

5

Republic of Iraq
Ministry Of Planning and developing cooperation
Planning Office for construction, Housings, and services,

To / the ministry of Culture

Sub/ transferring the amounts of allocations for the year 2003

We present our complements

Reference is made to your letter no M.O /164 on 18/12/2003.
We have no objection to carry over the allocated amounts of your project works for the year 2003 that is under execution stage and to be transferred to the deposit accounts in order to be completed and covering the accounts.
We remain.

(b)(6)

For / the minister of planning and development cooperation.

20/12/2003

Copy to /
Ministry of finance / Budget office / to take the necessary action and inform us about the circulated amounts... we remain.



04357

1 100000 000000 000000 000000

(b)(6)

In the name of God the Merciful

**Republic Of Iraq
Ministry of Culture
Ministerial office**

**Letter No/ 1640
Date /18/12/2113**

To / Ministry of Planning / Planning office for housing, construction, and services

Sub/ transferring the amounts of allocations for the year 2003

Dear Sir,

Due to none completion of the works of investment projects for the year 2003 and due to the difficult work circumstances, and non availability of materials.

Your are kindly requested to transferring the financial allocations for the projects which are under the process of executions or that are in the referral stage to be transferred in to the deposit accounts to let the ministry of finance be able to pay the amounts to us for the continuation of work completion. During the year 2004.

Thank you for your cooperation ... we remain



Minister of Culture

(b)(6)

**Ministry of culture
Office of administrative
And financial office**

To / ministry of finance / Budget office / preparations of current Budget

Sub/ holding a course

Referring to your letter no 2258 on 26/2/2004 ... we nominate the under mentioned names of employees who are working on both the current and investments budget with clarification form for the mentioned course.

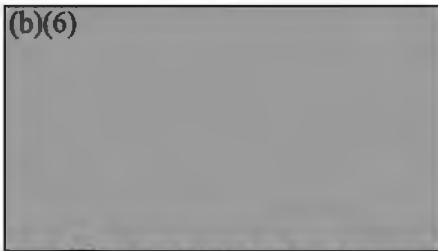
Please note that and inform us about the date of establishing the course ...

We remain

The names

the employment grade

(b)(6)



**the director of planning and Budget
senior accountant
accountant assistant**

(b)(6)

For / minister of Culture

The Republic of Iraq
Ministry of Culture
Administration & Finance Office
Number: 26
Date: March 13, 2004

To: Ministry of Finance, Budget Office
Subject: Carrying over of Funds from 2003 to 2004

Dear Associates:

Our entire ministry sends you greetings. According to the enclosed document number 3410, dated December 20, 2003 and issued by the Office of Planning, Building, Housing, and Services in the Ministry of Planning & Cooperative Growth, there was an agreement to turn over the remaining monies from 2003 to 2004. The entire amount was to be spent on projects to rebuild and to invest in Iraq. On February 19, 2004 we sent a copy of the enclosed letter numbered 430 to the Ministry of Planning concerning the leftover amount of 33,179,406 Iraqi Dinars (thirty-three billion, one hundred and one hundred and nine million, and four hundred and six thousand Iraqi Dinars). Would you please investigate this matter and kindly supply us with a written approval document to show the Ministry of Planning that it is all right to carry over the proceeds from 2003 to 2004? We greatly appreciate your assistance in this matter.

Enclosed are:

- 1) A copy of document # 3410
- 2) A copy of letter # 430
- 3) A schedule of Allocations

CC of the above documents were sent to the Minister of Culture, the Advisor of Culture, the Technical Department of the Deputy of the Ministry, the Office of the Chief Executive Officer, the Engineering Department, and the Department of Planning & Following ups.

My Deepest Respect,

(b)(6)

[REDACTED] for the Minister of Education

A copy of document # 3410

To: Ministry of Culture, Office of Projects
Subject: Carry over of Funds from 2003 to 2004

Greetings,

The Ministry presents its compliments and with reference to your letter 164 of 18 December, 2003 we would like to inform you that we have no objection to transfer the amount of the 2003 projects which are still under construction to your deposit account for the purpose of their completion.

With all of our respect,

 for the Minister of Planning & Cooperative Growth

CC was sent to the Ministry of Finance, the Office of Checks & Balance.

(b)(6)

| | | | | | | |
|----|--------------------------------|---------------|----------------|---------------|----------------|--|
| | Researches Project | | | | | the Cultural Affairs Storage Project. |
| 20 | Al-Nasir Hall | 1,000,000,000 | ----- | ----- | ----- | The entire amount was transferred to the Shaab Hall project and to Folk Building development (500,00,000 million ID each). |
| 21 | Al-Hubaniyah Island | 2,000,000,000 | ----- | ----- | ----- | The entire amount was transferred to the Tourism Board Central Building Project. |
| 22 | The Wedding Island for Tourism | 1,500,000,000 | ----- | ----- | ----- | The entire amount was transferred to the Antiquities and Heritage Stores Project. |
| 23 | Symphony Hall | 2,000,000,000 | ----- | ----- | ----- | The entire amount was transferred to the National Museum Project |
| | TOTAL | | 36,600,000,000 | 3,420,593,294 | 33,179,406,706 | |

Signatures.

(b)(6)

(b)(6)

The Republic of Iraq
Ministry of Culture
Administration & Finance Office
Number: 26
Date: March 13, 2004

Ministry of Finance, Office of Balance,
Subject: Carrying over of Funds from 2003 to 2004

Dear Associates:

Our entire ministry sends you greetings. According to the enclosed document number 3410, dated December 20, 2003 and issued by the Office of Planning, Building, Housing, and Services in the Ministry of Planning & Cooperative Growth, there was an agreement to turn over the remaining monies from 2003 to 2004. The entire amount was to be spent on projects to rebuild and to invest in Iraq. On February 19, 2004 we sent a copy of the enclosed letter numbered 430 to the Ministry of Planning concerning the leftover amount of 33,179,406 Iraqi Dinars (thirty-three billion, one hundred and one hundred and nine million, and four hundred and six thousand Iraqi Dinars). Would you please investigate this matter and kindly supply us with a written approval document to show the Ministry of Planning that it is all right to carry over the proceeds from 2003 to 2004? We greatly appreciate your assistance in this matter.

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My Deepest Respect,

(b)(6)

for the Minister of Education

(b)(6)

A copy of document # 3410

To the Ministry of Culture, the Office of Projects
Subject: Carry over of Funds from 2003 to 2004

Greetings,

Your document numbered "M 164" and dated December 18, 2003 states that it is all right to carry over the monies from 2003 to continue the process of rebuilding Iraq. The amount should be carried over to the accounts of safekeeping offices to allocate the necessary budget to finish unfinished projects.

With all of our respect,

(b)(6)

for the Minister of Planning & Cooperative Growth

CC was sent to the Ministry of Finance, the Office of Checks & Balance.

(b)(6)

The Republic of Iraq
Ministry of Culture
Administration & Finance Office
Number: 26
Date: March 13, 2004

Ministry of Finance, Office of Balance,
Subject: Routing Allocations

Our entire ministry sends you greetings,

According to the enclosed document number 3410, dated December 20, 2003 and issued by the Office of Planning, Building, Housing, and Services in the Ministry of Planning & Cooperative Growth, there was an agreement to turn over the remaining monies from 2003 to 2004. The entire amount was to be spent on projects to rebuild and to invest in Iraq. On February 19, 2004 we sent a copy of the enclosed letter numbered 430 to the Ministry of Planning concerning the leftover amount of 33,179,406 Iraqi Dinars (thirty-three billion, one hundred and one hundred and nine million, and four hundred and six thousand Iraqi Dinars). Would you please investigate this matter and kindly supply us with a written approval document to show the Ministry of Planning that it is all right to carry over the proceeds from 2003 to 2004? We greatly appreciate your assistance in this matter.

