AL-MACAA CO.

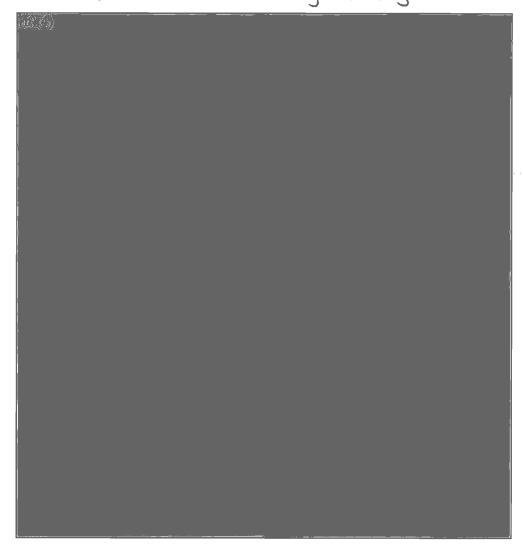
M.T.C.

FOR GENERAL CONTRACTIONG

Date: Ref:

Dear Six

We have the pleasure to submit our estimate for Fixing the pomping station



IRAQ-BAGHDAD-AL-DAOODI SEA.611 ST.75 HOME 12
Tel.(+9641)543 8733 Tl.Fax:(+9641)542 0971 Thuraya: 0088 216 212 407 59

(F)(d)

AL-MACAA CO.

MARC.

FOR GENERAL CONTRACTIONS

Date:

Ref:

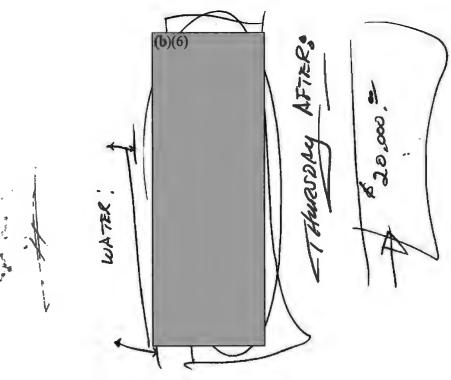
Dear Sir:

We have the pleasure to submit our estimate for



IRAQ-BAGHDAD-AL-DAOODI SEA.611 ST.75 HOME 12
Tel.(+9641)543 8733 Tl.Fax:(+9641)542 0971 Thuraya: 0088 216 212 407 59

Bla



2. The point of contact for this memorandum is the undersigned @ DNVT



CPT, EN Commanding

ALMACAA CO. FOR GENERAL CONTRACTING



Date: 48 9/03 Ref: K/3

Dear Sir:

We have the pleasure to submit our estimate for the repair of the

PHM Ding. 5 toblow.

CONTRACTOR
Auday Baldawi

AL-MACAA CO.

M.T.C.

FOR GENERAL CONTRACTIONG

Date:

Ref:

Dear Sir:

We have the pleasure to submit our estimate for Fixing the penping station



(b)(4)

IRAQ-BAGHDAD-AL-DAOODI SEA.611 ST.75 HOME 12
Tel.(+9641)543 8733 Tl.Fax:(+9641)542 0971 Thuraya; 0088 216 212 407 59

AL-MACAA CO.

M.T.C.

FOR GENERAL CONTRACTIONG

Date:

Ref:

Dear Sir:

We have the pleasure to submit our estimate for



IRAQ-BAGHDAD-AL-DAOODI SEA.611 ST.75 HCME 12
Tel.(+9641)543 87:3 Tl.Fax:(+9641)542 0971 Thuraya: 0388 216 212 407 59

سلطة الانتلاف الموقتة **COALITION PROVISIONAL AUTHORITY**

27 May 2003

Director of General Accounts Ministry of Finance Baghdad, Iraq

Letter of Authorization

Ms. (b)(6) I hereby name and authorize Dr. (b)(6) and Mr. as full members of the Salary Committee for the Bayt Al Hikma/House of knowledge. They will work with Dr. (b)(6) Director of Finance and Administration for the Iraq Bayt Al Hikma/House of Knowledge for the purposes of the April 2003 state employee salary distribution. They are fully empowered to make all necessary decisions with the Director of General Accounts, Ministry of Finance to ensure the distribution of these salaries.

