

## CLASSIFICATION

#198

6/28

**TO:** OFFICE OF THE UNDER SECRETARY OF DEFENSE (COMPTROLLER)  
**FROM:** OFFICE OF RECONSTRUCTION AND HUMANITARIAN ASSISTANCE  
**SUBJECT:** Funding Request (\$ in Thousands)

Project number ORHA-PR-008		Date needed: ASAP	
Short title: Purchase of steel bunk beds		ORHA org symbol: MOJ	
Quantity: Job	Unit price: \$90.00	Amount: \$101,970.00	In budget (Y/N) <input type="checkbox"/>
Request number: 002-05-2003		Requested by (name): [Redacted]	
<p><i>Detailed description (including staffing requirements and basis for cost estimate): This is an urgent request for the purchase of 1,000 steel welded bunk beds. The bunk beds will be secured into each detention center and prison scheduled to be reactivated. The Al Sahhya (100 beds-already open); the Al Tasferat (300 beds-opening Jan 18); the Raussafa (416 beds-opens July); the Al Kahdasiya Womens Prison (400 beds-opens in July), the AL Hillaah prison (750 beds-opens July). The total number of beds needed is 2,266, or 1,133 bunk beds. These beds will be constructed by a local vendor. By purchasing 1,133 bunk beds, which will be delivered in lots of 100, the purchase price was reduced from the original low bid of \$110.00 to the \$90.00 per bed depicted on this request. The high bid was \$170.00 per bed, and there was other bids in between.</i></p> <p><i>Indicate how much, if any, of these requested resources are required for civilian police functions:</i>  or guard/security requirements</p> <p><i>Justification: (e.g., personnel safety, security, environmental protection) It is the responsibility of the detention and prison officials to provide a bed for each detainee and prisoner. We have opened two facilities to date and must get the beds into these facilities as soon as possible. It will take weeks to manufacture all the required beds. The vendor has agreed to deliver them in 100 lots. It has been very difficult finding a vendor to manufacture the beds to our security specifications at a reasonable price. This is the best we have been able to find.</i></p> <p><i>Impact if not funded: Detainees and inmates will have to sleep on concrete floors.</i></p>			
<p>Item Source: <input checked="" type="checkbox"/> Local <input type="checkbox"/> External</p> <p><input type="checkbox"/> Organic <input type="checkbox"/> Contract</p> <p>Currency: <input type="checkbox"/> Local <input checked="" type="checkbox"/> US</p> <p>Reimbursable? <input type="checkbox"/> Yes <input type="checkbox"/> No</p> <p>Name of Source: _____</p> <p>Item could be obtained from or provided by:</p> <p>Coalition/Partner Nation:</p> <p>State <input type="checkbox"/> USAID <input type="checkbox"/></p> <p>CENTCOM <input type="checkbox"/> ARCENT <input type="checkbox"/></p> <p>Justice <input type="checkbox"/> Other: _____</p> <p>Duplicate assets provided elsewhere in ORHA?</p> <p>Yes <input type="checkbox"/> No <input type="checkbox"/></p> <p>(If yes, attach reason)</p>		<p><b>Iraqi funds</b></p> <p><b>Sources</b> <input checked="" type="checkbox"/> <b>Uses</b></p> <p>Vested assets <input checked="" type="checkbox"/> Iraqi civil service <input type="checkbox"/></p> <p>Seized assets <input type="checkbox"/> Iraqi special workers <input type="checkbox"/></p> <p>_____ Iraqi infrastructure <input checked="" type="checkbox"/></p> <p><b>Appropriated funds</b></p> <p>Iraq Relief and Reconstruction Fund <input type="checkbox"/></p> <p>Iraqi Freedom Fund <input type="checkbox"/></p> <p>Natural Resource Risk Remediation Fund <input type="checkbox"/></p> <p>Overseas Humanitarian Disaster &amp; Civic Aid <input type="checkbox"/></p> <p>Defense cooperation Account <input type="checkbox"/></p> <p>Other (specify): _____</p>	
ORHA Comptroller assessment:		This request has been approved by the ORHA Requirements Review Board. (Y/N) <input type="checkbox"/>	
ORHA Comptroller signature		Date	

06/19/03  
2:00 PM

CLASSIFICATION

ORHA FORM 7700

Page 1 of 3



# CLASSIFICATION

Project number: ORHA-PR-008		Date needed: ASAP						
Short title: Purchase of steel bunk beds		ORHA org symbol: MOJ						
Quantity: Job	Unit price: \$90.00	Amount: \$101,970.00	In budget (Y/N) <input type="checkbox"/>					
ORHA MISSION (Billable category, select one)			Minor Police Function Security (C/N)					
A. Overhead: ORHA Headquarters administration & management								
B. Repair of damage to oil facilities & related infrastructure (Natural Resources Risk Remediation Fund)								
Reconstruction and Humanitarian Aid Missions (Iraq Relief and Reconstruction Fund, PL 108-11 categories):								
1. Water/sanitation infrastructure								
2. Feeding and food distribution								
3. Supporting relief efforts related to refugees, internally displaced persons, and vulnerable individuals, including assistance for families of innocent Iraqi civilians who suffer losses as a result of military operations								
4. Electricity								
5. Health care								
6. Telecommunications								
7. Economic and financial policy								
8. Education								
9. Transportation								
10. Rule of law and governance (including police)			YES					
11. Humanitarian demining								
12. Agriculture								
13. Other Public Services								
Additional information:								
Item	Apr	May	Jun	Jul	Aug	Sep	BY	BY+1
Total								
Salaries								
Travel/Transport								
Rem/Util/Maint								
Contracts								
Supplies/Equipm't								
Other								
Office symbol		Comments (or attachment number)						
Decision/disposition								
Approved: _____								
Disapproved: _____								
Other: _____ Date: _____								

## CLASSIFICATION

### ORHA BUDGET REQUEST FORM USER'S GUIDE

Request funding for ORHA mission and projects as follows:

1. All blocks must be completed. Add lines or attach pages as needed. Identify related projects, if any, in the detailed description.
2. Each project must be identified to a specific ORHA Ministry or office. While several of the ORHA ministries relate directly to ORHA Missions identified in Public Law 108-11, the relationship is not as identifiable for other Ministries. In either case, each funding request should be carefully examined to determine assignment of the correct ORHA Mission code. To the extent possible, minimize use of Mission 13, Other Public Services.
3. For items included in the budget of record, the ORHA team will determine the approval process for requests equal to or less than \$150,000 (exact).
4. Forward requests that meet the following descriptions to OUSD(C) for funding determination:
  - A. Increases that exceed \$150,000 for projects included in the budget of record.
  - B. Unbudgeted miscellaneous expenses, in batches that exceed \$150,000 total.
  - C. Requests that equal or exceed \$500,000: Establish a project number and identify a definable objective. Includes requests for seized assets or OMB funding.

Request value	Budgeted	Unbudgeted
Less than or equal to \$150,000	ORHA Comptroller approval	Bundle to \$500,000 total and submit to OUSD(C)
\$150,000 to \$500,000	Submit to OUSD(C)	

ORHA MISSION (Billable category, select one)		Mission Police Functions, Security (Y/N)
A. Overhead: ORHA Headquarters administration & management		
B. Repair of damage to oil facilities & related infrastructure (Natural Resources Risk Remediation Fund)		
Iraq Relief and Reconstruction Fund (PL 108-11 categories):		
1. Water/sanitation infrastructure		
2. Feeding and food distribution		
3. Supporting relief efforts related to refugees, internally displaced persons, and vulnerable individuals, including assistance for families of innocent Iraqi civilians who suffer losses as a result of military operations		
4. Electricity		
5. Health care		
6. Telecommunications		
7. Economic and financial policy		
8. Education		
9. Transportation		
10. Rule of law and governance (including police)		YES
11. Humanitarian demining		
12. Agriculture		
13. Other Public Services		

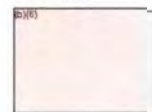


	Rope surrounding (2 sides) Thickness 3.5" - 4" Single Size 35" x 77" ((please see enclosed sample of the filling material))			
1.	Foam Bed & pillow  Single textile covering Sponge filling (low. Pressure) Rope surrounding (2 sides) Thickness 3.5" - 4" Single Size 35" x 77" ((please see enclosed sample of the filling material))	20.00 \$	2,000	40,000.00 \$
<b>Total Price</b>			<b>178,000.00 \$</b>	

- Total Price : 178,000.00 \$
- Delivery : All shipments start after 5-7 days of contracting and to receive you totally within 45 days,
- All prices are C&F Baghdad.
- Origin : Iraq

No.	Item	Price (\$)	Qty. \ Pcs	Total Price
2.	Double Steel Bed  Size! as the attached drawings. Material as the attached min. sample. Color Black. Approx. Weight 50-60Kg.  ((Please see attached drawings)) ((please see enclosed samples))	170.00 \$	2,000	340,000.00 \$
2.	Double Steel Bed  Size as the attached drawings. Material as the attached samples. Color Black Approx. Weight 50-60Kg. Construction : - Corner steel holdings (1.5"). - Corner steel sides (1.5"). - B.R.C. fillings (4mm).  ((Please see attached drawings))	110.00 \$	2,000	220,000.00 \$
<b>Total Price</b>			<b>560,000.00 \$</b>	

*Verbally reduced to 1,133  
@ 90.00 / bunk bed*



- Total Price : 560,000.00 \$
- Delivery : All shipments start after 7-10 days of contracting; and to receive you totally within 45 days.

OFFICE OF RECONSTRUCTION AND HUMANITARIAN ASSISTANCE  
IRAQI ASSET DISBURSEMENT RECORD  
Goods and Services

PRB198

DATE AND TIME OF TRANSACTION: <sup>16</sup> JUL 03 0815 HRS  
COORDINATES:

LOCATION: Palace  
NAME OF CERTIFYING OFFICIAL:

PURPOSE: \$101,970 Final Payment

MEANS TO SUBSTANTIATE DISBURSEMENT LEGITIMACY:  
CPA Board Authority

RELEVANT CONDITIONS ASSOCIATED WITH DISBURSEMENT:  
Not Applicable

DOCUMENTATION REQUIRED FROM RECIPIENT:  
Invoices and Receipts

Requested by:

Authorizing Official:

(b)(6)

Senior Prison Advisor  
Prison Department  
Ministry of Justice

Requester email: (b)(6)  
Requester phone: Office (b)(6)  
Mobile (b)(6)

(b)(6)

Colonel, USAF  
ORHA Comptroller





**SAMI F ABDULLA**

NAFEE DAWOOD STREET  
BAGHDAD, IRAQ  
0088621113876 sat. phone fax

Invoice No. 332

**INVOICE**

**Customer**

Name 18th military police bregade  
Address camp victory  
City baghdad State iraq ZIP \_\_\_\_\_  
Phone \_\_\_\_\_

Date 09/08/03  
Order No. \_\_\_\_\_  
Rep \_\_\_\_\_  
FOB \_\_\_\_\_

Qty	Description	Unit Price	TOTAL
1000	METAL BUNKS ( 2 LEVELS )	\$90.00	\$90,000.00
	Payment		\$2,000.00
	Payment 10 Aug 03		40,000.00

**Payment Details**

- ☒ Cash  
☐ Check  
☐ Credit Card

Name \_\_\_\_\_  
CC # \_\_\_\_\_  
Expires \_\_\_\_\_

SubTotal	\$90,000.00
Shipping & Handling	INCLUDED
Taxes	State _____
TOTAL	\$90,000.00

SIGN: S.F. ABDULLA

Ø









**IRAQ CORRECTION SERVICES  
MINISTRY OF JUSTICE  
PROVISION COALITION AUTHORITY**

**CONTRACT FOR THE PROVISION OF CATERING SERVICES AT AL-  
TASFERAT DETENTION CENTRE AND RUSSAFA PRISON IN BAGHDAD**

THIS CONTRACT IS BETWEEN

IRAQ CORRECTIONAL SERVICES, A DEPARTMENT OF THE MINISTRY OF  
JUSTICE (HEREIN AFTER REFERRED TO AS THE ICS)

AND

Khaleel Ibraheem Mahmood  
(HEREIN AFTER REFERRED TO AS THE CONTRACTOR)

FOR THE CONTRACTOR TO PROVIDE FIFTY (50) BUNKS AT \$80US FOR  
EACH BUNK. THE TOTAL CONTRACT AMOUNT IS FOR \$4,000US.

THE CONTRACTOR WILL DELIVER THE BUNKS TO AL-TASFERAT.

THE ICS WILL PAY THE ENTIRE VALUE OF THE CONTRACT UPON  
DELIVERY OF THE BUNKS TO AL-TASFERAT.



**KHALEEL IBRAHEEM MAHMOOD  
THE CONTRACTOR**











Blaise Smith

5 Feb 2002

## Receipt

I received from Mr. [REDACTED] / An. [REDACTED]  
money for [REDACTED] for (20) [REDACTED]  
at [REDACTED] (2002) & the rest of the money  
[REDACTED]

Blaise Smith

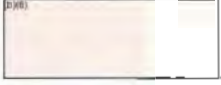




Black Smith

5-2-2001

## Receipt

I Received from Mr.  / AL - 125 K 304  
\$1000 money as a down payment for cloth  
double bed for the second payment.






Pilack Smith

7/2/2017

Group 1

I received from Mr.  / 12 - 12/2017  
1000\$ for my final payment to the  
bank owner for birds.

Very

Kaleel Abraham



Prison Department  
Ministry of Justice  
Provisional Coalition Authority

Contract for the Provision of Mattresses, Pillows  
covers and sheets.

This contract is between the  
Prison Department, A Department of the Ministry  
of Justice

And

Ali Rjee Majeed (Id No 140393) Baghdad Al Shaab,  
Sector 313, Street 6, House 5 (Phone 7631264)  
(Herein referred to as the contractor)

- 1 The contractor will provide the Prison Department  
with the following: -

Mattresses	1300 @ \$10	=	13,000
Mattress covers	2600 @ \$4	=	10,400
Sheets	2600 @ \$4	=	10,400
Pillows	1300 @ \$2	=	2,600
Pillow Cover	2600 @ \$1.8	=	4,680
			<u>\$41,080</u>



2  
2

Prison Department  
Ministry of Justice  
Provisional Coalition Authority.

2. The contractor will provide such items to the same specifications as the samples provided to the Prison Department, otherwise this contract will be cancelled.
3. The contractor will provide the following in each of the next two weeks:-

500 mattresses  
1000 mattress covers  
1000 sheets  
500 pillows  
1000 pillow covers.

The balance is to be provided in the third week from the date of this contract to be delivered to such addresses as specified by the Prison Department

4. If this contract is accepted then a deposit of \$5,000 will be paid.



Financial Adviser - Prison Department  
Ministry of Justice.

6 July 2003

2/2

Prison Department  
Ministry of Justice  
Provisional Coalition Authority.

2. The contractor will provide such items to the same specifications as the samples provided to the Prison Department, otherwise this contract will be cancelled.
3. The contractor will provide the following in each of the next two weeks:-

500 mattresses  
1000 mattress covers  
1000 sheets  
500 pillows  
1000 pillow covers.

The balance is to be provided in the third week from the date of this contract, to be delivered to such addresses as specified by the Prison Department.

4. If this contract is accepted then a deposit of \$5,000 will be paid





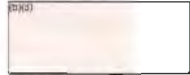
## Sindan blacksmith workshop

- Jameelta City, the industrial ~~area~~ area

Tel. 88

Date 27/6/2003

price  
900 \$

I recieved from Mr.  900 \$ as wages of manufacturing 15 double layered beds. according to the number of finished beds are 60 ones.

Signature





## Forging

My name is Khalile Ibrahim Mahmoud.  
I am the blacksmith who manufactured two  
Layered beds. In the 19th of Jun 2003, ~~15~~  
15 beds were delivered to ~~the~~ ALTaserat Center,  
900 \$ were received in ~~cash~~ cash money.

Signature

0







[illegible]



Tasferat Prison have received the following

(1)	200 Pillows @ US\$ 2.25	450
(2)	400 Pillow Covers @ US\$ 2.00	800
(3)	200 Mattresses @ \$11.00	2200
(4)	400 Sheets @ \$4.5	1800
(5)	300 Mattresses @ \$4.50	1350

6600

1000

5600


less deposit

Foreign Language

Dr. Harith  
K. Ibrahim

Blacksmith shop  
Date :

Reciept —

✓ Reciepit to Mr.  / AL-tasslevat  
only 4,000\$ for (50) beds (two layers)  
Price (80)\$ for one bed.

Signe

KHaleel A. Mahmood.





# CLASSIFICATION

TO: OFFICE OF THE UNDER SECRETARY OF DEFENSE (COMPTROLLER)  
 FROM: OFFICE OF RECONSTRUCTION AND HUMANITARIAN ASSISTANCE  
 SUBJECT: Funding Request (\$ in Thousands)

Project number: OCPA – Prison E002/03		Date needed: ASAP	
Short title: Prison Start Up Package – Prisoners Beds, Food and Personal Hygiene		ORHA org symbol: MOJ <input type="checkbox"/>	
quantity: Job	Unit price \$198,000	Amount: \$ 198,000	In budget (Y/N)
Request number: OCPA Prison E002/03		Requested by (name): <input type="text"/>	
<p>Indicate how much, if any, of these requested resources are required for civilian police functions: <u>or guard security requirements</u></p> <p>Justification: (e.g. personnel safety, security, environmental protection)</p> <p>The Prison Service is an integral part of the criminal justice system. All prisons have been looted and there is no prison service infrastructure to provide the items requested.</p> <p>Ensures compliance with CPA memorandum Number 2 – Implementation of Prisons Consolidation Order No 9 (CPA/ORD/30 May 2003/09)</p> <p>Impact if not funded:          The prisoners will not be kept in accordance with internationally recognised standards embodied in CPA memorandum Number 2</p>			
<p>Item Source:</p> <p>Contract <input type="checkbox"/></p> <p>Currency: <input type="checkbox"/></p> <p>Reimbursable? <input type="checkbox"/></p> <p>Name of Source: _____</p> <p>Item could be obtained from or provided by:</p> <p>Coalition Partner Nation <input type="checkbox"/></p> <p>State <input type="checkbox"/></p> <p>CENTCOM <input type="checkbox"/></p> <p>Justice <input type="checkbox"/></p> <p>Other: _____</p> <p>Duplicate assets provided elsewhere in ORHA? <input type="checkbox"/></p> <p>(If yes, attach reason)</p>		<p>Proposed Funding Source</p> <p>Iraqi funds</p> <p>Sources <input type="checkbox"/></p> <p>Vested assets <input checked="" type="checkbox"/></p> <p>Seized assets <input type="checkbox"/></p> <p>Uses <input type="checkbox"/></p> <p>Iraqi civil service <input type="checkbox"/></p> <p>Iraqi special work <input type="checkbox"/></p> <p>Iraqi infrastructure <input checked="" type="checkbox"/></p> <p>Appropriated funds</p> <p>Iraq Relief and Reconstruction Fund <input type="checkbox"/></p> <p>Iraqi Freedom Fund <input type="checkbox"/></p> <p>Natural Resource Risk Remediation Fund <input type="checkbox"/></p> <p>Overseas Humanitarian Disaster &amp; Civic A <input type="checkbox"/></p> <p>Defense Cooperation Account <input type="checkbox"/></p> <p>Other (specify): _____</p>	
ORHA Comptroller assessment:		This request has been approved by the ORH <input type="checkbox"/>	
		Requirements Review Board. (Y/N)	

# **CLASSIFICATION**

Project number: OCPA – Prison E002103		Date needed: <b>ASAP</b>						
Short title: Prison Start Up Package – Prisoners Beds, Food and Personal Hygiene		ORHA org symbol: MOJ <input type="checkbox"/>						
Quantity: Job	Unit price \$198,000	Amount: \$198,000	In budget (Y/N)					
<p align="right">_____ ORHA Comptroller signature      Date</p>								
ORHA MISSION (Billable category, select one)			Memo Policy Function, Security (Y/N)					
A. Overhead: ORHA Headquarters administration & management								
B. Repair of damage to oil facilities & related infrastructure (Natural Resources Risk Remediation Fund)								
Reconstruction and Humanitarian Aid Missions (Iraq Relief and Reconstruction Fund, PL 108-11 categories).								
1. Water/sanitation infrastructure								
2. Feeding and food distribution								
3. Supporting relief efforts related to refugees, internally displaced persons, and vulnerable individuals, including assistance for families of innocent Iraqi civilians who suffer losses as a result of military operations								
4. Electricity								
5. Healthcare								
6. Telecommunications								
7. Economic and financial policy								
8. Education								
9. Transportation								
10. Other Public Services			YES					
11. Humanitarian demining								
12. Agriculture								
13. Other Public Services								
Additional information:								
Vested or Seized Assets Spending Plan – or - Appropriation Obligation Plan								
Dollars in Thousands, Cumulative								
Item	Apr	May	Jun	Jul	Aug	Sep	BY	BY+1

Iraqi Prisons  
Items Required for Detention Centre /Prisons Start Up  
Reference PE002/03

	Quantity	Unit Cost	Total	Cumulative Total
Beds and mattresses	1,000.00	130.00	130,000.00	130,000.00
Pillows and sheets	2,000.00	6.00	12,000.00	
Towels	2,000.00	2.00	4,000.00	146,000.00
Personal Hygiene	1,000.00	7.00	7,000.00	153,000.00
Food Issue				



**OFFICE OF RECONSTRUCTION AND HUMANITARIAN ASSISTANCE**  
**IRAQI ASSET DISBURSEMENT RECORD**  
**Goods and Services**

PRB 136

16

DATE AND TIME OF TRANSACTION: 18 JUL 03 0915486  
COORDINATES:

LOCATION: Palace

NAME OF CERTIFYING OFFICIAL:

PURPOSE: \$158,000 Final Payment

TOTAL DOLLAR EXPENDITURE AUTHORIZED: OCPA Prison E002/03 :- Prisoners, beds, food and personal hygiene. Authorised \$198,000 Progress payment 16 June 2003 \$10,000 Progress Payment 6 July 2003 \$30,000

NAME AND TITLE OF OFFICIAL  
AUTHORIZED TO RECEIVE FUNDS  
FOR FURTHER DISBURSEMENT: Sibio Serkis Chief Accountant to the Prisons  
Department, Ministry of Justice

MEANS TO SUBSTANTIATED DISBURSEMENT LEGITIMACY:  
**CPA Board Authority**

RELEVANT CONDITIONS ASSOCIATED WITH DISBURSEMENT:  
Not Applicable

DOCUMENTATION REQUIRED FROM RECIPIENT:  
Invoices and Receipts

Requested by:

Authorizing Official:



Redacted signature box for Authorizing Official

Senior Prison Advisor  
Prison Department  
Ministry of Justice  
Requester email  
Requester phone: Office X5801  
Mobile

Colonel, USAF  
ORHA Comptroller

***The Supply & Service Company***  
**Is the answer to all your Procurement**

Ministry Of Justice  
Department of Correction  
Mr.

August 12, 2003

Dear Sir:

We are very glad to submit our P/I number 198/2003 for the following order:

<u>Products Descriptions</u>	<u>QTY</u>	<u>Price per unit</u>	<u>Total Price in US Dollar</u>
- Sheet / Pillow case – set	2,000	\$5.00	\$10,000.00
. Pillows	2,000	2.00	4,000.00
- Matters w/ cover	2,000	11.00	22,000.00
Extra cover for matters	2,000	3.00	6,000.00
• Metal Bed	16	70.00	1,120.00
Belts	1,000	3.00	3,000.00
• Beret	1,000	2.00	2,000.00
Summer shorts	2,000	3.00	6,000.00
- Underwear	4,000	1.00	4,000.00
T-Shirt	4,000	2.00	8,000.00
Toothbrush	170/dz	5.00/dz	850.00
Tooth Paste	170/dz	5.00/dz	850.00
Soap	420/dz	7.00/dz	2,940.00
Towels	170/dz	5.00/dz	850.00
• Combs/brush/cup	170/dz	15.00/dz	2,550.00
Prayer rug	2,000	2.50	5,000.00
Footwear	2,000	1.00	2,000.00
Water holder	170/dz	5.00/dz	850.00
Total is US			82,010.00

Delivery: 30/days

Payment: Net as per delivery

Payment method: Cash or check payable to Nazar Abduls Majid Ali

I am sure you will be very pleased with our products and hope to obtain more of your business in the near future.

Thank you very much.

Best regards.

Phone

**CLASSIFICATION**

135

**To: OFFICE OF THE UNDER SECRETARY OF DEFENSE (COMPTROLLER)**  
**FROM: OFFICE OF RECONSTRUCTION AND HUMANITARIAN ASSISTANCE**  
**SUBJECT: Funding Request (\$ in Thousands)**

Project number: OCPA – Prison E001/03		Date needed: <b>ASAP</b>	
Short title: Prison Start Up Package - Uniforms for Prison Officers and prisoners, Office and prisoner recreational equipment.		ORHA org symbol: MOJ <input type="checkbox"/>	
Quantity: Job	Unit price \$199,350	Amount: \$199,350	In budget (Y/N)
Request number: OCPA Prison E001/03		Requested by (name): <span style="background-color: #f0f0f0; padding: 2px;"> </span>	

See attached itemised list.

*Indicate how much, if any, of these requested resources are required for civilian police functions:  
or guard/security requirements*

*Justification, (e.g. personnel safety, security, environmental protection)*

The Prison Service is an integral part of the criminal justice system. All prisons have been looted and there is no prison service infrastructure to provide the prison officers with uniforms. Those uniforms that they do have will be associated with the old regime. It is therefore important as part of the overall reform of the prison service that they have uniforms distinct from the police service and which indicates a change from the old prison service. They should also have equipment which assists in carrying out their duties at minimal personal risk to themselves. The prisoners and detainees will have distinctive overalls. They will enable the police and public to identify escapees and consequently will assist in public security. They may also act as a deterrent to escape. Provides uniformity among the prisoners.

The office equipment is necessary to ensure that there is administrative support for the prison, both in ensuring that the prisoners are kept in accordance with the law but also to ensure that the prison is adequately equipped and the assets are properly accounted for.

Ensures compliance with CPA memorandum Number 2 – Implementation of Prisons Consolidation Order No 9 (CPA/ORD/30 May 2003 109)

## CLASSIFICATION

Project number: OCPA - Prison E001/03		Date needed: ASAP
Short title: Prison Start Up Package - Uniforms for Prison Officers and prisoners, Office and prisoner recreational equipment.		ORHA org symbol: MOJ
Quantity: Job	Unit price: \$199,350	Amount: \$199,350 In budget (Y/N)
Impact if not funded: The prison officers will not have any uniforms to be readily identifiable and equipment to be able to properly carry out their duties. Detainees and prisoners will not be readily identifiable. The detention centres and prison will not be able to function administratively.		
<p><b>Item detail</b></p> <p>Item Source:</p> <div style="display: flex; justify-content: space-around;"> <div> <input checked="" type="checkbox"/> Local <input type="checkbox"/> Organic <input type="checkbox"/> Contract <input type="checkbox"/> Local Reimbursable? Yes Name of Source: _____ Item could be obtained from or provided by: Coalition/Partner Nation: _____ State CENTCOM Justice Other: _____         </div> <div> <input type="checkbox"/> External <input type="checkbox"/> <input checked="" type="checkbox"/> US No USAID ARCENT         </div> </div> <p>Duplicate assets provided elsewhere in ORHA? Yes No (If yes, attach reason)</p>		<p><b>Proposed Funding Source</b></p> <p>Iraqi funds</p> <div style="display: flex; justify-content: space-between;"> <p>Sources</p> <p>Uses</p> </div> <div style="display: flex; justify-content: space-between;"> <div> Vested assets <input checked="" type="checkbox"/> Seized assets <input type="checkbox"/> </div> <div> Iraqi civil service <input type="checkbox"/> Iraqi special work <input type="checkbox"/> Iraqi infrastructure <input checked="" type="checkbox"/> </div> </div> <p>Appropriated funds</p> <div style="display: flex;"> <div> Iraq Relief and Reconstruction Fund Iraqi Freedom Fund Natural Resource Risk Remediation Fund Overseas Humanitarian Disaster &amp; Civic A Defense Cooperation Account </div> <div style="margin-left: 10px;"> <input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/> </div> </div> <p>Other (specify): _____</p>
ORHA Comptroller assessment:		This request has been approved by the ORF Requirements Review Board. (Y/N) <input type="checkbox"/>
		ORHA : I II signature D
<b>ORHA MISSION</b> (Billable category, select one)		Version 1.0 1-01-06-01 Scanned 11/11/01
A. Overhead: ORHA Headquarters administration & management		
B. Repair of damage to oil facilities & related infrastructure (Natural Resources Risk Remediation Fund)		
Reconstruction and Humanitarian Aid Missions (Iraq Relief and Reconstruction Fund, PL 108-11 categories):		
1. Water/sanitation infrastructure		
2. Feeding and food distribution		



# CLASSIFICATION

Project number: OCPA – Prison E001/03		Date needed: <b>ASAP</b>																																																																									
Short title: Prison <b>Start</b> Up Package - Uniforms for Prison Officers and prisoners, Office and prisoner recreational equipment.		ORHA org symbol: MOJ <input type="checkbox"/>																																																																									
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	8. Education																																																																										
	9. Transportation																																																																										
	10. Rule of law and governance (including police)		YES																																																																								
	11. Humanitarian demining																																																																										
	12. Agriculture																																																																										
	13. Other Public Services																																																																										
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<p>Office symbol</p> <p>Coordination</p> <p>Comments for attachment number)</p>																																																																											

**CLASSIFICATION**

Project number: OCPA – Prison E001/03		Date needed: ASAP	
Short title: Prison Start Up Package - Uniforms for Prison Officers and prisoners, Office and prisoner recreational equipment.		ORHA org symbol: MOJ <input type="checkbox"/>	
Quantity: Job	Unit price: \$199,350	Amount: \$199,350	In budget (Y/N)
 <hr/> <hr/> <hr/> <hr/>			

Iraqi prisons  
Items required for Prison Detention Centre Start Up  
Reference OCPA PE 1/03

	Quantity	UnitCost	Total	Cumulative
	1,000.00			
	3,000.00	6.00	18,000.00	59,000.00
		12.00	24,000.00	57,000.00
Guards Military Belts	1,000.00	2.00	2,000.00	59,000.00
Guards <del>Holsters</del>	100.00	5.00	500.00	59,500.00
Hand Torches	300.00	5.50	1,650.00	61,150.00
Prisoners Uniforms	5,000.00	14.00	70,000.00	131,150.00
Office Furniture Metal cupboards/ Cabinets	10.00	120.00	1,200.00	132,350.00
Desks	20.00	200.00	4,000.00	136,350.00
Office Chairs <del>for</del> desks	20.00	80.00	1,600.00	137,950.00
Office chairs general	60.00	50.00	3,000.00	140,950.00
Filing Cabinets	10.00	160.00	1,600.00	142,550.00
Airconditioners	10.00	600.00	6,000.00	148,550.00
Water dispensers	10.00	160.00	1,600.00	150,150.00
Ceiling Fans	10.00	30.00	300.00	150,450.00
General office stationary sundry items	1.00	1,000.00	1,000.00	151,450.00
Prisons books and journals	100.00	20.00	2,000.00	153,450.00
Computer	2,000.00	2.00	4,000.00	157,450.00
Computer printer	2.00	200.00	400.00	157,850.00
Digital Camera	2.00	200.00	400.00	158,250.00
Tea and coffee makers	4.00	25.00	100.00	158,350.00
Security Equipment - Hand cuffs	200.00	50.00	10,000.00	168,350.00
Batons	200.00	5.00	1,000.00	169,350.00
Emergency Food & Water	10,000.00	3.00	30,000.00	199,350.00

OFFICE OF RECONSTRUCTION AND HUMANITARIAN ASSISTANCE  
IRAQI ASSET DISBURSEMENT RECORD

Goods and Services

PRB135

16.

DATE AND TIME OF TRANSACTION: 16 JUL 03 0915 HRS

COORDINATES:

LOCATION: Palace

NAME OF CERTIFYING OFFICIAL:

PURPOSE: \$159,350 final payment

TOTAL DOLLAR EXPENDITURE AUTHORIZED: OCPA Prison E00 1/03 Uniforms  
for Prisoners, Office and Prisoners Recreational Equipment:- Authorised \$199,350  
Progress payment 16 June 2003 \$10,000  
Progress Payment 6 July 2003 \$30,000

NAME AND TITLE OF OFFICIAL  
AUTHORIZED TO RECEIVE FUNDS

FOR FURTHER DISBURSEMENT: Sibó Serkis Chief Accountant, Prisons Department,  
Ministry of Justice

MEANS TO SUBSTANTIATEDISBURSEMENTLEGITIMACY:  
CPA Board Authority


RELEVANT CONDITIONS ASSOCIATED WITH DISBURSEMENT:  
Not Applicable

DOCUMENTATION REQUIRED FROM RECIPIENT:  
Invoices and Receipts

Requested by:

Authorizing Official:



Senior Prison Advisor  
Prison Department  
Ministry of Justice  
Requester email  
Requester phone: Office X5801  
Mobile 



Colonel, USAF  
ORHA Comptroller








Date: July, 21, 2003

No :- 45591

To :- The Ministry of Justice /  
AL-tasskerat

Price	No.	details	total prices
4 \$	12 Digen x 12	cleaning towel	8 \$
			8 \$










Jumiah Works Threading (3) (4)  
 • has AL shorts near Canada Cinema TEL 8151118  
 Date 19/6/03  
 To Ministry of Justice

U price	Q	Details	Total
		As earnest in supplying clothes in ministry of justice was recived from Mr. 	1000 10
		I-D card no 1402 industry union	
		I-D personal 398443	





(3)

IRAQ CORRECTION SERVICES  
MINISTRY OF JUSTICE  
PROVISION COALITION AUTHORITY

CONTRACT FOR THE PROVISION OF

THIS CONTRACT IS BETWEEN

IRAQ CORRECTIONAL SERVICES, A DEPARTMENT OF THE MINISTRY OF JUSTICE (HEREIN AFTER REFERRED TO AS THE ICS)

AND jooma tanesh jaber ID no (1402)  
palastaine street - sector 503 street 22 house 9  
(HEREIN AFTER REFERRED TO AS THE CONTRACTOR)

The contractor will provide the ICS with the following items: in ~~usd~~

	US\$
450 Shirts @ US\$ 4.50 =	2025
300 Trousers @ US\$ 5.00 =	1500
150 Hats @ US\$ 3.50 =	525
<del>300</del>	<del>1050</del>
	<hr/> 4050
	<hr/> \$ <del>4575</del>

Such items to be provided to the same specifications as the samples already provided to the ICS.

A deposit of \$1000 is payable today the balance on final delivery of all the goods. The first delivery to take place within 7 days<sup>exp</sup>, and 7 days thereafter until

ADMINISTRATIVE ADVISOR ICS

THE CONTRACTOR

19/06/03

all goods are delivered

If the goods are not the standard specified or delivery with the specified times the contract will be cancelled.

Almudhara



\* The first delivery will consist of

50 Hats

150 Shirts

100 Trousers

The total ~~order~~ order to be completed  
within 3 weeks.



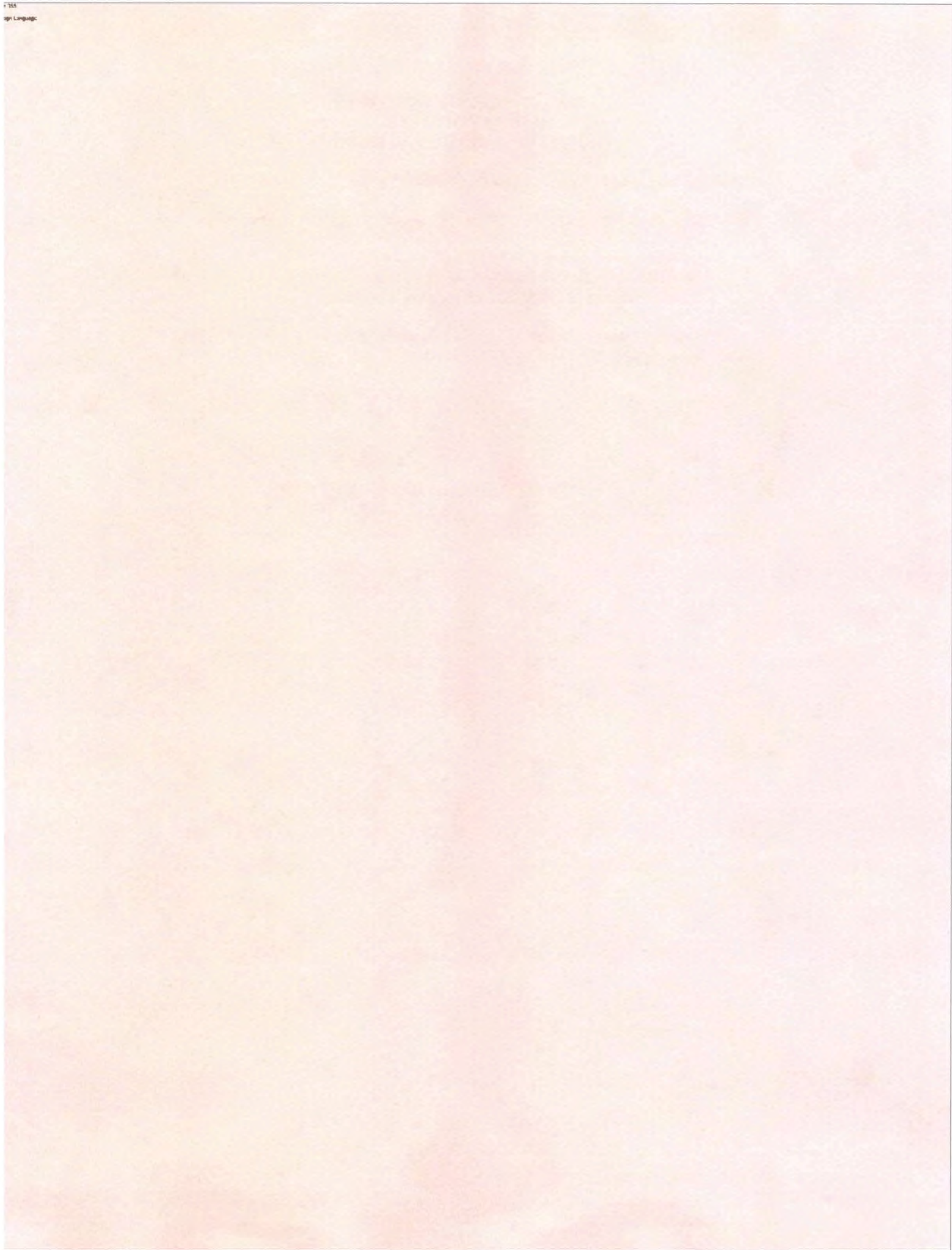
19/6/03



19/6/03



Small	15	—	—
medium	60	90	135
Large	75	120	180
X-Large		60	90
XX-Large		30	45



**IRAQ CORRECTION SERVICES  
MINISTRY OF JUSTICE  
PROVISION COALITION AUTHORITY**

RECEIPT FOR PAYMENT OF GOODS AND SERVICES

20 July 2003

ICS hereby makes payment to the contractor for goods and services as listed below:

450 uniform shirts @ US \$4.50 each for a total of \$2,025  
300 uniform trousers @ US \$5.00 each for a total of \$1,500  
150 uniform hats @ US \$3.50 each for a total of \$525

The total contract was for \$4,050 of which a balance of US \$1,450 remains. Payment is hereby rendered to the contractor for US \$1,450.



MILITARY ADVISOR ICS

A handwritten signature in black ink, appearing to be "Jooma Tanesh Jaber".

JOOMA TANESH JABER  
THE CONTRACTOR







# CLASSIFICATION

TO: OFFICE OF THE UNDER SECRETARY OF DEFENSE (COMPTROLLER)  
 FROM: OFFICE OF RECONSTRUCTION AND HUMANITARIAN ASSISTANCE  
 SUBJECT: Funding Request (\$ in Thousands)

Project number: OCPA – Prison E003/03		Date needed: ASAP									
Short title: prison Start Up Package – Security equipment, prisoner's medical and welfare equipment. Vehicles.		ORHA org symbol: MOJ <input type="checkbox"/>									
Quantity: Job	Unit price: \$198,380	Amount: \$198,380	In budget (Y/N)								
Request number: OCPA Prison E003/03		Requested by (name): <input type="text"/>									
<p>Detailed description (including staffing requirements and basis for cost estimate).</p> <p>Urgent Requirement to provide prisons and detention centres with safes, equipment for medical centre, communications, minor repairs, emergency equipment for control and restraint of prisoners, and sundry items for the prisoners welfare. The vehicles are required for the transit of goods and personnel to the prisons and detention centres.</p> <p>There is a programme to open several detention centres and prisons in June 2003, the first within nine days.</p> <p>See attached itemised list.</p> <p>Indicate how much, if any, of these requested resources are required for civilian police functions:        _____ or guard security requirements _____</p> <p>Justification: i.e.g. personnel safety, security, environmental protection</p> <p>The Prison Service is an integral part of the criminal justice system. All prisons have been looted and there is no prison service infrastructure to provide the items requested. The items are required to <del>maintain</del> the security and integrity of the prison, and assist in the prisoners welfare</p> <p>Ensures compliance with CPA memorandum Number 2 – Implementation of Prisons Consolidation Order No 9 (CPA/ORD/30 May 2003/09)</p> <p>Impact if not funded:</p> <p>Security may be compromised if safes, communication and control and restraint equipment are not funded, with consequent danger to the prison officers, prisoners and the public. If the medical and welfare items are not purchased the prisoners will not be kept in accordance with internationally recognised standards embodied in CPA memorandum Number 2.</p> <p>The prisons cannot function properly and securely without their own vehicles.</p>											
<p>Item Source:</p> <p>Contract</p> <p>Currency:</p> <p>Reimbursable?</p> <p>Name of Source:</p>		<p>Item detail</p> <table border="0"> <tr> <td><input checked="" type="checkbox"/> Local</td> <td><input type="checkbox"/> External</td> </tr> <tr> <td><input type="checkbox"/> Organic</td> <td></td> </tr> <tr> <td><input type="checkbox"/> Local</td> <td><input checked="" type="checkbox"/> US</td> </tr> <tr> <td>Yes</td> <td>No</td> </tr> </table>		<input checked="" type="checkbox"/> Local	<input type="checkbox"/> External	<input type="checkbox"/> Organic		<input type="checkbox"/> Local	<input checked="" type="checkbox"/> US	Yes	No
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<input type="checkbox"/> Organic											
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Yes	No										
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Sources	Uses										
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	Iraqi infrastructure <input checked="" type="checkbox"/>										

## CLASSIFICATION

Project number: OCPA – Prison E003/03		Date needed: ASAP	
Short title: Prison <b>Start Up</b> Package – Security equipment, prisoner’s medical and welfare equipment. Vehicles.		ORHA org symbol: MOJ <input type="checkbox"/>	
Quantity: Job	Unit price: \$198,380	Amount: \$198,380	In budget (Y/N)
Item could be obtained from or provided by:		Appropriated funds	
Coalition/Partner: <input type="checkbox"/> State <input type="checkbox"/> CENTCOM <input type="checkbox"/> Justice <input type="checkbox"/>		Iraq Relief and Reconstruction Fund <input type="checkbox"/>	
USAID <input type="checkbox"/>		Iraqi Freedom Fund <input type="checkbox"/>	
ARCENI <input type="checkbox"/>		Natural Resource <b>Risk</b> Remediation Fund <input type="checkbox"/>	
Other: _____		Overseas Humanitarian Disaster & Civic A <input type="checkbox"/>	
Duplicate assets provided elsewhere in ORHA? Yes No		Defense Cooperation Account <input type="checkbox"/>	
(If yes, attach reason)		Other (specify): _____	
ORHA Comptroller assessment:		This request has been approved by the ORH <input type="checkbox"/>	
		Requirements Review Board. (Y/N)	
		ORHA Comptroller signature	Date

ORHA MISSION (Billable category; select one)		Memorandum of Understanding (Y/N)
<input type="checkbox"/>	A. Overhead: ORHA Headquarters administration & management	
<input type="checkbox"/>	B. Repair of damage to oil facilities & related infrastructure (Natural Resources Risk Remediation Fund)	
Reconstruction and Humanitarian Aid Missions (Iraq Relief and Reconstruction Fund, PL 108-11 categories):		
<input type="checkbox"/>	1. Water sanitation infrastructure	
<input type="checkbox"/>	2. Feeding and food distribution	
<input type="checkbox"/>	3. Supporting relief efforts related to refugees, internally displaced persons, and vulnerable individuals, including assistance for families of innocent Iraqi civilians who suffer losses as a result of military operations	
<input type="checkbox"/>	4. Electricity	
<input type="checkbox"/>	5. Healthcare	
<input type="checkbox"/>	6. Telecommunications	
<input type="checkbox"/>	7. Economic and financial policy	
<input type="checkbox"/>	8. Education	
<input type="checkbox"/>	9. Transportation	
<input type="checkbox"/>	10. Rule of law and governance (including police)	YES
<input type="checkbox"/>	11. Humanitarian demining	
<input type="checkbox"/>	12. Agriculture	
<input type="checkbox"/>	13. Other Public Services	

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Project number: OCPA – Prison E003/03		Date needed: ASAP																																																																									
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<p><u>Decision/disposition</u></p> <p>Approved: _____</p> <p>Disapproved: _____</p> <p>Other: _____ Date: _____</p>																																																																											



Iraqi Prison Service  
Items Required for Detention Centre/ Prisons Start Up  
Reference OCPA PE003/03

	Quantity	UnitCost	Total	Cumulative
	200.00	300.00	60,000.00	
Safe	2.00	500.00	1,000.00	61,000.00
	4.00	400.00	1,600.00	62,600.00
			2,000.00	64,600.00
			1,000.00	65,600.00
			280.00	65,880.00
knives forks & spoons plates etc	1,000.00	6.00	6,000.00	71,880.00
Medical costs	1.00	30,000.00	30,000.00	101,880.00
Recreation equipment for prisoners	1.00	1,000.00	1,000.00	102,880.00
Blankets	500.00	5.00	2,500.00	105,380.00
Kitchen equipment	1.00	10,000.00	10,000.00	115,380.00
Prisoners lockers	600.00	20.00	12,000.00	127,380.00
Furniture for visiting room	1.00	5,000.00	5,000.00	132,380.00
2 pickups	2.00	25,000.00	50,000.00	182,380.00
Radio Equipment	40.00	300.00	12,000.00	194,380.00
Telephone Equipment	1.00	5,000.00	5,000.00	199,380.00

OFFICE OF RECONSTRUCTION AND HUMANITARIAN ASSISTANCE  
IRAQI ASSET DISBURSEMENT RECORD

Goods and Services

PRB137

16

DATE AND TIME OF TRANSACTION: 16 JUL 03 0915 HRS  
COORDINATES:

LOCATION: Palace

NAME OF CERTIFYING OFFICIAL:

PURPOSE: \$169,380 Final Payment

TOTAL DOLLAR EXPENDITURE AUTHORIZED: OCPA Prison E003/03 Security  
Equipment, medical and welfare equipment. Vehicles:- Authorised \$199,380 Progress  
payment 16 June 2003 \$10,000  
Progress Payment 7 July 2003 \$ 20,000

NAME AND TITLE OF OFFICIAL  
AUTHORIZED TO RECEIVE FUNDS

FOR FURTHER DISBURSEMENT: Sibio Serkis, Chief Accountant, Prisons  
Department, Ministry of Justice

MEANS TO SUBSTANTIATE DISBURSEMENT LEGITIMACY:  
CPA Board Authority


RELEVANT CONDITIONS ASSOCIATED WITH DISBURSEMENT:  
Not Applicable

DOCUMENTATION REQUIRED FROM RECIPIENT:  
Invoices and Receipts

Requested by:

Authorizing Official:



Senior Prison Advisor  
Prison Department  
Ministry of Justice  
Requester email  
Requester phone: Office X5801  
Mobile 

 Colonel, USAF  
ORHA Comptroller

PRB No: <b>A370</b>	Project Name: Security Equipment For Operating New Prisons
Date of Request: 1 July 2003	Date Required: ASAP
Name of Requester: <span style="background-color: #f0f0f0;">(b)(6)</span>	Signature: <span style="background-color: #f0f0f0;">(b)(6)</span>
CPA Office/Unit: MOJ	POC/Person Completing Form: <span style="background-color: #f0f0f0;">(b)(6)</span>
Amount of Request: \$810,754.00	DSN/Cell Phone: <span style="background-color: #f0f0f0;">(b)(6)</span>
Project Location: Baghdad (Al-Tasferat, Al Hillah, Al Salchyia, Al Kadimia, Abu Ghraib, Camp Cropper)	Email Address: <span style="background-color: #f0f0f0;">(b)(6)</span>

Reconstruction	<input type="checkbox"/>	Health	<input type="checkbox"/>	Salaries	<input type="checkbox"/>
Humanitarian	<input type="checkbox"/>	Transportation	<input type="checkbox"/>	Pensions	<input type="checkbox"/>
Food Distribution	<input type="checkbox"/>	Economic Programs	<input type="checkbox"/>	Budget/Ops. support	<input type="checkbox"/>
Water/Sewer	<input type="checkbox"/>	Education	<input type="checkbox"/>	Other Public Services	<input type="checkbox"/>
Electricity	<input type="checkbox"/>	Ministry	<input type="checkbox"/>	Social Programs	<input type="checkbox"/>
Rule of Law/Govern.	<input type="checkbox"/>	Police/ Security	<input type="checkbox"/>	Cultural Programs	<input type="checkbox"/>
Div. Commanders	<input type="checkbox"/>	Brig. Commanders	<input checked="" type="checkbox"/>	Regional Dir.	<input type="checkbox"/>
Fund		Fund		Fund	
Construction Initiative	<input type="checkbox"/>				

Vested Assets	
Seized Assets	
Appropriated Funds	
Iraqi Development Fund	

Name/Title of Iraqi Receiving Disbursement: \_\_\_\_\_  
 CPA Rep/Unit Responsible for Oversight: 800<sup>th</sup> MP BDE  
 Engineering Oversight Assigned to: 800<sup>th</sup> MP BDE  
 Name of Certifying Official: \_\_\_\_\_

Regional Coordinator: Yes ☐ No ☐ Name: \_\_\_\_\_  
 Ministry Senior Advisor: Yes ☐ No ☐ Name: \_\_\_\_\_  
 Office Director/Unit Commander: Yes ☐ No ☐ Name: \_\_\_\_\_  
 Reconstruction/USAID: Yes ☐ No ☐ Name: \_\_\_\_\_  
 International Coordination Council: Yes ☐ No ☐ Name: \_\_\_\_\_  
 Others: \_\_\_\_\_

Disposition:

Disposition:

Disposition:

Date Request Returned to Requester/Submitted to Comptroller:

Disposition (including expenditure authorized):

**Description of Program or Goods To Be Purchased – Please See Above Instructions**

**Purpose:** To provide the basic security equipment vital to establishing safe and secure prisons and detention centers. Currently, MOJ has established the first Iraqi operated detention center, Al Tasferat, and is in the process of establishing or trying to open five more correctional facilities within the next 60 days. The security equipment requested in the attached document will provide the vital security equipment needed to operate these facilities safely and securely.

Additionally, there is an urgent need to provide secure transportation to move inmates from the detention centers and military Internment Facilities (Camp Cropper and Abu Ghraib) to the Iraq courts for trial. Following trial and upon conviction, the Ministry of Justice will be required to transport convicted inmates from pre-trial detention facilities to the various reactivated prisons throughout Iraq to serve the court's sentence. Therefore, the Ministry of Justice urgently needs six busses, equipped with security screens, and two regular equipped busses for transport of correctional staff to complete its mission of supporting the reactivated judicial/court system.

**Justification:** The Prison Department, Ministry of Justice, working with the 800<sup>th</sup> Military Police Brigade, has been given the mission of establishing pre-trial detention centers and post-trial prisons throughout the country of Iraq as soon as possible in order to provide secure and safe jails and prisons to house detainees and inmates required to support the reactivated criminal justice system for Iraq. The security equipment and transportation vehicles are vital in the daily operations of correctional facilities to deal with riots, escapes, hostage situations, prisoner transports for trial, prisoner movements within the correctional system, assaults, and other serious incidents that occur in the daily operation of detention centers and prisons. The new Iraqi correctional officer certification training will teach and require full qualification on all the required security equipment.

**coordination:**

This project was coordinated through the 800<sup>th</sup> MP BDE, and Judge Donald Campbell, Senior Advisor, Ministry of Justice the Prison Department, Ministry of Justice.

**Goods and Commodities:**

All attempts to find and purchase the required security equipment on the Iraqi economy has met with negative results. Working through the S4, 800<sup>th</sup> MP Brigade, we have been able to locate the required security equipment in other foreign countries. The Brigade has been purchasing this type of equipment for the operation of EPW camps within Iraq for the past few months.

**Project Implementation:**

This project will be implemented by the Prison Department, Ministry of Justice, and the 800<sup>th</sup> MP Brigade which will provide security and supervision at each of the prison and detention centers as they are placed into operation by our Iraqi counterparts.



Description	Vendor	Quantity	UI	Price US	Price KD	Total KD	Total US
Peerless Handcuffs	Tactical&Survival Tel: 540-434-8974	2500	Pr	\$30.00			\$75,000.00
Locks: High security	Medeco 1-800-675-7558	200	Ea	\$65.00			\$13,000.00
Safes: High value items	Security Base 1-800-616-0213	26	Ea	\$350.00			\$9,100.00
Storage lockers: Metallic	Mailbox INC 1-800-562-5377	26	Ea	\$400.00			\$10,400.00
Fire Extinguishers 5 lb	Smoke Sign 1-888-922-9531	200	Ea	\$40.00			\$8,000.00
Waist chain	Tactical&Survival Tel: 540-434-8974	1000	Ea	\$19.25			\$19,250.00
Leg W/ bell chain	Tactical&Survival Tel: 540-434-8974	200	Ea	\$91.50			\$18,300.00
Sx 24136 Riot baton	Monadnock Tel: 603-585-6810	400	Ea	\$11.98			\$4,792.00
Non-ballistic face shield	Aardvark tactical Tel: 800-977-3773	400	Ea	\$42.50			\$17,000.00
Non-ballistic body shield	Aardvark tactical Tel: 800-977-3773	400	Ea	\$88.50			\$35,400.00
Non-ballistic Riot shin guard	Aardvark tactical Tel: 800-977-3773	400	Ea	\$60.00			\$24,000.00
High inten-light & pouch	Aardvark tactical Tel: 800-977-3773	100	Ea	\$49.22			\$4,922.00
High inten-light kit	Aardvark tactical Tel: 800-977-3773	100	Kt	\$11.97			\$1,197.00
Flex cuff	(Aardvark tactical Tel: 800-977-3773	10,000	Ea	\$0.70			\$7,000.00
12 Gauge shot gun	Aardvark tactical Tel: 800-977-3773	130	Ea	\$235.00			\$30,550.00
12 gauge utility pouch	Aardvark tactical Tel: 800-977-3773	130	Ea	\$23.65			\$3,074.50
12 Gauge buttckuff carrier	Aardvark tactical Tel: 800-977-3773	130	Ea	\$10.75			\$1,397.50
12 Gauge point round	Defense technology	1000	Ea	\$6.83			\$6,830.00
12 Gauge area round	Defense technology	1000	Ea	\$7.31			\$7,310.00
60 kva,gfe Genarator	SESCO Tel: 965-398-1269 Kuwait	13	Ea	\$17,000.00			\$221,000
Fuel Tank	SESCO Tel: 965-398-1269 Kuwait	13	Ea	\$1,000.00			\$13,000.00
MotorolaP040 Radio3-5kmw/recharger	AIEE/MOTOROLA TEL#484-6140/169 Kuwait	150	Ea	\$368.26	110KD	16,500KD	\$55,239.00
Motorola spare batteries	AIEE/MOTOROLA TEL#484-6140/169 Kuwait	150	Ea	\$55.24	16.5KD	2,475KD	\$8,286.00
Motorola GM 160 base	AIEE/MOTOROLA TEL#484-6140/169 Kuwait	13	Ea	\$2,678.27	800KD	10,400KD	\$34,934.51
Motorola 160 Repeater	AIEE/MOTOROLA TEL#484-6140/169 Kuwait	13	Ea	\$4,519.58	1350KD	17,550KD	\$58,754.54
				Total=	46.925KD		\$687,737.05

**COALITION PROVISIONAL AUTHORITY  
IRAQI ASSET DISBURSEMENT RECORD**

PRB #370

DATE AND TIME OF TRANSACTION: 15 JUL 03 PRB HPS

LOCATION OR CPA HQ PICKUP: Palace  
COORDINATES:

PURPOSE: \$93,000 down payment

Total Project Value Approved: \$810,754  
Amount this Progress Payment: \$ 93,000  
Balance Remaining: \$ 717,754

TOTAL DOLLAR REQUESTED: \$93,000

NAME AND TITLE OF IRAQI OFFICIAL OR FUNDS RECIPIENT  
AUTHORIZED TO RECEIVE FUNDS FOR FURTHER DISBURSEMENT:

MEANS TO SUBSTANTIATE DISBURSEMENT:

PROJECT No. 370 PRB Approved Project.

RELEVANT CONDITIONS ASSOCIATED WITH DISBURSEMENT:

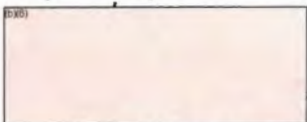
N/A

DOCUMENTATION REQUIRED FROM RECIPIENT:

PER CPA GUIDANCE FOR FUNDS MANAGEMENT

Requested by:

Authorizing Official:



14 JUL 03

Date

SENIOR PERSON ADVISOR



CDR, SC, USN

Date

CPA Comptroller

Requester email:

Requester phone: 45801

**CPA FORM 5000 - 22 June 03**

**COALITION PROVISIONAL AUTHORITY  
IRAQI ASSET DISBURSEMENT RECORD**

DATE AND TIME OF TRANSACTION: 16 JUL 03 0915 HRS

LOCATION OR CPA HQ PICKUP: Palace  
COORDINATES:  
NAME OF CERTIFYING OFFICIAL:

PURPOSE: Deposit to account for purchases of security equipment

Total Project Value Approved: \$810,754  
Amount this Progress Payment:  
Balance Remaining:

TOTAL DOLLAR REQUESTED: \$717,754

NAME AND TITLE OF IRAQI OFFICIAL OR FUNDS RECIPIENT  
AUTHORIZED TO RECEIVE FUNDS FOR FURTHER DISBURSEMENT:  
Siba Serkis, Chief Accountant, Prisms Department, Ministry of Defense

MEANS TO SUBSTANTIATE DISBURSEMENT:

PROJECT No. 370 PRB Approved Project.

RELEVANT CONDITIONS ASSOCIATED WITH DISBURSEMENT:

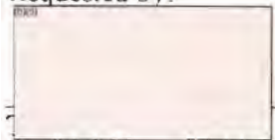
N/A

DOCUMENTATION REQUIRED FROM RECIPIENT:

PER CPA GUIDANCE FOR FUNDS MANAGEMENT

Requested by:

Authorizing Official:



4 JUL 03

Date



CDR, SC, USN

Date

Senior Person Advisor

CPA Comptroller

Requester email:

Requester phone: X5801

**CPA FORM 5000 – 22 June 03**





N. 000091

AL-AZAWI SHOPS

Bab al shake City.

To The ministry of Justice .

Total price	details	number	price
6000	Stainless steel chain	1 m	600
4500	Large Lock (Chinese)	1	4500
3500	medium <del>size</del> size Lock (Chinese)	1	3500
5000	Japaness Lock	1	5000
Signature			

Estimate Exchange rate D1400 = \$1

Total ID 19000  $\approx$  \$14.

Foray

AL-SABA Shop  
+ void tools.

Date: July 12 2003  
No. 148

To: The Ministry of Justice / Juvenile  
reformatory office

Price	Qty.	Particulars	Amount
5,500	20	Lock Big Size	110,000
			110,000
<del>73,30 = 1500 ÷ 119,000</del>			
The price of exchange 1500 Di			

Hiatts Company Limited

BALTIMORE ROAD, GREAT BARR, BIRMINGHAM B42 1DN, ENGLAND  
TELEPHONE: 0121 357 4347 FAX: 0121 358 7768  
E-Mail sales@hiatts.com Website: http://www.hiatts.com



Established 1780

Manufacturers of HANDCUFFS, BATONS & OTHER POLICE EQUIPMENT  
BULL & PIG RINGS - BULL LEADERS  
HORSE, DOG & CATTLE COMBS

TO WHOM IT MAY CONCERN

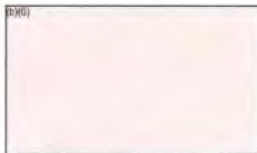
1st August 2003

We confirm receipt of USD \$13,750. (THIRTEEN THOUSAND, SEVEN HUNDRED AND FIFTY U.S. DOLLARS) as pro-forma payment for 1000 pairs Model 2010 handcuffs to be delivered to RAF Brize Norton for supply to the Coalition Provisional Authority in Iraq." *at*

*acc*

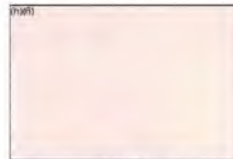
*a date to be specified.*

Received by



Chairman

Received from



On behalf of the Coalition Provisional Authority in Iraq.



HANDCUFFS



RIOT HELMETS



BATONS



HANDCUFF POUCHES



TRAINING VIDEOS



Established 1780

**Qualify& Dependability for over 200 years**

Registered in England No 1821949





MINISTRY OF JUSTICE  
PRISON DEPARTMENT

Date: July 17,2003

**Invoice:**

Quantity	Item	Amount
2	New Nissan Buses (w/air conditioner, radio, recorder, spare tire, wheel spanner, warranty) at \$ 15,000 each	\$ 30,000
6	New Nissan Buses (w/air conditioner, radio, recorder, spare tire, wheel spanner, and security screen, warranty) at \$15,500 each	\$ 93,000
		\$ 123,000

Down payment made July 17,2003.

\$ 45,000

\$45,000 received in cash by

Paid by Raid K. Kamil

Balance to be paid on delivery of the full order of buses

\$78,000

**Delivery schedule:**

On or before July 18,2003, the two unscreened buses will be delivered to Tasfetat Detention Center.

On or before July 23,2003, the six screened buses will be delivered to Tasferat Detention Center. The balance of \$ 78,000 will be paid on final delivery.

I, [REDACTED] HAVE RECEIVED TWO(2)  
"LIKE NEW" NISSAN BUSES FROM RA'ID K KAMIL  
ON 15 JULY 03 AT 1250 HOURS. THESE BUSES  
WILL BE USED TO SUPPORT OPERATIONS AT THE  
AC TASEERAT SAIL.

[REDACTED]  
SSG US ARMY  
MILITARY POLICE

MINISTRY OF JUSTICE  
PRISON DEPARTMENT

Date: July 17, 2003

**Invoice:**

Quantity	Item	Amount
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Vehicle : Bus - Nissan - Civilian .

made : 2002 -

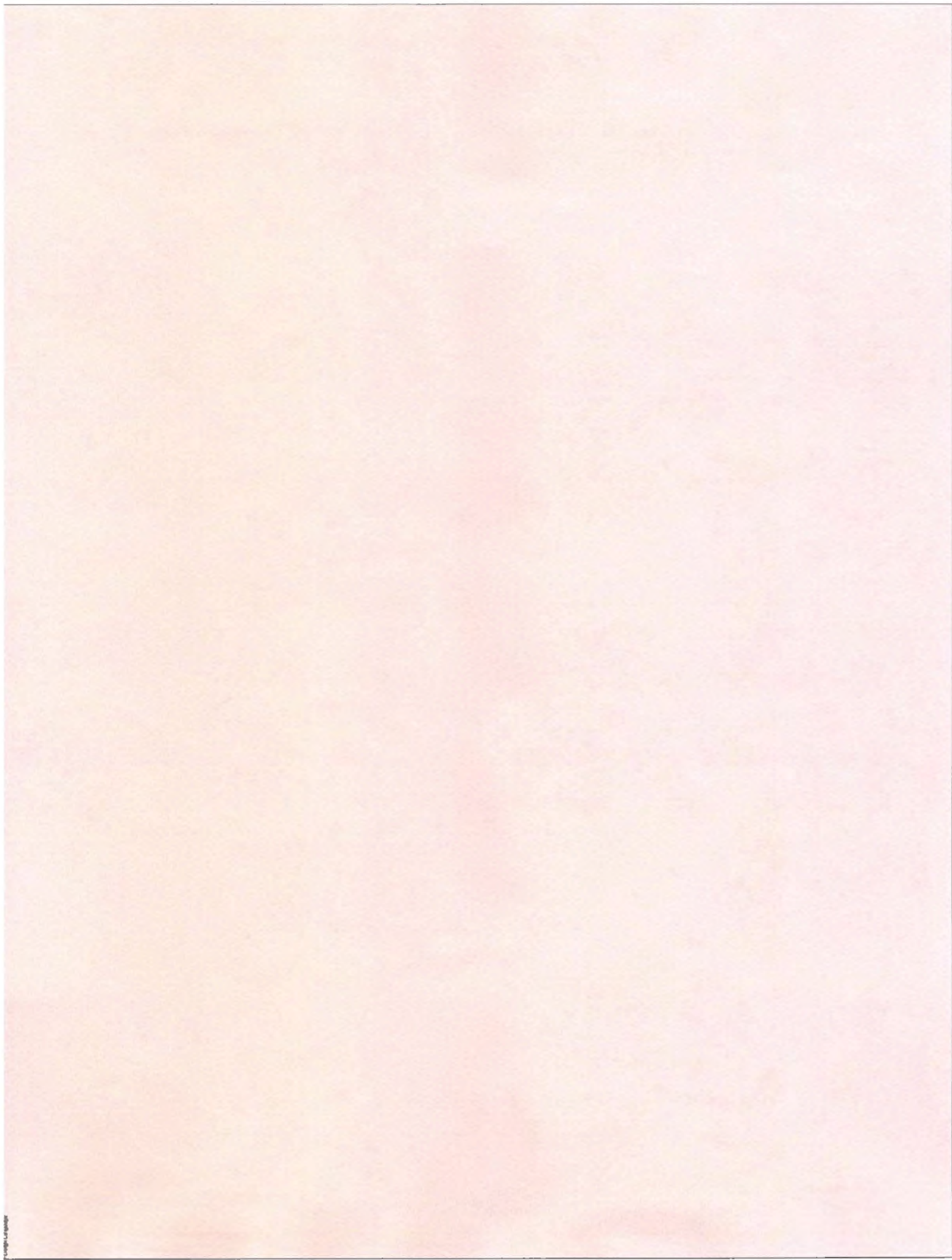
Colour: white and blue .

No. of engine : L 28879469 .

No. of <sup>class</sup> ~~class~~ : J.6 AW11S997005783 -















Vehicle : Bus - Neegan civilian .

made : 2002 .

colour : white and blue .

No. of engine - L28878945

No. of chassis :- TN6AW15572005344

engine No:- L 2 888 2046

chassis No:- JN6 AW115x 2 200798

color:- white & blue

No:- 13 869

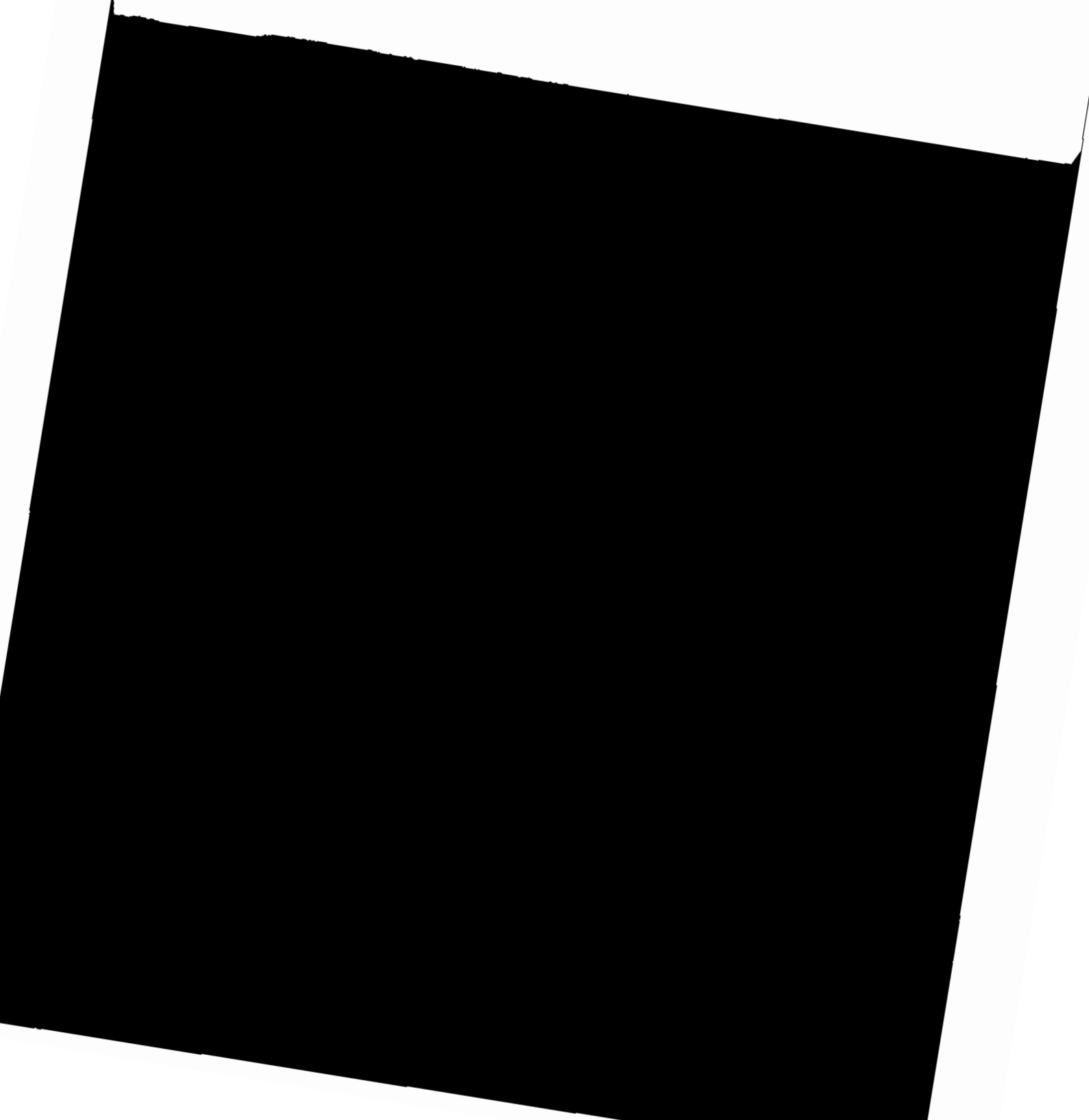








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American Psychological Association  
0893-3200/94 \$12.00  
DOI: 10.1037/0893-3200.14.1.12









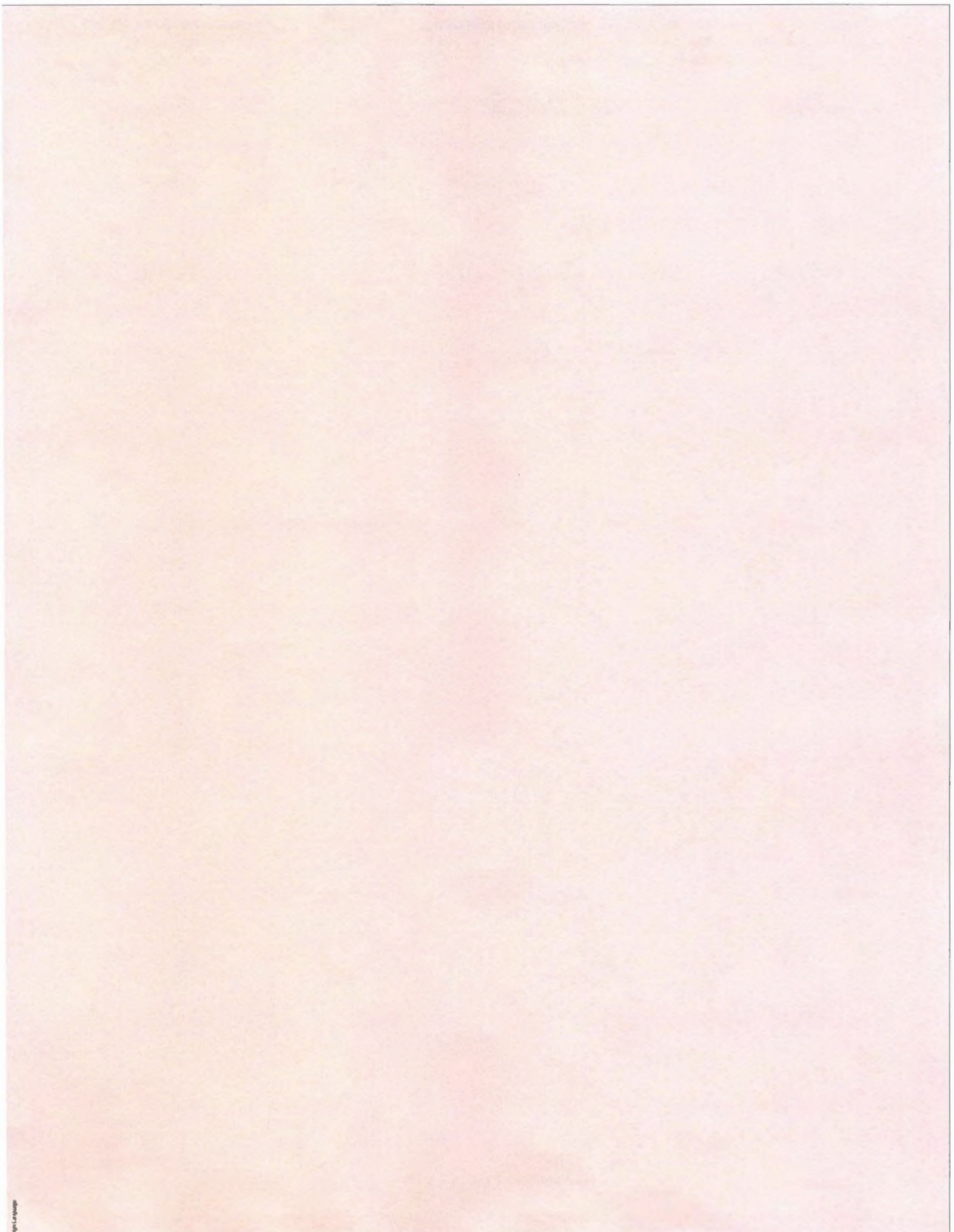






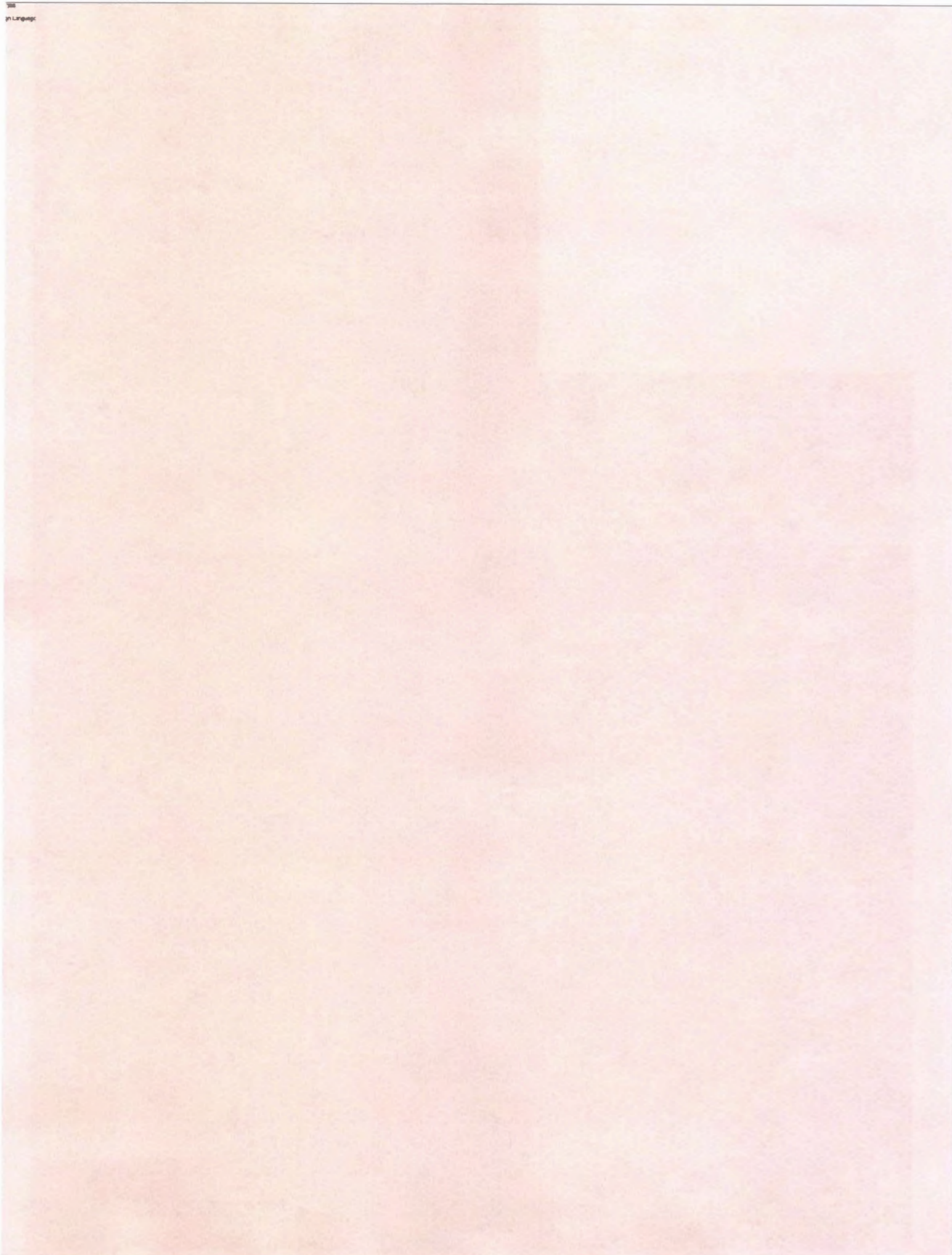












Color: white + blue

Engine: No. L28880762

Chassis No:

JNB411542 Z006842

~~Car No~~

Car No:

10309

Car No 11242

color: white & blue

Engine No: L28880430

chassis No:

JN6HW11522006547







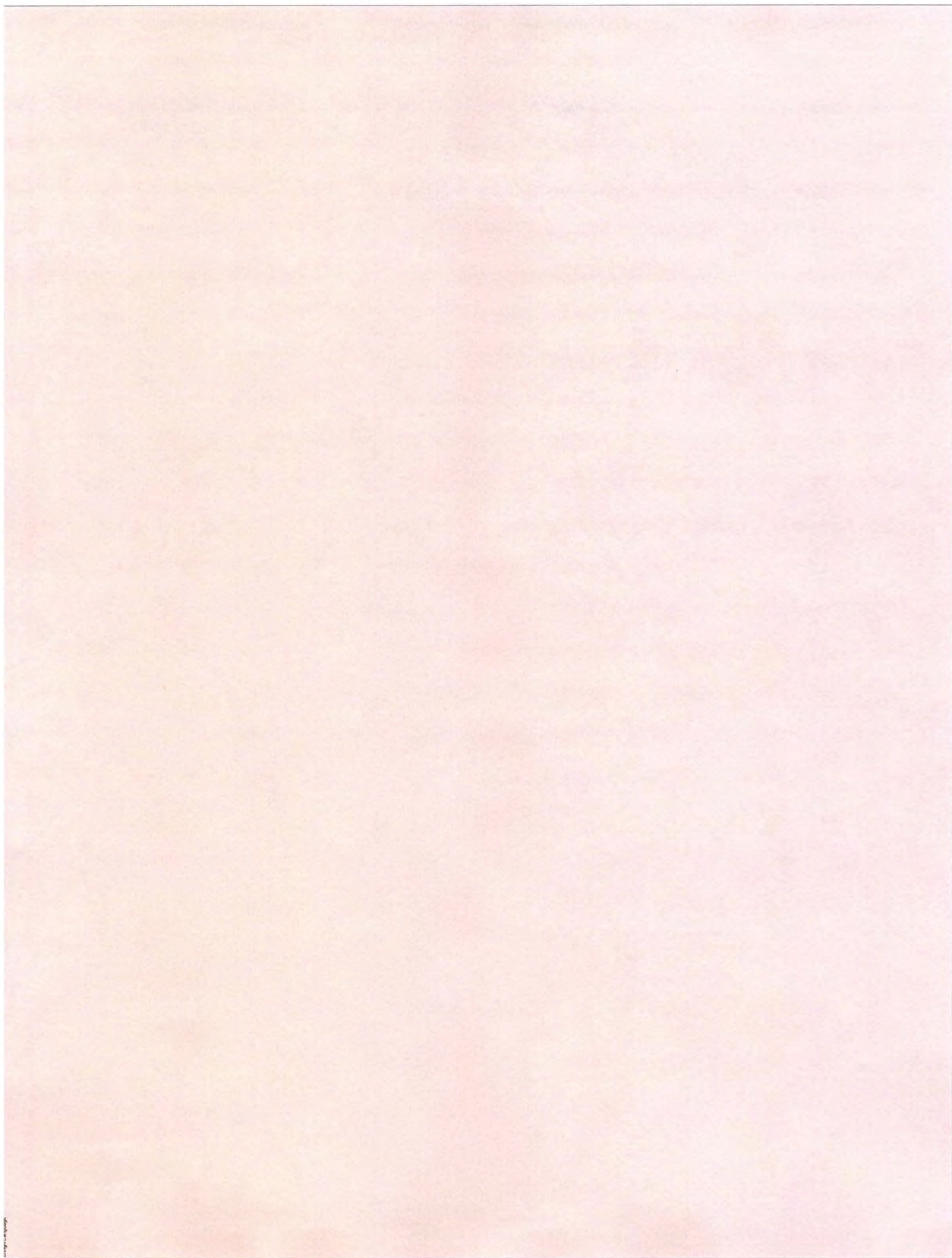




















Car No: 11610

Chassis No:

02ZC05431

Engine No: 5P8996

Prison Department  
Ministry of Justice  
Coalition provisional Authority  
Authorization for vehicle use

Foreign Language

In accordance with Coalition Provision Authority 10, the Ministry of Justice has the responsibility for the management of detention centers and prisons facilities. This vehicle previously owned by the Ministry of Labour and Social Affairs has been transferred to the Prison Department of the Ministry of Justice.

The Ministry of Justice has given permission to the specified individual to use specified vehicle for official ministry business for the specified period of time, the driver must possess this memorandum, photo identification and the written authority from the department's general manager.

Foreign Language

Name	Thammir Hameed Abbas	Foreign Language
Title	Driver	
Driver's license no.		
Vehicle type	Volvo	
Vehicle model	1989	
Vehicle ID No.	120 Labor	
Chassis no.	1445453	

Foreign Language

(Signature)

Finance & Administration Advisor  
Prison department  
Ministry of justice

Foreign Language

Prison Department  
Ministry of Justice  
Coalition provisional Authority  
Authorization for vehicle use

Foreign Language

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Foreign Language

Name	Thammir Hameed Abbas	Foreign Language
Title	Driver	
Driver's license no.		
Vehicle type	Volvo	
Vehicle model	1989	
Vehicle ID No.	120 Labor	
Chassis no.	1445453	
Expiration date	31/12/03	

Authorization for his memorandum is given by the undersigned  
This memorandum is valid only with an original signature

Foreign Language

Signature

Finance & Administration Advisor  
Prison department  
Ministry of justice

Foreign Language

OFFICE OF COALITION PROVISIONAL AUTHORITY  
DEPARTMENT OF PRISONS  
IRAQI CORRECTIONS SERVICES  
BAGHDAD, IRAQ, APO AE 09335

30 September 2003

MAMORANDUM FOR Authorization for Vehicle Use

SUBJECT: Specific Vehicle Information

The Ministry of Justice has given permission to the specified individual to use the specified vehicle for official ministry business for the specified period of time. The operator must possess this memorandum and photo identification.

Foreign Language

Name: Haider / Sarkies Seebo Sarkies  
Title: Driver / Chief Accountant  
Driver's License Number:  
Vehicle Make and Model:  
Vehicle Year: 2003  
Vehicle License: 159  
Vehicle ID No.: 68023523x135480  
Expiration Date: 1 ٩٨٢ ٢٠٠٤

Foreign Language

Authorization for this memorandum is given by the undersigned. This memorandum is valid only with the original signature.

Foreign Language

(b)(6)

SENIOR ADVISOR  
MOJ, DEPT. of PRISONS







Ministry of Justice

To : Correction department Dey Ala.  
Khan Dany SAAO. department

Sub./ to ~~the~~ The Cars

According to The U.S.A representative to  
Collection force is to necessary to take cars.  
in The following numbers. Because The correction  
department Dey Ala is closed, so, if you refuse  
That order you will take legal procedures.

with my request :

No of cars	tying	The name
173	Land Cruiser	Jwale Farge Algha
175	/	Jibay. Ahmad Sultan
134	/	Nikma Hassan Jara

Copy to : - The Manager of Collection force in  
2/8/2003 for knowing

to Mr. Mandy Abd AL-Khazir to take  
necessary to take the cars and numbers and  
and tying and the names  
to same propose to Mr. Numan Farge Algha  
and also for who receive the cars.

The director manager

Garbe YASIN Taha

11/8/2003

The type of car	No.	Name.
1- Land Rover.	469	Mohamed Jabbar.
2- Land Rover.	118	Hytham Sajer.
3 "	" 9	Yousif Feelan.
4 Big up	471	Gasim Mohamed.
5 Mini-bus - Mitsubishi	18	Autwan Jassim.
6 ISSUe - 2-Tons	128	Taha Yasseen.
7 Rusty Toyota.	105	Abdul Hussein Taha.
8 Rusty Toyota.	104	Monzel Gasim.
9 Mitsubishi double	127	Wissam Jabbar.
10 "	122	Thameen Adel [It was stolen]
11- Volvo.	120.	Ahmed Abdullah Jabir [The coalition Authority stopped this car, it is [in the Ministry now.]

Translator  
Neeran Hashim







~~Iraqi Correctional Services~~

Prison Department

Ministry of Justice

Coalition Provisional Authority

2nd August 2003.

Mr. Khalid

Ministry of Labour & Social Affairs

Dear Sir, Mr. Khalid

Volvo Saloon Car 120

I understand that your ministry currently holds a

Volvo Saloon Car No 120 <sup>Registration</sup> Labour, which

was previously used by the ~~Juvenile Prison Directorate~~ of the Ministry of Labour & Social Affairs

~~This vehicle~~ According to the Coalition Provisional Authority

Order 10 the Ministry of Labour & Social Affairs

Adult ~~Prison~~ and Juvenile Prison Directorates were transferred to the Ministry of Justice.

