



Oslo, Mario (OTHER)

From: (b)(6) (GS-15)
Sent: Thursday, February 12, 2004 10:16 AM
To: CPA Ministries: (b)(6) (FS-1)
Cc: Jones, Richard (AMB); Carpenter, Scott (SES-2); (b)(6) (FS-01); (b)(6) (D-6 (UK CIV)); (b)(6) (OTHER); (b)(6) (OTHER); (b)(6) (FS-03); (b)(6) (D-6 (UK CIV)); (b)(6) (D-6 (UK CIV))
Subject: Deputy Ministers

(b)(6)

All,

Following on our conversations at the last two 7:30 am ministers meeting, I am attaching the list of deputy ministers nominated by the GC. Let me clarify that these people have been put forward by the GC for "deputy minister" slots, not undersecretaries.

We understand the concerns about many of these appointments. We have received from the GC the CVs of the nominees where the GC has this information available. In other cases, some of the individuals will be known to you. Where you have no information on a person and cannot derive any from your minister, please let us know and we will press the GC to get more information.

Please give your reactions to the names and those of your minister to [redacted] Ideally, we'd like your initial thoughts by COB today; if you need more time, we will accept additional reactions on Friday. The reason for the short turnaround is that the GC is eager to finalize/make public the final nature of the appointments, and the issue will get more and more politicized as time goes by. Please address whether these people appear to be qualified, will help the minister and you do your work, whether the numbers can be absorbed, if you will need to let go important people as a result, and any other factors you feel are important. If you have a specific recommendation to make as to how we should proceed, please include it. We will pass all of your reactions to Amb Bremer, but would like to be able to look at them as a whole before submitting an overall recommendation to him.

(b)(6)

Please channel your questions to [redacted] cc'ing me and (b)(6) Many thanks for your cooperation,

(b)(6)

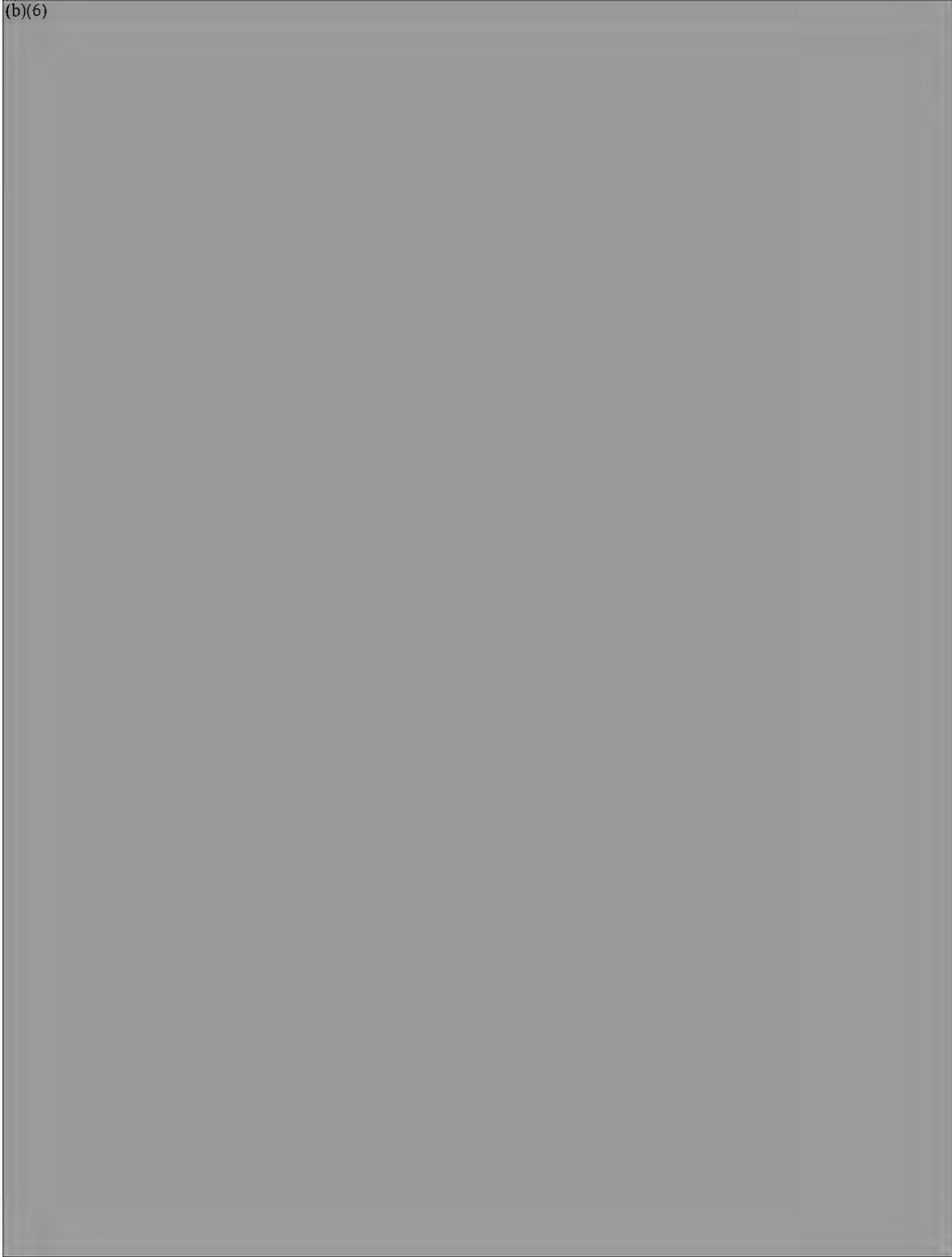
(b)(6)