Enclosed are:

- 1) A copy of document # 3410
- 2) A copy of letter # 430
- 3) A schedule of Allocations

CC of the above documents were sent to the Minister of Culture, the Advisor of Culture, the Technical Department of the Deputy of the Ministry, the Office of the Chief Executive Officer, the Engineering Department, and the Department of Planning & Following ups.

My Deepest Respect,

[Redacted Signature] for the Minister of Education

6X61

الجمهورية العراقية

Republic of Iraq
Ministry of Culture
Administrative & Financial Dept.

No. 56
Date: 13 March 2004

To: Ministry of Finance / Budget Department /
Current Coordination Section

Subject: Transfer of allocations

This Ministry presents its compliments and has the honor to refer to the Ministry of Planning's Letter No 3410 of 20 December 2003 (a copy of which is attached herewith) in which it approves the transfer of all remaining amounts of the investment and rehabilitation plan from 2003 budget to 2004 budget. We have already informed the Ministry of Planning (our Letter 430 of 19 February 2004) of those amounts (see attached List). The total figure is 33,179,406 (Thirty-three billion one hundred and seventy-nine thousand four hundred and six) dinars.

For your information and your written approval for the transfer of the above amount as the Ministry of Planning did in its aforementioned letter.

Signed

(b)(6)

For Minister of Culture

(b)(6)

No. 3410
Date: 20 Dec 2003

Republic of Iraq
Ministry of Planning
Department of Construction, Housing and Services

To: Ministry of Culture / Projects Department
Subject: Transfer of 2003 Allocations

This Ministry presents its compliments and with reference to your Letter 164 of 18 December 2003, we would like to inform you that we have no objection to transfer the amounts of the 2003 projects which are still under construction to your deposit account for the purpose of their completion.

With regards

Signed

(b)(6)

for Minister of Planning

(b)(6)

Republic of Iraq
Ministry of Culture
Department of Administrative & Financial Affairs

NO.
Date: March 2004

To: Ministry of Finance / Budget Department
Subject: Allocation of amounts

We present our compliments to you and have the honor to inform you of the amounts spent by this Ministry in the months of January and February 2004 as shown below. You are kindly requested to consolidate our account at Rafidain Bank, Mansur, Branch no. 57 from our 2004 budget. No amount has so far been allocated to our balance in the said bank from the 2004 budget.

- (1) Salaries for Centrally-Financed departments and Ministry headquarters in the month of February, (449,330,000) dinars
- (2) Operating expenses in January and February (51,910,147) dinars
- (3) Capital Projects in January and February, the amounts of which have been transferred from 2003 according to Ministry of Planning Letter 117 / 3410 of 20 Dec 2003, (2,901,554,102) dinars
- (4) Guards salaries in January & February (70,604,054) dinars
- (5) Total amounts spent in January and February 2004, (3,479,398,301) dinars

(b)(6)

Signed

(b)(6)

Director - General
Administrative & Financial Affairs

H.E. Ambassador Mario - Osio
Senior Advisor
Ministry of Culture

In response to your Excellency's request for providing you with a list of the number of our Ministry's employees in each pay grade for both centrally-financed and self-financed departments according to the new 11-tier salary scale, we enclose herewith the list you asked for.

Signed

(b)(6)

Director
Accounts Section

Signed

(b)(6)

Director
Planning & Follow-up Section

(b)(6)

Republic of Iraq
Ministry of Culture
Department of Administrative & Financial Affairs

No.
Date: March 2004

To: Ministry of Finance / Budget Department

Subject: Financial needs for March & April 2004

We present our compliments to you and enclose herewith lists of the needs of the Ministry of Culture centrally-financed departments for the months of March and April 2004. These needs fall within the amounts allocated for both operating budget and investment and rehabilitation projects in the 2004 budget.

For your information and careful consideration when granting support to our Ministry's budget.

Signed

(b)(6)

For Minister of Culture

(b)(6)

Enclosures:

- (1) Two lists of centrally-financed operating budget for March & April
- (2) List of investment plan projects for March & April

(b)(6)

(CIV)

(b)(6)

From: Osio, Mario (OTHER)

Sent: Monday, March 22, 2004 8:26 AM

To: (b)(6) (CIV)

Subject: FW: April Spending Plans

-----Original Message-----

From: (b)(6) (CIV)

Sent: Sunday, March 21, 2004 7:37 PM

To:

Cc:

(b)(6)

Subject: April Spending Plans

Please submit ASAP your Ministry's spending plan for April. I have attached a blank spreadsheet for each of the three general categories of spending:

- 1) Salaries
- 2) Operating costs exclusive of salaries
- 3) Capital spending

* I have notified the Iraqi Ministry of Finance that the budget/finance teams of the various Ministries will be supplying them with this information directly as well. At this point in the year, and with budget revisions in the final stages, Ministries must be supplying the Iraqi Ministry of Finance with spending plan information through all of 2004. My purpose in collecting it from CPA as well is to help improve coordination on the banking / cash movement end of things to ensure that funds for spending priorities in the governorates are available where and when they are needed.

Please feel free to contact myself or any of the CPA - Finance employees that are copied on this email with any questions. If you have any questions specifically related to how budget revisions that are currently under consideration or awaiting final passage will impact your April spending plans, please contact my colleagues (b)(6) or (b)(6) (copied above). All of us will also be available for questions during this week's finance meeting on Thursday, March 25 at 17:00.

(b)(6)

I will be accepting these until Friday, April 2. Thank you.

(b)(6)

Advisor, CPA- Finance

(b)(6)

3/22/2004

To obtain authorization for disbursement of funds for salary payments for both centrally financed workforces and for the employees of State Corporations and other self-financed entities for which they are responsible, Ministries, and their relevant Directorates are responsible for providing the following:

Accounting for previous month payments. Each ministry must provide payroll execution information to the responsible Accounts Departments at the local Treasury Office or Ministry of Finance. Information should include funds received, funds paid out, number of employees in each pay grade that were paid (by directorate) and the balance remaining. Unused payroll funds will be redeposited in the bank from which they were withdrawn and a receipt filed with the local directorate accounting manager. If, in previous months, payroll payments were inconsistent with Ministry of Finance guidelines at that time, the Ministries are required to provide relevant accounting of those salaries and emergency payments before additional funds can be released. Information should include details of any such salary or emergency payments, including a list of names to whom the money was paid. The Ministry of Finance should provide details on the previous month's payroll execution by Ministry to the CPA Office of Management and Budget.

Requests for payment for current month. For administrative convenience, Ministries are to present a single report, and single request for release of funding for all their directorates/spending units, rather than separate requests for different directorates/spending units. Requests for payment should include a cover letter written on official paper, approved by the three senior officials of the directorate/spending unit and signed by the Director General of Administration and Finance. The request should also include a spreadsheet with the names and grades of the employees to be paid. If required payroll exceeds that of the previous month, the request for payment must be approved by the CPA Senior Advisor. Any actions that will cause the increase of more than 1% in the pay bill of a workforce over the level paid in August must be approved by the CPA Senior Adviser to the Ministry of Finance before the payroll can be executed. If the governorate demonstrates responsible payroll practices consistent with Ministry guidance, the Baghdad Ministry of Finance can delegate payroll management to the local branch of the Treasury, provided the Senior Advisor of the Ministry agrees.

Executing payroll. Internal audit sections in each ministry shall review the payroll and salary process for conformity with approved methods for payment by the Ministry of Finance, as well as the integrity of individual payments. In each accounting unit the three-person committee shall oversee the distribution of salaries. The names of these individuals will be kept on file at the Agent Bank authorizing the release of funds. A post payment audit shall be performed by the Board of Supreme Audit wherever possible.

The Ministry of Finance shall issue authorization to designated banks to provide specified funds to named representatives of Ministries and Departments to pay salaries. Presentation of this authorization, which may be transmitted electronically, at the designated bank will release the specified funds to the named representatives for the purpose of paying salaries.

Contracted employees will be paid out of operating expenses, as provided through the budget, and not out of payroll.