→ All the assets that the Ministry of Labour & Social Affairs used in the administration of the Prisons should now be transferred

to the Prison Department of the M-O-J



# CLASSIFICATION

TO: OFFICE OF THE UNDER SECRETARY OF DEFENSE (COMPTROLLER)  
 FROM: OFFICE OF RECONSTRUCTION AND HUMANITARIAN ASSISTANCE  
 SUBJECT: Funding Request (\$ in Thousands)

Project number: ORHA-PR-015		Date needed: ASAP										
Short title: Repair of Prison: Khadimiya		ORHA org symbol: MLASA										
Quantity: Job	Unit price: \$63,000	Amount: \$63,000 In budget (N)	<input type="checkbox"/>									
Request number: PR-014-2003		Requested by (name): <span style="background-color: #f0f0f0;">[Redacted]</span>										
<p>Detailed description (including staffing requirements and basis for cost estimate). This request is to renovate the Khadimiya Prison. The prison will house up to 400 inmates. \$63,000 will be required for the repair of electrical wiring, installation of cooling systems and fans, installation of a 100kw generator, and installation of plexi-glass (non-breakable) windows. Attached are estimates of all work needed.</p> <p>Indicate how much, if any, of these requested resources are required for civilian police functions:          _____ or guard/security requirements _____</p> <p>Justification: <i>ie g, personnel <del>safe</del> security, environmental protection</i> The Prison system is an integral part of the criminal justice system. U.N. minimum standards of treatment require that these improvements be made in order to provide for a safe and secure prison environment and in order to deter prisoners from creating a rebellious and dangerous situation within the prison facility. Safe and secure prison facilities are vital in order to protect Iraq's future interest in the effective and humane administration and accountability of the criminal justice system.</p> <p>Impact if not funded:          The facility will not meet the necessary minimum standards required prior to the intake of inmates and will not be available to house adjudicated criminals. The necessary space required to house convicted criminals is not available at this point in time. This prison is one of only twelve facilities in all of Iraq identified as a viable project for immediate reconstruction.</p>												
<p><b>Item detail</b></p> <p>Item Source: <input type="checkbox"/> Local <input type="checkbox"/> External  <input type="checkbox"/> Organic <input type="checkbox"/> Contract          Currency: <input type="checkbox"/> Local <input type="checkbox"/> US          Reimbursable? <input type="checkbox"/> Yes <input type="checkbox"/> No          Name of Source: _____</p> <p>Item could be obtained from or provided by:          Coalition/Partner Nation: _____          State <input type="checkbox"/> USAID <input type="checkbox"/>          CENTCOM <input type="checkbox"/> ARCENT <input type="checkbox"/>          Justice <input type="checkbox"/> Other: _____          Duplicate assets provided elsewhere in ORHA?          Yes <input type="checkbox"/> No <input type="checkbox"/>          (If yes, attach reason)</p>		<p><b>Proposed Funding Source</b></p> <table border="0"> <tr> <td><u>Sources</u></td> <td><u>Uses</u></td> </tr> <tr> <td>Vested assets</td> <td rowspan="3"> <div style="font-size: 4em; font-weight: bold; text-align: center;">E</div>           Iraqi civil service <input type="checkbox"/>            Iraqi special workers <input type="checkbox"/>            Iraqi infrastructure <input type="checkbox"/> </td> </tr> <tr> <td>Seized assets</td> </tr> <tr> <td colspan="2"> <p>Appropriated funds</p>           Iraq Relief and Reconstruction Fund <input type="checkbox"/>            Iraqi Freedom Fund <input type="checkbox"/>            Natural Resource Risk Remediation Fund <input type="checkbox"/>            Overseas Humanitarian Disaster &amp; Civic Aid <input type="checkbox"/>            Defense Cooperation Account <input type="checkbox"/> </td> </tr> <tr> <td colspan="2">Other (specify): _____</td> </tr> </table>		<u>Sources</u>	<u>Uses</u>	Vested assets	<div style="font-size: 4em; font-weight: bold; text-align: center;">E</div> Iraqi civil service <input type="checkbox"/> Iraqi special workers <input type="checkbox"/> Iraqi infrastructure <input type="checkbox"/>	Seized assets	<p>Appropriated funds</p> Iraq Relief and Reconstruction Fund <input type="checkbox"/> Iraqi Freedom Fund <input type="checkbox"/> Natural Resource Risk Remediation Fund <input type="checkbox"/> Overseas Humanitarian Disaster & Civic Aid <input type="checkbox"/> Defense Cooperation Account <input type="checkbox"/>		Other (specify): _____	
<u>Sources</u>	<u>Uses</u>											
Vested assets	<div style="font-size: 4em; font-weight: bold; text-align: center;">E</div> Iraqi civil service <input type="checkbox"/> Iraqi special workers <input type="checkbox"/> Iraqi infrastructure <input type="checkbox"/>											
Seized assets												
<p>Appropriated funds</p> Iraq Relief and Reconstruction Fund <input type="checkbox"/> Iraqi Freedom Fund <input type="checkbox"/> Natural Resource Risk Remediation Fund <input type="checkbox"/> Overseas Humanitarian Disaster & Civic Aid <input type="checkbox"/> Defense Cooperation Account <input type="checkbox"/>												
Other (specify): _____												
ORHA Comptroller assessment:		This request has been approved by the ORHA Requirements Review Board. (Y/N) <input type="checkbox"/>										
ORHA Comptroller signature		Date										
ORHA MISSION (Billable category, select one)			Memo Police Function, Security (Y/N)									
A. Overhead: ORHA Headquarters administration & management												
B. Repair of damage to oil facilities & related infrastructure (Natural Resources Risk)												

08/30/03  
 10:38 AM

CLASSIFICATION

ORHA FORM 7700

Page 1 of 3



# CLASSIFICATION

Project number: ORHA-PR-015		Date needed: ASAP																																																																									
Short title: Repair of Prison: Khadimiya		ORHA org symbol: MLASA																																																																									
Quantity: Job	Unit price:\$63,000	Amount: \$63,000 In budget (N)	<input type="checkbox"/>																																																																								
Remediation Fund)																																																																											
Reconstruction and Humanitarian Aid Missions (Iraq Relief and Reconstruction Fund, PL 108-11 categories):																																																																											
1. Water/sanitation infrastructure		YES																																																																									
2. Feeding and food distribution																																																																											
3. Supporting relief efforts related to refugees, internally displaced persons, and vulnerable individuals, including assistance for families of innocent Iraqi civilians who suffer losses as a result of military operations																																																																											
4. Electricity		YES																																																																									
5. Health care																																																																											
6. Telecommunications																																																																											
7. Economic and financial policy																																																																											
8. Education																																																																											
9. Transportation																																																																											
10. Rule of law and governance (including police)		YES																																																																									
11. Humanitarian demining																																																																											
12. Agriculture																																																																											
13. Other Public Services																																																																											
Additional information:																																																																											
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<p>Decision/disposition</p> <p>Approved: _____</p> <p>Disapproved: _____</p> <p>Other: _____ Date: _____</p>																																																																											

## CLASSIFICATION

### ORHA BUDGET REQUEST FORM USER'S GUIDE

Request funding for ORHA mission and projects as follows:

1. All blocks must be completed. Add lines or attach pages as needed. Identify related projects, if any, in the detailed description.
2. Each project must be identified to a specific ORHA Ministry or office. While several of the ORHA ministries relate directly to ORHA Missions identified in Public Law 108-11, the relationship is not as identifiable for other Ministries. In either case, each funding request should be carefully examined to determine assignment of the correct ORHA Mission code. To the extent possible, minimize use of Mission 13, Other Public Services.
3. For items included in the budget of record, the ORHA team will determine the approval process for requests equal to or less than \$150,000 (exact).
4. Forward requests that meet the following descriptions to OUSD(C) for funding determination.
  - A. Increases that exceed \$150,000 for projects included in the budget of record.
  - B. Unbudgeted miscellaneous expenses, in batches that exceed \$150,000 total.
  - C. Requests that equal or exceed \$500,000: Establish a project number and identify a definable objective. Includes requests for seized assets or OMB funding.

SUMMARY		
<i>Request value</i>	<i>Budgeted</i>	<i>Unbudgeted</i>
Less than or equal to \$150,000	ORHA Comptroller approval	Bundle to \$500,000 total and submit to OUSD(C)
\$150,000 to \$500,000	Submit to OUSD(C)	

5. For items that will not be funded by the Department of Defense or the Natural Resource Risk Remediation Fund, the OUSD(C) will forward the request to the OMB that will, in consultation with the ESG and the National Security Council, make the funding determination. This includes requests for use of seized Iraqi assets.
6. The ORHA Comptroller shall assign Project numbers sequentially within ORHA Missions (e.g., the first request for Water/sanitation infrastructure shall be 1-1; the second will be 1-2). Use standard object class codes to identify cost elements of the project.
  - A. Overhead, ORHA Headquarters Administration & Management requests will start with the letter A.
  - B. Requests for Repair of damage to oil facilities & related infrastructure will start with the letter B.
  - C. All other requests will start with their numeric designator, listed below:

ORHA MISSION ( <i>Billable category, select one</i> )		Memo Police Function, Security (Y/N)
<input type="checkbox"/>	A. Overhead: ORHA Headquarters administration & management	
<input type="checkbox"/>	B. Repair of damage to oil facilities & related infrastructure ( <i>Natural Resources Risk Remediation Fund</i> )	
Iraq Relief and Reconstruction Fund ( <i>PL 108-11 categories</i> ):		
<input type="checkbox"/>	1. Water/sanitation infrastructure	YES
<input type="checkbox"/>	2. Feeding and food distribution	
<input type="checkbox"/>	3. Supporting relief efforts related to refugees, internally displaced persons, and vulnerable individuals, including assistance for families of innocent Iraqi civilians who suffer losses as a result of military operations	
<input type="checkbox"/>	4. Electricity	YES
<input type="checkbox"/>	5. Health care	
<input type="checkbox"/>	6. Telecommunications	
<input type="checkbox"/>	7. Economic and financial policy	
<input type="checkbox"/>	8. Education	
<input type="checkbox"/>	9. Transportation	
<input type="checkbox"/>	10. Rule of law and governance ( <i>including police</i> )	YES
<input type="checkbox"/>	11. Humanitarian demining	
<input type="checkbox"/>	12. Agriculture	
<input type="checkbox"/>	13. Other Public Services	

**SAMI F. ABDULLA**

**Eng. & cont .**



Foreign language

TO/ 18 th MP BDE  
Sub / Invoice

Dear Sir

We would like to submit our offer for supplying  
kahdimiya prison The following items.

- |  |         |
|--|---------|
| 1- Swamp - coolers ( plumping - chairs - other works ) | 48      |
| 2- Air conditions.                                     | 3       |
| 3- Changing the wiring .                               | 1800 ft |
| 4- Ceiling fan.  | 70      |

Total ( thirty five thousands USD)

with best regards.

Negotiated And added to bid - 100kw generator  
- purchase and fuel installation \$12,000.

New Bid total: 
$$\begin{array}{r} 35,000 \\ 12,000 \\ \hline \$47,000 - \end{array}$$

Approved By



MOJ Prison Dept,  
GS 14



Eng.

**SAMI F. ABDULLA**

BAGHDAD- AL - MANSOUR- NAFE DIVED str

Sat. phones :

008821651113876

008821667772249

Foreign language



**SAMI F. ABDULLA**

**Eng. & cont .**



*TO / Military police  
Sub / kahdimiya prison*

*We would like to submit our proposal to cover the outside windows in kahdimiya prison with plastic sensitive boards as Sixteen thousands USD (16000\$).*

*With best regard .*

*(Plexi-glass - non breakable  
in lieu of glass)*

**Eng.**

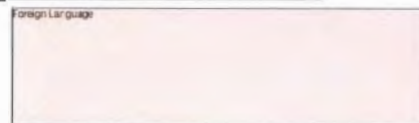
**SAMI F. ABDULLA**

**BAGHDAD- AL - MANSOUR- NAFE DIVED str**

**Sat. phones :**

**008821651113876**

**008821667772249**





**COALITION PROVISIONAL AUTHORITY  
IRAQI ASSET DISBURSEMENT RECORD**

REQUESTED DATE AND TIME OF TRANSACTION: \_\_\_\_\_

LOCATION OR CPA HQ PICKUP: \_\_\_\_\_

COORDINATES: \_\_\_\_\_

NAME OF CERTIFYING OFFICIAL: \_\_\_\_\_

PURPOSE: \_\_\_\_\_

Total Project Value Approved: \_\_\_\_\_

Total Previous Payments: \_\_\_\_\_

Amount this Progress Payment: \_\_\_\_\_

Balance Remaining: \_\_\_\_\_

NAME AND TITLE OF IRAQI OFFICIAL OR FUNDS RECIPIENT  
AUTHORIZED TO RECEIVE FUNDS FOR FURTHER DISBURSEMENT: \_\_\_\_\_

WILL A BANK ACCOUNT BE USED TO HOLD AND DISBURSE FUNDS?

YES \_\_\_\_\_ NO \_\_\_\_\_

ACCOUNT NO. \_\_\_\_\_

BANK \_\_\_\_\_

1<sup>st</sup> SIGNED NAME ON ACCOUNT (IRAQI): \_\_\_\_\_

2<sup>nd</sup> SIGNED NAME ON ACCOUNT (CPA): \_\_\_\_\_

PROJECT No. \_\_\_\_\_ PRB Approved Project  
(If no PRB No. please attach written approval)

PROVIDE COPY OF ALL RECEIPTS TO MINISTRY OF \_\_\_\_\_

Requested by: \_\_\_\_\_

Authorizing Official \_\_\_\_\_

Signature \_\_\_\_\_

Phone No: \_\_\_\_\_

Email \_\_\_\_\_

Title \_\_\_\_\_

Ministry \_\_\_\_\_

Date 4/11/03

\_\_\_\_\_  
CPA Comptroller

Colonel, USAF

Date \_\_\_\_\_

**CLASSIFICATION**

**TO:** OFFICE OF THE UNDER SECRETARY OF DEFENSE (COMPTROLLER) 199.  
**FROM:** OFFICE OF RECONSTRUCTION AND HUMANITARIAN ASSISTANCE  
**SUBJECT:** Funding Request (\$ in Thousands)

Project number: ORHA-PR-009		Date needed: ASAP
Short title: Repair of Prison (Police Academy)		ORHA org symbol: MLASA MOJ
Quantity: Job	Unit price: \$22,190	Amount: \$22,190 In budget (Y/N)
Request number: PR-001-2003		Requested by (name):

**Detailed description (including staffing requirements and basis for cost estimate):** This request is to renovate the kitchen area and purchase/install the kitchen equipment to feed the inmate population housed at this facility. On 27 May, the Board approved the funding for renovation of the housing/cell blocks to place the prison back in operation. The kitchen, a separate area was inadvertently omitted from the estimate. The kitchen is vital in order to feed the inmates. The contractor will complete the work on the housing units within the next three weeks. The kitchen needs to be refurbished for operations along with the other repairs. This prison was previously used to house adjudicated male inmates. The prison was looted, trashed, windows broken, doors and all equipment was destroyed or stolen; however, the structure is sound. This request will repair/renovate the kitchen of this prison compound so that it can function again with the capability of feeding the prisoners three meals a day, seven days a week. Attached are the cost assessments of all work needed.

Indicate how much, if any, of these requested resources are required for civilian police functions:  
 \_\_\_\_\_ or guard/security requirements \_\_\_\_\_

**Justification:** (e.g., personnel safety, security, environmental protection) The Prison system is an integral part of the criminal justice system. At this juncture of the process, there are no functioning Detention Centers or Prisons in operation. Some temporary detention facilities have been provided by the military to hold looters and other detainees for short periods of time. This prison is urgently needed to provide and protect the integrity of persons detained while awaiting due process, and to provide a long-term prison facility to hold adjudicated inmates serving court imposed sentences of confinement once the judicial system is fully functional. Safe and secure prison facilities are vital in order to protect Iraq's future interest in the effective and humane administration and accountability of the criminal justice system.

**Impact if not funded:**

Police will be unable to detain suspected individuals in an adequate, safe and humane correctional facility while processing investigations and evidence in accordance with the rule of law. There will be no pre-trial detention or holding area for those awaiting trials in the judicial courts. Once there are enough Detention Centers in place to hold all pre-trial detainees, this prison will become a post-trial prison in which convicted inmates will serve out the sentence of the courts.

<b>From:</b> <input checked="" type="checkbox"/> Local <input type="checkbox"/> External <input type="checkbox"/> Organic <input type="checkbox"/> Contract <input type="checkbox"/> Local <input checked="" type="checkbox"/> US <input type="checkbox"/> Yes <input type="checkbox"/> No		<b>Sources</b> Vested assets <input checked="" type="checkbox"/> Seized assets <input type="checkbox"/>		<b>Uses</b> Iraqi civil service <input type="checkbox"/> Iraqi special workers <input type="checkbox"/> Iraqi infrastructure <input checked="" type="checkbox"/>	
Currency: _____ Reimbursable? <input type="checkbox"/> Name of Source: _____		<b>Appropriated funds</b> Iraq Relief and Reconstruction Fund <input type="checkbox"/> Iraqi Freedom Fund <input type="checkbox"/> Natural Resource Risk Remediation Fund <input type="checkbox"/> Overseas Humanitarian Disaster & Civic Aid <input type="checkbox"/> Defense Cooperation Account <input type="checkbox"/>			
Item could be obtained from or provided by: Coalition/Partner Nation _____ State <input type="checkbox"/> USAID _____ JENTCOM <input type="checkbox"/> ARCENT _____ Justice <input type="checkbox"/> other: _____ Duplicate assets provided elsewhere? <input type="checkbox"/> Yes <input type="checkbox"/> No <input type="checkbox"/> (If yes, attach reason) _____					
ORHA Comptroller assessment: _____			(specify): This request has been approved by the ORHA Requirements Review Board. (Y/N) <input type="checkbox"/>		

06/19/03

CLASSIFICATION

ORHA FORM 7700

Page 1 of 4

CLASSIFICATION

Not used -

Returned - Lack of detail

~~199~~

To: OFFICE OF THE UNDER SECRETARY OF DEFENSE (COMPTROLLER)  
 FROM: OFFICE OF RECONSTRUCTION AND HUMANITARIAN ASSISTANCE  
 SUBJECT: Funding Request (\$ in Thousands)

199

Project number: ORHA-PR-009		Date needed: ASAP									
Short title: Repair of Prison (Police Academy)		ORHA org symbol: MLASA									
Quantity: Job	Unit price: \$22,190	Amount: \$ 22,190.00	In budget (Y/N)								
Request number: PR-009-2003		Requested by (name):									
Detailed description: This request is to establish a kitchen facility for the 41, Rassafa Detention Center by refurbishment of an old building within the establishment. The kitchen will provide the meals for up to 2000 inmates that could be detained at this facility.											
Indicate how much, if any, of these requested resources are required for civilian police functions: or guard/security requirements											
Justification: The Prison system is an integral part of the criminal justice system. At this juncture of the process we are standing up the prisons and to provide food services to the inmates. Safe and secure prison facilities are vital in order to protect Iraq's future interest in the effective and humane administration and accountability of the criminal justice system.											
Impact if not funded: Detainees will be feed Humanitarian Meals Ready to Eat (MRE's) or have there family bring them food.											
<b>Item detail</b> Item Source: <input checked="" type="checkbox"/> Local <input type="checkbox"/> External <input type="checkbox"/> Organic <input type="checkbox"/> Contract Currency: <input type="checkbox"/> Local <input checked="" type="checkbox"/> US Reimbursable? <input type="checkbox"/> Yes <input type="checkbox"/> No Name of Source:		<b>Proposed Funding Source</b> <table border="1"> <thead> <tr> <th>Sources</th> <th>Uses</th> </tr> </thead> <tbody> <tr> <td>Vested assets <input checked="" type="checkbox"/></td> <td>Iraqi civil service <input type="checkbox"/></td> </tr> <tr> <td>Seized assets <input type="checkbox"/></td> <td>Iraqi special workers <input type="checkbox"/></td> </tr> <tr> <td></td> <td>Iraqi infrastructure <input checked="" type="checkbox"/></td> </tr> </tbody> </table>		Sources	Uses	Vested assets <input checked="" type="checkbox"/>	Iraqi civil service <input type="checkbox"/>	Seized assets <input type="checkbox"/>	Iraqi special workers <input type="checkbox"/>		Iraqi infrastructure <input checked="" type="checkbox"/>
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ORHA Comptroller assessment:		This request has been approved by the ORHA Requirements Review Board. (Y/N) <input type="checkbox"/>									
ORHA Comptroller signature		Date									
<b>ORHA MISSION</b> (Billable category, select one)			Main Police Function Security (Y/N)								
A. Overhead: ORHA Headquarters administration & management			<input type="checkbox"/>								
B. Repair of damage to oil facilities & related infrastructure (Natural Resources Risk)			<input type="checkbox"/>								

4:00 AM



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SUMMARY		
<i>Request value</i>	<i>Budgeted</i>	<i>Unbudgeted</i>
Less than or equal to \$150,000	ORHA Comptroller approval	Bundle to \$500,000 total and submit to OUSD(C)
\$150,000 to \$500,000	Submit to OUSD(C)	
Over \$500,000	Assign project code and submit to OUSD(C)	

5. For items that will not be funded by the Department of Defense or the Natural Resource Risk Remediation Fund, the OUSD(C) will forward the request to the OMB that will, in consultation with the ESG and the National Security Council, make the funding determination. This includes requests for use of seized Iraqi assets.
6. The ORHA Comptroller shall assign Project numbers sequentially within ORHA Missions (e.g., the first request for Water/sanitation infrastructure shall be 1-1; the second will be 1-2). Use standard object class codes to identify cost elements of the project.
  - A. Overhead, ORHA Headquarters Administration & Management requests will start with the letter A.
  - B. Requests for Repair of damage to oil facilities & related infrastructure will start with the letter B.
  - C. All other requests will start with their numeric designator, listed below:

ORHA MISSION (Billable category, select one)		Memo: Police Function, Security (Y/N)
A. Overhead: ORHA Headquarters administration & management		
B. Repair of damage to oil facilities & related infrastructure (Natural Resources Risk Remediation Fund)		
Iraq Relief and Reconstruction Fund (PL 108-11 categories):		
1. Water/sanitation infrastructure		
2. Feeding and food distribution		
3. Supporting relief efforts related to refugees, internally displaced persons, and vulnerable individuals, including assistance for families of innocent Iraqi civilians who suffer losses as a result of military operations		
4. Electricity		
5. Health care		
6. Telecommunications		
7. Economic and financial policy		
8. Education		
9. Transportation		
10. Rule of law and governance (including police)		YES
11. Humanitarian demining		
12. Agriculture		
13. Other Public Services		

# AI-EREZ COMPANY

## General Contracting Ltd.



No.:  
Date:

To / MP (USA)

### KITCHEN OF AL RASSAFA JAIL

Please we informed that the work at the kichen of the Al-Rassafa jail will include the followings:-

Civil works				
item	unit	Qty	u.p.(\$)	Total
1- Getting all the garbage outside the building				
2- Remove the pastering and doing new one.				
3- Fixing new ceramic tiles for the whole building.				
4- Removing the old ground mosaic tiles and replacing it by new ones.				
5- Removing the old windows and fixing new one instead of, and fixing new glasses as well.				
6- Replace the broken glasses by new glasses.				
washing with bricks and fixing the marbles at the base where they have the	ls	1	6150	6150
Total				6150

# AI-EREZ COMPANY

General Contracting Ltd.



No. :  
Date:

الى /

Plumbing Works				
1- Changing all the pipes and replacing new ones.	Is	1	3950	3950
2- Fixing new tanks up on the roof with a pump to get the good water supply.				
3- Fixing new plastic pipes of 4 inches for the sewage system with all fittings.				
4- Fixing new mixers on the dish washina.				
5- Fixing Electrical water heater of 160 liters for the line of water				
Total				3950
Electrical Works				
1- Rewiring for the building.	Is	1	6220	6220
2- Fixing two big exhaust fans to have the suck outside the kitchen.				
3- Fixing two airconditions (window type) with plugs needed.				
Total				6220

**AI-EREZ COMPANY**



**General Contracting Ltd.**

No.:  
Date:

Foreign Language

Foreign Language

Foreign Language

1- Supplying two kinds of ovens, one is the saloon oven and the other is the big of resturants.				
2- Supplying one regulator of 16 feet.				
3- Supplying one freezer of 16 feet.	IS	1	5870	5870
<b>Total</b>				<b>5870</b>

Foreign Language

**Mohammed Al-Khafajy**  
**Director**

Foreign Language

Foreign Language



**OFFICE OF RECONSTRUCTION AND HUMANITARIAN ASSISTANCE  
IRAQI ASSET DISBURSEMENT RECORD  
Goods and Services**

DATE AND TIME OF TRANSACTION: 16 September 2003

LOCATION or CPA HQ PICKUP: Palace  
NAME OF CERTIFYING OFFICIAL:

PURPOSE: Final Payment for the Prisons Department Police Academy Kitchen renovation project.

Total Project Value Approved: ~~\$64,190~~  
Previous Drawdown Payments: \$0  
Amount this Progress Payment: ~~\$22,400~~  
Balance Remaining: \$0

TOTAL DOLLAR REQUESTED ——— 22,400

NAME AND TITLE OF IRAQI OFFICIAL AUTHORIZED TO RECEIVE FUNDS  
FOR FURTHER DISBURSEMENT: Sarkies Seebo, Chief Accountant, Prisons  
Department, Ministry of Justice

MEANS TO SUBSTANTIATE DISBURSEMENT LEGITIMACY:

**PRB Number 199**

RELEVANT CONDITIONS ASSOCIATED WITH DISBURSEMENT:  
N/A

DOCUMENTATION REQUIRED FROM RECIPIENT:  
PER CPA GUIDANCE FOR FUNDS MANAGEMENT

Requested by:

Authorizing Official:

Title: \_\_\_\_\_ Date \_\_\_\_\_  
Senior Prisons Advisor  
Requester email: \_\_\_\_\_  
Requester phone: x5801

\_\_\_\_\_  
CDR, USN  
CPA Comptroller

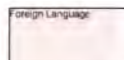
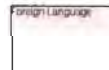
Date \_\_\_\_\_

**AI-EREZ COMPANY**

**General Contracting Ltd.**



No.:  
Date:



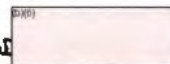
To \ MP (US)

Sub. / Invoice

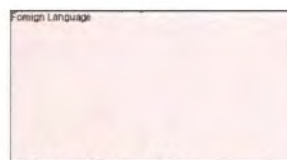
*Dear Sirs,  
Accept our regards.*

As we have finished our work in Russafa kitchen with the supply  
needed. We request a payment of ~~22498~~ \$

22,200.00 u.s.d



*Thank you for your cooperation with our best regards*



*Director Manager*  
**MOHAMMED AL KHAFAY.**

Foreign Language

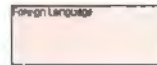
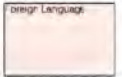
**AI-EREZ COMPANY**

**General Contracting Ltd.**



No.:

Date:



To \ MP (US)

Sub. / Invoice

*Dear Sirs,  
Accept our regards.*

We ask you gently for a payment of 22 190 \$ on the behalf of Al-Rasafa Kitchen as far as we have covered all items concerned in the work.

*Thankyoufor your cooperation with our best regards.*



**Director Manager  
MOHAMMED AL KHAFAYJ.**



Foreign Language

**CPA FUNDING REQUEST**

PRB No:	Project Name: Modification to Approved Al-Tasferat Prison Renovation Project (Kitchen)
Date of Request: 1 July 2003	Date Required: ASAP
Name of Requester: [Redacted]	Signature: [Redacted]
CPA Office/Unit: MOJ	POC/Person Completing Form: [Redacted]
Amount of Request: 25,800	DSN/Cell Phone: [Redacted]
Project Location: Baghdad (Al-Tasferat Sector)	Email Address:

**1. Project Category (check all that apply):**

Reconstruction <input type="checkbox"/>	Health <input type="checkbox"/>	Salaries <input type="checkbox"/>
Humanitarian <input type="checkbox"/>	Transportation <input type="checkbox"/>	Pensions <input type="checkbox"/>
Food Distribution <input type="checkbox"/>	Economic Programs <input type="checkbox"/>	Budget/Ops. Support <input type="checkbox"/>
Water/sewer <input type="checkbox"/>	Education <input type="checkbox"/>	Other Public Services <input type="checkbox"/>
Electricity <input type="checkbox"/>	Ministry <input type="checkbox"/>	Social Programs <input type="checkbox"/>
Rule of Law/Govern. <input type="checkbox"/>	Police/ Security <input type="checkbox"/>	Cultural Programs <input type="checkbox"/>
Div. Commanders <input type="checkbox"/>	Brig. Commanders <input type="checkbox"/>	Regional Dir. <input type="checkbox"/>
Fund <input type="checkbox"/>	Fund <input type="checkbox"/>	Fund <input type="checkbox"/>
Construction Initiative <input type="checkbox"/>		

**2. Proposed Funding Source:**

(PRB Staff Only)

Vested Assets <input type="checkbox"/>	
Seized Assets <input type="checkbox"/>	
Appropriated Funds <input type="checkbox"/>	
Iraqi Development Fund <input type="checkbox"/>	

**3. Funding Data:**

Bank Account Details:

Name/Title of Iraqi Receiving Disbursement: Mohammed Al-Khafajy / General Manager

CPA Rep/Unit Responsible for Oversight: 18<sup>th</sup> MP BDEEngineering Oversight Assigned to: 18<sup>th</sup> MP BDE

Name of Certifying Official:

**4. Clearances:** Please indicate you have obtained appropriate clearances, as applicable.

(Note: If that coordination cannot be done at the regional level, it will be done by PRC.)

Regional Coordinator: Yes ☐ No ☐ Name:Ministry Senior Advisor: Yes ☐ No ☐ Name:Office Director/Unit Commander: Yes ☐ No ☐ Name:Reconstruction/USAID: Yes ☐ No ☐ Name:International Coordination Council: Yes ☐ No ☐ Name:

Others:

**Program Staff Use Only**

Date Request Received:

Form Complete: Yes ☐ No ☐

Disposition:

Date Request Submitted to Program Review Committee:

Disposition:

Date Request Submitted to Program Review Board:

Disposition:



Date Request Returned to Requester/Submitted to Comptroller:  
Disposition (including expenditure authorized):

**Description of Program or Goods To Be Purchased – Please See Above Instructions**

**Purpose:**

The Al-Tasferat Detention Center is an approved renovation project of a facility that houses up to 400 incarcerated individuals until they are released by the judicial system. This request for funds is for expansion of the current project to include the reconstruction of the kitchen complex that was not included in the initial project. A contractor service food provider will utilize this kitchen daily in preparation of meals that will be consumed by inmates at this facility. Currently the U.S. Military is providing one Humanitarian Meal Ready to Eat for the all personnel confined. Work can be completed within 45 days after the approval of funding.

**Justification:**

This Detention Center system is an integral part of the criminal justice system and is the first facility to be placed back into operation under Iraqi correctional staff, under the supervision of the OCPA Prison Department, Ministry of Justice. At this juncture of the process, there are very limited functioning detention centers to support the current criminal justice system as it begins to fully function again. This kitchen is necessary to provide Iraqi meals to prisoners housed in this facility. If this kitchen is not provided, then the military will have to continue to provide humanitarian MRE meals for an indefinite period of time. An attempt to provide a contractor who could cater the three meals a day was unsuccessful because the prepared foods could not be maintained at proper safe temperatures to avoid spoilage. Additionally, it significantly increased the operational costs of the facility. Therefore, an on-site kitchen for food preparation is now considered the only safe, viable, cost effective and humanitarian solution for the daily feeding of detainees.

**Coordination:**

This project was coordinated through the OCPA Engineering FES team, 18<sup>th</sup> MP BDE, and the Prison Department, Ministry of Justice, for the operational requirements.

**Goods and Commodities:**

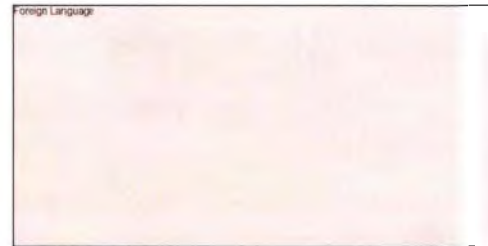
All goods and commodities are locally purchased through the contractor for this project.

**Project Implementation:**

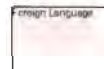
This project will be contracted with a local contractor. The 18<sup>th</sup> Military Police Brigade will monitor all construction aspects as they have provided Quality Assurance / Quality Control for this project from the beginning. This project has a completion date of 45 days after funding is provided.

**AI-EREZ COMPANY**

**General Contracting Ltd.**



No. :  
Date:



**To/MP (USA)**  
**Subject/Estimation of Al-Tasferat Kitchen**

Accept our regards.. .

Please be informed that as we have checked up the buildings of the kitchen at Al-Tasferat Jail, we would like to tell you that the walls and the structure is not regular and if you like us to work with new structure according to the specifications, the cost will be 25800\$ including the change of the ceiling and walls.

The work will be done including the supply of the items concerning the cooking equipments and as we have estimated that as done at Al-Rassafa Jail.

Thank you for your cooperation.



**Director Manager**  
**Mohammed Al-Khafajy**



**AI-EREZ COMPANY**

**General Contracting Ltd.**



Foreign Language

No.:  
Date:

Foreign Language

Foreign Language

**To/MP (USA)**  
**Subject/Estimation of Al-Tasferat Kitchen**

Accept our regards ...

Please be informed that as we have checked up the buildings of the kitchen at Al-Tasferat Jail, we would like to tell you that the walls and the structure is not regular and if you like us to work with new structure according to the specifications, the cost **will** be 25800\$ including the change of the ceiling and walls.

The work will be done including the supply of the items concerning the cooking equipments and as we have estimated that as done at Al-Rassafa Jail.

Thank you for your cooperation.

Foreign Language

**Director Manager**  
**Mohammed Al-Khafajy**

Foreign Language

Foreign Language

COALITION PROVISIONAL AUTHORITY  
IRAQI ASSET DISBURSEMENT RECORD

DATE AND TIME OF TRANSACTION: 16 JUL 03 09 511RS

LOCATION OR CPA HQ PICKUP: PHACE  
COORDINATES:  
NAME OF CERTIFYING OFFICIAL:

PURPOSE: Deposit to account for prison renovation  
Kitchen at Sarferat  
Total Project Value Approved: \$25,800  
Amount this Progress Payment:  
Balance Remaining:

TOTAL DOLLAR REQUESTED: \$25,800

NAME AND TITLE OF IRAQI OFFICIAL OR FUNDS RECIPIENT  
AUTHORIZED TO RECEIVE FUNDS FOR FURTHER DISBURSEMENT:  
Sibou Sackis, Chief Accountant, Persons Department, Ministry of Justice

MEANS TO SUBSTANTIATE DISBURSEMENT:  
PROJECT No. 353 PRB Approved Project.

RELEVANT CONDITIONS ASSOCIATED WITH DISBURSEMENT:  
N/A

DOCUMENTATION REQUIRED FROM RECIPIENT:  
PER CPA GUIDNACE FOR FLNDS MANAGEMENT

Requested by:

Authorizing Official:

Requested by: [Redacted]  
Title: [Redacted]  
Date: 16 JUL 03  
Signature: [Redacted]

Authorizing Official: [Redacted] CDR, SC, USN Date  
CPA Comptroller

Requester email: [Redacted]  
Requester phone: 1-5601



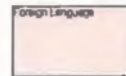
**AI-EREZ COMPANY**

**General Contracting Ltd.**



No.:

Date:



To \ MP (US)

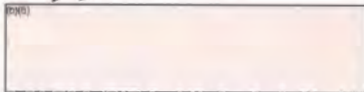
Sub. / Invoice

*Dear Sirs,  
Accept our regards.*

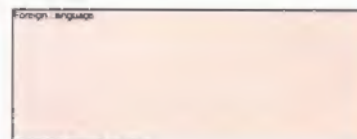
We ask you gently for the amount of kitchen of Al-Tasferat as far as we have finished it. For your information the total cost is 25800 \$.

*Thankyou for your cooperation with our best regards.*

*PAID 17 JUL 03  
25,800.00*



**Director Manager  
MOHAMMED AL KHAFJY.**



31 July 2003

Assessment of Electrical Renovation needs at Rusafa Prison, Tosferat  
Detention Facility and the Tosferat Annex

Prepared by SGT [REDACTED]  
Action Office CPA CJTF7-C7 Infrastructure Support Team

[REDACTED] - WAS not aware of this.  
Should be checked out to  
determine if we need to submit  
a funding request for \$93,000. We  
have had many  
electrical problems at both  
of these facilities.

Current Conditions:

These three facilities are located in close proximity to each other. With the exception of barrier walls and in one case a narrow alley they are adjoining. The electrical systems in all three facilities are in poor condition from years of neglect and patching by the former regime. Extensive renovation has brought most interior wiring to an acceptable level but the supply systems have not been addressed. My intent in providing this assessment is to outline a plan to provide reliable power with expansion capability and facilitate installation of a generator backup plan for all three facilities.

Tosferat Detention Facility:

Examination indicates a running load of approximately 180-200 Amperes @ 220 volts. This estimate is based on the rated consumption of air conditioning units (8 ea), air coolers (12 ea), water heaters (4 ea) and lighting (estimated at 25-30 Amperes). The electrical supply panels of the building complex are in extremely poor condition with virtually all of the normal safety and load protection devices either inoperable or bypassed altogether.

Tosferat Annex:

This cluster of buildings is not currently in use but should require power equivalent to or slightly less than the Tosferat facility. I estimate that when all required components for air cooling and prisoner support are installed the power requirement will be approximately 175- 190 Amperes @ 220 Volts. The main panels for this facility are in similar condition to the Tosferat buildings and would need to be completely refurbished.

Rusafa Prison:

This facility should require approximately 300-325 Amperes of 220 Volt power when installations of air coolers, air conditioners and water heaters are complete. This complex seems to draw most of its power from the neighboring police station. The buildings are protected by stand-alone breakers mounted on each building but a central supply panel could not be located. No safety or load protection devices are present in this system.

#### Backup Generator:

The current backup generator which supports only the Tosferat facility is rated at only 40 KV while the load computation above yields a running load of 44 KV. The poor condition of components and supply wiring to the buildings and possible under sizing of the connection wiring further complicate the issue. This will ultimately damage the wiring in the buildings and the new components as well.

#### Recommendation:

As these facilities will operate as a single complex I recommend consolidation of the electrical supply and generator backup into a single system. This will require procurement of a single line transformer with 200KV rating, a distribution panel with 800 Ampere rating (4x200 circuits), a master disconnect switch (generator switch) and a generator. I recommend that a generator with a 300 KV rating be installed. This recommendation is based on a 60% load factor due to the extended run time that can be anticipated and the severe climate. The following cost estimate is offered:

300KV Generator	\$60,000
Distribution Panel	\$7,500
Building Panels & Main Breakers	\$7,500
New Distribution Wiring	\$12,000
Generator Disconnect Switch	\$2,000
Fuel Tank, Concrete Pad	\$2,000
Initial POI.	\$2,000
Total	\$93,000

(b)(6) E5

From: (b)(6) E5  
Sent: Thursday, August 07, 2003 9:29 AM  
To: (b)(6) SGT  
Subject: FW: Partial Project List

(b)(6) SGT  
CJTF7-C7 Infrastructure Support  
MCI (b)(6)

-----Original Message-----

From: (b)(6) E5  
Sent: Wednesday, August 06, 2003 8:05 AM  
To: (b)(6) SGT  
Subject: Partial Project List

Ministry of Prisons Facility at Tosferat/Rusafa

This is a series of three interconnected internment facilities that need several tasks done to enhance force protection from internal (prisoners) and external threats. The POC for the project is Mr. (b)(6) in the Prisons Ministry. His cell number is 1 (b)(6). The grid coordinates for the facility are (b)(7)(E)

- Move a temporary berm in an alley to defeat field of fire from external attack. Install Hesco barrier wall and wire obstacles to replace this berm in a location that will secure the alley and eliminate enemy field of fire.
- Construct wire obstacle to create new parking area on the opposite side of the facility from the existing front gate. Improve the rear entrance to allow this fence to become the primary entrance for service vehicles and visitors.
- Bury siding from several sheds to defeat cover and concealment by enemy forces. The siding will be removed by prisoners and must be buried as it is suspected to contain asbestos.
- Doze or otherwise remove pipe frames from sheds above to open friendly fields of fire and deny cover to enemy.
- Widen gate on one facility by removing part of a concrete wall and arch to allow secure storage of friendly vehicles.
- Block or limit access to existing front gate area to prevent unauthorized entry
- Grade new parking lot of approx 1-2 acres.
- Construct concrete pad to allow erection of ten thousand liter water storage tank
- Construct concrete pad to allow installation of emergency generator.

Ministry of Interior Police Academy

The Advisors for the academy have requested help in constructing an assault training range to be used in training advanced police academy students. Contact is (b)(6) in the Interior Ministry. His cell phone number is (b)(6)

(b)(6) SGT  
CJTF7-C7 Infrastructure Support  
MCI (b)(6)

8/8/2003

(b)(6) - This is background on the project between Tafert and Rusafa that we discussed - you now have a bid on the work that needs to be done. MG Campbell is aware and helped coordinate it with MOI (b)(6). Recommend you submit the funding request to proceed on the work ASAP - so (b)(6) can sign off on the contract before he leaves in October.



31 July 2003

Assessment of Electrical Renovation needs at Rusafa Prison, Tosferat Detention Facility and the Tosferat Annex

Prepared by SGT (b)(6)  
Action Office CPA CJTF7-C7 Infrastructure Support Team

Current Conditions:

These three facilities are located in close proximity to each other. With the exception of barrier walls and in one case a narrow alley they are adjoining. The electrical systems in all three facilities are in poor condition from years of neglect and patching by the former regime. Extensive renovation has brought most interior wiring to an acceptable level but the supply systems have not been addressed. My intent in providing this assessment is to outline a plan to provide reliable power with expansion capability and facilitate installation of a generator backup plan for all three facilities.

Tosferat Detention Facility:

Examination indicates a running load of approximately 180-200 Amperes @ 220 volts. This estimate is based on the rated consumption of air conditioning units (8 ea), air coolers (12 ea), water heaters (4 ea) and lighting (estimated at 25-30 Amperes). The electrical supply panels of the building complex are in extremely poor condition with virtually all of the normal safety and load protection devices either inoperable or bypassed altogether.

Tosferat Annex:

This cluster of buildings is not currently in use but should require power equivalent to or slightly less than the Tosferat facility. I estimate that when all required components for air cooling and prisoner support are installed the power requirement will be approximately 175- 190 Amperes @ 220 Volts. The main panels for this facility are in similar condition to the Tosferat buildings and would need to be completely refurbished.

Rusafa Prison:



This facility should require approximately 300-325 Amperes of 220 Volt power when installations of air coolers, air conditioners and water heaters are complete. This complex seems to draw most of its power from the neighboring police station. The buildings are protected by stand-alone breakers mounted on each building but a central supply panel could not be located. No safety or load protection devices are present in this system.

#### Backup Generator:

The current backup generator which supports only the Tosferat facility is rated at only 40 KV while the load computation above yields a running load of 44 KV. The poor condition of components and supply wiring to the buildings and possible under sizing of the connection wiring further complicate the issue. This will ultimately damage the wiring in the buildings and the new components as well.

#### Recommendation:

As these facilities will operate as a single complex I recommend consolidation of the electrical supply and generator backup into a single system. This will require procurement of a single line transformer with 200KV rating, a distribution panel with 800 Ampere rating (4x200 circuits), a master disconnect switch (generator switch) and a generator. I recommend that a generator with a 300 KV rating be installed. This recommendation is based on a 60% load factor due to the extended run time that can be anticipated and the severe climate. The following cost estimate is offered:

300KV Generator	\$60,000
Distribution Panel	\$7,500
Building Panels & Main Breakers	\$7,500
New Distribution Wiring	\$12,000
Generator Disconnect Switch	\$2,000
Fuel Tank, Concrete Pad	\$2,000
Initial POL	\$2,000
Total	\$93,000

TO: OFFICE OF THE UNDER SECRETARY OF DEFENSE (COMPTROLLER)  
 FROM: OFFICE OF RECONSTRUCTION AND HUMANITARIAN ASSISTANCE  
 SUBJECT: Funding Request (\$ in Thousands)

Project number: ORHA-PR-001		Date needed: ASAP	
Short title: Renovation of Prison (Police Academy)		ORHA org symbol: MLASA	
Quantity: Job	Unit price: \$66,440	Amount: \$ 66,440	In budget (Y/N)
Request number: PR-001-2003		Requested by (name):	

Detailed description (including staffing requirements and basis for cost estimate): This prison was previously used to house adjudicated male inmates. The prison was looted, trashed, windows broken, doors and all equipment was destroyed or stolen; however, the structure is sound. This request will repair the buildings so that it can function again as a secure prison in a short period of time. Urgent repairs are needed in order to properly secure detained and future adjudicated criminals. The reconstruction of this facility will provide capabilities to adequately hold and detain approximately 1200 criminals. It is estimated that the work can be completed and the prison operational within 30 days. Attached are the cost assessments of all work needed.

Indicate how much, if any, of these requested resources are required for civilian police functions:  
 or guard security requirements

Justification (e.g., personnel safety, security, environmental protection)

The Prison system is an integral part of the criminal justice system. At this juncture of the process, there are no functioning Detention Centers or Prisons in operation. Some temporary detention facilities have been provided by the military to hold looters and other detainees for short periods of time. This prison is urgently needed to provide and protect the integrity of persons detained while awaiting due process, and to provide a long-term prison facility to hold adjudicated inmates serving court imposed sentences of confinement once the judicial system is fully functional. Safe and secure prison facilities are vital in order to protect Iraq's future interest in the effective and humane administration and accountability of the criminal justice system.

Impact if not funded:

Police will be unable to detain suspected individuals in an adequate, safe and humane correctional facility while processing investigations and evidence in accordance with the rule of law. There will be no pre-trial detention or holding area for those awaiting trials in the judicial courts. Once there are enough Detention Centers in place to hold all pre-trial detainees, this prison will become a post-trial prison in which convicted inmates will serve out the sentence of the courts.

Item detail		Proposed Funding Source	
Item Source:	<input checked="" type="checkbox"/> Local <input type="checkbox"/> Organic <input type="checkbox"/> Local <input type="checkbox"/> Yes	<input type="checkbox"/> External <input checked="" type="checkbox"/> US <input type="checkbox"/> No	
Currency:			
Reimbursable?			
Name of Source:			
Item could be obtained from or provided by:		<div> <div>Sources</div> <div>Use</div> </div>	
Coalition/Partner Nation: USAID State: <input type="checkbox"/> CENTCOM: <input type="checkbox"/> Justice: <input type="checkbox"/> Duplicate assets provided elsewhere in ORHA: <input checked="" type="checkbox"/> No (If yes, attach reason)		Vested assets: <input checked="" type="checkbox"/> Seized assets: <input type="checkbox"/> Iraqi civil service: <input type="checkbox"/> Iraqi special workers: <input checked="" type="checkbox"/> Iraqi infrastructure: <input checked="" type="checkbox"/> Appropriated funds: Iraq Relief and Reconstruction Fund: <input type="checkbox"/> Iraqi Freedom Fund: <input type="checkbox"/> Natural Resource Risk Remediation Fund: <input type="checkbox"/> Overseas Humanitarian Disaster & Civic Aid: <input type="checkbox"/> Defense Cooperation Account: <input type="checkbox"/> Other (specify): This request has been approved by the ORHA	

ORHA Comptroller assessment:

05/26/03  
 1:36 PM

## CLASSIFICATION

[illegible]



**CLASSIFICATION**

Project number: ORHA-PR-001		Date needed: ASAP	
Short title: Renovation of Prison (Police Academy)		ORHA org symbol: MLASA	
Quantity: Job	Unit price: \$66,440	Amount: \$ 66,440	In budget (Y/N)
Approved: _____			
Disapproved: _____			
Other _____		Date: _____	

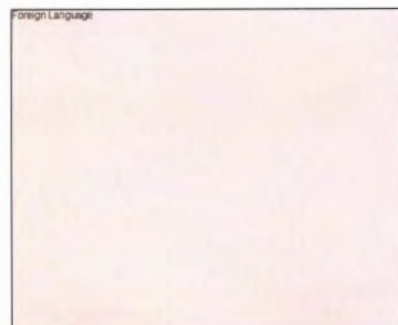
Electric  
plumbing  
painting  
clean up  
water

Police Academy Prison

44,525 (50,000)

### The Old Big Jail Civil works

item	unit	Qty	u.p.	Total
1-Remove all the garbage and the waste material inside the room and the open yards with the cleaning and washing from inside and out side.	ls	1	1000	1000
2-Repair of walls then painting from inside and outside well finish.	m <sup>2</sup>	3100	2.5	7750
3-Repair of stell doors with locks.	B	1	400	400
4-Replace the broken glasses by new glasses.	m <sup>2</sup>	3	20	60
<b>Total</b>				
<b>Sanitary Works</b>				
1-Supply and install new tap.	No.	50	5	250
2-Supply and fix gate valve.	No.	5	5	25
3-Supply and install wash basin completely with mixer sewer pipe and valves.	No.	1	75	75
4-Supply of water heater 120 lit.	No.	1	120	120
<b>Total</b>				470



item	unit	Qty	unit price	Total
1-Single florecent base.	No.	120	10	1200
2-Ceiling fan.	No.	50	35	1750
3-Sircut breaker 24 line	No	3	750	2250
4-Switch plug 13amp.	No.	50	5	250
5-Exhaust fan. 16 in	No	12	150	1800
6-Exhaust fan small size	No.	10	75	750
7-Re-Wiring the electrical cables.	Is	1	1000	1000
<b>Total</b>				<b>9000</b>



## Electrical work

### The Big Jail

item	unit	Qty	unit price	Total
1-Single florecent base.	No.	150	10	1500
2-Ceiling fan.	No.	35	35	1225
3-Sircut breaker 12	No.	3	350	1050
4-Switch plug 13amp.	No.	20	5	100
5-Exhaust fan. 16 in	No.	21	150	3150
6-Re-Wiring the electrical cables.	ls	1	2500	2500
<b>Total</b>				<b>9525</b>





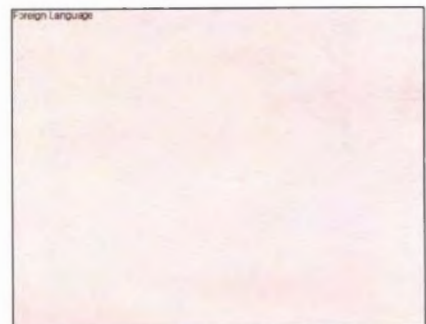
**The New Jail**  
**Civil works**

item	unit	Qty	u.p.	Total
1-Remove all the garbage and the waste material inside the room and the open yards with the cleaning and washing from inside and out side.	₪	1	600	600
			600	600
2-Repair of walls then painting from inside and outside well finish.	m <sup>2</sup>	3000	2.5	7500
3-Replace the broken glasses by new glasses.	m <sup>2</sup>	30	20	600
4-Repair of wooden doors and replace the damaged one with new door.	No.	9	75	675
				<b>9375</b>
<b>Sanitary Works</b>				
1-Supply and install new tap.	No.	43	5	215
2-Supply and fix gate valve 3/4, 1/2 in.	No.	37	5	185
3-Supply and install wash basin completely with mixer sewer pipe and valves.	No.	3	75	225
4-Supply of siphon.	No.	2	60	120
5-Laying and connect of pipe 1/2 in.	ml.	90	4	360

### Electrical work

#### The Administration Department Anex

item	unit	Qty	unit price	Total
1-Single florecent base.	No.	100	10	1000
Ceiling fan	No.	20	35	700
3-Switch plug 13 amp.	No.	100	5	500
4-Circuit breaker 24 line .	No.	2	750	1500
5-AC circuit.	No.	10	20	200
6-Exhaust fan small size	No.	10	75	750
7-Re-Wiring the electrical cables.	Is	1	1250	1250
<b>Total</b>				<b>5900</b>



## The Administration department

### Civil works

item	unit	Qty	u.p.	Total
1-Remove all the garbage and the waste material inside the room and the open yards with the cleaning and washing from inside and out side.	ls	1	1500	1500
2-Applying new jupsum plastering.	m <sup>2</sup>	1200	5	6000
3-Applying water and oil paint for the inside and out side walls.	m <sup>2</sup>	2300	2.5	5750
4-Supply new wooden doors and frame complete with locks and handles and paint.	No.	12	120	1440
5-Repair of steel door	No.	7	50	350
6-Replace the glasses after removal the old one.	m <sup>2</sup>	120	20	2400
7-Supply and fix AC cage.	No.	4	20	80
<b>Total</b>				<b>17520</b>

### Sanitary Works

1-Supply and install water tank 1mx1m with float valve and the connection.	No.	2	250	500
2-Supply and lay galvanized pipe 3/4in with fittings.	ml	75	5	375
3-Supply and install gear dush.	No.	4	30	120
4-Supply and fix of tap..	No.	13	5	65
5-Supply and fix sink mixer.	No.	2	30	60
6-Supply of wash basin.	No.	2	75	150
7-Supply of water heater 50 lit.	No.	2	80	160
8-Supply of siphon.	No.	5	60	300
9-Supply of gate valve 3/4 in.	No.	20	7	140
<b>Total</b>				<b>1870</b>

6

Original Language

		unit	unit price	Total
Electrical work				
Removal of old wiring				
Removal of old wiring	No.	1	500	500
Removal of old wiring for the main	No.	1	100	100
Removal of old wiring for the main	No.	1	100	100
Removal of old wiring for the main	No.	1	100	100
Removal of old wiring for the main	No.	1	350	350
Removal of old wiring for the main	No.	1	375	375
Removal of old wiring for the main	Is	1	256	256
				2525
Removal of the				
Removal of the		20	2400	
Removal of the		20	80	
				17520
Removal of the				
Removal of the		500		
Removal of the		375		
Removal of the		120		
Removal of the		55		
Removal of the		50		
Removal of the		150		
Removal of the		120		
Removal of the		100		
Removal of the		100		



**OFFICE OF RECONSTRUCTION AND HUMANITARIAN ASSISTANCE  
IRAQI ASSET DISBURSEMENT RECORD  
Goods and Services**

DATE AND TIME OF TRANSACTION: 16 September 2003

LOCATION or CPA HQ PICKUP: Palace  
NAME OF CERTIFYING OFFICIAL:

PURPOSE: Final Payment for the Prisons Department Police Academy renovation project.

Total Project Value Approved: \$~~60~~,140  
Previous Drawdown Payments: \$0  
Amount this Progress Payment: \$66,140  
Balance Remaining: \$0

TOTAL DOLLAR REQUESTED: \$66,140

NAME AND TITLE OF IRAQI OFFICIAL AUTHORIZED TO RECEIVE FUNDS  
FOR FURTHER DISBURSEMENT: Sarkies Seebo, Chief Accountant, Prisons  
Department, Ministry of Justice

MEANS TO SUBSTANTIATE DISBURSEMENT LEGITIMACY:

**PRB Number 50**

RELEVANT CONDITIONS ASSOCIATED WITH DISBURSEMENT:  
N/A

DOCUMENTATION REQUIRED FROM RECIPIENT:

PER CPA GUIDANCE FOR FUNDS MANAGEMENT

Requested by:

Authorizing Official:

Title: \_\_\_\_\_ Date \_\_\_\_\_

\_\_\_\_\_  
Senior Prisons Advisor

Requester email: \_\_\_\_\_  
Requester phone: x5801

\_\_\_\_\_  
CDR, USN  
CPA Comptroller

\_\_\_\_\_  
Date

**ORHA FORM 5000 – 3 May 03**

**SAMI F. ABDULLA**

**Eng. & cont .**



Foreign Language

VERIFIED By:

Date

17 JUL 03

Date

**AL- TESFEARAT SWAMP - COOLERS**

item	Descriptions	Qty	Price \$	Amount\$
1.	SWAMP - COOLERS	16	250	4000
2.	Plumping	100m	7.5	750
3.	chairs	6	25	150
4.	Diferent works	-	-	200

**Total ( five thousands and one hunderd USD) (5100\$)**

**Eng.**  
**SAMI F. ABDULLA**

CAPITAL







Black Smith

12 / 7 / 2007

Receipt.

I received from the (b)(6) / AL-Tax Court 2300  
only for making The main lot and meeting  
(6) Storage Box with (15) chairs.









had \$30,000

TO: CWO (b)(6); Payment to vendors

Abu Githaib - move electrical lines - \$5,000  
in cells and install switches in cell corridors

- Chain link Recreation yards \$15,000  
for the 2 cell blocks we are  
standing up w/in 2 weeks

- Generator for Compound ~~\$48,000~~  
18,400 - Balance

- Bunk's ~~\$50,000~~ \$50,000

- Establish showers in Cellblock #1

- Construct wall around  
DEATH HOUSE \$12,000

- Perimeter lighting (?)

- False ceiling/partitions (?)  
~~to~~ in Prison Industry Area  
to house turps running  
Compound

- Swamp COOLERS TUSFORAT TAIL 5,100.00

(2)

Presented by Ghader MM Abdel Tawad  
(Jordanian Report No 377951 r) of Masters  
Section 504, Line 30, House 9, Baghdad

Deposit for the provision of catering services  
the sum of US\$ 1500 being  
\$1000 for kitchen equipment and \$500  
for food

All receipts and invoices to be provided  
Equipment to be obtained on behalf of  
the Iraq Liberation Service to whom the  
equipment will belong.

9 October 03

CPT



See attached list of purchases and original receipts from the \$5000.00 in funds that I was given for the jails projects. There are \$373.00 worth of receipts I am waiting for from Al Sahlyiat jail. Once I receive them I will send them to you.

Thank you for your support. The money was used for the detainees and facility projects. It was greatly appreciated.



S4, 400<sup>th</sup> MP BN

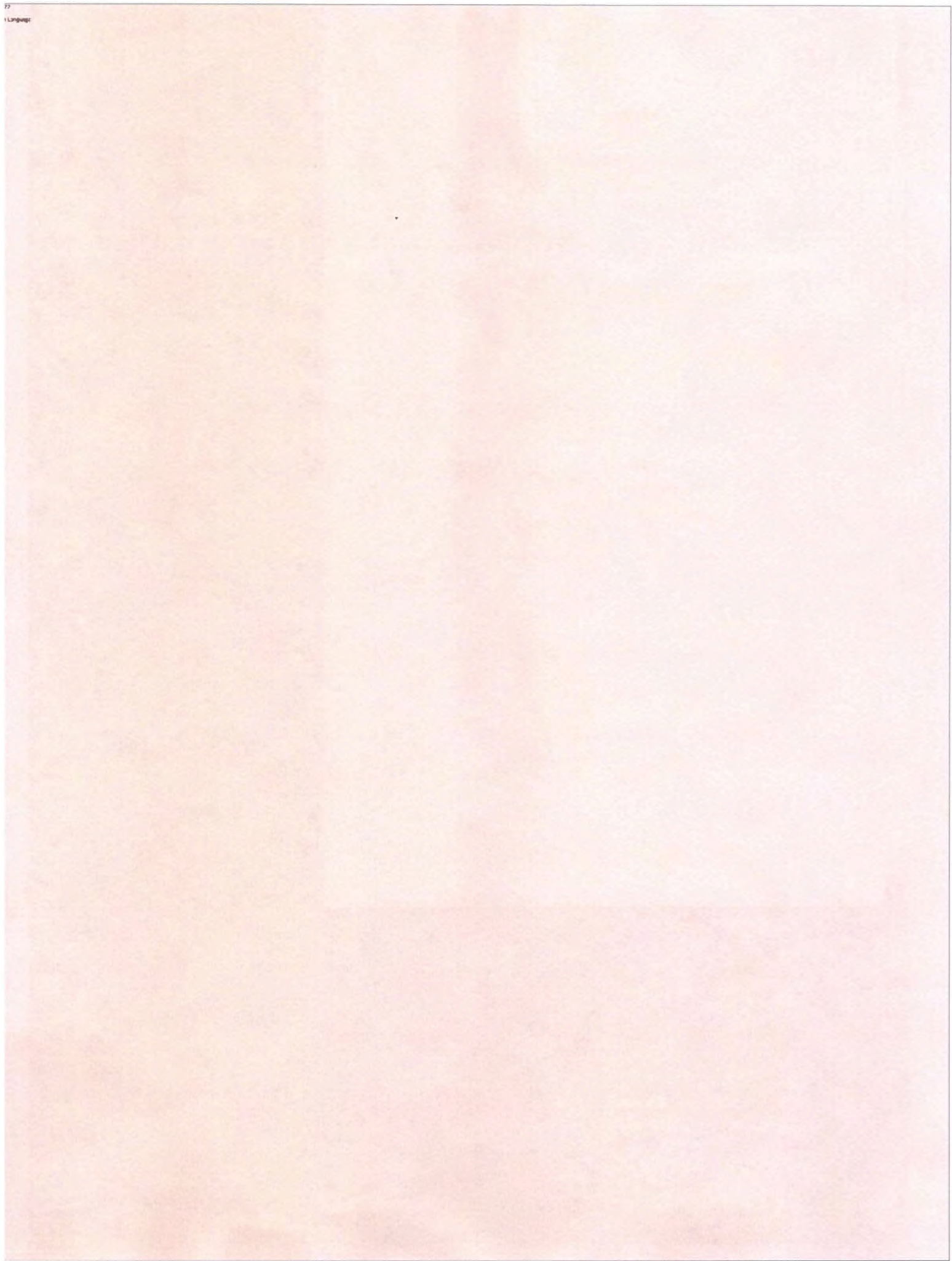


# OCPA PURCHASES

Item	Amount	Date	Remarks
Maintenance	\$70.00	20 Aug 03	A/C installation, Frecon, copper tubing, wiring. Al Sahlyiat jail.
Office Furniture	\$300.00		6 Office chairs at 50.00 each
Detainee Support	\$1500.00		Blankets for detainees at Al Sahlyiat jail. 100 at 15.00 each.
Office furniture	\$900.00		6 Desks at 150.00 each.
Construction	\$800.00		Leveling, grading of parking lot; removal of rubble and trash at rusafa iail.
Maintenance Repairs	\$70.00		Installed/replaced 8 windows due to car bomb explosion.
Maintenance repairs	\$50.00	?	Welding of 4 cell door locks and ceiling area of Cell #3 at Rusafa jail.
Maintenance	\$60.00	3 Sept 03	Repair Main power cable at Rusafa jail.
Detainee Support	\$60.00	6 Sept 03	Laundry for bedding for outprocessing detainees.
Maintenance and repairs	\$50.00	7 Sept 03	A/C maintenance and repairs
Maintenance	\$310.00	8 Sept 03	Perimeter lighting parts and installation. Rusafa jail.
<b>Battery</b>	\$65.00	12 Sept 03	For Back-up Generator at Rusafa Jail
Cell Phone Charger	\$12.00	12 sept 03	
Maintenance repairs	\$100.00	13 Sept 03	Exhaust Fans and parts/installation Rusafa Jail
Plastic Baskets	\$105.00	17 Sept 03	Baskets for Family Day
Maintenance repairs	\$70.00	?	Replacement of transformer, starter, fluorescent tubes, parts/installation
Detainee Support	\$60.00	?	?
Maintenance	\$30.00	3	Repair of 2 electrical motors at Al Sahlyiat jail.
Maintenance	\$15.00	?	Repair of Fire Extinguisher
<b>TOTAL</b>	\$4627.00		
<b>Balance</b>	\$373.00		Remaining receipts from Al Sahlyiat jail. Awaiting. turn-in.







6 SEP 703

~~131~~

MAGDI, Ammar. Badge. 6567,  
STATION AI KARKH Received  
\$60.00 from SSG LAMIKER,  
400th MP BN for Laundry  
Service, sheets, Pillow cases,  
E.C.T.



2nd Lt. Ammar Magdi  
6. Sep 2003

3 SEPT 2003

## RUSAF JAIL

### \*ELECTRICAL WORK

DONE TO REPLACE  
MAIN POWER CABLE  
TO RESTOR POWER TO  
FACILITY

COST OF WORK + MATERIALS

\$60.00

SIGN

DATE

Foreign Language

Foreign Language



Receipt.

I'm Naeem Ma'arouf Gumar I've received  
50 US Dollar. I worked the Sector of the  
Cell #3 with firming four Locks and welding  
the ceiling the jail for this reason I signed.

~~Naeem Ma'arouf~~  
Gumar

## RECEIPT FOR RECORD

My name is Hussein Muhusin, and I am a glass contractor. I received \$70 US dollars for glass replacement of eight windows damaged by the car bomb explosion.

A handwritten signature in black ink, appearing to be 'Hussein Muhusin', written over a horizontal line.

## RECEIPT FOR RECORD

My name is Kasim Hashim Hussain, and I am a contractor for ALA'ARZ CO. I received \$800 US dollars for excavation and trash removal from the visitor parking area at Rusafa Jail in Baghdad. The work was completed on September 1, 2003 in accordance with the specifications provided to me by the U.S. Army.



<small>Foreign Language</small>
---------------------------------







Foreign Language

Al-Bayrak Shop

••4YΔΛ

CPA Date

Foreign Language

Foreign Language

Foreign Language

50

卷六

Office chairs

~~400~~  
300

Rusafa jail

Total = \$ ~~400~~  
300

Contract for Air Conditioner

Aug 20<sup>th</sup> 2003

- set up wall unit.
- Freon, copper tubes, electrical wires
- charging of unit
- Labor and electrical work

- \$70.00 U.S. Dollars

MEMORANDUM FOR OCPA FINANCE AND ACCOUNTING

MEMORANDUM FROM 400<sup>TH</sup> MILITARY POLICE BATTALION S4

SUBJECT: Receipts from Rusafa Jail

DATE: 9 October 2003

1. The Soldiers at the Rusafa jail facility have paid for repairs, services and items for the jail facility. Request the soldiers be reimbursed based on the attached original receipts.
2. I have verified with the jail facility NCOIC (SFC (b)(6)) that the receipts are for the items listed and these items were for the facility and/or the detainees.
3. Soldiers have been instructed to stop all transactions and submit all requests through the Central Distribution Supply system.
4. POC for this action is CPT (b)(6)

(b)(6)

CPT, QM  
BN S4

# RECEIPTS FROM RUSAFA JAIL PERSONNEL

ITEM	AMOUNT	DATE	REMARKS
Maintenance Repairs	\$30.00	16 Sept 03	A/C units
Maintenance Repairs	\$15.00	18 Sept 03	Light fixtures
Maintenance Repairs	\$15.00	20 Sept 03	Installation of lights
Maintenance Repairs	\$18.00	21 Sept 03	Installation of Back Gate lights
Detainee Items	\$21.00	25 Sept 03	7 cartons of cigarretes @\$3.00 per carton
Maintenance Repairs	\$28.00	25 Sept 03	Installation and wiring of fluorescent lights.
Maintenance Repairs	\$28.00	27 Sept 03	Installation and wiring of lights at the back of the jail.
HP Printer cartridge + Taxi delivery	\$60.00	???	
	\$5.00=\$65.00		
Detainee Items	\$300.00	???	No Policy re: cigarretes and who supplies them.
	\$175.00	???	See Receipt
<b>TOTAL</b>	<b>\$695.00</b>		





18 Sept 2003

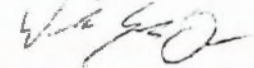
2003

Ruofa fail

maintenance and repair  
replacement fluorescent  
lights.

total: \$15.00

DATE: 18 Sept 2003

SIGN: 

Foreign Language


Foreign Language

21 Sept 2003

Ruscaja Jail

Installation of 2  
fluorescent lights by  
near gate area and scbl ↓  
Total cost \$18 mercury  
light bulb

DATE:

SIGN: 

Foreign Language

25 Sept 03

\$21.00 for 7 cartons of cigarettes @ \$3.00 per.      nd  
s



ITEM  
NO.

DESCRIPTION

27 SEP

I WAS PAID \$28.00 US FOR 4 FLOREXENT LIGHT FIX  
AND WIRES INSTALLED IN THE BACK OF RUSATA JAIL.


Raad Mihsin Mahmood

X 9-0

Foreign Language



I was paid 300\$ for cigarettes  
for prisoners in Al-Russafa jail -

  
Ali Hamza

Original Language

I met 20 Group.

Carroll's Q11 EA/75 \$

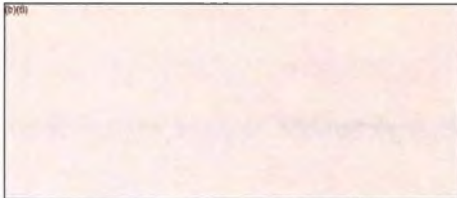
T & W Group  
Dr. W. Sam al-Akbari  
commercial Manager



Good afternoon, I hope your getting my emails. I got the approval on these prices and I have the stock to fill this order. Please take a minute and look over the prices. These prices do not include freight, I can get you a price on the freight if you can get me a ship to address. We can also bill the freight to a Fed Ex or other carriers if you have a account with one. As for the delivery time I will have to get a commerce license for this order to ship it to that region and speaking to our account manager for the US Embassy's it take about 4 to 5 weeks. I can't change that because it is the law but once we get that Fed Ex can have it their in 4 to 5 days, Please call me at 800-8 6-4242 ext. 2321 so we can talk about the shipping.

Thank you,

RS034 Galls chain handcuffs (3000+ stock) \$11.95 each  
RS067 Flex cuffs (16000+ stock) \$225.95 per 1000  
RS051 Galls oversize leg irons (2000+ stock) \$17.95 each  
RS130 72 inch chain restraint chain (300+ stock) \$11.95 each  
BA066 14 inch ring grip baton w/stop (200+ stock) \$4.95 each  
TE056 Riot helmet with face shield (150+ of each size S/M, L/XL) \$89.95 each  
TE076 Riot shield 36" H X 20" W (89 in stock but can get remaining balance in 7 to 10 days) \$44.95 each  
LB265 Galls upper body protector (500 of every size Medium-Lx) \$47.95 each



## Institutional Daily Schedule

Time Day	Saturday	Sunday	Monday	Tuesday	Wednesday	Thursday	Friday
0800 to 0900	Wake Up	Wake Up	Wake Up	Wake Up	Wake Up	Wake Up	Wake Up
0900 to 1000	Brekfast	Brekfast	Brekfast	Brekfast	Brekfast	Brekfast	Brekfa
1000 to 1100	Sick Call (Doctor) Attorney Visit	Sick call- (Nurse)	Sick call (Nurse)	Sick Call (Doctor)	Sick Call Attorney Visit	Sick Call (Nurse)	Sick Cal (Nurse)
1100 to 1300	Education Work Exercise	Farnile Visitation	Education Work Exercise	Education Work Exercise	Education Work Exercise	Family Visitation	Educati n Work Exercis
1300 to 1400	Lunch	Lunch	Lunch	Lunch	Lunch	Lunch	Lunch
1400 to 1900	Education Work Exercise	Family Visitation	Education Work Exercise	Education Work Exercise	Education Work Exercise	Family Visitation	Eduatio Work Exercis
1900 to 2000	Supper	Supper	Supper	Supper	Supper	Supper	Supper
2000 to 2200	Personal Recreation Hygiene	Personal Recreation Hygiene	Personal Recreation Hygiene	Personal Recreation Hygiene	Personal Recreation Hygiene	Personal Recreation Hygiene	Persona Recreation Hygiene
2200	Lights out	Lights out	Lights out	Lights out	Lights out	Lights out	Lights out

Female

Form/ Summary:

Full Name: Sahar Ibrahim Mahmmed

Date birthday: 9-8-1974.

Certificates/ Qualifications: I am studying art of English  
in AL-Mustansiriyah University

Experience: I am in the 3th year.

English, Computer.

Job Applied For:

Contact Address & Telephone

AL - Mustansiriyah -

Len. 30

Sec.: 504

House: 9

Telephone

7270938



# IRAQI ASSISTANCE CENTER



Will return at 6/7 1630 \*RFA/RFI No  
Type of Request: \*RFA (Request for Assistance) AS PER  
\*RFI (Request for Information) COL [redacted] Delete

Will return 6/21 - 0930 - LTC [redacted] working  
referred him to HACC-B  
Date of Request: 6/17 NGO/IO Name: Hyder Shahab

## Description/Request (To include Location, Date, Time).

Cousin - Mohammad Hussain was arrested  
June 2, 03 (wed.) in Abu-Ghuraib for  
being car with a weapon. He has to take  
Final year exam tomorrow 18th, June, 03 -  
He's 17 years old. First time he has been  
arrested. He was transferred from BIAP to  
a prisons only for boys about 2 days ago.  
Refer to Govt. Team -

Point of Contact (POC) for the Request:

Tel No / E-mail of POC:

Signature of Requestor:

Action Officer:

Action Officer Tel No / 1

When possible, email at

Action Taken:

COL. [redacted] would  
like to know if  
you could check  
with the police  
academy next  
time you visit Al  
Tasfahat.

4.arfor.army.mil



IRAQ  
MINISTRY OF JUSTICE  
Department of Prisons

AUTHORIZATION FOR USE OF VEHICLE

TO WHOM IT MAY CONCERN:

General Ahmed Abass Ahmed is authorized possession of the vehicle described below  
for use while conducting official business on behalf the Iraqi Department of Prisons

Make of Vehicle TOYOTA  
Model of Vehicle LAND CRUISER  
Year of Vehicle 2002  
VIN of Vehicle JTEHJ01J631000456

Authorizing Official:



Senior Advisor, Corrections  
Ministry of Justice

IRAQ  
MINISTRY OF JUSTICE  
Department of Prisons

**AUTHORIZATION FOR USE OF VEHICLE**

**TO WHOM IT MAY CONCERN:**

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Model of Vehicle LAND CRUISER  
Year of Vehicle 2002  
VIN of Vehicle JTEHJ01J631000456

*Authorizing Official*



Senior Advisor, Corrections  
Ministry of Justice

"Medical Department"  
List of all physicians and their assistants

Name	Specialization	Days
1- Dr. Ali Abdul Razag	Dermatologist	Saturday, Thursday
2- Dr. Alen Lion	General practitioner	Sunday, Wednesday
3- Dr. Dhiya Abdul Karim	=	Wednesday, Saturday
4- Dr. Sulaiman Antwan	Dentist	All the week
5- Jaber	Assistant	All the week
6- Firas Shaalan	pharmaceutical assistant	All the week

"Medical Department"

List of all physicians and their assistants

Name	Specialization	Days
1- Dr. Ali Abdul Razag	Dermatologist	Saturday, Thursday
2- Dr. Alen Lion	general practitioner	Sunday, Wednesday
3- Dr. Dhiya Abdul Karim	S	Wednesday, Saturday
4- Dr. Sulaiman Antue	Dentist	All the week
5- Jaber	Assistant	All the week
6- Firas shaalan	pharmaceutical assistant	All the week





# Al-Rusafa Detention (List of Names)

	Full Name	Position
1-	Majidi Abdul Hadi Khalaf	Colonel - Manager of detention
2-	Kadhim Nasir Kadhim	L.C. - Shift officer
3-	Atheir Bakas Al-Din Tawfiq	s s - s s
4-	Nadhim Hussein Banyan	s s - s s
5-	Layth Ramadhan Sayhood	Captain - Assistant of shift officer
6-	Yousif Shahab Ahmed	First Lieutenant - s s s
7-	Jabbar Kadhim Dakhil	Non-Comissioned officer - Guards commander.
8-	Arkan Ali Khalil	s s s s s
9-	Adil Mozan Khalaf	s s s s s
10-	Amar Sadah Naji	Non-Comissioned officer - Computer officer.
11-	Luay Abdul-Rahman Shaker	Non-Comissioned officer
12-	Majid Obeid Radhi	s s s
13-	Mousa Ismail Jabir	s s administration
14-	Haythem Abdulla Mohamed	s s s - Guard
15-	Saad Guleim Rissan	s s s
16-	Qassim Hussein Madhlom	Senior Sergeant - Guard
17-	Sabah Abdul Hassan Kadhim	s s s
18-	Saad Nassif Oleywi	s s s
19-	Ali Kadhim Abdulla	s s s
20-	Kahtan Adnan Motib	s s s

## Furnitures

Type of Furniture	Quantity	
1-	2	
2- Office table + office chair	10	
3- Chair	5	
4- Wooden locker	3	
5- <del>Refriger</del> Refrigerator	3	
6- Air Conditioner	10	
7- Heater	10	
8- T.V. set.	5	
9- Video set.	3	
10- Copy machine	1	
11- Electric machine of cleaning	2	
12- Electric generator	1	
13- Gas cooker	1	
14- Water cooler	3	
15- Radio - Recorder set.	2	
16- Safety Box	1	
17- Carpet	10	
18- Bed	25	
19- Telephone set.	3	
20- Pillow	25	
21- Bedding	25	
22- Water heater	2	
23- blanket	50	

## " Stationary "

Quality	Quantity	
1- A4 paper of copy	5 bond	
2- Register	15	
3- Manila File		
4- Box file	20	
5- Paper file	500	
6- lined paper	10 bond	
7- pens	10 packet	
8- pencils	5 s	
9- Carbon	2 s	
10- Stripper	5	
11- Puncture	5	
12- pin	20 packet	
13- Ruler	5	
14- White correction Ink	5	
15- Office set.	3	
16- Computer	1	
17- Paper cutter	2	
18- Stamp	1	
19- Stand of stamps	5	























(Tasferat) (1)

List of officers who have pistols with its serial numbers

	Name	Rank	S. Num.	Type	Ammunition
1-	Ahmed ABass Ahmed	Brigade	57142	9 m.	26 Bullets.
2-	Dhiya Hussein Sahi	Colonel	50470	7 m.	24 "
3-	Juma Hussein Zamil	"	637847	" "	" "
4-	Kadhim Thamer Kadhim	L - C.	58098	9 m.	26 "
5-	Zerin Ali Mohamed	" "	8929	8 $\frac{1}{2}$ m.	8 "
6-	Satar Abid Ghadhab	" "	710330	7 m.	24 "
7-	Khalil Hanan Risan	" "	53226	" "	" "
8-	Ismail Zamil Oraibi	" "	89824	" "	" "
9-	Mohamad Nima Obeid	Major	86338	" "	" "
10-	Akhan Mehdi Onifus	Captain	89174	" "	" "
11-	Abass Nadhim Hamadi	"	680351	" "	14 "
12-	Farid Fatah Mohamed	Colonel	54081	" "	24 "
13-	Hussam Ali Hassan	1st Lieutenant	677974	" "	" "
14-	Wisam Kadhim Qassim	" "	58580877	" "	" "
15-	Wisam Abdul Hussein	" "	671637	" "	" "
16-	Fadhil Abdul Razaq	" "	654147	" "	" "
17-	Salim Abdul Zahra Qasim	L - C.	72659	" "	" "
18-	Mehdi Salih Dawod	Non-Commissioned officer	67663	9 m.	26 "
19-	Safa Riadha Jabir	" "	57214	" "	" "
20-	Ahmed Nayem Abass	" " "	67435	" "	" "
21-	Abdul Hadi Rahim	" " "	82197	7 m.	24 "
22-	Hassan Shalal Mawdham	" " "	37006	9 m.	26 "
23-	Talib Shingwa Ghailan	" " "	66372	" "	" "
24-	Fadhil Mushtaq	" " "	74905	7 m.	24 "
25-	Satar Jabar Mahsin	" " "	59604	9 m.	26 "
26-	Munir Mahsin Farhan	" " "	714958	7 m.	24 "
"	Ahmed Alwan Abid	" " "	66494	9 m.	No "



	Name	Rank	S. Num.	Type	Ammunition
28-	Samir Nasif Jassim	Non-Commissioned Officer	59866	9 m.	26 bullets
29-	Qais Hussain Khalil	S S S	66950	S S	S S
30-	Jumal Thigil Mirhaj	S S S	72273	7 m.	No S
31-	Abid Thamir Hassan	S S S	67480	9 m.	S S
32-	Haider Mokamad Faraj	S S S	59547	S S	S S
33-	Abdul Rahman Hameed	S S S	90933	7 m.	24 S
34-	Majid Obaid Radhi	S S S	60347	9 m.	No S
35-	Mokamad Majeed Rashid	S S S	67256	9 m.	S S
36-	Basim Oda Ginnati	S S S	67442	S	S S
37-	Kadhim Maadhi Faysal	S S S	71506	7 m.	24 S
38-	Hameed Majeed Hamadi	S S S	735344	S S	S S
39-	Samir Fadhil Kati	S S S	68241	9 m.	No S
40-	Raad Abdul Hussain Dajer	S S S	89424	7 m.	24 S
41-	Mohsin Hantash Saadun	Staff Sergeant	57821	9 m.	No S
42-	Hussain Mohsin Alwan	S S	75809	7 m.	24 S
43-	Abass Jassim Abass	S S	60891	9 m.	26 S
44-	Majid Hameed Hussein	S S	82766	7 m.	24 S
45-	Ahmad Ghali Noor	S S	67188	9 m.	No S
46-	Jassim Mokamad Abdulha	S S	67879	S S	S S
47-	Abass Hameed Hassan	S S	67730	S S	S S
48-	Abdul Karim Qassim	S S	57075	S S	S S
49-	Jaafar Zamil Khalifa	S S	58474	S S	S S
50-	Bassim Kadhim Khalaf	S S	57144	S S	S S
51-	Riyadh Hameed Hussein	S S	59619	S S	S S
52-	Jassim Mokamad Risan	S S	58910	S S	S S
53-	Hussain Jawad Hassan	S S	58534	S S	S S
54-	Muhamad Shafi Meizar	S S	51088	S S	S S
55-	Namir Sabah Shukir	S S	58611	S S	S S

Name	Rank	S. num.	Type	Amunition
56- Khalid Hashim Ali	Staff Sergeant	58970	9 m.	No bullets
57- Qassim Alwan Hassan	S S	57842	S S	S S
58- Hashim Maye Joda	S S	57348	S S	S S
59- Ghassan Kawan Jiyad	S S	66529	S S	S S
60- Ahmad Shihab Ali	S S	63779	S S	S S
61- Ahmad Oda Hussein	S S	67097	S S	S S
62- Dhya Abdul Ridha Khalef	S S	58285	S S	S S
63- Hani Ghazay Nahidh	S S	57399	S S	S S
64- Haider Hamid Hanash	S S	67825	S S	S S
65- Sabah Hussein Abid	S S	72282	7 m.	24 S
66- Basim Jabbar Ziyayer	S S	73801	S S	S S
67- Ali Jamal Abdul Wahab	S S	59105	9 m.	No S
68- Riyadh Khalil Mohamed	S S	671282	7 m.	24 S
69- Mohamed Qassim Mohamed	S S	66464	9 m.	No S
70- Oda Khalid Hassan	S S	61091	S S	S S
71- Salih Ali Yassin	S S	58969	S S	S S
72- Ihsan Kadhim Rissan	S S	56708	S S	S S
73- Falah Hassan Flayeh	S S	57645	S S	S S
74- Khudhair Abass	S S	66643	S S	S S
75- Ali Nori Salman	S S	66708	7 m.	24 S
76- Omar Adil Hassan	S S	67318	9 m.	No S
77- Ageel Thamer Jeber	S S	75652	7 m.	24 S
78- Bassim Ghali Hassan	S S	68270	9 m.	No S
79- Amar Yassin Hussein	S S	56996	S S	S S
80- Fadhil Abass Ahmad	S S	66621	S S	S S
81- Taha Mohamed Rashid	S S	66458	S S	S S
82- Hussein Mohamed Farhan	S S	90447	9 m.	24 S
83- Haider Ismael Obood	Non-Commissioned Officer	59474	9 m.	No S











①

\* TASFERAT \*

2	Desk Top Computers	CASE AJTC/H-D 40 S.B./R-128 M.B. monitor 17 Inch / Keyboard / Speakers.	Foreign Language
1	Typewriter Optima		Foreign Language
2	Printers OKI Laser Beam		
10	Cases - Pens		
10	Cases - Pencils		
5	Boxes Markers /Permanent		
15	Staplers with Staples		
15	Tape Dispensers with tape		
5	Clock (wall) ~ 30cm-Diameter		
5	Cases of Push Pens		
10	Cases of Printer Paper A4		
12	Extension Cords (9m.)		
4	Surge Protectors		
10	Scissors (Safety-rubber tipped)		
5	Boxes of Highlighters		
10	Boxes 3.5 Inch Disketts		
25	4 Ring Binders		
5	Boxes Document Protectors		
5	Boxes of File Folders		
2	2 Hole Punch		
10	Clip Boards		
5	Boxes of paper Clips		
			Foreign Language

*Tariq N. Musa*  
Tariq N. Musa





## ADDITIONAL ITEMS

- 9 ~~10~~ 2" or 3" THREE RING BINDERS
- ✓ 1 THREE HOLE PUNCH
- 3 REAMS COPY PAPER
- 2 RULES / STRAIGHT EDGE
- ✓ 24 BALL POINT PENS
- 25 PAD LOCKS

MILITARY /  
OTHER

FLEX CUFFS

BLANKETS

MRE'S

BOTTLED WATER



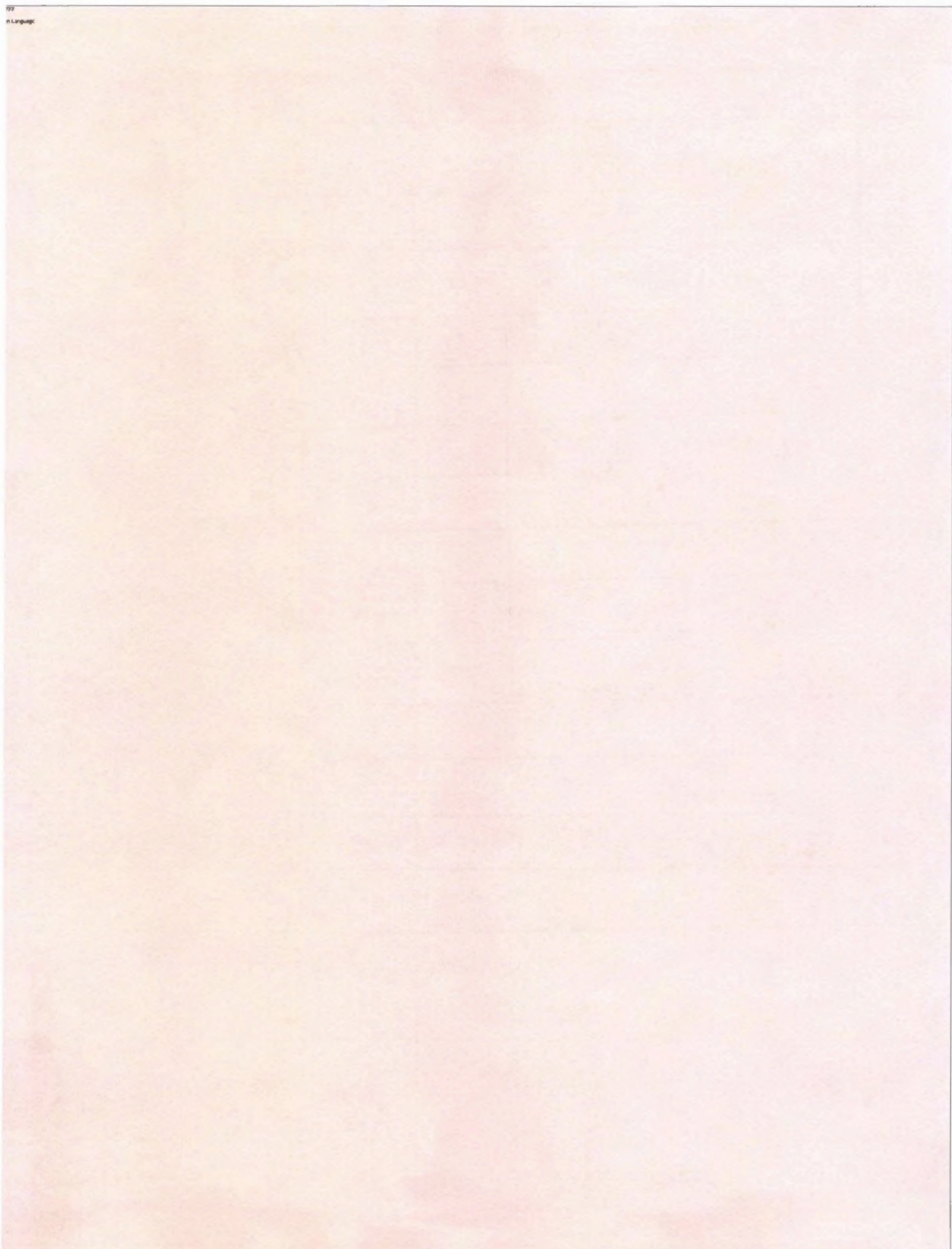
# Stationary equipment

1-	200 Papers Registration Book	20
2-	150 Papers Registration Book	20
3	A4 Paper	5 (bands)
4-	Manilla file	100
5-	Pack file	50
6-	Carbon paper	2 packs
7-	Correction fluid	5
8-	note tape	5
-	envelopes	100
10-	Pen	24
11-	Glue	5
12-	File tape	100
13-	Copper (copper)	5
14-	Puncher	5
15-	Paper Pins	10 packs



# Top urgent equipments

S. No	Equipment
1.	Steel Cook 25
2.	Steel Cooks or kitchen 12
3.	Steel counter
4.	Chair (office) 12
5.	ceiling fan (done) 12
6.	Bed with mattress 12
7.	water Cooler 3
8.	Refrigerator - (?) 1
9.	Set of sitting seats 2
10.	Air conditioner (done) 1
11.	So Curtains according to size





	Ranks	Design Language	Design Language
1	Major General	-	-
2	Brigadier General	1	1
3	Colonel	4	2
4	Lieutenant Colonel	11	11
5	Major	3	4
6	Captain	2	5
7	First Lieutenant	10	1.
8	Second Lieutenant	-	-
9	Police officers, Staff Sergeant	33	44
10	Staff Sergeant Senior Sergeant	55	00
11	Sergeant	-	-
12	Corporal	-	-
13	First policeman	-	-
14	policeman	-	-

Order of the Administrator of the Coalition Provisional Authority

De-Baathification of Iraqi Society

May 16, 2003

On April 16, 2003 the Coalition Provisional Authority disestablished the Baath Party of Iraq. This order implements that declaration by eliminating the party's structures and removing its leadership from positions of authority and responsibility in Iraqi society. By this means, the Coalition Provisional Authority will ensure that representative government in Iraq is not threatened by Baathist elements returning to power and that those in positions of authority in the future are acceptable to the people of Iraq.

Full members of the Baath Party holding the ranks of 'Udw Qutriyya (Regional Command Member), 'Udw Ear' (Branch Member), 'Udw Shu'bah (Section Member), and 'Udw Firqah (Group Member) (together, "Senior Party Members") are hereby removed from their positions and banned from future employment in the public sector. These Senior Party Members shall be evaluated for criminal conduct or threat to the security of the Coalition. Those suspected of criminal conduct shall be investigated and, if deemed a threat to security or a flight risk, detained or placed under house arrest.

Individuals holding positions in the top three layers of management in every national government ministry, affiliated corporations and other government institutions (e.g., universities and hospitals) shall be interviewed for possible affiliation with the Baath Party, and subject to investigation for criminal conduct and risk to security. Any such persons determined to be full members of the Baath Party shall be removed from their employment. This includes those holding the more junior ranks of 'Udw (Member) and 'Udw 'Amil (Active Member), as well as those determined to be Senior Party Members.

Displays in government buildings or public spaces of the image or likeness of Saddam Hussein or other readily identifiable members of the former regime or of symbols of the Baath Party or the former regime are hereby prohibited.

Training  
Forms for  
Duplication

The Administrator of the Coalition Provisional Authority or his designees may grant exceptions to the above guidance on a case-by-case basis.