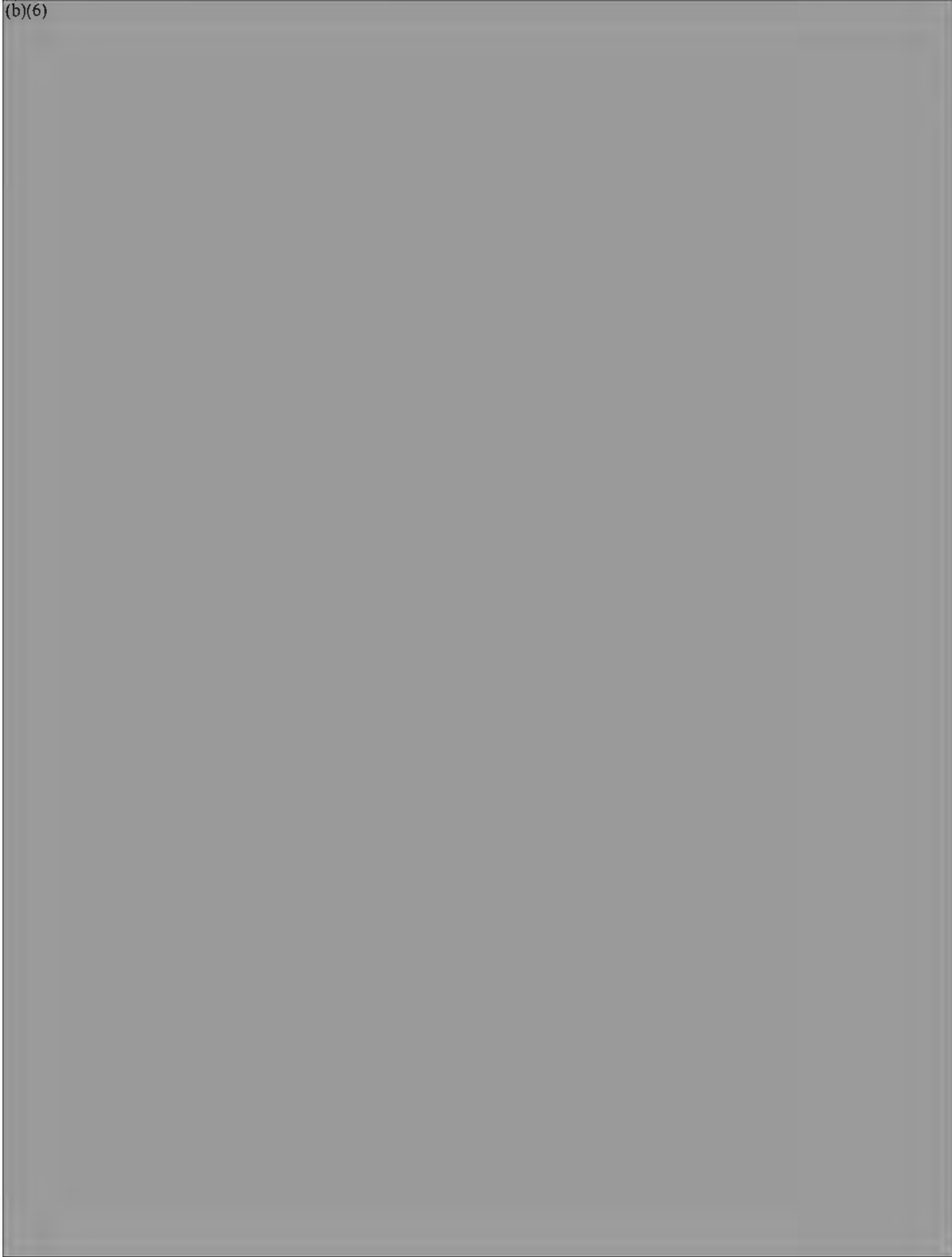
Ministry of Foreign Affairs

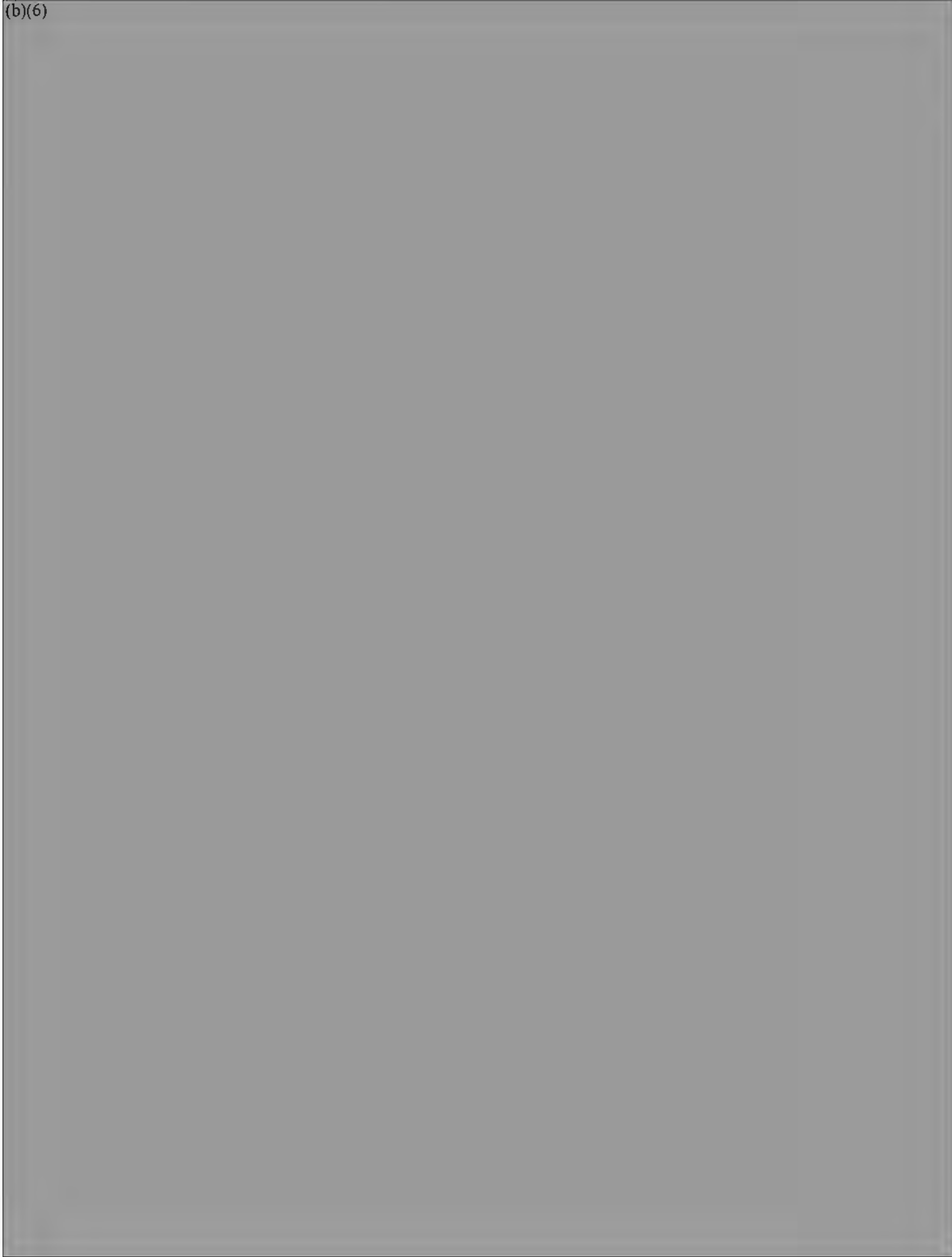
- 1. Dr. (b)(6)
- 2. Mr. [redacted]
- 3. Mrs. (b)(6)
- 4. Mr. (b)(6)