Points of Contact for Further Information:

John Hanley, Advisor, Ministry of Finance

Anita Greco Advisor, Ministry of Finance,

Brendan Wheeler, Advisor, Ministry of Finance,

(b)(6)

- 6- The above mentioned formed committee will bear the responsibility for any mistakes happens and the committee will return all the lists, two copies of each to the central committee at the ministry, within exactly ten days, in order to be sent subsequently to the ministry of finance and to be audited by the board of supreme Auditors.

For your kind perusal, please work accordingly

We remain,

(b)(6)

**Director General,
The chief of the committee,**

Copy to /

- office of the senior advisor for the ministry of culture
- Follow up file.

(b)(6)

11- The names of the employees shall be organized in two separate lists one list in ID and the other in US\$ to be as an (Emergency subsidiary) amounted (50) US\$ for both months April and May, and in case of paying the first premium (20) US\$ to the employee the other remaining amount shall be paid with the amount of (30) US\$.

12- the salary for the month of April presently be paid in US\$ provided that the salary for the month of May will be paid at the end of this month, financing the amounts will be requested from the same (formations) when its due and on down payments also as mentioned above.

13- In order to facilitate the procedures of receiving the amounts from the banks and to secure its transfer and payments to the public officials the competent ministry shall undertake the distribution of the amounts to the General Directorates, and Public companies that related to a ministry depending upon the number of days and according to the employees density number, the daily financing shall be requested in accordance with such measures from the accountancy office.

14- after the end of the salary payment the competent ministry or the office that is not related to a ministry, will provide the accountancy office with a summary including the total receiving amounts by the ministerial formation and the related offices and other formations that is (in case of ministry of education, ministry of higher educations and scientific research) and the actual amounts paid to its employees and the balance which has been returned to the bank together with a copy of deposit amount memo from the bank.

15- Any allowances, rewards, subsidies, or any other raises incurred to the wages including profit and production incentives will be frozen.

For your perusal please follow these instructions accurately, in order to be able to pay the salaries and urgent subsidiaries to the public officials as soon as possible.

.... We remain



Director General of Accountancy office
17/5/2003

Copy to /

Ministry of finance / supervisor office /for your perusal please ... we remain.

Accountancy office / office of director general / for perusal please and take the necessary action.... We remain.

6161

To / Ministry of Finance / Minister's office
Subject / Frozen Accounts

Greetings...

Below is the attached list of the frozen accounts of the departments of this Ministry (self and central funding), in the local banks with the foreign currency account in Amman of the Tourism Board since 9-4-2003 as follows:

- 1- Central-Funding Departments, is (1,628,236,425 ID) Including the Ministry's account, of the social assurance for the employees.
- 2- Self-Funding Departments, is (18,978,909,696 ID).
- 3- The foreign currency account of the State Board of Antiquities and Heritage, is (23,175,50 \$).
- 4- The foreign currency account of the Tourism Board is (28,196,596,348,348 \$).

This count includes Amman account is (6,492 \$) for importing purposes.

Taking in consideration that most of the above accounts are financial accounts, which must be paid to the contractors and to the hotels that have been contracted with before 9-4-2003. In addition, to the bank guarantees for others included in these accounts.

Regarding that your Ministry did not allocate any operation amounts of money included in the 2003 budget for the self-funding departments. As well as some of the departments that the Ministry supervises it, like Sport Tourism Club has some financial commitments towards its employees (the sport players).

We would like you to examine this and inform us, if there is possibility to use these accounts especially for the self-funding departments, in order to start its work from now on, to provide at least the salaries for its employees for the next year. In addition to some central departments, that has some financial commitments and debts that must be paid.

With regards.


Acting Minister of Culture

16-10-2003

Attached:

- List.

Copy:

- Minister's office.
- Senior Advisor office / Ministry of Culture.
- Director General office.
- Watching and interior checking section.
- Planning section.

(b)(6)

**Republic Of Iraq
Ministry of Culture
Financial and Administrative Office**

**Letter No:- 487
Date: - 24/2/2004**

To/ Rafidean Bank / Mansour Branch / 57

Sub/ Deposit of amount

- 1- Please deposit the total of the recovered amounts from the Tourism Board for Ramadan month which is amounted (300000) ID three hundred thousand Iraqi dinar and (100000) ID one hundred thousand Iraqi dinar for the month of April, the total is amounted (400000) ID four hundred thousand Iraqi dinar.**
- 2- The amount of (506) US\$ as a recovered amount for the month of July.**
- 3- Please deposit the amount in to the account of Ministry of Finance /accountancy office / currency Section in your account ... and inform us.**

We remain,

(b)(6)

GD for finance and Administration

Copy to:-

- Ministerial office / for your perusal please We remain.**
- Office of ministry of culture coordinator/ for your perusal please.**
- Office of the Director General / for your perusal please... we remain**
- Office of control and internal Auditing / for your information please.**
- Accountancy office/ with the primary letters.**

**Republic of Iraq
Ministry Of Culture
Financial and Administrative office**

**Letter No/ 486
Date 24/2/2004**

To / Rafidean Bank/ Al-Mansour Branch / 57

Sub/ deposit of amount

1-Referring to the letter of ministry of finance / accountancy office no (6336) on 18/ 12/2003 we attach herewith the disclosure of the received amounts form your Bank and that being actually spent to the as a salaries for the employees of the ministerial offices for January 2003 for Baghdad governorate only, and the recovered amounts which is amounted (10826700) ID ten millions, eight hundred and twenty six thousand and seven hundred Iraqi dinar.

2- Please deposit the gross recovered amounts into the account of ministry of finance / accountancy office / currency (cash) section in your bank account, and inform us.

We remain...



**D.G of Finance and Administration
23/2/2004**

(b)(6)

**Attachment:-
Statement of disclosure:-**

- Copy to the ministerial office / with the disclosure/ for your perusal / we remain.**
- Office of ministry of culture coordinator / with the disclosure /for your perusal.**
- Office of the Director General / with the disclosure/ for your perusal.**
- Office of control and internal Auditing / with the disclosure for your information please...**
- Accountancy section / with disclosure / and the primary letters.**
- Planning and follow up section/ for your information please.**

Practically, no major effects show in 1-1-2004. Where as the progress in this procedure will provide higher transparency to insure the best ways of using allocated public funds and much active way to rebuild our country.

We remain

(b)(6)

Fuinnance Minister
7-1-2004

Copy to /

Ministry of Finance / Minister office/ for your kind perusal.. We remain
Budget Office / for you information Please ...and taking the necessary action accordingly
Accountancy Office

(b)(6)

**Ministry of Planning and development cooperation
Office of Housing and constructional Planning and services**

**Letter No/ 1/7/257
On 25/1/2004**


To / Ministry of Culture / Planning and follow up Section

**Sub/ the approved Budget for the year 2003 and
The estimated Budget for the year 2004**

We present our greetings and reference is made to your letter No 47 on 8/1/2004 in respect of item (2) chapter three, regarding your above mentioned letter in which you requested to transfer the amounts for the projects under construction to the Safe Accounts, this procedure has already performed.

Please send your representative to discuss the subject in order to fix the projects that is going to be listed in the investment Budget for the year 2004.

We remain,


For / Minister of Planning and development cooperation

25/1/2004

(b)(6)

Ministry of Finance

General publication

To / Ministry Of Culture

Section / Budget
Budget standard
Date 24/1/2004

Sub/ reallocation of amounts

The ministry of finance would like to indicate that the law of annual budget for the year 2003 was issued in the fourth quarter of the mentioned year, despite of short time, and the critical emergency circumstances, there were many obstacles facing all ministries to fulfill their plans for the year 2003, the basic general accountancy law does not allow the transfer of amounts that were not expended from one fiscal year to the another next fiscal year, in order to allow the ministries to perform there tasks and plans, and in accordance with the authority granted to as, it has been decided to return the not expended credits allocations for the year 2003 and be added to the depended allocations for the year 2004 in a special categories, provided that a unified schedules be prepared by all ministries and be sent to our ministry (ministry of Finance) / office of budget, and classified according to the divisions, chapters, and items, accordingly, determining the amounts of assorted allocations for 2003 budget, the expended amount and the remaining amounts be according to the attached form as soon as possible, in order allow the concerned ministries to fulfill the best annual plans, and insures the best execution for the prepared programs.