By order of:

L. Paul Bremer, III

Administrator, Coalition Provisional Authority

L. Paul Bremer 5/16/03

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Rewards shall be made available for information leading to the capture of senior members of the Baath party and individuals complicit in the crimes of the former regime.

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By order of:

L. Paul Bremer, III

Administrator, Coalition Provisional Authority

L. Paul Bremer III 5/16/03





Table 10 (6)

# vehicles

Vehicle no.	Type and Model	User name	Purpose
1- 1655	ALBA House	(chief sergeant) Hussein Zaid	Refugees transfer
2- 2117	"	(chief sergeant) Sabah Ali	"
3- 2118	"	(chief sergeant) Adham Sabah	"
4- 2119	"	(commissioner) Ali Adham	"
5- 1367	F.A.C 2001	(chief sergeant) Hawker Abdul Bari	"
6- 1546	"	(chief sergeant) Fakhri Abdul Hussein	"
7- 2460	F.A.C 2001	(chief sergeant) Ahmed Shukri	"
8- 1498	Chevrolet 1988	(chief sergeant) Raed Abdul Majeed	"
9- 1365	F.A.C 2001	(chief sergeant) Majeed Hamid	"
10- 1253	Chevrolet 1989	(chief sergeant) Isam Jaber	Coffee service
11- 1211	F.A.C truck	(chief sergeant) Naytham Haid Zaid	"
12- 316	F.A.C truck	(colonel) Fakhri Radwan 1985	Principles followers (supervising)
13- 512	Cassidy Jawn	(lieutenant colonel) 1984	Karim Hussein vehicles follow up



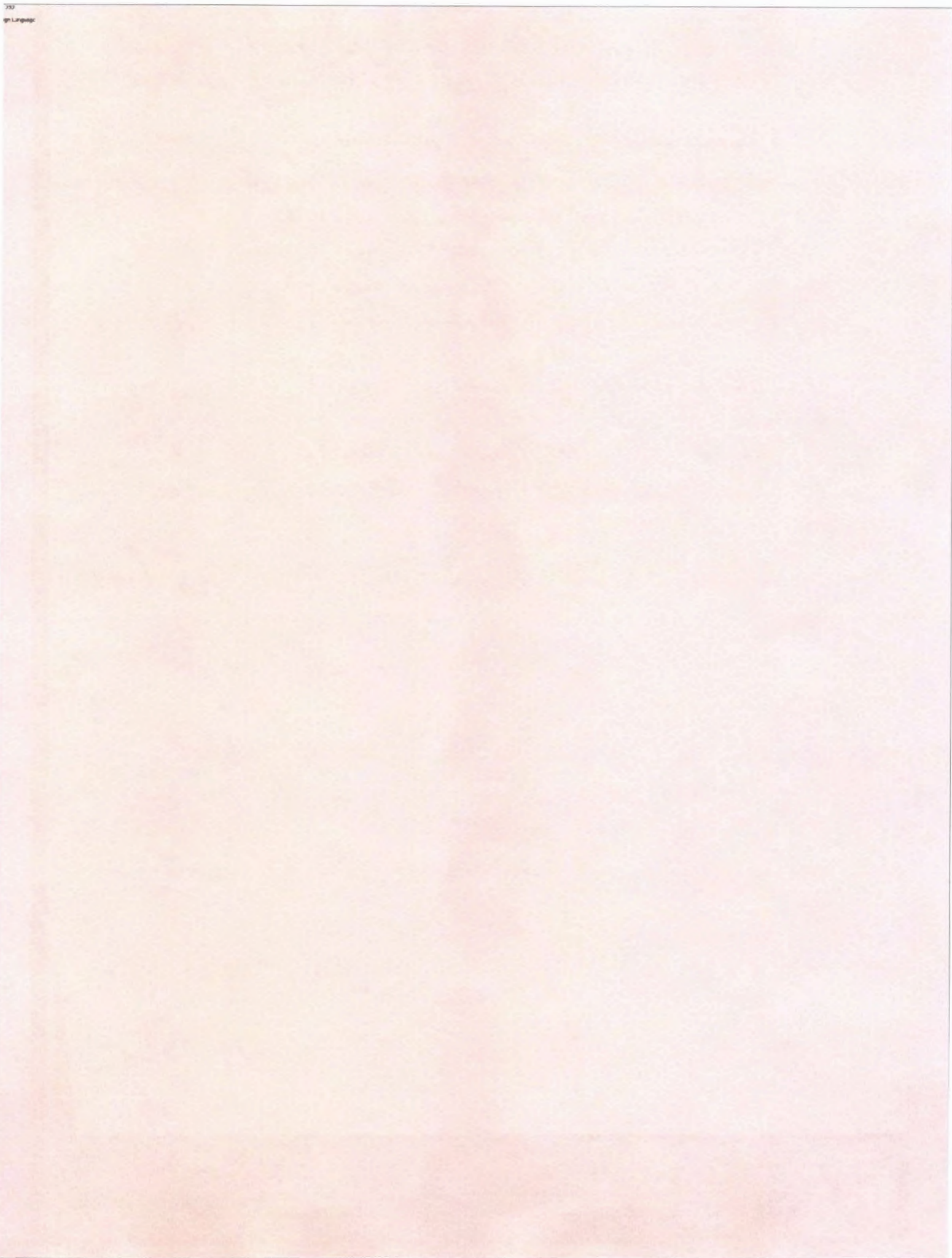
Attendance of the directory  
before the war

Attendance of the directory  
after war

classification	Number	classification	Number
Officers	32	Officers	29
Commissioners	65	Commissioners	43
Police men	120	Police men	71
Civil employee	2	Civil employee	2
Soldiers	-	Soldiers	-

### RAKES OF OFFICERS IN DIRECTORIES

Rank	Number	Current number
1- General	2	1
2- Colonel	5	5
3- Lieutenant Colonel	9	5
4- Major	4	4
5- Captain	3	2
6- Lieutenant	2	3
	<u>37</u>	<u>29</u>



List of all offices belonged to the detention  
centers and transfer centers with its capacity

Commanding Center of detention	Capacity
1. Commanding of detention and transfer (Head quarter of the director)	(300) detainees
2. Commanding of important crimes (number) (Head quarter of the director)	(500)
3. Commanding of important crimes (2) (Number detention)	(350)
4. Al-Fadheliya detention	(300)
5. Al-Rasafi detention	(300)
6. Al-Kasbi Hospital detention	(20)
7. Al-Rasheed Hospital detention	(150)

Total (1720)







(2)  
Suggestion

Special

1. Send Introduction Courses to Teach all officers how to Treat prisoners Humanely.
2. To open a division with the ministry of Health to establish, rep- clinic for the prisoners.
3. To ~~also~~ talk with the University of Baghdad to assign ~~Teacher~~ Teachers with Specialties in psychology & Sociology to talk with prisoners to find out why they commit High level crime.
4. To send some officers to other countries to find out how they run their prisoners & learn from them.
5. Changing the director into a specialized office to be equal with other specialized directorates in order to keep its position.
6. Buy Special Rooms to some employees.
7. Special Uniform to wear.
8. To have women to deal with the female prisoners.
9. Assign Certain Amount of money to the director to spend on for the expenses of Traveling the detainees to other prisons.



# The ~~2~~ Detention Center / Camp from Police Academy .

## \_\_\_\_\_ Their Needs \_\_\_\_\_

- ✓ 1 - General Repair to the Jail Structure
- ✓ 2 - General Repair to the Electric wiring, etc .
- ✓ 3 - General Repair of the water & Sewer System .
- ✓ 4 - Painting of the entire building
- ✓ 5 - To in large the Kitchen
- 6 - the Outer Fence to build it higher & place barbed wire on it .
- 7 - Repair the steel of the inside jail .
- 8 - To install Air Condition & Air Cooler for the Detainees .
- 9 - Install water Cooler for the prisoners
- 10 - Install TV monitor to watch the prisoners .
- 11 - Build large office for the officers
- 12 - Build large Room for the those detention of younger Age .
- 13 - Build large Room to Sleep in for Employees .
- 14 - Need (4) Buses to transfer Detainees to other place .
- 15 - Need (4) Pick ups (2) Tons To Transfer prisoners to other location .
- 16 - Need (3) Small Buses to bring Employees from their Home to office
- 17 - Need (12) Cars for officers
- 18 - need (6) Cars AS an ASSET when we transfer prisoners
- 19 - need Furniture AS Attached .
- 20 - need detection Equipment - to check prisoners
- 21 - ~~need~~ need a steel hand cuffs
- 22 - Need an internal Radio System
- 23 - need Several line for, phone AS well AS, intercom System .

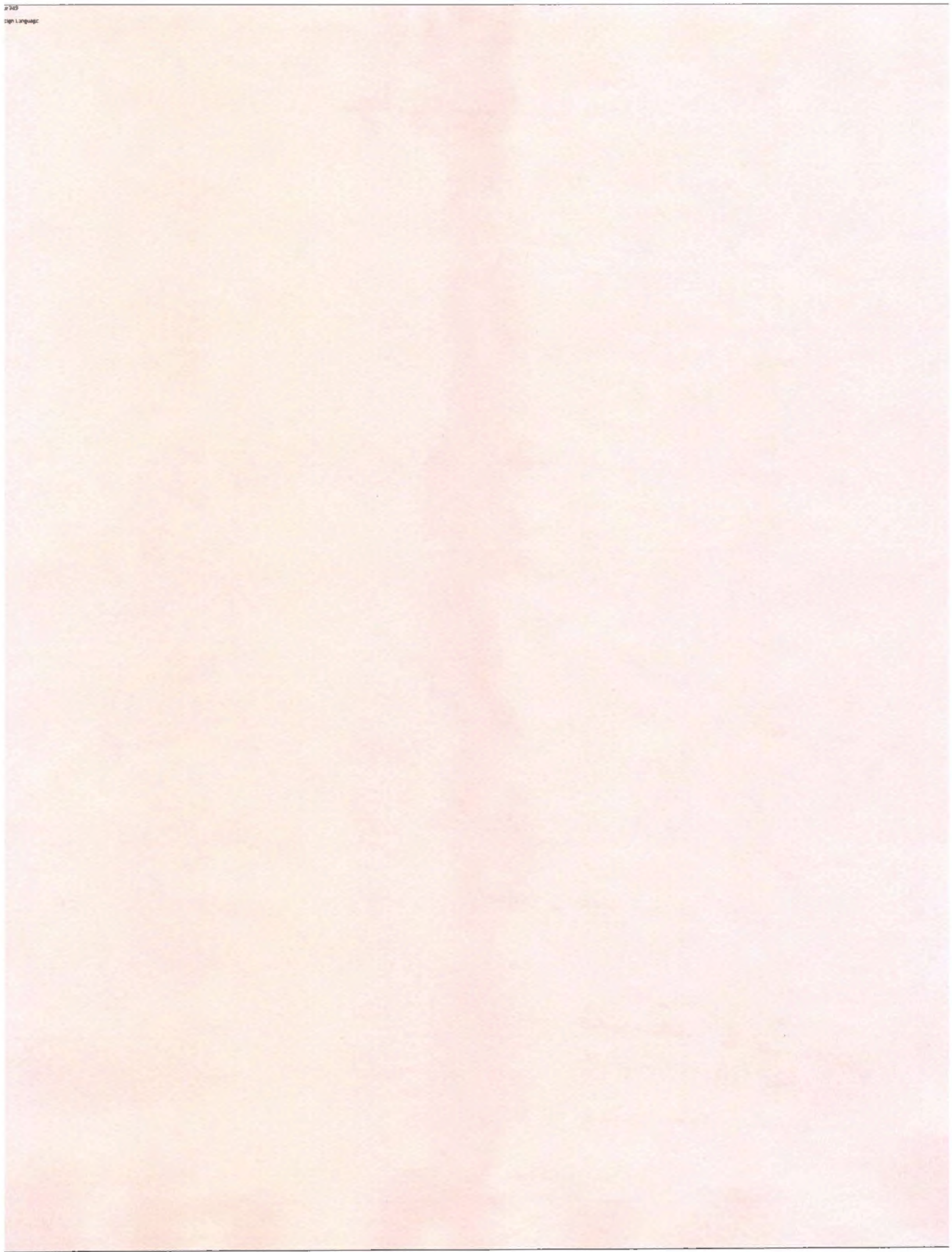














## office need

1. we need 10 Desk & chair
2. we need (10) Set of living room furniture.
3. we need (8) chair
4. we need (4) Book Shelf
5. we need (4) Refrigerator
6. we need (15) Air Condition
7. we need (15) Heater
8. we need (15) TV
9. we need (1) Fax machine
10. we need (1) Copier
11. we need (2) Computer
12. we need (3) Vacuum cleaner
13. we need (1) Generator
14. we need (50) Ceiling Fan
15. we need (5) Cooking Range
16. we need (5) Electric Heater
17. we need (4) water Cooler
18. we need (4) Recorder
19. we need (1) Safe Box
20. we need (4) Large Carpet
21. we need (4) Medium Size Carpet
22. we need (15) telephone
23. we need (30) metal filing cabinet-
24. we need (50) Sleeping Bed
25. we need (50) pillows
26. we need (50) mattress
27. we need (50) water Heater Blanket
28. we need (15) water Heater
29. we need window curtain (20)

"Tasfiyat"  
(List of all officers of the director)

Name	Rank	Position
1- Ahmed al-Bass Ahmed	General	C. M.
2- Jamila Hassan Zamil	Colonel	C. M. assistant
3- Fadhit Kadhum Jassim	"	Vehicles' officer
4- Ali Ahmed Ali	"	Transfer commander
5- Khalil Hassan Risan	Lieutenant Colonel	Transfer officer
6- Ismail Zamil Giday	"	"
7- Salim Abdul Kadhum Hassan	"	"
8- Saad Cassim Hassan	"	"
9- Star Abdul Chaudhary	"	Supervisor of the first detention of serious crimes
10- Muhammad Amin Chaid Majer	"	Transfer officer
11- Saad Abdul Rida Al-Husni	"	Detention officer
12- Adnan Alkadi Chaid Huss	Captain	Transfer officer
13- Al-Bass Kadhum Hamadi	"	"
14- Fadhit Abdul Razag Aziz	Lieutenant	Administration officer
15- Subhi Abdul Jabbar Ibrahim	1st Lt	Supervising officer
16- Atkeir Bahaa Al-Din Tawfiq	Lieutenant Colonel	
17- Kadhim Nassir Kadhim	"	"

Note (List of all Senior Sergeant of the Directory)  
 Senior Sergeant means Commissioner in Iraq (literal translation)

Name	Rank	Position
1. Ahmed Amin Alqass	S.S. (Command)	Writer of administration
2. Safia Riqla J. J. J.	S. S.	Writer of administration
3. Munir Mahsin Farhan	S. S.	"
4. Jufar Karthum Khiraka	S. S.	Writer
5. Samir Farid Alqali	S. S.	"
6. Raed Abdul Hussein Dajer	S. S.	Writer of legal dept.
7. Abdulhadi Rahim Hassan	S. S.	Transfer administration
8. Munir Ali Karim	S. S.	Legal dept
9. Ahmed Jafar Khadiri	S. S.	Writer of dept
10. Riqa Khadif Rami	S. S.	Messenger
11. Jassim, Mohamed, Mohamed	S. S.	Driver
12. Karthum, Abdul Faysal	S. S.	General
13. Mohamed Riqla Hassan	S. S.	Writer
14. Qays Hussein Khadif	S. S.	Barberman
15. Alqass Karthum Hassan	S. S.	General
16. Faysal Hussein Karthum	S. S.	"
17. Haider Mohamed Faraj	S. S.	"
18. Khadif Karim Yassir	S. S.	Speechhouse
19. Hassan Shalal Khadif	S. S.	Writer
20. Mehdi Farid Farid	S. S.	"
21. Abdul Rahman Hamid	S. S.	Reception (information)
22. Ali Mehdi Jafar	S. S.	Driver
23. Basim Ceta Jimati	S. S.	Writer
24. Ali Abdul Amir Jassim	S. S.	General
25. Mohamed Aliji Hashid	S. S.	Transfer administration
26. Raed Haider, Mohamed	S. S.	Writer

Name	Rank	Position
27. Haidar Ismail albed S.S. commander		Store of guns (armed man)
28. Ismail. Ahmed Hussein	S S	S S
29. Fakhri Shihab, Garitan	S S	Finger prints
30. Salih. Alkhali albid	S S	Suppression
31. Ali albed al Gafar Karim	S S	S
32. Kahlil albed al Mahji	S S	Letter
33. Kahlil albed al Fakhri Civil Employee		Cleaning man
34. Luay albed al Karim	S S	Inspector
35. Majid albed al Radhi	Senior Sergeant	



Name	Rank	Position
27- Abass Jassim Jassas	Staff Sergeant	Writer
28- Agil Thamer Jaber	S S	Guard
29- Basim Gali Hussein	S S	S
30- Ammar Yassir Hussein	S S	Correspondant
31- Fadhil Abass Ahmed	S S	S
32- Isam Jabar Hiniadi	S S	Driver
33- Hilal Mohsin Abid	S S	Guard
34- Raid Hamid Khartaf	S S	Cleaning man
35- Amin Abass Mohammad	S S	Writer
36- Bassim Thamer Abass	S S	Guard
37- Hassan Saber Adhab	S S	S
38- Adrian Jabar Shniskit	S S	S
39- Basim Kadhum Khartaf	S S	S
40- Raid Abid Maye	S S	Driver
41- Fouad Hiriz Kabash	S S	Guard
42- Abass Hamad Hassan	S S	S
43- Muhammad Abdal Hussein	S S	Driver
44- Ziyad Hassan Alwan	S S	Maintenance
45- Ahmad Ghalib Noor	S S	Guard
46- Ali Hassan Jabar	S S	S
47- Abass Abdull Shakin	S S	Guns Store (armed man)
48- Jassim Lafta Khudhair	S S	Writer
49- Majid Hamid Jabir	S S	Driver

Name	Rank	Position
1- Khalid Hashim Ali	Staff sergeant	Guard
2- Dhiya' Jabar Mi'Khliif	4 S	S
3- Namir Sabah Shakir	3 S	Driver
4- Hussain Ali Abid	6 S	Guard
5- Salih Ali Yassin	5 S	Driver
6- Isam Howel Matir	3 S	S
7- Ali Jinati Hussein	4 S	Guard
8- Azhar Sabah Abid	4 S	Driver
9- Riyadh Salih Mehdi	3 S	Guard
10- Hamid Shakir Abid	4 S	S
11- Hashim Qassim Karim	4 S	S
12- Dhiya' Abdul Ridha Kafif	4 S	"
13- Thamer Ali Jassim	4 S	S
14- Hussein Muhsin Alwan	4 S	S
15- Jassim Daham Abdulla	4 S	Maintenance
16- Ahmed Siktah Ali	4 S	Driver
17- Hussein Mohamed Farhan	4 S	Guard
18- Oda Khalid Hussein	4 S	S
19- Amir Hussein Zeydan	3 S	S
20- Mohamed Jassim Mohamed	4 S	S
21- Salim Najim Abid	4 S	S
22- Abass Mutashar Ali	3 S	S
23- Haider Abdul Baqi Ibrahim	4 S	Driver
24- Sabah Hassan Abid	3 S	Guard
25- Adil Ali Nassir	3 S	Guard
26- Bashir Siwadi Hira	4 S	S

(AL-Rusafa detention) Officers names

	Name	Rank	Position
1-	Salim Abid Al-Zuhra Qassim	Lieutenant Colonel	Commander of detention
2-	Khairulla Rathi Kadhim	<sup>2nd</sup> Lieutenant	Detention officer
3-	Wisam Kadhim Qassim	1st s	s 4
4-	Hussam Ali Hassan	1-st s	s s
5-	Sabah Jawad Kadhim	Senior Sergeant	
6-	Saad Sabir Hanoosh	s s	Detention S. S.
7-	Sa'ad Yousif Kassar	s s	Armed room
8-	Majeed Hussein Ibrahim	s s	Guards commander
9-	Ghassan Karwan Jabar	Staff Sergeant	Guard
10-	Taha Mohamed Rashid	s s	s
11-	Nasir Ali Rahim	s s	s
12-	Haider Zamil Hassan	s s	s
13-	Ahmad Oda Hassan	4 s	s
14-	Bassim Jabar Zigayer	s s	s
15-	Muhsin Hantoush Saqabon	s s	6
16-	Karam Heramid Mohamed	5 s	s
17-	Abass Abdull Shakin	s s	Writer
18-	Riyadh Khalil Mohamed	s s	s





## AL TASFERAT JAIL PHYSICAL SECURITY "WISH LIST"

### 1. FRONT GATE

- NEEDS TO CLOSE FULLY
- POSSIBLY PLACE WIRE ON TOP
- PLACE A SMALL SHACK NEAR BY
- ROLLING MIRRORS WITH LIGHTS FOR SEARCHING VEHICLES
- FLOOD LIGHT FOR NIGHT USE (IF APPLICABLE)
- STOP STICKS / HYDRAULIC BARRICADE
- NEED A BETTER WAY OF SEEING BEYOND THE GATE  
WITHOUT EXPOSING OURSELVES (MIRROR OR BULLET  
RESISTANT WIRE)
- POSSIBLY REPLACE GATE FOR NEWER MODEL
- ACCESS ROSTER POSTED / BARRED ROSTER POSTED

### 2. ROOFTOP (204<sup>TH</sup> MPCo.)

- WITHIN THE WEEK WE'LL HAVE A FIGHTING POSITION /  
LOOKOUT POINT BUILT BY OUR UNIT

### 3. INTERIOR GATE

- WIRE ON TOP
- STOP STICKS / HYDRAULIC BARRICADE
- POSSIBLY REPLACE GATE FOR NEWER MODEL

### 4. ACCESS CONTROL / SEARCH ROOMS

- METAL DETECTORS / WANDS
- X-RAY MACHINE

STARTED  
06 JULY 03 →

- BADGE SYSTEM (VISITOR, CONTRACTOR, ETC)
- ACCESS ROSTER POSTED
- BARRED ROSTER POSTED
- BADGE RECIPROCALITY SIGN / SYSTEM

## 5. ALLEY

- LIT UP (BUT NOT TO SILHOUETTE US)

## 6. IPF BUILDINGS

- FIND A WAY OF KNOWING WHO IS IN THAT AREA & WHEN THEY'LL BE THERE
- CLOSE OFF ACCESS POINTS FROM THAT AREA

## 7. END OF ALLEY

- REPLACE BURN WITH A WALL & WIRE

## 8. DOOR

- LOCK / BARRICADE DOOR

## 9. STAIRS

- REMOVE THEM / RAISE WALL

## 10. IPF AREA

- EITHER PLACE CONCERTINA WIRE AT ALL ACCESS POINTS OR HAVE IPF START USING / OCCUPYING THE AREA FOR TRAINING AGAIN

## 11. BURNED OUT ROOM

- NEED BETTER ACCESS WAY TO THAT AREA, POSSIBLY PUT A DOOR IN THE WALL AT 11a.

## 12. WALL [CB3/C3]

- NEED BETTER ACCESS TO THOSE WINDOWS,

## 13. INNER ALLEY

- PLACE TRIPLE STRAND C. WIRE (AT LEAST)  
UNDER EACH WINDOW ALONG THE WALL
- NEEDS BETTER LIGHTING


## 13a. GUARD SHACK

- IT NEEDS TO BE FINISHED

## 14. ROOFTOP POSITION

- WE PLACED A RUVING POSITION THERE

### ADDITIONAL NOTES:

- ALL SALLY PORTS INSIDE THE CELL BLOCKS  
NEED TO BE CHANGED (SEE SSG )
- MOST OF THE CELL WINDOWS/ DOORS/ BEDS  
NEED TO BE REENFORCED
- CELL DOORS NEED A HOLE FOR CUFFING/UNCUFFING
- ALL THE FACILITY OUTER WALLS AND SOME  
INNER WALLS NEED MORE C. WIRE
- MIGHT WANT TO RAISE THE HEIGHT OF SOME  
EXTERIOR WALLS (AT LEAST SOUTH SIDE)
- CAMERA SYSTEMS WITH MONITORS





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- STARTED  
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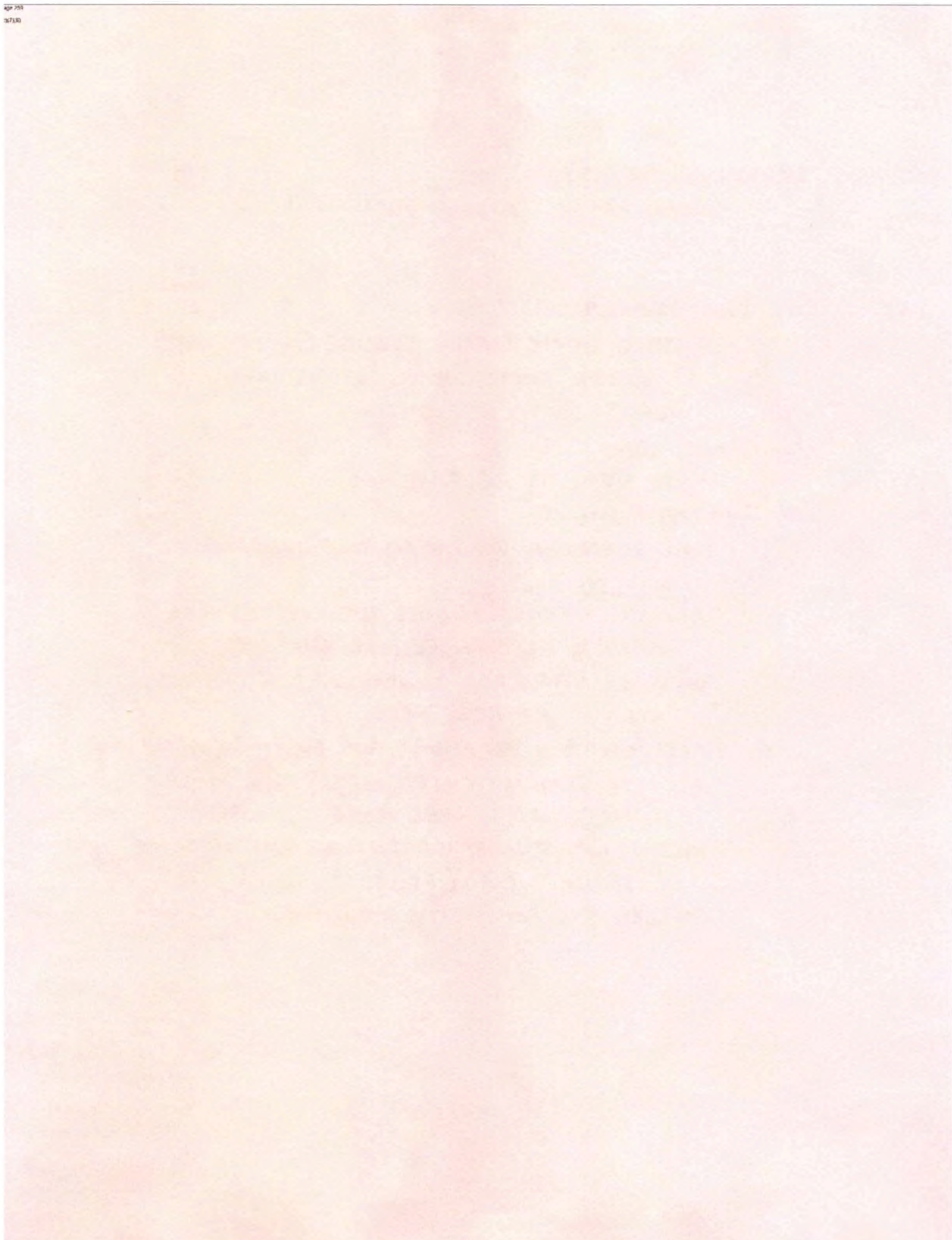
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- ALL THE FACILITY OUTER WALLS AND SOME  
INNER WALLS NEED MORE C. WIRE
- MIGHT WANT TO RAISE THE HEIGHT OF SOME  
EXTERIOR WALLS (AT LEAST SOUTH SIDE)
- CAMERA SYSTEMS WITH MONITORS





## 12. WALL [CB3/C3]

- NEED BETTER ACCESS TO THOSE WINDOWS,

## 13. INNER ALLEY

- PLACE TRIPLE STRAND C. WIRE (AT LEAST)  
UNDER EACH WINDOW ALONG THE WALL
- NEEDS BETTER LIGHTING


## 13a. GUARD SHACK

- IT NEEDS TO BE FINISHED

## 14. ROOFTOP POSITION

- WE PLACED A RUVING POSITION THERE

### ADDITIONAL NOTES:

- ALL SALLY PORTS INSIDE THE CELL BLOCKS  
NEED TO BE CHANGED (SEE SSG )
- MOST OF THE CELL WINDOWS/ DOORS/BEDS  
NEED TO BE REENFORCED
- CELL DOORS NEED A HOLE FOR CUFFING/UNCUFFING
- ALL THE FACILITY OUTER WALLS AND SOME  
INNER WALLS NEED MORE C. WIRE
- MIGHT WANT TO RAISE THE HEIGHT OF SOME  
EXTERIOR WALLS (AT LEAST SOUTH SIDE)
- CAMERA SYSTEMS WITH MONITORS

## Al-Tasferast Detention Center

This Detention Center is located across the street from the Iraqi Police Academy was operated previously by the Ministry of the Interior. It was operated as a pre-trial holding facility. It is currently being operated as an emergency holding facility for detainees (looters) by the military police. The compound consists of three primary dormitory style housing pods, one segregation cell, administrative offices, three small maintenance and storage shops, a booking area and control room. Renovation of the first housing pod has been initiated. Funding has been approved for the remaining two housing pods. The housing pods contain a total of 10 dormitories consisting of the following:

Housing Pod 1	Dorm 1	18' x 30' w/latrine	(Common wall with opening between Dorm 1 and 2)
	Dorm 2	18' x 37' w/latrine	
	Dorm 3	33' x 33' w/latrine	
	Dorm 4	33' x 33' w/latrine	
Segregation Cell		10' x 20'	
Housing Pod 2	Dorm 1	39' x 35' w/latrine	
	Dorm 2	35' x 45' w/latrine	
	Dorm 3	35' x 48' w/latrine	
Housing Pod 3	Dorm 1	18' x 30' w/latrine	(Common wall with opening between Dorm 1 and 2)
	Dorm 2	18' x 40' w/latrine	
	Dorm 3	35' x 66' w/latrine	

1

*Please file 10 minutes out.*  
*Reported by [unclear]*  
*3 [unclear]*  
*[unclear]*  
*[unclear]*  
*[unclear]*  
*[unclear]*

**INFORMATION MEMORANDUM**

**TO:** Judge Donald Campbell  
Senior Advisor, Ministry of Justice

**FROM:** [redacted]  
Senior Advisor, Prison Department

**DATE:** July 1, 2003

**SUBJECT:** Operational Detention Centers and Prisons

Per your request, the following correctional facilities are currently in operation throughout the country of Iraq:

<b><u>Camp Cropper:</u></b>	Airport, Baghdad	Operated by the military (800 <sup>th</sup> MP Brigade) Holds HVDs, and detainees those arrested for looting and criminal activities. Holds up to 400 detainees.
<b>Camp Vigilant</b>	Abu Ghraib Prison 20 km. w/ Baghdad	Operated by the military (800 <sup>th</sup> MP Brigade) Have approximately 400 detainees, has the capability of holding up to 1,600 detainees arrested for looting and criminal activities.
<b>Al-Sahlya Detention Center</b>	Baghdad	Operated by the military. Holds up to 100 detainees arrested for looting and criminal Activities. Now holding adult females and Juveniles
<b>Al-Tasferat Detention Center</b>	Baghdad	Operated by both Iraqi officers and the military (800 <sup>th</sup> MP Brigade). Holds 300 detainees. Currently
<b>Observation House Detention Center</b>	Mosul	Operated by Iraqi officers. Holds up to 112 juveniles. Was holding adult detainees; however, the Iraq guard force quit when threatened and all detainees escaped. Currently no detainees are in custody.
<b>Al-Maqual Detention Center</b>	Basrah	Operated by the British military. Holds up 300 pre-trial detainees.

[redacted]

## WORK ESTIMATES AND PROPOSALS FOR AL SALHYIAT AND RUSAFA JAIL FACILITIES

DATE: 27 AUGUST 2003

CONTRACTOR: Ali Mohsen Sarhan

POC: CPT [REDACTED] (S4 400<sup>th</sup> MP BN, [REDACTED])

### RUSAFA

1. Installing a brick wall with metal poles to improve force security. Cost = \$6.00 per meter = 80m x 6.00 = \$480.00
2. Installation of metal gate (4meters x 4meters) Cost = \$800.00
3. Installation of twenty large exhausts fans. \$115.00 per exhaust fan includes the fans and labor. Cost = \$2300.00
4. Installation of toilet door. Cost = \$100.00
5. Repair of swamp coolers that are not working. Cost = \$250.00
6. Repairing of large chain link fenced area in courtyard, includes building a roof over the chain linked area (120m squared) Cost = \$480.00
7. Repairing three metal doors. Cost = \$150.00
8. Repairing electrical system in the facility. Cost = \$200.00
9. Replacing 100meters of water/drainage pipe with ¾ inch of galvanized pipe. Cost = \$500.00
10. Installation of six water tanks. Cost = \$1200.00
11. Hauling the garbage and trash out of the facility (includes the metal and stone). Cost = \$1000.00
12. Repairing Sewage system. Cost = \$300.00
13. Repairing the roof of the building. Cost = \$300.00
14. Repair cell 1 walls (\*no estimate at this time)
15. Reinforce cell windows (\*no estimate at this time)



16. Build a search area for female visitors. proposed location outside the front gate (\*no estimate at this time)

17. TOTAL = \$7960.00

## WORK ESTIMATES AND PROPOSALS FOR AL SALHIYAT AND RUSAFA JAIL FACILITIES

DATE: 27 AUGUST 2003

CONTRACTOR: Ali Mohsen Sarhan

POC: CPT [REDACTED] (S4 400<sup>th</sup> MP BN, [REDACTED])

### AL SALHIYAT

1. Painting the entire walls surrounding the outside of the facility. 500meters x 4 = 2000meters. \$3.00 per meter. Cost = \$6000.00
2. Reinforcing outside wall with cement, steel pickets and concertina wire. 500meters x \$5.00 = \$2500.00
3. Repairing outside walls where stone is crumbling, holes. Cost = \$3300.00
4. Replacing two outside steel gates (includes gates and labor). Cost = \$1800.00
5. Install six new cell doors and paint each door. Cost = \$900.00

#### **Following Repairs are for the building next to the jail.**

6. Repairing and painting the walls of the rooms (5). Cost = \$4750.00
7. Repairing the water and plumbing lines for bathrooms. Making 5 bathrooms. Cost = \$3700.00
8. Remove large stone fixture in the middle of the kitchen. Cost = \$2000.00
9. Building 2 rooms' length 7meters, width 6meters. Cost = \$10,000.00
10. Repairing the floors of all the rooms. Cost = \$3000.00
11. Rebuilding the narrow entranceways of the buildings (4). Cost = \$2250.00

12. Repairing electricity throughout all rooms.  
Cost = \$2700.00
13. Repairing water system. Cost = \$1000.00
14. Repairing small reception building. Cost \$2800.00
15. Installing Air Conditioning throughout 5 buildings. Cost = \$3600.00
16. Installation of water tank with water pump. Cost = \$800.00
17. Making and installation of steel bar windows (8). Cost = \$1600.00
18. Building and installation of Air Conditioner stands(5). Cost = \$600.00
19. Installation and wiring of electric lights. Cost = \$1900.00
20. Installation of glass windows. Cost = \$600.00
21. Removal of trash and debris in the courtyard and building areas. Cost = \$1500.00
22. Buying eight steel doors for the building/rooms. Cost = \$1900.00
- 23, Repairing the water system. Cost = \$2600.00

**TOTAL = \$61,800.00**

The Contractor  
Ali Mohsen Sarhan

(b)(6) **CPT. Dept. of Prisons**

**From:** (b)(6) CPT, Dept. of Prisons  
**Sent:** Tuesday, September 23, 2003 10:49 AM  
**To:** (b)(6)  
**CC:** (b)(6)  
**Subject:** RE: FW: Invoice for Prisons Department

I think your steps to resolution will aid in expediting payment. Sarkies is the key.

He will ask for a written contract so perhaps an electronic terms and conditions contract can be verified by (b)(6) via email. (b)(6) email, I believe, is (b)(6)

Sarkies may question payment for MOI equipment. My guess is that he will want to know if the equipment is now property of prisons, if not, he will want to know how to trace the ownership and liability on paper. Reasonable responses on your parts 2 and 3 but he will want it to be transparent and on paper for the auditors.

I understand your quoting for the food. Eyebrows will raise, however, because the caterer at the facilities next door charges \$3 per person for three meals per day and only charges on actual meals served. He will probably ask for a headcount of the meals served on those days.

I understand the charges for the application. I was led to believe there was much less involvement but that has been cleared up.

Trust me, I would rather see you paid than not... I have encountered many issues in my attempts to pay off invoices for contracts not entered into without following proper Iraqi procedures and laws. The questions I posed result from actual experience in dealing with other vendor payments.

Regards,

CPT (b)(6)

-----Original Message-----

**From:** (b)(6)  
**Sent:** Tuesday, September 23, 2003 10:15 AM  
**To:** (b)(6) CPT, Dept. of Prisons

**Subject:** RE: FW: Invoice for Prisons Department

To Whom it May Concern:

I have addressed the issues you have raised below. I understand that you do not control the money, but I do want to clarify the goods and services we have provided. I hope to get feedback and suggestions if there are additional steps that we need to take.

1. (b)(6) ordered the services at the prices listed on our invoice. These were agreed upon by Mr. (b)(6) and he ensured that services and goods provided would be paid for. We are currently tracking down contact with (b)(6) back in the US to verify this fact.

2. Products that we provide are property of MOI and do not belong to us.

3. The stabilizers provided for the water coolers is a item supplied separate from the water cooling units. The stabilizers are small units that plug into the wall and provide the cooler with clean electricity. Electricity provided in Iraq has many voltage spikes that ruins electrical equipment. Because these items are not physically fixed to the classrooms they have been subject to theft. They are not the only items that have been subject to theft after the Academy started classes, other items that has been illegally removed from the Academy include bathroom light fixtures. We are not responsible to replace items that have been stolen. The stabilizers were products that were purchased by MOI and are not services.

4. The prices for the catering are within the current market rates in Baghdad. Market Rates range from 1 USD to 10 USD, depending on quality, location and service, as provided by us and other catering outfits. KBR currently charges the CPA 2.7 USD per meal for large volumes. Our 3 USD per meal charge is within the market range and takes into consideration providing food at the Police Academy, which is a terrorist target and is a constant security risk.

5. The 500 USD design fee is for the Prisons application. We were given a paper version of the form which was photocopied together and was not consistent in format nor was it in electronic format. We completely redesigned the application re-typing the English and Arabic parts to make it look professional. We completed this task in MS Word and provided the Prisons department printed copies and the electronic version, We used our graphic designer to accomplish this task overnight and these rates are consistent to other graphic art projects we have completed.

6. The amounts of goods and services provided have been consistent with all Invoices we have submitted and do not include any interest or late fees.

I hope this clears up any misconceptions about this case.

Steps we will take to resolve this issue:

1. Confirm via written letter from [redacted] that these services were ordered at the prices submitted.
2. Discuss with Sarkies Seebo Sarkies at Dawoodie about this case
3. Provide a letter from Cpt. [redacted] and Cpt. [redacted] that the goods and services on the invoices were received in good order
4. Contact the Iraqi Prisons managment to resolve this matter once the first three steps are completed.

Please let me know if there is anything else I can provide. If you can provide a contact number or email address for [redacted] we can speed the resolution process.

Regards,

[redacted]

Tracking:

Recipient

[redacted]

Read



**Recipient**

(b)(3)

**Read**

Read: 9/23/2003 10:52 AM

Read: 9/23/2003 6:13 PM

(b)(6)

Dept. of Prisons

---

**From:**

(b)(6)

**Sent:**

Tuesday, September 23, 2003 11:54 PM

**To:**

(b)(6)

Dept. of Prisons

**Subject:**

RE: FW: Invoice for Prisons Department

Thanks for your response and help for trying to sort out these issues. I will speak with MOI and see if we can transfer the equipment and financial responsibility to MOI. I think it makes the most sense since the facilities belong to MOI and so should the equipment in the classrooms. I don't see this as a problem. I am working on the other paperwork issues.

I will let you know when I have completed the necessary documents.

Regards,

(b)(6)

(b)(6) CPT, Dept. of Prisons

From: (b)(6) 04  
Sent: Tuesday, September 23, 2003 10:53 AM  
To: (b)(6) CPT, Dept. of Prisons  
Subject: RE: FW: Invoice for Prisons Department

Good answer. Keeps everybody honest.

(b)(6)  
Major, US Army  
800th Military Police Brigade (I/R)  
DSN: (b)(6)  
Cell: (b)(6)

----- Original Message -----

From: (b)(6) CPT, Dept. of Prisons  
Sent: Tuesday, September 23, 2003 10:49 AM  
To: (b)(6)

(b)(6)  
Subject: RE: FW: Invoice for Prisons Department

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Regards,

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From: (b)(6)  
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To: (b)(6) CPT, Dept. of Prisons

(b)(6)  
Subject: RE: FW: Invoice for Prisons Department

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4. The prices for the catering are within the current market rates in Baghdad. Market Rates range from 1 USD to 10 USD, depending on quality, location and service, as provided by us and other catering outfits. KBR currently charges the CPA 2.7 USD per meal for large volumes. Our 3 USD per meal charge is within the market range and takes into consideration providing food at the Police Academy, which is a terrorist target and is a constant security risk.

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Steps we will take to resolve this issue:

1. Confirm via written letter from (b)(6) that these services were ordered at the prices submitted.
2. Discuss with Sarkies Seebo Sarkies at Dawoodie about this case
3. Provide a letter from Cpt. (b)(6) and Cpt. (b)(6) that the goods and services on the invoices were received in good order



4. Contact the Iraqi Prisons management to resolve this matter once the first three steps are completed.

Please let me know if there is anything else I can provide. If you can provide a contact number or email address for [REDACTED] we can speed the resolution process.

Regards,

[REDACTED]

[REDACTED] **CPT, Dept. of Prisons**

**From:** [REDACTED] CPT, Dept. of Prisons

**Sent:** Monday, September 22, 2003 7:35 AM

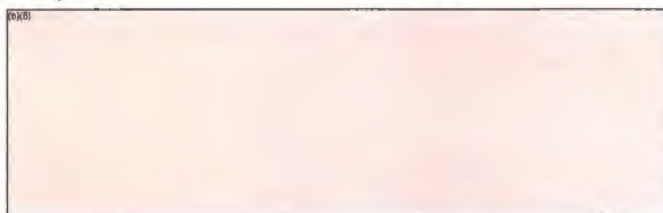
**To:** [REDACTED]

**cc:** [REDACTED]

**Subject:** FW: Invoice for Prisons Department

**Tracking:** Recipient

Read



Gentlemen, I understand that you desire payment. As you will note, I requested certain pieces of information and explanations almost two weeks ago.

In addition, you will be required to provide a statement that you provided all the products on your invoice. Remember that we still follow Iraqi law other than in specific case where CPA rescinded unjust laws. I am not trying to be a pain but I do NOT control the money. The Iraqi management controls the money and payments. I am trying to save you some trouble.

An Iraqi auditing team from the prison service will review your invoice and ask questions that I have asked. Ministry of Finance will audit their records. Ministry of Finance will further investigate anything that resembles usury in this post-war environment, ergo the need for the production of a signed contract, listing of labor and materials purchased, etc.

In order to expedite the process, you may contact Sarkies Seebo Sarkies at Dawoodie, in the Al Mansur district of Baghdad or call 1-914-822-7704. Sarkies speaks a little English but Arabic works best. Again, he will ask for everything I have outlined above AND in the message below.

It will take 1-2 weeks for a check to be created once you provide all of the appropriate information.

CPT [REDACTED]

-----Original Message-----

**From:** [REDACTED] CPT, Dept. of Prisons

**Sent:** Sunday, September 14, 2003 8:33 AM

**To:** [REDACTED]

**Subject:** FW: Invoice for Prisons Department

I need a reply from you, sooner, rather than later, in order to settle this account.

CPT [REDACTED]

-----Original Message-----

**From:** [REDACTED] CPT, Dept. of Prisons

**Sent:** Thursday, September 11, 2003 3:51 PM

**To:** [REDACTED]

**Subject:** Invoice for Prisons Department

9/23/2003

I need all four names for you in order to have a check printed.

Before that, I do not understand many of the charges and must have them explained before asking the Iraqi accounting team to make a check:

The "stabilizers" charge seems to be excessive. Those items belong to you, except for one owned by CPT [REDACTED] and should be a cost of doing business for you. That is to say, I do not agree with being charged for your reusable equipment in this fashion. I know you may have to buy things to service a customer but the customer rarely pays for the item in full over and over.

Next, I do not understand the \$500 charge for the design of the applications. We designed the application and the only change was the first page with a dotted "tear off" receipt.

The rate of \$3 is extremely high. The rate is much higher than I would find in the U.S. when everything else costs either much less (most all items) or about the same.

Finally, the meal rate is three times the local economy rate. I do not understand this at all.

Do you have a written contract? I have not found one and can only assume that [REDACTED] may have made an agreement of some sort with you.

CPT [REDACTED]  
494th MP DET/800th MP BDE  
Dept. of Prisons, Ministry of Justice  
Military Advisor, Finance and Administration

9/23/2003

(b)(6) **CPT, Dept. of Prisons**

**From:** (b)(6) CPT, Dept. of Prisons

**Sent:** Sunday, September 14, 2003 8:33 AM

**To:** (b)(6)

**cc:** (b)(6)

**Subject:** FW: Invoice for Prisons Department

**Tracking:** Recipient

**Read**



Read: 9/14/2003 12:43 PM

Read: 9/14/2003 8:41 AM

I need a reply from you, sooner, rather than later, in order to settle this account

CPT (b)(6)

-----Original Message-----

**From:** (b)(6) CPT, Dept. of Prisons

**Sent:** Thursday, September 11, 2003 3:51 PM

**To:** (b)(6)

**Subject:** Invoice for Prisons Department

I need all four names for you in order to have a check printed.

Before that, I do not understand many of the charges and must have them explained before asking the Iraqi accounting team to make a check:

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Finally, the meal rate is three times the local economy rate. I do not understand this at all.

Do you have a written contract? I have not found one and can only assume that (b)(6) may have made an agreement of some sort with you.

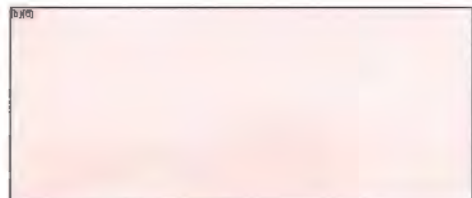
CPT (b)(6)

494th MP DET/800th MP BDE

Dept. of Prisons, Ministry of Justice

Military Advisor, Finance and Administration

9/24/2003





## TECHNICAL ASSESSMENT

Project Title:

Karbala Jail

Date of Site Visit:

25, June 2003

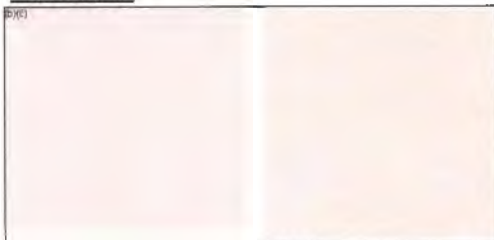
Location:

Karbala

Province: Karbala

Coordinates: 38S MB 09314 08128

Attendees:



Observations:

The Karbala City Jail was reviewed by the CPA South Central Fest Team. This two-story structure is constructed of poured in place concrete and is structurally in good condition. The toilets/sinks/showers are non functional and in need of immediate attention for the proposed inmate population of 200. The electrical system including the panel appeared functional but may require upgrading to handle additional loads imposed by fans and lighting.

Recommendations: (Scope) The scope of work is as follows:

- Painting of walls and ceilings w/surface prep.
- Replace 36 in x 78 in metal security doors
- Install additional fluorescent lights, wall mounted 1 foot from ceiling
- Install additional ceiling and exhaust fans
- Install showers and toilets
- Repair/Replace windows and screens
- Provide metal frame double bunk beds w/mattress, cover and sheets
- Install new 75 KVA emergency generator with manual transfer

**Tank 'A'** is a small holding cell that requires one ceiling fan and two wall mounted 4 foot fluorescent lights. The cell needs one toilet and one shower installed. This cell will require paint on the ceiling and walls. The floor is in good condition and will not require any repairs.

**Tank 'B'** has recently been refurbished and only needs the fluorescent lights removed from the ceiling and mounted on the walls approximately 1 foot from the ceiling.

**Tank 'C'** is a cell that is being used to house the female inmates. This cell requires one ceiling fan and four wall mounted 4 foot fluorescent lights. The walls and ceiling need a single coat of paint. The wall will be two toned with the lower section being a light blue and the upper portion being white which matches the ceiling. This cell has one window which needs to be replaced. The cell needs one toilet, one shower, and one sink installed in the existing bathroom. This bathroom has 12" x 12" terracotta tile on the walls and on the floors. The tile runs up the wall 7 feet and is missing some pieces along the top row. The walls and the floors need to be cleaned and the top two feet of the walls will have to be painted along with the ceiling. The floor is in good condition and will not require any repairs.

**Tank 'D'** requires two ceiling fans and four wall mounted 4 foot fluorescent lights. The walls and ceiling need a single coat of paint. The wall will be two toned with the lower section being a light blue and the upper portion being white which matches the ceiling. The 36 in. x 78 in. metal security door needs heavy duty wire mesh installed along with some additional rebar to close existing holes. The cell has one window that needs to be replaced. The cell needs one toilet, one shower, and one sink installed in the existing bathroom. This bathroom has 12" x 12" terracotta tile on the walls and floor just like the bathroom in tank 'C'. The tile runs up the wall 7 feet and is missing some pieces along the top row. The walls and the floors need to be cleaned and the top two feet of the walls will have to be painted along with the ceiling. The floor is in good condition and will not require any repairs.

**Tank 'E'** has 4 working ceiling fans and does not require any additional fans. This room is very large and will require eight wall mounted 4 foot fluorescent lights. The walls and ceiling need a single coat of paint. The wall will be two toned with the lower section being a light blue and the upper portion being white which matches the ceiling. The cell has four windows that need to be replaced. The bathroom in this cell has a large amount of debris and human waste piled up in the floor. All this material will have to be removed and the pipes for the plumbing will need to be cleared of material clogging the pipes. The entire bathroom is very filthy and needs to be cleaned with a strong disinfectant. Tank 'E's' bathroom needs 3 toilets, 3 showers and a long sink basin with several faucets. This bathroom has 6" x 6" white tile on the walls and floor and there are several tiles missing in different locations. The top two feet of the walls will have to be painted along with the ceiling. The condition of the floor is unknown due to the large amount of material that has collected over the past several months.

**Tank 'F'** requires two ceiling fans and four wall mounted 4 foot fluorescent lights. The walls and ceiling need a single coat of paint. The wall will be two toned with the lower section being a light blue and the upper portion being white which matches the ceiling. The cell has two windows that need to be replaced. Tank 'F's' bathroom needs 3 toilets, 2 showers and a sink basin with two faucets. This bathroom has 12" x 12" white tile on the walls and floor and there are several tiles missing in different locations. The top two feet of the walls will have to be painted along with the ceiling. The floor is in good condition and will not require any repairs.

**Tank 'G'** requires three ceiling fans and six wall mounted 4 foot fluorescent lights. The walls and ceiling need a single coat of paint. The wall will be two toned with the lower section being a light blue and the upper portion being white which matches the ceiling. The cell has two windows that need to be replaced. The cell needs one toilet, one shower, and one sink installed in the existing bathroom. This bathroom had a tile floor and tile on the walls but the tile has been removed. The only thing that remains is the exposed brick and mortar. The entire bathroom needs to have tile installed or have plaster applied to the walls. The top two feet of the walls in the bathroom will have to be painted along with the ceiling.

For a detailed cost breakdown please see attached spreadsheet. A floor plan is also included in the attachments for clarification and room dimensions.

**Submitted by:**



USACE CPA South Central  
26 June 2003

<u>Karbala</u>				7/15/2003	<u>City</u>	<u>Jail</u>			
<u>Tank A</u>					<u>Tank B</u>				
<u>Item</u>	<u>Quantity</u>	<u>Unit \$</u>	<u>Total \$</u>		<u>Item</u>	<u>Quantity</u>	<u>Unit \$</u>	<u>Total \$</u>	
Fan	1	\$ 15.00	\$ 15.00		Lights	2	\$ 6.00	\$ 12.00	
Lights	2	\$ 6.00	\$ 12.00		(Move)		<b>TOTAL \$</b>	<b>\$ 12.00</b>	
Toilet	1	\$ 38.50	\$ 38.50						
Ex. Fan	1	\$ 20.00	\$ 20.00						
Shower	1	\$ 50.00	\$ 50.00						
		<b>TOTAL \$</b>	<b>\$ 135.50</b>						
<u>Tank C</u>					<u>Tank D</u>				
<u>Item</u>	<u>Quantity</u>	<u>Unit \$</u>	<u>Total \$</u>		<u>Item</u>	<u>Quantity</u>	<u>Unit \$</u>	<u>Total \$</u>	
Fan	1	\$ 15.00	\$ 15.00		Fan	2	\$ 15.00	\$ 30.00	
Lights	4	\$ 6.00	\$ 24.00		Lights	4	\$ 6.00	\$ 24.00	
Toilet	1	\$ 38.50	\$ 38.50		Toilet	1	\$ 38.50	\$ 38.50	
Shower	1	\$ 50.00	\$ 50.00		Shower	1	\$ 50.00	\$ 50.00	
Sink	1	\$ 50.00	\$ 50.00		Sink	1	\$ 50.00	\$ 50.00	
Windows	1	\$ 32.00	\$ 32.00		Windows	1	\$ 32.00	\$ 32.00	
Ex. Fan	1	\$ 20.00	\$ 20.00		Ex. Fan	1	\$ 20.00	\$ 20.00	
		<b>TOTAL</b>	<b>\$ 229.50</b>				<b>TOTAL</b>	<b>\$ 244.50</b>	
<u>Tank E</u>					<u>Tank F</u>				
<u>Item</u>	<u>Quantity</u>	<u>Unit \$</u>	<u>Total \$</u>		<u>Item</u>	<u>Quantity</u>	<u>Unit \$</u>	<u>Total \$</u>	
Fan	0	\$ 15.00	\$ -		Fan	2	\$ 15.00	\$ 30.00	
Lights	8	\$ 6.00	\$ 48.00		Lights	4	\$ 6.00	\$ 24.00	
Toilet	3	\$ 38.50	\$ 115.50		Toilet	3	\$ 38.50	\$ 115.50	
Shower	3	\$ 50.00	\$ 150.00		Shower	2	\$ 50.00	\$ 100.00	
Sink	3	\$ 50.00	\$ 150.00		Sink	2	\$ 50.00	\$ 100.00	
Windows	4	\$ 32.00	\$ 128.00		Windows	2	\$ 32.00	\$ 64.00	
Ex. Fan	1	\$ 20.00	\$ 20.00		Ex. Fan	1	\$ 20.00	\$ 20.00	
		<b>TOTAL</b>	<b>\$ 611.50</b>				<b>TOTAL</b>	<b>\$ 453.50</b>	



<b>Tank G</b>							
<u>Item</u>	<u>Quantity</u>	<u>Unit \$</u>	<u>Total \$</u>	<u>Item</u>	<u>Quantity</u>	<u>Unit \$</u>	<u>Total \$</u>
Fan	3	\$ 15.00	\$ 45.00	Fans	13	\$ 15.00	\$ 195.00
Lights	6	\$ 6.00	\$ 36.00	Lights	28	\$ 6.00	\$ 168.00
Toilet	1	\$ 38.50	\$ 38.50	Toilets	10	\$ 38.50	\$ 385.00
Shower	1	\$ 50.00	\$ 50.00	Showers	9	\$ 50.00	\$ 450.00
Sink	1	\$ 50.00	\$ 50.00	Sinks	8	\$ 50.00	\$ 400.00
Windows	2	\$ 32.00	\$ 64.00	Windows	10	\$ 32.00	\$ 320.00
Ex. Fan	1	\$ 20.00	\$ 20.00	Ex. Fan	6	\$ 20.00	\$ 120.00
<b>TOTAL</b>			<b>\$ 303.50</b>	<b>Total</b>			<b>\$ 2,038.00</b>
<b>Common Area (H)</b>							
<u>Item</u>	<u>Quantity</u>	<u>Unit \$</u>	<u>Total \$</u>				
Fan	4	\$ 15.00	\$ 60.00				
<b>Total A-H</b>			<b>\$ 2,050.00</b>				
			\$ 3,000.00	Paint			
			\$ 5,625.00	Bunks			
			\$ 2,700.00	Mattress	Pillow Case	Sheet	
			\$ 2,000.00	Clean-up	prior	to work	
			\$ 2,000.00	labor	inefficiency	due to	doing one room at a time
			\$ 2,000.00	panel box			
			\$ 5,000.00	75 KVA	Emergency	Governor	
<b>TOTAL</b>			<b>\$ 24,375.00</b>				

Project		Duration

### Al Hilla Notes

Major [REDACTED] OCPA construction manager

FEST (Field Engineer Support Team) in Hilla, located in ORHA/CPA Headquarters-Major [REDACTED] or [REDACTED]

Lt. Col [REDACTED] Australian Integration Cell, ORHA/CPA South Central Headquarters in Hotel

Major [REDACTED], Acting Director Finance

### Karbala Notes

Lt. [REDACTED]

Lt. Col. [REDACTED]

Central Police Station Captain [REDACTED] or Captain [REDACTED]

Major [REDACTED]

### Al Hilla Repairs

<b>\$8000.00</b>	Mattress w/cover \$10.00 per
<b>\$6400.00</b>	Bed sheets, pillows, pillow covers \$8.00
<b>\$2250.00</b>	Ceiling fans <b>\$16.00</b> per
<b>\$3000.00</b>	Lights \$6.00 per
<b>\$7500.00</b>	Painting of prison
<b>\$1900.00</b>	Toilet and shower repair <b>\$50.00</b> per
<b>\$1000.00</b>	Debris removal
<b>\$9000.00</b>	Bed repair <b>\$15.00</b> per
<b>\$12500.00</b>	New beds <b>\$75.00</b> per
<b>\$2000.00</b>	Electrical panel
<b>\$4500.00</b>	Foot lockers
<b>\$2000.00</b>	Air conditioners <b>\$400.00</b> per
<b>\$225.00</b>	Electric switches
Grand total: <b>\$60,275.00</b>	
Extras costs not figured in	
Pistol for Director	
Locks - <b>\$2.00</b> per	
Water cooler - <b>\$500.00</b>	
<b>75 KVA</b> Emergency generator - <b>\$5,000.00</b>	
Screens for windows <b>\$2.00</b> per square meter	

~~\$1500~~ Term Fans

400 LIGHTS  
\$6 PER LIGHT  
\$2400 TOTAL

SCREENS  
\$2 PER SQUARE

\$1000 PER  
MATTRESS w/ COVER  
1.9 mtr x 5 mtr  
Per Sq Meter

\$125 PER SMOOT (FOD)

20 TENTS, 4 mtr x 5 mtr  
(Plastic)

\$820 EACH

\$7700 TOTAL

AIR CONDITIONING

\$415 PER AC

TOTAL

6 Exhaust Fans

\$20 PER FAN  
\$1200 TOTAL

Electric Power (one line)  
TBD

\$7500 - PAINTING

\$125 PER 10 FT (W. 1000 GROSS)

\$1500 PER BEDS (BUNK) REPAIR

\$7700 PER BUNK BED NEW REPAIR

\$100000 CLEANING + REPAIRS  
OF TENTS

12 Days PER SECTION  
40 Days TO (CAMP) FROM  
TENT

6 SINGLE BEDS

\$2250 CHAIRS GEAR





**Ministry of Justice  
Department of Prisons  
Office of Coalition Provisional Authority  
Baghdad, Iraq APO AE 09302**

29 October 2003

**MEMORANDUM FOR RECORD**

**SUBJECT:** Authority to Purchase Emergency Generator for AL Kharkh Juvenile Detention Center


The Iraqi Correctional Services management team, specifically: Salam Hussein, Sarkies Seebo Sarkies, BG Juma'a, Hameed Jaber Aboud, and Mona Idhrees are authorized to convene a committee for the purpose of immediately purchasing an emergency back-up generator for use at Al Kharkh Juvenile Detention Center.

The generator may be purchased at a value not to exceed \$60,000 U.S. or the equivalent of 120,000,000 Iraqi dinar.

The generator vendor, in accepting payment for the generator, guarantees and warrants that the generator is new and operable and that if it fails to operate properly, the generator will be repaired, by the vendor or his agent, free of charge for a period not less than one year.



CPT. MP, USA  
Military Advisor  
Administration and Finance  
Dept of Prisons, MoJ

  
Received one copy in Arabic  
Two copies in English.

**Ministry of Justice  
Department of Prisons  
Office of Coalition Provisional Authority  
Baghdad, Iraq APO AE 09302**

29 October 2003

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CPT. MP, USA  
Military Advisor  
Administration and Finance  
Dept of Prisons. MoJ



**Ministry of Justice  
Department of Prisons  
Office of Coalition Provisional Authority  
Baghdad, Iraq APO AE 09302**

29 October 2003

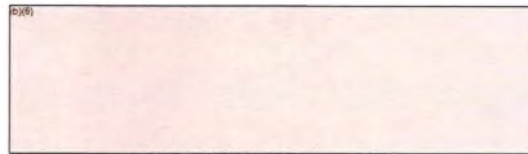
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CPT, MP, USA  
Military Advisor  
Administration and Finance  
Dept of Prisons, MoJ





REQUESTED DATE AND TIME OF TRANSACTION: 11 November 2003 11:30am

LOCATION OR CPA HQ PICKUP: C-11

COORDINATES:

NAME OF CERTIFYING OFFICIAL: Captain [Redacted]

PURPOSE: All available Defense Support Construction

Total Project Value Approved: 42,000

Total Previous Payments:

Amount this Progress Payment:

Balance Remaining: 12,000

NAME AND TITLE OF IRAQI OFFICIAL OR FUNDS RECIPIENT  
AUTHORIZED TO RECEIVE FUNDS FOR FURTHER DISBURSEMENT: 1  
Saidi, Sadiq Saidi

WILL A RANK ACCOUNT BE USED TO HOLD AND DISBURSE FUNDS?

YES \_\_\_\_\_ NO \_\_\_\_\_

ACCOUNT NO.

BANK:

1<sup>st</sup> SIGNED NAME ON ACCOUNT (IRAQI):

2<sup>nd</sup> SIGNED NAME ON ACCOUNT (CPA):

PROJECT No. 2 PRB Approved Project  
(If no PRB No., please attach written approval)

PROVIDE COPY OF ALL RECEIPTS TO MINISTRY OF [Redacted]

Requested by:

Authorizing Official:

Signature [Redacted]

Date 4/11/03

[Redacted]

Colonel, USAF

Date

Phone No: [Redacted]

CPA Comptroller

Email: [Redacted]

Title: [Redacted]

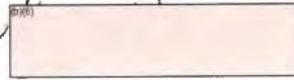
Ministry: Ministry of Defense

Unit: [Redacted]

CPA FORM 5000 - 28 July 03



- Found these when  
cleaning out my files. They  
were never processed & I  
should have been in  
Ministry budget. They let  
you right want them - I don't  
know if they got the funding in  
the budget. Regards



## CPA FUNDING REQUEST

<b>PRB No:</b>	<b>Project Name:</b> Modification to Approved Karkh Detention Center Renovation Project
<b>Date of Request:</b> 16 July 2003	<b>Date Required:</b> ASAP
<b>Name of Requester:</b> (b)(6)	<b>Signature:</b> (b)(6)
<b>CPA Office/Unit:</b> MOJ	<b>POC/Person Completing Form:</b> (b)(6)
<b>Amount of Request:</b> \$32,000	<b>DSN/Cell Phone:</b> (b)(6)
<b>Project Location:</b> Baghdad (Karkh Sector)	<b>Email Address:</b> (b)(6)

### 1. Project Category (check all that apply):

Reconstruction	<input checked="" type="checkbox"/>	Health	<input type="checkbox"/>	Salaries	<input type="checkbox"/>
Humanitarian	<input type="checkbox"/>	Transportation	<input type="checkbox"/>	Pensions	<input type="checkbox"/>
Food Distribution	<input type="checkbox"/>	Economic Programs	<input type="checkbox"/>	Budget/Ops. Support	<input type="checkbox"/>
Water/Sewer	<input type="checkbox"/>	Education	<input type="checkbox"/>	Other Public Services	<input type="checkbox"/>
Electricity	<input type="checkbox"/>	Ministry	<input checked="" type="checkbox"/>	Social Programs	<input type="checkbox"/>
Rule of Law/Govern.	<input type="checkbox"/>	Police/ Security	<input type="checkbox"/>	Cultural Programs	<input type="checkbox"/>
Div. Commanders	<input type="checkbox"/>	Brig. Commanders	<input type="checkbox"/>	Regional Dir.	<input type="checkbox"/>
Fund	<input type="checkbox"/>	Fund	<input type="checkbox"/>	Fund	<input type="checkbox"/>
Construction Initiative	<input type="checkbox"/>				

### 2. Proposed Funding Source: (PRB Staff Only)

Vested Assets	<input type="checkbox"/>
Seized Assets	<input type="checkbox"/>
Appropriated Funds	<input type="checkbox"/>
Iraqi Development Fund	<input type="checkbox"/>

### 3. Funding Data:

Bank Account Details:  
Name/Title of Iraqi Receiving Disbursement: Mohammed Al-Khafajy / General Manager  
CPA Rep/Unit Responsible for Oversight: 18<sup>th</sup> MP BDE  
Engineering Oversight Assigned to: 18<sup>th</sup> MP BDE  
Name of Certifying Official:

--

Date Request Received: \_\_\_\_\_ Form Complete: Yes ☐ No ☐

Disposition: \_\_\_\_\_

Date Request Submitted to Program Review Committee: \_\_\_\_\_

Disposition: \_\_\_\_\_

Date Request Submitted to Program Review Board: \_\_\_\_\_

Disposition: \_\_\_\_\_



Date Request Returned to Requester/Submitted to Comptroller.  
Disposition (including expenditure authorized):

**Description of Program or Goods To Be Purchased -- Please See Above Instructions**

**Purpose:**

The Karkh Detention Center was an approved renovation project of a correctional facility that would house up to 300 adult pretrial male detainees in the Baghdad area upon reactivation. The original project has been approved for \$48,000. Before the contractor could begin the renovations, looters came in and removed all the flooring tiles from all the structures. This request is for supplemental funding for the replacement of the stolen flooring tiles. In a recent decision by the Ministry of Justice, this correctional facility will be designated as the first juvenile detention center to be reactivated within Iraq for juvenile offenders. All other juvenile correctional facilities assessed by the prison assessment team that were in operation in the Baghdad area were destroyed and not considered economically repairable. In order to properly reactivate this correctional facility to accommodate juvenile offenders, it is also necessary to now provide classrooms for educational and rehabilitation programming, and the conversion of an existing office area to a full service kitchen to provide adequate and nutritional meals within the facility for the juvenile detainees. Therefore, this request includes the replacement of flooring tiles, construction of two classrooms, and the conversion of an office area to a full service kitchen. This project will require security to be provided in order for the contractor to complete the required renovations. Once the site is secured the renovations can begin immediately. It is estimated that the facility can be operational to house up to 300 juveniles within six weeks following the approval of the supplemental funding package.

**Justification:** -Within the past three months, the military patrols, military police and newly reactivated Iraqi police have arrested hundreds of juvenile offenders for everything from looting to serious criminal offenses. Presently, over 100 juveniles remain in custody within adult designated detention centers around the Baghdad area. Many juvenile offenders have been released from custody because adequate correctional facilities have not available to fully support the criminal justice system. The Iraqi juvenile court system is currently being reactivated to properly deal with future juvenile offenders. Therefore, it has become critical that a juvenile correctional facility be reactivated as soon as possible to insure sight and sound separation from adult offenders. This is especially important in and around the Baghdad area. The CPA prison assessment team has examined all correctional facilities within the Baghdad area and has recommended the Karkh facility for housing juveniles until other juvenile facilities can be built or refurbished. The Ministry of Justice Iraqi juvenile judges and their senior CPA advisors support this recommendation.

**Coordination:**

This project was coordinated through the OCPA Engineering FES team; 18<sup>th</sup> MP BDE, and the Prison Department, Ministry of Justice; and the Ministry of Justice juvenile courts.

**Goods and Commodities:**

All goods and commodities will be locally purchased through the contractor for this project.

**Project Implementation:**

This project will be contracted with a local contractor. The 18th Military Police Brigade will monitor all construction aspects as they have provided Quality Assurance / Quality Control for this project from the beginning. This project has a completion date of 42 days after funding is provided. Security will be provided for the site to insure no further looting or damage occurs while renovations are on-going.

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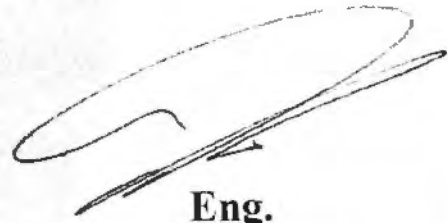
**To/ 18th MP BDE**

**We would like submit our offer the following items in KARKH JAIL No.2**

- 1.Tiels**
- 2.Kitchen**
- 3.A / C (4)**
- 4.Swamp coolers (24)**

**Total amount is (twenty eight thousands USD)**

**Best regards**



**Eng.**  
**SAMI F. ABDULLA**

---

**18th military police brigade  
sub / rehabilitation In karkh jail/ 2**

Dear misers

**We would like to submit our proposal for rehabilitation  
In karkh jail/ 2**

item	Descriptions	Qty
1.	Building Glassroom ( 4.5* 9)	2
2.	Furnture for Glassrooms	-
3.	Kitchen with furnture	1

**Total (thirty thousands dollars ) (30000\$ )**

**We hope that our offer meets your requirments**

**Best regards**



**Eng.**

**SAMI F. ABDULLA**

BAGHDAD- AL - MANSOUR- NAFE DIVED str

Sat . phones

008821651113870

Foreign Language

REQUESTED DATE AND TIME OF TRANSACTION: 16 November 2003

LOCATION OR CPA HQ PICKUP: CPA

COORDINATES:

NAME OF CERTIFYING OFFICIAL:

PURPOSE: Al Karbi Detention Centre Renovation

Total Project Value Approved: 47,000

Total Previous Payments:

Amount this Progress Payment:

Balance Remaining: 47,000

NAME AND TITLE OF IRAQI OFFICIAL OR FUNDS RECIPIENT  
AUTHORIZED TO RECEIVE FUNDS FOR FURTHER DISBURSEMENT:

Sec. 1, 2, 3, 4, 5, 6, 7, 8, 9, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 40, 41, 42, 43, 44, 45, 46, 47, 48, 49, 50, 51, 52, 53, 54, 55, 56, 57, 58, 59, 60, 61, 62, 63, 64, 65, 66, 67, 68, 69, 70, 71, 72, 73, 74, 75, 76, 77, 78, 79, 80, 81, 82, 83, 84, 85, 86, 87, 88, 89, 90, 91, 92, 93, 94, 95, 96, 97, 98, 99, 100

WILL A BANK ACCOUNT BE USED TO HOLD AND DISBURSE FUNDS?

YES \_\_\_\_\_ NO \_\_\_\_\_

ACCOUNT NO.

BANK:

1<sup>st</sup> SIGNED NAME ON ACCOUNT (IRAQI):

2<sup>nd</sup> SIGNED NAME ON ACCOUNT (CPA):

PROJECT No. 120 PRB Approved Project.  
(If no PRB No, please attach written approval)

PROVIDE COPY OF ALL RECEIPTS TO MINISTRY OF \_\_\_\_\_

Requested by:

Authorizing Official:

Signature

Phone No:

Email:

Title:

Ministry: Basma Al Wazir

Basma Al Wazir

Date

4/11/03

Signature

CPA Comptroller

Colonel, USAF

~ a t e

GPA FORM 5000 - 28 July 03



**COALITION PROVISIONAL AUTHORITY  
IRAQI ASSET DISBURSEMENT RECORD**

REQUESTED DATE AND TIME OF TRANSACTION: 10 30 am  
6 November 2003

LOCATION OR CPA HQ PICKUP: (PM) I?

COORDINATES:

NAME OF CERTIFYING OFFICIAL: (PM) [Redacted]

PURPOSE: All North Dakota Center [Redacted]

Total Project Value Approved: 40,000

Total Previous Payments:

Amount this Progress Payment:

Balance Remaining: [Redacted]

NAME AND TITLE OF IRAQI OFFICIAL OR FUNDS RECIPIENT  
AUTHORIZED TO RECEIVE FUNDS FOR FURTHER DISBURSEMENT:

Sick. [Redacted]

WILL A BANK ACCOUNT BE USED TO HOLD AND DISBURSE FUNDS?

YES \_\_\_\_\_ NO \_\_\_\_\_

ACCOUNT NO.

RANK:

1<sup>st</sup> SIGNED NAME ON ACCOUNT (IRAQI):

2<sup>nd</sup> SIGNED NAME ON ACCOUNT (CPA):

PROJECT No. 2 PRB Approved Project.

(If no PMH No, please attach written approval)

PROVIDE COPY OF ALL RECEIPTS TO MINISTRY OF [Redacted]

Requested by:

Authorizing Official:

Signature [Redacted]

Phone No: [Redacted]

Email: [Redacted]

Title: [Redacted]

Ministry: Business Affairs

Signature - [Redacted]

Date

6/11/03

(PM)

CPA Comptroller

Colonel, USAF

Date

CPA FORM 5000 - 28 July 03

122

06/01/03  
5:07 PM

**CLASSIFICATION**

Project number: ORHA-PR-005		Date needed: <b>ASAP</b>						
Short title: Renovation of Detention Center (KARKH DETENTION CENTER)		ORHA org symbol: <b>MLASA</b>						
Quantity: Job	Unit price: \$48,000	Amount: \$48,000	In budget (Y/N)					
<b>ORHA MISSION</b> <i>(Billable category, select one)</i>			Memo Police Function Security (Y/N)					
A Overhead <b>ORHA</b> Headquarters administration & management								
B Repair of damage to oil facilities & related infrastructure <i>(Natural Resources Risk Remediation Fund)</i>								
Reconstruction and Humanitarian Aid Missions <i>(Iraq Relief and Reconstruction Fund, PL 108-11 categories)</i>								
1 Water/sanitation infrastructure								
2 Feeding and food distribution								
3 Supporting relief efforts related to refugees, internally displaced persons, and vulnerable individuals, including assistance for families of innocent Iraqi civilians who suffer losses as a result of military operations								
4 Electricity								
5 Health care								
6 Telecommunications								
7 Economic and financial policy								
8 Education								
9 Transportation								
10 Rule of law and governance <i>(including police)</i>			YES					
11 Humanitarian demining								
12 Agriculture								
13 Other Public Services								
<b>Vested or Seized Assets Spending Plan – or - Appropriation Obligation Plan</b>								
Item	Apr	Dollars in Thousands, Cumulative						
		May	Jun	Jul	Aug	Sep	BY	BY + 1
Total								
Salaries								
Travel/Transportation								
Telephone/Internet								
Contracts								
Supplies/Equipment								
Other								
Office symbol		Coordination <i>Comments for attachment number</i>						

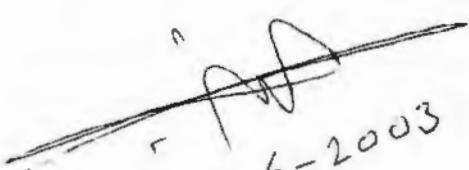
**CLASSIFICATION**

Project number: ORHA-PR-005		Date needed: <b>ASAP</b>	
Short title: Renovation of Detention Center (KARKH DETENTION CENTER)		ORHA org symbol: <b>MLASA</b>	
Quantity: Job	Unit price: \$48,000	Amount \$48,000	In budget (Y/N)
Approved. _____			
Disapproved. _____			
Other: _____ Date _____			



# Karkh prison

Item	Descriptions	Units	quantity
✓ 1	Removing burned plastering	Sq ft	33000
✓ 2	Cement plastering	Sq ft	33000
3	Painting (paint + labor )	Sq ft	33000
4	Outside painting	Sq ft	37000
5	Building gate	No	1
6	Floor polishing	L S	
7	Doors ( metal )	No	50
✓ 8	Windows	Sq ft	450
✓ 9	Glass	Sq ft	430
10	Lighting ( fluorescent )	Pcs	50
✓ 11	w.c <i>for home</i>	No	30
12	Cleaning	L S	
? 13	Wiring	Ft	12000
? 14	Sewage	L S	
15	Spiral wires (doubled )	Ft	450
Total ( forty-eight u s dollar) (48 000 \$ )			

  
1-6-2003  
S A M I . F . ABDULLA

**CPA FUNDING REQUEST**

**NEVER DRAWN OR SUBMITTED**

<b>PRB No:</b>	<b>Project Name:</b> Modification to Approved Karkh Detention Center Renovation Project
<b>Date of Request:</b> 16 July 2003	<b>Date Required:</b> ASAP
<b>Name of Requester:</b>	<b>Signature:</b>
<b>CPA Office/Unit:</b> MOJ	<b>POC/Person Completing Form:</b>
<b>Amount of Request:</b> \$32,000	<b>DSN/Cell Phone:</b>
<b>Project Location:</b> Baghdad (Karkh Sector)	<b>Email Address:</b>

**1. Project Category (check all that apply):**

Reconstruction <input checked="" type="checkbox"/>	Health <input type="checkbox"/>	Salaries <input type="checkbox"/>
Humanitarian <input type="checkbox"/>	Transportation <input type="checkbox"/>	Pensions <input type="checkbox"/>
Food Distribution <input type="checkbox"/>	Economic Programs <input type="checkbox"/>	Budget/Ops. Support <input type="checkbox"/>
Water/Sewer <input type="checkbox"/>	Education <input type="checkbox"/>	Other Public Services <input type="checkbox"/>
Electricity <input type="checkbox"/>	Ministry <input checked="" type="checkbox"/>	Social Programs <input type="checkbox"/>
Rule of Law/Govern. <input type="checkbox"/>	Police/ Security <input type="checkbox"/>	Cultural Programs <input type="checkbox"/>
Div. Commanders <input type="checkbox"/>	Brig. Commanders <input type="checkbox"/>	Regional Dir. <input type="checkbox"/>
Fund <input type="checkbox"/>	Fund <input type="checkbox"/>	Fund <input type="checkbox"/>
Construction Initiative <input type="checkbox"/>		

**2. Proposed Funding Source:**  
(PRB Staff Only)

Vested Assets	<input type="checkbox"/>
Seized Assets	<input type="checkbox"/>
Appropriated Funds	<input type="checkbox"/>
Iraqi Development Fund	<input type="checkbox"/>

**3. Funding Data:**

Bank Account Details:  
 Name/Title of Iraqi Receiving Disbursement: Mohammed Al-Khafajy / General Manager  
 CPA Rep/Unit Responsible for Oversight: 18<sup>th</sup> MP BDE  
 Engineering Oversight Assigned to: 18<sup>th</sup> MP BDE  
 Name of Certifying Official:

**4. Clearances: Please indicate you have obtained appropriate clearances, as applicable.**

(Note: If that coordination cannot be done at the regional level, it will be done by PRC.)

Regional Coordinator: Yes ☐ No ☐ Name:  
 Ministry Senior Advisor: Yes ☐ No ☐ Name:  
 Office Director/Unit Commander: Yes ☐ No ☐ Name:  
 Reconstruction/USAID: Yes ☐ No ☐ Name:  
 International Coordination Council: Yes ☐ No ☐ Name:  
 Others:

**Program Staff Use Only**

Date Request Received:	Form Complete: Yes <input type="checkbox"/> No <input type="checkbox"/>
Disposition:	
Date Request Submitted to Program Review Committee:	
Disposition:	
Date Request Submitted to Program Review Board:	
Disposition:	

Date Request Returned to Requester/Submitted to Comptroller:  
Disposition (including expenditure authorized):

**Description of Program or Goods To Be Purchased – Please See Above Instructions**

**Purpose:**

The Karkh Detention Center was an approved renovation project of a correctional facility that would house up to 300 adult pretrial male detainees in the Baghdad area upon reactivation. The original project has been approved for \$48,000. Before the contractor could begin the renovations, looters came in and removed all the flooring tiles from all the structures. This request is for supplemental funding for the replacement of the stolen flooring tiles. In a recent decision by the Ministry of Justice, this correctional facility will be designated as the first juvenile detention center to be reactivated within Iraq for juvenile offenders. All other juvenile correctional facilities assessed by the prison assessment team that were in operation in the Baghdad area were destroyed and not considered economically repairable. In order to properly reactivate this correctional facility to accommodate juvenile offenders, it is also necessary to now provide classrooms for educational and rehabilitation programming, and the conversion of an existing office area to a full service kitchen to provide adequate and nutritional meals within the facility for the juvenile detainees. Therefore, this request includes the replacement of flooring tiles, construction of two classrooms, and the conversion of an office area to a full service kitchen. This project will require security to be provided in order for the contractor to complete the required renovations. Once the site is secured the renovations can begin immediately. It is estimated that the facility can be operational to house up to 300 juveniles within six weeks following the approval of the supplemental funding package.

**Justification:** -Within the past three months, the military patrols, military police and newly reactivated Iraqi police have arrested hundreds of juvenile offenders for everything from looting to serious criminal offenses. Presently, over 100 juveniles remain in custody within adult designated detention centers around the Baghdad area. Many juvenile offenders have been released from custody because adequate correctional facilities have not available to fully support the criminal justice system. The Iraqi juvenile court system is currently being reactivated to properly deal with future juvenile offenders. Therefore, it has become critical that a juvenile correctional facility be reactivated as soon as possible to insure sight and sound separation from adult offenders. This is especially important in and around the Baghdad area. The CPA prison assessment team has examined all correctional facilities within the Baghdad area and has recommended the Karkh facility for housing juveniles until other juvenile facilities can be built or refurbished. The Ministry of Justice Iraqi juvenile judges and their senior CPA advisors support this recommendation.

**Coordination:**

This project was coordinated through the OCPA Engineering FES team; 18<sup>th</sup> MP BDE, and the Prison Department, Ministry of Justice; and the Ministry of Justice juvenile courts.

**Goods and Commodities:**

All goods and commodities will be locally purchased through the contractor for this project.

**Project Implementation:**

This project will be contracted with a local contractor. The 18<sup>th</sup> Military Police Brigade will monitor all construction aspects as they have provided Quality Assurance / Quality Control for this project from the beginning. This project has a completion date of 42 days after funding is provided. Security will be provided for the site to insure no further looting or damage occurs while renovations are on-going.

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**To/ 18th MP BDE**

**We would like sub mit our offer the following items in KARKH JAIL No.2**

- 1.Tiels**
- 2.Kitchen**
- 3.A / C (4)**
- 4.Swamp coolers (24)**

**Total amount is (twenty eight thousands USD)**

**Best regards**



**Eng.**  
**SAMI F. ABDULLA**

---



**18th military police brigade  
sub / rehabilitation In karkh jail/ 2**

Dear misers

We would like to submit our proposal for rehabilitation  
in karkh jail/ 2

item	Descriptions	Qty
1.	Building Glassroom ( 4.5* 9)	2
2.	Furnture for Glassrooms 300	-
3.	Kitchen with furnture	1

Total (thirty thousands dollars ) (30000\$ )

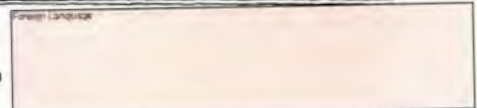
We hope that our offer meets your requirments

Best regards



Eng.

SAMI F. ABDULLA



Arabic 2 copies / R. ...

[redacted] CPT, Dept. of Prisons

From: [redacted] CPT Dept. of Prisons

Sent: Monday, February 16, 2004 8:50 AM

To: [redacted]

cc: Bartlett, Joseph T. (SES); [redacted] Ryan, Charles (SES-5); [redacted]

Subject: RE: Prison Department Finance and Admin Sitrep 14 February 2004

Hello, [redacted] .. I am replying to your message in the various sections below:

I have just returned from leave. The current situation regarding prison finance and admin matters in the MoJ is as follows:-

*Basrah Central*

The contract process is just about complete.

Project Management award should be around US\$393,000. and will be awarded to **Zapher Construction Company**, Hatur **Sk20.06700** GOP, Ankara, Turkey.

The construction of the prison for a contract fee of US\$2 395,883 will be awarded to by **Arabi Eneritech**, ~~address to be supplied~~ P.O. Box 4831, Al-Amadi 61209, Kuwait

I have been told that all the 2003 capital budget has been returned to the Ministry of Finance. Therefore we have no capital in the local Treasury. *SV*  
The contracts will need to be in dollars as we are dealing with international companies. We will need the necessary MoF permissions to do this. As the dollar accounts presumably are no more we will need to purchase dollars which I understand still are ID1500 at the official rate.

[redacted] CPT, Dept. of Prisons] Most of 2003 funds (capital) were carried over to 2004 (with much pain). I believe the U.S. dollars were carried over per my request of the MOF DG. I will check this to verify. If the U.S. dollars are not there I'll investigate the possibility of conversion but I would not hold my breath. CPA was adamant (as is Iraqi MOF) about conducting Iraqi budget business in dinar. Be prepared to learn that MOF will not support contracts of a different currency. This is why we needed to move forward quickly last year to ensure that everything was locked in to place.

The contracts are almost ready to be signed. Consequently this matter requires early attention so that the funds are in place before they are signed

**Prison Department Bank Accounts**

I do not know if you have obtained permission for a bank account to be opened from the MoF. That said the Court accountant in Basrah told me before I went on leave that he would arrange one, but MoF permission still appears to be needed. We will also need to set up facilities in each governorate. There may be problems in accessing the operating budget

[redacted] CPT, Dept. of Prisons] I was not aware that I was to open a bank account in Basrah. The MOJ staff in Basrah and the other province's should already have their budget bank accounts. Local MOJ officials (with CPA/MND-SE advice) need to determine the financial machinations of the ministry in those regions. MOF is making monthly budget allocations to the provinces for all the ministries.

2/16/2004

The draft bank letter I sent the last time we corresponded on this issue is attached for ease of reference.

(S) [redacted] CPT, Dept. of Prisons] Given a similar set of circumstances regarding allocations, it would seem prudent to exhaust the resources of the local MOJ officials. The Baghdad offices are faced with the difficulty of having the entire ICS budget lumped into the MOJ budget. I am just now getting the new advisors in MOJ to understand how the process worked last Fall and what figures are actually ICS funds v. MOJ funds. MOF has no concern or worry about internal ministry business (from recent conversations) and only want guidance from each ministry in regard to fund allocations. I will see that funds are transferred once the national issue is resolved; the local distribution (per our guidance: MOJ funds v. ICS funds) will have to be handled locally.

#### Prison Department Staff - Basrah Pay Issues

MLSA staff who were supposed to be on the MoJ payroll have not been paid last month because of the want of a bank account. There may be other formalities required in Baghdad to transfer the MLSA staff that has caused this problem. Please can you check.

(S) [redacted] CPT, Dept. of Prisons] MOJ has your funds to include **salaries**.

I understand you have been given a list of the MLSA Basrah employees. Personnel files for them are in Baghdad.

(S) [redacted] CPT, Dept. of Prisons] (S) [redacted] has this list. Once he is finished with that list and I receive copies (from all of the provinces), we will furnish the information to MOF in order to ensure that sufficient salaries and Hazard Pay funds are allocated. A simple process for the transfer is required: provide the list of names (at least four names), ID numbers, positions, salary/degree/step and those names are added to the payroll.

#### Prison Department Staff - Hazardous Duty Pay

The recent implementation of the HDP on top of the four tier system has caused a certain amount of problems. I now understand that there is to be a graduated scale for HDP. Do you have any information on this?

(S) [redacted] CPT, Dept. of Prisons] MOF and all ministries are observing the 11 tier salary scale. I have heard nothing about "graduated scales" for Hazard Pay.

(S) [redacted] has raised points to (S) [redacted] regarding the ICS rank structure within the 11 tier pay scale. Has the proposed pay scale now been agreed by the Iraqi MoJ and the rank structure formalised?

(S) [redacted] CPT, Dept. of Prisons] My understanding is that ICS observes the same scale as IPS. "Ranks" are an issue best answered by the senior advisor et al. The 11 tier scale for ICS stands as the IPS scale.

The local police chief continues to make difficulties regarding the transfer of staff from the MoJ. Hopefully this should be resolved this month. The British Army are dealing with police issues and will be taking the matter forward. This should result in at least an additional 144 employees in addition to the 60 transferred over from the MLSA.

(S) [redacted] CPT, Dept. of Prisons] Have him arrested or sacked for violation of CPA orders if required. Be sure to have the lists of names with all pertinent information (as detailed above) ready and in Baghdad. The more quickly the names, etc. are shared, the more quickly salary issues may be resolved.