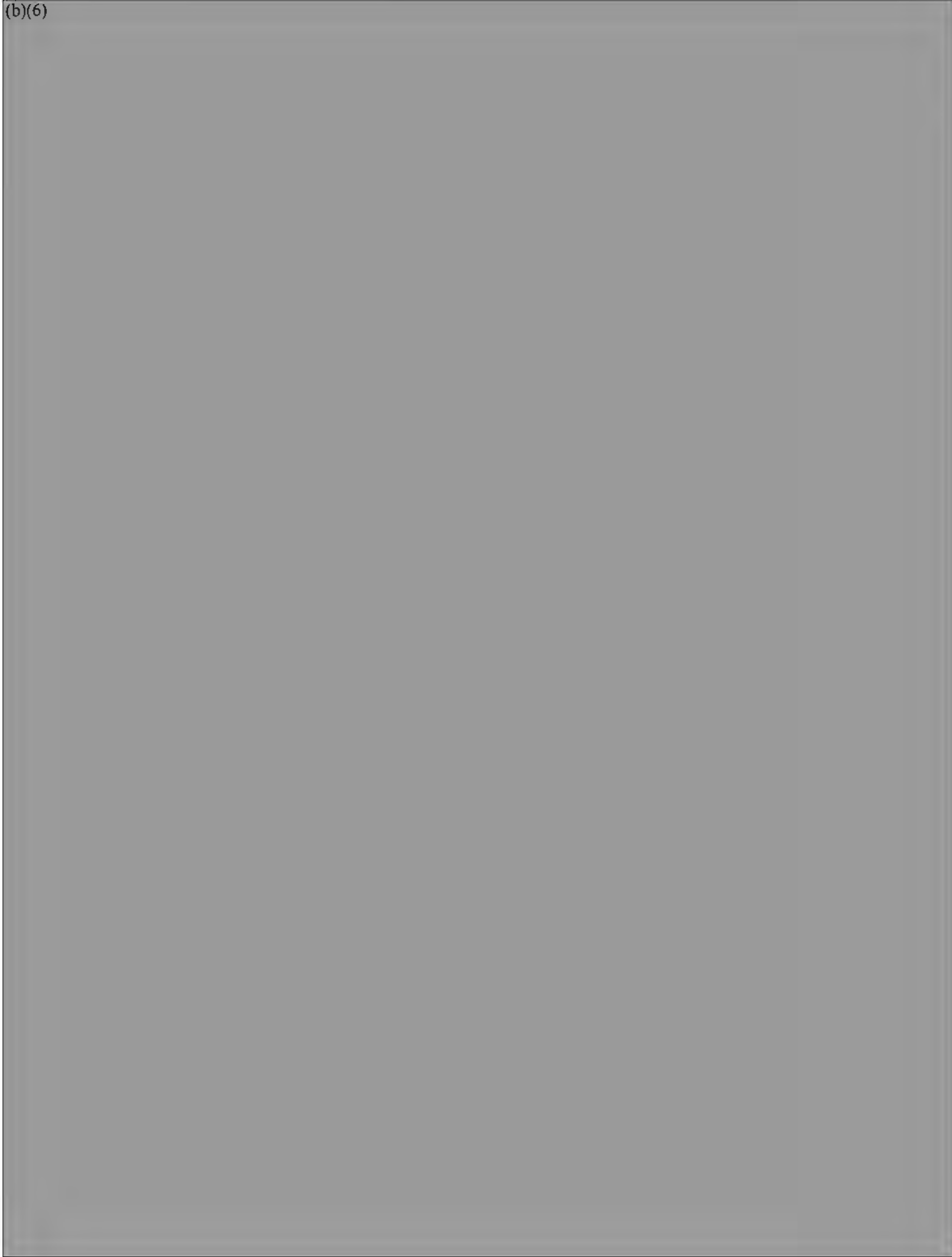
Ministry of the Interior

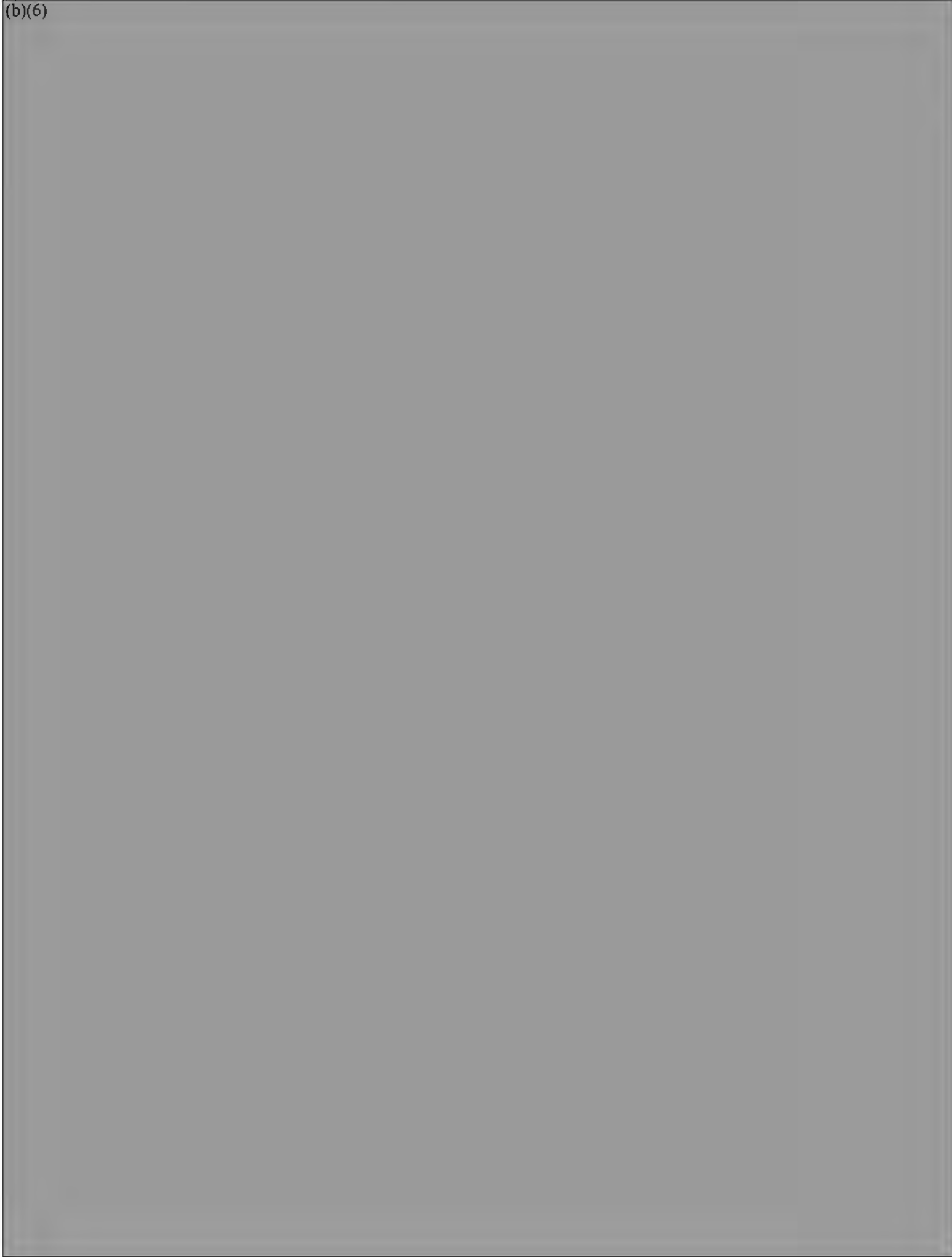
2/12/2004

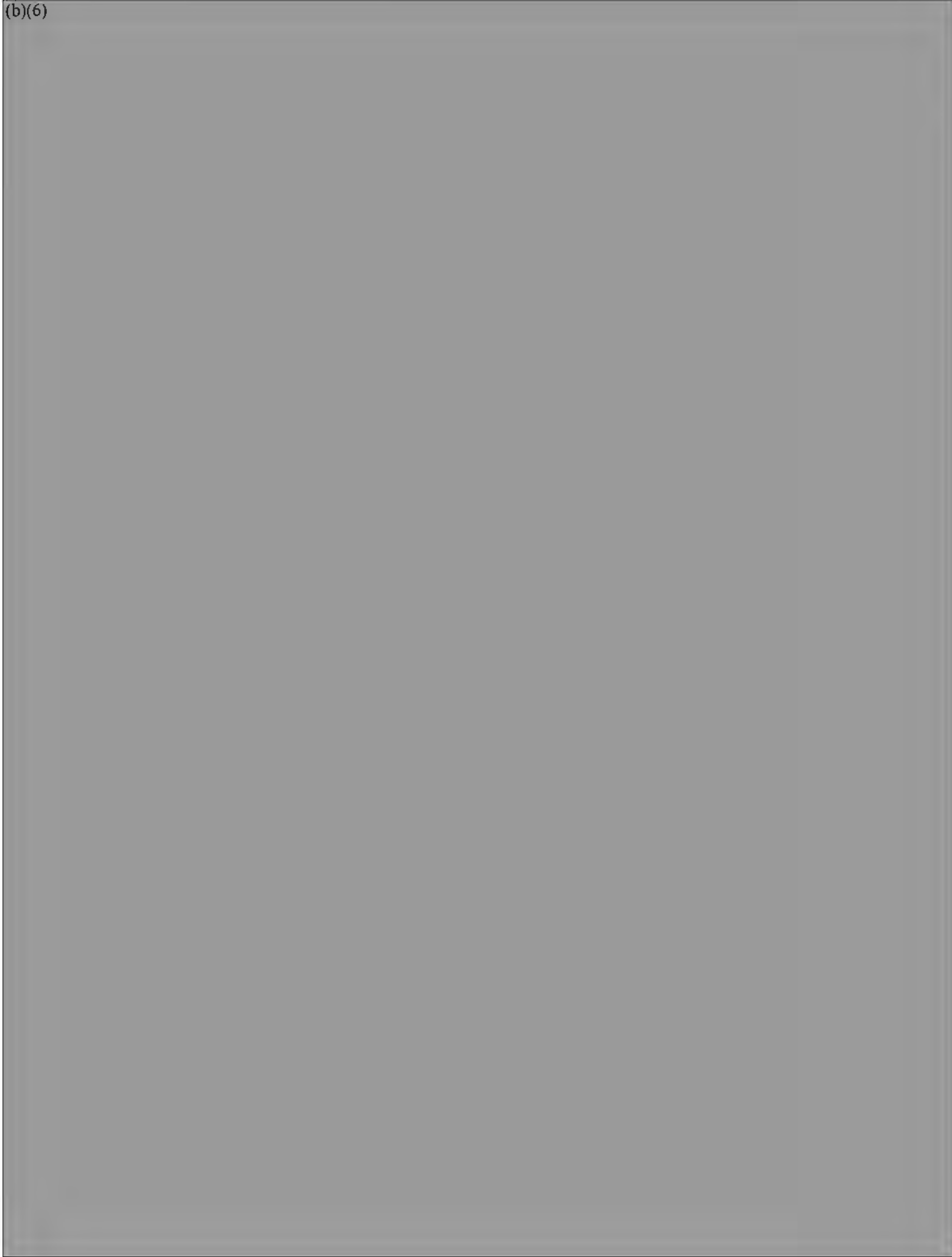


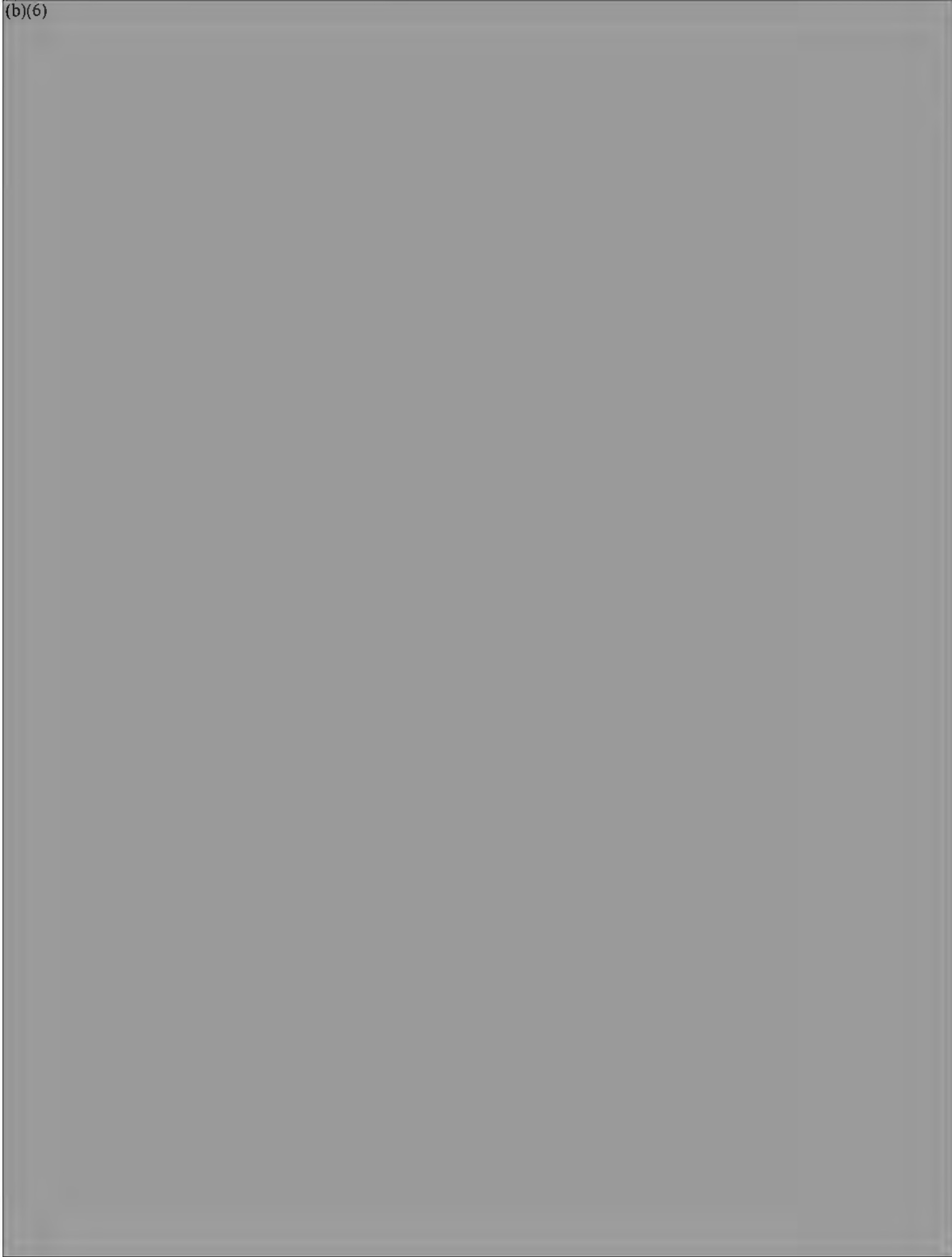


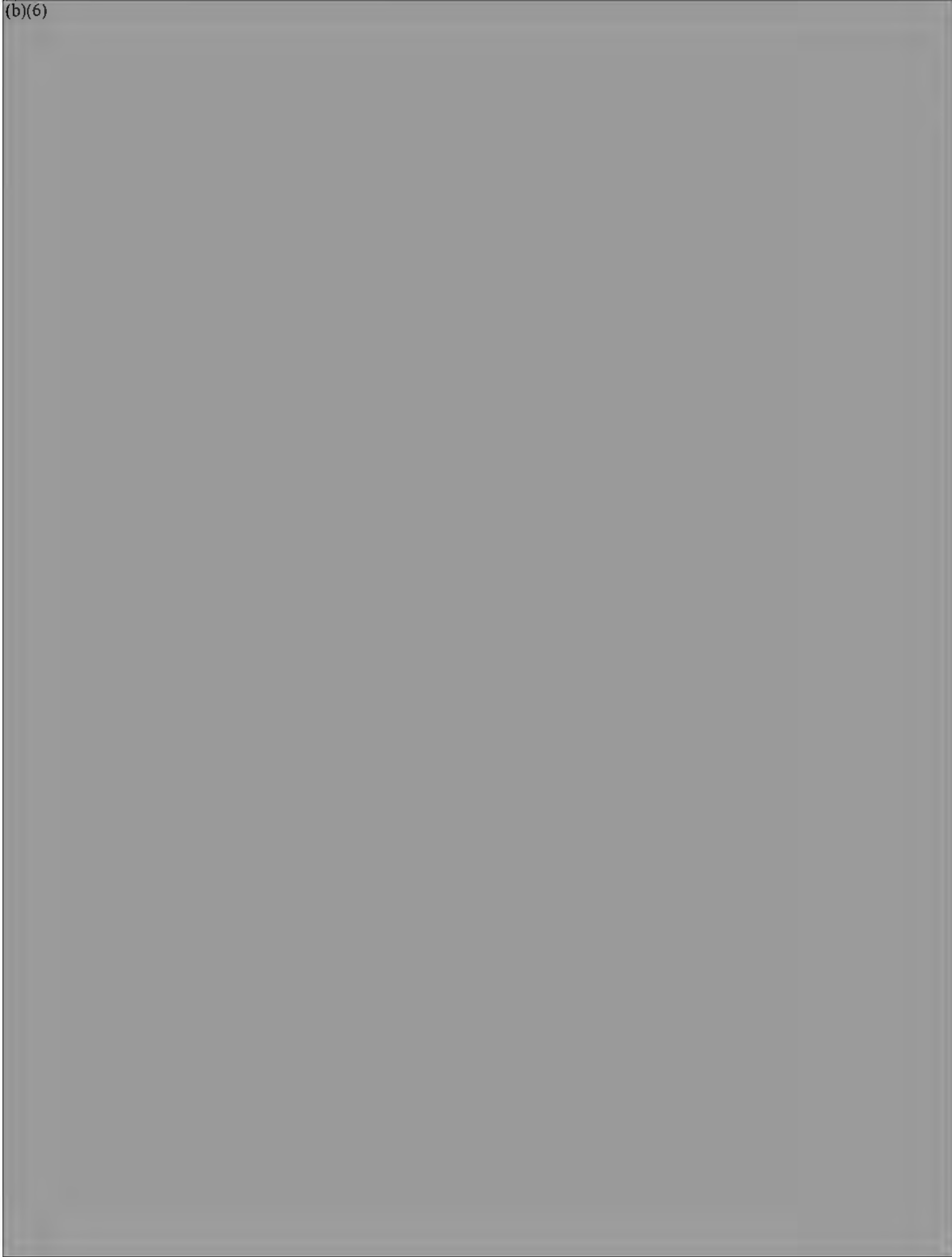


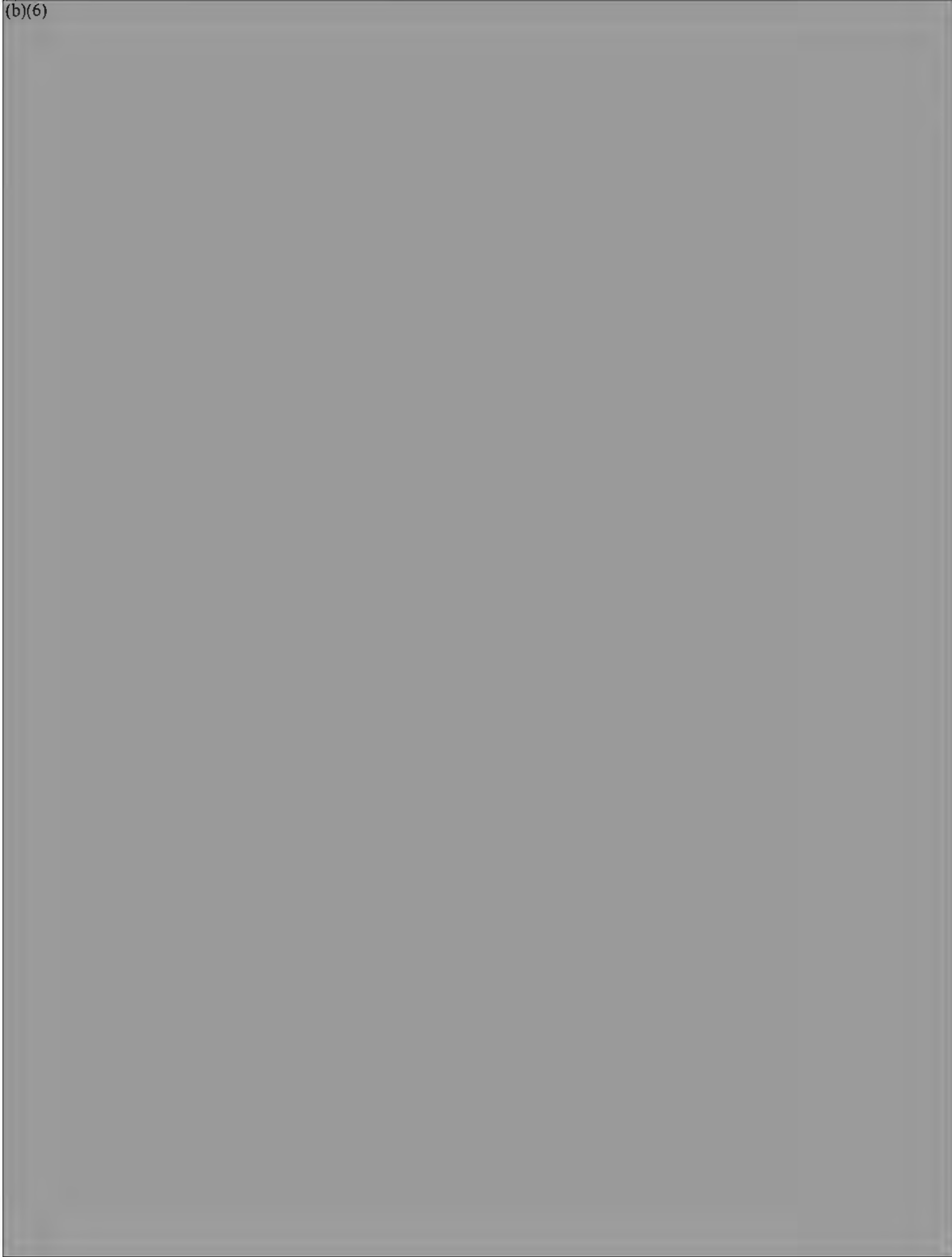


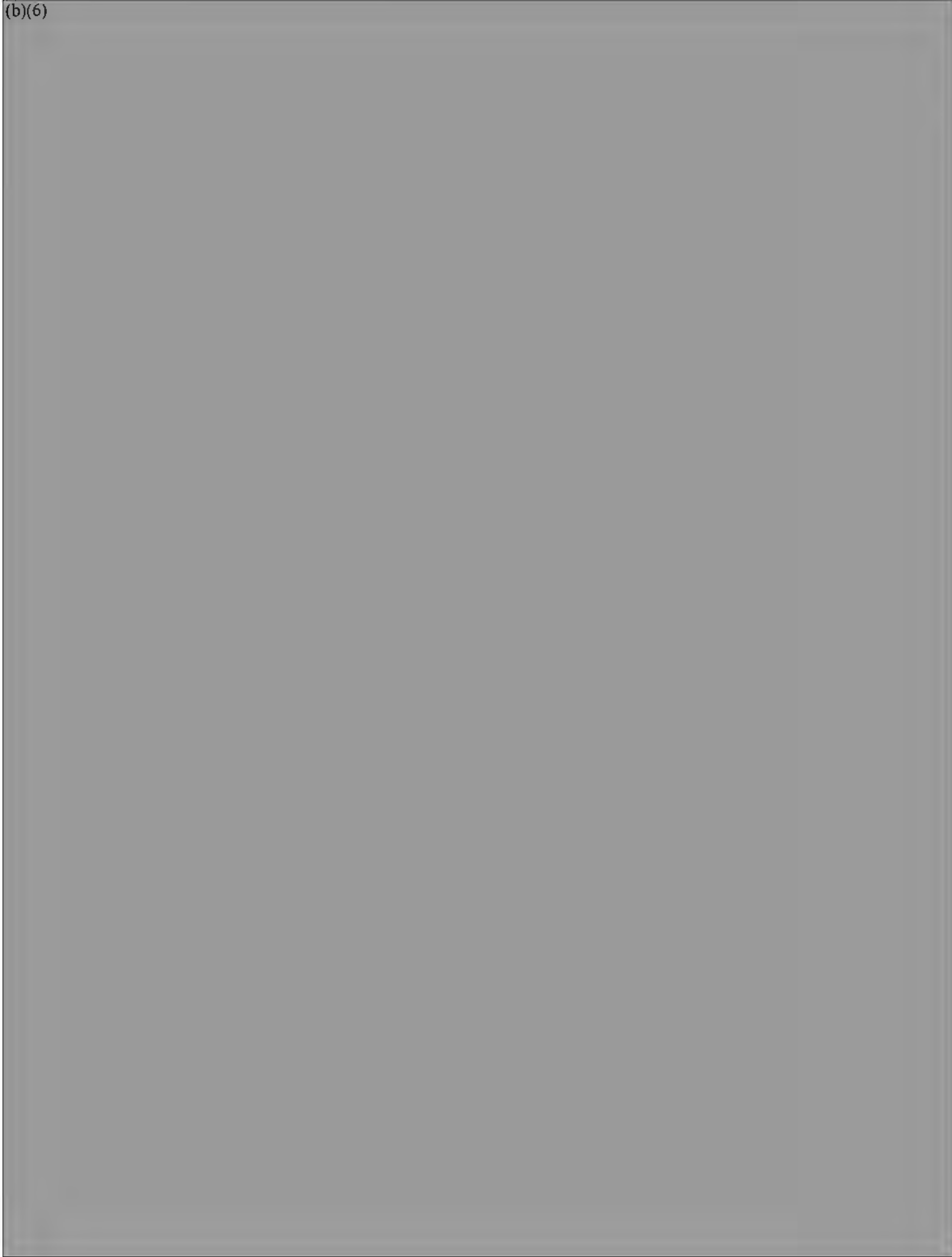












UNCLASSIFIED

- b. Act as the initial evaluator of contract proposals dealing with the sale or lease of public property.
 - c. Establish policies and local systems to expedite the review of proposed contracts.
3. **Ministry of Housing & Construction:**
- a. Provide oversight and quality control of construction.
 - b. Recommend new policies to provide guidelines for changes and issues concerning the sale or lease of public property.
4. **Ministry of Public Works:**
- a. Design, plan and budget for construction of infrastructure outside the boundary of the project.

Guidelines

These are the guidelines for the sale or lease of public property:

1. Applications to occupy and use shall be in writing and shall state the requirements for and proposed use(s) of the property, and specifically describe the property sought, including its condition and exact location.