Signed

Pietro Cordone **Ambassador**

Senior Advisor to the Iraq Ministry of Culture

Coalition Provisional Authority

(b)(6)

EXECUTIVE SECRETARIAT COALITION PROVISIONAL AUTHORITY DOCUMENT TRACKING SHEET TRACKING #: ACTION/CONCURRENCE/COMMENT DUE BY: 8 JUNE 2003 1700L OPR*: OCR**: CC: RE: TASK: PIM - Prepare Info memorandum for Amb. Bremer RDS - Reply direct to sender, appropriate staff sign C&R - Provide Comments and Recommendation PAM - Prepare Action memorandum for Bremer PRS - Prepare Response for Amb. Bremer signature TAA - Take appropriate action I&R - forwarded for information and retention PRC - Prepare Response for Chief of Staff signature PRE - Prepare Response for ExecSec signature RBN - Respond to Amb. Bremer's note RDC - Reply direct to sender, Component head sign SBN - See Bremer note, FYI NOTE: PLEASE FORWARD TO KINGE HINISTRY OF FINANCE

PLEASE FORWARD TO MAKE MINISTRY OF FINANCES AND HAVE THEM REVIEW AND COMMENT. PRESENT A REVISED DOCUMENT TO AMB. BREMER FOR HIS REVIEW.

PLEASE RETURN THIS DOCUMENT WITH YOUR RESPONSE TO:

EXECUTIVE SECRETARIAT	~
(b)(6)	
Liv	

* Office of Primary Responsibility

** Office of Coordinating Responsibility

1030206 EYEC SEC HAS SEEN

ACTION MEMORANDUM

(01 June 2003)

TO:

Presidential Envoy L. Paul Bremer

FROM:

Ambassador Pietro Cordone, Senior Advisor to the Ministry of Culture

SUBJECT:

BANK FUND ACCCESS FOR BAYT AL HIKMA/HOUSE OF KNOWLEDGE

SUMMARY AND PURPOSE:

The Bayt Al Hikma/House of Knowledge is an independent academic institution housed in the former Iraq Parliament building. The present management team has requested access to their bank account for the purpose of paying half of a six month lease on rental space so they can move the stored materials out and save the remaining three month rent.

DISCUSSION:

The Bayt Al Hikma/House of Knowledge is under the Ministry of Culture for administrative purposes due to the historic nature of the buildings they control. We have supported them with Emergency Payment and Salary procedures.

During recent discussions about returning to normal institute operations, the two most active managers (b)(6) and (b)(6) asised the issue of storage space rented by the institute. They had some paper that was to be used for publishing and wanted to ensure the paper survived the hostilities. The rental agreement was for six months, but now that the security situation in their neighborhood is improving, they wish to move the paper back to the building and save the remaining three months rent at the storage facility.

The bank account for the Bayt Al Hikma/House of Knowledge is at the Al Rafiden bank, Bab Al Muadhem branch. The account number is 48505 and is reported to have approximately 50M ID available. The institute needs 2,700,000 ID to close out the storage rental issue.

RECOMMENDED ACTION:

Sign attached letter to authorize withdrawal of 2,700,000 ID from their account.

APPROVE	DISAPPROVE_	APPROVE WITH MODIFICATION	
---------	-------------	---------------------------	--

6) [6]



سلطة الانتلاف المؤقتة **COALITION PROVISIONAL AUTHORITY**

Letter of Authorization

02 June 2003

Bank Manager Al Rafiden Bank Bab Al Muadhem Branch

Dear Sir,

6061 Interim Managing Directors for the Bayt Al Hikma, are hereby authorized to withdraw 2,700,000 Iraqi Dinar from the Bay tAl Hikma account (b)(6) upon the presentation of this letter.

> L. Paul Bremer Coalition Provisional Authority



Temporary Steering Committee פאל: اللهنة القيادية المؤقة







(b)(d)

_	$\overline{}$	Financial Committee	_ اللجنة الحسابية
			1
,			
		Building Commit	ـ لجنة الباني: tee
(Q(Q)			
			:



Law Committee اللهنة القانونية.





NOTE received from an IRDC member 25 May 2003 BEGIN NOTE Important to Min. of Cubure
Could be a lead to Smuggling of Antiquities
Owner of an antiques shop called "Alsu Chazavan
Antiques", close to Abu Ja far al Mausour's monument and a petrol station, is a partner
with "The latter was a close and, a bodygand and a brother in law of
Saddam,
is an intermediany between big dealers of antiquities on the
one hand and to the other. He sponsors a group of sculpture to replace
the states glects with offer made by them. One major dealer living abrund to
all Begindad ance imprisoned by Saddams Hassels in the 1970s, and now "major
partner with "and an "fighther" to the Engl of Octaril! (who
appeared on all Tabeets transdistely after the outbreak of the news of the looting of the
Iraqi Musseum to denounce the US' complicity!) Imaj Museum to 'denounce the US' complicity'!)