#### Prison Department Staff - Nasiriyah

We will be advertising for administrative and management staff for Nasiriyah. We have identified 42 MoJ personnel to be transferred. Other staff are likely to be recruited from IP, Night Guards, FPS and other paramilitary organizations in the governorate. We intend to recruit about another 250 staff in total. I presume that we can do so within the parameters

2/16/2004

established last year. *[redacted]* CPT, Dept. of Prisons] No names may be added to the roster until the payroll is reconciled. *[redacted]* has had some success in obtaining permission to hire additional numbers whilst the process continues. All new hires (at least the "number" of new hires) will have to be approved by the senior advisor et al.

#### Unemployed Military Accountants

I need help and would be grateful if you would obtain information from the MoF of unemployed army accountants in the four CPA South Governorates. In essence I need someone who is at the same level as Sarkees to deal with all MoJ finance issues in this area, and probably a few who are at Wafa's level to act as assistants. There will be a preference for those that speak English. Please can you approach the CPA MoF to get the name and contact details of likely candidates

*[redacted]* CPT, Dept. of Prisons] I will ask MOF and share whatever information they can provide.

#### ICS Uniforms

The samples I received from Baghdad do not appear to be the uniform that is being issued. I understand Mr Karmel is coming for a meeting on Wednesday. Please can he be given a full sample uniform together with a brassard and at least one copy of the ICS badge. Do you have enough uniforms of varying sizes for an issue down here for say about 260 staff?

*[redacted]* CPT, Dept. of Prisons] First, no is the answer to the question of a stock of uniforms for 260 staff. As far as I know, there is no such thing as an ICS badge nor is there likely a need for one. ID systems are being researched and may be purchased by the advisory team here in Baghdad utilizing the Supplemental. Units (4-5 total) may be fielded regionally. The uniform you received is a sample direct from the ICS stores so I am uncertain what other uniforms you may have seen. The early days saw issuance of IP uniforms in the southern regions so that may be where the variance comes from.

#### Payments to the Governorates in CPA South

I understand that the MoJ money has been sent to the local Treasury. Please clarify how is the money being sent? Is it directly from the MoJ in total to the Treasury or are the MoJ splitting the Prison element and then it is transferred to the Treasury in an identifiable sum? Once we get the bank account open will you send the money directly from your account in Baghdad?

*[redacted]* CPT, Dept. of Prisons] See above. Local officials will have to negotiate this issue. You should have a copy of my recommended allocations as a reference point.

#### 2004 Budget Plan

gave Mr *[redacted]* and the accountant Mrs *[redacted]* the 2004 budget forms as a frame work to try and form a realistic budget for the Basrah facilities, as part of an overall effort to assist in the allocation of the MoJ monies. I understand that these have been given to Sarkees to deal with, which basically negates the efforts to get local input. Will try again.

*[redacted]* CPT, Dept. of Prisons] Local input still needs to be received. Only time will fix the centralized process as it exists now. We are moving forward with what we have but additional input will help with the construction of a more functional 2005 plan, etc.

That's how it is in Basrah

*[redacted]*

2/16/2004



[redacted] CPT, Dept. of Prisons

**From:** [redacted]  
**Sent:** Monday, March 08, 2004 12:43 PM  
**To:** [redacted]  
**Cc:** [redacted]

**Subject:** RE: Maysan: Al Amarah Prison Complex Phase 1

I consider that we should allow the current contract to continue under it's current terms pro tem. I understand that we will shortly be approaching the next stage payment which will represent 75% of the completed contract. This will represent a suitable point to review the situation.

I can confirm that the funding of the present contract is from the 2003 Prison Department, Ministry of Justice capital budget. The tendering process was conducted through CPA Al Amarah as stated in [redacted] email.

[redacted]  
Resources Manager  
Ministry of Justice  
CPA South

-----Original Message-----

**From:** [redacted] (USA)  
**Sent:** Sunday, March 07, 2004 6:56 PM  
**To:** [redacted]

**Subject:** RE: Maysan: Al Amarah Prison Complex Phase 1

I concur termination is an option, but that is up to the contracting officer/office of responsibility that signed the contract. If this happens, the project could then be re-scoped for the remaining work and competed.

For a variety of reasons, I would be highly inclined not to allow the incumbent contractor to be part of the follow-on procurement, namely the company would have an unfair competitive advantage over the other bidders and we would be making good his/her inability to factor in market fluctuations. Not knowing how the tendering process was conducted, this is hard to assess.

Reference the funding, there must be clarity on the source of funds that were used for this \$625,000 contract (Ministry Budget or CPA CERP, DERP, CI, or R3P 03/04). Please track this down. Hopefully, the contract line of authority line was sound; this needs to be reviewed once the funding stream has been clearly determined.

**Ma:** [redacted]

-----Original Message-----

**From:** [redacted]  
**Sent:** Thursday, March 04, 2004 4:42 PM  
**To:** [redacted]

**Subject:** Maysan: Al Amarah Prison Complex Phase 1

[redacted]

3/9/2004

At the recent PRC meeting Maysan had \$116,000 approved for the "Maysan Prison Supplementary" project, subject to a review of the contractual arrangements. I have undertaken same and would appreciate your advice.

At Amarah yesterday I took the opportunity to discuss the project with Cpt [REDACTED]. As a result of our meeting [REDACTED] has identified a possible problem with funding that may present with a course of action I would like to propose. It may contravene current accounting/audit requirements.

I set out brief particulars below that, hopefully, are sufficient for you to form an opinion and give advice.

#### **Background**

- \$625,000 has been allocated by the Prison Department of funds from the Ministry of Justice for the reconstruction of a prison in Amarah. These funds were passed to CPA (S) Maysan and have been held for disbursement.
- A Contract was entered into by CPA (S) Maysan on 6th December 2003 for \$582,000 for the complete construction of Al Amarah Prison Complex Phase 1. (Other smaller contracts for design and supervision etc with a \$25,000 budget have been placed that are presumed to have been funded from the total allocation from the MoJ).
- Contract Completion is due by 1st May 2004.
- At the date of agreement the Iraqi Dinar was approx 2000 to US\$1. Within a matter of days it dramatically appreciated against the dollar to approx ID1400 to 1.
- Work continues today and was 25% complete at 27 January 2004 (project completion statement).
- Contract payments are due in four stages at: 10%, 25%, 40% and 22% of the contract price against successful completion of work. The remaining 3% is due 3 months after completion of all works.
- I understand a third payment will be due soon (presumably for 40% total completion).

#### **Issue**

As a consequence of the ID appreciating against the dollar the Contractor has taken a big hit. The contractor has indicated he cannot continue to complete the project at the current rate of exchange. He will have already incurred a loss on the work completed to date. (Work he priced at ID2000 per unit and converted to US\$1 in the contract price is reimbursed at US\$1 for which he gets ID1,400)

There is no mechanism in the Contract to adjust for fluctuations in the rate of exchange. A way has got to be found to complete the works by the end of June 2004 latest that is acceptable to all whilst minimizing delay to completion, general disruption of the project arrangements and loss of employment opportunity of the existing workforce.

#### **Recommended Solution**

An option discussed with [REDACTED] in the event that the contractor cannot or will not continue to completion is to terminate the contract at a defined stage soon and invite the existing and two other contractors to bid for the remaining work. The timescale should be very restricted to mitigate delay.

The existing contractor should be best placed to receive the recommendation for award of the new contract as he has the expertise, available workforce, procedures and knowledge to complete the contract in the available remaining time. I understand that Contracting will be placing great weight on surety of delivery.

#### **Issue to Address**

[REDACTED] has pointed out that CPA (S) is not empowered to use Surplus Funds from a 2003 project (albeit an incomplete project) to fund a New 2004 project. The fact that this is the completion of the old 2003 project may be irrelevant. Is this correct and do you see any difficulty with MoJ or CPA (S) and R3P funding criteria that may frustrate the course of action outlined above?

Your early response will be appreciated.

(b)(6)

Senior Regional Project Officer  
Reconstruction Directorate  
CPA-South  
Basrah  
Tel: (b)(6)

*PS for (b)(6) You mentioned that (b)(6) is PAO I do not have an e-mail listing for him. Please will you pass on a copy and brief him of our discussion. Thanks*

3/9/2004

[b](6) CPT, Dept. of Prisons

From: [b](6)  
Sent: Wednesday, February 18, 2004 3:09 PM  
To: [b](6)  
cc:  
Subject: FW: Maysan Prison

[b](6)

Thanks for the update on the Al Amrah Prison project. I have the responsibility for the MoJ finances here in CPA South. Captain [b](6) deals with MoJ prison finances in Baghdad.

The fall in the dollar does concern me. I can see no sense of insisting on a contract which may lead to the insolvency of the contractor, and delays to the completion of the prison. This is a security issue.

I suggest that you speak to the contractor and review his costings. These were no doubt drawn up when the dollar was in excess of the official exchange rate. I understand that the market rate is somewhere near to ID1450 however it may vary locally. I think (but do not know for certain) that the official rate is still at ID1500. When I was in the UK last week the Economist's front page featured the dollar and the headline "Let it fall further". So we could be in for further currency fluctuations.....

Most of the expenses will be for labour but of course there could be quite a lot of material that is imported. We need to know how much more it is likely to cost and the areas of added expense. There than is the problem of additional funding. The \$625K represents the 2003 MoJ budget for the project. There is simply no more MoJ money. The only way the additional amount the project may be funded is with CPA South funding.

I am not sure how formal the tendering process was under [b](6). If the contractor is talking of a new price, than there may be an insistence on a new tender by CPA South. Given the circumstances then it may be desirable to invite a single tender from the current contractor, for as you know contracts taken over by other contractors are notoriously difficult to unravel when it comes to snagging etc. Please can you bring as much information as you can so this can be talked through comprehensively?

[b](6)

-----Original Message-----

From: [b](6)  
Sent: Wednesday, February 18, 2004 10:15 AM  
To: [b](6)  
Subject: FW: Maysan Prison

-----Original Message-----

From: gstmaysan.finacial [mailto:[b](6)]  
Sent: Wednesday, February 18, 2004 7:07 AM  
To: [b](6)  
Cc:  
Subject: RE: Maysan Prison

[b](6)

Here is a brief update:

1-Dec-03	Funds Received	(\$ 625,000)
3-Dec-03	Site clearance	(\$ 14,225)
6-Dec-03	Phase 1 Building	(\$ 13,000)
13-Dec-03	Phase 1 Fees	(\$ 3,000)



4-Jan-04	10% Building	(\$ 58,200)
4-Jan-04	10% Fees	(\$ 1,200)
27-Jan-04	15% Building	(\$ 145,500)
27-Jan-04	15% Fees	(\$ 3,000)

BALANCE REMAINING \$ 386,875

I have a project completion statement certifying the project was 25% complete which supports the 27-Jan-04 payments.

I am aware of the potential exchange losses. However, the rules are that the contract is agreed and signed in dollars. It may nevertheless be appropriate for us to amend the contract to account for the strengthening of dinar...

I would like to talk about this on Friday.

Regards, [REDACTED]

-----Original Message-----

From: [REDACTED]  
Sent: 17 February 2004 22:02  
To: [REDACTED]  
Cc: [REDACTED]  
Subject: Maysan Prison

Dear [REDACTED]

Sorry for the delay in answering. I have had a number of different IT problems. Please don't reply email to this email, use my hotmail account.

In answer to your questions:

I've spoken to [REDACTED] our finance manager here. He says the remainder of the Prisons money is here in our safe in Al Amara. He thinks only about \$70,000 has been paid so far (which sounds about the first 10%). He will check the exact balance in the morning. [REDACTED] is coming down to Basra on Friday and will come and find you.

[REDACTED] knew of the problem of the contractor on the prison who will go bankrupt unless we allow for the new exchange rate and will talk to you about this issue on Friday. [REDACTED] is of the opinion that it would be better to adjust this contractors payment, than allow him to go under.

We are currently working out who, in Maysan, will run the project from now on.

Also, I have attached a copy of the Supplemental Budget proposals which has been sent 'back' to us from CPA Baghdad. This was proposed by us back in the Autumn, but details on it seem to have been adjusted by Baghdad slightly and now they have sent it back to us for checking. [REDACTED] originally made the Justice/Prison proposal, but could you please check and offer your opinion or suggestions. Some of these items dont seem to fully make sense.

Thanks and best regards

[REDACTED]



**CPA South Court Cells Project**  
**Submission 22 February 2004**


Title	Brief description of the project	Estimated cost \$	Project action officer/Point of contact	Estimated time for project to be ready	Estimated time for project to be contracted	Estimate duration for the project
CPA South Court Cells	Provide prison cells in Court Houses, for security	\$240,000		1 month	1 month	2 months

Few of the Courts in CPA South have prison cells.

Prisoners sit under guard in full view of the public while awaiting trial. This is humiliating for the prisoners and is a security risk

Project should be completed by 30 June 2004

**Al Amarah Prison, Maysan - Commissioning Costs**  
**Submission 22 February 2004**

Title	Brief description of the project	Estimated Cost \$	Project action officer/Point of contact	Estimated time for project to be ready	Estimated time for project to be contracted	Estimate duration for the project
Al Alamarah Maysan Prison Commissioning costs	Provide prison with fixtures fittings and equipment	\$206,000		Items already identified for operation of prison. Just need the money.	1 month – April 2004	1 month - May 2004

Prison: Currently under construction. Due for completion early May 2004, to be opened June 2004.

Prison will need equipping to accept prisoners.



Al Amarah Prison Supplemental  
Submission 22 February 2004

Title	Brief description of the project	Estimated cost \$	Project action officer/Point of contact	Estimated time for project to be ready	Estimated time for project to be contracted	Estimate duration for the project
Maysan Prison – Supplementary	Build new prison	\$116,000		Project underway	Under contract	Mid May 2004

Al Amarah Prison

The project has been allocated \$625,000 from Prison Department Ministry of Justice Department funds. There are no further budget funds available for the project. There is no 2004 capital budget.

The contractor has stated that he will be unable to complete the project do to the fall of the dinar and will go bankrupt if the MoJ insists on the original contract price. At the time of the contract the market rate was about ID2,000/\$ it is now about ID1350/\$. This represents a 32% devaluation.

To date the expenditure represents 25% project completion CPA Al Amarah hold a balance of \$386,875 of which the amount required represents 30% of the balance remaining.

Further information is being obtained on the nature and valuation of the work to be completed. The contractor may be required to submit a single tender.

- It is MOJ policy to have a prison in each governorate. Currently there is none in Maysan
- The prison will create 200 jobs in Maysan
- The prison is a vital component in the Security Sector Reform
- Delay in providing prison facilities will have an impact on the Police and Court's ability to deal with criminals

Note to File  
Friday 12<sup>th</sup> July 2003.

Location – Conference Centre.

This morning I met with the two former heads of the 2 women prisons that was located in Baghdad. Their names are Sajada Salah Mhdy and Faeza Mhdy Hzaa, both females.

Sajada Salah Mhdy is the head of the Pre-Trial adult prison called Al Kadmeea for women.

Faeza Mhdy Hzaa is the head of the Sentenced adult prison called Al Rashad for women.

Al Kadmeea could hold a total of 412 prisoners from the age of 18 years upwards. The female prisoners could have their children with them while in prison provided they were under the age of 4 years. The children who reached the age of 4 years were either handed over to the father or put into an orphanage if the father did not want to child. The children who went to the orphanage were brought to the prison to visit with their mothers each Saturday.

There was 3-head count carried out each day and breakfast was serviced at 0800 hrs. The prisoners went to work in the sewing room. Lunch was serviced at 1300 hrs. Saturday was also the day that the other prisoners received their visits.

There was a total of 61 staff, 43 were male staff and there was 7 female staff and 11 staff was for admin, cooks and instructors etc. Only female staff could work inside the prison and the male staff patrolled outside the prisoner's accommodation blocks. There was a total of 52 staff who reported for duty at 0800 hrs and 16 of the number stayed on duty at 1400 hrs and the remainder went home. The prison could also house female prisoners who were sentenced to terms of imprisonment. This prison only committed prostitutes.

Al Rashad could hold a total of 406 prisoners were for sentenced female prisoners from the age of 18 years upwards. The female prisoners could have their children with them while in prison provided they were under the age of 4 years. The children who reached the age of 4 years were either handed over to the father or put into an orphanage if the father did not want to child. The children who went to the orphanage were brought to the prison to visit with their mothers each Saturday.

There was a total of 63 staff, 12 were female staff and each shift had a female and male supervisor on duty. The prison also had 3 Social research worker.

All staff has received their salaries.

Both above staff have been given the following tasks: -

1. Set out the staff structures and positions that each staff member held.

- 
2. Prison routines.
  3. Staff job descriptions.
  4. How each prison was managed each day to day?
  5. What qualifications and experience each staff member had along with the length of service they had.
  6. Did female staff supervise male staff.
  7. How did the finance and accounts department function?

Looters have destroyed the Al Rashad prison. Al Kadmena has no running water, sewage or electricity.

I also want within 7 days a list of all equipment and weapons that the staff has at home.

I will meet again these 2 ladies on Tuesday 15<sup>th</sup> July and Thursday 17<sup>th</sup> July @ 0900 hours in the conference Centre. We will **talk** about the prisoner programs, routines and prison procedures.

**PRISON ASSESSMENT AND PLANNING OFFICE  
ACTIVATION PLANNING**

**AL SAHLYA DETENTION CENTER**

**STAFF PLANNING:**

1. Rehiring of Former Correctional Officers and Staff

- Review established listings of former staff for possible rehire.
- Develop application:
- Develop salary structure:
- Recruiting staff Radio, TV, and Newspapers.
- Background Investigations: (Very basic)
- Vetting:
- Rehiring decisions:
- Develop personnel file:

Complete by:

2. Hiring New Correctional Officers and Staff

- Develop application (Same as for rehires)
- Develop salary structure (Same as for rehires)
- Recruiting staff Radio, TV and Newspapers.
- Background Investigations (Very basic – Same as for rehires)
- Hiring decisions:
- Develop personnel file: (Same as for rehires)

Complete By:

3. Staff Training:

- Develop one-day training program for rehires:
- Develop a three-day for new recruits.
  - Human rights
  - Daily routine
  - Inmate treatment
  - Use of force
  - Corruption
  - Weapons instructions (Initially for only selected Correctional Officers)
- ID Instructor
- ID Location
- OJT
- Mentoring

Complete by:                      Acceptance of first inmates.



## CAPITAL EQUIPMENT:

### 1. Inmate furnishings:

- o Bunk bed
- o Mattress
- o Pillow
- o Mattress Cover/pillow case
- o Footlocker
- o Health and Personal items: Tooth brush, tooth paste, soap, disposable razor

Complete by:

### 2. Security Equipment

- o Radio/Communications within the facility (Walkie-Talkies)
- o Handcuffs
- o Leg irons
- o Belly chains
- o Riot Batons
- o Locks (Padlocks)

Complete by:

### 3. Administrative Equipment

- o Desks, tables and chairs for offices.
- o Filing cabinet
- o Computer, printer.
- o Laminating machine
- o Cleaning equipment (mops, brooms, **buckets**, etc.)

Complete by:

### 4. Weapons.

- o Pistols/holsters
- o Rifles
- o Shotguns
- o 37 mm. gas dispenser
- o OC gas spray
- o Gas grenades

Complete by:

5. Vehicles.

- o Cars (caged)
- o Trucks
- o Vans (caged)
- o Buses

Complete by:

**INMATE SERVICES:**

1. Food Services.

Provide food service within the facility verses contract out.  
If food service is provided at the facility, will need to equip a complete kitchen. Initially, food service will be contracted out.

Complete by:

2. Medical Services.

- o Contract to private sector
- o Provided by other government agencies
- o Furnishings:
  - Doctor's desk, chair, locking file cabinet.
  - Exam table
  - Locking medicine supply cabinet
  - Locking safe for controlled prescription drugs, needles, etc.

Complete by:

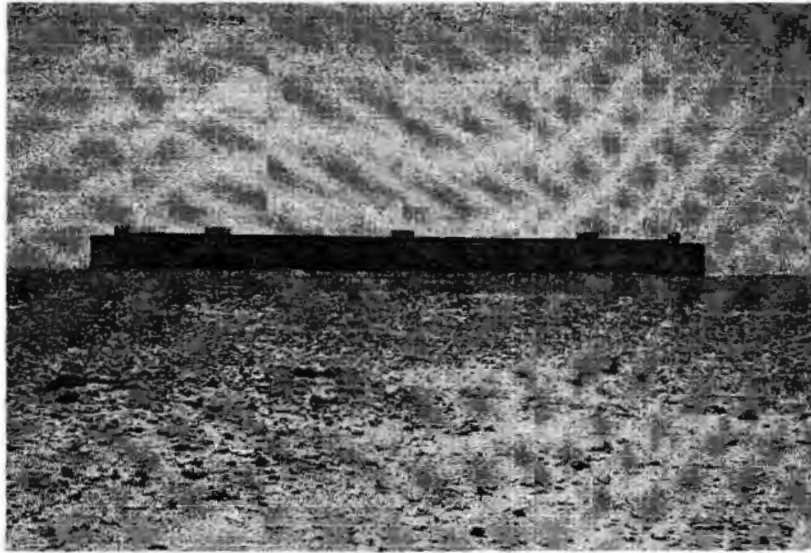
**EXPENDABLE SUPPLIES**

- o Administrative:
  - Paper, pens, pencils.
  - Log books
  - Office supplies (ie. Paper clips, staplers, etc.)
  - File folders
  - Inmate record holders
  - Employee record folders
  - ID card **stock** (Develop prototype)
  - Laminating supplies (Include badge clips)
  - Cleaning supplies (Industrial cleaners for toilets, floors, walls, windows, etc.)

- o Inmate personal supplies
  - ID card stock (Develop prototype)
  - Toilet paper
  - Tooth paste / Tooth brush
  - Hand / bar soap
  - Disposable razor
  - Female sanitary items

Complete by:

Please refer to AS Salman Prison



AS SALMAN PRISON

LOCATION (MGRS): 38R MU 5846974953

20,000 Kurds were incarcerated in this facility during the 1980s. There is a mass gravesite located close to the prison. The prison was abandoned in 1986.



*Handwritten: 16 July 2003*

**LETTER OF AUTHORITY  
TO USE PUBLIC PROPERTY**

**CPA/LOA/16 July 2003/FMT 70**

Consistent with CPA Order Number 9 on Management and Use of Iraqi Public Property (CPA/ORD/08 June 2003/09) and the laws and usages of war, the CPA has the authority to use and manage public property on behalf of the Iraqi people, including that certain property in the city of Baghdad, described as Prison Complex, Al Salhya, hereinafter referred to as the Property. Pursuant to this Letter of Authority, ~~Ministry of Justice, Department of Corrections, Prison Department~~, hereinafter Authorized Occupant, is hereby authorized to use the Property for the earlier of a) twelve months from the date of this Letter of Authority, b) the date specified on a Termination Notice from the CPA or c) the date a future Iraqi government has assumed the responsibilities of managing Iraqi public property.

The CPA shall endeavor to provide at least seven days notice to terminate this Letter of Authority. Unless specified otherwise in the Termination Notice, the Authorized Occupant shall vacate the Property and remove all of its moveable possessions therefrom by the end of the seven day notice period. Moveable possessions does not include any pre-existing moveable property or any capital improvements. Any capital improvements made by the Licensee are considered public property, and the Licensee can make no claims whatsoever for any expenditures on the Property. In the event that the Authorized Occupant shall desire to discontinue the use of the Property, the Authorized Occupant shall give the CPA 20 days notice of such intention.

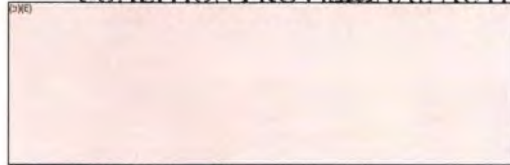
The Authorized Occupant shall bear the cost of all water, electricity, gas and other utilities served to the Property.

CPA does not make any representations and can provide no assurances with respect to the Property or any of the buildings or other facilities on the Property. The Property has been subject to war conditions, and therefore, may present life threatening conditions, including unsafe structural damage or unexploded ordinances. The Authorized Occupant will have no recourse to the CPA, any State participating in CPA or the Iraqi government for any injuries to its personnel or damages to its property or any improvements thereon.

The CPA Facility Manager shall have the authority to enter the Property in order to inspect and inventory the Property and any assets on the Property. Given that, other than moveable possessions, all of the property and assets on the Property, including any capital improvements made by the Authorized Occupant, are public property, prior to entry of the Authorized Occupant, the Facility Manager may remove furnishings, assets or other movable property from public buildings, prior to entry of the Authorized Occupant, for storage, or transfer such

property between or among public buildings, as he determines appropriate. Other than moveable possessions, no furnishings, assets or other movable property may be removed from or transferred between or among public buildings, without the written approval of the CPA Facilities Manager.

#### COALITION PROVISIONAL AUTHORITY



## CPA FUNDING REQUEST

PRB No:	Project Name: Al Hakimia Prison
Date of Request: 16 July 2003	Date Required: ASAP
Name of Requester: <span style="border: 1px solid black; display: inline-block; width: 100px; height: 15px;"></span>	Signature: <span style="border: 1px solid black; display: inline-block; width: 150px; height: 15px;"></span>
CPA Office/Unit: MOJ	POC/Person Completing Form: <span style="border: 1px solid black; display: inline-block; width: 100px; height: 15px;"></span>
Amount of Request: \$5,632,740	DSN/Cell Phone: <span style="border: 1px solid black; display: inline-block; width: 100px; height: 15px;"></span>
Project Location: Baghdad , Al -Wahda Sector)	Email Address: <span style="border: 1px solid black; display: inline-block; width: 150px; height: 15px;"></span>

### 1. Project Category (check all that apply):

Reconstruction <input checked="" type="checkbox"/>	Health <input type="checkbox"/>	Salaries <input type="checkbox"/>
Humanitarian <input type="checkbox"/>	Transportation <input type="checkbox"/>	Pensions <input type="checkbox"/>
Food Distribution <input type="checkbox"/>	Economic Programs <input type="checkbox"/>	Budget/Ops. Support <input type="checkbox"/>
Waterhewer <input type="checkbox"/>	Education <input type="checkbox"/>	Other Public Services <input type="checkbox"/>
Electricity <input type="checkbox"/>	Ministry <input checked="" type="checkbox"/>	Social Programs <input type="checkbox"/>
Rule of Law/Govern. <input type="checkbox"/>	Police/ Security <input type="checkbox"/>	Cultural Programs <input type="checkbox"/>
Div. Commanders <input type="checkbox"/>	Brig. Commanders <input type="checkbox"/>	Regional Dir. <input type="checkbox"/>
Fund <input type="checkbox"/>	Fund <input type="checkbox"/>	Fund <input type="checkbox"/>
Construction Initiative <input type="checkbox"/>		

### 2. Proposed Funding Source:

(PRB Staff Only)

Vested Assets	<input type="checkbox"/>
Seized Assets	<input type="checkbox"/>
Appropriated Funds	<input type="checkbox"/>
Iraqi Development Fund	<input type="checkbox"/>

### 3. Funding Data:

Bank Account Details:

Name/Title of Iraqi Receiving Disbursement:

CPA Rep/Unit Responsible for Oversight: 800<sup>th</sup> MP BDE

Engineering Oversight Assigned to: 800<sup>th</sup> MP BDE

Name of Certifying Official: CWO Ward, Bde Maintenance Supervisor

### 4. Clearances: Please indicate you have obtained appropriate clearances, as applicable.

(Note: If that coordination cannot be done at the regional level, it will be done by PRC.)

Regional Coordinator: Yes ☐ No ☐ Name:

Ministry Senior Advisor: Yes ☐ No ☐ Name:

Office Director/Unit Commander: Yes ☐ No ☐ Name:

Reconstruction/USAID: Yes ☐ No ☐ Name:

International Coordination Council: Yes ☐ No ☐ Name:

Others: Senior Advisor, Director of Finance

### Program Staff Use Only

Date Request Received:

Form Complete: Yes ☐ No ☐

Disposition:

Date Request Submitted to Program Review Committee:

Disposition:

Date Request Submitted to Program Review Board:

Disposition:

Date Request Returned to Requester/Submitted to Comptroller:

Disposition (including expenditure authorized):

**Description of Program or Goods To Be Purchased – Please See Above Instructions**

**Purpose:** To renovate, refurbish and re-establish the Al-Hakimia Prison as a high security prison to house up to 200 high security prisoners, and establish this site as the Headquarters for the future Iraq National Department of Corrections.

**Justification:** The Al-Hakimia Prison complex was a former headquarters and high security prison site for the Iraq Internal Security Agency (Secret Police). This prison housed approximately 200 high security political and foreign prisoners, and served as a major headquarters for the Agency. It was one of the more modern structures within Iraq. It was badly looted, trashed, and everything of value either stolen or destroyed. However, it is ideally located centrally in Baghdad and is suitable to establishing a permanent headquarters for the future Iraq National Department of Corrections which will supervise and direct the operations of all of Iraq's prisons and detention centers. It is anticipated that correctional system will be responsible for over 35,000 detainees and inmates once the entire criminal justice system has been re-established. The site is protected by an enclosed walled compound which is necessary for the security of the new Iraqi Department of Corrections. Also, the facility has a communications center that would be needed to establish communications to all prisons and detention centers throughout the entire country of Iraq. No other permanent structures have been located that are considered suitable to house this vital new agency which will control all correctional operations and set the humane and professional standards for all future correctional facilities within the country. The temporary headquarters currently being used is too small as this agency will now direct both the adult and juvenile Iraq correctional systems, does not provide adequate security and a vital communications center. The small number of high security cells located within the complex that could be used to house up to 200 HVD's or other important detainees or prisoners. The two prisoner housing cellblocks could also be used as a training facility, as needed.

**Coordination:**

This project was coordinated through the OCPA Engineering FES team, 800<sup>TH</sup> MP BDE, and the Senior Advisor, Ministry of Justice for the operational requirements.

**Goods and Commodities:**

All goods and commodities will be locally purchased through the contractor for this project.

**Project Implementation:**

This project will be contracted with a Iraq contractor. Assistance will be provided through the CPA contracting officer, Colonel Bell. The Ministry of Housing and Facilities will monitor all construction aspects and provide Quality Assurance / Quality Control for this project from the beginning.



### CONSTRUCTION COST ESTIMATE BREAKDOWN

CONSTRUCTION COST ESTIMATE BREAKDOWN													
CONTRACTOR		CONSTRUCT		ADDRESS		PROPOSED		REQ					
The Downtown Prison						5,632,740							
FUNCTION REQUEST NUMBER		FROM		WORK LOCATION		REQ							
LINE	UNIT OF	MATERIAL COST		LABOR COST			EQUIPMENT			LINE			
NO	ITEM	EASUR	QUANTITY	UNIT	TOTAL	MAN-HOURS	RATE	TOTAL	DAYS	RATE	TOTAL	TOTAL	
	Below Grade Level (18,000 Sq.Ft.)											2,146,747	
	Ground Floor Level (24,000 Sq.Ft)											362,930	
	Mechanical Floor (12,000 Sq.Ft)											606,935	
	1st Floor (12,000 Sq. Ft)											268,394	
	2nd Floor Level (12,000 Sq.Ft)											376,893	
	Site Buildings (8,000 Sq.Ft)											446,241	
	Site Work											836,268	
	Site Security											300,387	
	Total Square Feet (84,000)											5,120,673	
	CONTINGENCY											412,067	
	Total Rough Order of Magnitude											5,632,740	
DATE:				FIRM NAME:		CORPS OF ENGINEERS							
TITLE:				BY									



CONTRACTOR												
construct												
ADDRESS												
PROJECT												
PROPOSED												
5,632,740												
PURCHASE REQUEST NUMBER												
WORK LOCATION												
REQ												
LINE	UNIT OF		MATERIAL COST		LABOR COST		EQUIPMENT		LINE			
NO	ITEM	MEASURE	QUANTITY	UNIT	TOTAL	HOURS	RATE	TOTAL	DAYS	RATE	TOTAL	TOTAL
	2nd Floor Level	X										
	Remove Rubbish	Lot	1.0	675	675	1.475	0.75	1,106	21	120	2,520	4,301
	Electrical	Lot	1.0	24,750	24,750	4,765	0.75	3,574	21	48	1,008	29,332
	Mechanical	Lot	1.0	10,255	10,255	1,855	0.75	1,391	30	48	1,440	13,086
	Commo & Data	Lot	1.0	1,200	1,200	420	0.75	315	15	46	720	2,235
	Plumbing	Lot	1.0	45,400	45,400	5,350	0.75	4,013	43	48	2,064	51,477
	Finishes and Hardware	Lot	1.0	163,500	163,500	5,350	0.75	4,763	60	120	7,200	175,463
	Total 2nd Floor Level				245,780	20,215		15,161			14,952	275,693
	Site Buildings (4ea.)	X										
	Remove Rubbish	Lot	1.0	2,500	2,500	3,400	0.75	2,550	21	120	2,520	7,570
	Electrical	Lot	1.0	72,500	72,500	26,500	0.75	21,375	120	48	5,760	99,635
	Mechanical	Lot	1.0	75,000	75,000	9,780	0.75	7,335	30	48	1,440	83,775
	Commo & Data	Lot	1.0	4,800	4,800	1,875	0.75	1,406	21	46	1,008	7,214
	Plumbing	Lot	1.0	43,800	43,800	3,880	0.75	2,760	90	48	4,320	60,880
	Finishes and Hardware	Lot	1.0	163,500	163,500	14,755	0.75	11,066	180	120	21,600	196,166
	Total Site Buildings				362,100	61,990		46,493			36,846	445,241
	Site Work	X										
	Remove Rubbish	Lot	1	3,250	3,250	8,275	0.75	6,206	7	30	210	9,566
	Electrical	Lot	1	345,000	345,000	5,550	0.75	4,163	45	24	1,080	350,243
	Mechanical	Lot	1	23,600	23,500	1,750	0.75	1,313	21	24	504	25,317
	Commo & Data	Lot	1	4,550	4,550	1,870	0.75	1,403	45	24	1,080	7,033
	Plumbing	Lot	1	12,500	12,500	4,875	0.75	3,656	45	24	1,080	17,236
	Sewer	Lot	1	14,875	14,875	7,575	0.75	5,681	120	24	2,880	23,436
	Finishes and Hardware	Lot	1	375,750	375,750	24,650	0.75	16,488	45	180	8,100	402,336
	Total Site Work				779,425	54,545		40,909			14,934	835,256
	Site Security											
	Remove Rubbish	Lot	1	75	75	40	0.75	30	1	120	120	225
	Electrical	Lot	1	32,750	32,750	2,350	0.75	1,763	30	24	720	35,233
	Mechanical	Lot	1	500	500	620	0.75	465	7	24	168	1,133
	Commo & Data	Lot	1	7,550	7,550	1,250	0.75	938	21	24	504	8,982
	Plumbing	Lot	1	1,450	1,450	980	0.75	720	14	24	336	2,506
	Power (4ea.)	Lot	1	47,500	47,500	12,475	0.75	9,356	24	60	1,440	58,296
	Finishes and Hardware	Lot	1	68,750	68,750	14,350	0.75	10,763	120	120	14,400	93,913
	Total Site Security				156,575	32,045		24,034			17,688	200,297







# MEMORANDUM

TO:

(b) [redacted]

FROM:

(b) [redacted]

SUBJECT: AL HAKMIA

DISCUSSION: Need to make some decisions for submitting funding requests.

Attached is the cost estimate to renovate and open AL Hakmia as a high security prison. It would cost \$5.63 million (See attachment 1). Our assessment shows the facility in the Intermediate Term as 300 beds. I don't think we can get it approved for that cost for only 300 beds. We do need to add more high security beds to supplement the 3,100 at Abu Ghraib; however, we can get almost 1,000 beds, mostly higher security cells, by doing the second Compound at Abu Ghraib, for \$1.754 million. As soon as the dust settles on the 3,100 beds, we can then submit the one for 1,000 beds—providing we are prepared for more 'political' fall out. However, I really do not think it will be a problem this time around as the 'death house' is located in the compound we have already got approved.

After my last visit to AL Hakmia, I feel it would make a great headquarters for the National Iraq Department of Corrections. The Ground Floor has over 30 offices, a communications center to provide communications to facilities in other regions, a large training/conference room capability, and other classrooms. It is within a closed secure compound that has great parking for staff. It is centrally located within Baghdad. You could reduce the total renovation costs by only doing the headquarters needs, as follows:

Phase 1:	Ground floor level (main entrance from street)	\$362,930
	Site work (Remove rubbish, 9,666; Mechanical, 25,317;	
	Commo, 7,033; plumbing, 17,236; sewer, 23,436)	<u>82,688</u>
		\$445,618

With Phase 1, we could renovate the ground floor level and set up the headquarters in a short period of time. We could be in it within 30 days, maybe shorter.

Do we recommend submitting a funding request for the 2<sup>nd</sup> Compound in Abu Ghraib? \$1.754 mil

Do we want to recommend submitting the funding request for renovation of AL Hakmia as a High Security prison? \$5.63 mil

Do we recommend AL Hakmia for renovation as a HQ for DOC? \$445,618

[illegible]

CONSTRUCTION COST ESTIMATE BREAKDOWN												
PROJECT		CONTRACT		PERMIT		TOTAL		FEE		TOTAL		LBS
The Downtown Plaza						5,662,740						
CONSTRUCTION												
LINE NO.	ITEM	UNIT OF		CONSTRUCTION		LABOR COST		EQUIPMENT		TOTAL		
		QUANTITY	UNIT	QUANTITY	TOTAL	QUANTITY	TOTAL	QUANTITY	TOTAL	QUANTITY	TOTAL	
	Below Grade Level	X										
	Remove Rubble	Lot	1	20,000	20,000	24,000	0.70	20,000	40	240	10,000	60,000
	Shovel	Lot	1	400,000	400,000	24,000	0.70	20,000	121	40	0,000	400,000
	Shovel	Lot	1	1,040,000	1,040,000	60,000	0.70	60,000	900	120	24,000	1,100,000
	Fire Protection System	Lot	1	60,000	60,000	10,000	0.70	10,000	40	40	2,000	71,000
	Cement & Rebar & Molds	Lot	1	120,000	120,000	7,000	0.70	0,000	60	40	2,000	100,000
	Plumbing	Lot	1	81,000	81,000	20,000	0.70	17,000	40	40	2,000	101,000
	Plumbing and Hardware	Lot	1	170,000	170,000	20,000	0.70	22,000	100	40	0,000	204,000
	Total Below Grade Level				1,880,000	200,000		100,000			64,000	2,140,777
	Ground Floor Level	X										
	Remove Rubble	Lot	1	1,000	1,000	0,000	0.70	7,000	80	120	10,000	10,000
	Shovel	Lot	1	70,000	70,000	24,000	0.70	27,000	100	40	0,000	110,000
	Shovel	Lot	1	24,000	24,000	0,000	0.70	0,000	40	40	2,000	24,000
	Cement & Rebar	Lot	1	4,000	0,000	2,000	0.70	2,000	24	40	1,000	7,221
	Plumbing	Lot	1	20,000	20,000	4,000	0.70	2,000	24	40	1,000	40,000
	Plumbing and Hardware	Lot	1	124,000	124,000	10,000	0.70	14,000	120	120	14,000	100,000
	Total Ground Floor Level				204,000	60,000		60,000			30,000	302,000
	Mechanical Floor	X										
	Remove Rubble	Lot	1.0	1,000	1,000	10,000	0.70	14,000	80	120	10,000	20,700
	Shovel	Lot	1.0	24,000	24,000	0,000	0.70	0,000	40	40	2,000	40,000
	Shovel	Lot	1.0	400,000	400,000	12,000	0.70	0,000	100	40	7,000	410,000
	Cement & Rebar	Lot	1.0	1,000	1,000	0,000	0.70	0,000	14	40	0,000	2,400
	Fire Protection/Exhaust	Lot	1.0	20,000	20,000	4,000	0.70	2,000	20	40	1,000	40,000
	Plumbing and Hardware	Lot	1.0	7,000	7,000	4,000	0.70	2,000	20	40	1,000	12,000
	Total Mechanical				604,000	40,000		20,000			34,000	600,000
	3rd Floor Level	X										
	Remove Rubble	Lot	1	0,000	0,000	1,000	0.70	1,000	20	120	2,400	4,000
	Shovel	Lot	1	20,000	20,000	4,000	0.70	0,000	24	40	1,000	20,000
	Shovel	Lot	1	0,000	0,000	1,000	0.70	1,000	14	40	0,000	10,000
	Cement & Rebar	Lot	1	1,000	1,000	0,000	0.70	0,000	24	40	1,000	2,000
	Plumbing	Lot	1	40,000	40,000	4,000	0.70	2,000	40	40	2,000	40,000
	Plumbing and Hardware	Lot	1	120,000	120,000	14,000	0.70	10,000	100	120	12,000	101,000
	Total 3rd Floor Level				210,000	27,000		20,000			10,000	200,000



CONSTRUCTION COST ESTIMATE BREAKDOWN												
GENERAL		LABOR		MATERIALS		EQUIPMENT		OVERHEAD		TOTAL		UNIT
The Downtown Prison										5,002,700		
Construction												
LINE	ITEM	UNIT OF MEASURE	QUANTITY	UNIT PRICE	TOTAL	LABOR	MATERIALS	EQUIPMENT	OVERHEAD	TOTAL	UNIT PRICE	TOTAL
	2nd Floor Level	X										
	Remove Rubble	Lot	1.0	600	600	1,470	0.70	1,100	21	120	2,000	4,001
	Structure	Lot	1.0	24,700	24,700	4,700	0.70	2,570	21	40	1,000	20,302
	Reinforced	Lot	1.0	10,300	10,300	1,000	0.70	1,001	20	40	1,000	10,000
	Concrete & Sls	Lot	1.0	1,200	1,200	400	0.70	310	10	40	700	2,000
	Finishing	Lot	1.0	40,400	40,400	0,300	0.70	4,000	40	40	2,000	81,477
	Plumbing and Hardware	Lot	1.0	100,000	100,000	0,300	0.70	4,700	80	120	7,200	170,000
	Total 2nd Floor Level				240,700	20,210		10,101			14,000	270,000
	Site Buildings (Box.)	X										
	Remove Rubble	Lot	1.0	2,000	2,000	1,400	0.70	2,000	21	120	2,000	7,070
	Structure	Lot	1.0	72,000	72,000	20,000	0.70	21,270	120	40	0,700	90,000
	Reinforced	Lot	1.0	70,000	70,000	2,700	0.70	7,000	20	40	1,400	60,770
	Concrete & Sls	Lot	1.0	4,000	4,000	1,070	0.70	1,000	21	40	1,000	7,214
	Finishing	Lot	1.0	40,000	40,000	3,000	0.70	2,700	80	40	4,200	60,000
	Plumbing and Hardware	Lot	1.0	100,000	100,000	14,700	0.70	11,000	100	120	21,000	100,100
	Total Site Buildings				302,100	61,000		40,400			20,000	440,511
	Site Work	X										
	Remove Rubble	Lot	1	3,300	3,300	0,270	0.70	0,200	7	30	210	0,000
	Structure	Lot	1	300,000	300,000	0,000	0.70	4,100	40	24	1,200	300,300
	Reinforced	Lot	1	20,000	20,000	1,700	0.70	1,010	21	24	004	20,217
	Concrete & Sls	Lot	1	4,000	4,000	1,070	0.70	1,000	40	24	1,000	7,000
	Finishing	Lot	1	12,000	12,000	4,070	0.70	2,000	40	24	1,000	17,200
	Roofs	Lot	1	14,070	14,070	7,070	0.70	0,001	120	24	2,000	20,400
	Plumbing and Hardware	Lot	1	370,700	370,700	24,000	0.70	10,000	40	100	5,100	400,200
	Total Site Work				770,400	64,000		40,000			14,004	830,200
	Site Security											
	Remove Rubble	Lot	1	70	70	40	0.70	30	1	120	120	220
	Structure	Lot	1	32,700	32,700	2,300	0.70	1,700	20	24	720	30,200
	Reinforced	Lot	1	000	000	000	0.70	400	7	24	000	1,120
	Concrete & Sls	Lot	1	7,000	7,000	1,300	0.70	000	21	24	004	0,000
	Finishing	Lot	1	1,000	1,000	000	0.70	720	10	24	300	2,000
	Power (Box)	Lot	1	47,000	47,000	12,470	0.70	0,000	24	00	1,400	60,200
	Plumbing and Hardware	Lot	1	00,700	00,700	14,300	0.70	10,700	120	120	10,400	60,010
	Total Site Security				150,070	22,000		24,004			17,000	200,207

[illegible]

PAGE 1 OF 4

CONSTRUCTION COST ESTIMATE BREAKDOWN												
CONFIRMATION			CONTRACT			BUDGET			REQ			
CDR	ABU-GHRAIB POLITICAL PRISON							1,784,880				
Worked Request Budget												
LINE	UNIT OF		MATERIAL COST		LABOR COST			EQUIPMENT			LINE	
NO.	ITEM	MEASURE	CLEARITY	UNIT	TOTAL	MEASURE	RATE	TOTAL	DAYS	RATE	TOTAL	TOTAL
	Indoor Exercise Area (Bag)	X										
	Remove Rubbish	Lot	1	625	625	1,240	0.75	930	7	240	1,680	3,235
	Electrical	Lot	1	10,400	10,400	1,200	0.75	900	7	24	168	10,468
	Mechanical	Lot	1	3,800	3,800	800	0.75	600	4	24	96	4,148
	Concrete & Data	Lot	1	1,200	1,200	160	0.75	120	5	24	120	1,440
	Plumbing	Lot	1	720	720	220	0.75	165	3	24	72	1,032
	Finisher and Hardware	Lot	1	134,800	134,800	12,800	0.75	9,600	60	46	4,320	148,298
	Total Indoor Exercise				166,145	15,970		11,878			8,458	174,679
	Cell Block B5	X										
	Remove Rubbish	Lot	1	625	625	1,200	0.75	900	20	120	2,400	3,625
	Electrical	Lot	1	12,470	12,470	880	0.75	720	24	24	576	13,788
	Mechanical	Lot	1	850	850	720	0.75	540	8	24	192	1,234
	Concrete & Data	Lot	1	1,200	1,200	240	0.75	180	7	24	168	1,648
	Plumbing	Lot	1	7,850	7,850	980	0.75	735	25	24	600	8,170
	Finisher and Hardware	Lot	1	21,800	21,800	3,200	0.75	2,400	35	120	4,200	28,400
	Total Cell Block B5				44,785	6,880		6,180			8,088	58,043
	Cell Block B6	X										
	Remove Rubbish	Lot	1	625	625	1,200	0.75	900	28	120	2,400	3,825
	Electrical	Lot	1	12,470	12,470	880	0.75	720	24	48	1,152	14,242
	Mechanical	Lot	1	850	850	320	0.75	240	7	48	336	2,886
	Concrete & Data	Lot	1	1,200	1,200	240	0.75	180	7	48	336	1,716
	Plumbing	Lot	1	8,320	8,320	1,020	0.75	765	28	48	1,344	10,285
	Finisher and Hardware	Lot	1	22,800	22,800	3,870	0.75	2,903	40	120	4,800	30,803
	Total Cell Block B6				46,385	7,810		6,708			10,224	63,877
	Cell Block B7	X										
	Remove Rubbish	Lot	1.0	250	250	320	0.75	240	20	120	2,400	2,890
	Electrical	Lot	1.0	4,345	4,345	680	0.75	510	24	24	576	5,439
	Mechanical	Lot	1.0	520	520	120	0.75	90	7	24	168	678
	Concrete & Data	Lot	1.0	1,200	1,200	240	0.75	180	7		0	1,380
	Plumbing	Lot	1.0	8,450	8,450	1,250	0.75	938	24	24	576	9,964
	Finisher and Hardware	Lot	1.0	22,750	22,750	4,250	0.75	3,188	40	120	4,800	30,738
	Total Cell Block B7				37,315	8,870		8,163			8,820	50,943

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CONSTRUCTION COST ESTIMATE BREAKDOWN													
CONSTRUCTION		CONSTRUCT		FINISH		MECHANICAL		ELECTRICAL		PLUMBING		TOTAL	
LINE NO.	DESCRIPTION	UNIT OF MEASURE	QUANTITY	UNIT	TOTAL	MECHANICAL	RATE	TOTAL	DAYS	RATE	TOTAL	LINE TOTAL	
	ABU-GHRAIB POLITICAL PRISON							1,754,880					
	REMOVE RUBBISH	Lot	1.0	280	280	480	0.75	360	20	120	2,400	2,880	
	Electrical	Lot	1.0	5,355	5,355	780	0.75	585	25	24	600	6,535	
	Mechanical	Lot	1.0	320	320	120	0.75	90	7	24	168	578	
	Covers & Dots	Lot	1.0	1,200	1,200	240	0.75	180	7	24	168	1,548	
	Plumbing	Lot	1.0	10,750	10,750	1,870	0.75	1,403	24	24	576	12,726	
	Finishes and Hardware	Lot	1.0	23,800	23,800	8,000	0.75	6,000	48	48	2,160	31,860	
	Total Cell Block 6A				41,570	11,470		8,603			9,072	68,046	
	Cell Block 6B	X											
	Remove Rubbish	Lot	1.0	280	280	480	0.75	360	20	120	2,400	2,880	
	Electrical	Lot	1.0	5,355	5,355	780	0.75	585	25	24	600	6,535	
	Mechanical	Lot	1.0	320	320	120	0.75	90	7	24	168	578	
	Covers & Dots	Lot	1.0	1,200	1,200	240	0.75	180	7	24	168	1,548	
	Plumbing	Lot	1.0	10,750	10,750	1,870	0.75	1,403	24	24	576	12,726	
	Finishes and Hardware	Lot	1.0	23,800	23,800	8,000	0.75	6,000	48	48	2,160	31,860	
	Total Cell Block 6B				41,570	11,470		8,603			9,072	68,046	
	(2) Cafeteria and Kitchen	X											
	Remove Rubbish	Lot	1	2,700	2,700	8,200	0.75	6,150	30	120	3,600	13,250	
	Electrical	Lot	1	47,800	47,800	7,800	0.75	5,850	45	48	2,160	55,910	
	Mechanical	Lot	1	9,800	9,800	4,800	0.75	3,600	30	48	1,440	14,880	
	Covers & Dots	Lot	1	1,200	1,200	730	0.75	548	15	48	720	2,488	
	Plumbing	Lot	1	13,400	13,400	8,200	0.75	6,150	80	48	2,880	22,430	
	Finishes and Hardware	Lot	1	85,700	85,700	16,200	0.75	12,150	120	48	5,760	93,910	
	Total (2) Cafeteria and Kitchen				140,500	46,730		36,048			16,680	191,958	
	Infirmery	X											
	Remove Rubbish	Lot	1	1,800	1,800	8,500	0.75	6,375	45	120	5,400	13,575	
	Electrical	Lot	1	28,350	28,350	3,750	0.75	2,813	25	24	600	31,763	
	Mechanical	Lot	1	12,350	12,350	1,250	0.75	938	14	24	336	13,624	
	Covers & Dots	Lot	1	1,200	1,200	840	0.75	480	7	24	168	1,548	
	Plumbing	Lot	1	27,800	27,800	3,200	0.75	2,400	24	24	576	30,476	
	Finishes and Hardware	Lot	1	43,700	43,700	14,350	0.75	10,763	48	120	5,400	59,863	
	Total Infirmery				114,800	31,690		23,788			12,480	151,148	



CONSTRUCTION COST ESTIMATE BREAKDOWN												
SYSTEM		Construct		Materials		Labor		Equipment				
ADU-GHRAIB POLITICAL PRISON								1,754,880				
ADU-GHRAIB POLITICAL PRISON												
LINE NO.	ITEM	UNIT OF MEASURE	QUANTITY	MATERIAL COST		LABOR COST		EQUIPMENT				LINE TOTAL
				UNIT	TOTAL	MANHOURS	RATE	TOTAL	DAYS	RATE	TOTAL	
	Isolation Admin. Cell Office	X										
	Remove Rubble	Lot	1	850	850	1,800	0.75	1,350	30	120	3,600	5,630
	Electrical	Lot	1	37,800	37,800	3,780	0.75	2,813	20	24	720	41,333
	Mechanical	Lot	1	14,850	14,850	880	0.75	720	15	24	360	15,730
	Cement & Sand	Lot	1	1,200	1,200	636	0.75	481	12	24	288	1,889
	Plumbing	Lot	1	32,570	32,570	4,380	0.75	3,285	30	24	720	36,575
	Finishes and Hardware	Lot	1	88,750	88,750	5,800	0.75	4,125	25	48	1,080	90,655
	Total Isolation Admin. Office				140,620	18,975		12,731			7,268	160,718
	Site Work	X										
	Remove Rubble	Lot	1	5,500	5,500	12,300	0.75	9,225	21	717	15,057	29,782
	Electrical	Lot	1	105,750	105,750	9,800	0.75	7,350	60	48	2,880	113,980
	Mechanical	Lot	1	12,750	12,750	1,430	0.75	1,073	10	48	1,440	15,243
	Cement & Sand	Lot	1	15,000	15,000	4,900	0.75	3,375	80	48	2,880	21,255
	Plumbing (Water)	Lot	1	43,800	43,800	5,700	0.75	7,275	45	48	2,160	52,935
	Sewer	Lot	1	79,340	79,340	12,250	0.75	7,868	90	120	10,800	97,028
	Finishes and Hardware	Lot	1	34,580	34,580	11,230	0.75	8,423	90	120	10,800	63,783
	Total Site Work				294,400	59,210		44,406			48,017	364,623
	Guard Towers	X										
	Remove Rubble	Lot	1	375	375	40	0.75	30	2	120	240	645
	Electrical	Lot	1	37,500	37,500	4,800	0.75	3,336	30	48	1,440	42,276
	Mechanical	Lot	1	8,000	8,000	120	0.75	90	15	48	720	5,810
	Cement & Sand	Lot	1	3,000	3,000	480	0.75	345	30	48	1,440	4,765
	Plumbing	Lot	1	1,280	1,280	420	0.75	315	5	48	240	1,805
	Finishes and Hardware	Lot	1	47,880	47,880	5,615	0.75	4,211	30	120	3,600	55,691
	Total Guard Towers				66,775	11,105		8,326			7,680	111,784
	Office Detached (2nd)	X										
	Remove Rubble	Lot	1	720	720	5,700	0.75	4,275	21	120	2,520	7,515
		Lot	1	18,670	18,670	4,480	0.75	3,338	21	48	1,008	22,916
	Mechanical	Lot	1	13,800	13,800	620	0.75	465	14	48	672	14,837
	Cement & Sand	Lot	1	2,400	2,400	520	0.75	380	15	48	720	3,590
	Plumbing	Lot	1	7,100	7,100	880	0.75	645	21	48	1,008	8,763
	Finishes and Hardware	Lot	1	63,500	63,500	14,850	0.75	10,913	30	120	3,600	78,013
	Total Office Detached (2nd)				105,790	26,700		20,026			9,528	135,343

### CONSTRUCTION COST ESTIMATE BREAKDOWN

[illegible]

CONSTRUCTION COST ESTIMATE BREAKDOWN												
OWNER		CONTRACT		PROJECT		LOCATION		DATE		TOTAL		
The Downsview Prison										6,832,740		
FOR THE MINISTRY OF JUSTICE												
LINE NO.	ITEM	UNIT OF MEASURE	QUANTITY	MATERIAL COST		LABOR COST		EQUIPMENT		TOTAL		
				UNIT	TOTAL	MANHOURS	RATE	TOTAL	DAYS	RATE	TOTAL	TOTAL
	Below Grade Level	X										
	Remove Rubble	Lot	1	23,808	23,808	24,358	0.75	18,263	46	240	10,800	80,863
	Blockwork	Lot	1	428,376	428,376	24,376	0.75	25,781	121	48	8,808	486,864
	Mechanical	Lot	1	1,042,000	1,042,000	82,000	0.75	61,500	183	120	21,960	1,125,460
	Fire Protection System	Lot	1	88,800	88,800	18,780	0.75	14,070	46	48	2,180	71,730
	Camera & Data & Video	Lot	1	128,470	128,470	7,280	0.75	6,438	80	48	2,880	133,788
	Plumbing	Lot	1	81,480	81,480	23,780	0.75	17,813	45	48	2,180	101,423
	Plumbing and Hardware	Lot	1	173,880	173,880	30,000	0.75	22,500	180	48	8,640	204,760
	Total Below Grade Level				1,826,944	220,488		188,384			64,408	2,148,717
	Ground Floor Level	X										
	Remove Rubble	Lot	1	1,360	1,360	8,780	0.75	7,313	80	120	10,800	19,453
	Blockwork	Lot	1	73,860	73,860	38,780	0.75	27,888	180	48	8,640	110,076
	Mechanical	Lot	1	24,780	24,780	8,780	0.75	6,080	48	48	2,180	31,960
	Camera & Data	Lot	1	4,875	4,875	2,800	0.75	2,138	21	48	1,008	7,721
	Plumbing	Lot	1	38,880	38,880	4,875	0.75	3,656	21	48	1,008	40,314
	Plumbing and Hardware	Lot	1	124,075	124,075	18,880	0.75	14,888	120	120	14,400	168,363
	Total Ground Floor Level				284,260	80,885		80,884			38,018	382,830
	Mechanical Floor	X										
	Remove Rubble	Lot	1.0	1,880	1,880	18,780	0.75	14,083	80	120	10,800	26,713
	Blockwork	Lot	1.0	34,800	34,800	8,870	0.75	6,628	46	48	2,180	43,968
	Mechanical	Lot	1.0	483,700	483,700	12,480	0.75	8,980	180	48	7,880	470,740
	Camera & Data	Lot	1.0	1,200	1,200	820	0.75	615	14	48	672	2,487
	Fire Protection/Detection	Lot	1.0	35,760	35,760	4,320	0.75	3,240	30	48	1,440	40,630
	Plumbing and Hardware	Lot	1.0	7,880	7,880	4,200	0.75	3,180	30	48	1,440	12,478
	Total Mechanical Floor				534,860	40,180		38,883			24,192	606,938
	1st Floor Level	X										
	Remove Rubble	Lot	1	880	880	1,880	0.75	1,388	20	120	2,400	4,438
	Blockwork	Lot	1	23,870	23,870	4,780	0.75	3,583	21	48	1,008	28,141
	Mechanical	Lot	1	9,780	9,780	1,880	0.75	1,183	14	48	672	13,438
	Camera & Data	Lot	1	1,200	1,200	420	0.75	315	21	48	1,008	2,623
	Plumbing	Lot	1	43,800	43,800	4,200	0.75	3,180	46	48	2,180	48,610
	Plumbing and Hardware	Lot	1	138,000	138,000	14,870	0.75	10,828	101	120	12,120	161,048
	Total 1st Floor Level				218,670	27,340		28,506			38,388	288,884

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CONSTRUCTION COST ESTIMATE BREAKDOWN												
contractor		construct		location		project		req				
The Downtown Prison						5,632,740						
RUMBLE SECURITY SYSTEM												
LINE		UNIT OF		MATERIAL COST		LABOR COST		EQUIPMENT				LINE
No.	ITEM	MEASUR	QUANTITY	UNIT	TOTAL	MANHOURS	RATE	TOTAL	DAYS	RATE	TOTAL	TOTAL
	2nd Floor Level	X										
	Remove Rubish	Lot	1.0	676	876	1,475	0.75	1,106	21	120	2,620	4,301
	Electrical	Lot	1.0	24,780	24,780	4,785	0.76	3,574	21	48	1,008	28,332
	Mechanical	Lot	1.0	10,285	10,285	1,885	0.75	1,381	30	48	1,440	18,088
	Ceiling & Data	Lot	1.0	1,280	1,280	420	0.75	318	15	48	720	2,285
	Plumbing	Lot	1.0	46,400	46,400	5,350	0.78	4,013	43	48	2,064	61,477
	Paints and Hardware	Lot	1.0	183,500	183,500	8,350	0.75	4,783	80	120	7,200	178,483
	Total 2nd Floor Level				246,780	20,215		16,181			14,882	275,883
	Site Buildings (New)	X										
	Remove Rubish	Lot	1.0	2,800	2,800	3,400	0.75	2,550	21	120	2,030	7,570
	Electrical	Lot	1.0	72,000	72,000	28,000	0.75	21,375	120	48	5,760	88,835
	Mechanical	Lot	1.0	78,000	78,000	8,780	0.75	7,335	30	48	1,440	83,775
	Ceiling & Data	Lot	1.0	4,800	4,800	1,875	0.75	1,406	21	48	1,008	7,214
	Plumbing	Lot	1.5	43,800	43,800	3,880	0.75	2,760	30	48	4,320	60,880
	Paints and Hardware	Lot	1.0	143,800	143,800	14,765	0.75	11,085	180	120	21,600	189,185
	Total Site Buildings				382,100	61,860		48,493			36,848	445,241
	Site Work	X										
	Remove Rubish	Lot	1	3,250	3,250	8,275	0.75	6,206	7	30	210	9,686
	Electrical	Lot	1	346,000	346,000	5,580	0.75	4,185	45	24	1,080	380,243
	Mechanical	Lot	1	23,800	23,800	1,760	0.75	1,313	21	24	504	25,617
	Ceiling & Data	Lot	1	4,850	4,850	1,870	0.75	1,402	45	24	1,080	7,033
	Plumbing	Lot	1	12,800	12,800	4,875	0.75	3,656	45	24	1,080	17,236
	Sealer	Lot	1	14,875	14,875	7,575	0.75	5,681	120	24	2,880	23,436
	Paints and Hardware	Lot	1	375,780	375,780	24,880	0.75	18,660	45	180	4,100	402,336
	Total Site Work				778,425	54,545		40,808			14,834	835,288
	Site Security											
	Remove Rubish	Lot	1	75	75	40	0.75	30	1	120	120	225
	Electrical	Lot	1	32,750	32,750	2,360	0.75	1,768	30	24	720	35,233
	Mechanical	Lot	1	500	500	620	0.75	465	7	24	168	1,138
	Ceiling & Data	Lot	1	7,680	7,680	1,280	0.75	936	21	24	504	3,882
	Plumbing	Lot	1	1,480	1,480	980	0.75	720	14	24	336	2,806
	Paint (New)	Lot	1	47,500	47,500	12,475	0.75	9,356	24	80	1,440	58,296
	Paints and Hardware	Lot	1	68,780	68,780	14,880	0.75	10,783	120	120	14,400	83,813
	Total Site Security				168,575	32,045		24,034			17,868	200,287

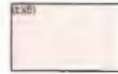


(b)(7)

WE TOOK THE RESIDENTS  
FROM DAR ALRAHMA  
JUVENILE INSTITUTION  
& TOLD THE AL HOUSA  
REPRESENTATIVES  
TO VACATE THE  
PROPERTY BY THE  
MIDDLE OF JULY.

I CAN SHOW YOU  
THE PROPERTY IF YOU  
NEED ME TO.  
(MR 54459451)


(b)(7)



*Can you please print  
out a complete copy  
for me.*

## MEMORANDUM

**TO: Judge Donald Campbell**

**FROM: , Department of Prisons**

**SUBJECT: Alternatives for Maximum Security Prison Facilities**

We are continuing to examine potential alternatives for housing maximum security and dangerous detainees/inmates in lieu of using the maximum security compounds located at the Abu Ghraib Prison complex for the shortest possible timeframes.

**1. Review of existing assessed prison facilities earmarked for re-activation to support the Iraq criminal justice system currently and in the short term.**

**a. Al Hakmia (116 maximum security beds)**

This prison complex was operated by the Iraq Internal Security Agency, commonly called the Secret Police. This facility housed high security "political" and foreign prisoners. It also obviously served as a major headquarters for the Agency. All buildings are brick/masonry structures with a plaster finish. The four-story main structure is the housing areas for all prisoners as well as a large administrative headquarters. Prisoner housing was on the 3<sup>rd</sup> and 4th floor levels. The third floor consists of 50 cells. Each cell was 9' x 9'. This cell block can accommodate 100 maximum security prisoners. The fourth floor consists of 8 additional maximum security cells. This facility can provide a total of 116 maximum security beds for high custody or dangerous inmates.

**b. Kanban'i Saad Prison.**

In the assessment team's initial inspection on May 24<sup>th</sup> of this new prison that was under construction when the coalition forces began hostilities, there were 20 new cell blocks in two compounds that provided approximately 2,800 places for inmates. However, following the initial phase of hostilities, 153 Arab families moved into the complex. By June 12<sup>th</sup>, these Arabs had disassembled all the walls and structures rendering the facility unusable.

Even though the structures have been destroyed, the team feels that the Kanban'i Saad prison site is an ideal location for future construction of a replacement prison(s) for the Abu Ghraib Prison complex. The complex is very large and has the potential capability of providing separate prison compounds to support the future Iraq criminal justice system's needs. Construction time for a new secure maximum security prison on the existing foundations and infrastructure could perhaps shorten the time required for construction of a new

MEMORANDUM

TO: [REDACTED]

FROM: [REDACTED]

SUBJECT: AL HAKMIA

DISCUSSION: Need to make some decisions for submitting funding requests.

Attached is the cost estimate to renovate and open AL Hakmia as a high security prison. It would cost **\$5.63 million** (See attachment 1). Our assessment shows the facility in the **Intermediate Term as 300 beds**. I don't think we can get it approved for that cost for only 300 beds. We do need to add more high security beds to supplement the 3,100 at Abu Ghraib; however, we can get almost **1,000 beds**, mostly higher security cells, by doing the second Compound at Abu Ghraib, for **\$1.754 million**. As soon as the dust settles on the 3,100 beds, we can then submit the one for 1,000 beds---providing we are prepared for more 'political' fall out. However, I really do not think it will be a problem this time around as the 'death house' is located in the compound we have already got approved.

**After my last visit to AL Hakmia, I feel it would make a great headquarters for the National Iraq Department of Corrections.** The Ground Floor has over 30 offices, a communications center to provide communications to facilities in other regions, a large training/conference room capability, and other classrooms. It is within a closed secure compound that has great parking for staff. It is centrally located within Baghdad. You could reduce the total renovation costs by only doing the headquarters **needs, as follows:**

Phase 1:	Ground floor level (main entrance from street)	\$362,930
	Site work: (Remove rubbish, 9,666; Mechanical, 25,317;	
	Commo. 7,033; plumbing, 17,236; sewer, 23,436)	<u>82,688</u>
		<b>\$445,618</b>

With Phase 1, we could renovate the ground floor level and set up the headquarters in a short period of time. We could be in it within 30 days, maybe shorter.

**Do we recommend submitting a funding request for the 2<sup>nd</sup> Compound in Abu Ghraib?** **\$1.754 mil**

**Do we want to recommend submitting the funding request for renovation of AL Hakmia as a High Security prison?** **\$5.63 mil**

**Do we recommend AL Hakmia for renovation as a HQ for DOC?** **\$445,618**

## MEMORANDUM

TO:

(b)(3)

FROM:

(b)(3)

SUBJECT: AL HAKMIA

DISCUSSION: Need to make some decisions for submitting **funding requests**.

Attached is the cost estimate to renovate and open AL Hakmia as a **high security** prison. It would **cost \$5.63** million (See attachment 1). **Our** assessment shows **the** facility in the **Intermediate Term as 300 beds**. I don't **think** we **can get** it approved **for** that cost for only **300 beds**. We do need to add more **high security beds** to supplement the 3,100 at Abu Ghraib; however, we **can** get almost **1,000 beds**, mostly higher **security** cells, by doing **the second** Compound at Abu Ghraib, for \$1.754 million. **As soon as** the **dust** settles on the 3,100 beds, we **can** then submit **the** one for 1,000 beds---providing we **are** prepared for more 'political' fall out. However, I really do not think it **will** be a problem **this** time around **as** the 'death house' is located in the **compound** we have already got approved.

After my last visit to AL Hakmia, I feel it would make a **great headquarters** for the National Iraq Department of **Corrections**. **The Ground Floor** has over 30 **offices**, a communications center to provide communications to facilities in other **regions**, a large **training/conference** room capability, and other classrooms. It is within a closed secure compound that **has** great parking for staff. It is **centrally** located within **Baghdad**. You could reduce the total renovation **costs** by only doing **the headquarters** needs, **as** follows:

Phase I:	Ground floor level ( <del>main</del> entrance from street)	\$362930
Site work:	(Remove rubbish, 9,666; Mechanical, 25,317;	
Commo, 7,033; plumbing, 17,236; sewer, 23,436)		<u>82,688</u>
		\$445,618

With Phase 1, we could renovate **the** ground floor level and set up the headquarters in a short period of time. **We** could be in it w i t h 30 days, maybe **shorter**.

Do we recommend submitting a **funding request** for the 2<sup>nd</sup> Compound in Abu Ghriab? **\$1.754 mil**

Do we want to recommend **submitting** the **funding request** for renovation of AL Hakmia as a High Security prison? **\$5.63 mil**

Do we recommend **AL Hakmia** for renovation as a **HQ** for DOC? **\$445,618**

[illegible]



CONSTRUCTION COST ESTIMATE BREAKDOWN													
PROJECT INFORMATION		CONTRACT		ADDRESS		PERIOD		DATE		BY		CHECKED	
The Downtown Plaza						Period 1		6,832,740					
1000 Main Street						Period 2		100					
LINE NO.	ITEM	UNIT	QTY	UNIT COST	TOTAL	LABOR COST	DATE	TOTAL	DAYS	WEEKS	TOTAL	TOTAL	TOTAL
<b>Below Grade Level</b>													
	Remove Rubbish	Lot	1	25,000	25,000	24,000	0.75	18,000	45	340	10,000	60,000	
	Shovel	Lot	5	400,000	400,000	34,000	0.75	25,500	121	45	5,000	400,000	
	Shovel	Lot	1	1,042,000	1,042,000	82,000	0.75	61,500	185	120	21,000	1,120,000	
	Fire Protection System	Lot	1	65,000	65,000	16,700	0.75	14,570	45	45	2,100	71,700	
	Cement & Sals & Water	Lot	1	120,000	120,000	7,300	0.75	5,475	60	45	2,000	120,700	
	Plumbing	Lot	1	81,000	81,000	20,700	0.75	17,013	45	45	2,100	101,423	
	Painting and Hardware	Lot	1	175,000	175,000	30,000	0.75	22,500	180	45	5,000	204,700	
	<b>Total Below Grade Level</b>				1,838,000	230,000		100,004			64,000	2,140,717	
<b>Ground Floor Level</b>													
	Remove Rubbish	Lot	1	1,300	1,300	8,700	0.75	7,313	60	120	10,000	10,000	
	Shovel	Lot	1	70,000	70,000	50,700	0.75	27,000	180	45	5,000	110,000	
	Shovel	Lot	1	24,700	24,700	8,700	0.75	5,000	45	45	2,100	21,000	
	Cement & Sals	Lot	1	4,075	4,075	2,000	0.75	2,100	21	60	1,000	7,721	
	Plumbing	Lot	1	20,000	20,000	4,075	0.75	3,000	21	45	1,000	40,014	
	Painting and Hardware	Lot	1	124,075	124,075	10,000	0.75	14,000	120	120	14,000	100,000	
	<b>Total Ground Floor Level</b>				264,000	80,000		60,004			30,010	302,000	
<b>Subtotal Floor</b>													
	Remove Rubbish	Lot	1.0	1,000	1,000	14,700	0.75	14,000	60	120	10,000	20,713	
	Shovel	Lot	1.0	24,000	24,000	8,070	0.75	5,425	45	45	2,100	40,000	
	Shovel	Lot	1.0	400,700	400,700	12,000	0.75	9,000	100	45	7,000	400,740	
	Cement & Sals	Lot	1.0	1,300	1,300	600	0.75	516	14	45	672	2,487	
	Fire Protection/Collection	Lot	1.0	30,700	30,700	4,320	0.75	3,240	30	45	1,440	40,480	
	Painting and Hardware	Lot	1.0	7,000	7,000	4,300	0.75	3,100	30	45	1,440	12,470	
	<b>Total Subtotal Floor</b>				694,000	40,100		30,000			24,102	600,000	
<b>1st Floor Level</b>													
	Remove Rubbish	Lot	1	600	600	1,000	0.75	1,000	30	120	2,400	4,400	
	Shovel	Lot	1	20,070	20,070	4,700	0.75	3,000	21	45	1,000	20,141	
	Shovel	Lot	1	9,700	9,700	1,000	0.75	1,100	14	45	672	12,430	
	Cement & Sals	Lot	1	1,300	1,300	400	0.75	316	21	45	1,000	2,023	
	Plumbing	Lot	1	43,000	43,000	4,300	0.75	3,100					

CONSTRUCTION COST ESTIMATE BREAKDOWN													
CONTRACT		construct		estimate		resources		log					
NO.	The Downtown Prison						RESPONSE	5,022,740					
CONTRACT NUMBER							PROJECT	Any					
LINE		UNIT OF		MATERIAL COST		LABOR COST			EQUIPMENT			LINE	
NO.	ITEM	SHAPE	QUANTITY	UNIT	PRICE	MANHOURS	RATE	TOTAL	SHAPE	RATE	TOTAL	TOTAL	
	2nd Floor Level	X											
	Remove Rubble	Lot	1.0		675	675	1,475	0.75	1,100	21	120	2,625	4,391
	Shovel	Lot	1.0		24,700	24,700	4,700	0.75	3,525	21	40	1,000	20,200
	Mechanical	Lot	1.0		10,300	10,300	1,000	0.75	1,200	20	40	1,440	13,000
	Cement & Sand	Lot	1.0		1,200	1,200	420	0.75	315	10	40	720	2,280
	Plumbing	Lot	1.0		40,400	40,400	5,300	0.75	4,015	40	40	2,000	51,477
	Plumbing and Hardware	Lot	1.0		100,000	100,000	5,300	0.75	4,700	80	120	7,200	170,000
	Total 2nd Floor Level					245,700	30,210	15,101			14,002	270,000	
	Site Buildings (No.)	X											
	Remove Rubble	Lot	1.0		2,000	2,000	3,400	0.75	2,550	21	120	2,625	7,570
	Shovel	Lot	1.0		72,000	72,000	26,000	0.75	21,375	120	40	5,700	80,000
	Mechanical	Lot	1.0		70,000	70,000	9,700	0.75	7,275	30	40	1,440	80,775
	Cement & Sand	Lot	1.0		4,000	4,000	1,575	0.75	1,400	21	40	1,000	7,214
	Plumbing	Lot	1.0		43,000	43,000	3,000	0.75	2,700	80	40	4,200	50,000
	Plumbing and Hardware	Lot	1.0		100,000	100,000	14,700	0.75	11,000	100	120	21,000	100,100
	Total Site Buildings					302,100	51,000	40,400			30,000	440,241	
	Site Work	X											
	Remove Rubble	Lot	1		3,200	3,200	5,275	0.75	5,200	7	30	210	8,000
	Shovel	Lot	1		345,000	345,000	5,500	0.75	4,100	40	20	1,000	300,200
	Mechanical	Lot	1		20,000	20,000	1,700	0.75	1,310	21	20	804	20,817
	Cement & Sand	Lot	1		4,000	4,000	1,575	0.75	1,400	40	20	1,000	7,000
	Plumbing	Lot	1		12,000	12,000	4,075	0.75	3,000	40	20	1,000	17,000
	Boiler	Lot	1		14,075	14,075	7,575	0.75	5,681	120	20	2,000	23,400
	Plumbing and Hardware	Lot	1		375,700	375,700	24,000	0.75	18,400	40	100	8,100	402,200
	Total Site Work					770,425	64,545	40,000			14,004	830,200	
	Site Security												
	Remove Rubble	Lot	1		75	75	40	0.75	30	1	120	120	225
	Shovel	Lot	1		32,700	32,700	2,300	0.75	1,700	30	20	720	30,200
	Mechanical	Lot	1		800	800	800	0.75	400	7	20	100	1,100
	Cement & Sand	Lot	1		7,000	7,000	1,200	0.75	800	21	20	804	8,000
	Plumbing	Lot	1		1,400	1,400	900	0.75	720	14	20	336	2,000
	Tower (No.)	Lot	1		47,000	47,000	12,475	0.75	9,300	20	80	1,440	58,200
	Plumbing and Hardware	Lot	1		60,700	60,700	14,300	0.75	10,700	120	120	14,400	80,810
	Total Site Security					105,075	32,040	24,004			17,000	200,207	

CONSTRUCTION COST ESTIMATE BREAKDOWN													
CONTRACTOR		construct		ADDRESS		PROPOSED		1,754,660		Iraq			
WORK		ABU-GHRAIB POLITICAL PRISON		SER		WORK LOCATION		Iraq					
PURCHASE REQUEST NUMBER													
LINE	ITEM	UNIT OF	QUANTITY	UNIT	TOTAL	MANHOURS	RATE	TOTAL	DAYS	RATE	TOTAL	TOTAL	
	Indoor Exercise Area												174,371
	Cell Block #8		8,550 SQ FT										68,042
	Cell Block #6		8,550 SQ FT										63,671
	Cell Block #3		11,400 SQ FT										50,981
	Cell Block #2		8,550 SQ FT										56,045
	Cell Block #1		8,550 SQ FT										56,045
	(3) Cafeteria and Kitchen												191,950
	Infirmary												151,140
	Isolation Admin. Office Block												180,710
	Site Work												384,820
	Guard Towers												111,780
	Office Detachment (Bns)												135,340
	Contingency												159,510
													1,754,660
DATE:				FIRM NAME		CORPS OF ENGINEERS							
TITLE:		ABU-GHRAIB		BY:									

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CONSTRUCTION COST ESTIMATE BREAKDOWN												
CONTRACTOR			construct		ADDRESS		PROPOSED		DATE			
COUNTY			ABU-GHRAIB POLITICAL PRISON				PROPOSED		1,754,880			
FUNDING AGENCY NUMBER					FUND		FUND					
LINE			UNIT OF		MATERIAL COST		LABOR COST		EQUIPMENT		LINE	
NO.	ITEM	MEASUR	QUANTITY	UNIT	TOTAL	MAN-OURS	RATE	TOTAL	DAYS	RATE	TOTAL	TOTAL
	Indoor Exercise Area (Zone)	X										
	Remove Rubbish	Lot	1	625	625	1,240	0.75	930	7	240	1,680	3,235
	Electrical	Lot	1	15,400	15,400	1,200	0.75	900	7	24	168	16,468
	Mechanical	Lot	1	3,800	3,800	600	0.75	450	4	24	96	4,146
	Concre & Data	Lot	1	1,200	1,200	160	0.75	120	5	24	120	1,440
	Plumbing	Lot	1	720	720	320	0.75	240	3	24	72	1,032
	Finishes and Hardware	Lot	1	134,800	134,800	12,450	0.75	9,338	90	48	4,320	148,258
	Total Indoor Exercise				155,145	15,970		11,978			5,456	174,579
	Cell Block #5	X										
	Remove Rubbish	Lot	1	625	625	1,200	0.75	900	20	120	2,400	3,925
	Electrical	Lot	1	12,470	12,470	980	0.75	720	24	24	576	13,768
	Mechanical	Lot	1	850	850	320	0.75	240	5	24	144	1,234
	Concre & Data	Lot	1	1,200	1,200	240	0.75	180	7	24	168	1,548
	Plumbing	Lot	1	7,850	7,850	960	0.75	720	25	24	600	9,170
	Finishes and Hardware	Lot	1	21,800	21,800	3,200	0.75	2,400	35	120	4,200	28,400
	Total Cell Block #5				44,795	6,880		5,160			8,088	58,043
	Cell Block #4	X										
	Remove Rubbish	Lot	1	625	625	1,200	0.75	900	20	120	2,400	3,925
	Electrical	Lot	1	12,470	12,470	960	0.75	720	24	48	1,152	14,342
	Mechanical	Lot	1	850	850	320	0.75	240	7	48	336	2,806
	Concre & Data	Lot	1	1,200	1,200	240	0.75	180	7	48	336	1,716
	Plumbing	Lot	1	8,320	8,320	1,020	0.75	765	25	48	1,200	10,285
	Finishes and Hardware	Lot	1	22,900	22,900	3,870	0.75	2,903	40	120	4,800	30,603
	Total Cell Block #4				46,365	7,610		5,708			10,224	63,677
	Cell Block #3	X										
	Remove Rubbish	Lot	1.0	250	250	320	0.75	240	20	120	2,400	2,890
	Electrical	Lot	1.0	4,345	4,345	690	0.75	518	24	24	576	5,439
	Mechanical	Lot	1.0	320	320	120	0.75	90	7	24	168	578
	Concre & Data	Lot	1.0	1,200	1,200	240	0.75	180	7		0	1,380
	Plumbing	Lot	1.0	8,450	8,450	1,250	0.75	938	24	24	576	9,964
	Finishes and Hardware	Lot	1.0	22,750	22,750	4,250	0.75	3,188	40	120	4,800	30,738
	Total Cell Block #3				37,315	6,870		5,153			8,520	50,968

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CONTRACTOR		construct		ADDRESS				Iraq					
CONTRACT		ABU-GHRAIB POLITICAL PRISON				PROPOSED		1,754,660					
PURCHASE REQUEST NUMBER				HOW		WORK LOCATION		Iraq					
LINE	UNIT OF			MATERIAL COST		LABOR COST		EQUIPMENT			LINE		
NO.	ITEM	EA/SR	QUANTITY	UNIT	TOTAL	MANHOURS	RATE	TOTAL	DAYS	RATE	TOTAL	TOTAL	
	Cell Block #2	X											
	Remove Rubbish	Lot	1.0	250	250	480	0.75	345	20	120	2,400	2,995	
	Electrical	Lot	1.0	5,350	5,350	780	0.75	585	25	24	600	6,535	
	Mechanical	Lot	1.0	320	320	120	0.75	90	7	24	168	578	
	Commo & Data	Lot	1.0	1,200	1,200	240	0.75	180	7	24	168	1,548	
	Finisher and Hardware	Lot	1.0	23,500	23,500	8,000	0.75	6,000	45	48	2,160	31,660	
	Total Cell Block #2				41,370	11,470		8,603			6,072	56,045	
	Cell Block #1	X											
	Remove Rubbish	Lot	1.0	250	250	480	0.75	345	20	120	2,400	2,995	
	Electrical	Lot	1.0	5,350	5,350	780	0.75	585	25	24	600	6,535	
	Mechanical	Lot	1.0	320	320	120	0.75	90	7	24	168	578	
	Commo & Data	Lot	1.0	1,200	1,200	240	0.75	180	7	24	168	1,548	
	Plumbing	Lot	1.0	10,750	10,750	1,870	0.75	1,403	24	24	576	12,729	
	Finisher and Hardware	Lot	1.0	23,500	23,500	8,000	0.75	6,000	45	48	2,160	31,660	
	Total Cell Block #1				41,370	11,470		8,603			6,072	56,045	
	(2) Cafeteria and Kitchen	X											
	Remove Rubbish	Lot	1	2,750	2,750	9,200	0.75	6,900	30	120	3,600	13,250	
	Electrical	Lot	1	47,650	47,650	7,600	0.75	5,700	45	48	2,160	55,510	
	Mechanical	Lot	1	9,600	9,600	4,800	0.75	3,600	30	48	1,440	14,690	
	Commo & Data	Lot	1	1,200	1,200	730	0.75	548	15	48	720	2,468	
	Plumbing	Lot	1	13,400	13,400	8,200	0.75	6,150	60	48	2,880	22,430	
	Finisher and Hardware	Lot	1	65,700	65,700	16,200	0.75	12,150	120	48	5,760	83,610	
	Total (2) Cafeteria and Kitchen				140,350	46,730		35,048			16,560	191,958	
	Infirmery	X											
	Remove Rubbish	Lot	1	1,800	1,800	8,500	0.75	6,375	45	120	6,400	13,675	
	Electrical	Lot	1	28,350	28,350	3,750	0.75	2,813	28	24	600	31,763	
	Mechanical	Lot	1	12,350	12,350	1,250	0.75	938	14	24	336	13,624	
	Commo & Data	Lot	1	1,200	1,200	840	0.75	480	7	24	168	1,648	
	Plumbing	Lot	1	27,500	27,500	3,200	0.75	2,400	24	24	576	30,476	
	Finisher and Hardware	Lot	1	43,700	43,700	14,350	0.75	10,763	45	120	6,400	59,863	
	Total Infirmery				114,900	31,690		23,768			12,480	151,148	

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CONTRACTOR		construct		ADDRESS						REQ			
CONT#	ABU-GHRAIB POLITICAL PRISON						PROPOSED T	1,754,660					
PURCHASE REQUEST NUMBER				FROM		WORK LOCATION		REQ					
LINE	UNIT OF			MATERIAL COST		LABOR COST			EQUIPMENT			LINE	
NO.	ITEM	MEASURE	QUANTITY	UNIT	TOTAL	MANHOURS	RATE	TOTAL	DAYS	RATE	TOTAL	TOTAL	
	Isolation Admin. Cell Office	X											
	Remove Rubble	Lot	1	850	650	1,850	0.75	1,388	30	120	3,600	5,638	
	Electrical	Lot	1	37,800	37,800	3,750	0.75	2,813	30	24	720	41,333	
	Mechanical	Lot	1	14,850	14,850	980	0.75	720	15	24	360	15,730	
	Concre & Data	Lot	1	1,200	1,200	535	0.75	401	12	24	288	1,889	
	Plumbing	Lot	1	32,570	32,570	4,380	0.75	3,285	30	24	720	36,575	
	Finishes and Hardware	Lot	1	53,750	53,750	5,500	0.75	4,125	35	48	1,680	59,555	
	Total Isolation Admin. Office				140,620	16,975		12,731			7,368	160,719	
	Site Work	X											
	Remove Rubble	Lot	1	5,500	5,500	12,300	0.75	9,225	21	717	15,067	29,782	
	Electrical	Lot	1	103,750	103,750	9,800	0.75	7,350	60	48	2,880	113,980	
	Mechanical	Lot	1	12,780	12,780	1,430	0.75	1,073	30	48	1,440	15,263	
	Concre & Data	Lot	1	15,000	15,000	4,500	0.75	3,375	60	48	2,880	21,255	
	Plumbing (Water)	Lot	1	43,500	43,500	9,700	0.75	7,275	45	48	2,160	52,935	
	Sewer	Lot	1	79,340	78,340	10,250	0.75	7,688	90	120	10,800	97,828	
	Finishes and Hardware	Lot	1	34,580	34,580	11,230	0.75	8,423	90	120	10,800	53,783	
	Total Site Work				294,400	59,210		44,408			46,017	384,825	
	Guard Towers	X											
	Remove Rubble	Lot	1	375	375	40	0.75	30	2	120	240	645	
	Electrical	Lot	1	37,500	37,500	4,450	0.75	3,338	30	48	1,440	42,278	
	Mechanical	Lot	1	8,000	8,000	120	0.75	90	15	48	720	8,810	
	Concre & Data	Lot	1	3,000	3,000	460	0.75	345	30	48	1,440	4,785	
	Plumbing	Lot	1	1,250	1,250	420	0.75	315	5	48	240	1,805	
	Finishes and Hardware	Lot	1	47,650	47,650	5,615	0.75	4,211	30	120	3,600	55,461	
	Total Guard Towers				95,775	11,105		8,329			7,680	111,784	
	Office Detached (Zoo)	X											
	Remove Rubble	Lot	1	720	720	6,700	0.75	4,275	21	120	2,520	7,515	
	Electrical	Lot	1	18,570	18,570	4,450	0.75	3,338	21	48	1,008	22,918	
	Mechanical	Lot	1	13,500	13,500	620	0.75	485	14	48	672	14,837	
	Concre & Data	Lot	1	2,400	2,400	520	0.75	390	15	48	720	3,610	
	Plumbing	Lot	1	7,100	7,100	860	0.75	645	21	48	1,008	8,753	
	Finishes and Hardware	Lot	1	63,500	63,500	14,850	0.75	10,913	30	120	3,600	78,013	
	Total Office Detached (Zoo)				105,790	26,700		20,025			9,528	135,343	

## CPA FUNDING REQUEST

PRB No:	Project Name: Al Hakimia Prison
Date of Request: 16 July 2003	Date Required: ASAP
Name of Requester: <span style="background-color: #f0f0f0; border: 1px solid black; display: inline-block; width: 100px; height: 15px;"></span>	Signature: <span style="background-color: #f0f0f0; border: 1px solid black; display: inline-block; width: 150px; height: 15px;"></span>
CPA Office/Unit: MOJ	POC/Person Completing Form: <span style="background-color: #f0f0f0; border: 1px solid black; display: inline-block; width: 100px; height: 15px;"></span>
Amount of Request: \$5,632,740	DSN/Cell Phone: <span style="background-color: #f0f0f0; border: 1px solid black; display: inline-block; width: 100px; height: 15px;"></span>
Project Location: Baghdad , Al -Wahda Sector)	Email Address: <span style="background-color: #f0f0f0; border: 1px solid black; display: inline-block; width: 150px; height: 15px;"></span>

### 1. Project Category (check all that apply):

Reconstruction <input checked="" type="checkbox"/>	Health <input type="checkbox"/>	Salaries <input type="checkbox"/>
Humanitarian <input type="checkbox"/>	Transportation <input type="checkbox"/>	Pensions <input type="checkbox"/>
Food Distribution <input type="checkbox"/>	Economic Programs <input type="checkbox"/>	Budget/Ops. Support <input type="checkbox"/>
Waterhewer <input type="checkbox"/>	Education <input type="checkbox"/>	Other Public Services <input type="checkbox"/>
Electricity <input type="checkbox"/>	Ministry <input type="checkbox"/>	Social Programs <input type="checkbox"/>
Rule of Law/Govern. <input type="checkbox"/>	Police/ Security <input type="checkbox"/>	Cultural Programs <input type="checkbox"/>
Div. Commanders <input type="checkbox"/>	Brig. Commanders <input type="checkbox"/>	Regional Dir. <input type="checkbox"/>
Fund <input type="checkbox"/>	Fund <input type="checkbox"/>	Fund <input type="checkbox"/>
Construction Initiative <input type="checkbox"/>		

### 2. Proposed Funding Source:

(PRB Staff Only)

Vested Assets	<input type="checkbox"/>
Seized Assets	<input type="checkbox"/>
Appropriated Funds	<input type="checkbox"/>
Iraqi Development Fund	<input type="checkbox"/>

### 3. Funding Data:

Bank Account Details:

Name/Title of Iraqi Receiving Disbursement:

CPA Rep/Unit Responsible for Oversight: 800<sup>th</sup> MP BDE

Engineering Oversight Assigned to: 800<sup>th</sup> MP BDE

Name of Certifying Official: CWO Ward, Bde Maintenance

***Supervisor***

### 4. Clearances: Please indicate you have obtained appropriate clearances, as applicable.

(Note: If that coordination cannot be done at the regional level, it will be done by PRC.)