Please take the necessary action and inform as accordingly

.we remain

6X6


Finance Minister
22/1/2004

To be continued please turn the page

**Ministry Of Culture
Directorate General for Special Projects**

Letter No/ 125
Date: 11/12/2003

To/ Ministry Of Planning / office of Minister's Advisor

Sub/ suggestion of investment Budget

We present our greetings.....

We attaché herewith the details of suggested projects that included in the investment Budget for the year 2004, please approve that

We remain

(b)(6)

**Director General
11/12/2003**

**Attachments:-
Sheduale**

Copy to:-

Office of the Minister /for your perusal.... We remain
Office of administrative affairs / planning and follow up section
Accountancy section / with the primary letters
Office of engineering Office

(b)(6)

**Ministry of Culture
Investment Projects**

| ser | Name of the project | Allocation for the year 2004 in ID |
|------------|-------------------------------|---|
| 1 | Institute for Musical studies | 240.000 Million ID |
| 2 | Rebat Hall | 420.000 Million ID |
| 3 | Ahwar Project | 220.000 Million ID |
| 4 | Baghdad School for Music | 180.000 Million ID |
| 5 | Al-Fanous Al-Sehri | 435.000 Million ID |
| | The total | 1500.000 One Milliard and Half million ID |


GD of the Projects

Projects


Accountancy Director for the

6261

**Ministry of Culture
Administrative and finance office**

Date 1/2004

There is no letter no and no date

**To / Ministry of Planning and Development corporation
/ Housing, Construction, and services planning office**

Sub/ the approved Budget for the year 2003 and the estimated budget for the year 2004

We present our greetings and reference is made to your letter no 1/7/257 on 25/1/2004 followed by our letter no 47 dated on 8/1/2004 regarding the above mentioned subject, we would like to inform you the following:-

- Carried over*
- 1- Presently coordination with ministry of finance will be ~~established~~ and following our negotiation of the above mentioned subject with your representative Mr. (b)(6) in respect the investment projects that were listed in the investment budget for the year 2003 and in order to transfer their amounts to the year 2004 as a safe, we will send you a copy of the mentioned letter regarding the mentioned subject addressed to your ministry and ministry of finance. .
 - 2- The most significant issue for our subject in respect of the above mentioned letter, yet we are looking for ward to get your answer, that is the subject of two national library stores buildings for the amount of 5.000.000 US\$ and to increase the cost of reconstructing the building of cinema and Theatre office that is to be (7,448) seven millions , four hundred and forty thousand instead of 1500000 milliard five millions ID according to the schedule attached to our above mentioned letter

For your kind perusal and please inform us about your procedures accordingly

We remain

Deputy Minister for artistic affairs in the ministry

Copy to /

Office of the Minister / for your perusal please... we remain

Office of ministry of culture coordinator / for your perusal ...we remain

Office of deputy minister for technical affairs / for your perusal ... we remain

Office of director General / please

Engineering affairs section/ for your information please

Accountancy section

Planning and follow up sections / with the primary letters

Tra by [redacted]

(b)(6)

15 December 2003

MOF # 12-01

Policy on Payment of Public Sector Salaries in December 2003

This policy applies to all State employees and employees of State Corporations and other self-financed entities. See below for more details.

★ Freeze on Hiring and Promotions. In accordance with the August 5 CPA OMB memo, no Iraqi Ministry, agency, company or other government organization may hire employees at a level above the applicable end strength limit for that entity, as approved in the current FY03 National Budget (effective July 1, 2003), except as approved by the Interim Minister of Finance and the CPA Director of Management and Budget under the established procedures. Promotions are also temporarily frozen.

★ New Salary Scale. Salaries will be paid in new Iraqi dinar at the new salary scale as set out in Order No. 30, provided that the proposed allocation of staff to grades on the new salary scale has been approved by the Ministry of Finance. In accordance with the relevant guidance, Ministries must submit copies of proposed Ministry reclassifications to (b)(6) Ministry of Planning, (b)(6) Ministry of Finance, Legal Dept), and Colonel (b)(6) (CPA OMB/Finance) for final approval before any payments can be made under the new order. (b)(6)

Interim Salary Scale. Employees of ministries that have not yet completed the transition to the new salary scale will be paid according to the following interim salary schedule, based on the interim salary schedule paid in April:

| Salary Grade | Previous Civil Service Grade | November dinar pay scale | December dinar pay scale |
|--------------|------------------------------|--------------------------|--------------------------|
| Grade 4 | 6 and below | 100,000 | 100,000 |
| Grade 3 | 3-5 | 200,000 | 200,000 |
| Grade 2 | 1-2 | 300,000 | 300,000 |
| Grade 1 | Director General or above | 700,000 | 700,000 |

60 %
30 %
9 %
1 %

Backpay and Recovery of Excess Pay. Employees who have not received their full salary entitlement for the previous six months shall be entitled to payment of the balance. Any double payment of previous month's salaries or any previous payment of December salary payments shall be deducted from December salary payments.

Procedure. All salary payments will be authorised by Ministry of Finance officials, acting in accordance with the established policy, through the Treasury account.

**Republic of Iraq
Ministry of Culture
Financial and administrative office**

Letter No/ 617
Date: - 7/3/2004

Urgent

**To / State Board for Antiquities and Heritages / Office of Board Chief
Office of musical arts / the Director General Office**

Sub/ payments of salaries for the month of February /2004

We have been informed by the ministry of Finance / Accountancy Office / Safe Auditing Section in its letter no 1837 on 25/2/2004, as well as following our publication No (1) on 19/1/2004 regarding the payment of the Salaries of February 2004,

Please be notify that you should not be confined with the allocated amounts for the month of February which is stated in the salary list (sheet) that was previously send to you and attached to your letter No 1638 on 19/2/2004 (copy is attached hereby) in case if the due payable salaries are not covered in accordance with the above mentioned ministry publication, ascertaining that it should be confined with the increase ratio amounted 40% when applying the new salary payment sheet and to be in comparison with the salaries of December 2004 , yet no payment should be done when exceeding that amount at any case .

For your perusal and if any deficit occurs in the financing, a letter will be sent to ministry of finance to cover the deficit...

We remain,


For the minister of culture
6/3/2004

Attachments:-
Letter of Ministry Of finance

Copy to /
Minister office / for your perusal ... we remain
Office of the (coordinator) senior advisor for ministry of culture... for your perusal ... we remain

6/3/04

Ref No. 297
Date: December 14 2003

FOR: Iraqi Ministers
FROM: (b)(6) Minister of Finance
SUBJECT: End of the year budget considerations

Dear Colleague.

Under the current budget laws, the Iraqi budget operates on a cash basis. Spending approval for amounts allocated for a budget year are not automatically transferred to the next year if not spent by December 31. Unspent balances will remain in your Ministry's bank account and can be drawn down without interruption, but the law requires that these balances be deducted from your 2004 allocations.

One exception provided by existing budget law is made under the accruals basis amendment. This allows a Ministry to accrue budget balances for capital projects on which work has been completed but paperwork processing remains unfinished at year's end. Evidence of this project status, which will be reviewed by the Board of Supreme Audit, will be required so that these capital balances are exempt from deduction from the 2004 allocation.

The law also allows me in certain circumstances to provide additional allocations in the next year's budget where a Ministry was unable to spend it all in the budget year.

In a normal year, such exceptions would be limited, however, we all know that 2003 has been an extraordinary year. In this context, I plan to approve most requests to increase funding in 2004 that is unspent in 2003.

To do this in accordance with the law, I require your assistance. In particular, I would be grateful if your Ministry's finance department could prepare an initial trial balance and statement accounting for 2003 budget expenditures and forecast of remaining balances, as well as a brief statement on why it was not expended in 2003. I have directed my staff to help their counterparts in your Ministry in any way they can to accomplish this task.

