNGB submits to the USD(P) the nomination of the NG of a State or territory for each new State Partnership.

(1) The NG of a State or territory will be nominated based on the security cooperation objectives of the GCC in relation to the relevant PN, the security needs of the relevant PN, and the capabilities of the NG of the State or territory.

(2) A nomination submitted by the CNGB will articulate the rationale for each State or territory nominated as part of a new State Partnership based on the criteria in Paragraph 3.6.e.1.

f. Upon evaluation of the CNGB's nominations, the USD(P), with the concurrence of the SecState, may issue final approval of each new State Partnership.

### **3.7. MODIFYING OR DISESTABLISHING A STATE PARTNERSHIP.**

a. Based on a specific request from the relevant U.S. COM, the NG State partner TAG, the CNGB, or, based on an independent evaluation, a GCC may nominate an existing State Partnership for modification or disestablishment. Such a nomination will:

(1) Absent exceptional circumstances, be submitted to the CJCS as part of the annual process for new State Partnership nominations outlined in Paragraph 3.6.

(2) Include the concurrence of the U.S. COM and, where relevant, the CNGB.

(3) Include a detailed rationale articulating the necessity of the proposed modification or disestablishment, the impact of such action on the strategic objectives and long-term U.S. interests relevant to the affected PN or PNs, and the assessed reaction of the affected PN or PNs to the proposed action.

b. Modifying an existing State Partnership may include assigning a different NG of a State or territory as a partner.

c. The USD(P) will approve the disestablishment or, with the concurrence of the SecState, the modification of an existing State Partnership. If modification requires the selection of a new NG of a State or territory as a partner within an existing State Partnership, the selection of such NG will proceed according to the process established in Paragraphs 3.6.d.-f.

### **3.8. ANNUAL FORECAST.**

a. In advance of each FY, the CNGB will develop an annual global forecast of SPP activities to inform activity planning and budget targets in support of SPP.

b. The annual forecast will be developed according to the following steps:

(1) ASD(SPC) will provide guidance to the CNGB to inform the prioritization of SPP activities in support of DoD strategic objectives. Such guidance may not be annual, but will be updated for relevance as necessary.

(2) The CNGB will collect, by April 1 of the year prior to the relevant FY, input from geographic CCMDs and of each NG of a State or territory to inform the annual forecast.

(3) By June 1 of the year prior to the relevant FY, the CNGB will compile a comprehensive global forecast of SPP activities in the relevant FY and provide the forecast to the CJCS and the Secretaries of the Army and Air Force.

(4) The CJCS will review the forecast in advance of the relevant FY and will adjudicate any concerns or discrepancies in the forecast.

c. The CNGB will use annual forecasts as the primary basis for developing, in coordination with geographic CCMDs and the Secretaries of the Army and Air Force, annual funding targets and for reviewing proposed SPP activities during the course of the relevant FY.

## GLOSSARY

### G.1. ACRONYMS.

ANG	Air National Guard
AOR	area of responsibility
ARNG	Army National Guard
ASD(SPC)	Assistant Secretary of Defense for Strategy, Plans, and Capabilities
BAO	bilateral affairs officer
CCMD	combatant command
CJCS	Chairman of the Joint Chiefs of Staff
COM	Chief of Mission
CNGB	Chief, National Guard Bureau
FY	fiscal year
FYDP	Future Years Defense Program
GCC	geographic Combatant Commander
G-TSCMIS	Global Theater Security Cooperation Management Information System
MoD	Ministry of Defense
NG	National Guard
NGB	National Guard Bureau
P.L.	Public Law
PN	partner nation
SCO	security cooperation officer
SecState	Secretary of State
SPP	State Partnership Program
SPPD	State Partnership Program Director
TAG	The Adjutant General
TCP	Theater Campaign Plan
U.S.C.	United States Code
USD(P)	Under Secretary of Defense for Policy

**G.2. DEFINITIONS.** Unless otherwise noted, these terms and their definitions are for the purpose of this issuance.



**BAO.** A NG officer from the partner State or territory who serves as the liaison between that partner State and the U.S. embassy or SCO, with duties in the SPP PN. During his or her tour, the BAO reports to the SCO in the SPP PN and coordinates SPP and NG security cooperation activities among the CCMD, the State, and the PN.

**disaster or emergency response organizations of a foreign country.** Government organizations of a foreign country whose primary functions include:

Disaster preparedness, mitigation, response, and recovery;

Chemical, biological, radioactive, nuclear, and high-yield explosives preparedness and response;

Consequence management;

Critical infrastructure or installation protection;

Search and rescue;

Support to public health; or

Planning or security for a national special security event (e.g., World Cup, Olympics).

**FYDP.** Program and financial plan for the DoD as approved by the Secretary of Defense. The FYDP arrays cost data, manpower, and force structure over a five-year period (force structure for an additional three years), portraying this data by major force program for DoD internal review for the program and budget review submission. It is also provided to the Congress annually in conjunction with the President's budget.

**incremental expense.** The reasonable and proper cost of goods and services, including rations, fuel, training ammunition, transportation, consumed by a foreign country's personnel as a direct result of the country's participation in SPP activities. Incremental expenses do not include the cost of any form of lethal assistance (excluding training ammunition), or pay, allowances, or other normal costs of personnel of the country.

**security cooperation.** Activities undertaken by DoD to encourage and enable international partners to work with the United States to achieve strategic objectives. It includes all DoD interactions with foreign defense and security establishments, including all activities authorized under DoD authorities, and DoD-administered security assistance programs that build defense and security relationships that promote specific U.S. security interests.

**SPP.** A DoD security cooperation program consisting of all State Partnerships authorized by Section 1205 of P.L. 113-66, as amended, under which programs of activities of members of the NG of a State or territory and the military forces, or security forces, or other government organizations (but only those with primary functions that include disaster response or emergency response) of a foreign country may be established.

**SPP activity.** Any security cooperation activity authorized by law, supported by funds authorized to be appropriated to the DoD for such activity, occurring between a U.S. State's NG personnel and the personnel of that State's SPP PN.

**SPPD.** An NG member designated by the CNGB who is responsible for the coordination of activities under a State Partnership. Designation of an NG member as SPPD does not imply assignment to managing or implementing SPP as a full-time responsibility.

**SPP PN.** A foreign nation with which DoD has established a State Partnership at the request of a GCC, with USD(P) approval and SecState concurrence.

**State Partnership.** A program of activities of members of the NG of a U.S. State or territory with a foreign country's military forces, security forces, or other government organizations, established by the DoD at the request of a GCC, with USD(P) approval and SecState concurrence.

## REFERENCES

- Air Force Instruction 36-2619, “Military Personnel Appropriation Manday Program,” July 18, 2014
- Deputy Secretary of Defense Memorandum, “Delegations of Authority,” November 30, 2006
- Deputy Secretary of Defense Memorandum, “Policy, Responsibilities, and Interim Procedures Regarding Section 1205 of the National Defense Authorization Act for FY 2014 (Public Law 113-66), Authorization for National Guard State Partnership Program,” October 2, 2014
- DoD Directive 5100.01, “Functions of the Department of Defense and Its Major Components,” December 21, 2010
- DoD Directive 5111.1, “Under Secretary of Defense for Policy (USD(P)),” December 8, 1999
- DoD Directive 5132.03, “DoD Policy and Responsibilities Relating to Security Cooperation,” October 24, 2008
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