Regional Coordinator: Yes ☐ No ☐ Name:

Ministry Senior Advisor: Yes ☐ No ☐ Name:

Office Director/Unit Commander: Yes ☐ No ☐ Name:

Reconstruction/USAID: Yes ☐ No ☐ Name:

International Coordination Council: Yes ☐ No ☐ Name:

Others: Senior Advisor, Director of Finance

### Program Staff Use Only

Date Request Received: \_\_\_\_\_ Form Complete: Yes ☐ No ☐

Disposition: \_\_\_\_\_

Date Request Submitted to Program Review Committee: \_\_\_\_\_

Disposition: \_\_\_\_\_

Date Request Submitted to Program Review Board: \_\_\_\_\_

Disposition: \_\_\_\_\_

CONSTRUCTION COST ESTIMATE BREAKDOWN												
CONTRACTOR		construct		ADDRESS				PROJECT NO.				
CITY		The Downtown Prison				ESTIMATED COST		5,632,740				
PURCHASE REQUEST NUMBER				JOB NO.		LOCATION		1/8q				
LINE	ITEM	UNIT OR MEASUR	QUANTITY	MATERIAL COST UNIT	TOTAL	LABOR COST MANHOURS	RATE	TOTAL	EQUIPMENT DAYS	RATE	TOTAL	LINE TOTAL
	Below Grade Level (10,000 Sq.Ft.)											2,146,117
	Ground Floor Level (24,000 Sq.Ft)											362,930
	Mechanical Floor (12,000 Sq.Ft)											508,935
	1st Floor (12,000 Sq. Ft)											258,394
	2nd Floor Level (12,000 Sq.Ft)											275,693
	Site Buildings (8,000 Sq Ft)											445,241
	Site Work											835,268
	Site Security											200,297
	Total Square Feet (84,000)											5,120,673
	Contingency											512,067
	Total Rough Order of Magnitude											5,632,740
DATE:				FIRM NAME		CORPS OF ENGINEERS						
TITLE:				BY:								

PAGE 1 OF 3

C N 1ST E TIMATI BREAKDOWN												
CONTRACTOR		CONSTRUCT		ADDRESS		PROPOSED		IRSO				
CONTRACT		The Downtown Prison				5,632,740						
PURCHASER REQUEST NUMBER		RDM		WORK LOCATION		IRSO						
LINE	UNIT OF		MATERIAL COST		LABOR COST		EQUIPMENT		LINE			
NO.	ITEM	EASUR	QUANTITY	UNIT	TOTAL	MANHOURS	RATE	TOTAL	DAYS	RATE	TOTAL	TOTAL
	Below Grade Level	X										
	Remove Rubish	Lot	1	23,500	23,500	24,350	0.75	18,263	45	240	10,800	52,563
	Electrical	Lot	1	425,375	425,375	34,375	0.75	25,781	121	48	5,808	456,984
	Fire Protection System	Lot	1	65,500	55,500	18,780	0.75	14,070	45	48	2,160	71,730
	Commo & Data & Video	Lot	1	125,470	125,470	7,250	0.75	5,438	80	48	2,880	133,748
	Plumbing	Lot	1	81,450	81,450	23,750	0.75	17,813	45	48	2,160	101,423
	Finishes and Hardware	Lot	1	173,650	173,650	30,000	0.75	22,500	180	48	8,640	204,790
	Total Below Grade Level				1,926,945	220,485		165,364			54,408	2,146,717
	Ground Floor Level	X										
	Remove Rubish	Lot	1	1,350	1,350	9,750	0.75	7,313	90	120	10,800	19,463
	Electrical	Lot	1	73,850	73,850	36,780	0.75	27,585	180	48	8,640	110,075
	Mechanical	Lot	1	24,750	24,750	6,780	0.75	5,085	45	48	2,160	31,995
	Commo & Data	Lot	1	4,575	4,575	2,850	0.75	2,138	21	48	1,008	7,721
	Plumbing	Lot	1	35,950	35,950	4,875	0.75	3,656	21	48	1,008	40,314
	Finishes and Hardware	Lot	1	124,075	124,075	19,880	0.75	14,888	120	120	14,400	153,363
	Total Ground Floor Level				264,250	80,885		60,664			38,016	382,930
	Mechanical Floor	X										
	Remove Rubish	Lot	1.0	1,850	1,850	16,750	0.75	14,063	90	120	10,800	26,713
	Electrical	Lot	1.0	34,500	34,500	8,570	0.75	6,428	45	48	2,160	43,088
	Mechanical	Lot	1.0	453,700	453,700	12,480	0.75	9,360	160	48	7,680	470,740
	Commo & Data	Lot	1.0	1,200	1,200	820	0.75	615	14	48	672	2,487
	Fire Protection/Detection	Lot	1.0	35,750	35,750	4,320	0.75	3,240	30	48	1,440	40,430
	Finishes and Hardware	Lot	1.0	7,850	7,850	4,250	0.75	3,188	30	48	1,440	12,478
	Total Mechanical				534,850	49,190		36,893			24,192	595,935
	1st Floor Level	X										
	Remove Rubish	Lot	1	650	650	1,850	0.75	1,388	20	120	2,400	4,438
	Electrical	Lot	1	23,570	23,570	4,750	0.75	3,563	21	48	1,008	28,141
	Mechanical	Lot	1	9,750	9,750	1,550	0.75	1,163	14	48	672	13,436
	Commo & Data	Lot	1	1,200	1,200	420	0.75	315	21	48	1,008	2,523
	Plumbing	Lot	1	43,500	43,500	4,200	0.75	3,150	45	48	2,160	48,810
	Finishes and Hardware	Lot	1	138,000	138,000	14,570	0.75	10,928	101	120	12,120	161,048
	Total 1st Floor Level				216,670	27,340		20,505			19,368	258,394

CONTRACTOR		construct				ADDRESS				PROPOSED T		5,632,740		Iraq					
PRJ#		The Downtown Prison				ROM				WORK LOCATION		Iraq							
PURCHASE REQUEST NUMBER																			
LINE	UNIT OF			MATERIAL COST			LABOR COST			EQUIPMENT			LINE						
NO.	ITEM	MEASUR	QUANTITY	UNIT	TOTAL	MANHOURS	RATE	TOTAL	DAYS	RATE	TOTAL	TOTAL	TOTAL						
2nd Floor Level		X																	
	Remove Rubish	Lot	1.0	675	675	1,475	0.75	1,106	21	120	2,520	4,301							
	Electrical	Lot	1.0	24,750	24,750	4,765	0.75	3,574	21	48	1,008	29,332							
	Mechanical	Lot	1.0	10,255	10,255	1,855	0.75	1,391	30	48	1,440	13,086							
	Commo & Data	Lot	1.0	1,200	1,200	420	0.75	315	16	48	720	2,235							
	Plumbing	Lot	1.0	45,400	45,400	5,350	0.75	4,013	43	48	2,064	51,477							
	Finishes and Hardware	Lot	1.0	163,500	163,500	6,350	0.75	4,763	60	120	7,200	175,463							
	Total 2nd Floor Level				245,780	20,215		15,161				14,952	275,893						
Site Buildings (4ea.)		X																	
	Remove Rubish	Lot	1.0	2,500	2,500	3,400	0.75	2,550	21	120	2,520	7,570							
	Electrical	Lot	1.0	72,500	72,500	28,500	0.75	21,375	120	48	5,760	99,635							
	Mechanical	Lot	1.0	75,000	75,000	9,780	0.75	7,335	30	48	1,440	83,775							
	Commo & Data	Lot	1.0	4,800	4,800	1,875	0.75	1,400	21	48	1,008	7,214							
	Plumbing	Lot	1.0	43,800	43,800	3,680	0.75	2,760	50	48	4,320	50,880							
	Finishes and Hardware	Lot	1.0	163,500	163,500	14,755	0.75	11,066	160	120	21,600	196,166							
	Total Site Buildings				362,100	61,990		48,493				36,648	446,241						
Site Work		X																	
	Remove Rubish	Lot	1	3,250	3,250	8,275	0.75	6,206	7	30	210	9,666							
	Electrical	Lot	1	345,000	345,000	5,550	0.75	4,163	45	24	1,080	350,243							
	Mechanical	Lot	1	23,500	23,500	1,750	0.75	1,313	21	24	504	25,317							
	Commo & Data	Lot	1	4,550	4,550	1,870	0.75	1,403	45	24	1,080	7,033							
	Plumbing	Lot	1	12,500	12,500	4,875	0.75	3,656	45	24	1,080	17,236							
	Sewer	Lot	1	14,875	14,875	7,575	0.75	5,681	120	24	2,880	23,436							
	Finishes and Hardware	Lot	1	375,750	375,750	24,650	0.75	18,488	45	180	8,100	402,338							
	Total Site Work				778,425	54,545		40,909											
Site Security																			
	Remove Rubish	Lot	1	75	75	40	0.75	30	1	120	120	225							
	Electrical	Lot	1	32,750	32,750	2,350	0.75	1,763	30	24	720	35,233							
	Mechanical	Lot	1	500	500	620	0.75	465	7	24	168	1,133							
	Commo & Data	Lot	1	7,550	7,550	1,250	0.75	938	21	24	504	8,992							
	Plumbing	Lot	1	1,450	1,450	980	0.75	720	14	24	336	2,506							
	Tracer(4ea)	Lot	1	47,500	47,500	12,475	0.75	9,356	24	60	1,440	58,296							
Total Site Security					158,575	32,045		24,034				17,668	200,297						

FOR OFFICIAL USE ONLY









CONSTRUCTION COST ESTIMATE BREAKDOWN												
CONTR		Prison Headquarters		Construct		ADDRESS				Bagdad Iraq		
CONTRACT FOR (WORK TO BE PERFORMED)						PROPOSED T		45,365				
PURCHASE REQUEST NUMBER				ROM		WORK LOCATION		Bagdad				
LINE	UNIT OF			MATERIAL COST		LABOR COST			EQUIPMENT			LINE
NO	ITEM	EASUR	QUANTITY	UNIT	TOTAL	MANHOOURS	RATE	TOTAL	HOURS	RATE	TOTAL	TOTAL
												0
	Prison Headquarters											41,241
												4,124
	(contingency											
	TOTAL PROJECT PRICE											45,365
	DATE:					FIRM NAME:						
	TITLE: ESTIMATOR					BY:						
	Prison Headquarters											
	Remove Rubish	Lot	1.0	50	50	80	0.75	60	1	48	48	158
	Electrical	Lot	1.0	15,410	15,410	320	0.75	240	21	24	504	16,154
	Mechanical	Lot	1.0	9,191	9,191	860	0.75	645	14	24	336	10,172
	Commo & Data	Lot	1.0	1,200	1,200	860	0.75	645	21	24	504	2,349
	Plumbing	Lot	1.0	1,350	1,350	680	0.75	510	21	24	504	2,364
	Finishes and Hardware	Lot	1.0	7,350	7,350	3,200	0.75	2,400	21	14	294	10,044
	Total Prison Headquarters				34,551	6,000		4,500	99		2,190	41,241

FOR OFFICIAL USE ONLY



CONSTRUCTION COST ESTIMATE BREAKDOWN												
CONTRACTOR		construct			ADDRESS		PROPOSED		Iraq			
CITY	The Downtown Prison							5,632,740				
PURCHASE REQUEST NUMBER					ROOM		WORK		PM			
LINE	UNIT OF			MATERIAL COST		LABOR COST		EQUIPMENT			LINE	
NO.	ITEM	MEASUR	QUANTITY	UNIT	TOTAL	MAN-HOURS	RATE	TOTAL	DAYS	RATE	TOTAL	TOTAL
	2nd Floor Level	X										
	Remove Rubbish	Lot	1.0	875	875	1,475	0.75	1,106	21	120	2,520	4,301
	Electrical	Lot	1.0	24,750	24,750	4,785	0.75	3,574	21	48	1,008	28,332
	Mechanical	Lot	1.0	10,255	10,255	1,866	0.75	1,391	30	48	1,440	13,086
	Concre & Data	Lot	1.0	1,200	1,200	420	0.75	315	15	48	720	2,235
	Plumbing	Lot	1.0	45,400	45,400	5,350	0.75	4,013	43	48	2,064	51,477
	Finishes and Hardware	Lot	1.0	163,500	163,500	6,350	0.75	4,763	60	120	7,200	175,463
	Total 2nd Floor Level				245,780	20,215		15,161			14,952	275,893
	Site Buildings (4ea.)	X										
	Remove Rubbish	Lot	1.0	2,500	2,500	3,400	0.75	2,550	21	120	2,520	7,570
	Electrical	Lot	1.0	72,500	72,500	28,500	0.75	21,375	120	48	5,760	99,635
	Mechanical	Lot	1.0	75,000	75,000	9,780	0.75	7,335	30	48	1,440	83,775
	Concre & Data	Lot	1.0	4,800	4,800	1,875	0.75	1,406	21	48	1,008	7,214
	Plumbing	Lot	1.0	43,800	43,800	3,680	0.75	2,760	90	48	4,320	50,880
	Finishes and Hardware	Lot	1.0	163,500	163,500	14,755	0.75	11,066	160	120	21,600	198,186
	Total Site Buildings				362,100	61,990		48,483			36,648	445,241
	Site Work	X										
	Remove Rubbish	Lot	1	3,250	3,250	8,275	0.75	6,206	7	30	210	9,666
	Electrical	Lot	1	345,000	345,000	5,550	0.75	4,163	45	24	1,080	350,243
	Mechanical	Lot	1	23,500	23,500	1,700	0.75	1,313	21	24	504	25,317
	Concre & Data	Lot	1	4,550	4,550	1,870	0.75	1,403	45	24	1,080	7,033
	Plumbing	Lot	1	12,500	12,500	4,875	0.75	3,656	45	24	1,080	17,236
	Sewer	Lot	1	14,875	14,875	7,575	0.75	5,681	120	24	2,880	23,435
	Finishes and Hardware	Lot	1	375,750	375,750	24,850	0.75	18,688	45	180	8,100	402,338
	Total Site Work				779,425	54,545		40,909			14,934	835,268
	Site Security											
	Remove Rubbish	Lot	1	75	75	40	0.75	30	1	120	120	225
	Electrical	Lot	1	32,750	32,750	2,350	0.75	1,783	30	24	720	35,233
	Mechanical	Lot	1	500	500	625	0.75	466	7	24	168	1,133
	Concre & Data	Lot	1	7,550	7,550	1,250	0.75	938	21	24	504	8,992
	Plumbing	Lot	1	1,450	1,450	960	0.75	720	14	24	336	2,508
	Tower (4ea)	Lot	1	47,500	47,500	12,475	0.75	9,358	24	60	1,440	58,295
	Finishes and Hardware	Lot	1	58,750	58,750	14,350	0.75	10,763	120	120	14,400	93,913
	Total Site Security				158,575	32,045		24,034			17,688	200,297

FOR OFFICIAL USE ONLY





CONSTRUCTION COST ESTIMATE BREAKDOWN												
CONTRACTOR		CONSTRUCT		ADDRESS		PROPOSED Y		FISCAL				
CONTRACT		The Downtown Prison				5,832,740						
PURCHASE REQUEST NUMBER		ROOM		WORK LOCATION		FISCAL						
LINE NO	ITEM	UNIT OF MEASURE	QUANTITY	UNIT	TOTAL	MANHOURS	RATE	TOTAL	DAYS	RATE	TOTAL	LIFE TOTAL
	Below Grade Level	X										
	Remove Rubish	Lot	1	23,500	23,500	24,350	0.75	18,263	45	240	10,800	62,563
	Electrical	Lot	1	425,375	425,375	34,375	0.75	25,781	121	48	5,808	456,984
	Mechanical	Lot	1	1,042,000	1,042,000	82,000	0.75	61,500	183	120	21,850	1,125,480
	Fire Protection System	Lot	1	55,500	55,500	18,760	0.75	14,070	45	48	2,160	71,730
	Commo & Data & Video	Lot	1	125,470	125,470	7,250	0.75	5,438	60	48	2,880	133,788
	Plumbing	Lot	1	81,450	81,450	23,750	0.75	17,813	45	48	2,160	101,423
	Finishes and Hardware	Lot	1	173,650	173,650	30,000	0.75	22,500	180	48	5,640	204,790
	Total Below Grade Level				1,826,945	220,485		166,364			54,438	2,146,717
	Ground Floor Level	X										
	Remove Rubish	Lot	1	1,350	1,350	9,750	0.75	7,313	90	120	10,800	19,463
	Electrical	Lot	1	73,850	73,850	36,780	0.75	27,585	180	48	8,640	110,075
	Mechanical	Lot	1	24,750	24,750	6,780	0.75	5,085	45	48	2,160	31,995
	Commo & Data	Lot	1	4,575	4,575	2,850	0.75	2,138	21	48	1,008	7,721
	Plumbing	Lot	1	35,650	35,650	4,875	0.75	3,656	21	48	1,008	40,314
	Finishes and Hardware	Lot	1	124,075	124,075	19,850	0.75	14,888	120	120	14,400	153,363
	Total Ground Floor Level				264,250	80,885		60,664			38,016	362,930
	Mechanical Floor	X										
	Remove Rubish	Lot	1.0	1,850	1,850	18,750	0.75	14,063	90	120	10,800	26,713
	Electrical	Lot	1.0	34,500	34,500	8,970	0.75	6,429	45	48	2,160	43,098
	Mechanical	Lot	1.0	453,700	453,700	12,480	0.75	9,360	160	48	7,680	470,740
	Commo & Data	Lot	1.0	1,200	1,200	820	0.75	615	14	48	672	2,487
	Fire Protection/Detection	Lot	1.0	35,750	35,750	4,320	0.75	3,240	30	48	1,440	40,430
	Finishes and Hardware	Lot	1.0	7,850	7,850	4,250	0.75	3,188	30	48	1,440	12,478
	Total Mechanical				534,830	49,180		38,893			24,192	585,935
	1st Floor Level	X										
	Remove Rubish	Lot	1	650	650	1,850	0.75	1,388	20	120	2,400	4,438
	Electrical	Lot	1	23,570	23,570	4,750	0.75	3,563	21	48	1,008	28,141
	Mechanical	Lot	1	9,750	9,750	1,550	0.75	1,163	14	48	672	13,456
	Commo & Data	Lot	1	1,200	1,200	420	0.75	315	21	48	1,008	2,523
	Plumbing	Lot	1	43,500	43,500	4,200	0.75	3,150	45	48	2,160	48,810
	Finishes and Hardware	Lot	1	138,000	138,000	14,570	0.75	10,928	101	120	12,120	161,048
	Total 1st Floor Level				216,670	27,340		20,505			19,368	258,394

FOR OFFICIAL USE ONLY

CONTRACTOR		construct		ADDRESS		PROPOSED		FISCAL					
DATE		The Downtown Prison				5,632,740							
								LOCATION		STORY			
LINE		UNIT OF		MATERIAL COST		LABOR COST		EQUIPMENT		LINE			
NO	ITEM	MEASURE	QUANTITY	UNIT	TOTAL	MANHOURS	RATE	TOTAL	DAYS	RATE	TOTAL	TOTAL	
2nd Floor Level		X											
	Remove Rubish	Lot	1	0	675	675	1.475	0.75	1,106	21	120	2,520	4,301
	Electrical	Lot	1.0		24,750	24,750	4.765	0.75	3,574	21	48	1,008	29,332
	Mechanical	Lot	1.0		10,255	10,255	1.855	0.75	1,391	30	48	1,440	13,086
	Commo & Data	Lot	1.0		1,200	1,200	.420	0.75	315	15	48	720	2,235
	Plumbing	Lot	1.0		45,400	45,400	5.350	0.75	4,013	43	48	2,064	51,477
	Finishes and Hardware	Lot	1.0		163,500	163,500	6.350	0.75	4,763	60	120	7,200	175,463
	Total 2nd Floor Level				245,780	20,215		15,161				14,952	275,693
Site Buildings (4ea)		X											
	Remove Rubish	Lot	1.0		2,500	2,500	3.400	0.75	2,550	21	120	2,520	7,570
	Electrical	Lot	1.0		72,500	72,500	26.500	0.75	21,375	120	48	5,760	99,635
	Mechanical	Lot	1.0		75,000	75,000	9.760	0.75	7,335	30	48	1,440	83,775
	Commo & Data	Lot	1.0		4,800	4,800	1.875	0.75	1,406	21	48	1,008	7,214
	Plumbing	Lot	1.0		43,800	43,800	3.680	0.75	2,760	90	48	4,320	50,860
	Finishes and Hardware	Lot	1.0		163,500	163,500	14.755	0.75	11,066	180	120	21,600	196,166
	Total Site Buildings				362,100	61,990		46,493				36,648	445,241
Site Work		X											
	Remove Rubish	Lot	1		3,250	3,250	8.275	0.75	6,208	7	30	210	9,686
	Electrical	Lot	1		345,000	345,000	5.560	0.75	4,163	45	24	1,080	350,243
	Mechanical	Lot	1		23,500	23,500	1.750	0.75	1,313	21	24	504	25,317
	Commo & Data	Lot	1		4,550	4,550	1.870	0.75	1,403	45	24	1,080	7,033
	Plumbing	Lot	1		12,500	12,500	4.875	0.75	3,656	45	24	1,080	17,236
	Sewer	Lot	1		14,875	14,875	7.575	0.75	5,681	120	24	2,880	23,436
	Finishes and Hardware	Lot	1		375,750	375,750	24.650	0.75	18,488	45	180	8,100	402,338
	Total Site Work				779,425	64,545		40,909				14,934	835,268
Site Security													
	Remove Rubish	Lot	1		75	75	.40	0.75	30	1	120	120	225
	Electrical	Lot	1		32,750	32,750	2.350	0.75	1,763	30	24	720	35,233
	Mechanical	Lot	1		502	500	.520	0.75	465	7	24	168	1,133
	Commo & Data	Lot	1		7,550	7,550	1.250	0.75	938	21	24	504	8,992
	Plumbing	Lot	1		1,450	1,450	.960	0.75	720	14	24	336	2,606
	Tower (4ea)	Lot	1		47,500	47,500	12.475	0.75	9,356	24	60	1,440	58,296
	Finishes and Hardware	Lot	1		68,750	68,750	14.380	0.75	10,763	120	120	14,400	83,913
	Total Site Security				158,675	32,945		24,034				17,588	200,297

"FOR OFFICIAL USE ONLY"

C.8

## CLASSIFICATION

15

To: OFFICE OF THE UNDER SECRETARY OF DEFENSE (COMPTROLLER)  
 FROM: OFFICE OF RECONSTRUCTION AND HUMANITARIAN ASSISTANCE  
 SUBJECT: Funding Request (\$ in Thousands)

Project number:		Date needed: <u>ASAP</u>	
Short title: <u>Hillah Prison Renovation</u>		ORHA org symbol: <u>MINISTRIES</u>	
Quantity: <u>1</u>	Unit price: <u>126,623</u>	Amount: \$ <u>126,623</u>	In budget (Y/N) <input type="checkbox"/>
Request number:		Requested by (name): <u>[redacted]</u>	

Indicate how much, if any, of these requested resources are required for civilian police functions:  
 or guard/security requirements 0

Justification: (e.g., personnel safety, security, environmental protection)  
The Ministry of Labor and Social Affairs manages prisons throughout Iraq. The prison at Hillah would serve as a national long term corrections facility to alleviate the overcrowding of Baghdad prison and provide a southern facility to the Heartland Region. This is a crucial piece in the justice sector's ability to create security and stability throughout the nation.

Impact if not funded:  
Stability throughout the nation.

~? If not funded - must wait until assets is bank-are unfrozen & impact on

Item detail		Proposed Funding Source	
Item Source:	<input checked="" type="checkbox"/> Local <input type="checkbox"/> Organic <input type="checkbox"/> External <input type="checkbox"/> Contract	<u>Iraqi funds</u> <u>Sources</u> Vested assets <input checked="" type="checkbox"/> Seized assets <input type="checkbox"/>	
Currency:	<input type="checkbox"/> Local <input checked="" type="checkbox"/> US <input type="checkbox"/> No	<u>Uses</u> Iraqi civil service <input type="checkbox"/> Iraqi special workers <input type="checkbox"/> Iraqi infrastructure <input checked="" type="checkbox"/>	
Reimbursable?	<input type="checkbox"/> Yes <input type="checkbox"/> No		
Name of Source:			
Item could be obtained from or provided by: Coalition/Partner Nation: <u>NO</u> State <input type="checkbox"/> USAID <input type="checkbox"/> CENTCOM <input type="checkbox"/> ARCENT <input type="checkbox"/> Justice <input type="checkbox"/> Other: <input type="checkbox"/> Duplicate assets provided elsewhere in ORHA? Yes <input type="checkbox"/> No <input checked="" type="checkbox"/> (If yes, attach reason)		<u>Appropriated funds</u> Iraq Relief and Reconstruction Fund <input type="checkbox"/> Iraqi Freedom Fund <input type="checkbox"/> Natural Resource Risk Remediation Fund <input type="checkbox"/> Overseas Humanitarian Disaster & Civic Aid <input type="checkbox"/> Defense Cooperation Account <input type="checkbox"/> Other (specify): <input type="checkbox"/>	
ORHA Comptroller assessment:		This request has been approved by the ORHA Requirements Review Board. (Y/N) <input type="checkbox"/>	
ORHA Comptroller signature		Date	

Justice sector immense.

04/16/03  
 6:31 PM

CLASSIFICATION

ORHA FORM 7700

Page 1 of 3



**CLASSIFICATION**

Project number:		Date needed: <u>ASAP</u>						
Short title: <u>Hillah Prison Renovation</u>		ORHA org symbol: <u>MINISTRIES</u>						
Quantity: <u>1</u>	Unit price: <u>124,623</u>	Amount: <u>\$ 124,623</u>	In budget (Y/N) <input type="checkbox"/>					
<b>ORHA MISSION</b> (Billable category, select one)			Memo Police Function, Security (Y/N)					
A. Overhead: ORHA Headquarters administration & management								
B. Repair of damage to oil facilities & related infrastructure (Natural Resources Risk Remediation Fund)								
Reconstruction and Humanitarian Aid Missions (Iraq Relief and Reconstruction Fund, PL 108-11 categories):								
1. Water/sanitation infrastructure								
2. Feeding and food distribution								
3. Supporting relief efforts related to refugees, internally displaced persons, and vulnerable individuals, including assistance for families of innocent Iraqi civilians who suffer losses as a result of military operations								
4. Electricity								
5. Health care								
6. Telecommunications								
7. Economic and financial policy								
8. Education								
9. Transportation								
10. Rule of law and governance (including police)			Y					
11. Humanitarian demining								
12. Agriculture								
13. Other Public Services								
Additional information:								
<b>Vested or Seized Assets Spending Plan - or - Appropriation Obligation Plan</b> Dollars in Thousands, Cumulative								
Item	Apr	May	Jun	Jul	Aug	Sep	BY	BY+1
Total								
Salaries								
Travel/Transport								
Rent/Util/Maint								
Contracts								
Supplies/Equipm't								
Other								
<b>Coordination:</b>								
Office symbol				Comments (or attachment number)				
<b>Decision/disposition</b>								
Approved: _____								
Disapproved: _____								
Other: _____ Date: _____								



## CLASSIFICATION

### ORHA BUDGET REQUEST FORM USER'S GUIDE

Request funding for ORHA mission and projects as follows:

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3. For items included in the budget of record, the ORHA team will determine the approval process for requests equal to or less than \$150,000 (exact).
4. Forward requests that meet the following descriptions to OUSD(C) for funding determination:
  - A. Increases that exceed \$150,000 for projects included in the budget of record.
  - B. Unbudgeted miscellaneous expenses, in batches that exceed \$150,000 total.
  - C. Requests that equal or exceed \$500,000: Establish a project number and identify a definable objective. Includes requests for seized assets or OMB funding.

SUMMARY		
Request value	Budgeted	Unbudgeted
Less than or equal to \$150,000	ORHA Comptroller approval	Bundle to \$500,000 total and submit to OUSD(C)
\$150,000 to \$500,000	Submit to OUSD(C)	
Over \$500,000	Assign project code and submit to OUSD(C)	

5. For items that will not be funded by the Department of Defense or the Natural Resource Risk Remediation Fund, the OUSD(C) will forward the request to the OMB that will, in consultation with the ESG and the National Security Council, make the funding determination. This includes requests for use of seized Iraqi assets.
6. The ORHA Comptroller shall assign Project numbers sequentially within ORHA Missions (e.g., the first request for Water/sanitation infrastructure shall be 1-1, the second will be 1-2). Use standard object class codes to identify cost elements of the project.
  - A. Overhead, ORHA Headquarters Administration & Management requests will start with the letter A.
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ORHA MISSION (Billable category, select one)		Memo Police Function, security (Y/N)
<input type="checkbox"/>	A. Overhead: ORHA Headquarters administration & management	
<input type="checkbox"/>	B. Repair of damage to oil facilities & related infrastructure (Natural Resources Risk Remediation Fund)	
Iraq Relief and Reconstruction Fund (PL 108-11 categories):		
<input type="checkbox"/>	1. Water/sanitation infrastructure	
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Mission : Site visit with the ORHA representative for the Interior Ministry to an abandoned prison in the City of Al Hilla, to evaluate the condition of the prison for the return of prisoners. The facility is not currently occupied.

The facility consisted of an outer wall and inner walled building areas. The buildings were brickblock walls with a cement plaster finish. Cell doors are 1.5 cm flat stock welding to 2.54 cm angles set with a angle steel frame into the masonry. The administration area was gutted of doors, fixtures and HVAC equipment. The water is supplied by the municipal system and there was water at the site and in some of the latrine areas. Estimated time to repair approximately 30-60 days. The prison was in reasonably good structural condition. There was no central heating and cooling systems.

#### SCOPE OF WORK:

Site - The prison grounds are littered with debris from both the current occupants and looters who have gone through various buildings. The work required to clean up paint and minor repairs to the exterior wall and gates.

#### Cell Areas

The total area available for inmates cell areas is approx. 14,250 sf. The buildings need clean up, plumbing fixture repair, electrical trim and fixture, doors reinstalled, minor concrete repair, masonry and plaster repair.

#### Administration Area

This area had a higher level of finishes and mechanical systems it may require a cooling system for the equipment. The medical treatment area also needs refinishing.

Total: \$101,458 @ 25% overhead = \$126,623

#### Assumptions:

The entire prison was not inspected. Inspected about 75%.

That the water from the city is potable.

This budget would restore the facility using local labor and locally procured materials.

All plumbing would be repaired to existing local standards.

Electrical underground is there and undamaged.

All building wiring would be surface move wire (no conduit) as before.

No added security systems, i.e. not security light, fencing (electric) or camera etc.

Local skilled labor will be no problem to hire.

#### Wage rates:

Common labor \$2/day

Masons/cement finishers \$3-4 day

Electrical/Mechanical \$5-10 day

#### Schedule:

Based on 6/12 hr days per week

#### Week One

Site cleaning and restoration and clean.

Site plumbing and electric (from source to buildings)

#### Week two and three

Repair masonry and plaster

Distribute power and water to building

Window and door repairs.

Roofing repairs

Prime walls

#### Week three

Install interior electric and plumbing

Paint and final clean

#### Week four

Install furniture and turnover

POC: ITC  V Corp GSJ, INC

Hilla Prison Detail

5/17/2003

Area 1						
Cellspace	20 ft	by	25 ft=	500 x	1 =	500 sf
Shower areas					8 ea	
Toilet					12 ea	
Area 2						
Cell space	10 ft	by	13 ft=	125 x	4 =	500 sf
Shower areas					2 ea	
Toilet					2 ea	
Area 3						
Cellspace	58 ft	by	25 ft=	1,438 x	1 =	1,438 sf
Shower areas					0 ea	
Toilet					0 ea	
Area 4						
Cell space	20 ft	by	23 ft=	450 x	2 =	900 sf
Cellspace	20 ft	by	28 ft=	550 x	2 =	1,100 sf
Shower areas					0 ea	
Toilet					0 ea	
Area 5						
Cell space	18 ft	by	60 ft=	1,050 x	4 =	4,200 sf
Cell space	13 ft	by	33 ft=	406 x	1 =	406 sf
Cell space	15 ft	by	15 ft=	225 x	1 =	225 sf
Cell space	15 ft	by	28 ft=	413 x	1 =	413 sf
Cellspace	15 ft	by	20 ft=	300 x	1 =	300 sf
Cell space	13 ft	by	53 ft=	656 x	1 =	656 sf
Shower areas					2 ea	
Toilet					8 ea	
Area 3						
Cell space	14 ft	by	14 ft=	189 x	1 =	189 sf
Shower areas					0 ea	
Toilet					2 ea	
Rehabilitation/rooms						
Cellspace	31 ft	by	110 ft=	3,438 x	1 =	3,438 sf
Shower areas					2 ea	
Toilet					2 ea	

14,264 sf  
14 Showers  
26 Toilets

Site: The prison grounds are littered with debris from both the current occupants and looters who have gone through various building. The work required to cleanup paint and minor repairs to the exterior wall and gates.

Equipment- 10 trash haul	10 loads @	\$75	ea =	\$750	750
Materials- 50 Paint, har	1 LS @	\$1,000	ea =	\$1,000	1000
Local Labor	20 men @	\$5	day/man @	5 days =	\$500

Clean and minor cement plaster repair, paint, minor concrete floor repairs, cell door repair, surface wiring of fans



and lighting. Repair water lines in toilets and showers. Window repairs.

## Clean

Equipment - ti handtools	1 LS	@	\$1,000	ea=	\$1,000		\$1,000
Materials -	1 LS	@	\$100	ea=	\$100		\$100
Local Labor	20 men	@	\$5	daylman @	4 days =	\$400	

## Repair Plaster

Equipment - ti handtools	1 LS	@	\$500	ea=	\$500		\$500
Materials -	1 LS	@	\$1,000	ea=	\$1,000		\$1,000
Local Labor	10 men	@	\$7	daylman @	5 days =	\$350	

## Concrete Repairs

Equipment - ti handtools	1 LS	@	\$250	ea=	\$250		\$250
Materials -	1 LS	@	\$1,000	ea=	\$1,000		\$1,000
Local Labor	6 men	@	\$7	daylman @	5 days =	\$210	

## Door and window repair

Equipment - ti handtools	1 LS	@	\$500	ea=	\$500		\$500
Materials -	1 LS	@	\$2,500	ea=	\$2,500		\$2,500
Local Labor	8 men	@	\$5	daylman @	5 days =	\$200	

## Electrical

Equipment - ti handtools	1 LS	@	\$500	ea=	\$500		\$500
Materials -	1 LS	@	\$10,000	ea=	\$10,000		\$10,000
Local Labor	8 men	@	\$10	daylman @	10 days =	\$800	

## Plumbing

Equipment - ti handtools	1 LS	@	\$1,000	ea=	\$1,000		\$1,000
Materials -	1 LS	@	\$10,000	ea=	\$10,000		\$10,000
Local Labor	8 men	@	\$10	daylman @	10 days =	\$800	

## Office admin area

## Clean

Equipment - ti handtools	1 LS	@	\$0	ea=	\$0		\$0
Materials -	1 LS	@	\$1,000	ea=	\$1,000		\$1,000
Local Labor	20 men	@	\$5	daylman @	2 days =	\$200	

## Repair Plaster

Equipment - ti handtools	1 LS	@	\$250	ea=	\$250		\$250
Materials -	1 LS	@	\$2,000	ea=	\$2,000		\$2,000
Local Labor	10 men	@	\$7	daylman @	5 days =	\$350	

## Concrete Repairs

Equipment - ti handtools	1 LS	@	\$250	ea=	\$250		\$250
Materials -	1 LS	@	\$2,500	ea=	\$2,500		\$2,500
Local Labor	6 men	@	\$7	daylman @	5 days =	\$210	

## Door and window repair

Equipment - ti handtools	1 LS	@	\$500	ea=	\$500		\$500
Materials -	1 LS	@	\$4,000	ea=	\$4,000		\$4,000
Local Labor	8 men	@	\$5	daylman @	10 days =	\$400	

## Hilla Prison Detail

511712003

## Electrical

Equipment- ti handtools	1 LS	@	\$500	ea=	\$500		\$500
Materials -	1 LS	@	\$15,000	ea=	\$15,000		\$15,000
Local Labor	8 men	@	\$10	day/man @	15 days =	\$1,200	

## Plumbing

Equipment- ti handtools	1 LS	@	\$1,000	ea=	\$1,000		\$1,000
Materials -	1 LS	@	\$10,000	ea=	\$10,000		\$10,000
Local Labor	8 men	@	\$10	day/man @	15 days =	\$1,200	

## A/C

Materials -	1 LS	@	\$10,000	ea=	\$10,000		\$10,000
Local Labor	8 men	@	\$10	day/man @	3 days =	\$240	

## Support area (Commisary, food prep, clinic

## Clean

Equipment- ti handtools	1 LS	@	\$0	ea=	\$0		\$0
Materials -	1 LS	@	\$1,000	ea=	\$1,000		\$1,000
Local Labor	5 men	@	\$5	day/man @	2 days =	\$50	

## Repair Plaster

Equipment- ti handtools	1 LS	@	\$250	ea=	\$250		\$250
Materials -	1 LS	@	\$1,000	ea=	\$1,000		\$1,000
Local Labor	10 men	@	\$7	day/man @	5 days =	\$350	

## Concrete Repairs

Equipment- ti handtools	1 LS	@	\$250	ea=	\$250		\$250
Materials -	1 LS	@	\$2,500	ea=	\$2,500		\$2,500
Local Labor	6 men	@	\$7	day/man @	5 days =	\$210	

## Door and window repair

Equipment- ti handtools	1 LS	@	\$0	ea=	\$0		\$0
Materials -	1 LS	@	\$1,000	ea=	\$1,000		\$1,000
Local Labor	8 men	@	\$5	day/man @	2 days =	\$80	

## Electrical

Equipment- ti handtools	1 LS	@	\$0	ea=	\$0		\$0
Materials -	1 LS	@	\$1,500	ea=	\$1,500		\$1,500
Local Labor	2 men	@	\$10	day/man @	2 days =	\$40	

## Plumbing

Equipment- ti handtools	1 LS	@	\$1,000	ea=	\$1,000		\$1,000
Materials -	1 LS	@	\$2,500	ea=	\$2,500		\$2,500
Local Labor	2 men	@	\$10	day/man @	2 days =	\$40	

## FJC

Materials -	1 LS	@	\$1,000	ea=	\$1,000		\$1,000
Local Labor	2 men	@	\$10	day/man @	1 days=	\$20	

## Repairs roofs

Materials -	1 LS	@	\$4,000	ea=	\$4,000		\$4,000
Local Labor	6 men	@	\$6	day/man @	3 days =	\$108	

Hilla Prison Detail

511 712003

\$7,958 \$84,600 \$8,500

Total \$1 01,058

Overhead

25% \$25,265

\$1 26,323

**OFFICE OF RECONSTRUCTION AND HUMANITARIAN ASSISTANCE**  
**IRAQI ASSET DISBURSEMENT RECORD**  
**Goods and Services**

DATE AND TIME OF TRANSACTION: 16 September 2003

LOCATION or CPA HQ PICKUP: Palace  
NAME OF CERTIFYING OFFICIAL:

PURPOSE: Final Payment for the Prisons Department Al Hillah renovation project.

Total Project Value Approved: \$126,623  
Previous Drawdown Payments: \$60,000  
Amount this Progress Payment: \$66,623  
Balance Remaining: \$0

TOTAL DOLLAR REQUESTED: \$66,623

NAME AND TITLE OF IRAQI OFFICIAL AUTHORIZED TO RECEIVE FUNDS  
FOR FURTHER DISBURSEMENT: Sarkies Seebo, Chief Accountant, Prisons  
Department, Ministry of Justice

**MEANS TO SUBSTANTIATE DISBURSEMENT LEGITIMACY:**

This was the first authorized funding request made by prisons prior to a PRB numbering system. The initial amount approved was \$126,623. \$60,000 was drawn from this amount. The balance of **\$66,623** is due to the contractor.

**PRB Number 15**

RELEVANT CONDITIONS ASSOCIATED WITH DISBURSEMENT:  
N/A

DOCUMENTATION REQUIRED FROM RECIPIENT:

PER CPA GUIDANCE FOR FUNDS MANAGEMENT

Requested by:

Authorizing Official:

Title: \_\_\_\_\_ Date \_\_\_\_\_

(b)(6)  
Senior Prisons Advisor

Requester email: \_\_\_\_\_

Requester phone: x5801

(b)(6) CDR, USN

Date \_\_\_\_\_

CPA Comptroller

**ORHA FORM 5000 – 3 May 03**

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## **GSTI Al Hillah Project Nomination**

**1. Project Title:** Babylon Prison

**2. Location:** Babylon, IZ

**3. Priority Ranking:** E (Project has long-term benefits to local population)

**4. Type of Activity:** 10 USC 2561 Humanitarian Assistance

**5. Purpose:** The facility sustained damage through combat operations due to occupation by Iraqi Military. As with many public buildings in the Babylon area the looting occurred when vacated. Many items stolen are those easily removed such as furniture, plumbing fixtures, electrical fixtures and locks to secure the prison doors. This prison, unlike many in the area, had facilities for food preparation and minor medical care. These areas also suffered looting and damage during the fighting. This project would focus primarily on the rehabilitation of the food preparation area and latrine facilities. Merely repairing and cleaning these facilities would greatly enhance the quality of life for prisoners.

**6. Location of Project/Proposed Recipients:** The Babylon Prison is located in Al Hillah at grid MA469930

**7. Detailed Description of Project:**

### **STATEMENT OF WORK AND TECHNICAL SPECIFICATIONS**

**SCOPE OF WORK:** Provide necessary materials (wiring, construction, and labor) in order to make this a workable facility. The prison is a late model facility that can use moderate attention. The work involves:

General Clean-up and maintenance

Rebuilding of the Mess facility for adequate cooking/building safety

Upgrading latrine facilities.

**9. Project Integration and Coordination with Ongoing Programs:** This project presents an outstanding opportunity for US forces to enhance the relationship with the local populace. Not only will all aspects of the project be executed with local resources but will be a huge step toward better treatment of those incarcerated.



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**10. Suitability for ODHCA Program:** This project meets COMCENTCOM and CFLCC objectives. UN sanctions have indirectly deteriorated Iraq's penal system and years of an oppressive regime have further added to the problem (eg. salaries, repairs, equipment)

**11. Negative Outcomes of this Project and COAs to Mitigate:**None, this is a win-win situation not only utilizing local assets and labor but also greatly enhancing the quality of life of prisoners in the facility.

**12. Excess Property:** N/A

**13.Planned Time Frame of Execution and Estimated Duration of Project:** Estimate and preplanning of project approximately 2 days, purchase of hardware approximately 5 days, rehabilitative work approximately 4 weeks due to the relatively simple nature of the repair work (plumbing, tiling etc)

**14.Unit Designation and Total Number of US Personnel Participating:**N/A

**15. Special Unit Capabilities and Skills:** All required skills can be readily found in the town of Al Hillah, ie plumbing, electrical, tile working etc. This would be a totally locally executed project.

**17. Cost Estimate of Breakdown:**

Mess Facility:	Piping, Gas	\$2,200.00
	Chimney	3,000.00
	Stone Walls	2,000.00
	Roof	4,400.00
	Electrical	2,000.00
	Alarm	1,200.00
	Sub Total	14,800.00
Latrine	12 Latrines>Showers	6,000.00
	Sewage Drainage	1,500.00
	Cleaning	1,000.00
	Entrance Door	1,000.00
	Repair Windows	1,000.00
	Sub Total	10,500.00

Total Cost: Approximately: \$25,000.00

**18. Narrative Justification:** This is a key project for US Forces to further goals of expanding ideals on a justice system that recognizes the dignity of human beings. The jail will open on Saturday, May 17, 2003 and again be functional. Rehabilitating these facilities will greatly enhance the impression of an equitable corrections program.

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**19. Planned Evaluation of Activities:** Project Officer/Manager or GST personnel assigned to monitor project.

**20. POC Name, Phone Number and Email Address:**

A rectangular area with a light pink background and a thin black border, indicating redacted information.

Mission : Site visit with the **ORHA** representative for the Interior Ministry to an abandoned prison in the City of Al Hilla, to evaluate the condition of the prison for the return of prisoners. The facility is not currently occupied.

The facility consisted of an outer wall and inner walled building areas. The buildings were brick/block walls with a cement plaster finish. Cell doors are 1.5 cm flat stock welding to 2.54 cm angles set with a angle steel frame into the masonry. The administration area was gutted of doors, fixtures and HVAC equipment. The water is supplied by the municipal system and there was water at the site and in some of the latrine areas. Estimated time to repair approximately 30-60 days. The prison was in reasonably good structural condition. There was no central heating and cooling systems.

#### SCOPE OF WORK:

Site: The prison grounds are littered with debris from both the current occupants and looters who have gone through various buildings. The work required to cleanup paint and minor repairs to the exterior wall and gates.

#### Cell Areas:

The total area available for inmates cell areas is approx. 14,250 sf. The buildings need clean up, plumbing fixture repair, electrical trim and fixture, doors reinstalled, minor concrete repair, masonry and plaster repair.

#### Administration Area

This area had a higher level of finishes and mechanical systems. It may require a cooling system for the equipment. The medical treatment area also needs refinishing.

Total: \$101,458 @ 25% overhead = \$126,623

#### Assumptions:

The entire prison was not inspected. Inspected about 75%.

That the water from the city is potable.

This budget would restore the facility using local labor and locally procured materials.

All plumbing would be repaired to existing local standards.

Electrical underground is there and undamaged.

All building wiring would be surface move wire (no conduit) as before.

No added security systems, i.e. not security light, fencing (electric) or camera etc.

Local skilled labor will be no problem to hire

#### Wage rates:

Common labor \$2/day

Masons/cement finishers \$3-4 day

Electrical/Mechanical \$5-10 day

#### Schedule:

Based on 6 1/2 hr days per week.

#### Week One

Site cleaning and restoration and clean.

Site plumbing and electric (from source to buildings)

#### Week two and three

Repair masonry and plaster

Distribute power and water to building

Window and door repairs.

Roofing repairs

Prime walls

#### Week three

Install interior electric and plumbing

Paint and final clean

#### Week four

Install furniture and turnover.

POC: LTC [REDACTED] V Corp G5, LNO

## Hilla Prison Detail

5/17/2003

Area 1						
Cellspace	20 ft	by	25 ft=	500 x	1 =	500 sf
Shower areas					8 ea	
Toilet					12 ea	
Area 2						
Cell space	10 ft	by	13 ft=	125 x	4 =	500 sf
Shower areas					2 ea	
Toilet					2 ea	
Area 3						
Cellspace	58 ft	by	25 ft=	1,438 x	1 =	1,438 sf
Shower areas					0 ea	
Toilet					0 ea	
Area 4						
Cellspace	20 ft	by	23 ft=	450 x	2 =	900 sf
Cellspace	20 ft	by	28 ft =	550 x	2 =	1,100 sf
Shower areas					0 ea	
Toilet					0 ea	
Area 5						
Cell space	18 ft	by	60 ft =	1,050 x	4 =	4,200 sf
Cell space	13 ft	by	33 ft =	406 x	1 =	406 sf
Cell space	15 ft	by	15 ft=	225 x	1 =	225 sf
Cell space	15 ft	by	28 ft=	413 x	1 =	413 sf
Cell space	15 ft	by	20 ft =	300 x	1 =	300 sf
Cellspace	13 ft	by	53 ft =	656 x	1 =	656 sf
Shower areas					2 ea	
Toilet					8 ea	
Area 3						
Cellspace	14 ft	by	14 ft=	189 x	1 =	189 sf
Shower areas					0 ea	
Toilet					2 ea	
Rehabilitation/rooms						
Cellspace	31 ft	by	110 ft=	3,438 x	1 =	3,438 sf
Shower areas					2 ea	
Toilet					2 ea	
					14,264 sf	
					14 Showers	
					26 Toilets	

Site: The prison grounds are littered with debris from both the current occupants and looters who have gone through various building. The work required to cleanup paint and minor repairs to the exterior wall and gates.

Equipment - to trash haul	10 loads @	\$75	ea =	\$750		750
Materials - 50 Paint, har	1 LS @	\$1,000	ea =	\$1,000	1000	
Local Labor	20 men @	\$5	day/man @	5 days =	\$500	

Clean and minor cement plaster repair, paint, minor concrete floor repairs, cell door repair, surface wiring of fans

## Hilla Prison Detail

5/17/2003

and lighting. Repair water lines in toilets and showers. Window repairs.

## Clean

Equipment - ti handtools	1 LS @	\$1,000	ea =	\$1,000			
Materials -	1 LS @	\$100	ea =	\$100		\$100	\$1,000
Local Labor	20 men @	\$5	day/man @		4 days =	\$400	

## Repair Plaster

Equipment - ti handtools	1 LS @	\$500	ea =	\$500			
Materials -	1 LS @	\$1,000	ea =	\$1,000		\$1,000	\$500
Local Labor	10 men @	\$7	day/man @		5 days =	\$350	

## Concrete Repairs

Equipment - ti handtools	1 LS @	\$250	ea =	\$250			
Materials -	1 LS @	\$1,000	ea =	\$1,000		\$1,000	\$250
Local Labor	6 men @	\$7	day/man @		5 days =	\$210	

## Door and window repair

Equipment - ti handtools	1 LS @	\$500	ea =	\$500			
Materials -	1 LS @	\$2,500	ea =	\$2,500		\$2,500	\$500
Local Labor	8 men @	\$5	day/man @		5 days =	\$200	

## Electrical

Equipment - ti handtools	1 LS @	\$500	ea =	\$500			
Materials -	1 LS @	\$10,000	ea =	\$10,000		\$10,000	\$500
Local Labor	8 men @	\$10	day/man @		10 days =	\$800	

## Plumbing

Equipment - ti handtools	1 LS @	\$1,000	ea =	\$1,000			
Materials -	1 LS @	\$10,000	ea =	\$10,000		\$10,000	\$1,000
Local Labor	8 men @	\$10	day/man @		10 days =	\$800	

## Office admin area

## Clean

Equipment - ti handtools	1 LS @	\$0	ea =	\$0			
Materials -	1 LS @	\$1,000	ea =	\$1,000		\$1,000	\$0
Local Labor	20 men @	\$5	day/man @		2 days =	\$200	

## Repair Plaster

Equipment - ti handtools	1 LS @	\$250	ea =	\$250			
Materials -	1 LS @	\$2,000	ea =	\$2,000		\$2,000	\$250
Local Labor	10 men @	\$7	day/man @		5 days =	\$350	

## Concrete Repairs

Equipment - ti handtools	1 LS @	\$250	ea =	\$250			
Materials -	1 LS @	\$2,500	ea =	\$2,500		\$2,500	\$250
Local Labor	6 men @	\$7	day/man @		5 days =	\$210	

## Door and window repair

Equipment - ti handtools	1 LS @	\$500	ea =	\$500			
Materials -	1 LS @	\$4,000	ea =	\$4,000		\$4,000	\$500
Local Labor	8 men @	\$5	day/man @		10 days =	\$400	



## Hilla Prison Detail

5/17/2003

<b>Electrical</b>									
Equipment - ti handtools	1 LS	@	\$500	ea =	\$500				\$500
Materials -	1 LS	@	\$15,000	ea =	\$15,000			\$15,000	
Local Labor	8 men	@	\$10	day/man @		15 days =	\$1,200		
<b>Plumbing</b>									
Equipment - ti handtools	1 LS	@	\$1,000	ea =	\$1,000				\$1,000
Materials -	1 LS	@	\$10,000	ea =	\$10,000			\$10,000	
Local Labor	8 men	@	\$10	day/man @		15 days =	\$1,200		
<b>A/C</b>									
Materials -	1 LS	@	\$10,000	ea =	\$10,000			\$10,000	
Local Labor	8 men	@	\$10	day/man @		3 days =	\$240		
<b>Support area (Commisary, food prep, clinic)</b>									
<b>Clean</b>									
Equipment - ti handtools	1 LS	@	\$0	ea =	\$0				\$0
Materials -	1 LS	@	\$1,000	ea =	\$1,000			\$1,000	
Local Labor	5 men	@	\$5	day/man @		2 days =	\$50		
<b>Repair Plaster</b>									
Equipment - ti handtools	1 LS	@	\$250	ea =	\$250				\$250
Materials -	1 LS	@	\$1,000	ea =	\$1,000			\$1,000	
Local Labor	10 men	@	\$7	day/man @		5 days =	\$350		
<b>Concrete Repairs</b>									
Equipment - ti handtools	1 LS	@	\$250	ea =	\$250				\$250
Materials -	1 LS	@	\$2,500	ea =	\$2,500			\$2,500	
Local Labor	6 men	@	\$7	day/man @		5 days =	\$210		
<b>Door and window repair</b>									
Equipment - ti handtools	1 LS	@	\$0	ea =	\$0				\$0
Materials -	1 LS	@	\$1,000	ea =	\$1,000			\$1,000	
Local Labor	8 men	@	\$5	day/man @		2 days =	\$80		
<b>Electrical</b>									
Equipment - ti handtools	1 LS	@	\$0	ea =	\$0				\$0
Materials -	1 LS	@	\$1,500	ea =	\$1,500			\$1,500	
Local Labor	2 men	@	\$10	day/man @		2 days =	\$40		
<b>Plumbing</b>									
Equipment - ti handtools	1 LS	@	\$1,000	ea =	\$1,000				\$1,000
Materials -	1 LS	@	\$2,500	ea =	\$2,500			\$2,500	
Local Labor	2 men	@	\$10	day/man @		2 days =	\$40		
<b>A/C</b>									
Materials -	1 LS	@	\$1,000	ea =	\$1,000			\$1,000	
Local Labor	2 men	@	\$10	day/man @		1 days =	\$20		
<b>Repairs roofs</b>									
Materials -	1 LS	@	\$4,000	ea =	\$4,000			\$4,000	
Local Labor	6 men	@	\$6	day/man @		3 days =	\$108		

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Hilla Prison Detail

511712003

\$7,958 \$84,600 \$8,500

Total \$101,058

Overhead 25% \$25,265

\$126,323

Al Hilla

Hauder Lofty Mehdy - Contractor

Rayd Jader Kalaf - Director of Hilla prison

Major [REDACTED] - Public Safety Airborne

Lt. Col. Habeebullah - Military Protection

Anwar Thair - interpreter  
Raid

Major [REDACTED] - XO 1<sup>st</sup> Bat. 4<sup>th</sup> Regiment USMC

Major [REDACTED], Acting Director Finance

Administrative cells 3 X 4 prisoners (12)

Central Toilets (12) and showers (8)

Pod 1 5 years and up (looters) 35 double bunks (70)

Pod 2 7 dormitories at 10 double bunks ((140)

2 dormitories at 12 double bunks (48)

Pod 3 3 dormitories at 10, 9 and 8 double bunks (118)

Segregation cells 3 X 2 double bunks (12)

Pod 4 5 years of less 175 double bunks (350)

Operational capacity at 50 square feet per double bunk (750)

Kitchen totally looted nothing left

Carpet factory machines need to be rebuilt

V.T. shops need equipment

Administrative offices need equipment as do Officer Areas

Thursday, June 12, 2003

Met with Major [REDACTED] contractor Hauder Lofty Mehdy, and Director Rayd Kalaf.

Costs of project:

Ceiling fans \$15.00 per fan

Electric lights \$6.00 per light  
Screens for windows \$2.00 per square meter  
Exhaust fans for kitchen \$20.00 per fan  
Electrical Control Panel (Fuse Box) T.B.D.  
Painting of prison \$7,500.00  
Window glass \$1.00 per square foot  
Bunk beds \$15.00 per bunk to repair  
New bunk beds \$75.00 per bunk  
Mattress with cover 1.9 meters X 85 cm. 8 cm. high \$10.00  
Sheets \$1.50 per sheet  
Toilets and showers \$50.00 each  
Air conditioners for Administrative Offices \$400.00 per unit  
Cleaning and removing rubble and debris \$1000.00  
Beds for Guards Quarters 6 single

12 days per prisoner section  
40 days for complete project

Need new diesel generator

Need firearms AK-47 8 – 10 each/Revolvers/handcuffs/leg irons/belly  
chains/padlocks/shotguns/OC spray/gas grenades  
Bank account with Major Stead and my signatures  
Uniforms  
Training  
Food for prisoners  
Medical services  
Foot lockers  
Personal Hygiene, toothbrush/paste/soap/disposable razors  
Desks/tables/chairs/filing cabinets. Computer & printer cleaning  
**equipment(mops,brooms,bucket,etc.)**

### Al Hilla Notes

Major [REDACTED] OCPA construction manager

FEST (Field Engineer Support Team) in Hilla, located in ORIINCPA Headquarters-Major [REDACTED] or [REDACTED]

Lt. Col [REDACTED] Australian Integration Cell, ORHNCPA South Central Headquarters in Hotel

Major [REDACTED] Acting Director Finance

### Karbala Notes

Lt. [REDACTED]

Lt. Col. [REDACTED]

Major [REDACTED] USMC, 1<sup>st</sup> Bat. 4<sup>th</sup> Regiment Executive Officer

Central Police Station Captain [REDACTED] or Captain [REDACTED]

Major [REDACTED]

### Al Hilla Repairs

\$8000.00	Mattress w/cover \$10.00 per
\$6400.00	Bed sheets, pillows, pillow covers \$8.00
\$2250.00	Ceiling fans \$15.00 per
\$3000.00	Lights \$6.00 per
\$7500.00	Painting of prison
\$1900.00	Toilet and shower repair \$50.00 per
\$1000.00	Debris removal
\$9000.00	Bed repair \$15.00 per
\$11250.00	New beds \$75.00 per
\$2000.00	Electrical panel
\$4500.00	Foot lockers
\$2000.00	Air conditioners \$400.00 per
\$225.00	Electric switches
\$250.00	Tables
\$400.00	Chairs
\$500.00	Tower lights
\$500.00	Water cooler
\$5,000.00	75 KVA Emergency generator
\$6,000.00	Kitchen

Grand total: \$71,675.00



Extras costs not figured in:

Locks **-\$2.00** per

Screens for windows **\$2.00** per square meter

Exhaust fans for kitchen \$20.00 per fan

Window glass \$1.00 per square foot

Beds for Guards Quarters 6 singles

Bank account with Major Stead and my signatures

Foot lockers

(Roughly **\$74,265.00 w/o glass & screens**)

**AK-47** 10each

**9 mm** Colonel

Completion schedule:

First **2** units, showers/toilets, towers & lights, training room will be ready June **28,2003**

**40** days for complete project (July **31<sup>st</sup>**)

Things to check out:

Military to supervise guards- need **2-4** per shift, talked to Marines possibly **800** MP

Brigade may take over

Posts for guards

Laundry – have done on outside

Food Service – either catered or cater and prepare on site

Medical – must have on site supervision

Handcuffs – do we have any, what type

Interpreters – need to hire **4**

**Revolvers/handcuffs/legirons/bellychains/padlocks/shotguns/OCspray/gas**

grenades

Uniforms

Training

Food for prisoners

Medical services

Personal Hygiene, toothbrush/paste/soap/disposable razors

Desks/tables/chairs/filing cabinets, computer & printer, camera, cleaning equipment (mops,brooms,buckets,etc.)

### Al Hilla Notes

Major [REDACTED] OCPA construction manager

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Major [REDACTED] Acting Director Finance

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Lt. Col. [REDACTED]

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Central Police Station Captain White or Captain Curlins

Major [REDACTED]

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Training

Food for prisoners

Medical services

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Foot lockers  
Personal Hygiene, toothbrush/paste/soap/disposable razors  
Desks/tables/chairs/filing cabinets. Computer & printer: cleaning  
equipment(mops,brooms,bucket,etc.)





A - HILLA Prison

Foreign Language			
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(b)(3)
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general trade.

Pr.	to.	Details	Total Sum.	
		<p>on 6-25-2003 I received \$5,000 - US Dollars from <table border="1"><tr><td>(b)(3)</td></tr></table> for contract work.</p>	(b)(3)	
(b)(3)				
Sign.		Sign.		
<table border="1"><tr><td>(b)(3)</td></tr></table>		(b)(3)	Hayder Lutfiyya Massrez June-26-2003	
(b)(3)				

Transcribed by Nazim Hashim

\* AL. HILLA PRISON PROJECT

1

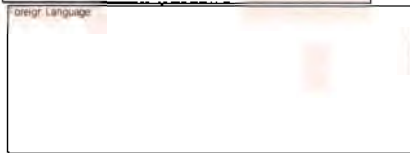
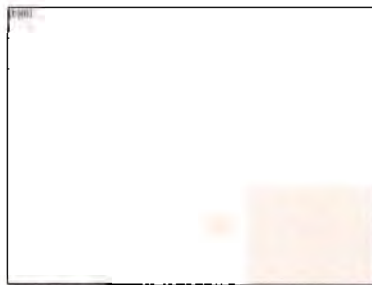
RECEIVED THIS DATE

6-25-03

\$5.00 - US DOLLARS

FOR THE PRISON PROJECT

FOR THE PRISON PROJECT



1/6/04



# HAIDER COMMERCIAL OFFICE

Trade - Contracting works - Import - Export

Address :- Babbil - Hilla - near Hadeekal Ab-Nessan rest.

Salah Marjan Building

Owned By : Haider Lotfi Mahdi

Tel: "242257"

Date: 25-June 2003

---

Electric generator 5000 \$

changing the Bank line of the Large yard  
with the room and the electric construction.

Signature

Haider Lotfi Mahdi

25 June 2003



Monday - ~~at~~ 10:00

1.  $\frac{d}{dt} \left( \frac{1}{2} m v^2 \right) = \frac{1}{2} m \frac{d}{dt} (v^2)$   
=  $\frac{1}{2} m \frac{d}{dt} (v \cdot v)$   
=  $\frac{1}{2} m \left( \frac{dv}{dt} \cdot v + v \cdot \frac{dv}{dt} \right)$   
=  $m v \cdot \frac{dv}{dt}$

2.  $\frac{d}{dt} \left( \frac{1}{2} m v^2 \right) = \frac{1}{2} m \frac{d}{dt} (v^2)$

3.  $\frac{d}{dt} \left( \frac{1}{2} m v^2 \right) = \frac{1}{2} m \frac{d}{dt} (v^2)$   
=  $\frac{1}{2} m \frac{d}{dt} (v \cdot v)$

4.  $\frac{d}{dt} \left( \frac{1}{2} m v^2 \right) = \frac{1}{2} m \frac{d}{dt} (v^2)$   
=  $\frac{1}{2} m \frac{d}{dt} (v \cdot v)$



## Requirements

Material	No.
Refrigerators	2
T.V	1
Ground refreg. To the kitchen	2
Air conditioner	3
Iron chair	20
Iron cabinet	10
Desk & office	5
Water cooler	3
Empty barrel for storing fuel	10
Computer, printer, usp charger	2
Bus for transport employees	1
Industrial Sewing machine	2
Furniture	1 set
Copy machine	1
Handcuffs	50
Extinguisher	25

Raidjader khalaf  
Hilla prison manager



**MINISTRY OF JUSTICE**  
**Department of Prisons**

**AI-HILLAH PRISON**

**TRAINING AGENDA**

June 23, 24 and 25, 2003

<u>TIME</u>	<u>ACTIVITY</u>	<u>INDIVIDUAL</u>
0800-0815	Welcome and Introduction of Staff	<div>(b)(6)</div> Corrections Consultant
0815-0830	Introductory Remarks	Rayd Jader Kalaf
0830-0915	Application Completion and Photographs	<div>(b)(6)</div> Ra'id Kamil
0915-1000	Corrections in a Free Society	<div>(b)(6)</div> Ra'id Kamil
1015-1030	BREAK	
1030-1200	Human Rights in the Treatment of Prisoners - Part 1	<div>(b)(6)</div> Ra'id Kamil
1200-1300	LUNCH	
1300-1400	Human Rights in the Treatment of Prisoners - Part 2	<div>(b)(6)</div> Ra'id Kamil
1400-1500	Detention Center Daily Regime (schedule)	<div>(b)(6)</div> Ra'id Kamil
1500-1515	BREAK	
1515-1700	Ethical Standards, Corruption and Violation of Prisoner Rights	<div>(b)(6)</div> Ra'id Kamil
1700	Discussion and Questions	

①. Please file under  
Training.

②. John & H. H. H. H.





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**COALITION PROVISIONAL AUTHORITY ORDER NUMBER 10**

**CONSOLIDATION OF THE MANAGEMENT OF DETENTION AND  
PRISON FACILITIES**

*Pursuant* to my authority as head of the Coalition Provisional Authority (CPA), relevant U.N. Security Council resolutions, including Resolution 1483 (2003), and the laws and usages of war.

*Recognizing* the urgent necessity of ensuring safe and humane prisons in order to re-establish law and order and provide for the safety of the people of Iraq,

I hereby promulgate the following:

**Section 1**

**Authority Over Detention and Prison Facilities**

Full authority and control over all detention and prison facilities, currently exercised by the Ministry of Labor and Social Affairs and the Ministry of Interior, is hereby vested in the Ministry of Justice. The Directorate of Adult Prisons and the Directorate of Juvenile Prisons in the Ministry of Labor and Social Affairs, all facilities under their authority, and all employees thereof, are hereby transferred to the Ministry of Justice.

**Section 2**

**Interagency Cooperation**

The Ministry of Labor and Social Affairs, the Ministry of Interior, and the Ministry of Justice, and all other relevant organs of government, shall cooperate in this effort, including prescribing, under the direction and guidance of the CPA, any necessary administrative procedures for effectuating this change.

**Section 3**

**Prison and Detention Facility Standards**

There shall be promulgated pursuant to this Order an Implementing Memorandum which will set out the requirements for the routine operation and fundamental standards that are to be adhered to within all Prison and Detention facilities under the authority of the Ministry of Justice.

**Section 4**  
**Entry into Force**

This Order shall enter into force on the date of signature.

L. Paul Bremer, Administrator  
Coalition Provisional Authority

## Iraq Directorate of Corrections



# IRAQ DIRECTORATE OF PRISONS

## Training Outline

### Detention Centers and Prisons In A Free Society

**Handouts:**      (1) Job Description – Director of a detention facility or prison.  
                         (2) Job Description – Corrections Officer  
                         (3) *Basic Principles for the Treatment of Prisoners*

- I.     The function and operation of prisons in a free society *is* tremendously *different* than in the one you were just working in prior to the war.
- II.    The prison function recognizes the dignity and value of each prisoner and further recognizes each prisoner is a human being with basic rights.
  - a. In spite of being detained, they do not lose those basic rights
  - b. Detention or prison deprives the individuals of “freedom,” but they *do* not lose their other rights.
- III    What are those rights?
  - a. To be valued as a human being and treated with dignity.
  - b. Not be physically, mentally or emotionally abused.
  - c. Not to be discriminated against.
  - d. Freedom to practice religion within the constraints of security of the prison.
  - e. Access to health services.
  - f. The Right to receive enough *to* eat.
  - g. The right to personal and living area cleanliness.
  - h. The right to family visitation.



- IV. So what are the implications, for corrections officers in the operation of a detention center or prison?
- a. Part of your job will be to protect those rights not deny them.
  - b. You can not use fear or intimidation.
  - c. You can not use physical punishment.
  - d. Protect prisoners from danger and abuse from:
    - 1. Other prisoners
    - 2. Other officers.
  - e. Part of your job will be to help the prisons exercise those rights.
  - f. Part of your job will be made more difficult because of those rights.
    - i. Exercise daily.
    - ii. Sunlight daily.
    - iii. Personal and living area cleanliness.
    - iv. Medical mental health treatment.
    - v. External communications
    - vi. Attorney visits
    - vii. Family visitation
  - g. You will have to control inmates without the use of physical punishment or use of force.
  - h. Your entire daily schedule will change. There will be a block of training on this new daily regimen this afternoon.
  - i. You can not benefit from the inmates or their family simply because they are disadvantaged by being in your control.

- i. You cannot physically, mentally, or emotionally abuse prisoners.
- ii. You cannot extort prisoners,
- iii. You cannot abuse prisoner families.
- iv. You cannot extort prisoner families

V. You responsibilities are:

- a. Read and understand what the basic human rights are as defined in the *United Nations Basic Principles for the Treatment of Prisoners*.
- b. Read and understand the *Job Description of a Corrections Office and Director of a detention facility or prison*.
- c. Comply with the requirements of these documents.
- d. Report, in writing, any violations of these requirements you observe to a superior officer.
- e. If you are a superior officer you must record the violation in a full report and see that the incident is investigated and forwarded to the Director for further action..

VI. What happens if I don't comply with the requirements to treat prisons in a humane manner?

- a. Ultimately you will lose your job and be prevented from ever getting a new one with the government.
  - i. On the first occasion you will be warned, if the incident is not too serious, and the incident will be recorded in your personnel file.
  - ii. On the second occasion, you will be suspended without pay for an appropriate period of time.
  - iii. On the third occasion you will be fired!
- b. If the first offense is serious you may be fired at that time.

VII. Questions and Discussion.

## **CORRECTIONS OFFICER – PRISON/DETENTION FACILITY JOB DESCRIPTION**

As the primary responsibilities during employment as a corrections officer of a prison or Detention Center, incumbents will be expected to:

Ensure that:

- All duties and actions undertaken in the performance of their duties are consistent with the United Nations standards on the treatment of prisons.
- Detainees do not escape from the facility or their personal custody.
- Corrections officers comply with written policy and lawful direction from their superiors.
- Male and female detainees are maintained in separate housing and are not allowed to fraternize.
- Corrections officers treat detainees fairly and humanely while they are responsible for their care and control.
- Correction officers do not extort or otherwise illegally conduct activities against the interest of the inmates or their families or require the inmate or inmate families to undertake any action to curry favor or encourage an officer to carry out his responsibilities.
- Corrections officers do not establish any personal relationships with detainees including romantic or sexual relationships.
- All detainees/prisoners are accounted as required and that each count is recorded appropriately.
- Corrections officers complete appropriate records that are required by their job.

- To the extent possible, cross gender supervision should be minimized. All males are to be searched by males and females by females. Cross gender searches are only permitted in emergency circumstances.
- Use ONLY such force as necessary to control an inmate or to defend himself or others from potential harm from an inmate.
- Use deadly force ONLY to prevent an escape or to defend his life or the life of someone else.
- Report abuse of a prisoner or other misconduct to a superior officer immediately.

## **DIRECTOR – PRISON/DETENTION FACILITY JOB DESCRIPTION**

These are the responsibilities of a Director of a detention center/prison.  
Incumbents will be expected to:

Ensure that:

- Detainees/Prisoners do not escape from the facility or the custody of their employees.
- Male and female detainees/prisoners be physically separated and be maintained in separate facilities.
- Detainees/prisoners are not physically, mentally, or emotionally abused or mistreated by prison staff or any person having custody of a detainee.
- Detainees/prisoners are provided medical and mental health care and are visited by health care providers as required by policy.
- Detainees/prisoners are fed in accordance with the established menu. Each detainee will receive breakfast, lunch, and dinner at the prescribed times.
- Detainees/prisoners are provided rehabilitative programs to assist them in returning to society as law abiding citizens.
- Detainees/prisoners are provided, at least, one hour of exercise and direct sunlight each day. If the detainee is placed in isolation for behavior reasons, he/she will be allowed exercise and sunlight for one hour three times a week. He/she will be seen and observed every hour and the observation recorded in a log.
- Detainees/prisoners are provided the opportunity to practice personal hygiene daily and to use toilet facilities when needed, and require the Detainees/Prisoners to keep themselves clean.
- Detainees/prisoners are provided clean serviceable clothing and bedding as well as items for personal hygiene such as soap, tooth brush, toothpaste, etc.
- Detainees/prisoners are permitted within reasonable security procedures to practice their religion.
- Corrections officers treat detainees/prisoners fairly and humanely while the officers are responsible for their care and control.



- Correction officers do not extort or otherwise illegally conduct activities against the interest of the inmates or their families or require the inmate or inmate families to undertake any action to curry favor or encourage an officer to carry out his responsibilities.
- Correction officers do not establish any personal relationships with detainees/prisoners including romantic or sexual relationships.
- Corrections officers complete appropriate records that are required by their job.
- To the extent possible cross gender supervision is minimized. All males are to be searched by males and females by females. Cross gender searches are only permitted in exigent circumstances.
- Detainee/prisoners will be allowed to visit with their family at least once a week. A reasonable visiting period of a minimum of two hours.
- Detainee/prisoners shall be allowed a reasonable opportunity to communicate verbally and in writing to the prison administration, courts, attorneys, family and friends. The opportunity must be balanced with the security of the institution and behavior of the inmate.
- Corrections officers use ONLY such force as necessary to control an inmate or to defend himself or others from potential harm from an inmate.
- Corrections officers use deadly force ONLY to prevent an escape or to defend his life or the life of someone else.
- All allegations of abuse of detainees/prisoners or misconduct of staff is reported and fully investigated including taking corrective action against offending staff.

Finally, Directors are solely responsible for all actions and activity that occurs at my facility whether they are present or not - twenty-four hours a day.

☒ United Nations☒ OHCHR☐ Human Rights☒ Human Rights

Français | Español

## Basic Principles for the Treatment of Prisoners

Adopted and proclaimed by General Assembly resolution 45/111 of 14 December 1990

1. All prisoners shall be treated with the respect due to their inherent dignity and value as human beings.
2. There shall be no discrimination on the grounds of race, colour, sex, language, religion, political or other opinion, national or social origin, property, birth or other status.
3. It is, however, desirable to respect the religious beliefs and cultural precepts of the group to which prisoners belong, whenever local conditions so require.
4. The responsibility of prisons for the custody of prisoners and for the protection of society against crime shall be discharged in keeping with a State's other social objectives and its fundamental responsibilities for promoting the well-being and development of all members of society.
5. Except for those limitations that are demonstrably necessitated by the fact of incarceration, all prisoners shall retain the human rights and fundamental freedoms set out in the Universal Declaration of Human Rights, and, where the State concerned is a party, the International Covenant on Economic, Social and Cultural Rights, and the International Covenant on Civil and Political Rights and the Optional Protocol thereto, as well as such other rights as are set out in other United Nations covenants.
6. All prisoners shall have the right to take part in cultural activities and education aimed at the full development of the human personality.
7. Efforts **addressed** to the abolition of solitary confinement as a punishment, or to the restriction of its use, should be undertaken and encouraged.
8. Conditions shall be created enabling prisoners to undertake meaningful remunerated employment which will facilitate their reintegration into the country's labour market and permit them to contribute to their own financial support and to that of their families.
9. Prisoners shall have access to the health services available in the country without discrimination on the grounds of their legal situation.
10. With the participation and help of the community and social institutions, and with due regard to the interests of victims, favourable conditions shall be created for the reintegration of the ex-prisoner into society under the best possible conditions.
11. The above Principles shall **be** applied impartially.

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Geneva, Switzerland

# **IRAQ DIRECTORATE OF PRISONS**

## **Course Outline**

### **HUMAN RIGHTS FOR PRISONERS PART ONE AND TWO**

**Handouts:** (1) *Basic Principles for the Treatment of Prisoners.*  
(2) *Coalition Provisional Authority Memorandum Number Two*

- I. For many years you have worked in a prison system that did not recognize the human rights of the prisoners you held.
  - a. Under these circumstances you have developed work habits that may consistently violate these basic human rights.
  - b. You are now going to be operating and working in a system that is in a free society. As you could see from the block on "Detention Centers and Prisons in a Free Society," your work life and how you treat detainees and prisoners is going to change greatly.
  - c. This block of instruction is going to focus on a specific discussion of human rights.
    - i. What they are.
    - ii. How they apply to prisoners.
- II. This block of training will use two documents as a basis for instruction.
  - a. *Basic Principles for the Treatment of Prisoners.*

- b. *Coalition Provisional Authority Memorandum Number Two* that is derived from the UN's *Standard Minimum Rules for the Treatment of Prisoners*.
- c. The "Basic Principles" document has been translated in to Arabic and you have been given a copy.
- d. The *Coalition Provisional Authority Memorandum Number Two* which Standard Minimum rules has not been complete translated so it is important you taken careful notes as I go through each point.
- e. It will be translated and provided to you at a later date.

III. Proceed through the Memorandum, No. 9 point-by-point.

IV. Discussion and Questions













## **COALITION PROVISIONAL AUTHORITY MEMORANDUM NUMBER 2**

### **IMPLEMENTATION OF PRISONS CONSOLIDATION ORDER NO. 9 (CPA/ORD/30 May 2003/09)**

*Pursuant* to my authority as Administrator of the Coalition Provisional Authority (CPA), relevant U.N. Security Council resolutions, including Resolution 1483 (2003), and the laws and usages of war,

*Recognizing* the urgent necessity of erecting safe and humane prisons in order to re-establish law and order and provide for the safety of the people of Iraq,

*Noting* the obligation of the CPA to restore public order and safety and to maintain and ensure fundamental standards for persons detained,

I hereby promulgate the following:

#### **Section 1 Purpose**

- 1) The purpose of this Memorandum is to provide clear direction as to the standards to be applied in the Iraqi prison system now consolidated under the authority of the Ministry of Justice.
- 2) All prisons within Iraq shall operate in accordance with the following rules until otherwise directed or provided for. Any and all existing Iraqi prison regulations are hereby suspended.

#### **Section 2 Basic principles and control**

- 1) The following rules shall be applied impartially. There shall be no discrimination on the grounds of race, colour, sex, language, religion, political or other opinion, national or social origin, property, birth or other status.
- 2) It shall nevertheless be a requirement to respect the religious beliefs and moral precepts of the group to which a prisoner belongs.
- 3) To ensure these principles are adhered to during the term of the CPA, the Administrator will remain in full control of the Iraqi prison system and may at any time make any changes or alterations to this memorandum or direct anything in relation to the system.

**CPA/MEM/-- Jun 2003/02**



- 4) In addition, at all times during the term of the CPA, Coalition Forces and any official of the Justice Ministry shall have the right to enter, inspect, give direction regarding and make modifications to any aspect of, the Iraqi prison system.

### Section 3 Register

- 1) In every place where persons are imprisoned there shall be kept a bound registration book with numbered pages in which shall be entered in respect of each prisoner received:
  - a) information concerning his identity;
  - b) the reasons for his commitment and the authority therefor; and
  - c) the day and hour of his admission and release.
- 2) No person shall be received in an institution without a valid commitment order of which the details shall have been previously entered in the register.

### Section 4 Separation of categories

- 1) The different categories of prisoners shall be kept in separate institutions or parts of institutions taking account of their sex, age, criminal record, the legal reason for their detention and the necessities of their treatment, so that:
  - a) men and women shall so far as possible be detained in separate institutions;
  - b) in an institution which receives both men and women the whole of the premises allocated to women shall be entirely separate;
  - c) untried prisoners shall be kept separate from convicted prisoners;
  - d) persons imprisoned for debt and other civil prisoners shall be kept separate from persons imprisoned by reason of a criminal offence; and
  - e) prisoners under 18 years of age shall be kept separate from adults.

### Section 5 Accommodation

- 1) Where sleeping accommodation is in individual cells or rooms, each prisoner shall occupy by night a cell or room by himself. If for special reasons, such as temporary overcrowding, it becomes necessary for the central prison administration to make an exception to this rule, it is not desirable to have two prisoners in a cell or room.

- 2) Where dormitories are used, they shall be occupied by prisoners carefully selected as being suitable to associate with one another in those conditions. There shall be regular supervision by night, in keeping with the nature of the institution.
- 3) All accommodation provided for the use of prisoners and in particular all sleeping accommodation shall meet all requirements of health, due regard being paid to climatic conditions and particularly to cubic content of air, minimum floor space, lighting, heating and ventilation.
- 4) In all places where prisoners are required to live or work,
  - a) the windows shall be large enough to enable the prisoners to read or work by natural light, and shall be so constructed that they can allow the entrance of fresh air whether or not there is artificial ventilation; and
  - b) artificial light shall be provided sufficient for the prisoners to read or work without injury to eyesight.
- 5) The sanitary installations shall be adequate to enable every prisoner to comply with the needs of nature when necessary and in a clean and decent manner.
- 6) Adequate bathing and shower installations shall be provided so that every prisoner may be enabled and required to have a bath or shower, at a temperature suitable to the climate, as frequently as necessary for general hygiene according to season and geographical region, but at least once a week.
- 7) All pans of an institution regularly used by prisoners shall be properly maintained and kept scrupulously clean at all times.

#### **Section 6 Personal hygiene**

- 1) Prisoners shall be required to keep their persons clean, and to this end they shall be provided with water and with such toilet articles as are necessary for health and cleanliness.
- 2) In order that prisoners may maintain a good appearance compatible with their self-respect, facilities shall be provided for the proper care of the hair and beard, and men shall be enabled to shave regularly.

#### **Section 7 Clothing and bedding**

- 1) Every prisoner who is not allowed to wear his own clothing shall be provided with an outfit of clothing suitable for the climate and adequate to keep him in good health. Such clothing shall in no manner be degrading or humiliating.
- 2) All clothing shall be clean and kept in proper condition. Underclothing shall be changed and washed as often as necessary for the maintenance of hygiene.
- 3) If prisoners are allowed to wear their own clothing, arrangements shall be made on their admission to the institution to ensure that it shall be clean and fit for use.
- 4) Every prisoner shall be provided with a separate bed, and with separate and sufficient bedding which shall be clean when issued, kept in good order and changed often enough to ensure its cleanliness.

### **Section 8**

#### **Food**

- 1) Every prisoner shall be provided by the administration at the usual hours with food of nutritional value adequate for health and strength, of wholesome quality.
- 2) Drinking water shall be available to every prisoner whenever he needs it.

### **Section 9**

#### **Exercise and sport**

Every prisoner who is not employed in outdoor work shall have at least one hour of suitable exercise in the open air daily if the weather permits.

### **Section 10**

#### **Medical services**

- 1) At every institution there shall be available the services of at least one qualified medical officer who should have some knowledge of psychiatry.
- 2) Sick prisoners who require specialist treatment shall be transferred to specialized institutions or to civil hospitals. Where hospital facilities are provided in an institution, their equipment, furnishings and pharmaceutical supplies shall be proper for the medical care and treatment of sick prisoners, and there shall be a staff of suitable trained officers.
- 3) The services of a qualified dental officer shall be available to every prisoner.

- 4) In women's institutions there shall be special accommodation for all necessary pre-natal and post-natal care and treatment. Arrangements shall be made wherever practicable for children to be born in a hospital outside the institution. If a child is born in prison, this fact shall not be mentioned in the birth certificate.
- 5) Where nursing infants are allowed to remain in the institution with their mothers, provision shall be made for a nursery staffed by qualified persons, where the infants shall be placed when they are not in the care of their mothers.
- 6) The medical officer shall see and examine every prisoner as soon as possible after his admission and thereafter as necessary, with a view particularly to the discovery of physical or mental illness and the taking of all necessary health measures; the segregation of prisoners suspected of infectious or contagious conditions; the noting of physical or mental defects which might hamper rehabilitation, and the determination of the physical capacity of every prisoner for work.
- 7) The medical officer shall have the care of the physical and mental health of the prisoners and should daily see all sick prisoners, all who complain of illness, and any prisoner to whom his attention is specially directed.
- 8) The medical officer shall report to the prison master whenever he considers that a prisoner's physical or mental health has been or will be injuriously affected by continued imprisonment or by any condition of imprisonment.
- 9) The medical officer shall regularly inspect and advise the prison master upon:
  - a) the quantity, quality, preparation and service of food;
  - b) the hygiene and cleanliness of the institution and the prisoners;
  - c) the sanitation, heating, lighting and ventilation of the institution;
  - d) the suitability and cleanliness of the prisoners' clothing and bedding; and
  - e) the observance of the rules concerning physical education and sports, in cases where there is no technical personnel in charge of these activities.
- 10) The prison master shall take into consideration the reports and advice that the medical officer submits in accordance with this regulation and, in case he concurs with the recommendations made, shall take immediate steps to give effect to those recommendations; if they are not within his competence or if he does not concur with them, he shall immediately submit his own report and the advice of the medical officer to higher authority.

**Section 11**  
**Discipline and punishment**

- 1) Discipline and order shall be maintained with firmness, but with no more restriction than is necessary for safe custody and well-ordered community life.
- 2) No prisoner shall be employed, in the service of the institution, in any disciplinary capacity.
- 3) This rule shall not, however, impede the proper functioning of systems based on self-government, under which specified social, educational or sports activities or responsibilities are entrusted, under supervision, to prisoners who are formed into groups for the purposes of treatment.
- 4) The following shall always be determined by the law or by the regulation of the competent administrative authority:
  - a) conduct constituting a disciplinary offence;
  - b) the types and duration of punishment which may be inflicted; and
  - c) the authority competent to impose such punishment.
- 5) No prisoner shall be punished except in accordance with the terms of such law or regulation, and never twice for the same offence.
- 6) No prisoner shall be punished unless he has been informed of the offence alleged against him and given a proper opportunity of presenting his defence. The competent authority shall conduct a thorough examination of the case.
- 7) Where necessary and practicable the prisoner shall be allowed to make his defence through an interpreter.
- 8) Corporal punishment, punishment by placing in a dark cell, and all cruel, inhuman or degrading punishments shall be completely prohibited as punishments for disciplinary offences.
- 9) Punishment by close confinement or reduction of diet shall never be inflicted unless the medical officer has examined the prisoner and certified in writing that he is fit to sustain it.



- 10) The same shall apply to any other punishment that may be prejudicial to the physical or mental health of a prisoner.
- 11) The medical officer shall visit daily prisoners undergoing such punishments and shall advise the prison master if he considers the termination or alteration of the punishment necessary on grounds of physical or mental health.

## **Section 12**

### **Instruments of restraint**

- 1) Instruments of restraint, such as handcuffs, chains, irons and strait-jacket, shall never be applied as a punishment. Furthermore, chains or irons shall not be used as restraints. Other instruments of restraint shall not be used except in the following circumstances:
  - a) as a precaution against escape during a transfer, provided that they shall be removed when the prisoner appears before a judicial or administrative authority;
  - b) on medical grounds by direction of the medical officer; and
  - c) by order of the prison master, if other methods of control fail, in order to prevent a prisoner from injuring himself or others or from damaging property; in such instances the prison master shall at once consult the medical officer and report to the higher administrative authority.
- 2) The patterns and manner of use of instruments of restraint shall be decided by the central prison administration. Such instruments must not be applied for any longer time than is strictly necessary.

## **Section 13**

### **Information to and complaints by prisoners**

- 1) Every prisoner on admission shall be provided with written information about the regulations governing the treatment of prisoners of his category, the disciplinary requirements of the institution, the authorized methods of seeking information and making complaints, and all such other matters as are necessary to enable him to understand both his rights and his obligations and to adapt himself to the life of the institution.
- 2) If a prisoner is illiterate, the aforesaid information shall be conveyed to him orally.

- 3) Every prisoner shall have the opportunity each week day of making requests or complaints to the prison master of the institution or the officer authorized to represent him.
- 4) It shall be possible to make requests or complaints to the inspector of prisons during his inspection. The prisoner shall have the opportunity to talk to the inspector or to any other inspecting officer without the prison master or other members of the staff being present.
- 5) Every prisoner shall be allowed to make a request or complaint, without censorship as to substance but in proper form, to the central prison administration, the judicial authority or other proper authorities through approved channels.
- 6) Unless it is evidently frivolous or groundless, every request or complaint shall be promptly dealt with and replied to without undue delay.

#### **Section 14** **Contact with the outside world**

- 1) Prisoners shall be allowed under necessary supervision to communicate with their family and reputable friends at regular intervals, both by correspondence and by receiving visits,
- 2) Prisoners who are foreign nationals shall be allowed reasonable facilities to communicate with the diplomatic and consular representatives of the State to which they belong,
- 3) Prisoners who are nationals of States without diplomatic or consular representation in the Iraq and refugees or stateless persons shall be allowed similar facilities to communicate with the diplomatic representative of the State which takes charge of their interests or any national or international authority whose task it is to protect such persons,
- 4) Prisoners shall be permitted to read publications which do not pose a threat to security, and to hear wireless or television transmissions as authorized or controlled by the administration,
- 5) Access shall be granted to official delegates of the International Committee of the Red Cross (ICRC) whenever sought, to be conducted at mutually arranged times. ICRC delegates shall be permitted to inspect health, sanitation and living arrangements and to interview all detainees in private. They shall also be

permitted to record details of the detainee and to pass messages to and from the family of the detainee subject to reasonable censorship by the prison authorities.