2. Local governments will publicize the proposed sale or lease of public property and allow seven calendar days for any individuals to submit claims of ownership.
3. Properties will be allocated at the discretion of the Governing Council until the new Iraqi government has been established.
4. The contract will identify the terms, conditions, and duration of occupancy and use.
5. The maximum duration of any lease will be ten years from the date of the signed contract, or until termination by either party, whichever comes first.
6. In carrying out their responsibilities under this policy, the Governing Council shall coordinate closely with the Iraqi Ministry of Housing and Construction, in order to facilitate the transfer of public property management responsibilities to the future government of Iraq.

ATTACHMENTS:

ENCL 1: Letter of Endorsement

ENCL 2: Letter of Disapproval

COORDINATION: Ministry of Justice - ; Ministry of Public Works - ; Ministry of Labor and Social Affairs - [REDACTED] Ministry of Housing and Reconstruction - [REDACTED] Facilities Manager - [REDACTED] b(u)

PREPARED BY: [REDACTED] b(u)

UNCLASSIFIED

MATERIAL REQUEST			MANUAL REQUISITION NUMBER	PURCHASE ORDER NUMBER	
DATE PREPARED 4/23/2003	REQUIRED DELIVERY DATE 6/24/2003		JOB/ACCOUNT NO.	PAGE 1 OF	
RECOMMENDED SUPPLIER/SELLER Bills Boat supply House			CAMP/SECTION OCPA MAIN/C-4		