With close cooperation we can ensure that the rebuilding of Iraq continues uninterrupted.

Sincerely,

(b)(6)

P.P. Minister of Finance

(b)(6)

**Ministry of Culture
Administrative and finance office**

Date 1/2004

There is no letter no and no date

**To / Ministry of Planning and Development corporation
/ Housing, Construction, and services planning office**

Sub/ the approved Budget for the year 2003 and the estimated budget for the year 2004

We present our greetings and reference is made to your letter no 1/7/257 on 25/1/2004 followed by our letter no 47 dated on 8/1/2004 regarding the above mentioned subject, we would like to inform you the following:-

- 1- Presently coordination with ministry of finance will be carried out and following our negotiation of the above mentioned subject with your representative Mr. [REDACTED] in respect the investment projects that were listed in the investment budget for the year 2003 and in order to transfer their amounts to the year 2004 as a safe, we will send you a copy of the mentioned letter regarding the mentioned subject addressed to your ministry and ministry of finance. .
- 2- The most significant issue for our subject in respect of the above mentioned letter, yet we are looking for ward to get your answer, that is the subject of two national library stores buildings for the amount of 5.000.000 US\$ and to increase the cost of reconstructing the building of cinema and Theatre office that is to be (7,448) seven millions , four hundred and forty thousand instead of 1500000 milliard five millions ID according to the schedule attached to our above mentioned letter

For your kind perusal and please inform us about your procedures accordingly

We remain

[REDACTED]
Deputy Minister for artistic affairs in the ministry

Copy to /

Office of the Minister / for your perusal please... we remain

Office of ministry of culture coordinator / for your perusal ...we remain

Office of deputy minister for technical affairs / for your perusal ... we remain

Office of director General / please

Engineering affairs section/ for your information please

Accountancy section

Planning and follow up sections / with the primary letters

Tra by [REDACTED]

6)61

**Ministry of Planning and development cooperation
Office of Housing and constructional Planning and services**

**Letter No/ 1/7/257
On 25/1/2004**

To / Ministry of Culture / Planning and follow up Section

**Sub/ the approved Budget for the year 2003 and
The estimated Budget for the year 2004**

We present our greetings and reference is made to your letter No 47 on 8/1/2004 in respect of item (2) chapter three, regarding your above mentioned letter in which you requested to transfer the amounts for the projects under construction to the Safe Accounts, this procedure has already performed.

Please send your representative to discuss the subject in order to fix the projects that is going to be listed in the investment Budget for the year 2004.

We remain,

(b)(6)

For / Minister of Planning and development cooperation

25/1/2004

(b)(6)

**Ministry Of Culture
Directorate General for Special Projects**

Letter No/ 125
Date: 11/12/2003

To/ Ministry Of Planning / office of Minister's Advisor

Sub/ suggestion of investment Budget

We present our greetings.....

We attaché herewith the details of suggested projects that included in the investment Budget for the year 2004, please approve that

We remain

(b)(6)

**Director General
11/12/2003**

**Attachments:-
Sheduale**

Copy to:-

Office of the Minister /for your perusal.... We remain
Office of administrative affairs / planning and follow up section
Accountancy section / with the primary letters
Office of engineering Office

(b)(6)

**Ministry of Culture
Investment Projects**

| ser | Name of the project | Allocation for the year 2004 in ID |
|------------|-------------------------------|---|
| 1 | Institute for Musical studies | 240.000 Million ID |
| 2 | Rebat Hall | 420.000 Million ID |
| 3 | Ahwar Project | 220.000 Million ID |
| 4 | Baghdad School for Music | 180.000 Million ID |
| 5 | Al-Fanous Al-Sehri | 435.000 Million ID |
| | The total | 1500.000 One Milliard and Half million ID |


GD of the Projects

Projects


Accountancy Director for the

(5/6)

Cordone, Piero

From: [REDACTED]
Sent: Tuesday, September 16, 2003 5:11 PM
To: (b)(6)
Cc: Cordone, Piero; (b)(6)
Subject: RE: 2004 Budget Ministry totals

For the Ministry of Culture,

1. All capital projects have been incorporated into the budget.
2. Cross allocation is correct
3. The overall budget will have a substantial negative impact on the overall ability of the ministry to conduct its reconstruction program, resulting in a significant delay in the ability to manage and regenerate the cultural activities of the Iraqi people, as well as hamper the actual conduct of cultural events, tourism, and archeological activities.
4. Employees are correct, however there are a considerable number of contracted employees who are "de facto" employees of the ministry and not incorporated into the system. Allocated money for services will have to be used to pay those employees.
5. The top 5 largest unmet need will be in our reconstruction activities, which include the Ministry building, Tourism Building, Al Qushla Ottoman Barracks, the National Library, and the National Theater.
6. There are several SOEs, to which exists a considerable amount of confusion. These are hotels that belong to the Tourism Board, to include the Al Rasheed. The Tourism Board, to date, has received no income from the rental of rooms from the CPA, and is unaware of any payments for room rentals. This is applicable to the other hotels as well throughout the nation.

Best regards,

[REDACTED]
Lt Col

-----Original Message-----

From: (b)(6)
Sent: Sunday, September 14, 2003 5:51 PM
To: (b)(6)
Subject: 2004 Budget Ministry totals

Senior Advisor,

Please find below for review your preliminary 2004 Budget allocation. These numbers are based on the information the Iraqi Ministry of Finance has received from your Ministry as at today.

Please refer to the Memo from David Oliver (attached).

Regards,

[REDACTED]
CPA Office of Management and Budget

9/17/2003

Osio, Mario B. (ITA)

From: (b)(6) (Civ)

Sent: Sunday, December 21, 2003 3:52 PM

To: CPA Ministries

All Ministries need to come up with spending plans for what they will spend on operations and on capital in January of 2004. Attached is a spending plan that has been created using data that went into the aggregate spending plan for 2003 and then matched with the new aggregates and then divided by 12. **This is for operational budgets only – not capital spending.** If they have a spending plan in the works that differs from this, as well as their capital budget spending plan, we need to know as soon as possible.

I am attaching the spending table.

Ministries should also be reminded that salaries will be paid through each Ministry's operating budget and that if they have any questions on these amounts they can refer to the website or through CPA Ministry of Finance office

CPA – Ministry of Finance

12/21/2003



Ref No. 297
Date: December 14, 2003

FOR: Iraqi Ministers
FROM: (b)(6) Minister of Finance
SUBJECT: End of the year budget considerations

Dear Colleague,

Under the current budget laws, the Iraqi budget operates on a cash basis. Spending approval for amounts allocated for a budget year are not automatically transferred to the next year if not spent by December 31. Unspent balances will remain in your Ministry's bank account and can be drawn down without interruption, but the law requires that these balances be deducted from your 2004 allocations.

One exception provided by existing budget law is made under the accruals basis amendment. This allows a Ministry to accrue budget balances for capital projects on which work has been completed but paperwork processing remains unfinished at year's end. Evidence of this project status, which will be reviewed by the Board of Supreme Audit, will be required so that these capital balances are exempt from deduction from the 2004 allocation.

The law also allows me in certain circumstances to provide additional allocations in the next year's budget where a Ministry was unable to spend it all in the budget year.

In a normal year, such exceptions would be limited, however, we all know that 2003 has been an extraordinary year. In this context, I plan to approve most requests to increase funding in 2004 that is unspent in 2003.

To do this in accordance with the law, I require your assistance. In particular, I would be grateful if your Ministry's finance department could prepare an initial trial balance and statement accounting for 2003 budget expenditures and forecast of remaining balances, as well as a brief statement on why it was not expended in 2003. I have directed my staff to help their counterparts in your Ministry in any way they can to accomplish this task.

With close cooperation we can ensure that the rebuilding of Iraq continues uninterrupted.