### **Section 15**

#### **Books**

Every institution shall have a library for the use of all categories of prisoners, adequately stocked with both recreational and instructional books, and prisoners shall be encouraged to make full use of it.

### **Section 16**

#### **Religion**

- 1) If the institution contains a sufficient number of prisoners of the same religion, a qualified representative of that religion shall be appointed or approved. If the number of prisoners justifies it and conditions permit, the arrangement should be on a full-time basis.
- 2) A qualified representative appointed or approved under paragraph (1) shall be allowed to hold regular services and to pay pastoral visits in private to prisoners of his religion at proper times.
- 3) Access to a qualified representative of any religion shall not be refused to any prisoner. On the other hand, if any prisoner should object to a visit of any religious representative, his attitude shall be fully respected.
- 4) So far as practicable, every prisoner shall be allowed to satisfy the needs of his religious life by attending the services provided in the institution and having in his possession the books of religious observance and instruction of his denomination.

### **Section 17**

#### **Retention of prisoners' property**

- 1) All money, valuables, clothing and other effects belonging to a prisoner which under the regulations of the institution he is not allowed to retain shall on his admission to the institution be placed in safe custody. An inventory thereof shall be signed by the prisoner. Steps shall be taken to keep them in good condition.
- 2) On the release of the prisoner all such articles and money shall be returned to him except in so far as he has been authorized to spend money or send any such property out of the institution, or it has been found necessary on hygienic

grounds to destroy any article of clothing. The prisoner shall sign a receipt for the articles and money returned to him.

- 3) Any money or effects received for a prisoner from outside shall be treated in the same way.
- 4) If a prisoner brings in any drugs or medicine, the medical officer shall decide what use shall be made of them.

### **Section 18**

#### **Notification of death, illness, transfer, etc.**

- 1) Upon the death or serious illness of, or serious injury to a prisoner, or his removal to an institution for the treatment of mental afflictions, the prison master shall at once inform the spouse, if the prisoner is married, or the nearest relative and shall in any event inform any other person previously designated by the prisoner.
- 2) A prisoner shall be informed at once of the death or serious illness of any near relative. In case of the critical illness of a near relative, the prisoner should be authorized, whenever circumstances allow, to visit the relative either under escort or alone.
- 3) Every prisoner shall have the right to inform at once his family of his imprisonment or his transfer to another institution.

### **Section 19**

#### **Removal of prisoners**

- 1) When the prisoners are being removed to or from an institution, they shall be exposed to public view as little as possible, and proper safeguards shall be adopted to protect them from insult, curiosity and publicity in any form.
- 2) The transport of prisoners in conveyances with inadequate ventilation or light, or in any way that would subject them to unnecessary physical hardship, shall be prohibited.
- 3) The transport of prisoners shall be carried out at the expense of the administration and equal conditions shall obtain for all of them.

### **Section 20**

#### **Institutional personnel**

- 
- b) To divide the prisoners into classes in order to facilitate their treatment with a view to their social rehabilitation.
  - 2) So far as possible separate institutions or separate sections of an institution shall be used for the treatment of the different classes of prisoners.

### **Section 25 Privileges**

- 1) Systems of privileges appropriate for the different classes of prisoners and the different methods of treatment shall be established at every institution, in order to encourage good conduct, develop a sense of responsibility and secure the interest and co-operation of the prisoners in their treatment.

### **Section 26 Work**

- 1) Prison labor must not be of an afflictive nature.
- 2) All prisoners under sentence shall be required to work, subject to their physical and mental fitness as determined by the medical officer.
- 3) Sufficient work of a useful nature shall be provided to keep prisoners actively employed for a normal working day.
- 4) So far as possible the work provided shall be such as will maintain or increase the prisoners' ability to earn an honest living after release.
- 5) Where prisoners are employed in work not controlled by the administration, they shall always be under the supervision of the institution's personnel. Unless the work is for other departments of the government the full normal wages for such work shall be paid to the administration by the persons to whom the labor is supplied, account being taken of the output of the prisoners.
- 6) The precautions laid down in Iraqi law governing labor and working conditions to protect the safety and health of workers shall be equally observed in institutions.
- 7) The maximum daily and weekly working hours of the prisoners shall be fixed in accordance with Iraqi law governing labor and working conditions.
- 8) The hours so fixed shall leave one rest day a week and sufficient time for education and other activities required as part of the treatment and rehabilitation of the prisoners.



- 9) There shall be a system of equitable remuneration of the work of prisoners.
- 10) Under the system prisoners shall be allowed to spend at least a part of their earnings on approved articles for their own use and to send a part of their earnings to their family.
- 11) The system should also provide that a part of the earnings should be set aside by the administration so as to constitute a savings fund to be handed over to the prisoner on his release.

### **Section 27** **Education and recreation**

- 1) Provision shall be made for the further education of all prisoners capable of profiting thereby, including religious instruction. The education of illiterates and young prisoners shall be compulsory and special attention shall be paid to it by the administration.
- 4) So far as practicable, the education of prisoners shall be integrated with the educational system so that after their release they may continue their education without difficulty.
- 5) Recreational and cultural activities shall be provided in all institutions for the benefit of the mental and physical health of prisoners.

### **Section 28** **Social relations and after-care**

- 1) Special attention shall be paid to the maintenance and improvement of such relations between a prisoner and his family as are desirable in the best interests of both.
- 2) From the beginning of a prisoner's sentence consideration shall be given to his future after release and he shall be encouraged and assisted to maintain or establish such relations with persons or agencies outside the institution as may promote the best interests of his family and his own social rehabilitation.
- 3) Services and agencies, governmental or otherwise, which assist released prisoners to re-establish themselves in society shall ensure, so far as is possible and necessary, that released prisoners be provided with appropriate documents and identification papers, have suitable homes and work to go to, are suitably and adequately clothed having regard to the climate and season, and have sufficient

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- 1) The medical services of the institution shall seek to detect and shall treat any physical or mental illnesses or defects that may hamper a prisoner's rehabilitation. All necessary medical, surgical and psychiatric services shall be provided to that end.
  - 2) These principles require individualization of treatment and for this purpose a flexible system of classifying prisoners in groups; it is therefore desirable that such groups should be distributed in separate institutions suitable for the treatment of each group.

### **Section 23 Treatment**

- 1) The treatment of persons sentenced to imprisonment or a similar measure shall have as its purpose, so far as the length of the sentence permits, to establish in them the will to lead law-abiding and self-supporting lives after their release and to fit them to do so. The treatment shall be such as will encourage their self-respect and develop their sense of responsibility.
- 2) To these ends, all appropriate means shall be used, including religious care, education, vocational guidance, training and employment counseling, in accordance with the individual needs of each prisoner, taking account of his social and criminal history, his physical and mental capacities and aptitudes, his personal temperament, the length of his sentence and his prospects after release.
- 3) For every prisoner with a sentence of suitable length, the prison master shall receive, as soon as possible after his admission, full reports on all the matters referred to in the foregoing paragraph. Such reports shall always include a report by a medical officer, wherever possible qualified in psychiatry, on the physical and mental condition of the prisoner.
- 4) The reports and other relevant documents shall be placed in an individual file. This file shall be kept up to date and classified in such a way that it can be consulted by the responsible personnel whenever the need arises.

### **Section 24 Classification and individualization**

- 1) The purposes of classification shall be:
  - a) To separate from others those prisoners who, by reason of their criminal records or bad characters, are likely to exercise a bad influence;

- 1) The prison administration, shall provide for the careful selection of every grade of the prison personnel, since it is on their integrity, humanity, professional capacity and personal suitability for the work that the proper administration of the institutions depends.
- 3) The prison administration shall constantly seek to awaken and maintain in the minds both of the prison personnel and of the public the conviction that this work is a social service of great importance, and to this end all appropriate means of informing the public should be used.
- 4) To secure the foregoing ends, prison personnel shall be appointed on a full-time basis as professional prison officers and have civil service status with security of tenure subject only to good conduct, efficiency and physical fitness.
- 5) The personnel shall possess an adequate standard of education and intelligence.
- 6) Before entering on duty, the personnel shall be given a course of training in their general and specific duties.
- 7) All members of the personnel shall at all times so conduct themselves and perform their duties as to influence the prisoners for good by their example and to command their respect.
- 8) The prison master of an institution should be adequately qualified for his task by character, administrative ability, suitable training and experience.
- 9) He shall devote his entire time to his official duties and shall not be appointed on a part-time basis.
- 10) When two or more institutions are under the authority of one prison master, he shall visit each of them at frequent intervals. A responsible resident official shall be in charge of each of these institutions.
- 11) The prison master, his deputy, and the majority of the other personnel of the institution shall be able to speak the language of the greatest number of prisoners, or a language understood by the greatest number of them.
- 12) Whenever necessary, the services of an interpreter shall be used.
- 13) In institutions which are large enough to require the services of one or more full-time medical officers, at least one of them shall reside on the premises of the institution or in its immediate vicinity.

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I understand this instruction and these documents have been provided to assist me in performing my duties as an employee of a detention center or prison. I also acknowledge that failure to perform my duties consistent with these guidelines will result in being terminated from my position.

Foreign Language

Printed Name

Foreign Language

Signature

Foreign Language

Foreign Language



## ACKNOWLEDGMENT Of TRAINING

Foreign Language
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I hereby acknowledge that I have received a one-day training course which included the following topics:

Foreign Language
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Prisons in a Free Society.

Foreign Language
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The United Nation's  
*Basic Principles for the Treatment of Prisoners and*  
Human Rights.

Foreign Language
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Institutional Daily Regimen (schedule).  
Code of Ethics and Anti-corruption.

Foreign Language
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I have received a written copy of:

Foreign Language
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*Basic Principles for the Treatment of Prisoners.*

Foreign Language
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Job Descriptions for:

Foreign Language
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Director - Detention Center.

Foreign Language
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Corrections Officer (Guard).

Foreign Language
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Example – Institutional Daily Regimen (schedule).

Code of Ethics and Anti-corruption

Foreign Language
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Rewards shall be made available for information leading to the capture of senior members of the Baath party and individuals complicit in the crimes of the former regime.

The Administrator of the Coalition Provisional Authority or his designees may grant exceptions to the above guidance on a case-by-case basis.

By order of:

L. Paul Bremer, III

Administrator, Coalition Provisional Authority

L. Paul Bremer 5/16/03

**Order of the Administrator of the Coalition Provisional Authority**

**De-Baathification of Iraqi Society**

**May 16, 2003**

On April 16, 2003 the Coalition Provisional Authority disestablished the Baath Party of Iraq. This order implements *that* declaration by eliminating the party's structures and removing its leadership from positions of authority and responsibility in Iraqi society. By this means, the Coalition Provisional Authority will ensure that representative government in Iraq is not threatened by Baathist elements returning to power and that those in positions of authority in the future are acceptable to the people of Iraq.

Full members of the Baath Party holding the ranks of 'Udw Qutriyya (Regional Command Member), 'Udw Far' (Branch Member), 'Udw Shu'bah (Section Member), and 'Udw Firqah (Group Member) (together, "Senior Party Members") are hereby removed from their positions and banned from future employment in the public sector. These Senior Party Members shall be evaluated for criminal conduct or threat to the security of the Coalition. Those suspected of criminal conduct shall be investigated and, if deemed a threat to security or a flight risk, detained or placed under house arrest.

Individuals holding positions in the top three layers of management in every national government ministry, affiliated corporations and other government institutions (e.g., universities and hospitals) shall be interviewed for possible affiliation with the Baath Party, and subject to investigation for criminal conduct and risk to security. Any such persons determined to be full members of the Baath Party shall be removed from their employment. This includes those holding the more junior ranks of 'Udw (Member) and 'Udw 'Amil (Active Member), as well as those determined to be Senior Party Members.

Displays in government buildings or public spaces of the image or likeness of Saddam Hussein or other readily identifiable members of the former regime or of symbols of the Baath Party or the former regime are hereby prohibited.



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b. An even after you get the document from the court you must get one of the international advisor's approval to physically release the inmate.

**V.** You are in position of trust that your countrymen allow you to hold. You no longer work for a dictator. Therefore, it is incumbent upon you to carryout your duties in a manner that creates trust and respect among your citizens.

2. Telling the family or attorney you can help his case.
3. For allowing a prisoner to possess contraband that he is not allowed in prison.
4. For allowing an inmate to be released without the authorization of a court of law.

iv. Seeking sexual favors from inmates.

v. Participating in a crime.

vi. Taking a prisoner's food or personal property, or anything he/she owns of value.

vii. Being dishonest in the performance of your duty.

1. Not being truthful in required records.
2. Not telling the truth to your superiors when questioned.

### III. Abuse of inmates –

a. Under the UN standards, prisoners can not be punished by the use of physical, mental or emotional punishment.

b. You can only use the amount of force that is necessary to.

- i. Defend your self or others.
- ii. Prevent an escape,
- iii. Require a prisoner to comply with rules and officers direction.

c. No withdrawal of basic requirements to support life for disciplinary reasons.

- i. Food.
- ii. Water.
- iii. Sunlight.
- iv. Personal hygiene.
- v. Etc.

d. No physical punishment of any type or at any time.

### IV. Releases of Prisoners

a. Only the Courts can authorize the release.

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# IRAQ DIRECTORATE OF PRISONS

## Course Outline

### ETHICAL BEHAVIOR AND THE PRACTICE OF CORRUPTION

- I. What is corruption in a detention center or prison?
  - a. This may be a difficult question for you to answer because of the past practices that were condoned by the Hussein regime.
  - b. Soon you will return to work and because you are now subject to international scrutiny and you are going to operate the detention center within the guidelines of the Coalition Provisional Authority Memorandum Two.
    - i. Ensure all employees understand what corruption is;
    - ii. Understand why it is not acceptable – now!
    - iii. Develop a personal commitment not to practice corruption or, to allow it to be practiced; and,
    - iv. Understand the consequences if you are discovered participating in corruption or allowing it.
- II. The definition of corruption is –
  - a. Seeking to be paid or receive something of value in return for:
    - i. Doing something that is illegal (against the law) or against policy.
    - ii. Doing something that is normally within your duties or job classification i.e. assist an inmate to contact his attorney or family and requiring some one to give you something in return.
    - iii. Telling some one you can **do** something that you can not do but requiring them to give you some thing of value in return – some examples:
      1. Providing something favorable to an inmate in return *for* his paying you money or his family or attorney paying you money.







prison system we are going to focus on the “basic human rights.”

a. In the future in conjunction with other ministries, other activities will be included.

- i. Work
- ii. Education
- iii. Religious activities.
- iv. Vocational skills
- v. Etc.

- IV. “Routine” creates stability in a prison system. It gives the prisoners confidence about what to expect during any given time period.
- V. A routine schedule ensures everything that needs to be accomplished in the institution is, in fact, accomplished. It is a general work guide for the employees of the institution.
- VI. Finally, it creates a memorial or record that can be checked by management, the courts, and international human rights organizations to determine whether or not the institution is operating within prescribed international standards.
- VII. In the immediate future, this daily regimen will be supplemented by a detailed set of standard operating procedures that give each employee more direction regarding the overall operation of the institution.
- VIII. Until those SOP’s are developed, The combination of the UN standards, the CPA Memorandum Number 2, the job description of the director, the job description of the officers, and the daily regimen will provide an adequate basis for the legal and humane operation of your detention center or prison.
- IX. In all other cases you should continue to operate the institution just as you did before the war except to avoid any human rights violations.

# IRAQ DIRECTORATE OF PRISONS

## Course Outline

### Prisoner Daily Regimen (Schedule)

Handouts: Example of Institutional Daily Regimen

- I. We have talked about prisons in a free society and the importance of human rights in the operation of a confinement facility. The ways we demonstrate our commitment to these principles occurs in, at least, two ways:
  - a. Through the individual performance and conduct of the employees who are directly responsible for the care and custody of the detainees/prisoners.
  - b. Through the daily activities of the institution – the daily regimen or schedule. That schedule must reflect that the institution on a daily basis is providing time and attention for the fulfillment of human rights.
- II. As we have seen in the United Nation's *Basic Principles for the Treatment of Prisoners* and the *Coalition Provisional Authority Memorandum Number Two* (Implementation of Prison Consolidation order Number 9) a number of basic rights directly affect the daily activity in a detention center or prison. What are some of these rights?
  - a. The right to exercise and sunshine.
  - b. The right to adequate medical care.
  - c. The right to legal assistance.
  - d. The right to visit from family.
  - e. The right to adequate nutrition.
  - f. What are some others?
- III. Other activities such as education and work can be provided as well. However, during the immediate reconstitution of the

material. Interviews between the prisoner and his legal adviser may be within sight but not within the hearing of a police or institution official.

## **D. CIVIL PRISONERS**

### **Section 31 Debtor Prisoners**

- 1) Persons imprisoned for debt shall not be subjected to any greater restriction or severity than is necessary to ensure safe custody and good order. Their treatment shall be not less favorable than that of untried prisoners, with the reservation, however, that they may possibly be required to work.

### **Section 32 Entry into Force**

This Memorandum shall enter into force on the date of signature.

L. Paul Bremer, Administrator  
Coalition Provisional Authority

prisoners shall benefit by a special regime that is described in the following rules in its essential requirements only.

- 4) Untried prisoners shall be kept separate from convicted prisoners.
- 5) Young untried prisoners shall be kept separate from adults and shall in principle be detained in separate institutions.
- 6) Untried prisoners shall sleep singly in separate rooms.
- 7) Within the limits compatible with the good order of the institution, untried prisoners may, if they so desire, have their food procured at their own expense from the outside, either through the administration or through their family or friends. Otherwise, the administration shall provide their food.
- 8) An untried prisoner shall be allowed to wear his own clothing if it is clean and suitable.
- 9) If he wears prison dress, it shall be different from that supplied to convicted prisoners.
- 10) An untried prisoner shall always be offered opportunity to work, but shall not be required to work. If he chooses to work, he shall be paid for it.
- 11) An untried prisoner shall be allowed to procure at his own expense or at the expense of a third party such books, newspapers, writing materials and other means of occupation as are compatible with the interests of the administration of justice and the security and good order of the institution.
- 12) An untried prisoner shall be allowed to be visited and treated by his own doctor or dentist if there is reasonable ground for his application and he is able to pay any expenses incurred.
- 13) An untried prisoner shall be allowed to inform immediately his family of his detention and shall be given all reasonable facilities for communicating with his family and friends, and for receiving visits from them, subject only to restrictions and supervision as are necessary in the interests of the administration of justice and of the security and good order of the institution.
- 14) For the purposes of his defense, an untried prisoner shall be allowed to apply for free legal aid where such aid is available, and to receive visits from his legal adviser with a view to his defense and to prepare and hand to him confidential instructions. For these purposes, he shall if he so desires be supplied with writing

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means to reach their destination and maintain themselves in the period immediately following their release.

- 4) The approved representatives of such agencies shall have all necessary access to the institution and to prisoners and shall be taken into consultation as to the future of a prisoner from the beginning of his sentence.
- 5) It is desirable that the activities of such agencies shall be centralized or co-ordinated as far as possible in order to secure the best use of their efforts.

## **B. INSANE AND MENTALLY ABNORMAL PRISONERS**

### **Section 29 Psychiatric care**

- 1) Persons who are found to be insane shall not be detained in prisons and arrangements shall be made to remove them to mental institutions as soon as possible.
- 2) Prisoners who suffer from other mental diseases or abnormalities shall be observed and treated in specialized institutions under medical management.
- 3) During their stay in a prison, such prisoners shall be placed under the special supervision of a medical officer.
- 4) The medical or psychiatric service of the penal institutions shall provide for the psychiatric treatment of all other prisoners who are in need of such treatment.

## **C. PRISONERS UNDER ARREST OR AWAITING TRIAL**

### **Section 30 Untried prisoners**

- 1) Persons arrested or imprisoned by reason of a criminal charge against them, who are detained either in police custody or in prison custody (jail) but have not yet been tried and sentenced, will be referred to as "untried prisoners", hereinafter in these rules.
- 2) Unconvicted prisoners are presumed to be innocent and shall be treated as such.
- 3) Without prejudice to legal rules for the protection of individual liberty or prescribing the procedure to be observed in respect of untried prisoners, these



Please do not write on this report

Activity report Monday June 9, 2003

On Monday, June 9, 2003, I [redacted] interpreter Anwar Thair, Lt. Col Habeebullah, his driver Sgt. [redacted] and two soldiers traveled South to Al Hilla.

Our first stop was the Central Police Station where we met with the Chief of Police, and the General in charge of all of the Police in the Al Hilla area. Also present were two members of the Military who were assuming the duties of the 101<sup>st</sup> Airborne Division. At this meeting a local contractor was recommended to refurbish the Al Hilla Prison; since he was currently working on the Police Station and had provide bids for services to the Military on the Prison. A tour was arranged for the Prison and the contractor and his son accompanied us to the Prison. The scope of the work to be accomplished was explained to the contractor and a request for bid is to be received no later than Thursday June 12, 2003.

While touring and inspecting the Prison Director Rayd Jader Kalaf joined us. He was the Director of the facility when Saddam's order came to release all of the inmates. Our discussions centered on numbers of prisoners in the various areas and type of security needs the prisoners had needed. Mr. Kalaf was asked to provide us with a list of the personnel who had worked at the Prison prior to the release of the prisoners, and a blueprint or drawing of the Al Hilla Prison.

The team then visited the Army Headquarters where we met with Lt. Col. [redacted] and Major [redacted] Major [redacted] has been working on trying to get the Prison cleaned up for several weeks. We formed a plan to get back together on Thursday at 10:00 A.M. and meet with all of the parties involved to begin to bring the Prison back on line as soon as possible.

The team departed Al Hilla and returned to ORHA Headquarters in Baghdad.

End of report.



C.

Ministry of Justice

[redacted]

Senior Advisor

Coalition Provisional Authority

13 June 2003

Account Manager

Dear Sir,

Mr [redacted] opened a joint account at your branch to hold funds for the repair of Al Hillah Prison. This was in his capacity as advisor to the Prison Department, Ministry of Justice.

Mr [redacted] is no longer employed by the Coalition Authority and has returned to the United States, before he could arrange for his position as joint signatory to be amended.

This letter is to confirm that Mr [redacted] has been replaced by the undersigned Mr [redacted]. Please would you amend the account to have Mr [redacted] as joint signatory and assist him in the accounts operation.

Thank you for your assistance in this matter.

Yours faithfully,

[redacted]

Senior Advisor

Iraqi Correctional Service

Ministry of Justice

Coalition Provisional Authority

Authorised Signatures

[redacted]

# CLASSIFICATION

TO: OFFICE OF THE UNDER SECRETARY OF DEFENSE (COMPTROLLER)  
 FROM: OFFICE OF RECONSTRUCTION AND HUMANITARIAN ASSISTANCE  
 SUBJECT: Funding Request (\$ in Thousands)

Project number: ORHA-PR-015		Date needed: ASAP																															
Short title: Repair of Prison: Khadimiya		ORHA org symbol: MLASA																															
Quantity: Job	Unit price: \$63,000	Amount: \$63,000 In budget (N)	<input type="checkbox"/>																														
Request number: PR-014-2003		Requested by (name): <input type="text"/>																															
<p>Detailed description (including staffing requirements and basis for cost estimate): This request is to renovate the Khadimiya Prison. The prison will house up to 400 inmates. \$63,000 will be required for the repair of electrical wiring, installation of cooling systems and fans, installation of a 100kw generator, and installation of plexi-glass (non-breakable) windows. Attached are estimates of all work needed.</p> <p>Indicate how much, if any, of these requested resources are required for civilian police functions.          or guard/security requirements</p> <p>Justification: <i>(e.g., personnel safety, security, environmental protection)</i> The Prison system is an integral part of the criminal justice system. U.N. minimum standards of treatment require that these improvements be made in order to provide for a safe and secure prison environment and in order to deter prisoners from creating a rebellious and dangerous situation within the prison facility. Safe and secure prison facilities are vital in order to protect Iraq's future interest in the effective and humane administration and accountability of the criminal justice system.</p> <p>Impact if not funded:          The facility will not meet the necessary minimum standards required prior to the intake of inmates and will not be available to house adjudicated criminals. The necessary space required to house convicted criminals is not available at this point in time. This prison is one of only twelve facilities in all of Iraq identified as a viable project for immediate reconstruction.</p>																																	
Item detail		Proposed Funding Source																															
Item Source: <table border="0"> <tr> <td><input type="checkbox"/> Logistic</td> <td><input type="checkbox"/> External</td> </tr> <tr> <td><input type="checkbox"/> Orgar</td> <td><input type="checkbox"/> Contract</td> </tr> <tr> <td><input type="checkbox"/> Local</td> <td><input type="checkbox"/> US</td> </tr> <tr> <td><input type="checkbox"/> Yes</td> <td><input type="checkbox"/> No</td> </tr> </table> <p>Currency: <input type="checkbox"/>           Reimbursable? <input type="checkbox"/>           Name of Source: <input type="checkbox"/>           Item could be obtained from or provided by:          Coalition/Partner Nation: <input type="checkbox"/>           State <input type="checkbox"/> USAID <input type="checkbox"/>           CENTCOM <input type="checkbox"/> ARCENT <input type="checkbox"/>           Justice <input type="checkbox"/> Other: <input type="checkbox"/>           Duplicate assets provided elsewhere in ORHA?          Yes <input type="checkbox"/> No <input type="checkbox"/>           (If yes, attach reason)</p>		<input type="checkbox"/> Logistic	<input type="checkbox"/> External	<input type="checkbox"/> Orgar	<input type="checkbox"/> Contract	<input type="checkbox"/> Local	<input type="checkbox"/> US	<input type="checkbox"/> Yes	<input type="checkbox"/> No	<table border="0"> <tr> <td><u>Sources</u></td> <td><u>Uses</u></td> </tr> <tr> <td>Vested assets</td> <td>Iraqi civil service <input type="checkbox"/></td> </tr> <tr> <td>Seized assets</td> <td>Iraqi special workers <input type="checkbox"/></td> </tr> <tr> <td></td> <td>Iraqi infrastructure <input type="checkbox"/></td> </tr> <tr> <td colspan="2"><u>Appropriated funds</u></td> </tr> <tr> <td></td> <td>Iraq Relief and Reconstruction Fund <input type="checkbox"/></td> </tr> <tr> <td></td> <td>Iraqi Freedom Fund <input type="checkbox"/></td> </tr> <tr> <td></td> <td>Natural Resource Risk Remediation Fund <input type="checkbox"/></td> </tr> <tr> <td></td> <td>Overseas Humanitarian Disaster &amp; Civic Aid <input type="checkbox"/></td> </tr> <tr> <td></td> <td>Defense Cooperation Account <input type="checkbox"/></td> </tr> <tr> <td colspan="2">Other (specify): <input type="text"/></td> </tr> </table>		<u>Sources</u>	<u>Uses</u>	Vested assets	Iraqi civil service <input type="checkbox"/>	Seized assets	Iraqi special workers <input type="checkbox"/>		Iraqi infrastructure <input type="checkbox"/>	<u>Appropriated funds</u>			Iraq Relief and Reconstruction Fund <input type="checkbox"/>		Iraqi Freedom Fund <input type="checkbox"/>		Natural Resource Risk Remediation Fund <input type="checkbox"/>		Overseas Humanitarian Disaster & Civic Aid <input type="checkbox"/>		Defense Cooperation Account <input type="checkbox"/>	Other (specify): <input type="text"/>	
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ORHA MISSION (Billable category, select one)			Memo: Police Function, Security (Y/N)																														
A. Overhead: ORHA Headquarters administration & management			<input type="checkbox"/>																														
B. Repair of damage to oil facilities & related infrastructure (Natural Resources Risk)			<input type="checkbox"/>																														

08/30/03  
 10:38 AM

CLASSIFICATION

ORHA FORM 7700

Page 1 of 3



# CLASSIFICATION

Project number: ORHA-PR-015		Date needed: ASAP																																																																									
Short title: Repair of Prison: Khadimiya		ORHA org symbol: MLASA																																																																									
Quantity: Job	Unit price:\$63,000	Amount: \$63,000 In budget (N)	<input checked="" type="checkbox"/>																																																																								
Remediation Fund)																																																																											
Reconstruction and Humanitarian Aid Missions (Iraq Relief and Reconstruction Fund, PL 108-11 categories):																																																																											
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<p>Office symbol</p> <p>Coordination</p> <p>Comments (or attachment number)</p>																																																																											
<p>Decision/disposition</p> <p>Approved: _____</p> <p>Disapproved: _____</p> <p>Other: _____ Date: _____</p>																																																																											



## CLASSIFICATION

### ORHA BUDGET REQUEST FORM USER'S GUIDE

Request funding for ORHA mission and projects as follows:

1. All blocks must be completed. Add lines or attach pages as needed. Identify related projects, if any, in the detailed description.
2. Each project must be identified to a specific ORHA Ministry or office. While several of the ORHA ministries relate directly to ORHA Missions identified in Public Law 108-11, the relationship is not as identifiable for other Ministries. In either case, each funding request should be carefully examined to determine assignment of the correct ORHA Mission code. To the extent possible, minimize use of Mission 13, Other Public Services.
3. For items included in the budget of record, the ORHA team will determine the approval process for requests equal to or less than \$150,000 (exact).
4. Forward requests that meet the following descriptions to OUSD(C) for funding determination:
  - A. Increases that exceed \$150,000 for projects included in the budget of record.
  - B. Unbudgeted miscellaneous expenses, in batches that exceed \$150,000 total.
  - C. Requests that equal or exceed \$500,000; Establish a project number and identify a definable objective. Includes requests for seized assets or OMB funding.

SUMMARY		
<i>Request value</i>	<i>Budgeted</i>	<i>Unbudgeted</i>
Less than or equal to \$150,000	ORHA Comptroller approval	Bundle to \$500,000 total and submit to OUSD(C)
\$150,000 to \$500,000	Submit to OUSD(C)	
Over \$500,000	Assign project code and submit to OUSD(C)	

5. For items that will not be funded by the Department of Defense or the Natural Resource Risk Remediation Fund, the OUSD(C) will forward the request to the OMB that will, in consultation with the ESG and the National Security Council, make the funding determination. This includes requests for use of seized Iraqi assets.
6. The ORHA Comptroller shall assign Project numbers sequentially within ORHA Missions (e.g., the first request for Water/sanitation infrastructure shall be 1-1; the second will be 1-2). Use standard object class codes to identify cost elements of the project.
  - A. Overhead, ORHA Headquarters Administration & Management requests will start with the letter A.
  - B. Requests for Repair of damage to oil facilities & related infrastructure will start with the letter B.
  - C. All other requests will start with their numeric designator, listed below:

ORHA MISSION ( <i>Billable category, select one</i> )		Memo Police Function, Security (Y/N)
<input type="checkbox"/>	A. Overhead: ORHA Headquarters administration & management	
<input type="checkbox"/>	B. Repair of damage to oil facilities & related infrastructure ( <i>Natural Resources Risk Remediation Fund</i> )	
<b>Iraq Relief and Reconstruction Fund (PL 108-11 categories):</b>		
<input type="checkbox"/>	1. Water/sanitation infrastructure	YES
<input type="checkbox"/>	2. Feeding and food distribution	
<input type="checkbox"/>	3. Supporting relief efforts related to refugees, internally displaced persons, and vulnerable individuals, including assistance for families of innocent Iraqi civilians who suffer losses as a result of military operations	
<input type="checkbox"/>	4. Electricity	YES
<input type="checkbox"/>	5. Health care	
<input type="checkbox"/>	6. Telecommunications	
<input type="checkbox"/>	7. Economic and financial policy	
<input type="checkbox"/>	8. Education	
<input type="checkbox"/>	9. Transportation	
<input type="checkbox"/>	10. Rule of law and governance ( <i>including police</i> )	YES
<input type="checkbox"/>	11. Humanitarian demining	
<input type="checkbox"/>	12. Agriculture	
<input type="checkbox"/>	13. Other Public Services	

TO/ 18 th MP BDE  
Sub / Invoice

Dear Sir

We would like to submit our offer for supplying  
kahdimiya prison The following items.

- |  |         |
|--|---------|
| 1- Swamp - coolers ( plumping - chairs - other works ) | 48      |
| 2- Air conditions.                                     | 3       |
| 3- Changing the wiring .                               | 1800 ft |
| 4- Ceiling fan.  | 70      |

Total ( thirty five thousands USD)

with best regards.

Negotiated And Added to bid - 100Kw generator  
- purchase and fuel installation \$12,000.

New Bid total: 35,000  
12,000  
\$47,000 -

Approved By: *Lane McCallum*

MOJ Prison Dept,  
GS 14

Eng.

SAMI F. ABDULLA

BAGHDAD- AL - MANSOUR- NAFE DIVED str

Sat. phones :

008821651113876

008821667772249

Foreign Language

TO / Military police  
Sub / kahdimiya prison

We would like to submit our proposal to cover the outside windows in kahdimiya prison with plastic sensitive boards as Sixteen thousands USD (16000\$).

With best regard .

(Plexi-glass - non breakable  
in lieu of glass)



Eng.

SAMI F. ABDULLA

---

BAGHDAD- AL - MANSOUR- NAFE DIVED str

Sat. phones :

008821651113876

008821667772249

Foreign Language

**CLASSIFICATION**

**TO:** OFFICE OF THE UNDER SECRETARY OF DEFENSE (COMPTROLLER)  
**FROM:** OFFICE OF RECONSTRUCTION AND HUMANITARIAN ASSISTANCE  
**SUBJECT:** Funding Request (\$ in Thousands)

Project number: ORHA-PR-002		Date needed: ASAP																			
Short title: Renovation of Female Prison (Kazamiyah) Section II & III		ORHA org symbol: MLASA																			
Quantity: Job	Unit price: \$92.909	Amount: \$ 92.909	In budget (Y/N)																		
Request number: PR-002-2003		Requested by (name):																			
<p>Detailed description (including staffing requirements and basis for cost estimate): This prison was previously used to house adjudicated female inmates. The prison was looted, trashed, windows broken, doors and all equipment was destroyed or stolen, however, the structure is sound. This request will repair the buildings so that it can function again as a secure prison in a short period of time. Urgent repairs are needed in order to properly secure detained and future adjudicated female criminals. The reconstruction of this facility will provide capabilities to adequately hold and detain approximately 500 female offenders. It is estimated that the work can be completed and the prison operational within 30 days. Attached are the cost assessments of all work needed.</p> <p>Indicate how much, if any, of these requested resources are required for civilian police functions:          or guard security requirements</p> <p>Justification: e.g., personnel safety, security, environmental protection</p> <p>The Prison system is an integral part of the criminal justice system. At this juncture of the process, there are no functioning Detention Centers or Prisons in operation for female offenders. Some temporary detention facilities have been provided by the military to hold looters and other detainees for short periods of time. This prison is urgently needed to provide and protect the integrity of females detained while awaiting due process, and to provide a long-term prison facility to hold adjudicated female offenders serving court imposed sentences of confinement once the judicial system is fully functional. Safe and secure prison facilities are vital in order to protect Iraq's future interest in the effective and humane administration and accountability of the criminal justice system.</p> <p>Impact if not funded</p> <p>Police will be unable to detain suspected female offenders in an adequate, safe and humane correctional facility while processing investigations and evidence in accordance with the rule of law. There will be no pre-trial detention or holding area for those awaiting trials in the judicial courts. Once there are enough Detention Centers in place to hold all pre-trial detainees, this prison will become a post-trial prison in which convicted female inmates will serve out the sentence of the courts.</p>																					
<p><b>Item detail</b></p> <p>Item Source: <input checked="" type="checkbox"/> Local <input type="checkbox"/> External</p> <p>Currency: <input type="checkbox"/> Organic <input type="checkbox"/> Contract</p> <p>Reimbursable? <input type="checkbox"/> Local <input checked="" type="checkbox"/> CS</p> <p>Name of Source: <input type="checkbox"/> Yes <input type="checkbox"/> No</p> <p>Item could be obtained from or provided by:</p> <p>Coalition/Partner Nation: <input type="checkbox"/> USAID <input type="checkbox"/> ARCENT <input type="checkbox"/> Other:</p> <p>State CENTCOM Justice <input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/></p> <p>Duplicate assets provided elsewhere in ORHA? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No</p> <p>(If yes, attach reason)</p>		<p><b>Proposed Funding Source</b></p> <p><u>Iraqi funds</u></p> <table border="0"> <tr> <th>Sources</th> <th>Uses</th> </tr> <tr> <td>Vested assets <input checked="" type="checkbox"/></td> <td>Iraqi civil service <input type="checkbox"/></td> </tr> <tr> <td>Seized assets <input type="checkbox"/></td> <td>Iraqi special workers <input type="checkbox"/></td> </tr> <tr> <td></td> <td>Iraqi infrastructure <input checked="" type="checkbox"/></td> </tr> </table> <p><u>Appropriated funds</u></p> <table border="0"> <tr> <td>Iraq Relief and Reconstruction Fund <input type="checkbox"/></td> <td></td> </tr> <tr> <td>Iraqi Freedom Fund <input type="checkbox"/></td> <td></td> </tr> <tr> <td>Natural Resource Risk Remediation Fund <input type="checkbox"/></td> <td></td> </tr> <tr> <td>Overseas Humanitarian Disaster &amp; Civic Aid <input type="checkbox"/></td> <td></td> </tr> <tr> <td>Defense Cooperation Account <input type="checkbox"/></td> <td></td> </tr> </table> <p>Other (specify):</p>		Sources	Uses	Vested assets <input checked="" type="checkbox"/>	Iraqi civil service <input type="checkbox"/>	Seized assets <input type="checkbox"/>	Iraqi special workers <input type="checkbox"/>		Iraqi infrastructure <input checked="" type="checkbox"/>	Iraq Relief and Reconstruction Fund <input type="checkbox"/>		Iraqi Freedom Fund <input type="checkbox"/>		Natural Resource Risk Remediation Fund <input type="checkbox"/>		Overseas Humanitarian Disaster & Civic Aid <input type="checkbox"/>		Defense Cooperation Account <input type="checkbox"/>	
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Defense Cooperation Account <input type="checkbox"/>																					
ORHA Comptroller assessment:		This request has been approved by the ORHA																			

05/26/03  
2:06 PM

CLASSIFICATION

ORHA FORM 7700

Page 1 of 4

**CLASSIFICATION**

<b>Project number:</b> ORHA-PR-002		<b>Date needed:</b> ASAP						
<b>Short title:</b> Renovation of Female Prison (Kazamiyah) Section II & III		ORHA org symbol: MLASA <span style="float:right; border: 1px solid black; padding: 2px;">.</span>						
<b>Quantity:</b> Job	<b>Unit price:</b> \$92,909	<b>Amount:</b> \$ 92,909	<b>In budget (Y/N)</b>					
<b>ORHA Comptroller signature</b>		<b>Date</b>						
<b>ORHA MISSION</b> <i>(Billable category, select one)</i>			<small>Memo Police Function, Security (Y/N)</small>					
A. Overhead: ORHA Headquarters administration & management								
B. Repair of damage to oil facilities & related infrastructure <i>(Natural Resources Risk Remediation Fund)</i>								
<b>Reconstruction and Humanitarian Aid Missions</b> <i>(Iraq Relief and Reconstruction Fund, PL 108-11 categories)</i>								
1. Water/sanitation infrastructure								
2. Feeding and food distribution								
3. Supporting relief efforts related to refugees, internally displaced persons, and vulnerable individuals, including assistance for families of innocent Iraqi civilians who suffer losses as a result of military operations								
4. Electricity								
5. Health care								
6. Telecommunications								
7. Economic and financial policy								
8. Education								
9. Transportation								
10. Rule of law and governance <i>(including police)</i>			YES					
11. Humanitarian demining								
12. Agriculture								
13. Other Public Services								
<b>Additional information:</b>								
<b>Vested or Seized Assets Spending Plan – or – Appropriation Obligation Plan</b>								
<small>Dollars in Thousands, Cumulative</small>								
Item	Apr	May	Jun	Jul	Aug	Sep	BY	BY-1
Total								
Salaries								
Travel/Transport								
Rent/Util/Maint								
Contracts								
Supplies/Equipm't								
Other								



Copy CWU [ ]:  
Phil Hall - funding for equipment  
 (what's approved)

Waiting Approval

### Female prison

2nd building

Item	Descriptions	Units	Quantity	Total
1	Removing burned plastering	Sq ft	1700	1500
2	Plastering	Sq ft	1700	1500
3	Doors ( doors + paint + handles ) wood	No	20	3500
4	Doors( metal )	No	8	250
5	w.c	No	6	1500
6	Showers	No	6	1500
7	Painting including paints	Sqft	25000	4000
8	Floor cement covering	Sq ft	1300	1500
9	Electrical wiring	Ft	3100	2000
10	Electrical switches	No	30	1000
11	Glass	Sq ft	1750	2000
12	Florescent + holder	No	50	1000
13	Sewage	Ft	1300	3000
14	Plumbing	Ft	1900	6000
15	Kitchen (2)	No	500	1000

**Total( forty five million iraqi dinnars ) ( 45 0000000 )**

Conversion rate \$1 = ID 1,100.  
 ≈ \$40,909

**Female prison part ( 3 )**

Item	Descriptions	Units	quantity
1	Removing plastering	Sq ft	12000
2	Plastering	Sq ft	12000
3	Painting ( paint + labor )	Sq ft	12000
4	Glass	Sq ft	825
5	Doors ( wood + locks + paints )	No	10
6	Floor & outside corridors casting	L S	
7	Doors ( metal )	No	10
8	Outside coating	L S	
10	Lighting	L S	
11	Pluming	L S	
12	Cleaning	L S	
13	Outside painting ( paint+labor)	L S	
14	Ceiling fan	No	15
<b>Total ( fifty-two thousand u s dollar) ( 52000 \$ )</b>			

W 25-5-03  
S. F. ABDULLA

Approved

FEMALE PRISON LOCATION

1. 1<sup>st</sup> building
2. information room
3. guard room

item	Descriptions	Unit	Quantity
1	Plastering works (gypsum)	Sq.ft	1100
2	Doors 3ft x 7ft + painting + handles	No	25
3	Plastering works ( cement )	Sq.ft	1375
3	Removing windows + brickwork	No	15
4	Windows (8ft x2ft )	No	15
5	Windows holes concrete blocks	Sq.ft	1000
6	Plastering windows holes (gypsum ) inside	Sq.ft	1000
7	Plastering windows holes (cement mortar)out side	Sq.ft	1100
8	Cement Floor casting	Sq .ft	550
9	Floor cleaning	Sq.ft	11000
10	Electrical wiring	Ft	6600
11	Electrical fitting	Pcs	50
12	Painting ( flat + enamel )including Paints and labor	Sq.ft	50000
13	Steel doors	No	10
14	Main entrance door	No	2
15	Fluorescent lighting	No	75
16	Glass works	Sq.ft	1870
17	Plumbing ½ inches pipes	Ft	1650
18	Oriental w.c	No	6
19	Showers	No	4
20	Circuit breakers	No	

TOTAL AMOUNT IS ( FIFTY FIVE MILLION IRAQI DINNARS)  
( LD 55 000 000 )

**Female prison** (O) KAZIMUYAH

2nd building

Item	Descriptions	Units	Quantity	Total
1	Removing burned plastering	Sq ft	1700	1500
2	Plastering	Sq ft	1700	1500
3	Doors ( doors + paint + handles ) wood	No	20	3500
4		No	0	
5	w.c	No	6	
6	Showers	No	6	1500
7	Painting including paints	Sqft	25000	4000
8	Floor cement covering	Sq ft	1300	1500
9	Electrical wiring	Ft	3100	2000
10	Electrical switches	No	30	1000
11	Glass	Sq ft	1750	2000
12	Florescent + holder	No	50	1000
13	Sewage	Ft	1300	3000
14	Plumbing	Ft	1900	6000
15	Kitchen (2)	No	500	1000

**Total( forty five million**

*[Handwritten signature]*

*[Handwritten mark]*

## An Nasiriyah Central Jail Facility Executive Summary

**Trackina:** FEST-AWR#69                      CPA SJT - 0044

**Location:**        An Nasiriyah, Iraq

**Grid Coordinates:**        PV 227 407

**Background/Description of Project:** There is a need for a pre-trial central jail facility in the City of An Nasiriyah for the province of Dhi Qar. The facility must be able to house up to 250 prisoners, billet a guard force of 12 people and an administrative staff of 10 people. Currently the nearest short term facility is three hours away. A suitable site has been located by the U.S. Army, 744<sup>th</sup> MP Battalion in An Nasiriyah; however the site must first be rehabilitated before it can be made operational. The intent is to restore the facility to the local standards needed to properly protect the people of An Nasiriyah and the Dhi Qar Province.

**Facts & Technical Details:** The 744<sup>th</sup> MP Battalion put together a scope of work and solicited bids for the An Nasiriyah Central Jail Facility. The project includes the renovation of 9 existing buildings, the construction of 4 guard towers, a new emergency generator, an electrical transformer, security lighting, and upgrades to the perimeter wall and fencing. The 744<sup>th</sup> MP Battalion received numerous bids from their solicitation. The bids were reviewed and the best value source selected based upon the Contractor's price, past history, completeness of bid, and ability to perform within the given timeframe.

**Observations:** A site visit was made to the facility on 13 August 2003. During the visit we met with both the 744<sup>th</sup> MP Battalion and the UK MP liaisons with CPA. During the meeting we discussed the An Nasiriyah Central Jail Facility's requirements, the intent of rehabilitation, the scope of work and bid documents, and details of the site. The U.S. Army Corps of Engineer's Forward Engineering Support Team (FEST) made a review of the site, the submitted bids, and performed an independent cost estimate. A summary of the FEST Independent Cost Estimate is attached.

**Recommendations:** From the initial analysis of the project the FEST recommended that the 744<sup>th</sup> MP Battalion clarify some issues raised in the initial assessment and complete a CPA Project Bid Sheet. This was completed by the 744<sup>th</sup> MP Battalion and results given to the FEST on 29 August 2003 (copy attached).

After review of the submitted CPA Project Bid Sheet all items were found to be satisfactory and funding recommended in the amount of **\$364,037**. This amount covers the entire contract amount with a 10% increase for contingencies (i.e. project management costs, minor change items, etc.). The project is scheduled to be completed within 60 days from the Notice To Proceed.

**Attachments:** FEST Independent Cost Estimate  
Contractor's Completed CPA Project Bid Sheet  
Photographs



# CPA CONSTRUCTION PROJECT INDEPENDENT COST ESTIMATE

<b>CPA PROJECT INFORMATION</b>	
CPA PROJECT NUMBER: FST-AWR#59 CPAS - 0044	
CPA PROJECT TITLE: An Nariyah Central Jail Facility	
PROJECT ACTION OFFICER:	
PROVINCE: Dhi Qar, Iraq	
CITY: An Nasiriyah	
MILITARY GRID REFERENCE SYSTEM COORDINATE: PV 227 407	
<b>INDEPENDENT COST ESTIMATE SUMMARY PAGE - FOR CPA USE ONLY</b>	

1 - BUILDINGS	ITEM	DESCRIPTION	PRICE (\$ US Dollars)
	1.1	Reception Building	\$ 7,179.00
	1.2	Reception Building	\$ 7,179.00
	1.3	Administration Building	\$ 31,585.00
	1.4	Jail House	\$ 47,587.00
	1.5	Jail House	\$ 47,587.00
	1.6	Jail House	\$ 47,587.00
	1.7	Electrical Service Room	\$ 2,579.00
	1.8	Extra Building	\$ 3,518.00
	1.9	Extra Building	\$ 3,518.00
	1.10	Guard Tower	\$ 3,508.00
	1.11	Guard Tower	\$ 3,508.00
	1.12	Guard Tower	\$ 3,508.00
	1.13	Guard Tower	\$ 3,508.00

2 - ELECTRICAL SYSTEM	ITEM	DESCRIPTION	PRICE (\$ US Dollars)
	2.1	350 KW Emergency Generator	\$ 57,000.00
	2.2	500 KVA Used/Rebuilt Transformer	\$ 9,000.00

3 - PERIMETER / SECURITY	ITEM	DESCRIPTION	PRICE (\$ US Dollars)
	3.1	Salty Port	\$ 2,870.00
	3.2	Perimeter Gates	\$ 2,800.00
	3.3	Perimeter Grading & Clearing	\$ 3,645.00
	3.4	Perimeter Security Lighting	\$ 20,000.00
	3.5	Perimeter Wall (Raise & Add Barbed Wire)	\$ 18,959.80

SUBTOTAL \$ 327,323.10	
Contingency (10%) \$ 32,732.31	
TOTAL \$ 360,055.41	

SUBMITTED BY:	DATE:
APPROVED BY:	DATE:

# CPA CONSTRUCTION PROJECT BID SHEET

CPA PROJECT NUMBER: \_\_\_\_\_

PROVINCE: Thi Qar

CITY: An Nasiriyah

MILITARY GRID REFERENCE SYSTEM COORDINATE: PV 227 407

CONTRACTOR INFORMATION (To be completed by the Contractor)

CONTRACTOR'S NAME: Jamal Alja Thamiir & Mahmood Nema Jafer

CONTRACTOR'S ADDRESS: Nasiriyah Al Jihad Street Al Masaha Bureau

CONTRACTOR'S PHONE NUMBER: 244-620 232-844 231-812

DATE PREPARED: 23 AUG 03

PRICES QUOTED IN THIS BID ARE VALID FOR HOW MANY DAYS? Two Weeks

## BID ITEMS (To be completed by the Contractor)

	ITEM	DESCRIPTION	SIZE	UNIT OF MEASURE	QUANTITY	UNIT PRICE (\$ US)	ITEM COST (\$ US)
1 - PERIMETER SECURITY	1.1	Repair perimeter wall (concrete or brick construction)	n/a	SM	n/a	n/a	0
Wall construction is brick with plaster inside & out	1.2	Construct new perimeter wall (concrete or brick construction)		SM	1000	15	15,000
	1.3	Repair perimeter fence (steel)	n/a	SM	n/a	n/a	0
	1.4	construct new perimeter wall (steel)		LM	500	56	28,000
	1.5	Repair entry/exit gate	n/a	Each	n/a	n/a	0
	1.6	Install new entry/exit gate	3 x 6.35 m	Each	2	2,000	4,000

	1.9	based paint (latex)					
	1.10	Other Guard Towers (Masonry with W/C)		Each	4	3,000	12,000

2 - SITEWORK	ITEM	DESCRIPTION	SIZE	UNIT OF MEASURE	QUANTITY	UNIT PRICE (\$ US)	ITEM COST (\$ US)
Area of Jali site is 150m x 90m.	2.1	Remove and dispose off site all trash and debris		SM	8,000	0.25	2,000
				SM	8,000	0.25	2,000
		Repair asphalt pavements or	n/a	SM	n/a	n/a	0
			n/a	SM	n/a	n/a	0
			n/a	SM	n/a	n/a	0
	2.7	walkways		SM	200	7	1,400
	2.8	Repair other type of pavements or walkways		SM	100	7	700
	2.9	Other (Describe in the space below. Use Bid Item 10 if necessary)	n/a	Indicate Unit of Measure Below	n/a	n/a	0

3 - FLOOR SYSTEMS	ITEM	DESCRIPTION	SIZE	UNIT OF MEASURE	QUANTITY	UNIT PRICE (\$ US)	ITEM COST (\$ US)
	3.1	Pressure wash and clean existing floors		SM	2,365	0.25	592
	3.2	Remove and dispose damaged floor		SM	200	0.5	100
				SM	400	5	2,000
	3.4	Repair structurally damaged floor slabs		SM	60	25	1,500

## CPA CONTRUCTION PROJECT BID SHEET

	3.5	Install new reinforced concrete floor slab (specify thickness in bid)	n/a	SM	n/a	n/a	0
	3.6	Other					
		Install new final concrete floor with		SM	2,365	7	16,555
- WALL & CEILING SYSTEMS	ITEM	DESCRIPTION	SIZE	UNIT OF MEASURE	QUANTITY	UNIT PRICE (\$ US)	ITEM COST (\$ US)
	4.1	or ceilings and repair with mortar and/or gypsum plaster as required		SM	7,000	3	21,000
	4.2	Prepare wall or ceiling surface, apply 1 coat primer/sealer and 2 coats latex (water based) paint		SM	9,000	1.5	13,500
	4.3	Prepare wall or ceiling surface, apply 1 coat primer/sealer and 2 coats oil based paint		SM	700	3	2,100
	4.4	Demolish unsound walls, ceilings and dispose of all debris		SM	50	5	250
	4.5	Build new masonry wall with mortar/plaster finish		SM	20	20	400
	4.6	Remove damaged ceramic tile wall covering and install new tiles		SM	100	20	2,000
	4.7	Other (Describe in the space below. Use Bid Item 10 if necessary)	n/a	Indicate Unit of Measure Below	n/a	n/a	0
5 - ROOF SYSTEMS	ITEM	DESCRIPTION	SIZE	UNIT OF MEASURE	QUANTITY	UNIT PRICE (\$ US)	ITEM COST (\$ US)
	5.1	Reseal joints around roof tiles	n/a	SM	n/a	n/a	0
	5.2	Replace and seal damaged or missing roof tiles		SM	1,538	7	10,766
	5.3	Repair parapet walls, fascia, or eaves		SM	30	5	150
	5.4	Install new steel roof panels	n/a	SM	n/a	n/a	0
	5.5	Clear roof drain and downspout	n/a	Each	n/a	n/a	0
	5.6	Install new roof drain		LS		500	500
	5.7	Install new downspout		LS		200	200
	5.8	Other (Describe in the space below. Use Bid Item 10 if necessary)	n/a	Indicate Unit of Measure Below	n/a	n/a	0
6 - DOORS & WINDOWS	ITEM	DESCRIPTION	SIZE	UNIT OF MEASURE	QUANTITY	UNIT PRICE (\$ US)	ITEM COST (\$ US)
	6.1	Install new wooden solid-core door (specify size)	1.95m x 0.88m	Each	20	40	800
	6.2	Install new wooden door frame (specify size)	3= x 4=	Each	20	20	400
	6.3	Install new steel jail cell door (specify size)	1.95m x 0.88m	Each	90	50	4,500
	6.4	Install new steel door frame (specify size)		Each	90	20	1,800
	6.5	Install new deadbolt lock and furnish 3 sets of keys		Each	100	8	800
		Paint existing door (1 coat primer + 2 coats oil paint)		SM	250	3	750
	6.6	Install other type of door (specify size and type in bid)	Steel 2.1m x 1.2m	Each	5	150	750
	6.7	Remove broken window glass and replace with new glass in existing frame		SM	60	10	600
Jail cell windows.	6.8	Prepare rough opening in wall and install new window frame (specify size in bid)	80 cm x 50cm	Each	96	25	2,400
	6.9	Install steel security bars (burglar bars) on window		Each	60	16.7	1,000
	6.10	Clean existing windows	n/a	SM	n/a	n/a	0
	6.11	Paint existing window frames	n/a	EA	n/a	n/a	0
	6.12	Other (Describe in the space below. Use Bid Item 10 if necessary)	1.5m x 2m	Each	20	100	2,000
7 - ELECTRICAL SYSTEMS	ITEM	DESCRIPTION	SIZE	UNIT OF MEASURE	QUANTITY	UNIT PRICE (\$ US)	ITEM COST (\$ US)

## CPA CONTRUCTION PROJECT BID SHEET

7.1	install new surface-mounted electrical wiring (specify wire type & diameter)	1 5mm, 2 5mm, 4mm	LM	1,000m, 1,000m, 400m	10, 15, 20	330
7.2	Install new electrical outlet	13-15 Amp	Each	75	6	450
7.3	Install new wall switch	1-23 (Gang 6)	Each	140	3	420
7.4	Install new fluorescent light fixture	40W	Each	300	7	2,100
7.5	Install new ceiling fan		Each	80	30	2,400
7.6	Install new telephone cable (single pair)	1 x 2mm (Pulcath)	Each	3,200 m	0.25	750
7.7	Install new telephone jack		Each	30	3	90
7.8	Install new circuit breaker (specify type and capacity)	12 Line, 9 Line	Each	8, 4	100, 80	1,120
7.9	Install new circuit breaker panel (specify number of breakers and capacity)	250 Amp, 40 Amp	Each	3, 4	150, 80	770
7.10	Install new isolatron switch (specify type and capacity)	600 Amp	Each	1	1,000	1,000
7.11	Install new mains transformer (specify type and capacity)	400kV	Each	1	7,500	7,500
7.12	Install new mains cabling (specify type and size)		LM	15m, 750m, 1,000m	50, 4, 2.5	6,250
7.13	Install new electrical generator with changeover switch (specify make, model, and capacity)	350 kW	Each	1	100,000	100,000
	Install new fuel tank for generator					

MECHANICAL SYSTEMS	ITEM	DESCRIPTION	SIZE	UNIT OF MEASURE	QUANTITY	UNIT PRICE (\$ US)	ITEM COST (\$ US)
--------------------	------	-------------	------	-----------------	----------	--------------------	-------------------

SANITARY & WATER SYSTEMS	ITEM	DESCRIPTION	SIZE	UNIT OF MEASURE	QUANTITY	UNIT PRICE (\$ US)	ITEM COST (\$ US)
	9.1	Install new Eastern style toilet		Each	32	50	1,600
	9.2	Install new Western style toilet		Each	6	100	600
	9.3	Test and clean sanitary drain pipes		Each	1	1,000	1,000
	9.4	Install new sanitary drain pipes (specify diameter and type)	PVC 4 inch Dia	LM	100	10	1,000
	9.5	Clean and repair existing septic tanks (to include new locking hatch covers)		Each	12	100	1,200
	9.6	Install new septic tank (to include locking hatch covers)	n/a	Each	n/a	n/a	0
	9.7	Install new porcelain sink with shut-off valves		Each	8	50	400
	9.8	Install new water piping (specify size and type i.e. PVC, steel, copper...)	Galv. Steel, various dia.	LM	700	7	4,900
	9.9	Install new main shut-off valve	n/a	Each	n/a	n/a	0
	9.10	Install backflow prevention valve	n/a	Each	n/a	n/a	0
	9.11	Install new galv. steel water tanks		Each	30	120	3,600

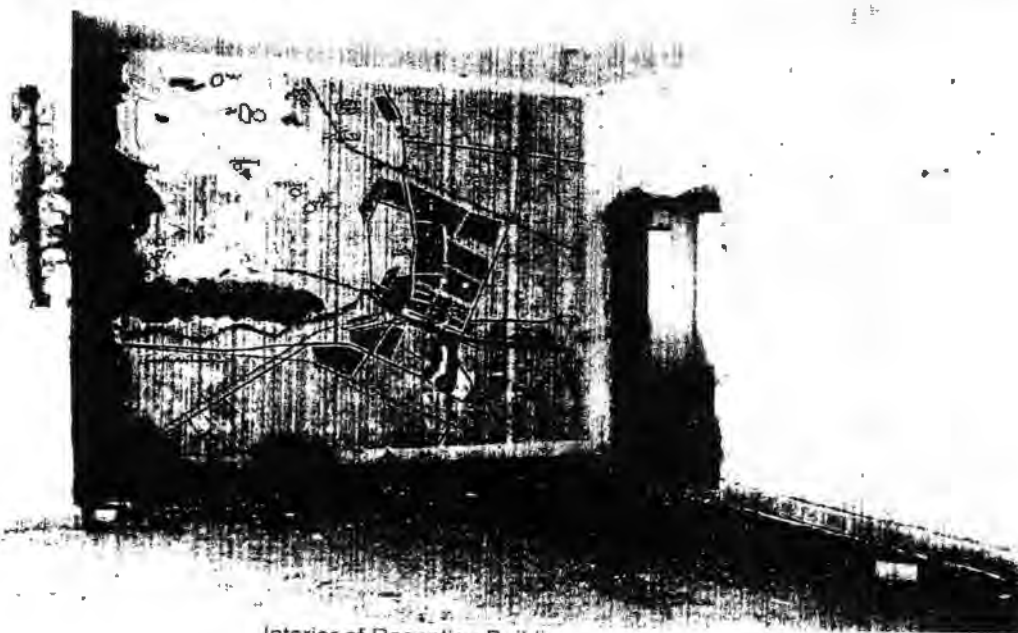
Measure Below								
10 - OTHER BID ITEMS	ITEM	DESCRIPTION	SIZE	UNIT OF MEASURE	QUANTITY	UNIT PRICE (\$ US)	ITEM COST (\$ US)	
	10.1	Provide armed security personnel 24 hours per day during the entire duration of the contract  Note: Item 1.4 (outer perimeter fence) is added to original bid. The price increase is \$28,000. The fence includes a continuous concrete footing, and all safety port fencing. All fence is topped with razor wire.	(8) guards	IS	1	2,400	2,400	
CONTRACTORS TOTAL BID PRICE:							PROJECT TOTAL:	300,94
CONTRACTOR'S SIGNATURE AND DATE:				<<<ORIGINAL SIGNED>>>				



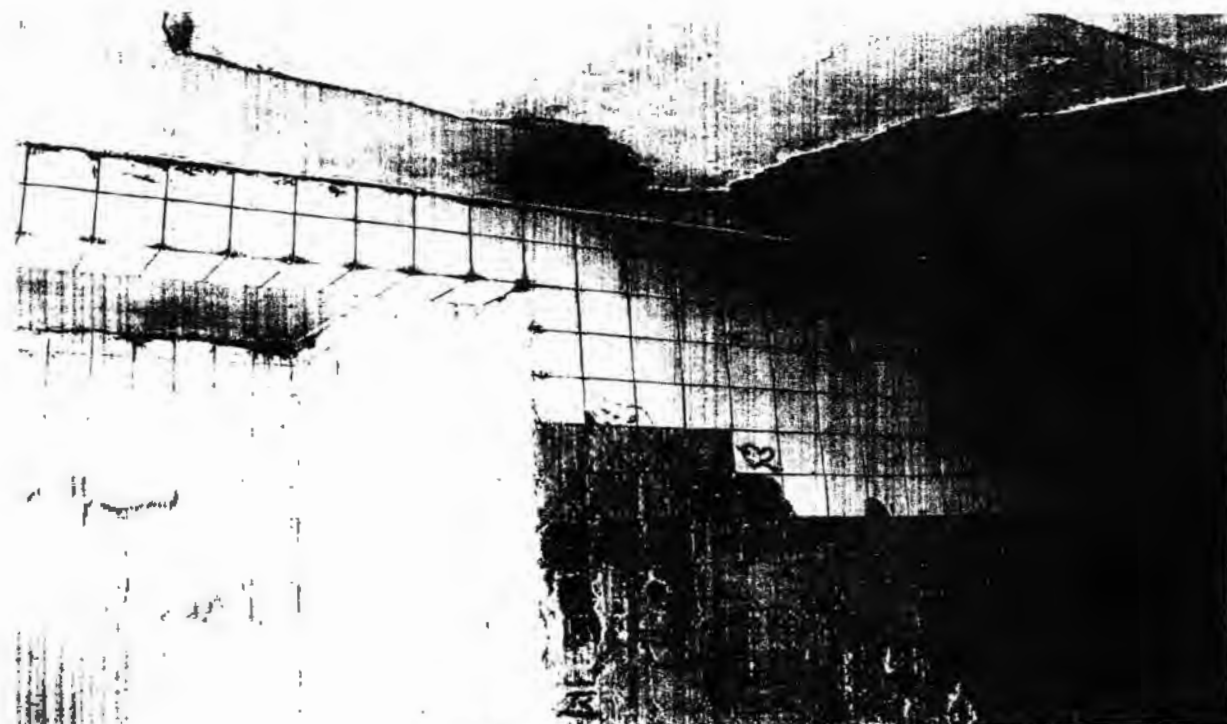
Photographs



Jail House



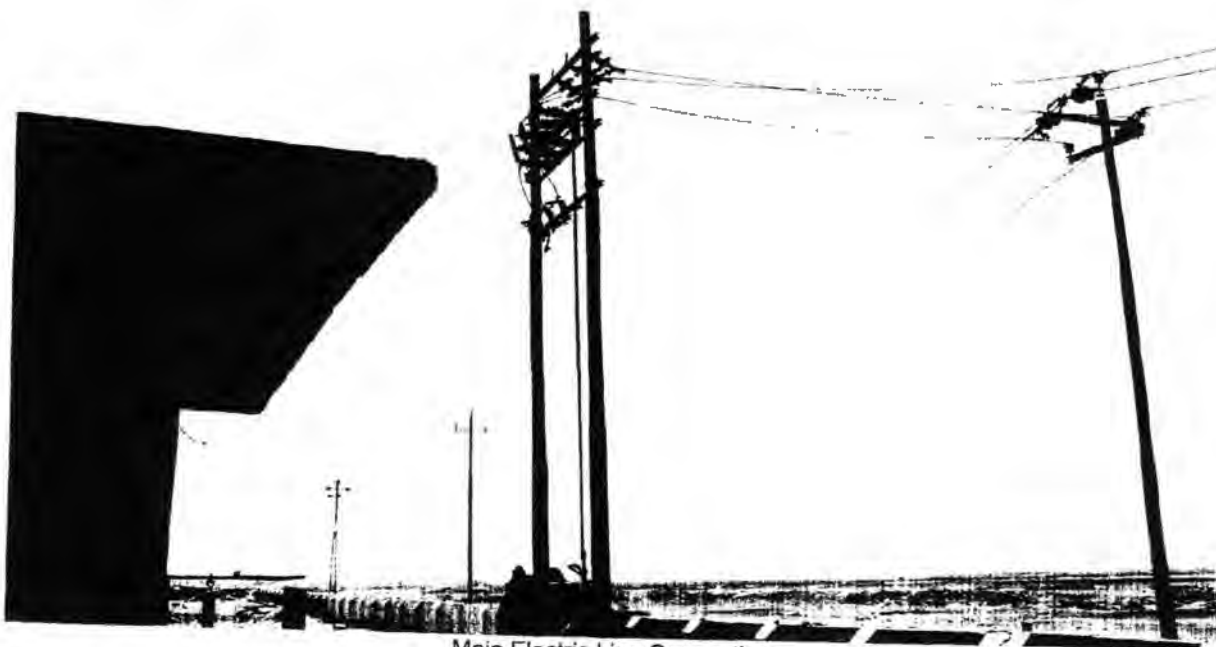
Interior of Reception Building



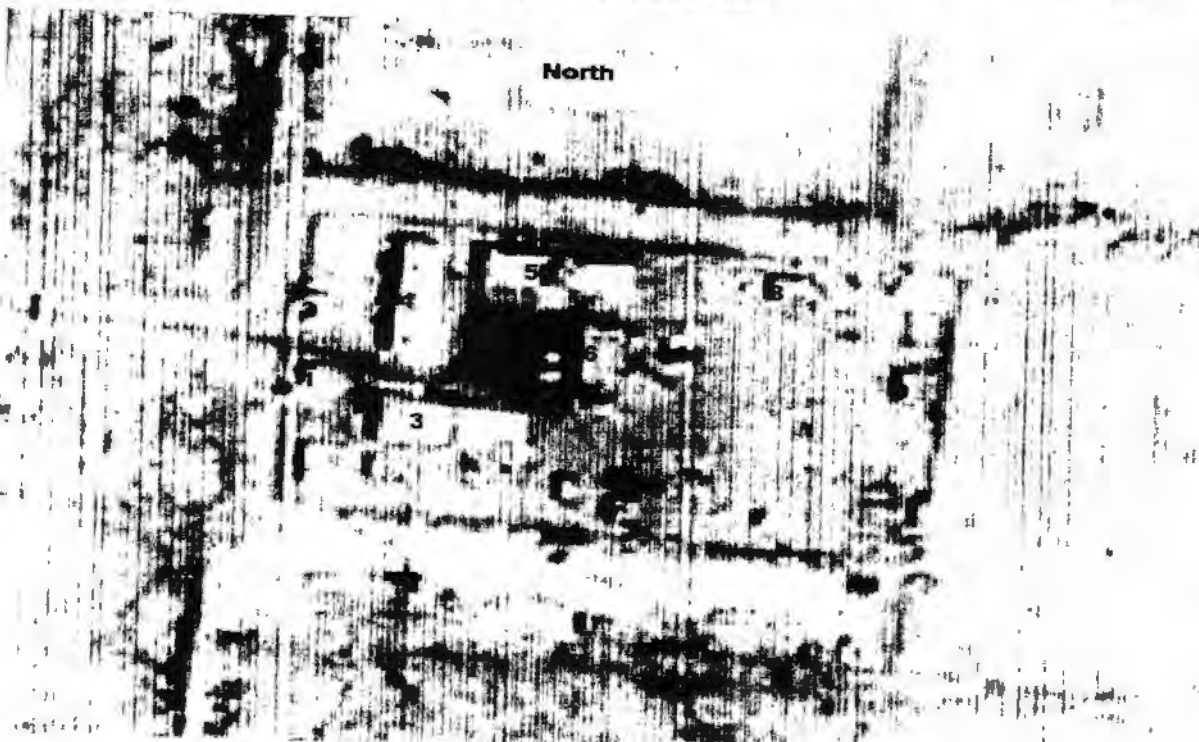
Interior Room of Administration Building



Facility Yard



Main Electric Line Connection



Aerial Photo of Facility

(b)(6) CPT, Dept. of Prisons

**From:** (b)(6) (CIV)  
**Sent:** Monday, March 08, 2004 10:27 PM  
**To:** (b)(6) CPT, Dept. of Prisons  
**Subject:** FW: Badoosh Prison

This is what I mentioned today. Will cc you on my response as well.

(b)(6)

-----Original Message-----

**From:** (b)(6) (Civ)  
**Sent:** Monday, March 08, 2004 4:21 PM  
**To:** (b)(6) (CIV)  
**Subject:** FW: Badoosh Prison

(b)(6)  
Advisor, CPA-Ministry of Finance (S210)  
US Commercial: (b)(6)  
Cell: (b)(6)  
(b)(6)

-----Original Message-----

**From:** ORHA Mosul (b)(6)  
**Sent:** Sunday, March 07, 2004 9:48 AM  
**To:** (b)(6) (Civ)  
**Subject:** Badoosh Prison

(b)(6)

Badoosh Prison which is now under MOJ is still not clear about their new payscale the prison director Mr. Khalid says he was in Baghdad on the 24th & 25th of Feb., he met with the Director of Prisons in Baghdad A Mr. Ra'id and also a General Juma'a the former Director General of Prisons, these people have told him that they do not know how the Prison's personnel are going to be put on the new scale and they issued a letter to him (scanned copy ) asking the Treasury Dept. to facilitate paying their salaries without clear instructions on which scale they should be paid. He has submitted a payroll list also Scanned as an attachment. We have asked him to submit a payroll according to the old scale for Jan. & Feb. until we get clarification so we would like to know if they have an approved new pay scale yet or not.

Moreover, they are asking for an additional risk allowance for the civilians that work.

V r

(b)(6)

3/9/2004

----- Original Message -----

**From:** [redacted] (Civ)

**To:** ORHA Mosul

**Cc:** [redacted]

**Sent:** Thursday, March 04, 2004 8:11 PM

**Subject:** RE: Military Industries

Dear Colleagues,

<http://www.cpa-iraq.org/regulations/CPAORD1.pdf>

Unless a letter has been issued providing an exception to order #1 De-Baathification of Iraqi Society (attached and linked above) as specified in Paragraph 6, Section 1, the order stands regarding the employment of Baath Members within government entities or affiliated corporations. If these individuals have been removed from their position as a result of the instructions in this order, they have no claim to employment or compensation. The fact that others have not been removed, which would be a violation of this order, is not grounds for reemployment of those who were removed.

Sincerely,

[redacted]

Advisor, CPA-Ministry of Finance (S210)

US Commercial: [redacted]

Cell: [redacted]

[redacted]

----- Original Message -----

**From:** ORHA Mosul [redacted]

**Sent:** Thursday, March 04, 2004 10:34 AM

**To:** [redacted] (Civ)

**Cc:** [redacted]

**Subject:** Fw: Military Industries

[redacted]

Please read email below.

Thank you

[redacted]

CPA Mosul

Thuraya - [redacted]

Local - [redacted]

DNVT [redacted]

----- Original Message -----

**From:** [redacted]

**To:** [redacted]

**Sent:** Thursday, March 04, 2004 8:26 AM

**Subject:** Military Industries

Mr. [redacted]

I am Ayyarn Bahjat, Iraqi working with Major [redacted] Financial Officer/ CPA Ninevah

We have an issue we would like your assistance in. One of the Companies under the Military Industries here in Ninevah ( Al-Kindi Co.) has dismissed the senior Baath Party members(21 people) according to the IGC order in Sep. They have been coming to us requesting to be put back on the payroll on basis that no other company dismissed their senior Baath members. We have requested that they get a letter from the Military Industries

3/9/2004



Headquarters in Baghdad specifically saying that it was OK to put them back on the payroll.

They had a letter from the Accounting Office in MOF asking the Ninevah Treasurer to pay them along with all employees at that Company( a scanned copy is attached)in Oct. we have not allowed that in 2003,and they have returned again now with a letter from Baghdad allocating salaries to all employees including them in number.

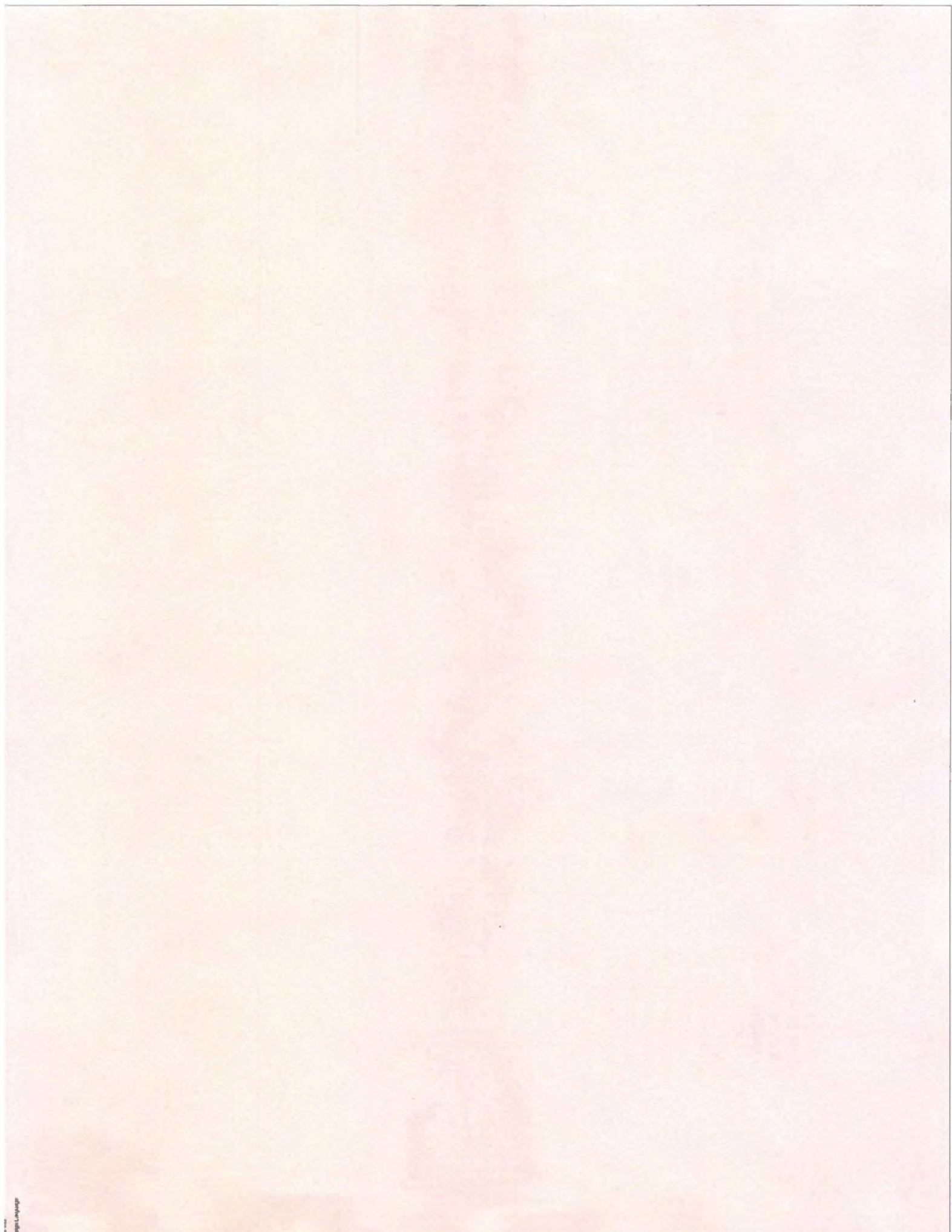
In Dec. the total number of people we paid was 954 not including the 21 senior Baath members. The letter they have from Military Industries Baghdad is allocating salaries for 975 people, with an additional letter from MOF also mentioning the same number of people. We would like your assistance in this matter.

Thank You  
AB

---

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<http://join.msn.com/?page=features/featuredemail>





**WEEK 14 BUDGET  
FIRST CORPORATION**

**8-13 NOVEM.**

	<b>ID</b>	<b>CHECK NO.</b>	<b>\$</b>	<b>CHECK NO.</b>	<b>PURPOSE</b>
BADOOSH PRISON				\$5,703	121603 EQUIPMENT
JUVINILE PRISON	360,000		3		BUILDING MAINTENANCE
BADOOSH PRISON			612	\$962	FEEDING DETAINEES
JUVINILE PRISON	15,100		4		FUEL
JUVINILE PRISON	10,600		5		FUEL
JUVINILE PRISON			7	\$6,979	MISILAENOUSE
BADOOSH PRISON				\$5,703	121603 EQUIPMENT
BADOOSH PRISON	11,370,000	121133			RENOVATION
BADOOSH PRISON	57,000.000		4		RENOVATION
BADOOSH PRISON				\$2,475	121611 RENOVAION

## MINISTRY OF PRISONS

### 4. YOUTH PRISON

APRIL SALARY	27	2,367,069	\$780
MAY SALARY	17	1,840	\$3,680
JUNE SALARY	17	1,840	
JULY SALARY	17	127,500	\$1,920
AUGUST SALARY	17		\$1,920
SEPTEMBER SALARY	26		\$3,146
OCTOBER SALARY			

### 2-ELDERLY REFORMATORY/badush

APRIL SALARY	122	9,282,440	\$4,110
MAY SALARY	97	8,640	\$17,580
JUNE SALARY	101	8,940	
JULY SALARY	94	705,000	\$8,700
AUGUST SALARY	112		\$9,780
SEPTEMBER SALARY	126		\$13,702
OCTOBER SALARY			





REQUESTED DATE AND TIME OF TRANSACTION:

Sunday 7 November 2003 1530

LOCATION OR CPA HQ PICKUP: CPA HQ

COORDINATES:

NAME OF CERTIFYING OFFICIAL: Captain [Redacted]

PURPOSE: Budget Review Project

Total Project Value Approved: \$ 2,000,000

Total Previous Payments: \$ 1,400,000

Amount this Progress Payment: \$ 1,500,000

Balance Remaining: \$ 500,000

NAME AND TITLE OF IRAQI OFFICIAL OR FUNDS RECIPIENT  
AUTHORIZED TO RECEIVE FUNDS FOR FURTHER DISBURSEMENT:

[Redacted] 800th MP Brigade, 331 MP Det

WILL A BANK ACCOUNT BE USED TO HOLD AND DISBURSE FUNDS?

YES \_\_\_\_\_ NO \_\_\_\_\_

ACCOUNT NO.

BANK:

1<sup>st</sup> SIGNED NAME ON ACCOUNT (IRAQI):

2<sup>nd</sup> SIGNED NAME ON ACCOUNT (CPA):

PROJECT No. 106 PRB Approved Project.

(If no PRB No, please attach written approval)

PROVIDE COPY OF ALL RECEIPTS TO MINISTRY OF Justice

Requested by:

Authorizing Official:

[Redacted]

Signature

Date 3/1/04

[Redacted]

Colonel, USAF

Date

Phone No:

CPA Comptroller

Email:

Title: Finance and Administration Advisor

Ministry:

Ministry of Justice - Prison Department

CPA FORM 5000 - 28 July 03

**CLASSIFICATION**

**TO:** OFFICE OF THE UNDER SECRETARY OF DEFENSE (COMPTROLLER)  
**FROM:** OFFICE OF RECONSTRUCTION AND HUMANITARIAN ASSISTANCE  
**SUBJECT:** Funding Request (\$ in Thousands)

186

Project number: ORHA-PR-007		Date needed: ASAP	
Short title: Renovation of Prison (Badush)		OCA, MOJ	
Quantity: Job	Unit price: \$2,900,000	Amount: \$2,900,000	In budget (Y/N)
<p><i>Indicate these</i></p> <p>The Prison system is an integral part of the criminal justice system. At this juncture of the process, there are no functioning prisons and none in the planning process that is capable of housing large numbers of medium security prisoners. Safe and secure prison facilities are vital in order to protect Iraq's future interest in the effective and humane administration and accountability of the criminal justice system.</p> <p>Impact if not funded:          There will be no safe and secure, medium security prison capacity in the Mosul area that can safely house prisoners to support the Iraq criminal justice system when it is up and fully functioning.</p>			
Item SOURCE: <input checked="" type="checkbox"/> Local <input type="checkbox"/> External <input type="checkbox"/> Organic <input type="checkbox"/> Contract Currency: <input type="checkbox"/> Local <input type="checkbox"/> US Reimbursable? <input type="checkbox"/> Yes <input type="checkbox"/> No Name of Source: _____		Iraqi funds Sources: <input checked="" type="checkbox"/> Vested assets <input type="checkbox"/> Seized assets Use: <input type="checkbox"/> Iraqi civil service <input type="checkbox"/> Iraqi special workers <input checked="" type="checkbox"/> Iraqi infrastructure	
Item could be obtained from or provided by: Institution/Partner/Nati <input type="checkbox"/> USAID State <input type="checkbox"/> ARCENT JENTCOM <input type="checkbox"/> other: USIA <input type="checkbox"/> Duplicate assets provided elsewhere in ORHA? <input type="checkbox"/> Yes <input type="checkbox"/> No <input type="checkbox"/> (If yes, attach reason)		Appropriated funds Iraq Relief and Reconstruction Fund <input type="checkbox"/> Iraqi Freedom Fund <input type="checkbox"/> Natural Resource Risk Remediation Fund <input type="checkbox"/> Overseas Humanitarian Disaster & Civic Aid <input type="checkbox"/> Defense Cooperation Account <input type="checkbox"/> Other (specify): _____ This request has been approved by the ORHA Requirements Review Board. (Y/N) <input type="checkbox"/>	
ORHA Comptroller assessment:			

06/16/03  
3:08 PM

CLASSIFICATION

ORHA FORM 7700

Page 1 of 4

# CLASSIFICATION

Project number: ORHA-PR-007  
 Start title: Renovation of Prison (Badush Prison)

Date needed: ASAP  
OCPA, MOJ

Quantity: 000 | Unit price: \$2,900,000 Amount: \$2,900,000

In budget (Y/N)

ORHA Comptroller signature

Date

## ORHA MISSION (Billable category select one)

A. Overhead: ORHA Headquarters administration & management

B. Repair of damage to oil facilities & related infrastructure (Natural Resources Risk Remediation Fund)

Memo: Policy  
 Function:  
 Secretary (Y/N)

## Reconstruction and Humanitarian Aid Missions (Iraq Relief and Reconstruction Fund, PL 108-11 categories):

1. Water/sanitation infrastructure	
2. Feeding and food distribution	
3. Supporting relief efforts related to refugees, internally displaced persons, and vulnerable individuals, including assistance for families of innocent Iraqi civilians who suffer losses as a result of military operations	
4. Electricity	
5. Health care	
6. Telecommunications	
7. Economic and financial policy	
8. Education	
9. Transportation	
10. Rule of law and governance (including police)	YES
11. Humanitarian demining	
12. Agriculture	
13. Other Public Services	

Additional information:

Item	Apr	May	Jun	Jul	Aug	Sep	BY	BY+1
Total								
Salaries								
Travel/Transport								
Rent/Util/Maint								
Contracts								
Supplies/Equipm't								
Other								

Office symbol

Comments (or attachment number)

06/16/03  
 3:08 PM

**CLASSIFICATION**

Project number: <u>ORHA-PR-007</u>		Date needed: <u>ASAP</u>	
Short title: <u>Renovation of prison (Badush Prison)</u>		OCA, MOJ	
Quantity: <u>Job</u>	Unit price: <u>\$2,900,000</u>	Amount: <u>\$2,900,000</u>	In budget (Y/N)
<b>Decision/disposition</b>			
Approved: _____			
Disapproved: _____			
other: _____		Date: _____	



## BADUSH PRISON RECONSTRUCTION PROPOSAL

**Project Sponsor** – This assessment was requested by CPT [REDACTED] Engineer LNO for OCPA-North.

**Objective** – This assessment will identify the actions necessary and the cost required to return the Badush Prison to full operation.

**Location** – 38S 1.F 17782 29916 (MGRS).

**Estimated Cost** - \$2,900,000 (US)

**Background** – Badush Prison is a regional facility for convicted criminals. The complex is large (approximately 1 km X 1.5 km) and is comprised of many buildings within three distinct complexes plus housing for the large guard staff. The facility was looted and vandalized, including localized burning, subsequent to the end of hostilities. A previous assessment exists for "Compound C" and work on that area is scheduled to be underway in the immediate future. The complex also has a new sewage treatment facility on the site but it has never been operational. Aerial photography is available at one-meter resolution.

**Observations** – The team visited Badush Prison on 2 and 3 June 2003. The portion we assessed includes Compounds A and B, a total of 37 buildings. Although we were able to speak informally with a guard from the facility, the management of the prison was not available for discussion. The complex was totally absent office furniture (desks, chairs, etc.) and any normal office equipment (telephones, file cabinets, etc.). All files were either burned or strewn among the debris left by the vandals and looters. There were no beds for residents. The effort was so complete that it is not possible to determine the scope or volume of contents in the buildings prior to the looting, nor was it possible to estimate the number of residents with any degree of accuracy. The kitchen and prison hospital were both totally stripped of equipment and contents. Looting of the facility was complete in all regards. Electrical and mechanical equipment that was mobile in any sense of the term had been removed or destroyed in place. Fires in the complex were localized and did not appear to have caused structural damage to the facilities. All 20 guard towers were totally gutted – all glass, electrical and mechanical equipment, doors, window frames, etc. – with only the concrete structures left. Six panels of exterior prison wall have been breached and will require replacement to return integrity to the security of the facility. Several columns comprising the frame structure supporting the mosque roof in Compound A exhibit distributed cracks on the exterior (tension) side and no cracks on the interior side. This may be expressing an overstress condition of the frame structure. This condition was not noted at the mosque in Compound B. The walls at the entrance of each mosque in Compounds A and B display damage as a result of poor construction technique. In each case the breezeway roof concrete appear to have been placed (poured) up against the mosque outer wall without the benefit of an isolation joint. It appears that summertime heat expansion of the breezeway roof is pressing the block wall panel of the

mosque inwards from the beam-column framing of the mosque and spalling the breezeway roof at the interface. The damage in the mosque of Compound B appears more severe than that of Compound A.

**Recommendations – Overall** the facility is in relatively good condition. There will be a need for extensive debris removal – both inside and outside the buildings – and a general cleaning of the interiors of all buildings. The buildings in Compound A require painting, but much of Compound B has been painted recently and will not need fresh paint. In office areas throughout the complex there are examples of what appears to be mural art by the residents. That art should be preserved if at all possible. Essentially all electrical fixtures and control panels must be replaced. The wiring throughout the facility is intact and not in need of replacement as it is buried in the walls in conduit. Doors and windows must be replaced at a rate approaching 100% for windows and 50% of the doors. Water closets, routinely destroyed by the vandals, must be replaced. The backup generator in Compound B must be replaced. The exterior security lighting must be replaced to ensure control of residents. The block panel wall at the entrance to the mosque in compound B should be replaced, as well as installing isolation joints of 1/2" minimum in each breezeway roof. A structural evaluation of the frame supporting the mosque roof in Compound A should be conducted. There appears to be no salvageable office equipment in the facility. A more-detailed breakdown of costs is available in the hard-copy file for the project.