ADDRESS 1222 main street			SUPERVISOR COL (b)(6) USA		
CITY, STATE, ZIP CODE Baghdad IRAQ			EMPLOYEE NAME LCDR (b)(6) SC.USDN		
F.O.B.			TERMS		
ITEM NO.	QTY	UNIT	DESCRIPTION	UNIT PRICE	EXTENDED AMOUNT
1	100	PT	yellow nylon rope 1/4 inch, triple twist, braided, sheathed, with eyelet ends	10-10	\$10.00
			see attached web page: www.ropesareus.army.mil		
SAMPLE			BRP#	Routine <input type="checkbox"/>	
			WBS#	Urgent <input type="checkbox"/>	
			VR#	Mission Critical <input type="checkbox"/>	
INTENDED USE OF MATERIAL			For Items with NSN numbers Priority Requested		
			NSN (b)(6)	TOTAL BUDGET ESTIMATE \$10.00	
			DEPARTMENTAL APPROVAL SIGNATURE (b)(6)	ST USA	
			NSN (b)(6)	L Col USAC	

NSN LP - 1 Brown and Root Proprietary Data
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MINISTRY DSN DIRECTORY

DSN DIALING INSTRUCTIONS (for newly installed lines):

To/within U.S.: 84 + 91 + (AREA CODE) + NUMBER
To Thuraya: Calls from the U.S. are not available (this ext is U.S. area code).
To Pentagon: 84 + (312) + 222-7000
To State: 84 + 239 - 6888
From a U.S. residential/commercial line: 1 + (781) 280 - _____ (your extension)
From a U.S. DSN line: (318) 239 - _____ (your extension)
From DSN to your extension: (318) + 239 - _____ (your extension)

