The Way Ahead

DoD Iraq Support Group

Planning Assumptions

- There is a continuing need for one office in OSD to coordinate support to Iraq, partner with State, and provide answers to urgent questions/issues.
- The period that this office should remain depends upon key variables – all of which are not yet known. Accordingly, the need for the office should be reevaluated at set points during the next year.
  - 1 September 2004
  - End of Calendar Year 2004/contiguous with Iraqi elections
- An organization should continue to close out all CPA related actions and activities.
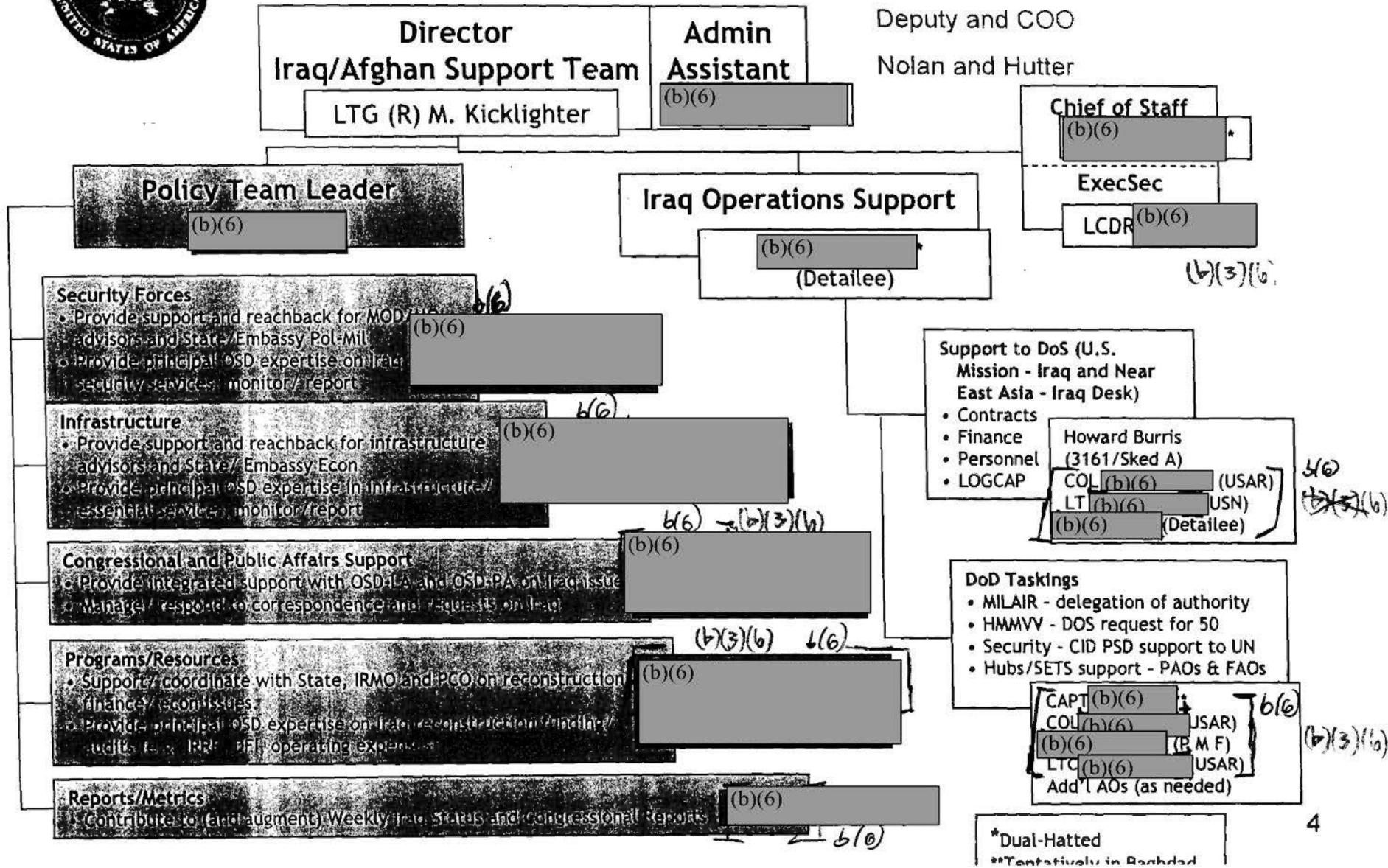
- Support the execution OPLAN Sovereign Iraq
- "Tiger Team" urgent issues
- Continue close coordination with State
- Coordinate OSD responses to CPA IG audits/comments
- OSD representation in selected interagency groups concerning Iraq
- Staff support on PC/DC meetings, Congressional testimony/inquiries
- Research, analysis, metrics monitoring Iraq reconstruction

3

Iraq Support Group through 10 September

Director
Iraq/Afghan Support Team
LTG (R) M. Kicklighter

Admin Assistant
(b)(6)

Deputy and COO

Nolan and Hutter

Chief of Staff
(b)(6) *

ExecSec
LCDR (b)(6)

(b)(3)(6)

Policy Team Leader
(b)(6)

Iraq Operations Support
(b)(6)
(Detailee)