Sincerely,

(b)(6)

P. P. Minister of Finance

(b)(6)

(b)(6)

(b)(6)

LTC

From:

(b)(6)

(COL 308TH CA BDE)

Sent:

Tuesday, May 13, 2003 5:29 AM

To:

(b)(6)

LTC

Subject:

Trip report and OHDACA proposal in Mosul

(b)(6)

Attached is a copy of a trip report that concerns Department of Culture.

Please give a copy of it to Amb Limbert's Office along with this message , that we are following up on the recommendations and sending a Team to Mosul to write up an OHDACA proposal on the museum, the two historical sites, the sports club and the stadium. Although the criteria does not make provision for an endorsements it does not bar them either. Before I submit the proposals I will send all 5 to his office for review and a drafts for an endorsement if the Department of Culture approves.



Mosul Trip Report,
13 May 03.d...

UNCLASSIFIED

**TRIP REPORT
MOSUL MUSEUM & SPORTS PROGRAMS
8 - 12 MAY 2003**

MISSION: The 308th Civil Affairs Brigade's Special Functions Team conducts a tactical road march, NLT 080400Z MAY 03, to the City of Mosul, in order to perform assessments of the Mosul City Museum and the local sports establishment.

TEAM MEMBERS:

Major (b)(6)
Major (b)(6)
SGT (b)(6)
SGT (b)(6)
SPC (b)(6)
SPC (b)(6)
SPC (b)(6)
Mr. (b)(6)

Team OIC
CA Assessment Officer
Team NCOIC & Assessments
Security NCOIC
CA Specialist (Assessments)
CA Specialist (Assessments)
CA Specialist (Security)
FIF Interpreter

Mosul Museum & Surrounding Archeological Sites:

Overall Assessments:

| | |
|--|-------|
| Mosul Museum (LF331231) | Amber |
| Nineva Archeological Site (LF346262 COM) | Amber |
| Nimrud Archeological Site (LF487956 COM) | Amber |

POC: Mr. [REDACTED] Director of Mosul Museum and the Archeological sites at Nineva and Nimrud. His office is located in the lower level of the Mosul Museum Building.

Employees: 400 (Approximately 150 museum & archeologists, 250 security personnel)

Narrative of Assessment: Because the 9th was Friday, an Islamic Sabbath Day, the Mosul Museum was closed, but the team coordinated with the guard at the museum to meet with the Museum Director for the next day. The team proceeded to conduct an assessment of the Nineva Archeological Site. The site appeared to be in fair condition, with on-going archeological excavations. We spoke with two local security personnel about looting and payroll issues relating to the Nineva site and the Museum. The security personnel indicated that there had been some minor looting at the archeological site (Assyrian Hieroglyphic stone tablets), but since the 101st AASLT placed a platoon of personnel as security in the area, looting had dropped off. They also stated that they had not received any salary payments since the end of March (this was also confirmed by the Director of the Museum on the May 10th meeting).

We met with the Director of the Mosul Museum on both the 10th and 11th of May. On the 10th, we did an assessment of the Museum in downtown Mosul. Museum had minimal damage to artifacts present at the museum, broken glass display cabinets, offices looted (destruction & theft), and some office equipment missing (computers and camera equipment). Many of the smaller artifacts were moved to Baghdad's Museum of Antiquities before the war, and the director is currently working with (b)(6) (Baghdad Museum) to determine if any artifacts that looted from the Baghdad Museum, belonged to the Mosul Museum. In the opinion of this author, the Museum would be good candidate for OHDACA project.

UNCLASSIFIED

UNCLASSIFIED

2 government buses and that he would like authority from our forces to maintain these buses in order to provide transportation for the soccer team (government transport was provided to the team before the war). I told him to have his brother maintain the buses until a decision was made as to their use/ownership.

We also discussed the need to hold a meeting with all the managers and head coaches of the country's Professional Teams to establish a sanctioning body that is semi-autonomous from the government to establish rules, policies and next year's playing schedule. I stated that it may take a couple weeks to get all these teams contacted and to set up this meeting. They understood and agreed that the sanctioning body was the best means to govern the soccer league and should be maintained separate from the government. I believe that for the system to work initially, the government will have to continue to make the payroll, because spectator sports in this country are not like in the US, where the spectator pays admission to attend a game. It will take some time to transition to a truly professional, self-regulated sports league like those in the US. It is the opinion of this author that the stadium would also be a good candidate for an ODAHCA project to repair the buildings and playing field.

Recommendation: That the Special Functions Team returns to Mosul and prepare an OHACA package for the repair of the stadium buildings and grounds, as well as, the procurement of sports equipment to support the team/facility.

Other Issues:

- Status of detailed information on equipment to support Mosul Police Force (Info requested by LTC [redacted] Asked the 431st CA Reps, Maj. [redacted] CMOC XO) and the Div Asst. G-5, Maj. [redacted] as to the fidelity of details/specifications on the equipment required to support the Mosul Police Force. Both stated that they are still working the specifications of equipment required and will forward a more detailed report to our HQ when it is complete. Current status on this issue: Open.
- Displacement of Arab Civilians from their Homes in Domix (Info requested by COL [redacted]) The situation in Domix, where the Kurds have pushed approximately 8,000 Arabs out their homes is currently being negotiated by the 101st ADC. The Displaced Arabs have moved into the local surrounding villages and cities, and there is a small camp located in the vicinity of Mosul. Through the negotiation process, some Arabs have repopulated their homes and the 101st is working to get the rest returned. It was characterized to me [by Maj. [redacted] Asst Div G-5] as being handled sufficiently by the 101st Division Leadership and that they felt that it would not boil-up into a larger problem. They believed that the situation would be resolved in the next week or two.
- The exchange rates in Mosul plummeted dramatically over the course of the 5 days we were in the area. Upon arriving in Mosul, the exchange rate was approximately 1800-2000 Dinars to the dollar. By the time we were ready to leave, the exchange rate was approximately 1400-1500 Dinars to the dollar. Some shop owners were not inflating their prices for their GI customers, but many others were. Black market gasoline stands were fairly prominent throughout the city, as well as general gasoline shortages throughout the city. Because of the permissive environment within the city, many GIs are out spending money on the local economy and this could lead to high levels of inflation if supplies become short. It has already occurred at the local telecommunications shops, where GIs are calling home and the shop owners are inflating the prices so that the locals are not able to afford calling relatives overseas or elsewhere in the country.

(b) (6)

UNCLASSIFIED

- The security situation in Mosul was very permissive. There were sporadic cases of gun-fire in the city, but mainly connected with inter-factional fighting or self-defense. There are professional panhandlers begging for money, mainly women that use small babies to gain the sympathy of US Forces in order to give them money. The children are also getting bolder in approaching US Forces, begging for food, candy, and water (anything they can get); and several were stopped short of snatching equipment and other items from our vehicles. It is the opinion of this author that a push should be made to procure NTVs in order to help safe-guard equipment, as well as providing CA forces a lower profile while maneuvering through the populated areas.
- During the road-march portions of the mission, Highway One between Baghdad and Mosul is very permissive. The highway is in good condition, except for some bombed sections approximately 20 KMs north of Bayji. Traffic is congested near fuel stations and the larger population centers. Fuel stops should be programmed for the airbase just south of Tikrit, as it takes approximately 1 ½ tanks of fuel to make the drive. While on the return trip from Mosul to Baghdad, it was noticed that a Diesel Locomotive with approximately 5 passenger cars was moving north along the rails between Samarra and Tikrit. The train did not have any passengers, however, it was moving at a good rate of speed, approximately 40 mph.
- I also gave [REDACTED] (Translator) the evening off on the 11th of May, as his 85 year old Mother was brought down by his Brother-in-Law to Mosul to see him and she has not seen him in over 15 years. He did an outstanding job for the team on this mission.

Overall Mission Assessment: The mission is considered as an overall success. All primary mission objectives were met and laid the ground work for follow-on OHDACA projects in the Mosul Area. Recommend follow-up visits. All team members performed their assigned duties in an exemplary manner, and that should be taken into account for end of tour awards/citations. No incidents or accidents were experienced during the course of this mission.