C-6 Help Desk: Dial x5902

MCO- Front Office	
<p style="text-align: center;">Ext. 5888/5889</p>	<p style="text-align: center;">Col (b)(6) - Deputy Director</p> <p style="text-align: center;">(b)(6) - Program Coordinator (State)</p> <p style="text-align: center;">(b)(6) - Transition Coordinator (State)</p> <p style="text-align: center;">Capt (b)(6) - Legal Coordinator (Army reserve)</p>
Administration	
<p style="text-align: center;">Ext. 5894</p>	<p style="text-align: center;">(b)(6) - General Services Office Manager</p> <p style="text-align: center;">- Admin Support</p> <p style="text-align: center;">- Admin Support</p> <p style="text-align: center;">- Admin Support</p> <p style="text-align: center;">- State Commo</p> <p style="text-align: center;">- State Commo</p>
Ministry of Finance Central Bank Treasury	
<p style="text-align: center;">Ext. 5805/6/7</p>	<p style="text-align: center;">(b)(6) - Sr Advisor (Treasury)</p> <p style="text-align: center;">(b)(6) - Deputy Sr Advisor</p> <p style="text-align: center;">(b)(6) - Senior Advisor</p> <p style="text-align: center;">(b)(6) - Rafidain Bank Advisor</p> <p style="text-align: center;">(b)(6) - Rafidain Bank Advisor</p> <p style="text-align: center;">(b)(6) - Translator</p> <p style="text-align: center;">(b)(6) - Budget</p> <p style="text-align: center;">(b)(6) - Budget</p> <p style="text-align: center;">(b)(6) - Budget</p> <p style="text-align: center;">(b)(6) - Macroeconomist</p> <p style="text-align: center;">(b)(6) - External Debt</p> <p style="text-align: center;">(b)(6) - Taxation</p> <p style="text-align: center;">(b)(6) - Rafidain Bank Advisor</p> <p style="text-align: center;">(b)(6) - Rafidain Bank Advisor</p> <p style="text-align: center;">(b)(6) - Translator</p>
Ministry of Trade	
<p style="text-align: center;">Ext. 5891/2</p>	<p style="text-align: center;">Amb. Robin RAPHEL - Sr Advisor & Director of Ministries</p> <p style="text-align: center;">(b)(6) - TPUK</p> <p style="text-align: center;">(b)(6) - Sus HAMROCK (Commerce)</p> <p style="text-align: center;">(b)(6) - (D)FID - UK</p> <p style="text-align: center;">(b)(6) - (AUS)</p> <p style="text-align: center;">(b)(6) - (DTI-UK)</p> <p style="text-align: center;">(b)(6) - IRDC</p>
Ministry of Planning	
<p style="text-align: center;">Ext. 5800</p>	<p style="text-align: center;">(b)(6) - Senior Advisor (UK)</p> <p style="text-align: center;">(b)(6) - IRDC Advisor</p>
Ministry of Information	
<p style="text-align: center;">Ext. TBD</p>	<p style="text-align: center;">(b)(6) - Senior Advisor</p>

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Ministry of Defense Ext. 5960/5959	(b)(6) - Senior Advisor (DOD) MA to Senior Advisor (b)(6) - Advisor Col (b)(6) - Coordination MA Training Team
Atomic Energy Ext. TBD	(b)(6) - Senior Advisor (State) Advisor
Ministry of Oil Ext. 5884/5	(b)(6) - Senior Advisor (ret. oil exec) - Deputy Senior Advisor (b)(6) - Oil Advisor Oil Logistics Oil Team
Electricity Commission Ext. 5886/7	(b)(6) - Advisor (USACE) Gen HAWKINS' team (b)(6) - Advisor
Ministry of Transportation & Communications Ext. 5808/9	(b)(6) - Sr Advisor (USACE) (b)(6) - Senior Advisor for Civil Aviation (b)(6) - FAA Advisor for civil Aviation (b)(6) - Senior Advisor for Telecommunications (b)(6) - Senior Advisor for Surface Transportation
Housing & Construction Ext. 5886/7	(b)(6) - Senior Advisor (USACE) Roads & Bridges Col (b)(6) - Civil Affairs TBD - Housing TBD - Construction
Ministry of Irrigation Ext. 5886/7	(b)(6) - Senior Advisor (USACE) (b)(6) - (USCOE) - Technical Assistant (b)(6) - IRDC Assistant IRDC Major (b)(6) - CFLCC Major (b)(6) - CFLCC Interpreters Lt. Col (b)(6) - Civil Affairs Participation
Ministry of Agriculture Ext. 5800	(b)(6) - Sr Advisor (AUS) Senior Advisor (b)(6) (b)(6) - IRDC
Ministry of Industry & Minerals Ext. 5891/2	Amb. Tim Carney - Sr Advisor (b)(6) (DOC) (b)(6) (CA) (b)(6) IRDC (b)(6) - US Army (b)(6) - IRDC

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All brackets
(b)(6)

Ministry of Interior Ext. 5802/3/4	(b)(6) - Sr Policy Advisor + 20 U.S. police
	(b)(6) - Deputy Senior Advisor (b)(6) - Team Leader-Police (b)(6) - Police Advisor (b)(6) - Team Leader-correction (b)(6) - Ministry Liaison (UK) (b)(6) - Civil Services (b)(6) - Water & Sanitation Advisor (AUS) (b)(6) - Municipalities Advisor, architect (reserve officer) TBD - Tech Services Advisor

Ministry of Justice Ext. 5802/3/4	(b)(6) - Senior Liaison (Justice)
	(b)(6) - Ministry Advisor (Justice) (b)(6) - Sr Liaison - Iraqi Courts (b)(6) - Justice - Prisons (b)(6) - Deputy Director, Assessment Team Leader (28)

Ministry of Foreign Affairs Ext. 5891/2	Amb. David DUNFORD - Senior Advisor (ret. State)
	Amb. Redu ONOFREI (Romania) (b)(6) - SMITH (UK) (b)(6) - U.S. Consular Affairs Expert (b)(6) - IRDC (b)(6) - IRDC Advisor (b)(6) - Civil Affairs

Ministry of Health Ext. 5810/5811	(b)(6) - Sr Advisor (USACE)
	(b)(6) - Womens Health (UK)

Ministry of Education Ext. 5893	Dorothy MAZAKA - Senior Advisor (USAID)
	(b)(6) - Dep Sr Advisor (b)(6) - IDRC (coming) (b)(6) - IDRC (coming) (b)(6) - IRDC (b)(6) - IRDC (SPC) (b)(6) - Office Coordinator (SPC) (b)(6) - Logistics (SPC) (b)(6) - PA Rep (MA) (b)(6) - Civil Affairs Rep (b)(6) - CA + Sr Contract Rep + 3 USAID contractors (b)(6) - (UK) British Council, Eng Lang Train Progs

Ministry of Higher Ed Ext. 5893	(b)(6) - Senior Advisor
	(b)(6) - IRDC (b)(6) - IRDC (b)(6) - IRDC

Ministry of Culture Ext. 5893	Amb. Piero CARDONE - Senior Advisor (Italy)
	COL (b)(6) - USAR LTC (b)(6) - US Army

Ministry of Labor & Social Affairs Ext. 5893	(b)(6) - Senior Advisor
	(b)(6) - IRDC Advisor

AWQAF/Religious Affairs Ext. TBD	(b)(6) - Advisor (State)
--	--------------------------

Ministry of Youth & Sports Ext. 5891/2	(b)(6) - Senior Advisor
	(b)(6) - CA
	(b)(6) - CA
	(b)(6) - CA

UNITED NATIONS
Telephone Contact
Info

SRSG CONTACT LIST

Telephone: (b)(c) (+ EXTENSION) , Fax: (b)(6) (b)(c)

(b)(6)

Bravo Quebec 13	Political Affairs Officer	(b)(6)
Bravo Quebec 14	Political Affairs Officer	
Bravo Quebec 52	Security Officer	
Bravo Quebec 17	Political Affairs Officer	
Bravo Quebec 44	IMF	
Bravo Quebec 53	Security Officer	
Bravo Quebec 12	Spokesperson	
Bravo Quebec 15	Political Affairs Officer	
Bravo Quebec 54	Security Officer	
Bravo Quebec 51	Security Officer	
Bravo Quebec 42	Legal Advisor	
Bravo Quebec 43	World Bank Advisor	
	UNDP Resident Representative	
Bravo Quebec 3	Engineering/Logistics Chief	
Bravo Quebec 6	Senior Military Advisor	
Bravo Quebec 11	Special Assistant to SRSG	
Bravo Quebec 41	Personal Assistant to SRSG	
Bravo Quebec 4	Senior Human Rights Advisor	
Bravo Quebec 5	Chief Security Officer	
Bravo Quebec 8	Communications Officer	
Bravo Quebec 21	Director of Administration	
Bravo Quebec 45	IMF /Logistics	
Bravo Quebec 55	Security Officer	
Bravo Quebec 1	SRSG	
Bravo Quebec 16	Political Affairs Officer	
Bravo Quebec 2	Chief of Staff	
Bravo Quebec 7	Transport Officer	

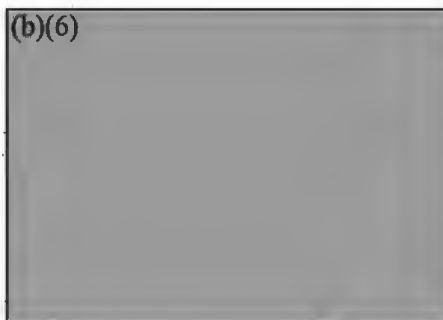
X

- Provide personal security. Brief linguist prior to engaging a mission so that they are aware of the security environment. This sensitivity is necessary given that linguist does not necessarily possess background in military tactics.
- Notify CPT [REDACTED] or SPC [REDACTED] if there are concerns or problems with any linguist in your service.

(b)(6)

4. In order to get a better picture of our daily translator requirements, we will track all linguist activity. We will attempt to provide better turnaround time on Category 1 linguist requests, and all around customer support for all linguist activities in the 352nd.