Ethallished in the next 1990's as a funk tank composed of the very privileged Be 'thirst with higher degrees in secial one of humaniturium fields who have special connections as the Mahhebarut (intelligence), and/or to the ruting family. The five deparaments of al Hilman and its bourd of restates are safely with mak ladyldank. Among the verifications services are testifying against independent professoral have evidence of a least three such concept, writing infesserations to be presented by mombers of the ruling family or highly placed officials so obtain Ph.D.s. Example of the letter "doctors": Uday Saidom thescale (J. Ph. Ex. 11), Sod'oral Reachin and Barana Hawhin (Saidom's ball) brothers), Anmar Ladi Nasself Justim (Son of ex-minister of information and member of the RCC), etc. Main figures are a

(b)(b)

٠,,,

"Studies" in the all Hitma publications rarely escape mentioning the "theories" and teachings of Saddam Hussein, or to use the various reports of the Ba'th Party as "academic references". The statute of this indoctrination organization explicitly contains such fascist statements: "Our objective is to invoke the spirit of the Nation", "giving special attention to the National Socialist thought", etc...

END NOTE

Date:

Letter of Authorization

This document to Authorize (b)(6) the Deputy general Secretary of Baytul Hikma, to Administer temporarily Baytul Hikma affairs:

- 1- Personal Management including administrative, financial and security of the building.
- 2- Follow up the rehabitation of the annex building with the civil engineer

 Mr. (b)(6) according to the contracts that deals with by the society of Iraqi engineers, at Baghdad.
- 3- Organize the use of vehicles belong to Baytul Hikma.
- 4- Dispense the Salaries of the employees and others whom Baytul Hikma have financial commitments with. Reference to the Rafidane Bank ((Bab Al-Mouadham branch) account No.

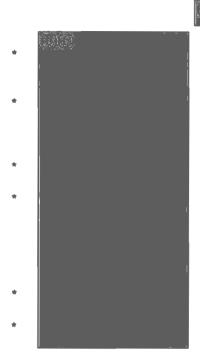
This is to be enforced from the above mention date

- CPA town when

(b)(b)

Bayt Al Hikma/House of Knowledge people 31 May 2003

(b)(b)



(3)(6)

50 ml. Beit el Hikma

Trag meteling brief

ACTION MEMORANDUM

(01 June 2003)

TO:

Presidential Envoy L. Paul Bremer

FROM:

Ambassador Pietro Cordone, Senior Advisor to the Ministry of Culture

SUBJECT: BANK FUND ACCESS FOR BAYT AL HIKMA/HOUSE OF KNOWLEDGE

SUMMARY AND PURPOSE:

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The bank account for the Bayt Al Hikma/House of Knowledge is at the Al Rafiden bank, Bab Al Muadhem branch. The account number is and is reported to have approximately 50M ID available. The institute needs 2,700,000 ID to close out the storage rental issue.

RECOMMENDED ACTION:

Sign attached letter to authorize withdrawal of 2,700,000 ID from their account.

APPROVE	DISAPPROVE	APPROVE WITH MODIFICATION
APPROVE	DISAPPROVE_	APPROVE WITH MODIFICATION

(CDR (b)(6) Ministry of Culture, 2200, 31 May 2003

سلطة الانتلاف المزقتة COALITION PROVISIONAL AUTHORITY

Letter of Authorization

02 June 2003

Bank Manager Al Rafiden Bank Bab Al Muadhem Branch

Dear Sir,

(b)(6) or (b)(6) Interim Managing Directors for the Bayt Al Hikma, are hereby authorized to withdraw 2,700,000 Iraqi Dinar from the Bay tAl Hikma account (b)(6) upon the presentation of this letter.

L. Paul Bremer Coalition Provisional Authority professional and motivated members of staff: Department of Sociology and Head of the Head of the Head of the Department of Economics.