POC – FEST-A North is comprised of

### Cost Estimate Summary

#### Compound A

1. Architecture	\$ 361,476
2. Structural	\$ 1,200
3. Mechanical	\$ 207,869
4. Electrical	\$ 372,336
5. General-Site	\$ 71,227
Subtotal	\$1,014,107

25% Contingency	\$ 253,527
Subtotal	\$1,267,634

6% S&A	\$ 76,058
Total	\$1,343,692

#### Compound B

1. Architecture	\$ 227,787
2. Structural	\$ 1,440
3. Mechanical	\$ 546,666
4. Electrical	\$ 337,601
5. General-Site	\$ 18,190
Subtotal	\$1,131,684

25% Contingency	\$ 282,921
Subtotal	\$1,414,605

6% S&A	\$ 84,876
Total	\$1,499,481

Total for Compound A & B      \$2,843,173



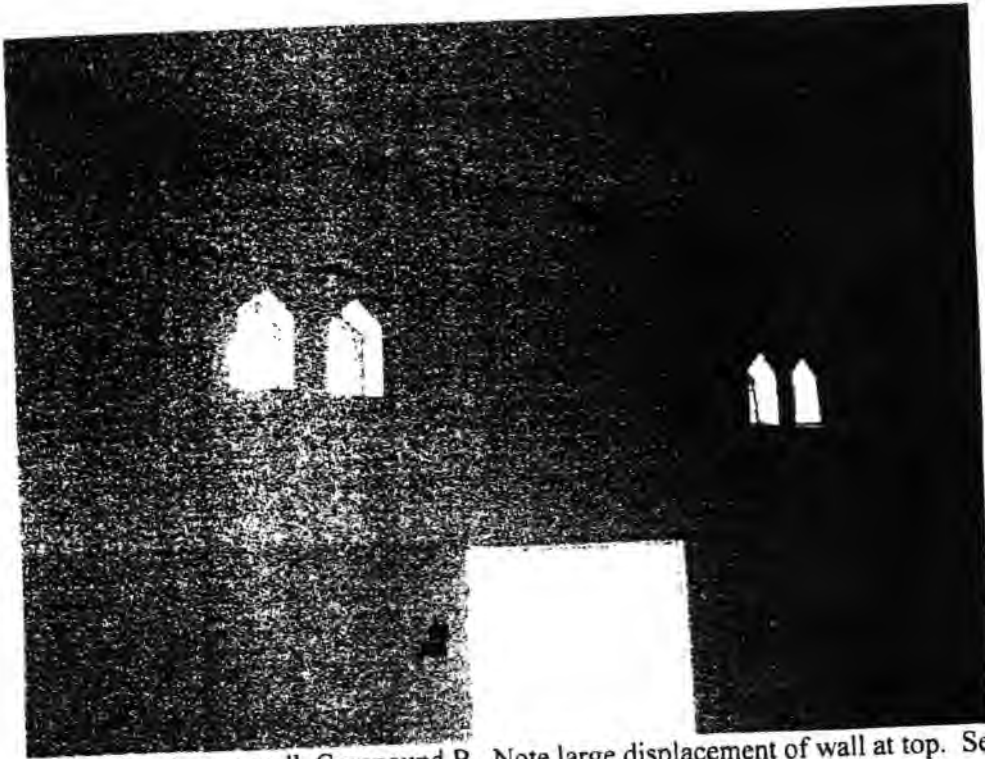


Figure 5. Mosque wall, Compound B. Note large displacement of wall at top. See fig 7.



Figure 6. Cafe in Compound A. Note large number of spent batteries in rooms beyond.





Figure 1. Typical smoke damage, with significant looting debris.

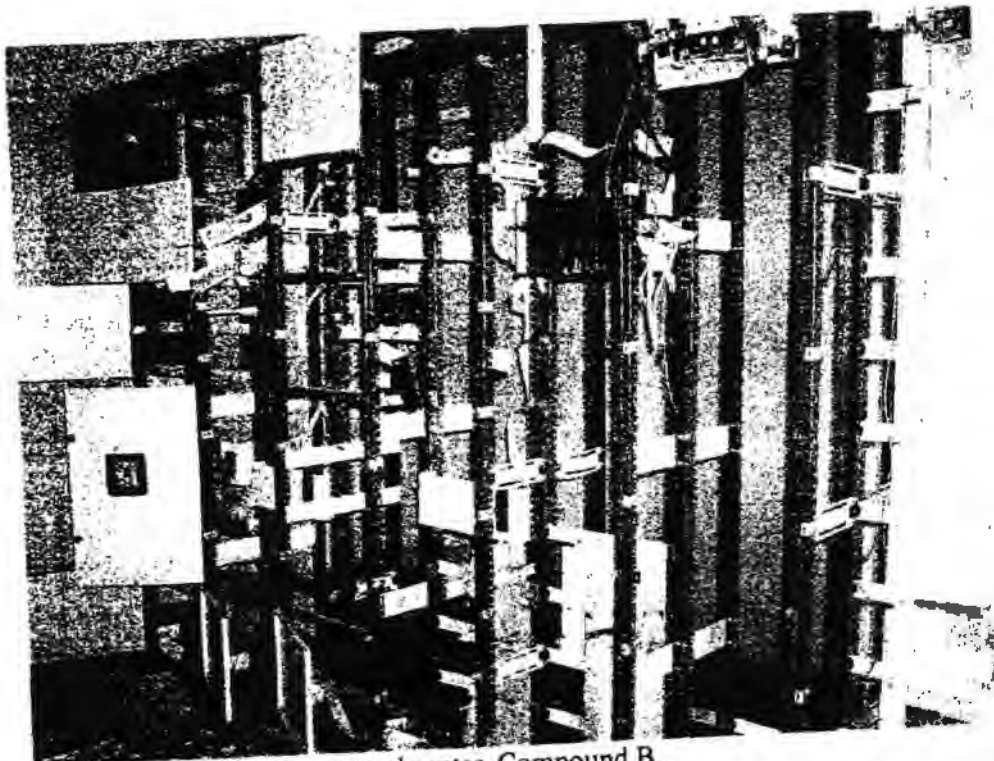


Figure 2. Looted motor control center, Compound B.

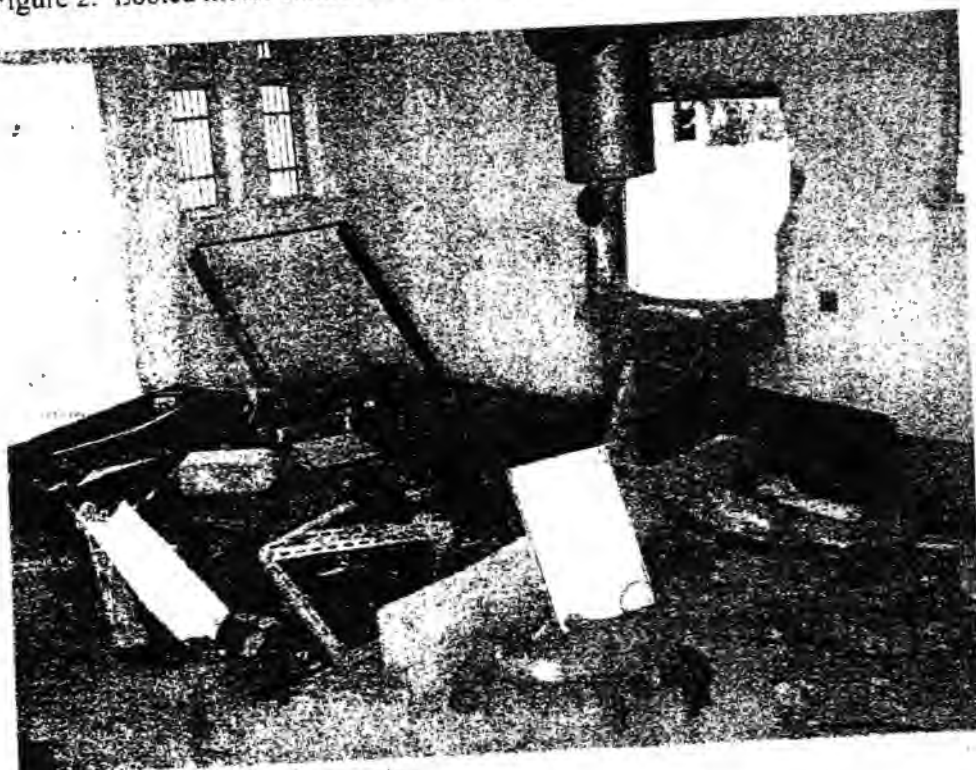


Figure 3. Looted diesel generator.

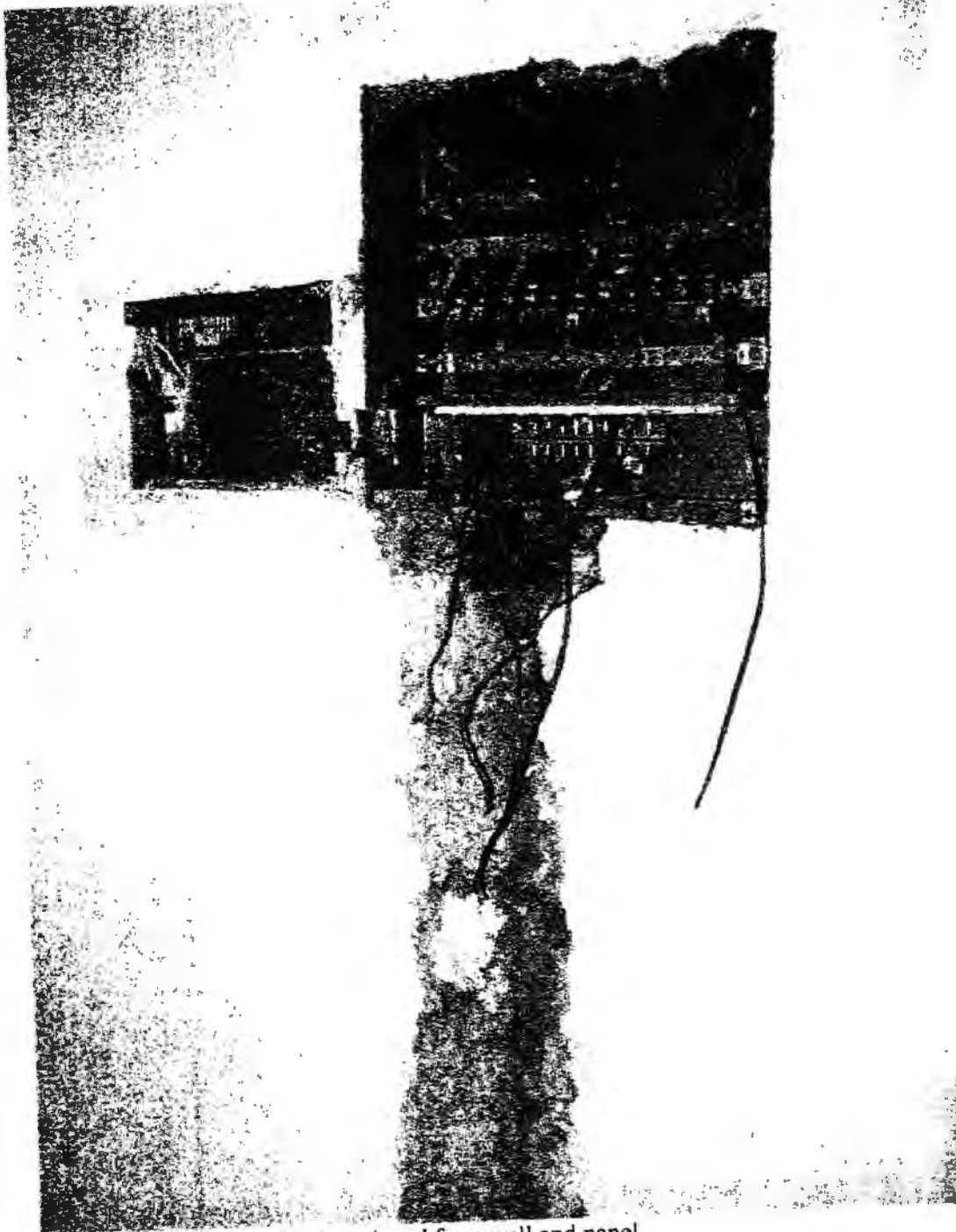


Figure 4. Service panel, wires ripped from wall and panel.

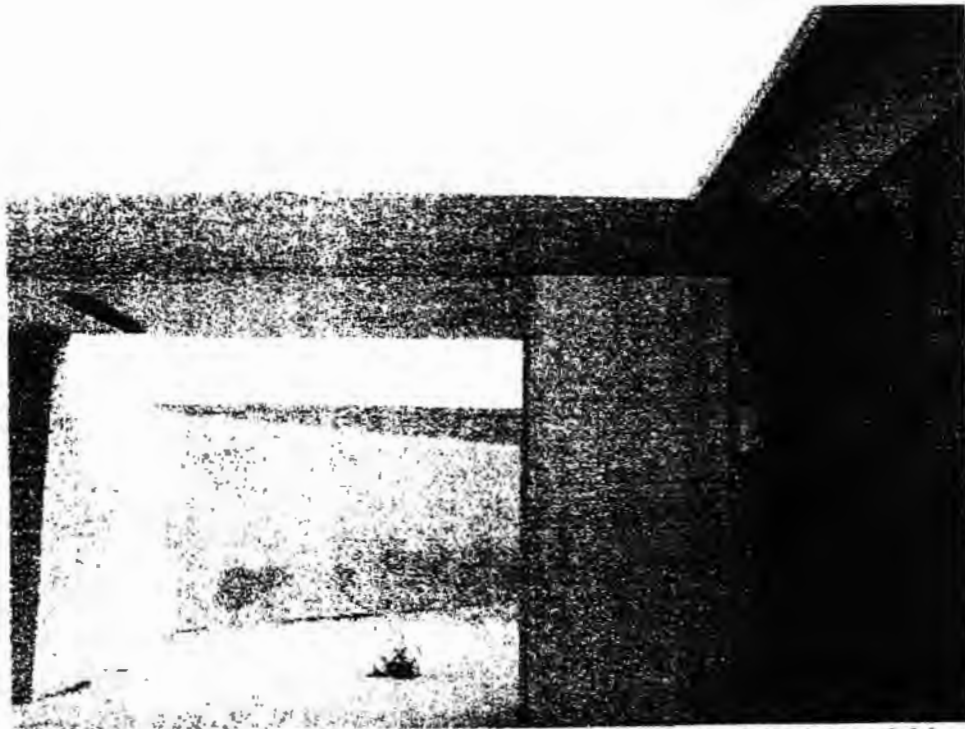


Figure 7. Breezeway roof. Typical construction (no isolation joints) at each Mosque in the compounds. Note the spalling from the breezeway and the mosque wall.

From: [REDACTED]  
 Sent: Wednesday, January 28, 2004 2:58 pm  
 To: [REDACTED]  
 Cc: [REDACTED]  
 Bcc: [REDACTED]  
 Subject: Re: Fwd: DAHUK PRISON/PMO

Ok. This gives me even less confidence that any money has left Baghdad. This audit trail gives us i) the request from the Ministry of Justice to the Ministry of Finance in Baghdad to transfer the funds to Dohuk to renovate the prison (the request is very specific with bank account details etc), ii) the authorisation for a transfer of funds to the Ministry of Justice from the Ministry of Finance as the MOJ part payment for the project (with CPA project funds and KRG funds making up the rest). This is specific in money terms but does not mention the final bank destination account in Dohuk and iii) a receipt (in Arabic) by the Ministry of Housing and Construction (IN BAGHDAD as far as I can tell though the letter head is obscured in the copy) for the transfer of funds to it from the MOJ for the project. I can see no reference on any of these papers to any paperwork reaching the local level. There is no reference in the last Arabic document to the bank account in Dohuk that the MOJ specify in (i) it wants the money to go to.

Since the Ministry of Housing and Construction in Baghdad has no branch ministry in Dohuk, this means as far as I can tell, that the money is sitting uselessly in MOHC in Baghdad. So we need to get it back to the MOF in Baghdad to make the transfer to the KRG MOF in Arbil to make the transfer to the Ministry of Public Works and Housing account in the Dohuk bank branch outlined in the first attachment.

As it stands, unless there are other documents not reproduced here, the original MOJ request has not been carried out - ie there has been no money transfer to the specified account in the Dohuk Rafidain. If there is any additional Arabic paperwork I'm happy to see if that takes us any further with this. But so far the paper trail ends with the MOHC in Baghdad.

Dr [REDACTED]  
 Regional Coordinator  
 CPA North

----- Original Message -----

From: [REDACTED]  
 Date: Wednesday, January 28, 2004 2:32 pm  
 Subject: Fwd: DAHUK PRISON/PMO

> Here are the documents. v/r, [REDACTED]

Sir,

Here is some documentation that MAJ [REDACTED] gave me to send to you. This is regarding the funds transfer. There are more documents, as soon as he gets them, I will send them to you.



**KURDISTAN REGIONAL GOVERNMENT  
PRESIDENCY OF MINISTER'S COUNCIL**

**Date**      04/03/2004

**Ref.:**      (      )

**To:**      Dr.  , Regional Coordinator, CPA – North,

**Subject:**    Transfer of Project Allocation.

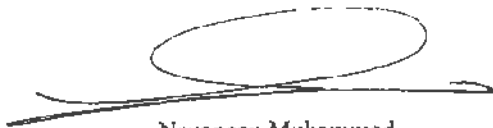
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As a result of exerting advantageous efforts with you, eventually required approvals has been obtained for implementing the project of construction of Duhok main central prison building, with an amount of 4,960,582,500 ID, however, the required allocated amount has transferred to the account of Ministry of Housing and Reconstruction in Baghdad, according to their letter No 777 on 12/1/2004 (copy attached), and since, there exist certain relevant specialized directorates in our region for executing such projects, therefore, kindly, we are requesting your assistance to transfer the allocated amount to the account of Ministry of Finance – Erbil within Kurdistan Regional Governorate (KRG), as all the project requirements, including design details and B.O.Qs has been prepared and ready for implementation process, ... your cooperation is highly appreciated.

With our Best regards ...

**Attachments :**

- Letter No. 77 dated 12/1/2004.
- Letter 1424 dated 27/12/2003.



Nazaneen Muhammed  
Minister of Works and Housing



Sarkes Aghajan  
Deputy Prime Minister





**REPUBLIC OF IRAQ  
MINISTRY OF FINANCE  
FINANTIAL BALANCE**

OFICE OF THE FINANCIAL ALANCE MOVMENT

**NO.** 1424

**DATE** : December 27<sup>th</sup>, 2003

**Order No.** 153

**TO :-** MINISTARY OF HOUSING AND CONSTRUCTION

**SUB.** TRANSFERENCE OF MONEY

According to article no. 7 Law Of Public Financial Balance , and the approval of THE CAOLITION PROVISIONAL AUTHORITY in order no.09302 in December 11<sup>th</sup>, 2003, it has been approved to transfer the amount of 4960582500 ID. From part 11 , Ministry Of Justice divission 7 , section 8 , article 6 ,(the recostruction),to part 18 Ministry Of housing and construction \ part 13 general commission of supervision and followup .chapter 8 , article 3 the new projectes within the budget 2003 in order to establish central dohok prison .

With regard

Minister of finance  
The director of the budget  
Hazem hady saied

**REPUBLIC OF IRAQ  
MINISTRY OF FINANCE  
FINANTIAL BALANCE**

**OFFICE OF THE FINANCIAL ALANCE MOVMENT**

**NO. 1424**

**DATE** : December 27<sup>th</sup>, 2003

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With regard

Minister of finance

The director of the budget

Hazem hady saied





## MEMORANDUM

TO: Presidential Ambassador Envoy [REDACTED] CPO  
TERU: Senior Advisor [REDACTED] Ministry of Justice  
FROM: [REDACTED] Department of Prisons  
SUBJECT: ABU GHRAIB PRISON

The DOJ prison assessment team, comprised of three (3) US and one (1) British correctional experts, have to date completed on-site inspections and assessments of 21 Iraqi prisons and detention centers. This includes all the larger prisons sites throughout Iraq. One of the most urgent missions of this team was to identify prisons that can be renovated and reactivated to support the short term and long range needs of the Iraq criminal justice system as it is reconstituted.

Abu-Ghraib Prison is centrally located in the Baghdad area. It was the country's largest prison complex housing approximately 20,000 of Iraq's most dangerous inmates. The entire prison complex consisted of 4 compounds distinct and separate from each other. One housing compound was totally destroyed; however, two housing compounds are refurbishable. The two restorable housing compounds have cell blocks with cells constructed of steel on the same design and quality as US prisons constructed in the 1950's. The fourth compound was a medical facility.

The Kanban'i Saad Prison north of Baghdad was determined to be a suitable prison to safely house approximately 2,800 high security inmates on the team's initial assessment on May 27<sup>th</sup>. This prison has been totally destroyed by 150 Arab refugee families living in the complex since the assessment and is no longer an option. In the heart of Baghdad is a small prison consisting of 56 high security cells, badly looted and damaged, which was operated by the previous Regime's Internal Security Agency (Secret Police). This prison is too small to adequately meet the needs of the criminal justice system. All other prisons throughout Iraq are small, dormitory offender housing of cement and block construction which cannot safely house dangerous prisoners.

Therefore, the assessment team has determined and recommended that one compound of the Abu Ghraib Prison be refurbished to support the criminal justice system's immediate and short term needs. Funding for two cellblocks has been approved and renovations are underway to provide high security housing for 400 inmates within the next thirty days. A funding request for \$1.75 million to complete the remaining compounds cell housing has been submitted for approval. By December, Abu Ghraib can provide housing for approximately 3,100 high security inmates. Long term plans should include new construction of a maximum security state-of-the art modern modular prison to meet Iraq's future needs. The estimated cost would be approximately \$175 million for 3,000 beds and it would take 24 to 36 months to complete construction.

### **Why Abu Ghraib Prison for renovation and reactivation?**

Abu Ghraib Prison, though looted and damaged, is the only prison within Iraq that is capable of safely housing dangerous maximum security prisoners that can be placed in operation to support the immediate and short term needs of the criminal justice system as it begins to function.

The on-going refurbishment of two cell blocks will provide 400 badly needed maximum security prison beds within 30 days to the Baghdad area.

The remaining cell blocks of this compound now under renovation can be reactivated within 6 months at a cost of \$1.75 million. This compound will then provide 3,100 high security prisoner beds to support the growing criminal justice system.

One additional adjacent high security compound has been assessed for renovation, if needed, to support the criminal justice system's additional short term and/or long term needs for high security prison beds.

### **Why can't we retrofit other prisons for dangerous high security inmates?**

Of the prisons assessed throughout Iraq, only Abu Ghraib has cell housing constructed of steel modeled after US prisons built in the 1950s that can be refurbished and reactivated.

The only possible alternative to Abu Ghraib Prison was Karban'i Saad Prison. This prison was under construction prior to the war and had the capability of housing up to 2,800 dangerous inmates; however, it was completely dismantled and destroyed by occupying Arab refugee families and is no longer an option.

Al Hakmia Prison located in Baghdad, operated previously by the Iraq Internal Security Agency (Secret Police), has 56 maximum security cells which could only house 300 inmates. It is too small to support the criminal justice system's short term or long term needs.

All other structures assessed as prisons are cement block, covered with plaster, dormitory housing for low custody prisoners. None of these would be classified as prison facilities by today's professional standards.

### **Why can't we build something?**

It would take 2 to 3 years to build a 3,100 bed maximum security prison for dangerous inmates at a cost of approximately \$175 million and high security beds are needed as soon as possible.

The assessment team does recommend the construction of new state-of-the-art modular high security prisons within Iraq to replace Abu Ghraib Prison, and other small inefficient dormitory style prisons.

Page 1

Department of Prisons, 16 June 2003)



**COALITION PROVISIONAL AUTHORITY**  
**Ministry of Justice, Iraqi Correctional Services**  
**BAGHDAD, IRAQ**  
**APO AE 09302**

22 February 2004

**MEMORANDUM FOR RECORD**

**SUBJECT:** Authority to Draft Payment to Al Erez Co.

This memorandum shall serve as notice that Sarkies Seebo Sarkies is authorized to draft payment from the Prisons Department emergency funds account at the Rafidain Bank, Al Mansour branch.

Sarkies Seebo Sarkies is directed, without option, to make final payment on the contract with Mohammed Kamil Jwad Al-Khafajy, Al Erez Company.

Sarkies Seebo Sarkies is hereby directed to make payment for the balance due of U.S. \$108,500 per attached invoices. As noted in the memorandum dated 24 August 2003 the balance of each contract is due upon contract completion.

The Baghdad Central laundry facility was completed on 11 January 2004. Normal tendering processes were not possible at the time of contract letting. The contract was awarded to Al-Erez Company in order to refurbish the prison quickly and under emergency conditions.

Acceptance of the facility was made by (b)(6) CPA Prisons Advisor on 11 January 2004. The acceptance letter is enclosed. The facility was additionally inspected and accepted by the U.S. military, CPT (b)(6). The letter of acceptance by the military is enclosed with a list of all the contract payments made prior to 11 January 2004.

These funds are authorized, controlled and directed for release at the sole discretion of CPA and are not to be regulated by any Iraqi ministry. Interference is in violation of CPA Regulation #3 and CPA Memorandum #4.

(b)(6)  
Military Prisons Advisor  
Ministry of Justice

Cc:  
MoJ, Directorate General of Administration for Information  
MoJ, CPA  
MoJ, Account Department  
MoJ, Prisons Department







# AI-EREZ COMPANY

## General Contracting Ltd.



No.  
Date:

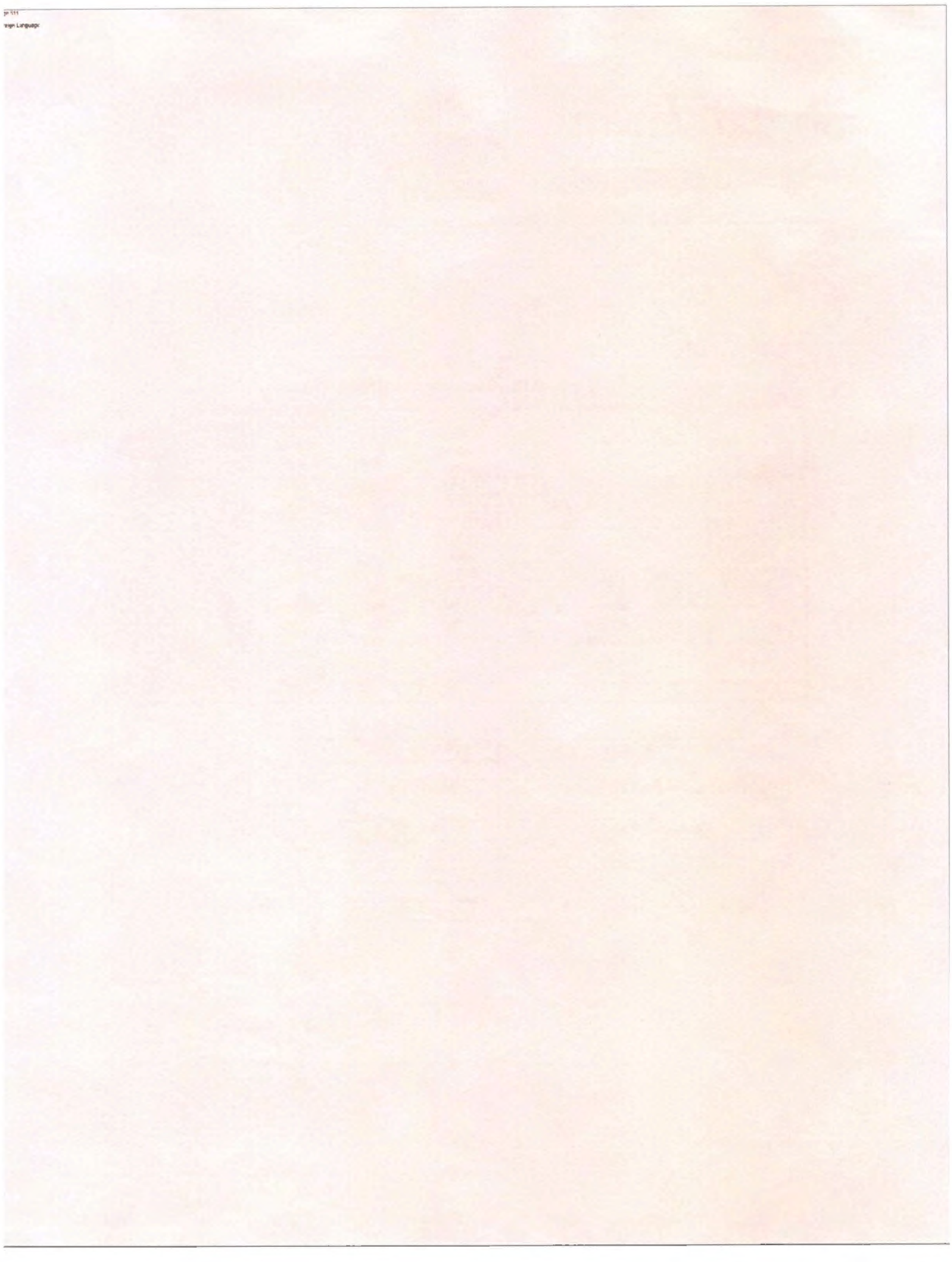
### Items of Contracts for Abu Ghraib Prison

Item	Description	Total Cost of Contract USD	First Received Payment	Second Received Payment	Third Received Payment	Payment Rest USD
1	Building of Guard Towers	184000	36800	55200	92000	0
2	Administrative and Reception Areas	196000	39200	58800	98000	0
3	Rebuilding Cell Block C	172000	34400	51600	86000	0
4	Rebuilding Cell Block D	172000	34400	51600	86000	0
5	Baking Ovens	30000	6000	24000	0	0
6	Rebuilding Sewing Factory	67000	13400	20100	33500	0
7	Rebuilding Laundry Facility	195000	39000	0	47500	108500
8	Cleaning of Baghdad Central grounds	30000	6000	24000	0	0
9	Rebuilding of Medical Wing A	85000	17000	68000	0	0
10	Completion of all Medical Wings	135000	27000	40500	67500	0
Total		1266000	253200	393800	510500	108500

Total Cost of Contracts	1266000 USD
First Received Payment	253200 USD
Second Received Payment	393800 USD
Third Received Payment	510500 USD
Total of Payment Rest	108500 USD

Mohammed Al-Khafajy  
Director







COALITION PROVISIONAL AUTHORITY  
BAGHDAD

**ACTION MEMO**

DATE 11 JAN 2004

FOR: CPT [REDACTED] Abu Ghrayeb

FROM: [REDACTED] Director, Prison Operations

SUBJECT: Acceptance and Activation of Wings 5, 6 & 7 - Abu Ghrayeb

Based upon the walk-through inspection of Phase II of Abu Ghrayeb on 10 JAN 2004, the project was accepted as substantially complete.

Therefore, as of 14 JAN 2004, cell blocks 5, 6 and 7 can be utilized as follows:

BUILDING	UTILIZATION OF CELL BLOCK	BEDS
CB 5A	General Pop – Juvenile Males - temporary	128
CB 5B	General Pop – Adult Males	160
BAY 5C Up	General Pop – Adult Females	60
BAY BC Dn	General Pop – Juvenile Females – temporary	60
CB 7B	Isolation Cells – temporary	40

The utilization of these beds is based upon the current staffing level and the transfer/reporting of 190 Iraqi Correctional Officers (ICO) who graduated on 7 JAN 2004.

This means that the military is to discontinue placing Iraqi criminals in CB 1B. The placement of inmates in the housing units listed above, particularly the temporary facilities, will enable management time to coordinate and arrange to transfer/transport the inmate(s) to the appropriate facility (Al Karkh, Rusafa III or Isenbaret). It is anticipated that this will be finalized by 13 JAN 2004.

As further discussion is required, please contact me at your earliest convenience. Thank you.

Cc: [REDACTED] Senior Advisor, Ministry of Justice  
COL [REDACTED] Abu Ghrayeb  
[REDACTED] Director, Prisons Department  
COL [REDACTED] Ministry of Justice  
COL [REDACTED] Chief of Staff, Ministry of Justice  
COL [REDACTED] MOJ Prisons  
LTC [REDACTED] Abu Ghrayeb  
MAJ [REDACTED] Abu Ghrayeb  
MAJ [REDACTED] Military Intelligence, Abu Ghrayeb

UNCLASSIFIED









17 FEB 2004

MEMORANDUM FOR COALITION PROVISIONAL AUTHORITY

FROM: CPT [redacted] Acting Company Commander 372<sup>nd</sup> MP CO Abu Gharaib Prison

RE: Contract to build the prison laundry

1. On 16 FEB 04 Mohamed Al-Khafji, a representative of the Eler Company, was on site for an inspection of the prison laundry.

2. Installed was:

- A. 2 sinks
- B. 2 showers
- C. 2 toilets
- D. 2 Schulthess SF 35 dryers
- E. 1 Broadbent sterilizer
- F. 2 Electrolux Wascator IT300 washers
- G. 2 Dry sinks
- H. 2 Ghidini Bervento clothe presses

3. Electricity was applied to all the appliances and they appeared in working order. The plumbing system is complete and appears operational. No water was applied to the system because the water tank the contractor installed has not been filled by Army assests.

4. Your point of contact for this is the undersigned at DSN [redacted] or

[redacted]

[redacted]

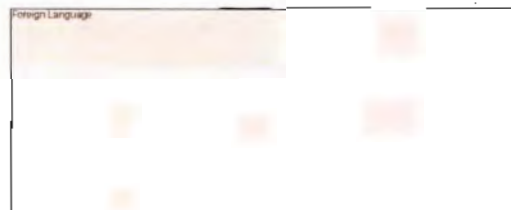
CPT, MP  
Acting Commander





**AL-EREZ COMPANY**

**General Contracting Ltd.**



No. :

Date:



**To \ MP (US)**

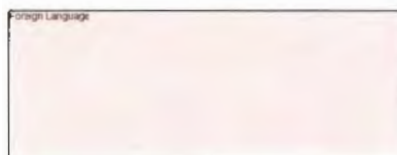
**Sub. / Invoice**

*Dear Sirs,  
Accept our regards.*

**As we have finished our work in Rebuilding Laundry Facility for Abo Ghraib Prison with all items included in the tender, we ask you gently for the rest amount which is 108500 USD.**

*Thank you for your cooperation with our best regards.*

**Director Manager  
MOHAMMED AL KHAFAJY.**











**Ministry of Justice  
Office of Coalition Provisional Authority  
Baghdad, Iraq APO AE 09302**

28 August 2003

**MEMORANDUM FOR RECORD**

**SUBJECT: Authority to Draw Funds for Baghdad Central Contract Payments**

This memorandum shall serve as notice that Mr. Khazi Yaseen Taha, Sarkies Sibo Sarkies, and Hameed Jabour Aboud are the authorized account managers for the Prisons Department emergency funds account at the Al Rafidain Bank, Al Mansour branch.

The authority includes drafting checks against the following contracts for Abu Ghraib prison:

- \$184,000 Building of Guard Towers
- \$196,000 Administrative and Reception Areas
- \$172,000 Rebuilding Cell Block C
- \$172,000 Rebuilding Cell Block D
- \$30,000 Baking Ovens
- \$67,000 Rebuilding Sewing Factory
- \$195,000 Rebuilding Laundry Facility
- \$30,000 Cleaning of Baghdad Central grounds
- \$85,000 Rebuilding of Medical Wing A
- \$135,000 Completion of all Medical Wings

Checks will be drafted at 20% of each contract as a down payment and to begin construction. The balance of each contract is due upon contract completion.

The Baghdad Central project was initiated in early June of 2003.. Normal tendering processes were not possible at the time. The contract was awarded to Al-Erez Company in order to refurbish the prison quickly under emergency conditions.

[Redacted Signature]  
Senior Prisons Advisor  
Ministry of Justice



*Approved:*  
*[Signature]*  
*Sam Adams to Fawaz Mansour*  
*8/29/03*

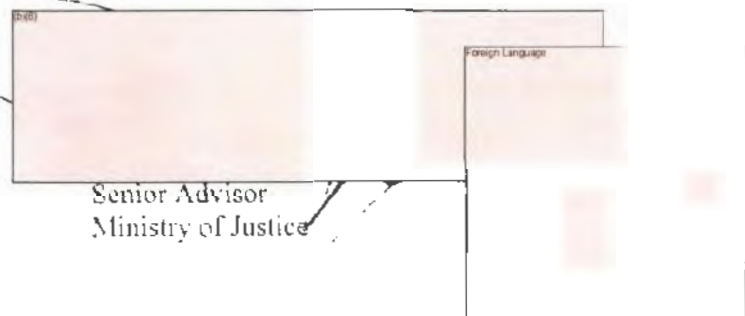
To: Ministry of Justice  
Prisons Department

Subject: Contract Number 0306-001 Dated June 2003  
For amount of U.S.\$1,650,602.03  
Contractor: Al-Erez Company

We enclose a photocopy of the statement consisting of authority to draw funds in U.S. dollars from emergency funds account held with Rafidain Bank, Al-Mansour branch, Baghdad covering payment of amounts of contracts for Abu Ghraib prison as detailed in the aforesaid statement.

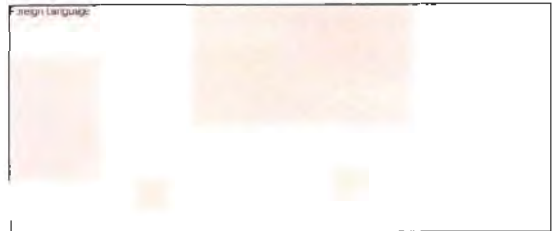
We hereby authorize you to pay the amounts of the contracts quoted in the enclosed statement as follows:

- (1) 20% of each contract to be paid immediately.
- (2) 80% of each contract to be paid after completion of the work against presentation of certificate of finishing whole the works and accepted by our engineers that all the work is done in order.



Cc:  
MoJ, Directorate General of Administration for Information  
MoJ, CPA  
MoJ, Account Department  
MoJ, Prisons Department

**AL-EREZ COMPANY**  
**General Contracting Ltd.**



No..

Date:



To \ MP (US)

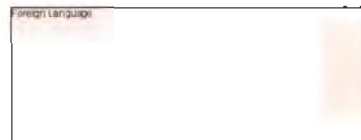
Sub. / Invoice

*Dear Sirs,  
Accept our regards.*

As far as we have the work with all items concerned in Block C. We request the rest of the payment of 50% which is 86 000 \$.

*Thank you for your cooperation with our best regards.*

**Director Manager**  
**MOHAMMED AL KHAFAJY.**



I certify All work is completed as per stated between the contractor and the office. Nothing further is required for full payment to be made.



copy to  
10/11/2014



**AL-EREZ COMPANY**  
**General Contracting Ltd.**



Foreign Language

No.  
Date:

Foreign Language

To \ MP (US)

Sub. / Invoice

*Dear Sirs,  
Accept our regards.*

As far as we have the work with all items concerned in Block D. We request the rest of the payment of 50% which is 86 000 \$.

*Thank you for your cooperation with our best regards*

**Director Manager**  
**MOHAMMED AL KHAFAJI.**

Foreign Language

I CERTIFY ALL WORK IS COMPLETED AS PER STATED BETWEEN THE CONTRACTOR AND THE OFFICE. NOTHING FURTHER IS REQUIRED FOR FULL PAYMENT TO BE MADE.

Foreign Language

2014, 10  
18/10/14

Foreign Language



**AI-EREZ COMPANY**  
**General Contracting Ltd.**



No.:

Date:

Foreign Language



To \ MP (US)

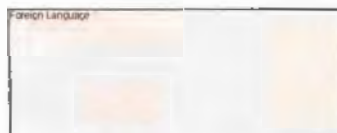
Sub. / Invoice

*Dear Sirs,  
Accept our regards.*

As far as we have completed the whole work in the Sewage Factory. We request you the rest of the payment of 50% which is 33 500 \$.

*Thank you for your cooperation with our best regards.*

**Director Manager**  
**MOHAMMED AL KHAFAJY.**



*I certify all work is completed as per stated between the contractor and this office. NOTHING FURTHER IS REQUIRED FOR FULL PAYMENT TO BE MADE*

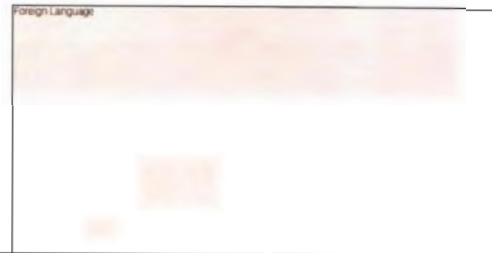


*10/11/80*



**AI-EREZ COMPANY**

**General Contracting Ltd.**



No.:

Date:



To \ MP (US)

Sub. / Invoice

*Dear Sirs,  
Accept our regards.*

As far as we have completed the work in the Laundry facility with all items concerned. We request the rest of the amount of 50% which is 47 500 \$.

*Thank you for your cooperation with our best regards.*

Director Manager  
MOHAMMED AL KHAFAIY.



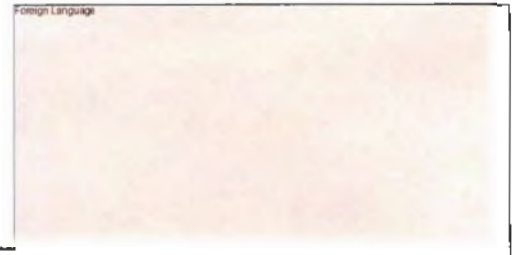
I CERTIFY ALL WORK IS COMPLETED AS PER STATED BETWEEN THE CONTRACTOR  
AND THIS OFFICE. NOTHING FURTHER IS REQUIRED FOR FULL PAYMENT TO BE MADE



Copy of  
Invoice 306



**AI-EREZ COMPANY**  
**General Contracting Ltd.**



No.:

Date:



To \ MP (US)

Sub. / Invoice

*Dear Sirs,  
Accept our regards.*

As far as we have completed the whole work with all items concerned in the Administrative and Reception Areas, we request the rest of the amount of 50% which is 98 000 \$.

*Thank you for your cooperation with our best regards.*

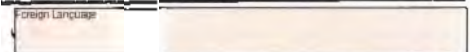
**Director Manager**  
**MOHAMMED AL KHAFAJY.**



I CERTIFY ALL WORK IS COMPLETED AS PER STATED BETWEEN THE CONTRACTOR AND THIS OFFICE. NOTHING FURTHER IS REQUIRED FOR FULL PAYMENT TO BE MADE.



10.11.2006



**AL-EREZ COMPANY**  
**General Contracting Ltd.**



No.:

Date:



To \ MP (US)

Sub. / Invoice

*Dear Sirs,  
Accept our regards.*

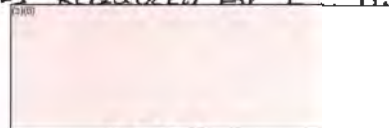
As far as we have concerned the work for the completing of medical wings with all items concerned, we request the rest of the amount of 50% which is 67500 s.

*Thankyou for your cooperation with our best regards.*

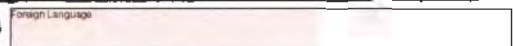
**Director Manager**  
**MOHAMMED AL KHAFAJY.**



I CERTIFY ALL WORK IS COMPLETED AS PER STATED BETWEEN THE CONTRACTOR AND THIS OFFICE NOTHING FURTHER IS REQUIRED FOR PAYMENT TO BE MADE.

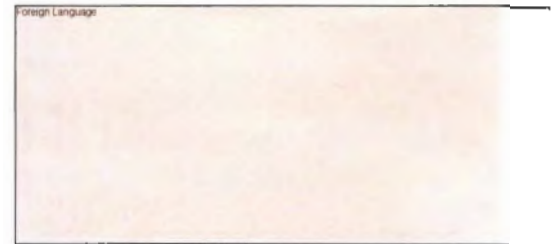


Amr, od  
18th mp 300



**AI-EREZ COMPANY**

**General Contracting Ltd.**



No..  
Date:



To \ MP (US)

Sub. / Invoice

*Dear Sirs,  
Accept our regards.*

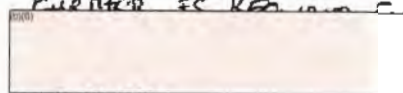
We request for the rest of the amount of the Guarding Towers as far as we have finished the work with all items concerned. The rest of the amount is the 50% which is 92 000 \$.

*Thank you for your cooperation with our best regards.*

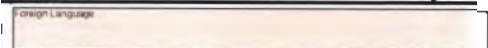
**Director Manager  
MOHAMMED AL KHAFAIY.**



I CERTIFY ALL WORK IS COMPLETED AS PER STATED BETWEEN THE CONTRACTOR  
AND THE OFFICE NOTHING FURTHER IS REQUIRED. Full payment to be made.



22.02  
13th MP BDE





**Ministry of Justice  
Office of Coalition Provisional Authority  
Baghdad, Iraq APO AE 09302**

28 August 2003

**MEMORANDUM FOR RECORD**

**SUBJECT:** Authority to Draw Funds for Baghdad Central Contract Payments

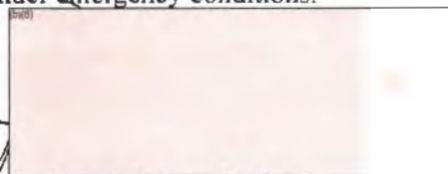
This memorandum shall serve as notice that Mr. Khazi Yaseen Taha, Sarkies Sibo Sarkies, and Hameed Jabour Aboud are the authorized account managers for the Prisons Department emergency funds account at the Al Rafidain Bank, Al Mansour branch.

The authority includes drafting checks against the following contracts for Abu Ghraib prison:

- ✓ \$184,000 Building of Guard Towers
- ✓ \$196,000 Administrative and Reception Areas
- ✓ \$172,000 Rebuilding Cell Block C
- ✓ \$172,000 Rebuilding Cell Block D
- \$30,000 Baking Ovens
- ✓ \$67,000 Rebuilding Sewing Factory
- \$195,000 Rebuilding Laundry Facility
- ✓ \$30,000 Cleaning of Baghdad Central grounds
- ✓ \$85,000 Rebuilding of Medical Wing A
- ✓ \$135,000 Completion of all Medical Wings

Checks will be drafted at 20% of each contract as a down payment and to begin construction. The balance of each contract is due upon contract completion.

The Baghdad Central project was initiated in early June of 2003. Normal tendering processes were not possible at the time. The contract was awarded to Al-Erez Company in order to refurbish the prison quickly under emergency conditions.



Senior Prisons Advisor  
Ministry of Justice



Sam Adnan & Tamer Khazri  
8/24/03

**AI-EREZ COMPANY**

**General Contracting Ltd.**



No.:  
Date:

**Items of Contracts for Abu Ghraib Prison**

Item	Description	Total Cost of Contract USD	20% Received Payment	50% Received Payment	% of Payment Rest	Payment Rest USD
1	Building of Guard Towers	184000	36800	55200	50%	92000
2	Administrative and Reception Areas	196000	39200	58800	50%	98000
3	Rebuilding Cell Block C	172000	34400	51600	50%	86000
4	Rebuilding Cell Block D	172000	34400	51600	50%	86000
5	Baking Ovens	30000	6000	24000	0%	0
6	Rebuilding Sewing Factory	67000	13400	20100	50%	33500
7	Rebuilding Laundry Facility	195000	39000	0	80%	156000
8	Cleaning of Baghdad Central grounds	30000	6000	24000	0%	0
9	Rebuilding of Medical Wing A	85000	17000	68000	0%	0
10	Completion of all Medical Wings	135000	27000	40500	50%	67500
	Total	1266000	253200	393800		619000

Total Cost of Contracts	1266000 USD
First Received Payment	253200 USD
Second Received Payment	393800 USD
Total of Payment Rest	619000 USD

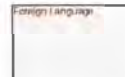
**Mohammed Al-Khafajy**  
Director

**AI-EREZ COMPANY**

**General Contracting Ltd.**



No.:  
Date:



To \ MP (US)

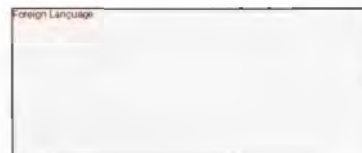
Sub. / Invoice

*Dear Sirs,  
Accept our regards.*

As we have finished our work in *Building of Guards Towers for Abo Ghraib Prison* with all items included in the tender, we ask you gently for the rest amount of 50% which is **92000 USD**.

*Thank you for your cooperation with our best regards.*

*Director Manager*  
**MOHAMMED AL KHAFAY.**



Foreign Language

**AI-EREZ COMPANY**

**General Contracting Ltd.**



Foreign Language

No.:

Date:

Foreign Language

الى /

To \ MP (US)

Sub. / Invoice

*Dear Sirs,  
Accept our regards.*

As we have finished our work in Administrative and Reception Areas for Abo Ghraib Prison with all items included in the tender, we ask you gently for the rest amount of 50% which is 98000 USD.

*Thank you for your cooperation with our best regards.*

*Director Manager*  
**MOHAMMED AL KHAFAYJ.**

Foreign Language

Foreign Language

**AI-EREZ COMPANY**

**General Contracting Ltd.**



Foreign Language

No.:  
Date:

Foreign Language

Foreign Language

To \ MP (US)

Sub. / Invoice

*Dear Sirs,  
Accept our regards.*

As we have finished our work in *Rebuilding Cell Block C for Abo Ghraib Prison* with all items included in the tender, we ask you gently for the rest amount of 50% which is 86000 USD.

*Thank you for your cooperation with our best regards.*

*Director Manager*  
**MOHAMMED AL KHAFAY.**

Foreign Language



**AI-EREZ COMPANY**

**General Contracting Ltd.**



Foreign Language

No.:  
Date:

Foreign Language

Foreign Language

To \ MP (US)

Sub. / Invoice

*Dear Sirs,  
Accept our regards.*

As we have finished our work in *Rebuilding Cell Block D for Abo Ghraib Prison* with all items included in the tender, we ask you gently for the rest amount of 50% which is 86000 USD.

*Thankyou for your cooperation with our best regards.*

*Director Manager*  
**MOHAMMED AL KHAFAJY.**

Foreign Language

Foreign Language

**AI-EREZ COMPANY**

**General Contracting Ltd.**



No.:  
Date:



To \ MP (US)

Sub. / Invoice

*Dear Sirs,  
Accept our regards.*

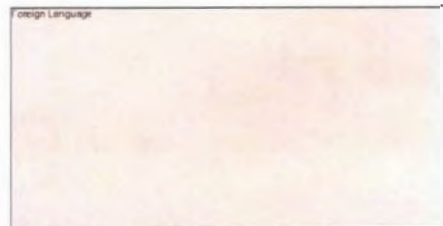
As we have finished our work in *Rebuilding Sewing Factory for Abo Ghraib Prison* with all items included in the tender, we ask you gently for the rest amount of 50% which is 33500 USD.

*Thankyoufor your cooperation with our best regards.*

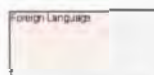
*Director Manager*  
**MOHAMMED AL KHAFAYJ.**

**AI-EREZ COMPANY**

**General Contracting Ltd.**



No.:  
Date:



To \ MP (US)

Sub. / Invoice

*Dear Sirs,  
Accept our regards.*

As we have finished our work in *Rebuilding Laundry Facility for Abo Ghraib Prison* with all items included in the tender, we ask you gently for the rest amount of 80% which is **156000 USD**.

*Thankyou for your cooperation with our best regards.*

*Director Manager*  
**MOHAMMED AL KHAFAYJ.**

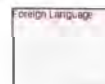
Foreign Language

**AI-EREZ COMPANY**

**General Contracting Ltd.**



No.:  
Date:




To \ MP (US)

Sub. / Invoice

*Dear Sirs,  
Accept our regards.*

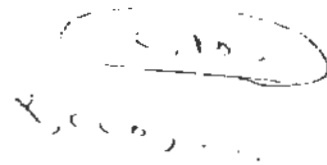
As we have finished our work in Completion of a// Medical Wings for Abo Ghraib Prison with all items included in the tender, we ask you gently for the rest amount of 50% which is 67500 USD.

*Thankyou for your cooperation with our best regards.*

  
**Director Manager**  
**MOHAMMED AL KHAFAJY.**

Foreign Language

	\$US Accounts:	\$US Tot Spent:	\$ US Balance:	Abu due: \$510,500	"P us Up" Safe:	Proj open PRB	PRB +/- var:
ICS Budget	\$ 3,882,104	\$ 1,390,926	\$ 2,491,178	Balance after pymt	\$ 281,008	Estimates:	
PRB Account	\$ 2,150,000	\$ 972,814	\$ 1,177,186	\$ 666,586	\$ 947,694	\$ 850,986	\$ 96,708
Tot of Merged Accts:	\$ 6,032,104	\$ 2,363,740	\$ 3,668,364				
??? Sarkies----->	\$ 1,518,354						





PRB #:	Proj Req # and Site Ref:	PR Value:	Form 5000 (drawdown):	Remain Draw:	Cash in Hand:	Receipts:	Unpd Contracts:	PR Bal:
15	Al Hillah	\$126,623	\$126,623	\$0		\$96,623		\$30,000
47	Baghdad Central 2 cell blocks	\$172,000	\$172,000	\$0		\$172,000		\$0
48	Kazamiyah Female Prison	\$92,909	\$92,909	\$0			\$0	\$92,909
50	Rpr Police Acad (Prison)	\$66,140	\$66,140	\$0		\$53,592		\$12,548
120	Karkh refit	\$0	\$0	\$0		\$80,000		(\$80,000)
135	All uniforms, rec equip	\$199,350	\$199,350	\$0		\$12,072	\$82,176	\$105,102
136	All beds, pers hygiene, food, etc.	\$198,000	\$198,000	\$0		\$227,246	\$0	(\$29,246)
137	All Medical and welfare	\$199,380	\$199,380	\$0		\$151,510	\$90,000	(\$42,130)
174	Female Prison Renovation	\$0	\$0	\$0		\$0		\$0
186	Badush Facility Rebuild	\$2,900,000	\$1,400,000	\$1,500,000		\$330,200	\$125,000	\$2,444,800
198	All steel bunk beds	\$101,970	\$101,970	\$0		\$98,000		\$3,970
199	Rpr Police Acad (Prison) Kitchen	\$22,190	\$22,190	\$0		\$22,200		(\$10)
223	Baghdad Central 4 compound refit	\$1,755,500	\$1,755,500	\$0		\$483,600	\$1,012,800	\$259,100
336	Eisenbaret/Hakimia refit	\$38,000	\$38,000	\$0		\$38,000	\$13,500	(\$13,500)
353	Tasferat Kitchen	\$25,800	\$25,800	\$0		\$25,800		\$0
370	Sec&Op Equip, Baghdad	\$810,754	\$810,754	\$0	\$140,368	\$9,029	\$661,357	
		\$6,708,616	\$5,208,616	\$1,500,000	\$3,277,625	\$1,931,211	\$1,332,505	\$3,444,900
			\$3,808,616					
			\$3,545,707	← Sarkies & Errol Draws		Actual cash Remaining:		\$322,105
			\$1,662,909	← Larry, Lane, Terry and Ken Draws				
								\$3,263,716

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IRAQI CORRECTIONAL SERVICES

PR and Spending Reconciliation

Cell: C6

Comment:   
value is \$48,000; not drawn

Cell: C10

Comment:   
value is \$22,500; not drawn

Cell: C11

Comment:   
???MAJ Dan Evans drew against this??? How much???2,900,00

Cell: H15

Comment:   
PR denied; add-on contract stopped and balance is due

Cell: F18

Comment:   
Cash in Mosul is assumed to be 100% accounted for and is added into this cell; 15,000 at Hillah

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## PR and Spending Reconciliation

G:\Purchasing and Receipts\PR and Spending Reconciliation

PR #	Item:	Qty:	Amount:	Pymt Sht Entry:	Date:	Vendor:	Utilizing Prison:	
15	Al Hillah Project		\$66,623.00		29-Jul-03	Hayder Lutfi Mehdi	Al Hillah	
15	Al Hillah Project		\$30,000.00			Hayder Lutfi Mehdi	Al Hillah	\$96,623.00
47	2 cell blocks		\$172,000.00	to CW4 Ward	4-Aug-03	Sami Abdulla	Abu Ghraib	\$172,000.00
50	water pump repair		\$106.67		18-Jun-03	Ali Workshop		
50	kitchen equipment (2/3) & food (1/3)		\$1,000.00		18-Jun-03	Ghadeer IM Abdel J Tasferat, Rusafa & Salhya		
50	tool box	4	\$35.00		19-Jun-03	Al-Mustafa Shop		
50	brooms, locks, hardware		\$165.35		19-Jun-03	Dhrgham Shop	Tasferat, Rusafa & Salhya	
50	door supplies		\$233.33		22-Jun-03	Crown Wardrobe	Al Tasferat	
50	petty cash to GEN Ahmed		\$100.00		28-Jun-03		Al Tasferat	
50	lamps and electrical supplies	200	\$195.71		28-Jun-03	Al-Whag Shop		
50	vehicle repairs		\$383.33		30-Jun-03		Al Tasferat	
50	vehicle repair		\$225.00		1-Jul-03		Al Tasferat	
50	petty cash, SSG		\$250.00		12-Jul-03		Al Tasferat	
50	gate and bureaus		\$2,300.00		12-Jul-03	Khalil Ibrahim Mah	Al Tasferat	
50	power distribution plant		\$30,000.00	to CW4 Ward	12-Jul-03			
50	lamps and electrical supplies	200	\$87.80		20-Jul-03	Al-Khulafa Showsho	Al Tasferat	
50	containers	4	\$47.50		21-Jul-03	Abu Yasser Shop	Al Tasferat	
50	petty cash, SSG		\$2,000.00		12-Aug-03		Al Tasferat	
50	air conditioners		\$300.00		13-Aug-03			
50	badging system		\$1,801.00		13-Aug-03	Midad Computer Services		
50	petty cash, SSG		\$2,000.00		18-Aug-03		Al Tasferat	
50	petty cash, CPT J		\$5,000.00		28-Aug-03		Tasferat, Rusafa & Salhya	
50	hose, brooms and drum	2	\$16.17				Al Tasferat	
50	hardware and brooms		\$95.42			Saad Shop		
50	Electrical supplies		\$200.00	to: Ra'd Kamil				
50	vehicle repairs - GEN Ahmed		\$200.00				Al Tasferat	
50	office furniture - GEN Ahmed		\$500.00				Al Tasferat	
50	copier	1	\$1,250.00					
50	swamp cooler		\$5,100.00					\$53,592.28
120	Karkh Detention Center		\$80,000.00	to CW4 Ward	4-Aug-03	Sami Abdulla	Karkh	\$80,000.00
135	clothes		\$0.67		19-Jun-03	Jumah Works Threading		
135	hats	150	\$525.00		19-Jun-03	Jooma Tanesh Jaber		
135	clothing contract deposit		\$1,000.00		19-Jun-03	Jumah Works Threading		
135	trousers	300	\$1,500.00		19-Jun-03	Jooma Tanesh Jaber		
135	shirts	450	\$2,025.00		19-Jun-03	Jooma Tanesh Jaber		
135	towels		\$410.70		1-Jul-03		Tasferat, Rusafa & Salhya	
135	hats	150	\$525.00		8-Jul-03	Jooma Tanesh Jabe	Al Tasferat	
135	trousers	207	\$1,035.00		8-Jul-03	Jooma Tanesh Jabe	Al Tasferat	

Prepared by:



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## PR and Spending Reconciliation

G:\Purchasing and Receipts\PR and Spending Reconciliation

135 shirts	245	\$1,102.50		8-Jul-03 Jooma Tanesh Jabe Al Tasferat	
135 towels	500	\$383.33		12-Jul-03 Dorayed Shop	Abu Ghraib
135 see Jumah receipt back: 9 July		\$1,600.00	Thair	19-Jul-03 Jumah Works Threading	
135 balance of uniform contract		\$1,450.00	Thair	20-Jul-03	
135 towels	144	\$8.00		21-Jul-03	Al Tasferat
135 samples		\$7.00	Ra'id	17-Jul-03	
135 samples		\$500.00			Abu Ghraib
136 cups	504	\$2.85		Amer Huseen Ali	Tasferat, Rusafa & Salhya
136 paper	2	\$4.00		19-Jun-03 Sahet Office Supply	
136 PC services		\$25.00		13-Jun-03 Ra'id	
136 PC services		\$30.00		19-Jun-03 Ra'id	
136 ice		\$30.00		19-Jun-03 SGT Cintron	
136 ice		\$50.00		27-Jun-03 SGT Burges	Alfhaliya
136 graduation food		\$50.00	Thair	20-Aug-03	Al Tasferat
136 Electrical supplies		\$55.00	Hameed	15-Jul-03	Dawoodie
136 spoons and plates	1000	\$58.00	Dr. Harith	28-Jul-03 Al-Akhawain	Al Tasferat
136 Electrical supplies		\$64.33		27-Jul-03	Dawoodie
136 cleaning supplies		\$65.00		Al-Warda	Tasferat, Rusafa & Salhya
136 personal hygiene	10	\$65.35		Al-Warda	Tasferat, Rusafa & Salhya
136 personal hygiene	24	\$68.00		21-Jan-00 Abass Shop	Al Tasferat
136 soap and detergent		\$71.71		29-Jun-03 Abass ShoD	
136 cups	504	\$74.00		25-Jun-03 Al-Abadi Shop	Tasferat, Rusafa & Salhya
136 tires. bus	2	\$75.00		12-Jul-03	Al Tasferat
136 tooth paste and toothbrushes: each		\$78.00		1-Jul-03	
136 soap and detergent	200	\$87.00		28-Jun-03 Abass Shop	
136 printer cartridges		\$110.00	SSG	25-Aug-03	Tasferat, Rusafa & Salhya
136 badging system material		\$110.00	AJ	26-Aug-03	Tasferat, Rusafa & Salhya
136 shampoo	400	\$112.50		22-Jul-03 Al-Akhawain	Al Tasferat
136 trash bags	2400	\$143.75		21-Jul-03 Abo Hasssanen Shc	Al Tasferat
136 spoons and plates and cups	500	\$148.00		25-Jun-03 Al-Abadi Shop	Tasferat, Rusafa & Salhya
136 plates and spoons and bowls		\$150.00		10-Jul-03	Tasferat, Rusafa & Salhya
136 trash bags(100) and plates and spoons and	1800	\$165.00		25-Jun-03 Al-Barazanchi Shop	Al Tasferat
136 cleaning supplies	10	\$167.10		28-Jun-03 H.A.M. Rabia	
136 plates and spoons and bowls	5400	\$188.00		24-Jun-03 Al-Barazanchi Shop	
136 personal hygiene	500	\$188.50		12-Jul-03 Al-Akhawain	Tasferat, Rusafa & Salhya
136 photocopies- CO Applications		\$190.00	MAJ		
136 personal hygiene	200	\$191.50		24-Jun-03 Hayder Shops	
136 containers and wash tubs	6	\$201.43		19-Jun-03 Al-Rahman Showro	Tasferat, Rusafa & Salhya
136 badaina svstern material		\$220.00	AJ	6-Aug-03	
136 personal hygiene		\$296.00	Hameed	7-Aug-03	
136 wash basins and trash baskets	200	\$306.67		12-Jul-03 Al-Baydev ShoD	Abu Ghraib
136 plates and spoons and bowls	2000	\$376.00	CPT	26-Jul-03 Tamimi Global Co.	Tasferat, Rusafa & Salhya

Prepared by: [signature]

136 supplies		\$450.00	Hameed	21-Jul-03	Tasferat, Rusafa & Salhya
136 catering		\$500.00	(b)(6)	28-Jun-03	Ghadeer IM Abdel J Tasferat, Rusafa & Salhya
136 tooth paste and toothbrushes: each	1008	\$546.00		12-Jul-03	Jasem Mohammed, Tasferat, Rusafa & Salhya
136 chairs, typing	20	\$620.00		9-Jul-03	
136 chairs, office	20	\$640.00		9-Jul-03	Dawoodie
136 plates and spoons and bowls		\$976.00	Thair	30-Jul-03	Tasferat, Rusafa & Salhya
136 desks, office	20	\$1,000.00		9-Jul-03	Dawoodie
136 plates and spoons and bowls	19000	\$1,001.81		30-Jul-03	Tasferat, Rusafa & Salhya
136 prisoner supplies		\$1,497.70	(b)(6)		Abu Ghraib
136 supplies		\$2,000.00	Hameed and Tah	12-Jul-03	Tasferat, Rusafa & Salhya
136 cleaning supplies, etc.		\$2,052.85			Tasferat, Rusafa & Salhya
136 catering		\$3,200.00	(b)(6)	2-Jul-03	Ghadeer IM Abdel J Tasferat, Rusafa & Salhya
136 catering		\$4,500.00		2-Aug-03	Ghadeer IM Abdel J Tasferat, Rusafa & Salhya
137 catering		\$15,346.00		6-Oct-03	Ghadeer IM Abdel J Tasferat, Rusafa & Salhya
138 catering		\$16,400.00		14-Oct-03	Ghadeer IM Abdel J Tasferat, Rusafa & Salhya
136 catering		\$4,727.00		4-Aug-03	Ghadeer IM Abdel J Tasferat, Rusafa & Salhya
136 caterina		\$5,400.00		14-Jul-03	Ghadeer IM Abdel J Tasferat, Rusafa & Salhya
136 air conditioners	16	\$5,520.00		9-Jul-03	Dawoodie
136 catering		\$12,000.00	(b)(6)	19-Aug-03	Ghadeer IM Abdel J Tasferat, Rusafa & Salhya
136 catering		\$14,410.00		27-Jul-03	Ghadeer IM Abdel J Tasferat, Rusafa & Salhya
136 catering		\$16,555.00		29-Sep-03	Ghadeer IM Abdel J Tasferat, Rusafa & Salhya
136 caterina		\$17,300.00		26-Aug-03	Ghadeer IM Abdel J Tasferat, Rusafa & Salhya
136 catering		\$17,400.00		1-Sep-03	Ghadeer IM Abdel J Tasferat, Rusafa & Salhya
136 caterina		\$18,182.00		22-Sep-03	Ghadeer IM Abdel J Tasferat, Rusafa & Salhya
136 catering		\$18,800.00		8-Sep-03	Ghadeer IM Abdel J Tasferat, Rusafa & Salhya
136 catering		\$19,604.00		15-Sep-03	Ghadeer IM Abdel J Tasferat, Rusafa & Salhya
136 catering		\$22,400.00		11-Aug-03	Ghadeer IM Abdel J Tasferat, Rusafa & Salhya
					<b>\$227,246.05</b>
137 pillows	200	\$450.00		19-Jun-03	Ali Rjee Mazeed Al Tasferat
137 covers, pillows	400	\$800.00		19-Jun-03	Ali Rjee Mazeed Al Tasferat
137 bunks, double	15	\$900.00	(b)(6)	19-Jun-03	Khalel Ibrahim Mah Al Tasferat
137 covers, mattresses	400	\$1,800.00		19-Jun-03	Ali Rjee Mazeed Al Tasferat
137 sheets	400	\$1,800.00		19-Jun-03	Ali Rjee Mazeed Al Tasferat
137 mattresses	200	\$2,200.00		19-Jun-03	Ali Rjee Mazeed Al Tasferat
137 beds	30	\$1,800.00	(b)(6)	25-Jun-03	Tasferat, Rusafa & Salhya
137 bunks, double	15	\$900.00		27-Jun-03	Khalel Ibrahim Mahmoud
137 bunks		\$400.00		6-Jul-03	Khalel Ibrahim Mahmoud
137 bunks	20	\$600.00		6-Jul-03	Ali Rjee Mazeed
137 mattresses	100	\$450.00		7-Jul-03	Ali Rjee Mazeed
137 bunks		\$200.00	(b)(6)	8-Jul-03	
137 covers, pillows and mattresses		\$5,000.00		9-Jul-03	Ali Rjee Mazeed
137 samoles: chairs/stools		\$7.00	to: Rai'd Kamil	17-Jul-03	
137 stools (700) and cleaning supplies	20	\$1,523.00	Hameed	21-Jul-03	Houseware Shop Abu, Tasferat, Salhya



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PR and Spending Reconciliation

G:\Purchasing and Receipts\PR and Spending Reconciliation

137 bunks	100	\$1,000.00	(b)(6)	7-Aug-03		
137 bunks	1000	\$90,000.00	(b)(6)	10-Aug-03	Sami Abdulla	
137 covers, pillows and mattresses		\$5,600.00	(b)(6)			
137 covers, pillows and mattresses		\$36,080.00	CHECK: BANK			<b>\$151,510.00</b>
186 Badush		\$330,200.00	101st/Cortes		Badush	<b>\$330,200.00</b>
198 bunks	50	\$4,000.00	to: Rai'd Kamil	17-Jul-03	Al Tasferat	
198 bunks		\$50,000.00	to: (b)(6)	17-Jul-03		
198 gate and bunks	80	\$4,000.00	SSG (b)(6)	3-Aug-03	Khalel Ibrahim Mah	Al Tasferat
198 bunks	500	\$40,000.00	to: (b)(6)	10-Aug-03	Sami Abdulla	<b>\$98,000.00</b>
199 kitchen		\$22,200.00	to: (b)(6)	21-Aug-03	Rusafa	<b>\$22,200.00</b>
223 capital i's (CW)		\$38,000.00	to: (b)(6)	17-Jul-03	Abu Ghraib	
223 kitchen		10,000.00	to: (b)(6)	17-Jul-03	Sami Abdulla	Al Ghraib
223 Abu 3 (wall around death house)		\$12,000.00	to: (b)(6)		Al E	Baghdad Central
223 20% down payment		\$253,200.00	CHECK: BANK		Erez	Abu Ghraib
336 Eisenbaret		\$38,000.00	(b)(6)	4-Aug-03	Eisenbaret	<b>\$38,000.00</b>
353 kitchen		\$25,800.00	to: (b)(6)	17-Jul-03	Sami Abdulla	Al Tasferat
370 locks and chains	20	\$73.30		12-Jul-03	Al Safa Shop	Dawoodie
370 Nissan Buses 6 w/screens, 2 w/o	8	\$123,000.00	(b)(6)	16-Jul-03		Al Tasferat
370 handcuffs	1000	\$13,750.00		30-Jul-03	UK	
370 Site Protection Khan Bani Sa'ad		\$749.00		7-Sep-03	Shaker	Khan Bani Sa'ad
370 Site Protection Khan Bani Sa'ad		\$2,782.00		30-Sep-03	Shaker	Khan Bani Sa'ad
370 locks and chains	1	\$13.57			Al Azawi Shoo	Tasferat, Rusafa & Salhva
						<b>\$140,367.87</b>

**\$1,931,211.40**

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PR and Spending Reconciliation

G:\Purchasing and Receipts\PR and Spending Reconciliation

Cell: D3

Comment: (b)(6)

20,000 labor; 5,000 labor; 5,000 generator

Cell: D8

Comment: (b)(6)

2/3 of one contract; remaining 500 entered under PR 136

Cell: D60

Comment: (b)(6)

from S200 given to Harith; \$140 change received

Cell: D92

Comment: (b)(6)

\$26 change from \$1,000 received

Cell: D129

Comment: (b)(6)

1,575 given

Cell: D154

Comment: (b)(6)

78,000 on 27 JUL

45,000 on 16 JUL

Prepared by: (b)(6)

**CLASSIFICATION**

**TO:** OFFICE OF THE UNDER SECRETARY OF DEFENSE (COMPTROLLER)  
**FROM:** OFFICE OF RECONSTRUCTION AND HUMANITARIAN ASSISTANCE  
**SUBJECT:** Funding Request (\$ in Thousands)

223

Project number: ORHA-PR-006		Date needed: <b>ASAP</b>	
Short title: Renovation of High Security Prison		OCPA, MOJ	
Cellblock (Abu-Ghraib Prison)			
Quantity: Job	Unit price: \$1,755,500	Amount: \$1,755,500	In budget (Y/N)
Request number: PR-006-2003		Requested by (name):	
<p>Detailed description (<i>Including staffing requirements and basis for cost estimate</i>): This request is for the renovation and refurbishing of the first of four prison compounds at the Abu Ghraib prison complex. The scope of work will consist of the following: renovate all cellblocks, administrative/inprocessing area, the medical exam area, infirmary area, the administrative segregation area, two dining facility areas, a kitchen/food preparation and storage areas, a Mosque for religious services, warehouse/supply/storage areas, and repairs and replaces necessary facility utilities. Other security site work included is renovation of guard towers, perimeter lighting, communication data transfer, and rewelding of all metal stairwells. This estimate also provides a security communications system between security posts, towers and the control room, and a back-up emergency generator system. (See photo and rough diagram attached). When completed, this prison compound will support the Iraq criminal justice system with approximately 4,000 high security beds. This is the only prison site that has been assessed by the prisons assessment team that is capable of housing maximum security, dangerous inmates that can be refurbished in a reasonable period of time and in a cost efficient manner. Funding for the urgent renovation of the first two cellblocks of this compound was previously submitted, approved and work has started. The assessment team expects the first 2 cellblocks to be in full operation within the next 30 to 45 days and will provide maximum security housing for approximately 400 dangerous inmates.</p> <p>Therefore, the attached cost estimate shows a funding requirement for \$1,927,237 (See attached), and this request was reduced by the \$172,000 previously approved emergency funding request.</p> <p><b>Indicate how much, if any, of these requested resources are required for civilian police functions:</b></p> <p align="center">_____ or guard/security requirements _____</p> <p>Justification (e.g., personnel safety, security, environmental protection)</p> <p>The Prison system is an integral part of the criminal justice system. At this juncture of the process, there are no functioning prisons and none in the planning process that is capable of housing maximum security, dangerous inmates. Of all the prisons reviewed and assessed by the Prison Assessment Team, this is the only location capable of housing maximum security inmates in the short term. Safe and secure prison facilities are vital in order to protect Iraq's future interest in the effective and humane administration and accountability of the criminal justice system.</p> <p>Impact if not funded</p> <p>There will be no safe and secure, maximum security prison capacity in the Baghdad area that can safely house dangerous prisoners to support the Iraq criminal justice system when it is up and fully functioning.</p>			
<b>Item detail</b>		<b>Proposed Funding Source</b>	
Item Source:	<input checked="" type="checkbox"/> Local <input type="checkbox"/> Organic <input type="checkbox"/> External <input type="checkbox"/> Contract	<b>Iraqi funds</b> Sources: Vested assets <input checked="" type="checkbox"/> Seized assets <input type="checkbox"/>	
Currency:	<input type="checkbox"/> Local <input checked="" type="checkbox"/> US <input type="checkbox"/> No	Uses: Iraqi civil service <input type="checkbox"/> Iraqi special workers <input type="checkbox"/> Iraqi infrastructure <input checked="" type="checkbox"/>	
Reimbursable?	<input type="checkbox"/> Yes <input type="checkbox"/> No		
Name of Source:			

# CLASSIFICATION

Project number: ORHA-PR-006		Date needed: ASAP						
Short title: Renovation of High Security Prison Cellblock (Abu-Ghraib Prison)		OCPA, MOJ						
Quantity: Job	Unit price: \$1,755,500	Amount: \$1,755,500	In budget (Y/N)					
Eff could be obtained from or provided by Coalition/Partner Nation State <input type="checkbox"/> USAID <input type="checkbox"/> CENTCOM <input type="checkbox"/> ARCENT <input type="checkbox"/> Justice <input type="checkbox"/> Other: <input type="checkbox"/> Duplicate assets provided elsewhere in ORHA? Yes <input type="checkbox"/> No <input type="checkbox"/> (If yes, attach reason)		Appropriated funds Iraq Relief and Reconstruction Fund <input type="checkbox"/> Iraqi Freedom Fund <input type="checkbox"/> Natural Resource Risk Remediation Fund <input type="checkbox"/> Overseas Humanitarian Disaster & Civic Aid <input type="checkbox"/> Defense Cooperation Account <input type="checkbox"/>  Other (specify)						
ORHA Comptroller assessment:		This request has been approved by the ORHA Requirements Review Board. (Y/N)						
		ORHA Comptroller signature _____ Date _____						
<b>ORHA MISSION</b> (Billable category, select one)			Memo Police Function, Security (Y/N)					
<b>A</b> Overhead <b>ORHA</b> Headquarters administration & management								
<b>B</b> Repair of damage to oil facilities & related infrastructure (Natural Resources Risk Remediation Fund)								
6. Telecommunications								
7. Economic and financial policy								
8. Education								
10. Rule of law and governance (including police)			YES					
11. Humanitarian demining								
12. Agriculture								
13. Other Public Services								
<b>Vested or Seized Assets Spending Plan - or - Appropriation Obligation Plan</b> Dollars in Thousands, Cumulative								
It	Apr	May	Jun	Jul	Aug	Sep	BY	BY+1

**CLASSIFICATION**

Project number: ORHA-PR-006				Date needed: ASAP			
Short title: Renovation of High Security Prison Cellblock (Abu-Ghraib Prison)				OCPA, MOJ <input type="checkbox"/>			
Quantity: Job		Unit price: \$1,755,500		Amount: \$1,755,500		In budge Y/N)	
Total							
Salaries							
Travel/Transport							
Rent/Util/Maint							
Contracts							
Supplies/Equipm't							
Other							
<b>Coordination</b>							
<u>Office symbol</u>				<u>Comments (or attachment number)</u>			
<u>Decisioddisposition</u>							
Approved: _____							
Disapproved: _____							
Other: _____				Date: _____			



CONSTRUCTION COST ESTIMATE BREAKDOWN												
CONTRACTOR		CONSTRUCT		ADDRESS		PROPOSED TOTAL CONTRACT PRICE		[Inq]				
CONT ABU-GARAIB												
PURCHASE REQUEST NUMBER				ROW 51,827,237.00		WORK LOCATION		[Inq]				
LINE	UNIT OF	MATERIAL COST		LABOR COST		EQUIPMENT		LINE				
NO.	ITEM	EASUR	QUANTITY	UNIT	TOTAL	MAN-HOURS	RATE	TOTAL	HOURS	RATE	TOTAL	TOTAL
	A Area (5) Each											61,200
	B Area (6) Each											59,932
	C Area (2) Each											15,523
	D Area (1) Each											8,040
	E Area (1) Each											40,714
	Management Area											103,132
	Medical Exam.											65,603
	Isolation Admin. Office											56,992
	Infirmery											123,919
	(2) Cafeteria and Kitchen											182,908
	Small Room (2ea)											115,822
	Large Open Warehouse											144,158
	Small Open Warehouse											116,300
	Site Work											483,283
	Guard Towers											189,568
												1,752,034
	Contingency											175,203
	DATE:					FIRM NAME:	CORPS OF ENGINEERS					
	TITLE: ABU-GARAIB					BY:						

CONTRACTOR				ADDRESS				REQ				
CONTN				ABU-GARAIB				PROPOSED TOTAL CONTRACT PRICE				
PURCHASE REQUEST NUMBER				ROM 11/02/2010				WORK LOCATION /REQ				
LINE	UNIT OF			MATERIAL COST		LABOR COST			EQUIPMENT			LINE
NO	ITEM	EA	QUANTITY	UNIT	TOTAL	MAN-OURS	RATE	TOTAL	HRS	RATE	TOTAL	TOTAL
	A Area (5) Each	X										
	Remove Rubbish	Lot	1	625	625	1,600	0.75	1,200	20	120	2,400	4,225
	Electrical	Lot	1	4,500	4,500	1,200	0.75	900	30	24	720	6,120
	Mechanical	Lot	1	625	625	800	0.75	450	15	24	360	1,435
	Commo & Data	Lot	1	0	0	0	0.75	0	0	0	0	0
	Plumbing	Lot	1	18,000	18,000	2,880	0.75	2,160	90	24	2,160	22,320
	Finishes and Hardware	Lot	1	23,500	23,500	3,200	0.75	2,400	50	24	1,200	27,100
	Total A Area (5) Each				47,250	9,480		7,110			6,840	61,200
	B Area (8) Each	X										
	Remove Rubbish	Lot	1	1,000	1,000	640	0.75	480	16	120	1,920	3,400
	Electrical	Lot	1	3,520	3,520	512	0.75	384	16	24	384	4,288
	Mechanical	Lot	1	2,600	2,600	192	0.75	144	8	24	192	2,936
	Commo & Data	Lot	1	0	0	0	0.75	0	0	0	0	0
	Plumbing	Lot	1	17,600	17,600	1,040	0.75	780	192	24	4,608	22,988
	Finishes and Hardware	Lot	1	22,000	22,000	3,200	0.75	2,400	80	24	1,920	26,320
	Total B Area (8) Each				46,720	6,584		4,188			9,024	59,932
	C Area (2) Each	X										
	Remove Rubbish	Lot	1	250	250	160	0.75	120	2	120	240	610
	Electrical	Lot	1	880	880	128	0.75	96	2	48	96	1,072
	Mechanical	Lot	1	650	650	192	0.75	144	1	48	48	794
	Commo & Data	Lot	1	0	0	0	0.75	0	0	0	0	0
	Plumbing	Lot	1	4,400	4,400	260	0.75	195	24	48	1,152	5,747
	Finishes and Hardware	Lot	1	5,800	5,800	600	0.75	600	10	120	1,200	7,300
	Total C Area (2) Each				11,680	1,540		1,155			2,736	15,523
	D Area (1) Each	X										
	Remove Rubbish	Lot	1.0	150	150	72	0.75	54	2	120	240	444
	Electrical	Lot	1.0	440	440	65	0.75	49	2	24	48	537
	Mechanical	Lot	1.0	320	320	65	0.75	49	1	24	24	393
	Commo & Data	Lot	1.0	0	0	0	0.75	0	0	0	0	0
	Plumbing	Lot	1.0	2,200	2,200	320	0.75	240	24	24	576	3,016
	Finishes and Hardware	Lot	1.0	2,750	2,750	400.00	0.75	300	5	120	600	3,650
	Total D Area (1) Each				5,860	922		692			1,488	8,040

CONSTRUCTION COST ESTIMATE BREAKDOWN												
CONTRACTOR		construct			ADDRESS			Iraq				
CONTRACT		ABU-GARAIB			PROJECT TOTAL CONTRACT PRICE							
PURCHASE REQUEST NUMBER		RCM 31227 27 28			WORK LOCATION			REQ				
LINE NO	ITEM	REASON	QUANTITY	UNIT	TOTAL	MANHOURS	RATE	TOTAL	HOURS	RATE	TOTAL	LIVE TOTAL
	E Area (1) Each	X										
	Remove Rubish	Lot	1.0	125	125	192	0.75	144	2	120	240	509
	Electrical	Lot	1.0	12,500	12,500	800	0.75	450	25	24	600	13,550
	Mechanical	Lot	1.0		0		0.75	0			0	0
	Commo & Data	Lot	1.0		0		0.75	0			0	0
	Plumbing	Lot	1.0		0		0.75	0			0	0
	Finishes and Hardware	Lot	1.0	23,500	23,500	8,000	0.75	6,000	45	48	2,160	31,560
	Total E Area (1) Each				36,125	8,792		6,594			3,000	45,719
	Management Area	X										
	Remove Rubish	Lot	1	1,200	1,200	720	0.75	540	6	120	720	2,460
	Electrical	Lot	1	36,125	36,125	3,000	0.75	2,250	12	24	288	38,663
	Mechanical	Lot	1	12,300	12,300	1,450	0.75	1,088	14	24	336	13,724
	Commo & Data	Lot	1	2,450	2,450	2,000	0.75	1,500	15	24	360	4,310
	Plumbing	Lot	1	8,300	8,300	1,300	0.75	975	30	24	720	9,995
	Finishes and Hardware	Lot	1	27,500	27,500	7,200	0.75	5,400	45	24	1,080	33,980
	Total Management Area				87,875	16,670		11,753			3,504	103,132
	Medical Exam.	X										
	Remove Rubish	Lot	1	350	350	1,200	0.75	900	8	120	960	2,210
	Electrical	Lot	1	9,675	9,675	3,025	0.75	2,269	14	24	336	12,280
	Mechanical	Lot	1	8,120	8,120	620	0.75	465	8	24	192	9,777
	Commo & Data	Lot	1	1,200	1,200	420	0.75	315	4	24	96	1,611
	Plumbing	Lot	1	16,160	16,160	1,325	0.75	1,450	15	24	360	17,970
	Finishes and Hardware	Lot	1	16,700	16,700	4,500	0.75	3,375	14	120	1,680	21,755
	Total Medical Exam.				53,235	11,090		8,774			3,524	65,603
	Isolation Admin. Office	X										
	Remove Rubish	Lot	1	425	425	1,200	0.75	900	8	120	960	2,265
	Electrical	Lot	1	6,700	6,700	2,850	0.75	2,138	10	24	240	9,078
	Mechanical	Lot	1	10,000	10,000	720	0.75	540	8	24	192	10,732
	Commo & Data	Lot	1	1,200	1,200	535	0.75	401	5	24	120	1,721
	Plumbing	Lot	1	7,230	7,230	1,175	0.75	881	15	24	360	8,471
	Finishes and Hardware	Lot	1.0	18,900	18,900	5,500	0.75	4,125	35	48	1,680	24,705
	Total Isolation Admin. Office				44,455	11,980		8,985			3,552	56,992

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CONSTRUCTION COST ESTIMATE BREAKDOWN												
CONTRACTOR			construct			ADDRESS			Iran			
ABU-GARAIB									PROPOSED TOTAL CONTRACT PRICE			
PURCHASE REQUEST NUMBER			ROM \$1,027,382.00			WORK LOCATION			IRIQ			
LINE	UNIT OF		MATERIAL COST		LABOR COST			EQUIPMENT			LINE	
NO	ITEM	MEASURE	QUANTITY	UNIT	TOTAL	MAN-HOURS	RATE	TOTAL	HOURS	RATE	TOTAL	TOTAL
	Small Open Warehouse	X										
	Remove Rubble	Lot	1	1,200	1,200	2,300	0.75	1,725	45	120	5,400	8,325
	Electrical	Lot	1	35,460	35,460	6,500	0.75	4,875	45	48	2,160	42,495
	Mechanical	Lot	1	14,700	14,700	2,740	0.75	2,055	30	48	1,440	18,195
	Commo & Data	Lot	1	1,500	1,500	1,200	0.75	900	15	48	720	3,120
	Plumbing	Lot	1	7,200	7,200	1,450	0.75	1,088	30	48	1,440	9,728
	Finishes and Hardware	Lot	1	23,500	23,500	7,450	0.75	5,588	45	120	5,400	34,488
	Total Small Open Warehouse				83,580	21,640		16,230			16,560	116,350
	Site work	X										
	Remove Rubble	Lot	1	5,500	5,500	12,300	0.75	9,225	45	717	32,265	46,990
	Electrical	Lot	1	165,000	165,000	9,800	0.75	7,350	60	48	2,880	175,230
	Mechanical	Lot	1	12,750	12,750	1,430	0.75	1,073	30	48	1,440	15,263
	Commo & Data	Lot	1	15,000	15,000	4,500	0.75	3,375	60	48	2,880	21,255
	Plumbing (Water)	Lot	1	43,500	43,500	9,700	0.75	7,275	45	48	2,160	52,935
	Sewer	Lot	1	79,340	79,340	10,250	0.75	7,688	90	120	10,800	97,828
	Finishes and Hardware	Lot	1	34,560	34,560	11,230	0.75	8,423	90	120	10,800	53,783
	Total Site Work				355,650	59,210		44,408			63,225	463,283
	Guard Towers	X										
	Remove Rubble	Lot	1	750	750	160	0.75	120	7	120	840	1,710
	Electrical	Lot	1	75,000	75,000	8,900	0.75	6,675	45	48	2,160	83,835
	Mechanical	Lot	1	12,000	12,000	120	0.75	90	15	48	720	12,810
	Commo & Data	Lot	1	6,000	6,000	920	0.75	690	30	48	1,440	8,130
	Plumbing	Lot	1	2,500	2,500	840	0.75	630	15	48	720	3,860
	Finishes and Hardware	Lot	1	60,000	60,000	11,230	0.75	8,423	90	120	10,800	79,223
	Total Guard Towers				156,250	22,170		16,528			16,560	180,548













CONSTRUCTION COST ESTIMATE BREAKDOWN													
CONTRACTOR		construct		ADDRESS		PROPOSED		3 489 563		Erad			
CONT		ABU GHRAIB POLITICAL PRISON		RDM		WORK LOCATION		Iraq					
PURCHASE ORDER NUMBER													
LINE	UNIT OF	MATERIAL COST		LABOR COST		EQUIPMENT		LINE					
NO	ITEM	MEASURE	QUANTITY	UNIT	TOTAL	MANHOURS	RATE	TOTAL	DAYS	RATE	TOTAL	TOTAL	
	Building #1												246 567
	Building #2												164 750
	Building #3												236 721
	Building #4												212 304
	Building #5												227 186
	Building #6												777 186
	Building #7												200 197
	Building #8												97 779
	Building #9												236 864
	Building #10												279 918
	Building #11												779 918
	Building #13												140 629
	Black Wall Y14												27 755
	Site Work												403 715
	Guard Towers												66 183
	Contingency												317 233
													3 489 563
DATE:		FIRM NAME:		CORPS OF ENGINEERS									
TITLE: ABU GARAB		BY:											