(b)(6)



(b)(6)

May 26, 2003

To: Ministry Teams
Fm: [REDACTED]

Re: Cell Phone Distribution

The Ministries are getting approximately 2,450 cell phones for use in Baghdad. We will receive approximately 250 in the first tranche o/a June 1. The remaining should arrive within a few weeks. We will let you know once the cell phones are available. I will allocate a portion to our teams and a portion to your counterparts in the ministries based on the requirements you identify. The area code for the phones are domestic US area codes (NY) and phones will be restricted to local dialing area. Pre-paid phone cards will be available for purchase to enable US domestic and international dialing. A tri-band cell phone is provided under the program; if you have your own tri-band cell phone you will require a SIM card from MCI. Cell phones distributed in Kuwait will not work on this system initially but should be enabled in late June. One desk top unit will be assigned to each Ministry Team and each Iraqi Ministry. If you have any technical questions, please contact [REDACTED] in the Ministry of Transport & Communications. [REDACTED] and I will be your POC for the allocation of the phones.

There are three requirements at this time:

1. **Each Ministry Team will need to identify one POC** (if none identified, the senior advisor) to determine appropriate users, coordinate the distribution and take responsibility for the phones.
2. **Each Ministry Team will need to determine your team and your Ministry's requirements.** Some of you have provided me with a list of your needs already and those have been incorporated herein. If you have not, I have inserted a number for you - please edit and return it to [REDACTED]. We need to confine the initial tranche to 250, which will cover both distributions to our teams and the Iraqi officials. Please indicate the minimum required at this time so that we can bring those two columns to 250.
3. **No cell phone will be issued without the name and ID of the user (SSN, identity card or passport number).** Every user must complete the attached form prior to receiving a cell phone. Please indicate the Ministry in the upper left corner of the form and return completed forms to [REDACTED] under cover of a note with your Ministry Team's POC.

b(6)

Please return the edited distribution plan, including your Ministry POC, and the completed forms for your Ministry to [REDACTED] by June 28.

Many thanks.



PROPERTY BOOK, CPA

MIN OF CULTURE 100% INVENTORY LIST 09/11/2003

(b)(6)

Item ID	Description	Model	Serial	Manufacturer	Location	Owner	Asset ID	Date
L14047	DRIVE DISK FLOPPY EXTERNAL	SFD321UHP	P4YP1058525	SAMSUNG	CENTRAL	MIN OF CULTURE	834652	9/11/2003
L49601	TRUCK UTILITY	8100CC	3GKGC26U19G134466	GMC	CENTRAL	MIN OF CULTURE	834652	9/11/2003
L71811	COMPUTER LAPTOP	EVON800V	USD322000G	COMPAQ	CENTRAL	MIN OF CULTURE	834652	9/11/2003
L71889	COMPUTER LAPTOP	EVON800V	USD32200S7	COMPAQ	CENTRAL	MIN OF CULTURE	834652	9/11/2003
L71828	COMPUTER LAPTOP	EVON800V	USD32200R8	COMPAQ	CENTRAL	MIN OF CULTURE	834652	9/11/2003
L72688	DRIVE DISK FLOPPY EXTERNAL	SFD321UHP	P4YP3088480	SAMSUNG	CENTRAL	MIN OF CULTURE	834652	9/11/2003
L78583	COMPUTER LAPTOP	EVON810C	7E32KT8ZC8TH	COMPAQ	CENTRAL	MIN OF CULTURE	834652	9/11/2003

7 NUMBER OF ITEMS

JOINT INVENTORY OF PROPERTY CONDUCTED 11-Sep-03

CUSTODIAN



BADGE#

INVENTORY SPECIALIST:



DATE: 9/11/2003

Page 1 of 1



PROPERTY BOOK, CPA
ATTACHMENT FOR WHSE REQ # 834652

(b)(6)

L14047	DRIVE DISK FLOPPY EXTERNAL	SFD321UHP	P4YP1058525	SAMSUNG	CENTRAL	MIN OF CULTURE	7/31/2003
L49601	TRUCK UTILITY	8100CC	3GKGC26U13G134486	GMC	CENTRAL	MIN OF CULTURE	
L71811	COMPUTER LAPTOP	EV0N800V	USD32200DG	COMPAQ	CENTRAL	MIN OF CULTURE	7/31/2003
L71569	COMPUTER LAPTOP	EV0N800V	USD3220067	COMPAQ	CENTRAL	MIN OF CULTURE	7/31/2003
L71825	COMPUTER LAPTOP	EV0N800V	USD32200R8	COMPAQ	CENTRAL	MIN OF CULTURE	7/31/2003
L72688	DRIVE DISK FLOPPY EXTERNAL	SFD321UHP	P4YP3088480	SAMSUNG	CENTRAL	MIN OF CULTURE	7/31/2003
L78583	COMPUTER LAPTOP	EV0N610C	7E32KT82C87H	COMPAQ	CENTRAL	MIN OF CULTURE	7/31/2003

7 NUMBER OF ITEMS

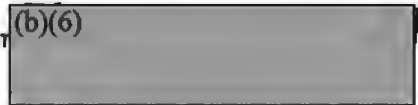
JOINT INVENTORY OF PROPERTY CONDUCTED 11-Sep-03

ISSUED TO



BADGE#

INVENTORY SPECIALIST



No. 834652

PURCHASE ORDER NO.

WAREHOUSE REQUISITION

DATE 11 SEPT 03

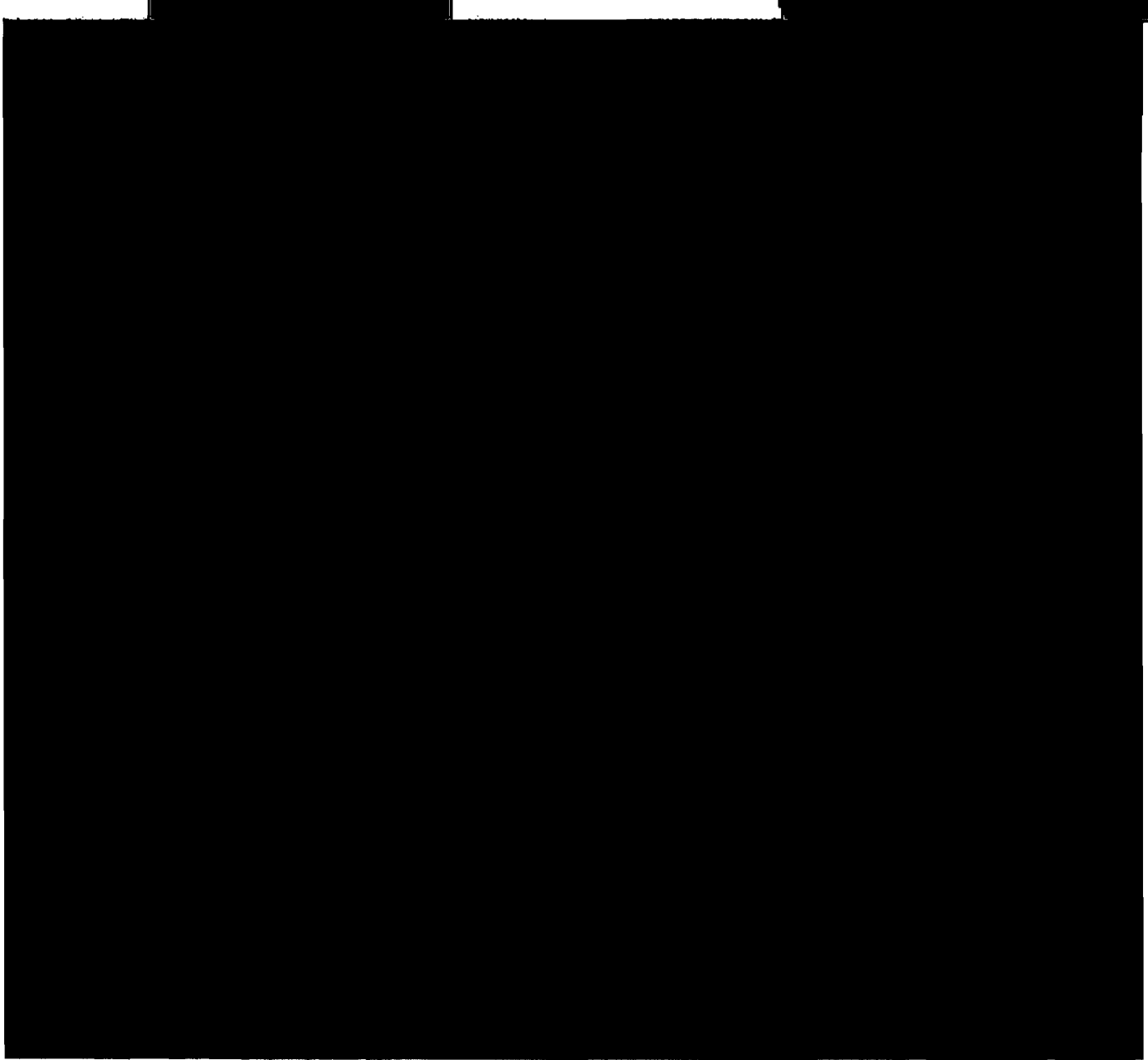
QUANTITY	MATERIAL DESCRIPTION	MEAT OR TAG NO.	SN OR CODE NO.	UNIT PRICE	AMOUNT
	SEE ATTACHED LIST				
	CONSISTING OF 7 ITEMS				
	/ NOTHING FOLLOWS /				

INTENDED USE Min. of Culture

(b)(6)

RECEIVE BY [REDACTED] FOREMAN/SUPERINTENDENT

Order No. 1810



Osio, Mario B. (ITA)

From: Osio, Mario B. (ITA)
Sent: Wednesday, October 15, 2003 3:22 PM
To: [REDACTED] (CIV)
Subject: Replacement of expert from Carabinieri Unit

(b)(6)

I have been informed from Rome that Cpt [REDACTED] currently in CPA within the Ministry of Culture on the Databank for Looted Antiquities Project, has been recalled. He will leave Baghdad before the end of October. As his replacement, the Italian Authorities propose the candidature of Major [REDACTED] from the same specialized Unit (Carabinieri TPC) for heritage protection, to continue the Project in the Iraqi Museum. Major [REDACTED] is expected to arrive in Baghdad on Oct. 24 2003. I Join a CV, hoping that you will be able to confirm the acceptance by CPA of Major [REDACTED] candidature.