4. Conclusions:

While it is true the recent past of the Bayt Al Hikma does have a Ba'athist connection, it is a past that should not be overstated or be allowed to blind us to potential value of the organization and the symbolic value of the building. These connections cover a mere ten year or less period and must be seen in perspective to a history spanning nearly a millennium. The building is an iconic symbol of democracy and debate and by helping to restore it for that purpose I believe we are sending out a confident and highly positive message to the outside world. In short, the Bayt Al Hikma has the potential to become a central focal point in the regeneration of academic and cultural life in Baghdad, to be a key component in a new cultural quarter within the city, and to forge a role for itself in Iraq similar to that of the Smithsonian Institute.

I am confident the people I deal with do are educated professional people who are driven by academic excellence and themselves with very reputable academic credentials. I believe that continued support for Bayt Al Hikma is not only a positive thing to do but it presents a very strong message and symbol to the Iraq people and other nations that the Coalition and Provisional Authority are serious about restoring debate and democracy to Iraqi cultural life despite past short lived Ba'athist connections. Moreover, the rapid progress that Bayt Al Hikma is making on the restoration programme means this is a message we can promote very soon.

Pietro Cordone Ambassador Senior Advisor to the Iraqi Ministry of Culture

Report about studying and repairing "Wisdom house"- Building -1- (Annext)

Demand: &

The report ha been done: by the building engineer

Illestration:

The building consist of two stairs and four swearge fetting with amangement system and big rooms for the appointment as result of the left the building and its contents have been destroyed as fallow:-

- 1. Doors, Partitions & Windows.
- 2. Pipes, Hydro tanks& Fettings.
- 3. All the electric fetting.
- 4. All the air condition units.
- 5. Part of the False celling (gypsum board)

Suggestions:

Repairing and the rearrangement the building by providing the stolen parts as mentioned before in above from the local market with approximate prise (19,000,000) I.D.

according to the mass table as mentioned in the attached list.

Note: This Prices for one week.

(b)(6)

6/5/2003

(6)(6)





Temporary Steering Committee المُعَادِدُ المُعَلِّدُ المُعْلِيدُ المُعْلِقِيدُ المُعِلِقِيدُ المُعْلِقِيدُ ال



Ministry of Culture Update Report

Date: 24 May 2003

Time: 2000

Activities:

- Delivered Letter of Authorization to Bay Al Hikma to permit them to work on getting salaries. Mr. (b)(6) WH/OGC attended with the team and was given a tour of the looted and burned facility and Abbasid Palace.

(b)(b)

- Visited the Folk Art Institute to investigate claims of a weapons cache. No cache found, but a nearby school was allegedly threatened with bombing in 10 days. The location was taken and warning issues being worked by ORHA and 352 CACOM.
- Met with Mr. State Department. Discussed ideas on how to get money for Cultural Projects. Tentatively discussed a possible conference with Iraq Museum attendees for mid-June in Amman, Jordan.

Next day's events:

- Emergency \$20.00 payment for Iraq Museum workers and guards in Mosul/Kirkuk missed during the first payment.
- Emergency \$20.00 payment for Ministry of Culture workers and guards missed during the first payment.
- Visit to a looted music school to look at progress.
- Payment to Bayt Al Hikma to make up difference in devalued money for emergency repairs already started.

Issues to highlight to Amb Raphel/Director:

None today.

Security Information to pass on:

- None

(b)(d)

Very respectfully.
CDR (b)(6)
Ministry of Culture



Financial Committee علية العمالية

(p) (d)

ـ نعنة الباني: Building Committee

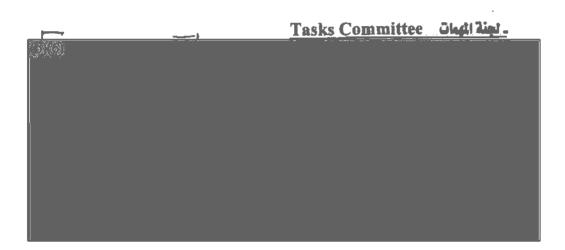
Employee Committee نعنه المطاهدة المطاعد المطاهدة المطاهدة المطاهدة المطاهدة المطاعد المطاعد المطاهدة

(t))(S);



اللهنة القانونية Law Committee





Drafted by:

C:\program review board\allocation process 6/9/03

Cleared by:

(b)(b)

Cordone, Pierro

From:

(GS-15 Ministry of Finance)

Sent:

Thursday, July 24, 2003 10:36 PM

To:

CPA Ministries

Cc:

Oliver, David R., (b)(6)

Subject: Availability of Funds, Changes to Authorized Amounts

Good Morning,

David Oliver will be meeting with the Acting Minister of Finance tomorrow morning regarding the 2003 and 2004 Budgets. In order to better serve you:

Please indicate if funds authorized for your Ministry in the 2003 Budget have been made available. If not, please identify the reason. If there is more than one reason, please identify them chronologically.