Security Forces
- Provide support and reachback for MOD/MOI advisors and State/Embassy Pol-Mil
- Provide principal OSD expertise on Iraqi security services; monitor/report

(b)(6)

Infrastructure
- Provide support and reachback for infrastructure advisors and State/Embassy Econ
- Provide principal OSD expertise in infrastructure/essential services; monitor/report

(b)(6)

b(6) (b)(3)(6)

Congressional and Public Affairs Support
- Provide integrated support with OSD-LA and OSD-PA on Iraq issues
- Manage/respond to correspondence and requests on Iraq

(b)(6)

(b)(3)(6) b(6)

Programs/Resources
- Support/coordinate with State, IRMO and PCO on reconstruction/finance/econ issues
- Provide principal OSD expertise on Iraq reconstruction funding/audits (e.g. IRRF, DFI operating expenses)

(b)(6)

Reports/Metrics
- Contribute to (and augment) Weekly Iraq Status and Congressional Reports

(b)(6)

b(6)

Support to DoS (U.S. Mission - Iraq and Near East Asia - Iraq Desk)
- Contracts
- Finance
- Personnel
- LOGCAP

Howard Burris
(3161/Sked A)
COL (b)(6) (USAR)
LT (b)(6) USN)
(b)(6) (Detailee)

b(6)
(b)(3)(6)

DoD Taskings
- MILAIR - delegation of authority
- HMMVV - DOS request for 50
- Security - CID PSD support to UN
- Hubs/SETS support - PAOs & FAOs

CAPT (b)(6)
COL (b)(6) USAR)
(b)(6) (R M F)
LTC (b)(6) USAR)
Add'l AOs (as needed)

b(6)
(b)(3)(6)

*Dual-Hatted
**Tentatively in Baghdad

4

10 Sep 04

27 Aug 04

9 Aug 04

Support Execution of OPLAN and MOAs

- Reconcile NSPD 36 with FY 05 DoD
  Appropriations Act ($685M) ⟶
- Contractor Policy Memorandum ⟶
- Ensure FY 05 LOGCAP contracts are
  in place for DoD and State ⟶
- MILAIR letter delegating authority
  to CDR, USCENTCOM ⟶
- Coordinate Medical Services exchange
  with UK ⟶
- Resolve State request for 50 HUMVEEs ⟶
- Track FAO assignment to US Mission
  and Regional Hubs ⟶
- Interagency Transition Planning Team Wrapup ⟶
  (After action report, Evaluations, Awards, History)
- Support IPOG election planning ⟶
- Track State request for CAC card use for contractors ⟶
- Track resolution of property book issues ⟶
- Track key organization staffing ⟶

5

Iraq Policy Team

(August 9 – September 30)

9 Aug 04   27 Aug 04   31 Dec 04

Security Forces, Essential Services and IPOG Support

Security Forces
Provide support and reachback for MOD/MOI advisors and State/Embassy Pol-Mil
Provide principal OSD expertise on Iraq security services; monitor/ report
Infrastructure
Provide support and reachback for infrastructure advisors and State/ Embassy Econ
Provide principal OSD expertise in infrastructure/ essential services; monitor/report
Congressional and Public Affairs Support
Provide integrated support with OSD-LA and OSD-PA on Iraq issues
Manage/ respond to correspondence and requests on Iraq
Programs/Resources
Support/ coordinate with State, IRMO and PCO on reconstruction finance/ econ issues.
Provide principal OSD expertise on Iraq reconstruction funding/ audits (e.g. IRRF, DFI, operating expenses)
Reports/Metrics
Contribute to (and augment) Weekly Iraq Status and Congressional Reports

Report to ASD

Report to ASD

Policy Team Leader
(b)(6)

Iraq Operations Support
(b)(6)
(3161/Sked A)

b(6)

Security Forces
- Provide support and reachback for MOD/MOI advisors and State/Embassy Pol-Mil
- Provide principal OSD expertise on Iraq security services, monitor/report

(b)(6)

b(6)

Infrastructure
- Provide support and reachback for infrastructure advisors and State/Embassy Econ
- Provide principal OSD expertise in infrastructure/essential services, monitor/report

(b)(6)

Support to DoS (U.S. Mission - Iraq and Near East Asia - Iraq Desk)
- Contracts
- Finance
- Personnel
- LOGCAP

COL (b)(6) (USAR)
LT (b)(6) (USN)
(b)(6) (Detailee)

(b)(3)(b)

b(6) (b)(3)(6)

Congressional and Public Affairs Support
- Provide integrated support with OSD-LA and OSD-PA on Iraq issues
- Manage/respond to correspondence and requests on Iraq

(b)(6)

b(6) (b)(3)(6)

Programs/Resources
- Support/coordinate with State, IRMO and PCO on reconstruction/finance/econ issues
- Provide principal OSD expertise on Iraq reconstruction funding/audit (e.g. IRRF, DFI operating expenses)

(b)(6)

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CAPT (b)(6)
COL (b)(6) (USAR)
(b)(6) (PM F)
LTC (b)(6) (USAR)
Add'l AOs (as needed)

(b)(3)(b)

Reports/Metrics
- Contribute to (and augment) Weekly Iraq Status and Congressional Reports

(b)(6)

b(6)

*Tentatively in Baghdad

7