Mario Bondioli Osio
Ambassador
Senior Ministry Advisor
Ministry of Culture
[REDACTED] (b)(6) b(2)

10/15/2003

MEMORANDUM

May 13, 2003

TO: AMBASSADOR PIERRO CARDONE
CC: AMBASSADOR ROBIN RAPHEL
FROM: [REDACTED] SENIOR ADVISOR
SUBJECT: PENDING ISSUES: CULTURAL AFFAIRS

Welcome to Baghdad and ORHA. You will find your portfolio varied and interesting. Your staff includes Cdr. (b)(6) from ORHA, Specialist [REDACTED] of ORHA (for public affairs), and Colonel (b)(6) from the 352nd Civil Affairs Command of the U.S. Army. In addition you will find the staff of the Ministries Branch most helpful. The following outlines the main issues that we have been working on.

(b)(6)

1. **Temporary Ministry Headquarters.** The main ministry building has been burned, looted, and vandalized. It is close to a total loss, and not suitable for restarting Ministry activities. So far we have not identified a site for temporary HQ, where the ministry could re-start its activities with at least a core staff. The most promising site, the Iraqi Fashion House, is usable, and could be made ready for some basic staff to occupy in about three weeks, according to engineers. It is occupied by "The Supreme Council for the Liberation of Iraq" and the "Patriotic Movement for the Liberation of Iraq", but both groups seem receptive to moving or sharing.
2. **Interim Ministerial Management Group.** On May 4 we asked the employees meeting at the Conference Center to form themselves into the following groups:
 - a. A 6-person steering committee.
 - b. A buildings sub-committee
 - c. A security sub-committee
 - d. A finances sub-committee
 - e. A legal sub-committee
 - f. A personnel sub-committee
 - g. A taskings sub-committee.The steering committee is weighted in favor of the previous directors-general of the Ministry. We have emphasized to all concerned the interim and transition nature of these arrangements and that our purpose is to find the Ministry a home, pay the employees, and resume essential functions. The ultimate shape and management of the Ministry is a matter for a future Iraqi government to decide.
3. **Dissident Faction at the National Library.** A dissident faction, linked to Shia clerics, has taken over at the National Center for Books and Documents. This faction, made up of clerics, sympathetic employees, and citizen volunteers have managed to protect an estimated 90 per cent of the library's holdings. It has severely criticized the remaining management of the Ministry as corrupt and with strong links to the previous regime. Although relations with us have been correct,

they have insisted on their right to a greater voice in how the Ministry is run. They also urge us to ensure that the holdovers have no voice in running things in a post-Saddam Iraq. They have participated in the management committee.

4. **Squatters and Occupiers.** Several other Ministry facilities have been invaded. Squatter families are living at the restoration lab, a dissident faction has occupied the National Library, and a para-military "Supreme Council for the Liberation of Iraq", a group with overt U.S. support, has occupied the Iraqi fashion house. Each of these cases call for patience and delicate handling. Expelling the occupiers is not the immediate answer, since they are often supplying security for the facility and its contents.
5. **Salaries and Emergency Payments.** So far we have made the \$20 emergency payment to about several thousand ministry employees, including the Museum and the National Library. We have also paid employees at Beit al-Hikma, an independent research institute located near the National Library. The Treasury team is working on the salaries issue and will arrange payment of employees' April and May salaries.
6. **Museum Crisis.** The situation at the national museum and in the antiquities department is complex. Please see periodic updates submitted as cabled reports. Initial reports of loss and damage turned out to be exaggerated, but the losses were still serious. The Museum has drawn an inordinate amount of international press attention, which it is ill-equipped to handle. There is a U.S. Customs team there that has done some excellent work, but the press has reported some of its statements in misleading ways. Also numerous foreign archeologists want to come and "help" the museum in some undefined way. We continue to remind our governments that 1) the Iraqi archeologists are very well-trained and well-qualified; and 2) that there are other needs – health, food, security, education, and fuel – that are more important to most Iraqis than the museum or archeological sites.
7. **Help for the Antiquities Dept.** All that being said, there are still many governments and private groups that want to help the antiquities department either buy back stolen antiquities or repair the damage done by looters. The main issue seems to be establishing a mechanism to manage the assistance in the absence of banking infrastructure. The ORHA cultural team at some time will need a specialist to handle the assistance. Another urgent issue is to assess the condition of archeological sites and monuments throughout the country. We just completed a trip to the Mosul area, but will need to visit other areas, particularly the South, very soon. Our military colleagues are arranging a trip to the sites in the South – a trip that will include museum officials and visiting foreign archeologists.
8. **Publishing House.** This facility, known as the "Dar al-Shu'un al-Thaqafiya", is a very valuable piece of property and has so far escaped looting or damage. It

contains very sophisticated printing presses, scanning equipment, and a warehouse full of printing supplies. In the past it has produced "Al-Afaq al-Arabiya", one of the outstanding cultural magazines of the Arab world. Several pro-Shia groups attempted to take it over. We had temporary security from U.S. forces in the area, and now Kurdish groups are providing security. ORHA's own indigenous media project wants to contract with the facility to produce a newspaper.

9. **Uday's Valuables.** Two officials from the Ministry have looked at objects taken from Uday Hussain's palace – and now guarded here on the compound – to see if there is anything of museum quality. So far there is not, except for some high-quality printed books which the National Library would like to take when it has an adequate building. We need to involve our financial team and the Iraqi Ministry of Finance to discuss a possible auction of many of the items. The contact in ORHA is [REDACTED] and Col. [REDACTED]
10. **Commissioned Work.** The "Governance Team" is interested in commissioning a work by an Iraqi artist to use as a backdrop for an Interim Authority leadership conference in the near future. The point of contact is [REDACTED] located in the large, green ballroom. You can raise this issue at the next meeting of the Ministry Interim Steering Committee.

(b)(6)

MEMORANDUM

May 13, 2003

TO: AMBASSADOR PIERRO CARDONE
CC: AMBASSADOR ROBIN RAPHEL
FROM: [REDACTED] SENIOR ADVISOR
SUBJECT: PENDING ISSUES: CULTURAL AFFAIRS

(b)(6)

Welcome to Baghdad and ORHA. You will find your portfolio varied and interesting. Your staff includes Cdr. (b)(6) from ORHA, Specialist [REDACTED] of ORHA (for public affairs), and Colonel (b)(6) from the 352nd Civil Affairs Command of the U.S. Army. In addition you will find the staff of the Ministries Branch most helpful. The following outlines the main issues that we have been working on.

1. **Temporary Ministry Headquarters.** The main ministry building has been burned, looted, and vandalized. It is close to a total loss, and not suitable for restarting Ministry activities. So far we have not identified a site for temporary HQ, where the ministry could re-start its activities with at least a core staff. The most promising site, the Iraqi Fashion House, is usable, and could be made ready for some basic staff to occupy in about three weeks, according to engineers. It is occupied by "The Supreme Council for the Liberation of Iraq" and the "Patriotic Movement for the Liberation of Iraq", but both groups seem receptive to moving or sharing.
2. **Interim Ministerial Management Group.** On May 4 we asked the employees meeting at the Conference Center to form themselves into the following groups:
 - a. A 6-person steering committee.
 - b. A buildings sub-committee
 - c. A security sub-committee
 - d. A finances sub-committee
 - e. A legal sub-committee
 - f. A personnel sub-committee
 - g. A taskings sub-committee.The steering committee is weighted in favor of the previous directors-general of the Ministry. We have emphasized to all concerned the interim and transition nature of these arrangements and that our purpose is to find the Ministry a home, pay the employees, and resume essential functions. The ultimate shape and management of the Ministry is a matter for a future Iraqi government to decide.
3. **Dissident Faction at the National Library.** A dissident faction, linked to Shia clerics, has taken over at the National Center for Books and Documents. This faction, made up of clerics, sympathetic employees, and citizen volunteers have managed to protect an estimated 90 per cent of the library's holdings. It has severely criticized the remaining management of the Ministry as corrupt and with strong links to the previous regime. Although relations with us have been correct,

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