- 1.) No spending plan submitted. Please indicate what has delayed completing this.
- A) Form unclear; B) Cannot arrange convoy; C) Other (please explain)
- 2.) Spending plan not approved by Ministry of Finance. Please provide reason given.
- A) No official letter; B) Needs approval from Iraqi Director General for Budget; C) Spending plan completed incorrectly; D) Other (please explain).
- 3.) Based on the above comments, what changes do you propose to make this process work more smoothly?

AFTER YOU HAVE RESPONDED TO THE ABOVE NOTES, PLEASE VIEW THE ATTACHMENT --- The Ministry of Finance submitted its proposed changes to the 2003 Budget yesterday. A summary of these proposed changes and, when given, the justification, is attached. Please review the figures and justification for your Ministry and, if you feel the original budget request you submitted to us and our ensuing discussions need supplementing, provide a WRITTEN response. In all cases except the Iraqi Science and Technology Commission, and the Ministry of National Security and Defense (which has not submitted their budget request to the Ministry of Finance) the Director of Budget made a point of indicating that the representative from your Ministry agreed to the changes. Most reductions were made on the basis that there is not enough time remaining in the year to expend the funds. I DO NOT have the name of the person who visited the Ministry of Finance from your Ministry or any additional Information. THESE RESPONSES WILL ONLY BE REVIEWED AFTER WE'VE RECEIVED YOUR RESPONSE TO ITEMS 1-3 ABOVE.

(b)(6)

CPA Advisor to the Ministry of Finance

Successfully completed by 29 July (b)(6)

7/25/2003

From: (b)(6)	
Sent: Tuesday	August 05, 2003 12:58 AM
To: (b)(6)	
Ce:	
CC.	
Subject: RE: 10 A	M appointment
arly as April or May	ty members who were fired by the previous regime and have petitioned for their jobs back as affects every company in the MIM portfolio (48) at virtually every plant location (130). This 31. The MIM has represented that this figure is a minimum of 15,000 persons and upwards
e 24 July proclama	ct because they could not absorb the expense (Some may have acted politically). With tion of a hiring freeze the aggrieved party perceives that the DGs stalled on their April/may "relieved them from making the decision.
agree Iraq should way tens of thousa onger exists).	not be the employer of last resort. However this has been the reality (The MIM has turned nds of persons who have come demanding a position because their private sector job no
hese seeking petiti egime and the curre	ons are financially desperate as well as perceiving a grave injustice from the previous ent (acting under CPA guidance).
)a stipend (but not) or their job with se letuming them to th	
.S. you have a mome age one.	nt check out the 5 August Wall Street Journal (b)(6) and (b)(6) have been featured or
From: (b)(Sent: Tues	Message b) day, August 05, 2003 11:14 AM
To:	
Cc:	(b)(6)

-Original Message----

Envishment of Projects

Ŋ	Name of Project	Name of Manger Project	Engineers	management and accounting	Cost of Project	Period	Note
1	Improvement of technique Sine Iting				0,124	6 months	
2-	Improvement of Falkour Hall and refurbishment of board building				0,068	6 months	
3-	Music Studio				0.144	24 cors	
4-	People Hall				0,0692	2 Years	a and the second second
5-	Improvement Printings				0,245	2 Years	
6.	Cultural of fairs of Ce Perinstruction of Roshia building				0,246	2 Years	
7	New Antiquity store				0,245	2 Years	A STATE OF THE STATE OF T
8	New Central Stores				0,0980	6 Months	
	Improvement of				0,0980	6 Months	
4-	Babylon Hotel refurbshown of				0,0580	2 Tears	
	resourch building				0,093	2 Years	
11-	Matan by Shiting				<u> </u>		
12	Reconstruction Side				0,098	2 Years	
	of Wastani						
	Gate			Total	7,6		

(b)(b)

Reconstruction Projects

	Name of Project	Name of Managar Project	Engineers	accounting and Managment	Cost of Project	Peniod	Notes
	Ministry of Culture				10	2 Tears	12
2-	Reconstruction of Tourism Board	 			8	2 Years	10,5
<i>3</i> -	and theatre office	• ·			41	2 Years	2
4	Symphony Hall				2	1 Tears	0
5-	National Treating				1,5	1 Tears	0
6-	National library				3,5	2 Fcars	
4	AL-Naseer Hall				1	2 Years	1
	Reconstruction of Habania Island				2	2 Years	5
9-	Reanstruction of Byddad Island				1,5	2 Tears	10
10-	Reconstruction of Weeding Island				1,5	2 Years	5

Mr. Respectable Maneger of the financial and Administrative Committee

below is alist of the amount of money to spend taking in consideration that we have the aproval from Mr. Ambassadar and the Randard incharge financial affairs from the operating money of the Ministry of Cutture which is (71,000,000) million Dinars & and the they didn't spendit till now.