[REDACTED]

MAJ, CA
Mission OIC

monitor the progress of the repairs. The point of contact for the museum is (b)(6)
Museum Project Coordinator, phone number (b)(6)

20. POC is Major (b)(6) and email (b)(6) The point
of contact for the museum is (b)(6) Museum Project Coordinator, phone number (b)(6)
(b)(6)



Memorandum for Senior Ministry Advisors

Subject: Renovation/Reconstruction of Ministry Buildings

At the direction of Mr. [REDACTED] the State Owned Corporations (construction companies) of the Ministry and Housing and Construction are beginning reconstruction of ministry buildings. The attached list shows the tentative assignments of contractors to each ministry facility.

I request you establish and provide me the name of your point of contact for definition and coordination of renovation/ reconstruction work NLT 1800 Friday 16 May 03.

I have directed the contractors to make contact with your building engineer or manager and make initial survey of the ministry buildings. This will begin on Saturday 17 May 03. I need you and your Ministry representative to define the scope of renovation required. You can have the contractor begin work on your temporary facility if this is your highest priority requirement. In most cases the contractor's initial effort will be to establish a security fence around the construction area, remove debris from the building, seal up openings as required, begin detailed engineering and order long lead time items, such as air conditioning equipment.

This work is advance preparation for the major reconstruction efforts required to fully restore the ministry buildings. It will be done concurrently with the assessments underway by the FEST teams. The assessments and cost estimates will help you define the scope of work to undertake and be available for inclusion in your ministry's budget.

If you have any questions please contact me in the ORHA Housing and Construction office or email [REDACTED]

[REDACTED]

neareast
RESOURCES

**His Excellency Head of the Civil Administration in Iraq
Baghdad**

Greetings ..

Representatives of our group (**Near East Resources**) noticed, upon calling at various buildings and headquarters of Ministries and State Organizations and Departments , that most of them had been exposed to looting, destruction, and burning, whereby most of the employees were unable to attend and run their works, noting that those Ministries and Departments run vital interests to Iraqi citizens.

As our group has a vast experience in the works of rehabilitation, furnishing, and general contracting, as we maintain many skilled and semi-skilled workers such as masons, painters, carpenters, electricians ... etc, supervised by highly qualified engineers in those fields, we are pleased to offer your Excellency the following offer :

(b)(4)



(S)

(S)

• We shall be pleased to receive your positive reaction, to our following address :

Near East Resources (Iraq Branch)

Al-Karrada Quarter, Sec. 903, St. 71, Building 5

Masbah Road

Baghdad

Telephone (Thuraya Satellite) : (S)

With best regards

(S)

(S) (6)

General Manager

17 June 2003

Ministry of Housing and Construction

MEMORANDUM FOR All Ministries

SUBJECT: Status of Ministry Rehabilitation or Reconstruction

1. Please review, mark up, and return the attached sheet by 21 June to the Ministry of Housing and Construction. The sheet contains information provided by Ministry Coordination and information gathered by the Ministry of Housing and Construction.
2. The purposes of this sheet are:
 - a. To assist in tracking the status of ministry facility assessments;
 - b. To determine the need for additional assessments beyond those already completed;
 - c. To track status of requests for funding and approved funding; and
 - d. Confirm or identify additional ministry needs for space – permanent and temporary.
3. Your review and return of this sheet will improve the accuracy of information about the ministerial construction efforts.
4. Point of contact is CPT [REDACTED]
5. Thanks for your help.

[REDACTED]
Senior Advisor
Ministry of Housing and Construction

Enclosure
as

(b)(6)

Engineers from the Ministry of Housing & Construction are available to assist in oversight of your project if requested.

3. The following ministry projects are ready for execution, but require funding. If you have budgeted money for 2003 for Ministry reconstruction and require assistance, please let me know.

- a. Min. of Education – Permanent HQ
- b. Min. of Higher Education – Permanent HQ
- c. Min. of Housing & Construction – Permanent HQ
- d. Min. of Industry & Minerals – Permanent HQ

4. The \$20 million dollar allotment for Ministry reconstruction is a step forward, but will not satisfy the reconstruction requirements, as demonstrated above. In order to accurately present requirements, Ministries must look at their property and facilities in a holistic way. Unfortunately, many records have been destroyed, and a more thorough analysis is required. I have organized a team of Iraqi Engineers from the Ministry of Housing & Construction to assist in this effort. They will work with your representative to develop a reconstruction program for key facilities, in addition to your ministry buildings, required to make you successful. If you are interested in this assistance let me know.

5. Please forward any questions or issues to CPT (b)(6) (b)(6) or cell: (b)(6) Our office is now located in the old MOD area.

PROBATION

Cinema & Theater
New leader(s) elected

POC



| Details | amount | Price | Total |
|--|-------------------|--------|---------|
| 5 - Theater w.c Supply four w.c: - two for actors - Two for people (customers) including the work | | | |
| A- Supply w.c. | 4 | 120000 | 480000 |
| B- Supply sink | 8 | 75000 | 600000 |
| C- Buying door Parts with locks for w.c and actors rooms | 20 | 750000 | 1500000 |
| 6 Supply ^{windows} glasses for some Parts of the theater to keep on the air - condition of the ground - floor | 50 m ² | 15000 | 750000 |
| 7 - Cleaning the building of the national theater | overall | 300000 | 300000 |
| The engineer .. (b)(6) maintenance manager | | | |
| (b)(6) the national theater manager | | | |

(b)(6)

The theater's Staff

| The name | Job Title |
|----------|-----------------------------------|
| 1- | theater manager |
| 2- | deputy manager |
| 3- | Engineer. |
| 4- | emdinstrator |
| 5- | theater technical |
| 6- | Voic engineer |
| 7 | = |
| 8- | air condition |
| 9- | lighting |
| 10- | electric |
| 11- | = |
| 12- | lighting honorry guard |
| 13- | = |
| 14 | = |
| 15- | = |
| 16- | = |
| 17- | = |
| 18- | = |
| 19- | = |
| 20 | guard |
| 21- | = |
| 22- | = |
| 23- | = |
| 24- | = |
| 25- | = |
| 26- | lighting honors guard |
| 27 | = |
| 28- | And Al jabbar |
| 29 | = |
| 30 | = |
| 31- | = |

(b)(6)

CPA FUNDING REQUEST

| | |
|---|---|
| PRB No: (PRB Staff to Assign) | Project Name: NatTheatre |
| Date of Request: 7/17/2003 | Date Required: 7/20/2003 |
| Name of Requester: LTC (b)(6) | Signature: |
| CPA Office/Unit: 354 CA BDE | POC/Person Completing Form: LTC (b)(6) |
| Amount of Request: 7370.00 | DSN/Cell Phone: (b)(6) |
| Project Location: Karadah (Region) | Email Address: (b)(6) |

1. Project Category (check all that apply):

| | | |
|--|--|---|
| Reconstruction <input type="checkbox"/> | Health <input type="checkbox"/> | Salaries <input type="checkbox"/> |
| Humanitarian <input type="checkbox"/> | Transportation <input type="checkbox"/> | Pensions <input type="checkbox"/> |
| Food Distribution <input type="checkbox"/> | Economic Programs <input type="checkbox"/> | Budget/Ops. Support <input type="checkbox"/> |
| Water/Sewer <input type="checkbox"/> | Education <input type="checkbox"/> | Other Public Services <input type="checkbox"/> |
| Electricity <input type="checkbox"/> | Ministry <input type="checkbox"/> | Social Programs <input type="checkbox"/> |
| Rule of Law/Govern. <input type="checkbox"/> | Police/ Security <input type="checkbox"/> | Cultural Programs <input checked="" type="checkbox"/> |
| Div. Commanders <input type="checkbox"/> | Brig. Commanders <input checked="" type="checkbox"/> | Regional Dir. <input type="checkbox"/> |
| Fund <input type="checkbox"/> | Fund <input type="checkbox"/> | Fund <input type="checkbox"/> |
| Construction Initiative <input type="checkbox"/> | | |

| | |
|---|---|
| 2. Proposed Funding Source: (PRB Staff Only) Vested Assets <input type="checkbox"/> Seized Assets <input type="checkbox"/> Appropriated Funds <input type="checkbox"/> Iraqi Development Fund <input type="checkbox"/> | 3. Funding Data: Bank Account Details: _____ or _____ Name/Title of Iraqi Receiving Disbursement: _____ CPA Rep/Unit Responsible for Oversight: _____ Engineering Oversight Assigned to: _____ Name of Certifying Official: _____ |
|---|---|

4. Clearances: Please indicate you have obtained appropriate clearances, as applicable.
(Note: If that coordination cannot be done at the regional level, it will be done by PRC.)

