From: <sup>(b)(6)</sup> (b)(7)(C) CIV, OSD-POLICY Sent: Thursday, March 20, 2003 1:56 PM To: Durnan, Jaymie, CIV, OSD; DuBois, Ray, Mr, OSD-ATL Cc: <sup>(b)(6)</sup> (b)(7)(C)

Subject: Democracy and Governance Team Jaymie and Ray -

In the below e-mail chain, Scott Carpenter and I have settled on the following as a way ahead for the Democracy and Governance Team:

-- Scott has identified five people for the first tranche to join the group and travel. He wants a bit more time to organize and strategize, however, and is willing ro delay their departure a bit to do so.

-- Furthermore, due to logistical constraints - limited beds, desks, computers, phones, and vehicles -- Jay Garner is unable to receive the team immediately. He does want them ready to deploy on short notice, however, so I would propose sending them for training at Ft.Benning a week from Sunday (30 March). When training concludes four days later (3 April), they can deploy straight from Benning if Garner is ready to take them or return to Washington for further organizing and strategizing if he's not.

-- In the meantime, we will begin the process of getting the USG employees detailed to us and the others hired on contract.

I am going to ask<sup>(b)(6)</sup> <sup>(b)(7)(C)</sup> who works in my office, to take on the management of this initiative. He will make sure this all gets worked quickly.

I'll talk with Ray about this further this afternoon.

## (b)(6) (b)(7)(C)

Special Assistant to the Director
Office of Reconstruction and Humanitarian Assistance
Office of the Secretary of Defense
The Pentagon Room (b)(2)
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Tel: (b)(2)
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Original Message
From: Carpenter, John S (DRL) [mailto:Carpenter]S@state.gov]
Sent: Thursday, March 20, 2003 1:10 PM
To: (b)(6) (b)(7)(C) CIV, OSD-POLICY
Cc: Cheney, Elizabeth L; (b)(6) (b)(7)(C) CIV, OSD-POLICY'
Subject: RE: comms

## (b)(6) (b)(7)(C)

Thanks so much for both emails. I am fully on board with delaying a bit. It appears as if we need to do a bit more conceptual and bureaucratic gap-filling in any case. Once Ruth Whiteside is content that we can move forward, I'll get you the team details that you've asked for. Essentially, whenever we're given the greenlight to deploy, I'd like to go out with <sup>(b)(6)</sup> (b)(7)(C) (b)(6) (b)(7)(C) in the first instance. Jaymie also wants <sup>(b)(6)</sup> (b)(7)(C) in the first instance.

spoken with (b)(6) about this. Within a couple weeks of our deployment, I'd like to see (b)(6) join come out so that we can overlap for a bit before I return to DC. The basic idea is to have the group stay small in the first month or so but have some capacity to get outside Baghdad, if needed. A lot will depend on how others specify the parameters of the team's mission but the above group of folks would ensure that we'd be able to deal with many -- if not all -- eventualities.

Best,

Scott

-----Original Message-----From: (b)(6) (b)(7)(C) CIV, OSD-POLICY (b)(2) Sent: Thursday, March 20, 2003 11:58 AM To: 'Carpenter, John S (DRL)' Cc: Cheney, Elizabeth L; (b)(6) (b)(7)(C) CIV, OSD-POLICY Subject: RE: comms

Scott -

Yes, we're working official requests of getting all the USG employees detailed. Will come through Exec Sec channels.

I just sent you an e-mail indicating that we would probably send people to trainign a week from Sunday and then either get you on a plane to the region from there or bring you back to DC to organize and stratgize here until Jay is logistically able to receive the group. He wants everyone with him soonest, but not before he can provide the beds, desks, phones, computers, vehicles, etc. that you will need to be productive. At the moment, communications are unreliable, movement is difficult, and access to computers is inadequate.

I am about to send a message to folks to provide some details and request some additional information. I've gotten positive indications from (b)(6) (b)(7)(C) David Denehy, Joanne Dickow, (b)(6) (b)(7) and yourself. No word yet from David Hodgkinson, (b)(6) (b)(7)(C) or Judy Van Rest.

Also, I am trying to tie up plans for the way ahead and then hand over this effort to my colleague (b)(6) (b)(7)(C) whose e-mail address is (b)(2) He and another colleague (b)(6) (b)(7)(C) who will handle all the contracting and deployment/training issues, will keep this on track.

Best regards,

(b)(6) (b)(7)(C

(b)(6) (b)(7)(C)

Special Assistant to the Director Office of Reconstruction and Humanitarian Assistance Office of the Secretary of Defense The Pentagon Room <sup>(b)(2)</sup> Washington, DC 20301 Tel: <sup>(b)(2)</sup> Fax Pager: <sup>(b)(2)</sup> E-mail: -----Original Message-----From: Carpenter, John S (DRL) [mailto:CarpenterJS@state.gov] Sent: Thursday, March 20, 2003 11:50 AM To: (b)(6) (b)(7)(C) CIV, OSD-POLICY' CC: Cheney, Elizabeth L Subject: RE: comms

## (b)(6) (b)(7)(C)

Tried to call a bunch of times yesterday and am in the office now. I understand that Ruth Whiteside is asking for a specific request from Jay on the d/g group and that you're working on that. I'll be in touch with our NEA folks here at State. In the meantime, has anyone on Liz's list contacted you re: contracting? I've pointed a few people back in your direction. Obviously, until we're given the final green light much of this will have to be done on a contingency basis, but I'd like to line folks up ASAP.

S.

From: (b)(6) (b)(7)(C) CIV, OSD-POLICY (b)(2) Sent: Tuesday, March 18, 2003 2:37 PM To: 'carpenterjs@state.gov' Subject: comms

This is how to reach me.

(b)(6) (b)(7)(C)

Special Assistant to the Director Office of Reconstruction and Humanitarian Assistance Office of the Secretary of Defense The Pentagon Room <sup>(b)(2)</sup> Washington, DC 20301 Tel: <sup>(b)(2)</sup> Fax Pager: <sup>(b)(2)</sup> E-mail