Department	money	notice
plastic Arts Department	200000	The subtestitute building (Republic folklore house)
musical Arts Department	525 000	The usages for printing AL-Kythara Magazina
Conventions palace Department Musical Arts	1470000	Remards for the workers afinthe conventions palace as an over time (a8) employees
Department	1000000	Transportation wages and Stationary
Administrative Affairs Department	5000000	purchasing computers; type, copy machines and different type; of Stationary
Total	8195000	

8195000 Dinays

(b)(b)

pay Roll Director

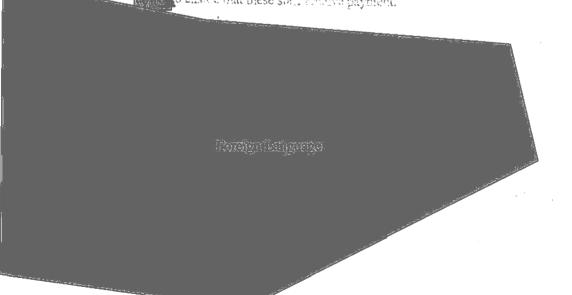
8-7-2003

Territoria (1888)

Christ 29 Jane 2000

THE STATE CONTINUES OF FILADS ADVERTISED FAYMENTS

- 1. Abached are two claims for overline submitted by Col. on behalf of staff working at the Conference House, these claims are for the following reasons:
- a. 27th June The Ministry of Culture hosted a concert of the Iraqi Symphony
 Orchestra. The event fell on a Friday and cherefore overtime needs to be paid, 75
 members of staff (listed in adachment A) worked at this event.
- b. 16th and 23rd June Ambassador Fremer hosted two Economic Forum meetings at the Iraq Forum. These events fell in the late afternoon and early evening so stuff had to stay late. 10 members of staff (listed in attachment B) worked at these events.
- 2. The agreed overtime rate is 310 per day.
- 3. I agree with Col. that these perments are justified as they met CPA needs.
- 4. I have discussed with the Ministry of Finance on how these payments are to be made and from which budget bean. You will not be surprised to learn that there is no central policy on overtime payments at present. For the moment, I have agreed with the Ministry of Finance that the payments should be made from the operating expenses budget. The total payments for the above claims amounts to \$850.
- 5. If you are content, I will pass this soemo along with the lists of names to o ensure that these sinff conside payment.



6. Oil

responsibility of the Ministry of Oil.

- No brief description of the projects is provided.

- No definition of priorities is set-up.

- The dollowing contact is peated-provided for yarther information:

(b)(6

7. Security

- Projects fisted in this table fall under the responsibility of the Ministries of Interior and Justice.
- No brief description is provided.
- & Priorities are set up according to 9 5 degree scale aheady described.

8. Generation 9. Transmission 10 Distribution

these three tables represent the three sub-sectors' heading under which the projects and yelling into the responsibility of the Ministry of Electricity are listed.

Republic of Iraq Ministry of Culture Administrative and Financial Department

No./1213 Date/25-12-2003

To / Al- Rafedain Bank / Al Mansour Branch /57 Subject / deposit sum

- 1- Due to the letter of the Ministry of Finance / Accounting Department no.6366 dated 18-12-2003. Attached is the list of the received money from your bank, which is actually paid to the employees of the Ministry's departments as the salaries of November /2003 only in the Province of Baghdad, and the recovered sums, which stands for 23, 670, 033 ID.
- 2- We would like kindly to deposit the total of the recovered sums in the account of the Ministry of Finance / Accounting Department / monetary, which is opened at you... and inform us.

With best regards

Attached / List



Copy:

- Minister's office / with the list / to be kindly informed...with regards.
- Senior Advisor office / with the list / to be kindly informed.
- Director General office / with the list / with regards.
- Supervision and interior audit /with the list / to be informed kindly.
- Accountings Section / with the list / with the files.
- Planning and Following out Section / to be kindly informed.