Regional Coordinator: Yes ☐ No ☐ Name: _____

Ministry Senior Advisor: Yes ☐ No ☐ Name: _____

Office Director/Unit Commander: Yes ☐ No ☐ Name: _____

Reconstruction/USAID: Yes ☐ No ☐ Name: _____

International Coordination Council: Yes ☐ No ☐ Name: _____

Others: _____

Program Staff Use Only

| | |
|---|---|
| Date Request Received: mm/dd/yyyy | Form Complete: Yes <input type="checkbox"/> No <input type="checkbox"/> |
| Disposition: _____ | |
| Date Request Submitted to Program Review Committee: mm/dd/yyyy | |
| Disposition: _____ | |
| Date Request Submitted to Program Review Board: mm/dd/yyyy | |
| Disposition: _____ | |
| Date Request Returned to Requester/Submitted to Comptroller: mm/dd/yyyy | |
| Disposition (including expenditure authorized): _____ | |

Form PRB 01-111 6/10/03

Osio, Mario (OTHER)

From: (b)(6)
Sent: Friday, February 20, 2004 5:04 PM
To: Osio, Mario (OTHER)
Cc: (b)(6)
Subject: Re: Iraqi film industry revival

Mr. Mario Bondioli Osio, Ambassador and Senior Advisor
Iraqi Minister of Culture

Dear Mr. Osio,

Thank you for your communication of 26 January. I am slow in responding because only now have I been able to find the coordinates of the one person I could think of who might be of some real value in the work you describe. The information is as follows:

(b)(6)

Mr. (b)(6) the General Union of Arab Artists, a regional organization which brings together the national artists' union in each Arab state. "Artist" in this case is used in the general sense. It is made up of subgroups of actors, musicians, screenwriters, film directors and producers, and key film technicians (such as directors of photography, editors, etc.) In some countries, such as Egypt and Lebanon, these groups are quite representative. In others they may be more paper organizations. In any case, Mr. (b)(6) in Kuwait and is, I understand, one of the leading film figures in his country. I think he is more a producer/director than anything else. I believe that the Kuwaiti Centre ITI is a government-backed production facility and arts unit.

In any case, I think Mr. (b)(6) could be a useful contact for you or could suggest others. He is very personable and speaks excellent English. I do not know the internal situation of the film business in Kuwait but I get the sense that he is not just a bureaucrat but quite dynamic figure in the business. Feel free to use my name if you contact him. I only met him for one week but I we had consider conversations. He will certainly know our organization.

I met him in conjunction with my organization's co-sponsoring (together with the German social democratic foundation FES) a conference last year in Cairo with the General Union of Arab Artists, with representatives from all the Arab countries. Quite frankly, no one else there I think would care to be associated with any projects this soon in Iraq. But Mr. Al-Shatti was very open in his support for the coalition action and he spoke with hope for the future there. (I was pleasantly surprised at how openly the delegates expressed themselves in this meeting, confirming to me that many of the arts unions were quite legitimate groups. The overwhelming feeling was against the coalition but the discussion was almost wholly professional and non-political. Needless to say, Mr. (b)(6) and a couple of more ambiguous speakers from the UAE were very much in the minority, but the few references to Iraq on all sides were quite temperate.)

I am afraid I cannot be of much more use at this time. We represent film and broadcasting workers' organizations, not the production side per se, but I would be very interested in

hearing from you in the future as your work develops. At some point we would like to establish contact with any local professional groups which might emerge in the industry, probably in broadcasting first and then production in due course. We have not worked with any Iraqi organizations in the past because our statutes limit our activities to independent organizations.

Sincerely yours,

(b)(6)

[REDACTED] UNI-MEI

(if you would like to see something of our organisation you can check our website at UNISite/Sectors/MEI)

[REDACTED]

Dear [REDACTED]

[REDACTED] who was recently in Baghdad, sent me the attached email, in my capacity as CPA (Coalition Provisional Authority) Senior Advisor to the Iraqi Ministry of Culture. There is no film industry in Iraq. The Ministry of Culture has a Directorate General for Cinema and Theatre. Their buildings have been looted; their equipment stolen. At the moment they have no money for a restart. In any case they have not produced a film in 17 years, the last one being King Gazi in 1986. I have not been very impressed by their bureaucratic personalities. I am trying to find young talents and get them started on a new, independent track. I was lucky to run into a very promising young man, [REDACTED] who is just finishing the first 35mm Iraqi film since King Gazi. If you were interested, I would email you his script and his shoestring budget. I really do not yet have money or clear ideas on how to start reviving the Iraqi Film Industry. [REDACTED] might be able to find funds for six scholarships for young Iraqis at an American film school next summer. The very active and reliable Minister of Culture, [REDACTED] may set up a Three Men Advisory Committee for tackling these problems. They could help in the selection of the candidates for the six scholarships. I'll keep trying to meet young people who, like [REDACTED] try to do something positive with what minimal resources they have. With the current security situation in Baghdad it is not easy. Please, let me know if it is true that you might be interested in getting involved in these endeavors, at least by providing me with advice and contacts, as [REDACTED] is doing. With best regards, Mario Bondioli Osio Ambassador Senior Advisor Iraqi Ministry of Culture Tel. [REDACTED]

-----Original Message-----

From: [REDACTED]
Sent: Monday, January 26, 2004 9:26 PM
To: Osio, Mario (OTHER)
Subject:

Dear Mario,

I just spoke to the executive director of the Writers Guild of America and he suggested that the head of an international organization of media labor unions and guilds that is headquartered in Brussels might be helpful to you in trying to help the Iraqi Film Industry. His name is [REDACTED] Gen. Secretary of Uni-Mei. His e-mail address is [REDACTED] his phone number is [REDACTED] and his address is Uni-Europa, [REDACTED]

(b)(6)

(b)(6)

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Important:

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(b)(6)

(b)(6)

Baghdad – 2004

Ministry of Housing and Reconstruction
National center for engineering and architect consultations

To / Planning and following out department
Subject / Cinema and Theatre building

Reference: to the instruction of the Senior Advisor dated 17-11-2003 depending on the memorandum of Planning and Following out Department, buildings section dated 14-11-2003. We would like to explain the following:

- 1- So many discussions have been held with the representatives of the Ministry of Culture (benefited side). in addition to the sites lists as the final one in 1-12-2003.
- 2- Throughout these lists and after removing part of the covering and the drop ceilings work. We could have the chance to assets the rate of the damages of the buildings. Attached is a schedule of the damages rate.
- 3- The total area of the building is (27000 square meter). If we take in consideration the places of the high heights, the total area and as it is shown in the attached schedule (31280 square meter).
- 4- The assessment cost:
 - A- The assessments cost will be (5,600,000 \$) to reconstruct the whole building.
 - B- It is possible to cancel some of the places and areas in order to lessen the cost to be (3,800,000 \$).
 - C- The above costs do not include the costs of the materials for Cinema, Theatre and refurbishment.

With regards.

Director General

2-12-2003

Attached;

- Schedule.
- The suggestion to lessen the cost.
- Explanation diagrams (5).

(b)(6)