CONTRACTOR		CONSTRUCT		ADDRESS		PROPOSED T		FAS					
201		ABU-GHRAIB POLITICAL PRISON				3,489,563							
PURCHASE REQUEST NUMBER		FROM		WORK LOCATION		REQ							
LINE		UNIT OF		MATERIAL COST		LABOR COST		EQUIPMENT		LINE			
NO	ITEM	EASUR	QUANTITY	UNIT	TOTAL	MANHOURS	RATE	TOTAL	DAYS	RATE	TOTAL	TOTAL	TOTAL
	Building #1	X											
	Remove Rubish	Lot	1	720	720	2,300	0.75	1,725	14	240	3,360	5,805	
	Electrical	Lot	1	29,875	29,875	1,830	0.75	1,373	30	48	1,440	32,588	
	Mechanical	Lot	1	23,475	23,475	1,850	0.75	1,388	14	48	672	25,535	
	Commo & Data	Lot	1	1,200	1,200	420	0.75	315	14	48	672	2,187	
	Plumbing	Lot	1	40,700	40,700	2,050	0.75	1,538	21	48	1,008	43,248	
	Finishes and Hardware	Lot	1	124,890	124,890	12,450	0.75	9,338	60	48	2,880	137,108	
	Total Building #1				220,860	20,900		15,675			10,032	246,567	
	Building #2	X											
	Remove Rubish	Lot	1	625	625	1,200	0.75	900	20	120	2,400	3,825	
	Electrical												
	Mechanical	Lot	1	12,750	12,750	1,100	0.75	825	14	48	672	14,247	
	Commo & Data	Lot	1	1,200	1,200	320	0.75	240	14	48	672	2,112	
	Plumbing	Lot	1	35,650	35,650	1,630	0.75	1,148	21	48	1,008	37,806	
	Finishes and Hardware	Lot	1	72,120	72,120	9,850	0.75	7,388	50	120	6,000	85,508	
	Total Building #2				141,045	15,350		11,513			12,192	164,750	
	Building #3	X											
	Remove Rubish	Lot	1	650	650	1,850	0.75	1,388	20	120	2,400	4,438	
	Electrical	Lot	1	34,650	34,650	3,750	0.75	2,813	30	48	1,440	42,803	
	Mechanical	Lot	1	26,250	26,250	1,550	0.75	1,163	14	48	672	29,936	
	Commo & Data	Lot	1	1,200	1,200	420	0.75	315	21	48	1,008	2,523	
	Plumbing	Lot	1	43,500	43,500	4,200	0.75	3,150	45	48	2,160	48,810	
	Finishes and Hardware	Lot	1	97,350	97,350	10,750	0.75	8,063	40	120	4,800	110,213	
	Total Building #3				207,500	22,520		16,890			12,480	238,721	
	Building #4	X											
	Remove Rubish	Lot	1.0	675	675	620	0.75	465	7	120	840	1,980	
	Electrical	Lot	1.0	12,600	12,600	1,350	0.75	1,013	14	48	672	14,285	
	Mechanical	Lot	1.0	6,500	6,500	960	0.75	720	14	48	672	7,892	
	Commo & Data	Lot	1.0	1,200	1,200	420	0.75	315	15	48	720	2,235	
	Plumbing	Lot	1.0	8,450	8,450	1,250	0.75	938	24	48	1,152	10,540	
	Finishes and Hardware	Lot	1.0	163,900	163,900	6,350	0.75	4,763	60	120	7,200	175,463	
	Total Building #4				192,925	10,950		8,213			11,256	212,394	

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INSTRUCTIONS												
CONSTRUCT				ADDRESS						Iraq		
BY ABU-GHRAIB POLITICAL PRISON								PROPOSED	3,489,563			
BUDGET NUMBER				ROM				WORK LOCATION	Iraq			
LINE	UNIT OF			MATERIAL COST		LABOR COST			EQUIPMENT			LINE
NO	ITEM	EASUR	QUANTITY	UNIT	TOTAL	MAN-HOURS	RATE	TOTAL	DAYS	RATE	TOTAL	TOTAL
	Building #5	x										
	Remove Rubish	Lot	1.0	320	320	3,000	0.75	2,250	14	120	1,680	4,250
	Electrical	Lot	1.0	19,250	19,250	1,568	0.75	1,176	14	48	672	21,098
	Mechanical	Lot	1.0	27,500	27,500	620	0.75	465	14	48	672	28,637
	Commo & Data	Lot	1.0	1,200	1,200	620	0.75	465	21	48	1,008	2,673
	Plumbing	Lot	1.0	18,750	18,750	4,320	0.75	3,240	30	48	1,440	23,430
	Finishes and Hardware	Lot	1.0	137,625	137,625	9,750	0.75	7,313	45	48	2,160	147,098
	Total Building #5				204,645	19,878		14,909			7,832	227,186
	Building #6	x										
	Remove Rubish	Lot	1.0	320	320	3,000	0.75	2,250	14	120	1,680	4,250
	Electrical	Lot	1.0	19,250	19,250	1,568	0.75	1,176	14	48	672	21,098
	Mechanical	Lot	1.0	27,500	27,500	620	0.75	465	14	48	672	28,637
	Commo & Data	Lot	1.0	1,200	1,200	620	0.75	465	21	48	1,008	2,673
	Plumbing	Lot	1.0	18,750	18,750	4,320	0.75	3,240	30	48	1,440	23,430
	Finishes and Hardware	Lot	1.0	137,625	137,625	9,750	0.75	7,313	45	48	2,160	147,098
	Total Building #6				204,645	19,878		14,909			7,832	227,186
	Building #7	x										
	Remove Rubish	Lot	1	420	420	2,150	0.75	1,613	14	120	1,680	3,713
	Electrical	Lot	1	22,725	22,725	2,880	0.75	2,160	14	48	672	25,567
	Mechanical	Lot	1	14,700	14,700	480	0.75	360	14	48	672	15,732
	Commo & Data	Lot	1	25,700	25,700	2,300	0.75	1,725	30	48	1,440	28,865
	Plumbing	Lot	1	20,900	20,900	8,200	0.75	6,150	45	48	2,160	29,210
	Finishes and Hardware	Lot	1	83,200	83,200	12,800	0.75	9,600	90	48	4,320	97,120
	Total Building #7				167,645	28,810		21,608			10,844	230,197
	Building #8	x										
	Remove Rubish	Lot	1	325	325	350	0.75	263	7	120	840	1,428
	Electrical	Lot	1	18,750	18,750	2,350	0.75	1,763	21	24	504	21,017
	Mechanical	Lot	1	1,800	1,800	320	0.75	240	7	24	168	2,208
	Commo & Data	Lot	1	1,200	1,200	640	0.75	480	7	24	168	1,848
	Plumbing	Lot	1	7,530	7,530	1,120	0.75	840	24	24	576	8,940
	Finishes and Hardware	Lot	1	45,670	45,670	14,360	0.75	10,763	45	120	5,400	61,833
	Total Building #8				75,275	19,130		14,348			7,656	97,279

FOR OFFICIAL USE ONLY

CONSTRUCTION COST ESTIMATE BREAKDOWN												
CONTRACTOR			ADDRESS			COUNTRY						
ABU-GHRAIB POLITICAL PRISON						PROPOSED T			3,489,553			
PROJECT REQUEST NUMBER			ROOM			WORK						
LINE	UNIT OF		MATERIAL COST		LABOR COST			EQUIPMENT			LINE	
NO	ITEM	EASUR	QUANTITY	UNIT	TOTAL	MANHOURS	RATE	TOTAL	DAYS	RATE	TOTAL	TOTAL
	Remove Rubbish	Lot	1	750	750	3,780	0.75	2835	30	120	3600	7,185
	Electrical	Lot	1	50250	50250	6450	0.75	4838	45	24	1080	56,168
	Mechanical	Lot	1	40500	40500	3575	0.75	2681	15	24	360	43,541
	Commo & Data	Lot	1	1,200	1,200	535	0.75	401	21	24	504	2,105
	Plumbing	Lot	1	41,125	41,125	4380	0.75	3285	45	24	1080	45,490
	Finishes and Hardware	Lot	1	76,570	76,570	5,500	0.75	4,125	35	48	1,680	82,375
	Total Building #3				210,395	24,220		18,165			8304	236,854
	Building #10	x										
	Remove Rubbish	Lot	1	835	835	4,250	0.75	3,188	30	120	3,600	7,623
	Electrical	Lot	1	28,350	28,350	5,350	0.75	4,013	45	48	2,160	34,523
	Mechanical	Lot	1	43,500	43,500	1,580	0.75	1,185	15	48	720	45,405
	Commo & Data	Lot	1	1,200	1,200	460	0.75	345	21	48	1,008	2,553
	Plumbing	Lot	1	45,000	45,000	8,750	0.75	6,563	45	48	2,160	53,723
	Finishes and Hardware	Lot	1	119,930	119,930	14,350	0.75	10,763	45	120	5,400	136,093
	Total Building #10				238,815	34,740		28,055			15,048	279,918
	Building #11	x										
	Remove Rubbish	Lot	1	835	835	4,250	0.75	3,188	30	120	3,600	7,623
	Electrical	Lot	1	28,350	28,350	5,350	0.75	4,013	45	48	2,160	34,523
	Mechanical	Lot	1	43,500	43,500	1,580	0.75	1,185	15	48	720	45,405
	Commo & Data	Lot	1	1,200	1,200	460	0.75	345	21	48	1,008	2,553
	Plumbing	Lot	1	45,000	45,000	8,750	0.75	6,563	45	48	2,160	53,723
	Finishes and Hardware	Lot	1	119,930	119,930	14,350	0.75	10,763	45	120	5,400	136,093
	Total Building #11				238,815	34,740		28,055			15,048	279,918
	Building #12	x										
	Remove Rubbish	Lot	1	375	375	320	0.75	240	5	120	600	1,215
	Electrical	Lot	1	13,250	13,250	1,150	0.75	863	21	48	1,008	15,121
	Mechanical	Lot	1	8,000	8,000	120	0.75	90	15	48	720	8,810
	Commo & Data	Lot	1	1,200	1,200	460	0.75	345	21	48	1,008	2,553
	Plumbing	Lot	1	4,750	4,750	920	0.75	680	14	48	672	6,112
	Finishes and Hardware	Lot	1	61,650	61,650	5,615	0.75	4,211	45	120	5,400	71,261
	Total Building #12				87,225	8,585		6,439			9,408	103,672

FOR OFFICIAL USE ONLY

CONSTRUCTION COST ESTIMATE BREAKDOWN												
CONTRACTOR			construct		ADDRESS		Iraq					
CONT			ABU-GHRAIB POLITICAL PRISON				PROPOSED		3,489,563			
PURCHASE REQUEST NUMBER			ITEM		WORK LOCATION		Iraq					
LINE	UNIT OF		MATERIAL COST		LABOR COST		EQUIPMENT		LINE			
NO	ITEM	FEASUR	QUANTITY	UNIT	TOTAL	MANHOURS	RATE	TOTAL	DAYS	RATE	TOTAL	TOTAL
	Building #13	X										
	Remove Rubish	Lot	1	650	650	1,230	0.75	923	14	120	1,680	3,253
	Electrical	Lot	1	38,750	38,750	4,450	0.75	3,338	30	48	1,440	43,528
	Mechanical	Lot	1	14,500	14,500	960	0.75	720	15	48	720	15,940
	Commo & Data	Lot	1	1,200	1,200	820	0.75	615	30	48	1,440	3,255
	Plumbing	Lot	1	17,550	17,550	3,500	0.75	2,625	30	48	1,440	21,615
	Finishes and Hardware	Lot	1	41,075	41,075	8,750	0.75	6,563	45	120	5,400	53,038
	Total Building #13				113,725	19,710		14,783			12,120	140,628
	Block Wall #14	X										
	Prep Wall for Re-Construction	Lot	1	650	650	2,570	0.75	1,928	45	120	5,400	7,978
	Re-build wall (100 feet)	Lot	1	15,000	15,000	4,450	0.75	3,338	30	48	1,440	19,778
	Total Block Wall #14				170,450	35,480		26,610			24,360	27,755
	Site Work	X										
	Remove Rubish	Lot	1	3,250	3,250	9,000	0.75	6,750	21	707	14,847	24,847
	Electrical	Lot	1	159,000	159,000	9,800	0.75	7,350	45	48	2,160	168,510
	Mechanical	Lot	1	4,500	4,500	1,430	0.75	1,073	21	48	1,008	6,581
	Commo & Data	Lot	1	15,000	15,000	4,500	0.75	3,375	80	48	2,880	21,265
	Plumbing (Water)	Lot	1	32,500	32,500	9,700	0.75	7,275	45	48	2,160	41,935
	Sewer	Lot	1	64,300	64,300	9,750	0.75	7,313	45	120	5,400	77,013
	Finishes and Hardware	Lot	1	45,500	45,500	14,500	0.75	10,875	60	120	7,200	83,575
	Total Site Work				324,050	58,680		44,010			35,656	403,716
	Guard Towers	X										
	Remove Rubish	Lot	1	375	375	40	0.75	30	2	120	240	645
	Electrical	Lot	1	3,850	3,850	6,450	0.75	4,838	30	48	1,440	10,128
	Mechanical	Lot	1	4,800	4,800	750	0.75	563	14	48	672	6,035
	Commo & Data	Lot	1	8,000	8,000	960	0.75	720	21	48	1,008	7,728
	Plumbing	Lot	1	1,550	1,550	420	0.75	315	14	48	672	2,637
	Finishes and Hardware	Lot	1	51,300	51,300	5,615	0.75	4,211	30	120	3,600	59,111
	Total Guard Towers				67,875	14,235		10,576			7,632	86,183

*Please file "Memo IN"  
@ Baghdad Central Prison Copy*

COALITION PROVISIONAL AUTHORITY  
BAGHDAD, IRAQ  
INFORMATION MEMORANDUM

TO: Presidential Envoy L. Paul Bremer, Administrator, CPA

FROM: MG Donald F. Campbell, Senior Advisor, Ministry Of Justice

SUBJECT: SELECTION OF SITE FOR MAXIMUM SECURITY PRISON

DATE: 29 June 03

1. We have been actively engaged in an analysis of the various options available for selecting a site for the construction of a maximum security prison facility since my meeting with you, Ambassador Clayton McManaway, Mr. [redacted] and Mr. [redacted] this past week. Those alternatives are outlined on the attached memo to me from Mr. [redacted].
2. This action has been worked by the following individuals: (a) Mr. [redacted] who has been in the prison Service of Northern Ireland for a total of 31 years and has been prison Governor for the Maze, Belfast and Maghabery high security prison facilities. He has also served as the Director of the Penal Management Division of the UN Operation in Kosovo for the past four years. (b) Mr. [redacted] who holds a Master's Degree in Crime and Corrections and has served as the head of the Fort Leavenworth Prison Facility. He also was in charge of the Prison systems in Texas (four years), New Mexico (four years) and Utah (six and one half years). (c) Mr. [redacted] who has an MBA and has completed his course work for a PhD in Public Administration. Mr. [redacted] was employed in the prison system of Arizona for a total of eighteen years and served as its head for the last seven.
3. We all understand the reluctance to use any facility with a reputation as grim as that of Abu Ghraib Prison.
4. We believe that we have looked at all possible alternatives for the construction of a prison which will adequately handle the number of high security detainees we expect to receive over the next twelve months.
5. We have begun the first phase of a rehabilitation program which will result in the completion of cells which are capable of housing up to four thousand maximum security prisoners at Abu Ghraib Prison. We believe this to be the only viable short term alternative within all of Iraq.
6. Currently the only place we are able to confine high security prisoners is at temporary facilities using tents and razor wire barriers. As you are aware these facilities have resulted in a number of demonstrations, riots and break



Request for Proposal  
Statement of Work  
Abu-Ghraib Maximum Security Prison

1. Description of action: Al-Erez Company, General Contracting Ltd. is requested to provide a cost proposal for the reconstruction of the the dining facility, kitchen and various storage facility. The contractor shall provide all material, labor and equipment that will provide a complete and usable facility that will accommodate a dining operations that will support 4,500 personnel and that may be utilized for the intended purposes. The contractor shall employ the services of a professional qualified to design, layout, and select the appropriate dining facility equipment that will support the contract requirement. In addition, provide a detailed work plan that includes all dining facilities equipment for review and approval prior to final agreement on price.

Civil Works:

- a. Remove rubbish, clean all floors in preparation for painting. The concrete surface shall receive two coats of oil base paint.
- b. Steel works, the work shall include the following
  - 1. Repairing or replacing the existing damaged doorlocks (Folger Adam)
  - 2. Fixing of slide locks.
- c. Clean outside and inside the site, removal of waste materials, damping the holes then leveling the site area.
- d. Removing and replacing of all glass window panes.

Plumbing Work:

- e. Install PVC pipes size 6 inc. back filling with clean sand, also include casting and maintenance of the existing and the new spetic tank with supplying of cast iron cover, with all the connection with the main sewage network.
- f. Supply and install cast iron rain water pipes with all necessary accessories and fitting required to complete the work.
- g. Maintenance of the main water storage tank for drinking water, and complete the connection for the internal water system with the external network. The work also include complete and finish all internal sanitation work and connect all sanitary blocks (WC, bathroom, shower).
- h. Supply and fix oriental WC and wash basin with all required fittings and accessories. Complete connection of water pipes to damage sanitary blocks.
- i. Supply and fix water pipes to the upper water tanks
- j. Supply and lay water pipes between water storage tank to the main water storage tank.

Electrical:

- k. Supply and install complete electrical works (wiring, fittings, circuits, ceiling fans, exhaust fans, lightings, cables, panles, and circuit breakers... Etc).

**COORDINATION AND ADMINISTRATIVE REQUIREMENTS: (Dinning)**

a. The contractor and owner shall agree to the applicable use of the Republic of Iraq, Ministry of Planning, Legal Department, "Conditions of Contract for Civil Engineering Works. The contractor shall comply with all Iraqi Construction standards.

b. Contractor to be prepared to conduct kick-off meeting at a time designated by the Ministry of Justice or representative. Contractor to schedule and provide to the engineer, after contract Notice to Proceed, detailed schedule, lead times on equipment, material submittals introduce dedicated project team and supervision convey thorough understanding of the project requirements.

c. Contractor to conduct regular coordination meetings to improve efficiency and coordination among trades. The on site Resident Engineer and/or his/her representative will attend meeting in order to expedite answers to issues.

d. Contractor shall coordinate work schedule with the Ministry of Justice.

2. Price proposal for the statement of work shall be submitted in 14 calendar days from receipt of the request for proposal.

3. Provide an abbreviated work plan (after contract award) as follows:

- a. Prepare general methodology for accomplishing the work.
- b. Provide a project schedule (bar chart) indicating completion within the stated time of completion.
- c. Conduct a work plan review meeting before commencing construction activities.

4. Liquidated Damages. The penalty for delay shall be \$50.00 U.S. dollars for each day in accordance with Clause 48 of Part 1 of the conditions of contract subject to a maximum of 10% of the contract price unless otherwise stipulated in the Form of Contract.

5. Performance Time. The contractor shall Commence, Prosecute, and Complete all work ready for use no later than the time specified. Performance time for this work is 120 calendar days.

6. Contractor Employee's. The contractor shall comply with clause 35 "Contractor's Employees" of the Conditions of contract for civil engineering works.

7. Safety of Site Operations. The contractor shall take full responsibility for the adequacy, stability and safety of all Site operations and methods of construction employed by the contractor in the execution of the works.

Request for Proposal  
Statement of Work  
Abu-Ghraib Maximum Security Prison

1. Description of action: Al-Erez Company, General Contracting Ltd. is requested to provide a cost proposal for an additional two cell blocks identified as three half cell blocks (B) and one half cell block identified as (D) see attached. The contractor shall provide all material, labor and equipment to complete the two additional cell blocks so that they may be used for their intended purposes.

Civil Works:

- a. Remove rubbish, clean all floors in preparation for painting. The concrete surface shall receive two coats of oil base paint.
- b. Steel works. the work shall include the following
  1. Repairing or replacing the existing damaged doorlocks (Folger Adam)
  2. Fixing of slide locks.
- c. Casting the external walkways 200 ml, 2m wide
- d. Clean outside and inside the site, removal of waste materials, damping the holes then leveling the site area.
- e. Removing and replacing of all glass window panes.

Plumbing Work:

- f. Install PVC pipes size 6 inc. back filling with clean sand, also include casting and maintenance of the existing and the new spetic tank with supplying of cast iron cover, with all the connection with the main sewage network.
- g. Supply and install cast iron rain water pipes with all necessary accessories and fitting required to complete the work.
- h. Maintenance of the main water storage tank for drinking water, and complete the connection for the internal water system with the external network. The work also include complete and finish all internal sanitation work and connect all sanitary blocks (WC, bathroom, shower).
- i. Supply and fix oriental WC and wash basin with all required fittings and accessories. Complete connection of water pipes to damage sanitary blocks.
- j. Supply and fix water pipes to the upper water tanks.
- k. Supply and lay water pipes between water storage tank to the mainwater storage tank.

Electrical:

- l. Supply and install complete electrical works (wiring, fittings, circuits, ceiling fans, exhaust fans, lightings, cables, panles, and circuit breakers.... Etc).

#### COORDINATION AND ADMINISTRATIVE REQUIREMENTS: (Cell Block)

- a. The contractor and owner shall agree to the applicable use of the Republic of Iraq, Ministry of Planning, Legal Department, "Conditions of Contract for Civil Engineering Works. The contractor shall comply with all Iraqi Construction standards.
  - b. Contractor to be prepared to conduct kick-off meeting at a time designated by the Ministry of Justice or representative. Contractor to schedule and provide to the engineer, after contract Notice to Proceed, detailed schedule, lead times on equipment, material submittals introduce dedicated project team and supervision convey thorough understanding of the project requirements.
  - c. Contractor to conduct regular coordination meetings to improve efficiency and coordination among trades. The on site Resident Engineer and/or his/her representative will attend meeting in order to expedite answers to issues.
  - d. Contractor shall coordinate work schedule with the Ministry of Justice.
2. Price proposal for the statement of work shall be submitted in 14 calendar days from receipt of the request for proposal.
3. Provide an abbreviated work plan (after contract award) as follows:
- a. Prepare general methodology for accomplishing the work.
  - b. Provide a project schedule (bar chart) indicating completion within the stated time of completion.
  - c. Conduct a work plan review meeting before commencing construction activities.
4. Liquidated Damages. The penalty for delay shall be \$50.00 U.S. dollars for each day in accordance with Clause 48 of ~~Part~~ 1 of the conditions of contract subject to a maximum of 10% of the contract price unless otherwise stipulated in the Form of Contract.
5. Performance Time. The contractor shall Commence, Prosecute, and Complete all work ready for use no later than the time specified. Performance time for this work is 120 calendar days.
6. Contractor Employee's. The contractor shall comply with clause 35 "Contractor's Employees" of the Conditions of contract for civil engineering works.
7. Safety of Site Operations. The contractor shall take full responsibility for the adequacy, stability and safety of all Site operations and methods of construction employed by the contractor in the execution of the works.

**COALITION PROVISIONAL AUTHORITY  
BAGHDAD, IRAQ  
ACTION MEMORANDUM**

**TO:** Administrator, CPA  
**FROM:** Commander, CJTF-7  
**SUBJECT:** Abu Ghraib Prison

Renovation of Abu Ghraib prison for use as a medium-maximum security facility is essential to the restoration of security and order in Iraq. Abu Ghraib is the only maximum security facility in the country. Despite its past, Abu Ghraib must be used until a new maximum security prison is built at another location. The recommended course of action for Abu Ghraib is as follows:

- Complete the CPA approved \$200,000.00 renovation to enable Abu Ghraib to house an initial 400 prisoners and relieve pressure on other detention facilities.
- Construct a temporary modular Internment Facility (plywood and canvas, with adequate sanitation, security and family/attorney visitation features to comply with ICRC standards) at Abu Ghraib to provide humane interim detention capability pending completion of the Abu Ghraib renovation.
- Execute the \$1.75 million renovation of the prison, approved by the Program Review Board on 22 June, in order to make it capable of handling approximately 3,100 prisoners.
- Concurrently, hire and train a prison guard force using veteran's preference for former Iraqi soldiers who will operate the prison under Coalition supervision.
- Dedicate the renovated prison as a model or showcase facility for all future prisons in Iraq, utilizing the United Nations and CPA Memorandum Number 2 standards for penal facilities.
- Designate a portion of the old facility as a memorial to the Iraqis who were killed or tortured at Abu Ghraib. Raze the remainder, less any area designated as a memorial.
- Rename the renovated prison to clearly disassociate the facility from its past.
- Publicly commit to build a new medium-maximum security facility in another location that will replace Abu Ghraib entirely within two to three years.

**ACTION REQUESTED:** That the Administrator approve the recommended course of action.

**COORDINATION:** Coordination has been accomplished with the Senior Policy Advisor to the Ministry of Interior, the Senior Advisor to the Ministry of Justice and the CPA General Counsel, who concur with the recommended course of action.



ABU

Ghreeb

PRISON.

POLITICAL PRISONER GROUP RECOMMENDATIONS

- ① USE PRISON THEN SHORT TIME
- ② TURN PRISON INTO MUSEUM  
OR
- ③ DO DOCUMENTARY THEN DESTROY

COL



- \* PRISON BUILT IN 1964 BY GERMAN COMPANY
- \* LTCOL HAMIED WAS CHIEF EXECUTIONER
- \* CAN ID ALL OF TORTURERS





**AL-EREZ COMPANY**

**General Contracting Ltd.**



No.  
Date

**To \ MP (US)**

**Sub. / Invoice**

*Dear Sirs,*

We request you the total payment of 30000\$ on the behalf of the bakeries as far as we have completed all the work concerned in the tender

*Thank you for your cooperation with our best regards.*

**Director Manager**  
**MOHAMMED AL KHAFAJY.**



*I confirm this is completed as directed*



*CMH, PPO  
18th mp, 905*

**AI-EREZ COMPANY**  
**General Contracting Ltd.**



No.:

Date:



**To \ MP (US)**

**Sub. / Invoice**

*Dear Sirs,*

We request you the total payment of 85000\$ on the behalf of the medical unit at Abu Grab prison as far as we have completed all the work concerned in the tender

*Thank you for your cooperation with our best regards.*

**Director Manager**  
**MOHAMMED AL KRAFAJY.**



*I CERTIFY THIS IS COMPLETED AS DIRECTED*



*Amr, PAB  
18 Dec 2005*












## MEMORANDUM

**TO:** Judge Donald Campbell

**FROM:**  Department of Prisons

**SUBJECT:** Alternatives for Maximum Security Prison Facilities

We are continuing to examine potential alternatives for housing maximum security and dangerous detainees in lieu of using the maximum security compounds located at the Abu Ghraib Prison complex for the shortest possible timeframes.

1. **Review of existing assessed prison facilities earmarked for re-activation to support the Iraq criminal justice system currently and in the short term.**

**a. Al Hakmia (116 maximum security beds)**

This prison complex was operated by the Iraq Internal Security Agency, commonly called the Secret Police. This facility housed high security "political" and foreign prisoners. It also obviously served as a major headquarters for the Agency. All buildings are brick/masonry structures with a plaster finish. The four-story main structure is the housing areas for all prisoners as well as a large administrative headquarters. Prisoner housing was on the 3<sup>rd</sup> and 4<sup>th</sup> floor levels. The third floor consists of 50 cells. Each cell was 9' x 9'. This cell block can accommodate 100 maximum security prisoners. The fourth floor consists of 8 additional maximum security cells. This facility can provide a total of 116 maximum security beds for high custody or dangerous inmates.

**b. Kanban'i Saad Prison.**

In the assessment team's initial inspection on May 24<sup>th</sup> of this new prison that was under construction when the coalition forces began hostilities, there were 20 new cell blocks in two compounds that provided approximately 2,800 secure beds. Following the initial phase of hostilities, 153 Arab families moved into the complex. By June 12<sup>th</sup>, these Arabs had substantially disassembled the walls and structures rendering the facility unusable. Even though the structures have been mostly destroyed and cannot be refurbished for use in the immediate or short terms, there are foundations, infrastructure and some cell block structures that can be renovated and rebuilt. It would be necessary to relocate the Arab families in order to do a thorough estimate of what is needed to rebuild the cell blocks for permanent use. Although the team has not been able to do a complete assessment of the complex, it is estimated that the previously existing prison beds could be placed back into operation within twelve to eighteen months.

The Kanban'i Saad prison site is also considered an ideal location for future construction of a replacement maximum security prison(s) for the Abu Ghraib Prison complex. The complex is very large and has the potential capability of providing separate prison compounds to support the future Iraq criminal justice system's needs. Construction time for a new secure maximum security prison on this complex is estimated to be approximately thirty to thirty-six months.

**Therefore, it is again strongly recommended that action be taken to relocate the Arab families occupying the site, and that the military secure this site so that planning and assessments can proceed in the near future.**

**c. No other prisons found throughout the country of Iraq are capable of housing maximum security inmates.**

## **2. Other Alternatives.**

**New Construction.** The team has recommended that a minimum of three (3) maximum security 3,000 bed modern modular designed state-of-the-art prisons be constructed throughout Iraq. The first one in the central area (Baghdad), and duplicates built in northern and southern Iraq. **It is estimated that each of these prisons will cost approximately \$180 to \$200 million, and take 30 to 36 months to complete.** This is considered to be the long-term permanent solution to fully support the needs of a fully operational criminal justice system.

**Prefab cell Housing.** The team is currently collecting information and data on the feasibility of bringing into Iraq prefab maximum security cell housing that can be placed in a timely manner to support the growing needs of the criminal justice system. There are companies that prefab cells that can be brought in and set in place, connected to sewer, water, electrical systems and be in operation quickly. Normally these systems are used to expand existing facilities. A US/UK company has been contacted for information. It is unknown if quantities of such prefab cells are available, how long it would take to obtain this type of housing, and what the costs of such construction would be. We hope to be able to have answers to these questions in the near future. This information may be available by the close of business on 26 June 2003

**Prison ships/barges.** The team is attempting to gather information on the feasibility of obtaining prison ships/barges that could be placed in the area of the Port of Um-Qasser. It is unknown if any such ships or barges exist that would be available within the near future, the cost of such a facility, and the ability to have the ship brought to Iraq. **One team member has in the past researched this option and determined that it takes 12-18 months to build a prison ship or barge.**



The major disadvantage of locating a prison ship at Um-Qasser is the logistics of transporting high security inmates on a twelve hour trip from Baghdad to southern Iraq. Given the opportunity for escape and ambush, the trip would be extremely labor intensive to insure safety and security of the transporting contingent.

The prison assessment team will continue to explore other alternatives to the use of Abu Ghraib Prison. At this point in time, we have found no other facilities that can provide up to 4,000 maximum security beds between now and the end of this year. The team supports the use of Abu Grab prison only until new facilities can be constructed. The estimated time frame would be 30 to 36 months once approval for new construction is received. Once assessed, perhaps the use of the Kanban'i Saad prison site can shorten the estimated time that a new prison could be constructed and in operation.

(b)(6) Department of Prisons, 1830 hrs, 10 June 2003)

cc: (b)(6) Deputy Senior Advisor, Ministry of Interior

*Please file Memo 71N  
Copy to Baghdad Central Prison  
(See above)*

## ACTION MEMORANDUM

1 July 2003

**TO:** Presidential Envoy L. Paul Bremer  
Administrator, Coalition Provisional Authority

**FROM:** Judge Donald F. Campbell  
Senior Advisor, Ministry of Justice

**SUBJECT:** Maximum-security prison

### SUMMARY AND PURPOSE

A maximum-security prison is urgently needed. Only Abu Ghraib prison could safely house an appreciable number of high-security detainees within three years. I therefore recommend that you approve reconstruction of temporary maximum-security cell blocks at Abu Ghraib, despite its grim reputation, pending construction of a new maximum-security facility at Kanban'i Saad. A memorial should be located at Abu Ghraib as soon as possible, with appropriate notice to the public.

### DISCUSSION

As we discussed last week, the Coalition lacks a maximum-security prison for high-security detainees. Currently such detainees can only be confined at temporary facilities using tents and razor wire barriers. As you are aware, the deficiencies in such facilities have occasioned a number of demonstrations, riots and breakout attempts, resulting in two prisoners killed and over thirteen injured. Although to my knowledge no Coalition soldiers have been seriously injured, they are at grave risk.

Several alternatives for providing a maximum-security prison were investigated by [redacted] and [redacted] of the CPA Prisons Department--whose combined experience working in and operating prison systems exceeds a half-century\*--and myself. Those alternatives are outlined in the attached memorandum from

\* Mr. [redacted] the Senior Prisons Consultant, has been in the prison Service of Northern Ireland for a total of 31 years and has been prison Governor for the Maze, Belfast and Maghaberry high security prison facilities. He has also served as the Director of the Penal Management Division of the UN Operation in Kosovo for the past four years. Mr. [redacted] holds a Master's Degree in Crime and Corrections and has served as the head of the Fort Leavenworth Prison Facility. He also was in charge of the Prison systems in Texas (four years), New Mexico (four years) and Utah (six and one half years). Mr. [redacted] has an MBA and has completed his course work for a PhD in Public

## MEMORANDUM

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**1. Review of existing assessed prison facilities earmarked for re-activation to support the Iraq criminal justice system currently and in the short term.**

**a. Al Hakmia (116 maximum security beds)**

This prison complex was operated by the Iraq Internal Security Agency, commonly called the Secret Police. This facility housed high security "political" and foreign prisoners. It also obviously served as a major headquarters for the Agency. All buildings are brick/masonry structures with a plaster finish. The four-story main structure is the housing areas for all prisoners as well as a large administrative headquarters. Prisoner housing was on the 3<sup>rd</sup> and 4th floor levels. The third floor consists of 50 cells. Each cell was 9' x 9'. This cell block can accommodate 100 maximum security prisoners. The fourth floor consists of 8 additional maximum security cells. This facility can provide a total of 116 maximum security beds for high custody or dangerous inmates.

**b. Kanban'i Saad Prison.**

In the assessment team's initial inspection on May 24<sup>th</sup> of this new prison that was under construction when the coalition forces began hostilities, there were 20 new cell blocks in two compounds that provided approximately 2,800 secure beds. Following the initial phase of hostilities, 153 Arab families moved into the complex. By June 12<sup>th</sup>, these Arabs had substantially disassembled the walls and structures rendering the facility unusable. Even though the structures have been mostly destroyed and cannot be refurbished for use in the immediate or short terms, there are foundations, infrastructure and some cell block structures that can be renovated and rebuilt. It would be necessary to relocate the Arab families in order to do a thorough estimate of what is needed to rebuild the cell blocks for permanent use. Although the team has not been able to do a complete assessment of the complex, it is estimate that the previously existing prison beds could be placed back into operation within twelve to eighteen months.

The Karban'i Saad prison site is also considered an ideal location for future construction of a replacement maximum security prison(s) for the Abu Ghraib Prison complex. The complex is very large and has the potential capability of providing separate prison compounds to support the future Iraq criminal justice system's needs. Construction time for a new secure maximum security prison on this complex is estimated to be approximately thirty to thirty-six months.

Therefore, it is again strongly recommended that action be taken to relocate the Arab families occupying the site, and that the military secure this site so that planning and assessments can proceed in the near future.

c. No other prisons found throughout the country of Iraq are capable of housing maximum security inmates.

## 2. Other Alternatives.

**New Construction.** The team has recommended that a minimum of three (3) maximum security 3,000 bed modern modular designed state-of-the-art prisons be constructed throughout Iraq. The first one in the central area (Baghdad), and duplicates built in northern and southern Iraq. It is estimated that each of these prisons will cost approximately \$180 to \$200 million, and take 30 to 36 months to complete. This is considered to be the long-term permanent solution to fully support the needs of a fully operational criminal justice system.

**Prefab cell Housing.** The team is currently collecting information and data on the feasibility of bringing into Iraq prefab maximum security cell housing that can be placed in a timely manner to support the growing needs of the criminal justice system. There are companies that prefab cells that can be brought in and set in place, connected to sewer, water, electrical systems and be in operation quickly. Normally these systems are used to expand existing facilities. A US/UK company has been contacted for information. It is unknown if quantities of such prefab cells are available, how long it would take to obtain this type of housing, and what the costs of such construction would be. We hope to be able to have answers to these questions in the near future. This information may be available by the close of business on 26 June 2003


**Prison ships/barges.** The team is attempting to gather information on the feasibility of obtaining prison ships/barges that could be placed in the area of the Port of Urm-Qasser. It is unknown if any such ships or barges exist that would be available within the near future, the cost of such a facility, and the ability to have the ship brought to Iraq. One team member has in the past researched this option and determined that it takes 12-18 months to build a prison ship or barge.



**The major disadvantage of locating a prison ship at Um-Qasser is the logistics of transporting high security inmates on a twelve hour trip from Baghdad to southern Iraq. Given the opportunity for escape and ambush, the trip would be extremely labor intensive to insure safety and security of the transporting contingent.**

The prison assessment team will continue to explore other alternatives to the use of Abu Ghraid Prison. At this point in time, we have found no other facilities that can provide up to 4,000 maximum security beds between now and the end of this year. The team supports the use of Abu Grab prison only until new facilities can be constructed. The estimated time frame would be 30 to 36 months once approval for new construction is received. Once assessed, perhaps the use of the Kanban'i Saad prison site can shorten the estimated time that a new prison could be constructed and in operation,

 Department of Prisons, 7830 hrs, 70 June 2003)

cc:  Deputy Senior Advisor, Ministry of Interior



CONTRACTOR				construct				ADDRESS				Iraq			
CUN1				ABU-GHRAIB POLITICAL PRISON				PROPOSED				1,754,660			
PURCHASE ORDER NUMBER				ROW				WORK LOCATION				TRQ			
LINE	UNIT OF			MATERIAL COST			LABOR COST			EQUIPMENT			LINE		
NO	ITEM	EASUR	QUANTITY	UNIT	TOTAL	MANHOURS	RATE	TOTAL	DAYS	RATE	TOTAL	TOTAL			
	Indoor Exercise Area											174,579			
	Cell Block #5											68,043			
	Cell Block #4											60,677			
	Cell Block #3											50,688			
	Cell Block #2											56,045			
	Cell Block #1											56,045			
	(2) Cafeteria and Kitchen											191,958			
	Infirmary											151,148			
	Isolation Admin. Office Block											160,719			
	Site Work											384,825			
	Guard Towers											111,784			
	Office Detachment (2x)											135,343			
	Contingency											150,510			
												1,754,660			
DATE:				FIRM NAME				CORP OF ENGINEERS							
TITLE: ABU-GHRAIB				BY:											

CONSTRUCTION COST ESTIMATE BREAKDOWN												
CONTRACTOR		CONTRACT		ADDRESS		PROJECT		REQ				
ABU-GHRAIB POLITICAL PRISON						1 704,660						
PURCHASE REQUEST NUMBER		AGM		WORK LOCATION		PMA						
LINE NO	ITEM	MEASUR	QUANTITY	UNIT	TOTAL	MANHOURS	RATE	TOTAL	DAYS	RATE	TOTAL	LINE TOTAL
	Indoor Exercise Area (70a)	X										
	Remove Rubish	Lot	1	625	625	1,240	0.75	930	7	240	1,580	3,235
	Electrical	Lot	1	15,400	15,400	1,200	0.75	900	7	24	158	16,468
	Mechanical	Lot	1	3,600	3,600	600	0.75	450	4	24	96	4,146
	Concre & Data	Lot	1	1,200	1,200	160	0.75	120	5	24	120	1,440
	Plumbing	Lot	1	720	720	320	0.75	240	3	24	72	1,032
	Finishes and Hardware	Lot	1	134,600	134,600	12,450	0.75	9,338	90	48	4,320	148,258
	Total Indoor Exercise				150,145	15,970		11,978			6,456	174,574
	Cell Block #5	X										
	Remove Rubish	Lot	1	625	625	1,200	0.75	900	20	120	2,400	3,925
	Electrical	Lot	1	12,470	12,470	960	0.75	720	24	24	576	13,768
	Mechanical	Lot	1	850	850	320	0.75	240	6	24	144	1,234
	Concre & Data	Lot	1	1,200	1,200	240	0.75	180	7	24	168	1,546
	Plumbing	Lot	1	7,850	7,850	960	0.75	720	25	24	600	9,170
	Finishes and Hardware	Lot	1	21,800	21,800	3,200	0.75	2,400	35	120	4,200	28,400
	Total Cell Block #5				44,795	6,880		5,160			8,088	58,043
	Cell Block #6	X										
	Remove Rubish	Lot	1	625	625	1,200	0.75	900	20	120	2,400	3,925
	Electrical	Lot	1	12,470	12,470	960	0.75	720	24	48	1,152	14,342
	Mechanical	Lot	1	850	850	320	0.75	240	7	48	336	2,606
	Concre & Data	Lot	1	1,200	1,200	240	0.75	180	7	48	336	1,716
	Plumbing	Lot	1	8,320	8,320	1,020	0.75	765	25	48	1,200	10,285
	Finishes and Hardware	Lot	1	22,900	22,900	3,870	0.75	2,903	40	120	4,800	30,603
	Total Cell Block #6				46,365	7,610		5,708			10,224	63,677
	Cell Block #3	X										
	Remove Rubish	Lot	1.0	250	250	320	0.75	240	20	120	2,400	2,890
	Electrical	Lot	1.0	4,345	4,345	690	0.75	518	24	24	576	5,439
	Mechanical	Lot	1.0	320	320	120	0.75	90	7	24	168	578
	Concre & Data	Lot	1.0	1,200	1,200	240	0.75	180	7		0	1,380
	Plumbing	Lot	1.0	8,450	8,450	1,250	0.75	938	24	24	576	9,954
	Finishes and Hardware	Lot	1.0	22,750	22,750	4,250	0.75	3,188	40	120	4,800	30,738
	Total Cell Block #3				37,315	6,870		5,153			8,520	50,968

CONSTRUCTION COST ESTIMATE BREAKDOWN												
CONTRACTOR			CONSTRUCT			ADDRESS			Iraq			
DATE			ABU-GHRAIB POLITICAL PRISON			PROPOSED TOTAL			1,754,660			
PURCHASE REQUEST NUMBER			BOM			WORK LOCATION			Iraq			
LINE NO.	ITEM	UNIT OF MEASURE	QUANTITY	UNIT	TOTAL	MAN-HOURS	RATE	TOTAL	DAYS	RATE	TOTAL	LINE TOTAL
	Cell Block #2	X										
	Remove Rubbish	Lot	10	250	250	480	0.75	345	20	120	2,400	2,995
	Electrical	Lot	10	5,350	5,350	780	0.75	585	25	24	600	6,535
	Mechanical	Lot	10	320	320	120	0.75	90	7	24	168	578
	Commo & Data	Lot	10	1,200	1,200	240	0.75	180	7	24	168	1,548
	Plumbing	Lot	10	10,750	10,750	1,870	0.75	1,403	24	24	576	12,729
	Finishes and Hardware	Lot	10	23,500	23,500	8,000	0.75	6,000	45	48	2,160	31,660
	Total Cell Block #2				41,370	11,470		8,603			6,072	56,045
	Cell Block #1	X										
	Remove Rubbish	Lot	10	250	250	480	0.75	345	20	120	2,400	2,995
	Electrical	Lot	10	5,350	5,350	780	0.75	585	25	24	600	6,535
	Mechanical	Lot	10	320	320	120	0.75	90	7	24	168	578
	Commo & Data	Lot	10	1,200	1,200	240	0.75	180	7	24	168	1,548
	Plumbing	Lot	10	10,750	10,750	1,870	0.75	1,403	24	24	576	12,729
	Finishes and Hardware	Lot	10	23,500	23,500	8,000	0.75	6,000	45	48	2,160	31,660
	Total Cell Block #1				41,370	11,470		8,603			6,072	56,045
	(2) Cafeteria and Kitchen	X										
	Remove Rubbish	Lot	1	2,750	2,750	9,200	0.75	6,900	30	120	3,600	13,290
	Electrical	Lot	1	47,650	47,650	7,600	0.75	5,700	45	48	2,160	55,510
	Mechanical	Lot	1	9,650	9,650	4,800	0.75	3,600	30	48	1,440	14,690
	Commo & Data	Lot	1	1,200	1,200	730	0.75	548	15	48	720	2,468
	Plumbing	Lot	1	13,400	13,400	8,200	0.75	6,150	60	48	2,880	22,430
	Finishes and Hardware	Lot	1	55,700	55,700	16,200	0.75	12,150	120	48	5,760	83,610
	Total (2) Cafeteria and Kitchen				140,350	48,730		35,048			16,560	191,958
	Infirmary	X										
	Remove Rubbish	Lot	1	1,800	1,800	5,800	0.75	4,375	45	120	6,400	13,575
	Electrical	Lot	1	28,350	28,350	3,750	0.75	2,813	25	24	600	31,763
	Mechanical	Lot	1	12,350	12,350	1,250	0.75	938	14	24	336	13,624
	Commo & Data	Lot	1	1,200	1,200	640	0.75	480	7	24	168	1,848
	Plumbing	Lot	1	27,500	27,500	3,200	0.75	2,400	24	24	576	30,476
	Finishes and Hardware	Lot	1	43,700	43,700	14,350	0.75	10,763	45	120	5,400	59,863
	Total Infirmary				114,900	31,690		23,768			12,480	151,148

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CONSTRUCTION COST ESTIMATE BREAKDOWN												
CONTRACTOR		construct		APPROVE		PROPOSED		IFBQ				
COMP		ABU-GHRAIB POLITICAL PRISON				1,754,660						
PURCHASE REQUEST NUMBER		NO#		MORE		LOCATION		IFBQ				
LINE		UNIT OF		MATERIAL COST		LABOR COST		EQUIPMENT		LINE		
NO	ITEM	MEASURE	QUANTITY	UNIT	TOTAL	MANHOURS	RATE	TOTAL	DAYS	RATE	TOTAL	TOTAL
	Isolation Admin. Cell Office	X										
	Remove Rubish	Lot	1	650	650	1,660	0.76	1,248	30	120	3,600	5,638
	Electrical	Lot	1	37,800	37,800	3,790	0.76	2,813	30	24	720	41,333
	Mechanical	Lot	1	14,650	14,650	960	0.75	720	15	24	360	15,730
	Commo & Data	Lot	1	1,200	1,200	535	0.75	401	12	24	288	1,669
	Plumbing	Lot	1	32,570	32,570	4,380	0.76	3,285	30	24	720	36,575
	Finishes and Hardware	Lot	1	63,750	63,750	5,800	0.75	4,125	38	48	1,680	99,655
	Total Isolation Admin. Office				140,620	16,675		12,731			7,368	160,719
	Site Work	X										
	Remove Rubish	Lot	1	5,500	5,500	12,300	0.75	9,225	21	717	15,057	29,782
	Electrical	Lot	1	103,750	103,750	9,800	0.75	7,350	60	48	2,880	113,980
	Mechanical	Lot	1	12,750	12,750	1,430	0.75	1,073	30	48	1,440	15,263
	Commo & Data	Lot	1	15,000	15,000	4,500	0.75	3,375	60	48	2,880	21,255
	Plumbing (Water)	Lot	1	43,500	43,500	9,700	0.75	7,275	45	48	2,160	52,935
	Sewer	Lot	1	79,340	79,340	10,250	0.75	7,688	90	120	10,800	97,828
	Finishes and Hardware	Lot	1	34,560	34,560	11,230	0.75	8,423	90	120	10,800	53,783
	Total Site Work				294,400	59,210		44,408			46,017	384,825
	Guard towers	X										
	Remove Rubish	Lot	1	375	375	40	0.75	30	2	120	240	645
	Electrical	Lot	1	37,500	37,500	4,450	0.75	3,338	30	48	1,440	42,275
	Mechanical	Lot	1	6,000	6,000	120	0.75	90	15	48	720	6,810
	Commo & Data	Lot	1	3,000	3,000	460	0.75	345	30	48	1,440	4,785
	Plumbing	Lot	1	1,250	1,250	420	0.75	315	5	48	240	1,805
	Finishes and Hardware	Lot	1	47,650	47,650	5,615	0.75	4,211	30	120	3,600	55,461
	Total Guard Towers				95,775	11,105		8,329			7,680	111,764
	Office Detached (20a)	X										
	Remove Rubish	Lot	1	720	720	5,700	0.76	4,275	21	120	2,520	7,515
	Electrical	Lot	1	18,570	18,570	4,450	0.75	3,338	21	48	1,008	22,915
	Mechanical	Lot	1	13,500	13,500	620	0.75	465	14	48	672	14,637
	Commo & Data	Lot	1	2,400	2,400	520	0.75	390	15	48	720	3,510
	Plumbing	Lot	1	7,100	7,100	860	0.75	645	21	48	1,008	8,753
	Finishes and Hardware	Lot	1	63,500	63,500	14,550	0.75	10,913	30	120	3,600	78,013
	Total Office Detached (20a)				105,790	26,700		20,026			9,528	135,343

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COALITION PROVISIONAL AUTHORITY  
BAGHDAD

1 February 2004

TO: Sarkies Seebo Sarkies

FROM:  Advisor, CPA- MoF

SUBJECT: Release of Funds for Abu Ghraib Prison Reconstruction

On June 22, 2003 the Program Review Board was presented with the request for funding to reconstruct the Abu Ghraib prison. PRB decision 223 was approved on July 13, 2003, from vested funds. At this time \$1,775,500 was allotted to fund this project. This funding is totally independent from the operating funds found in the Iraqi budget for the Ministry of Justice.

Due to the source of funding, the CPA office of the Senior Advisor to the Ministry of Finance, authorizes you to pay the Al-Erez Company in the amount of \$510,500 for services rendered. The funds are to be withdrawn from Ministry of Justice account #3034 in the Rafidain, Al Mansour branch.





**COALITION PROVISIONAL AUTHORITY**  
**Ministry of Justice, Iraqi Correctional Services**  
**BAGHDAD, IRAQ**  
**APO AE 09302**

1 February 2004

**MEMORANDUM FOR RECORD**

**SUBJECT:** Authority to Draft Payment to Al Erez Co.

This memorandum shall serve as notice that Sarkies Seebo Sarkies is authorized to draft payment from the Prisons Department emergency funds account at the Rafidain Bank, Al Mansour branch. These funds are currently held in the MOJ, Prisons Budget account.

Sarkies Seebo Sarkies is directed, without option, to make payment on the overdue account Mohammed Kamil Jwad Al-Khafajy.

The authority includes drafting checks against the following contracts for Abu Ghraib prison:

- \$184,000 Building of Guard Towers
- \$196,000 Administrative and Reception Areas
- \$172,000 Rebuilding Cell Block C
- \$172,000 Rebuilding Cell Block D
- \$67,000 Rebuilding Sewing Factory
- \$195,000 Rebuilding Laundry Facility
- \$135,000 Completion of all Medical Wings

Sarkies Seebo Sarkies is hereby directed to make payment for the balance due of U.S. \$510,500 per attached invoices. As noted in the memorandum dated 24 August 2003 the balance of each contract is due upon contract completion.

The Baghdad Central project was completed on 31 December 2003. Normal tendering processes were not possible at the time of contract letting. The contract was awarded to Al-Erez Company in order to refurbish the prison quickly under emergency conditions.

These funds are authorized, controlled and directed for release at the sole discretion of CPA and are not to be regulated by any Iraqi ministry. Interference is in violation of CPA Regulation #3 and CPA Memorandum #4.

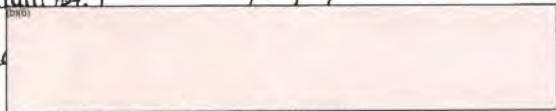
  
Military Prisons Advisor  
Ministry of Justice

Figure 1. The effect of the concentration of the *Agrobacterium* suspension on the transformation efficiency of *Agrobacterium* strains. The concentration of the *Agrobacterium* suspension was 10<sup>6</sup> cells/ml (A), 10<sup>7</sup> cells/ml (B), 10<sup>8</sup> cells/ml (C), and 10<sup>9</sup> cells/ml (D). The concentration of the *Agrobacterium* suspension was 10<sup>6</sup> cells/ml (A), 10<sup>7</sup> cells/ml (B), 10<sup>8</sup> cells/ml (C), and 10<sup>9</sup> cells/ml (D). The concentration of the *Agrobacterium* suspension was 10<sup>6</sup> cells/ml (A), 10<sup>7</sup> cells/ml (B), 10<sup>8</sup> cells/ml (C), and 10<sup>9</sup> cells/ml (D). The concentration of the *Agrobacterium* suspension was 10<sup>6</sup> cells/ml (A), 10<sup>7</sup> cells/ml (B), 10<sup>8</sup> cells/ml (C), and 10<sup>9</sup> cells/ml (D).

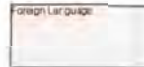
$$x = \frac{1}{2} \left( \frac{1}{2} + \frac{1}{2} \right) = \frac{1}{2}$$

**AI-EREZ COMPANY**

**General Contracting Ltd.**



No.:  
Date:



To/MP (US)  
Sub/Recite

Accept our regards,

Please be informed that we have received a payment of 172000 \$ on the behalf of Abu Graib prison (block 3 and 4).

Thank you for your co-operation

**Mohammed Al-Kafajy**  
**General Manager**

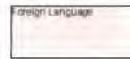
Foreign Language

**AI-EREZ COMPANY**

**General Contracting Ltd.**



No.:  
Date:



To/MP (US)  
Sub/Recite

Accept our regards,

Please be informed that we have received a payment of 12000/- US\$  
for constructing the wall around the death chamber.  
Thanks

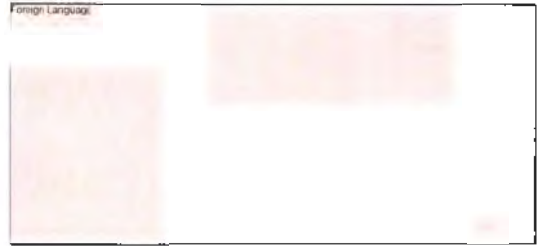
**Mohammed Al-Kafajy**  
**General Manager**



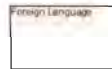
Foreign Language

**AI-EREZ COMPANY**

**General Contracting Ltd.**



No.:  
Date:



To/MP (US)  
Sub/Recite

Accept our regards,

Please be informed that we have received a payment of 180000 Son  
the behalf of the kitchen of Abu-Graib prison.

Thank you for your co-operation

**Mohammed Al-Kafajy**  
**General Manager**

Foreign Language



**AL-EREZ COMPANY**

**General Contracting Ltd.**




No. :  
Date:

To / MP (US)

Subject/Estimate of the Kitchen of Abo Graib Prison

Item	Price
<b>Construction</b>	
1-Total interior and exterior patching and painting of the building.	
2-Replace or refurbish window casting,frames and replace all broken glass.	
3-All floors,floor tile with in the facility shall be cleaned and repaired.	
4-Replace or repair all doors,doors jambs and necessary hardware so that the door will be fully operational and where logically required all locks shall be functional.	
5-Replace and restored to fully operatoinal condition the air conditioning units,heating,and or ceiling fans.	
<b>Electricity</b>	
1-Every room shall have adequate lighting.	
2-The electrical system shall be safe secure and restore to fully operational condition.	
<b>Water/Sanitary</b>	
1-Every wc/restroom shall be fully functional,clean All toilets and sinks shall be replaced as required.	
2-All drains and waste lines shall be cleaned,rodded and fully functional	
<b>Site work</b>	
1-Clean the exterior of the building as necessary to remove stains from fire damage.	
2-Clean the yard from any UXO,trash or any unsafe condition	
3-Restore the security barrier to barbed wire as needed.	
4-Install adequate security lighting.	
5-Install a sign that denotes the stations name and unit (in Arabic and English) on the exterior front of the building	
<b>NOTE:</b>	
Supply all the equipments for the kitchen <b>except</b> supplying the <i>bakery for the bread</i>	
<b>Total in US \$</b>	<b>180000</b>

  
**Mohammed Al-Kafajy**  
**General Manager**

**Ministry of Justice  
Department of Prisons  
Office of Coalition Provisional Authority  
Baghdad, Iraq APO AE 09302**

24 August 2003

**MEMORANDUM FOR RECORD**

**SUBJECT:** Authority to Draw Funds for Abu Ghraib Contract Payments

This memorandum shall serve as notice that Mr. Khazi Yaseen Taha, Sarkies Sibo Sarkies, and Hameed Jabour Aboud are the authorized account managers for the Prisons Department emergency funds account at the Al Rafidain Bank, Al Mansour branch.

The authority includes drafting checks against the following contracts for Abu Ghraib prison:

- \$184,000 Building of Guard Towers
- \$196,000 Administrative and Reception Areas
- \$172,000 Rebuilding Cell Block C
- \$172,000 Rebuilding Cell Block D
- \$30,000 Baking Ovens
- \$67,000 Rebuilding Sewing Factory
- \$195,000 Rebuilding Laundry Facility
- \$30,000 Cleaning of Abu Ghraib grounds
- \$85,000 Rebuilding of Medical Wing A
- \$135,000 Completion of all Medical Wings


Checks will be drafted at 20% of each contract as a down payment and to begin construction. The balance of each contract is due upon contract completion.

130,000 (paid) ✓

1,446,000

172,000

1,618,000

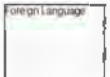
  
Senior Prisons Advisor  
Dept of Prisons, MoJ

# AL-EREZ COMPANY

General Contracting Ltd.



No.:  
Date:



To / MP (US)

Item	Price
<b>Construction</b>	
1-Total interior and exterior patching and painting of the building.	
2-Replace or refurbish window casting,frames and replace all broken glass.	
3-All floors,floor tile with in the facility shall be cleaned and repaired.	
4-Replace or repair all doors,doors jambs and necessary hardware so that the door will be fully operational and where logically required all locks shall be functional.	
5-Replace and restored to fully operational condition the air conditioning units,heating,and or ceiling fans.	
1-Every room shall have adequate lighting.	
2-The electrical system shall be safe secure and restore to fully operational condition.	
<b>Water/Sanitary</b>	
1-Every wc/restroom shall be fully functional, clean.All toilets and sinks shall be replaced as required.	
2-All drains and waste lines shall be cleaned,rodded and fully functional.	
<b>Site work</b>	
1-Clean the exterior of the building as necessary to remove stains from fire damage.	
2-Clean the yard from any UXO trash or any unsafe condition	
3-Restore the security barrier to barbed wire as needed	
4-Install adequate security lighting.	
5-Install a sign that denotes the stations name and unit (in Arabic and English) on the exterior front of the building.	
<b>Total in US \$</b>	<b>184000</b>

Mohammed Al.Kafaiv

General Contracting Ltd.

To:  
Date:

Foreign Language

Foreign Language

Foreign Language

To / MP (US)

Subject/Estimate of Abo Graib Prison -Administration, reception and information buildings

Item	Price
<b>Construction</b>	
1-Total interior and exterior patching and painting of the building.	
2-Replace or refurbish window casting,frames and replace all broken glass.	
3-All floors floor tile with in the facility shall be cleaned and repaired.	
4-Replace or repair all doors,doors jams and necessary hardware so that the door will be fully operational and where logically required all locks shall be functional	
5-Replace and restored to fully operational condition the air conditioning units,heating,and or ceiling fans.	
<b>Electricity</b>	
1-Every room shall have adequate lighting.	
2-The electrical system shall be safe secure and restore to fully operational condition	
<b>Water/Sanitary</b>	
1-Every wc/restroom shall be fully functional,clean.All toilets and sinks shall be replaced as required	
2-All drains and waste lines shall be cleaned,rodded and fully functional	
<b>Site work</b>	
1-Clean the exterior of the building as necessary to remove stains from fire damage	
2-Clean the yard from any UXO,trash or any unsafe condition	
3-Restore the security barrier to barbed wire as needed.	
4-Install adequate security lighting.	
5-Install a sign that denotes the stations name and unit (in Arabic and English) on the exterior front of the building.	
<b>Total in US \$</b>	<b>196000</b>

Mohammed Al-Kafajy  
General Manager

Foreign Language

Iraq - Baghdad - Al-Rabia St. - in Front Of Embassies Area Tel. 5424774 Fax.5422395

General Contracting Co.

Job:  
Date

Foreign Language


Foreign Language

Foreign Language

To / MP (US)

Subject/Estimate of Abo Graib Prison - Block C

Item	Price
<b>Construction</b>	
1-Total interior and exterior patching and painting of the building	
2-Replace or refurbish window casting,frames and replace all broken glass.	
3-All floors,floor tile with in the facility shall be cleaned and repaired.	
4-Replace or repair all doors,doors jambs and necessary hardware so that the door will be fully operational and where logically required all locks shall be functional.	
5-Replace and restored to fully operatoinal condition the air conditioning units,heating,and or ceiling fans	
<b>Electricity</b>	
1-Every room shall have adequate lighting.	
2-The electrical system shall be safe secure and restore to fully operational condition	
<b>Water/Sanitary</b>	
1-Every wc/restroom shall be fully functional,clear. All toilets and sinks shall be replaced as required.	
2-All drains and waste lines shall be cleaned,rodded and fully functional	
<b>Site work</b>	
1-Clean the exterior of the building as necessary to remove stains from fire damage.	
2-Clean the yard from any UXO,trash or any unsafe condition.	
3-Restore the security barrier to barbed wire as needed.	
4-Instal adequate security lighting	
5-Install a sign that denotes the stations name and unit (in Arabic and English) on the exterior front of the building.	
<b>Total in US \$</b>	<b>172000</b>

  
Mohammed Al-Kafajy  
General Manager

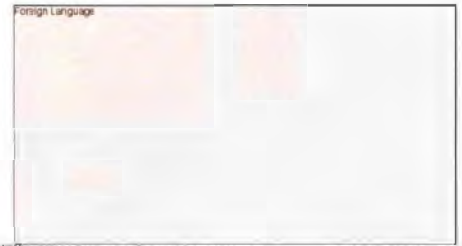
Foreign Language

Foreign Language

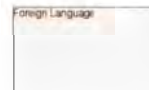
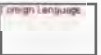


# AI-EREZ COMPANY

## General Contracting Ltd.



No. :  
Date:



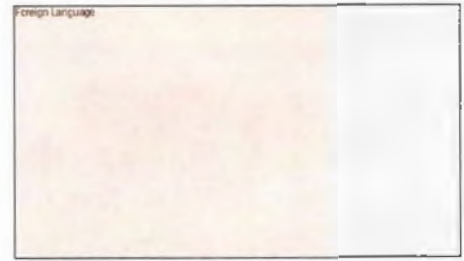
**To / MP (US)**

Item	Price
<b>Construction</b>	
1-Total interior and exterior patching and painting of the building.	
2-Replace or refurbish window casting,frames and replace all broken glass.	
3-All floors,floor tile with in the facility shall be cleaned and repaired.	
4-Replace or repair all doors,doors jambs and necessary hardware so that the door will be fully operational and where logically required all locks shall be functional.	
5-Replace and restored to fully operatoinal condition the air conditioning units,heating,and or ceiling fans.	
1-Every room shall have adequate lighting.	
2-The electrical system shall be safe secure and restore to fully operational condition.	
<b>Water/Sanitary</b>	
1-Every wc/restroom shall be fully functional,clean All toilets and sinks shall be replaced as required.	
2-All drains and waste lines shall be cleaned,rodded and fully functional.	
<b>Site work</b>	
1-Clean the exterior of the building as necessary to remove stains from fire damage.	
2-Clean the yard from any UXO,trash or any unsafe condition.	
3-Restore the security barrier to barbed wire as needed.	
4-Install adequate security lighting.	
5-Install a sign that denotes the stations name and unit (in Arabic and English) on the exterior front of the building.	
<b>Total in US \$</b>	<b>172000</b>

Mohammed Al-Kafsi

**M-ERZ COMPANY**

**General Contracting LLC**



No.:  
Date:



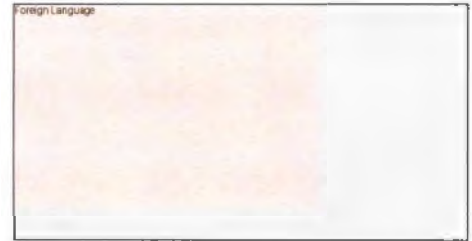
**To / MP (US)**

**Subject/Estimate of Abo Graib Prison -The Laundry**

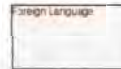
Item	Price
<b>Construction</b>	
1-Total interior and exterior patching and painting of the building.	
2-Replace or refurbish window casting frames and replace all broken glass.	
3-All floors, floor tile with in the facility shall be cleaned and repaired.	
4-Replace or repair all doors, doors jambs and necessary hardware so that the door will be fully operational and where logically required all locks shall be functional.	
5-Replace and restored to fully operational condition the air conditioning units, heating, and for ceiling fans.	
<b>Electricity</b>	
1-Every room shall have adequate lighting.	
2-The electrical system shall be safe secure and restore to fully operational condition.	
<b>Water/Sanitary</b>	
1-Every wc/restroom shall be fully functional, clean All toilets and sinks shall be replaced as required	
2-All drains and waste lines shall be cleaned, rodded and fully functional.	
<b>Site work</b>	
1-Clean the exterior of the building as necessary to remove stains from fire damage	
2-Clean the yard from any UXO, trash or any unsafe condition.	
3-Restore the security barrier to barbed wire as needed.	
4-Install adequate security lighting.	
5-Install a sign that denotes the stations name and unit (in Arabic and English) on the exterior front of the building.	
<b>Total in US \$</b>	<b>195000\$</b>

# AL-EREZ COMPANY

## General Contracting Ltd.



No.:  
Date:



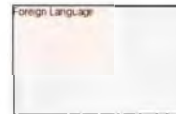
Item	Price
<b>Construction</b>	
1-Total interior and exterior patching and painting of the building.	
2-Replace or refurbish window casting frames and replace all broken glass.	
3-All floors,floor tile with in the facility shall be cleaned and repaired.	
4-Replace or repair all doors,doors jambs and necessary hardware so that the door will be fully operational and where logically required all locks shall be functional.	
5-Replace and restored to fully operatoinal condition the air conditioning units,heating,and or ceiling fans.	
<b>Electricity</b>	
1-Every room shall have adequate lighting.	
2-The electrical system shall be safe secure and restore to fully operational condition.	
<b>Water/Sanitary</b>	
1-Every wc/restroom shall be fully functional clean.All toilets and sinks shall be replaced as required.	
2-All drains and waste lines shall be cleaned,rodded and fully functional.	
<b>Site work</b>	
1-Clean the exterior of the building as necessary to remove stains from fire damage.	
2-Clean the yard from any UXO,trash or any unsafe condition.	
3-Restore the security barrier to barbed wire as needed.	
4-Install adequate security lighting.	
5-Install a sign that denotes the stations name and unit (in Arabic and English) on the exterior front of the building.	
<b>Total in US \$</b>	<b>67000\$</b>

**AI-EREZ COMPANY**

**General Contracting Ltd.**




No. :  
Date :



**To / MP (US)**

**Subject/Estimate of Abo Graib Prison -Cleaning of site**

Item	Price
<b>Site work</b>	
1-Clean the exterior of the building as necessary to remove stains from fire damage.	
2-Restore the security barrier to barbed wire as needed.	
3-Install a sign that denotes the stations name and unit (in Arabic and English) on the exterior front of the building.	
4-Cleaning of the camp from garbage and waste materials.	
<b>Total in US \$</b>	<b>30000</b>

  
**Mohammed Al-Kafajy**  
**General Manager**





General Contracting Ltd.

ate

Foreign Language

Foreign Language

Foreign Language

### **Construction**

- 1-Total interior and exterior patching and painting of the building.
- 2-Replace or refurbish window casting frames and replace all broken glass.
- 3-All floors, floor tile within the facility shall be cleaned and repaired
- 4-Replace or repair all doors, doors jambs and necessary hardware so that the door will be fully operational and where logically required all locks shall be functional
- 5-Replace and restored to fully operational condition the air conditioning units, heating and or ceiling fans

### **Electricity**

- 1-Every room shall have adequate lighting
- 2-The electrical system shall be safe secure and restore to fully operational condition

### **Water/Sanitary**

- 1-Every wc/restroom shall be fully functional, clean. All toilets and sinks shall be replaced as required
- 2-All drains and waste lines shall be cleaned, rodded and fully functional

### **Site work**

- 1-Clean the exterior of the building as necessary to remove stains from fire damage.
- 2-Clean the yard from any UXO, trash or any unsafe condition.
- 3-Restore the security barrier to barbed wire as needed
- 4-Install adequate security lighting
- 5-Install a sign that denotes the stations name and unit (in Arabic and English) on the exterior front of the building

\$

85000\$

**Mohammed Al-Kafajy**  
**General Manager**

Foreign Language



# General Contracting Ltd.

to;  
late:



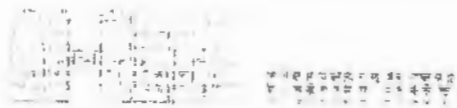
To/MP (US)

medical unit-old building

Item	Price
<b>Construction</b>	
1-Total interior and exterior patching and painting of the building.	
2-Replace or refurbish window casting,frames and replace all broken glass	
3-All floors floor tile with in the facility shall be cleaned and repaired	
4-Replace or repair all doors,doors jambs and necessary hardware so that the door will be fully operational and where logically required all locks shall be functional.	
5-Replace and restored to fully operatoinal condition the air conditioning units,heating,and or ceiling fans	55000
<b>Electricity</b>	
1-Every room shall have adequate lighting.	
2-The electrical system shall be safe secure and restore to fully operational condition.	35000
<b>Water/Sanitary</b>	
1-Every wc/restroom shall be fully functional,clean All toilets and sinks shall be replaced as required	
2-All drains and waste lines shall be cleaned,rodded and fully functional.	25000
<b>Site work</b>	
1-Clean the exterior of the building as necessary to remove stains from fire damage.	
2-Clean the yard from any UXO,trash or any unsafe condition	
3-Restore the security barrier to barbed wire as needed.	
4-Install adequate security lighting.	
5-Install a sign that denotes the stations name and unit (in Arabic and English) on the exterior front of the building	20000
<b>Total in US \$</b>	<b>135000</b>

*mohammed al- khafajy*  
director manager

Foreign Language



8/25  
1/24

To : MP (US)

Sub. / Invoice

*Dear Sirs,  
Accept our regards.*

We ask you gently for the payment of 30000 \$ for the installation of three bakeries for the kitchen of Abu-Graib prison .

*Thank you for your cooperation with our best regards.*

*Director Manager*  
**MOHAMMED AL KHAFAYY.**



**CLASSIFICATION**



**TO:** OFFICE OF THE UNDER SECRETARY OF DEFENSE (COMPTROLLER)  
**FROM:** OFFICE OF RECONSTRUCTION AND HUMANITARIAN ASSISTANCE  
**SUBJECT:** Funding Request (\$ in Thousands)

Project number: ORHA-PR-003		Date needed: <b>ASAP</b>	
Short title: Renovation of High Security Prison Cellblock (Abu-Garaib Prison)		ORHA org symbol: MLASA	
Quantity: Job	Unit price: 172,000	Amount: \$ 172,000.	In budget (Y/N)
Request number: PR-003-2003		Requested by (name): <span style="border: 1px solid black; padding: 0 20px;"> </span>	

is located approximately 20 kilometers northwest of Baghdad. This request is to renovate two existing cellblocks in a compound consisting of 10 total cellblocks, a kitchen, medical infirmary, a prison industries area, and large recreation yards. Abu-Garaib Prison complex originally consisted of four large compounds that held up to 30,000 of Iraq's most dangerous and maximum security inmates. The entire prison complex was looted, trashed, many parts burned and all furnishings and anything of value was destroyed or stolen. This one compound was left structurally sound and contains 10 medium/maximum security cellblocks to safely and securely house violent and dangerous inmates. This is the only prison site that has been assessed by the prisons assessment team that is capable of housing maximum security, dangerous inmates. Urgent renovation of these two cellblocks are required to facilitate a high security prison area, in the short term, to adequately support the Iraqi criminal justice system's immediate needs as it begins to fully function. These two cellblocks, when renovated, will house up to 320 medium/maximum security, dangerous inmates. These two cellblocks, within this compound, can be completely operational within 60 days.

Indicate **how much**, if any, of these requested resources are required for **civilian police functions**, or **guard security requirements**.

Justification (e.g., personnel safety, security, environmental protection)

The Prison system is an integral part of the criminal justice system. At this juncture of the process, there are no functioning prisons and none in the planning process that is capable of housing medium/maximum security, dangerous inmates. Of all the prisons reviewed and assessed by the Prison Assessment Team, this is the only location capable of housing maximum security inmates in the short term. These two cellblocks are urgently needed to provide a maximum security prison capability, in the short-term, to house dangerous criminals. Safe and secure prison facilities are vital in order to protect Iraq's future interest in the effective and humane administration and accountability of the criminal justice system.

Impact if not funded.

There will be no safe and secure, maximum security prison area that can safely house dangerous prisoners to support the Iraqi criminal justice system when it is up and fully functioning.

Item detail		Proposed Funding Source	
Item Source	<input checked="" type="checkbox"/> Local <input type="checkbox"/> Organic <input type="checkbox"/> Local <input type="checkbox"/> Yes	<input type="checkbox"/> External <input type="checkbox"/> Contract <input checked="" type="checkbox"/> US <input type="checkbox"/> No	Iraqi funds
Currency:			
Reimbursable?			
Name of Source:			
Item could be obtained from or provided by		<div> <div>Sources</div> <div>Uses</div> </div>	
Coalition/Partner Nation: USAID		Vested assets	<input checked="" type="checkbox"/> Iraqi civil service
State		Seized assets	<input type="checkbox"/> Iraqi special workers
CENTCOM			<input checked="" type="checkbox"/> Iraqi infrastructure
Justice			
Duplicate assets provided elsewhere in ORHA?		Appropriated funds	
Yes		Iraq Relief and Reconstruction Fund	<input type="checkbox"/>
No		Iraqi Freedom Fund	<input type="checkbox"/>
(If yes, attach reason)		Natural Resource Risk Remediation Fund	<input type="checkbox"/>
		Overseas Humanitarian Disaster & Civic Aid	<input type="checkbox"/>
		Defense Cooperation Account	<input type="checkbox"/>
		Other (specify):	
ORHA Comptroller assessment.		This request has been approved by the ORHA	

05/26/03  
4:54 PM

CLASSIFICATION

ORHA FORM 7700

Page 1 of 4

**CLASSIFICATION**

Project number: ORHA-PR-003		Date needed: ASAP																																																																									
Short title: Renovation of High Security Prison Cellblock (Abu-Garaib Prison)		ORHA org symbol: MLASA																																																																									
Quantity: Job	Unit price: 172,000	Amount: \$ 172,000.	In budget (Y/N)																																																																								
<div style="text-align: right;">ORHA Comptroller signature _____ Date _____</div>																																																																											
ORHA MISSION <i>(Billable category, select one)</i>			Memo Police Function Security (Y/N)																																																																								
A. Overhead-ORHA Headquarters administration & management																																																																											
B. Repair of damage to oil facilities & related infrastructure <i>(Natural Resources Risk Remediation Fund)</i>																																																																											
Reconstruction and Humanitarian Aid Missions <i>(Iraq Relief and Reconstruction Fund, PL 108-11 categories):</i>																																																																											
1. Water sanitation infrastructure																																																																											
2. Feeding and food distribution																																																																											
3. Supporting relief efforts related to refugees, internally displaced persons, and vulnerable individuals, including assistance for families of innocent Iraqi civilians who suffer losses as a result of military operations																																																																											
4. Electricity																																																																											
5. Health care																																																																											
6. Telecommunications																																																																											
7. Economic and financial policy																																																																											
8. Education																																																																											
9. Transportation																																																																											
10. Rule of law and governance <i>(including police)</i>			YES																																																																								
11. Humanitarian demining																																																																											
12. Agriculture																																																																											
13. Other Public Services																																																																											
<p align="center"><b>Vested or Seized Assets Spending Plan - or - Appropriation Obligation Plan</b></p> <p align="center"><b>Dollars in Thousands, Cumulative</b></p> <table border="1"> <thead> <tr> <th>Item</th> <th>Apr</th> <th>May</th> <th>Jun</th> <th>Jul</th> <th>Aug</th> <th>Sep</th> <th>BY</th> <th>BY+1</th> </tr> </thead> <tbody> <tr> <td>Total</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> </tr> <tr> <td>Salaries</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> </tr> <tr> <td>Travel/Transport</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> </tr> <tr> <td>Rent/Util/Maint</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> </tr> <tr> <td>Contracts</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> </tr> <tr> <td>Supplies/Equipment</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> </tr> <tr> <td>Other</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> </tr> </tbody> </table>				Item	Apr	May	Jun	Jul	Aug	Sep	BY	BY+1	Total									Salaries									Travel/Transport									Rent/Util/Maint									Contracts									Supplies/Equipment									Other								
Item	Apr	May	Jun	Jul	Aug	Sep	BY	BY+1																																																																			
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**CLASSIFICATION**

Project number: ORHA-PR-003		Date needed: ASAP	
Short title: Renovation of High Security Prison Cellblock (Abu-Garaib Prison)		ORHA org symbol: MLASA	
Quantity: Job	Unit price: 172,000	Amount: \$ 172,000.	In budget (Y/N)
<div style="display: flex; justify-content: space-between;"> <span><u>Office symbol</u></span> <span><u>Comments (or attachment number)</u></span> </div>			
<u>Decision/disposition</u>			
Approved: _____			
Disapproved: _____			
Other: _____		Date: _____	



No.  
Date:

Description	Unit	Price US
<b>1- Civil Works</b>		
1-1- Remove all the rubbish and clean all the floors well then coating the floors with first layer of water paint then second layer of oil paint.	L s	9500
1-2- Steel works, the work shall include the following: a) Repairing the existing damaged door locks. b) Fixing of steel door locks.	Ls	2500
1-3- Casting the external walkways 200 ml, 2 m wide	L s	19000
1-4- Cleaning out and inside the site, removal of waste materials, ramping the holes then leveling the site area.	L s	3000
1-5- Supplying and fixing of glasses	L s	8000
<b>2- Plumbing Work</b> the work shall include the following		
2-1- Laying the plastic PVC pipes size 6 in. the back filling with clean sand, the work also include casting and maintenance the existing and new septic tank with supplying of cast iron cover with all the connection with the main sewage network.		
2-2- Complete supplying and installing cast iron rain water pipes with all the necessary accessories and fitting required to complete the work.		
2-3- Maintenance the main water storage tank for the drinkable water, and to complete the connection for the internal water system with the external network. The work also include complete and finish all the		



# General Contracting Ltd.

No.  
Date

Internal sanitation work and connect all sanitary blocks (WC, bathroom, shower, kitchen)		Price US
2-1	Supply and fix Oriental WC and wash basin with all the required fittings and accessories and complete connection of water pipes to damaged sanitary blocks.	
2-2	Supply and fix water pipes to the three water tanks.	
2-3	Supplying and fix water pipes and vents to water storage tank to the main water connection.	Ls 31000
3- Electrical Works	The electrical works include: repair of fittings, wiring system, ....., etc.	Ls 13000
Grand Total		86000 USD



cell block

86,000  
x 2  
\$172,000



~~364,903~~ TOTAL OF: 47,50,15,199

326,953 OFFICE OF RECONSTRUCTION AND HUMANITARIAN ASSISTANCE  
IRAQI ASSET DISBURSEMENT RECORD  
Goods and Services

DATE AND TIME OF TRANSACTION: 16 September 2003

LOCATION or CPA HQ PICKUP: Palace

NAME OF CERTIFYING OFFICIAL:

PURPOSE: Final Payment for the Prisons Department Abu Ghraib renovation project.

Total Project Value Approved: \$172,000

Previous Drawdown Payments: \$0

Amount this Progress Payment: \$172,000

Balance Remaining: \$0

TOTAL DOLLAR REQUESTED: \$172,000

NAME AND TITLE OF IRAQI OFFICIAL AUTHORIZED TO RECEIVE FUNDS  
FOR FURTHER DISBURSEMENT: Sarkies Seebo, Chief Accountant, Prisons  
Department, Ministry of Justice

MEANS TO SUBSTANTIATE DISBURSEMENT LEGITIMACY:

PRB Number 47

RELEVANT CONDITIONS ASSOCIATED WITH DISBURSEMENT:

N/A

DOCUMENTATION REQUIRED FROM RECIPIENT:

PER CPA GUIDANCE FOR FUNDS MANAGEMENT

Requested by:

Authorizing Official:

Title: \_\_\_\_\_ Date \_\_\_\_\_

\_\_\_\_\_

Senior Prisons Advisor

Requester email: \_\_\_\_\_

Requester phone: x5801

\_\_\_\_\_ CDR, USN \_\_\_\_\_ Date \_\_\_\_\_

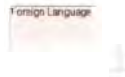
CPA Comptroller

# AI-EREZ COMPANY

General Contracting Ltd.



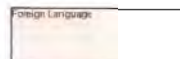
No. :  
Date:



To / MP (US)

Item	Price
1-Total interior and exterior patching and painting of the building.	
2-Replace or refurbish window casting,frames and replace all broken glass.	
3-All floors,floor tile with in the facility shall be cleaned and repaired.	
4-Replace or repair all doors,doors jambs and necessary hardware so that the door will be fully operational and where logically required all locks shall be functional	
5-Replace and restored to fully operatoinal condition the air conditioning units,heating,and or ceiling fans	
<b>Electricity</b>	
1 Every room shall have adequate lighting.	
2-The electrical system shall be safe secure and restore to fully operational condition.	
<b>Water/Sanitary</b>	
1-Every wc/restroom shall be fully functional, clean.All toilets and sinks shall be replaced as required.	
2-All drains and waste lines shall be cleaned,rodded and fully functional.	
<b>Site work</b>	
1-Clean the exterior of the building as necessary to remove stains from fire damage.	
2-Clean the yard from any UXO,trash or any unsafe condition.	
3-Restore the security barrier to barbed wire as needed.	
4-Install adequate security lighting.	
5-Install a sign that denotes the stations name and unit (in Arabic and English) on the exterior front of the building.	
<b>Total in US \$</b>	<b>172000</b>

  
Mohammed Al-Kafajy  
General Manager



**AI-EREZ****COMPANY****General Contracting Ltd.**ESTIMATE FOR  
2 CELL BLOCKS  
@ ABU GARAB

Foreign Language

No.:  
Date:

Foreign Language

Foreign Language

Description	Unit	Price US
<b>1- Civil Works</b>		
1-1-Remove all the rubbish and clean all the floors well then coating the floors with first layer of water paint then second laver of oil paint.	L s	9500
1-2-Steel works, the work shall include the following: a) Repairing the existing damaged door locks. b) Fixing of slide door locks.	Ls	2500
1-3- Casting the external walkways 200 ml,2 m wide	L s	19000
1-4- Cleaning out side and in side the site, removal of waste materials, damping the holes then leveling the site area.	L s	3000
1-5- Supplying and fixing of glasses.	L s	8000
<b>2-Plumbing Work</b> , the work shall include the following		
2-1- Laying the plastic PVC pipes size 6 in, the back filling with clean sand, the work also include casting and inaintenance the existing old and new septic tank with supplying of cast iron cover, with all the connection with the main sewage network.		
2-2- Complete supplying and installing cast iron rain water pipes with all the necessary accessories and fitting required to complete the work.		
2-3- Maintenance the main water storage tank for the drinkable water, and to complete the connection for the internal water system with the external network. The work also include complete and finish all the		

Foreign Language



**AI-ERIEZ COMPANY**

**General Contracting Ltd.**



No.:  
Date:

Foreign Language

Foreign Language

Foreign Language

internal sanitation work and connect all sanitary blocks (WC, bathroom, shower) kitchen.		
2-4- Supply and fix Oriental WC and wash basin with all the required fittings and accessories, and complete connection of water pipes to damaged sanitary blocks.		
2-5- Supply and fix water pumps for the upper water tanks.		
2-6- Supplying and lay water pipes between site water storage tank to the main water storage tank.	Ls	31000
<b>3- Electrical Works</b> The electrical works include repair all fittings, wiring system, ....., etc.	Ls	13000
<b>Grand Total</b>		<b>86000 USD</b>

✓ PEAC  
CELL  
BANK

Foreign Language

## MEMORANDUM

**TO:** Presidential Ambassador Envoy L. Paul Bremer, CPO  
**THRU:** Senior Advisor Clint Williamson, Ministry of Justice

**FROM:**   Department of Prisons

**SUBJECT: ABU GHRAIB PRISON**

The DOJ prison assessment team, comprised of three (3) US and one (1) British correctional experts, have to date completed on-site inspections and assessments of 21 Iraqi prisons and detention centers. This includes all the larger prisons sites throughout Iraq. One of the most urgent missions of this team was to identify prisons that can be renovated and reactivated to support the short term and long range needs of the Iraq criminal justice system as it is reconstituted.

Abu-Ghraib Prison is centrally located in the Baghdad area. It was the country's largest prison complex housing approximately 20,000 of Iraq's most dangerous inmates. The entire prison complex consisted of 4 compounds distinct and separate from each other. One housing compound was totally destroyed; however, two housing compound are refurbishable. The two restorable housing compounds have cell blocks with cells constructed of steel on the same design and quality as US prisons constructed in the 1950's. The fourth compound was a medical facility.

The Kanbari Saad Prison north of Baghdad was determined to be a suitable prison to safely house approximately 2,800 high security inmates on the team's initial assessment on May 27<sup>th</sup>. This prison has been totally destroyed by 150 Arab refugee families living in the complex since the assessment and is no longer an option. In the heart of Baghdad is a small prison consisting of 56 high security cells, badly looted and damaged, which was operated by the previous Regime's Internal Security Agency (Secret Police). This prison is too small to adequately meet the needs of the criminal justice system. All other prisons throughout Iraq are small, dormitory offender housing of cement and block construction which cannot safely house dangerous prisoners.

Therefore, the assessment team has determined and recommended that one compound of the Abu Ghraib Prison be refurbished to support the criminal justice system's immediate and short term needs. Funding for two cellblocks has been approved and renovations are underway to provide high security housing for 400 inmates within the next thirty days. A funding request for \$1.75 million to complete the remaining compound's cell housing has been submitted for approval. By December, Abu Ghraib can provide housing for approximately 3,100 high security inmates. Long term plans should include new construction of a maximum security state-of-the-art modern modular prison to meet Iraq's future needs. The estimated cost would be approximately \$175 million for 3,000 beds and it would take 24 to 36 months to complete construction.

*Comm, H&C*

# ACCELERATED ACTIVATION OF ABU GHRAIB PRISON

## ISSUE:

Can a private sector firm using construction and prison management resources from outside of Iraq accelerate the activation and operation of the two existing compounds within Abu Ghraib prison?

## STATEMENT OF WORK

There are a number of firms internationally that are capable of refurbishing the compounds at Abu Ghraib, selecting and training staff, and implementing a management structure (including personnel) that would be responsible for the operation of the facility on a short or long term basis.

The activities a private company would need to accomplish would include:

- **Accelerated Refurbishment-** By either closely supervising Iraqi subcontractors or importing foreign subcontractors, the private company could accelerate the refurbishment process. In reality, a foreign contractor would probably have to import many subcontractors as well as use local Iraqi subcontractors. The key to this activity would be effective Project Management.
- **Replacement of Existing Staff –** A fairly broad advertising campaign directed at recruiting prison staff would have to be developed. The recruitment campaign would have to focus on many different positions beyond correctional officer (CO). Obviously, CO's will be the largest number of positions; however, other staff will include:
  - Medical, Dental, and Mental Health staff (if not supplied by the Ministry of Health).
  - Teachers (if not supplied by the Ministry of Education)
  - Prison Counselors
  - Maintenance (if not provided by the Ministry of Housing)
  - Foodservice
  - Administrative
  - Religious

Ideally, when a new prison is activated experienced staff should account for 25-50% of the total staff. Given the past problems of human rights violations and corruption associated with existing Iraqi staff, care will have to be taken in terms vetting any existing employees. If existing employees are absolutely

unacceptable, great care must be taken in activation given that it is a high security prison.

- **Training** – To employ totally new staff, several levels of training would have to be developed. For CO's a comprehensive pre-service training program would be necessary. The program would have to be a minimum of four weeks and ideally eight weeks in length. Since this prison will house high security inmates, the basic training requirement will be greater than if these new employees were going to supervise inmates at a lower custody level.
  - Non-security positions that have inmate contact would require a reduced level of pre-service training relating to certain aspects of the prison regimen and prison security.
  - Non-security positions that do not have inmate contact would require ~~some significantly~~ reduced level of pre-service training to prepare them for working inside an institution.
- **Supervision and Management of the Institution** – While it is feasible to entirely replace the line level of employees in an institution, it would not be possible to train new supervisors and managers to ~~direct~~ <sup>supervise</sup> new line staff in the operational activities of a high security prison. The function of operating a prison is too complex and unforgiving to expect inexperienced managers and supervisors to effectively manage new corrections employees.

A private company would be required to recruit experienced international corrections supervisors and managers to operate the institution. This staff would start at the warden or superintendent level and include all levels of supervision and management down to the first-line supervisors.

The private company would also need to provide interpreters for all international personnel who could not speak Arabic.

- **Length of Operation** – Private sector firms would be <sup>required</sup> ~~prepared~~ to operate the institution permanently or for some shorter term. Most private firms would want a period of guaranteed operation to insure they would be able to recover their investment and start-up costs.

An extended operational period would be advantageous to the private company as well as the Iraqi prison service. The longer the operation, the more seasoned Iraqi staff will become, and as a result a smoother transition to ultimate Iraqi control can occur.

- **Experience of High Security Operations by Private Sector Operators -** There are many American, United Kingdom, and other international firms capable of accelerating the refurbishment of Abu Ghraib. They are also very capable of accomplishing recruitment, training and activation.

From a professional point of view the only limitation regarding this proposal would be the somewhat limited experience most private sector firms have at the high or maximum security level. This limited experience coupled with the large percentage of new employees in the Abu Ghraib high security setting should be fully considered before the venture is undertaken.

- **Severability of Program Components –** It should also be noted, these firms and many others could accomplish any specific component individually such as accelerating refurbishment only, recruitment, training, or management and supervision staffing.



June 14, 2003

ACTION MEMORANDUM

To: Amb. Bremer

Fm: Program Review Board

Re: Funding Request for Reconstruction of Abu Ghraib Prison

Summary and Purpose:

The Program Review Board received a funding request for \$1.7 M from the Ministry of Justice's "Corrections" team for the reconstruction of a portion of the Abu-Ghraiab prison for a maximum security prison. We deferred on the vote, in favor of additional consultation and convened a meeting between the leadership of the Governance Team ( ) and Ministry of Justice's Corrections Team ( ). There is no doubt of the urgent and critical need for an interim and medium term security solution for imprisoning inmates. However, the most practical option -- rebuilding Abu Ghraib -- will potentially produce disastrous political consequences, and there is also agreement that rebuilding Abu Ghraib prison sends the wrong message and is not desirable. At this stage, we see two equally dissatisfying paths to choose between -- rebuild one of the most notorious prisons in the world, even for interim use, or directing the Corrections Team, in conjunction with the military, to further pursue other, more expensive and less desirable interim security measures for housing Iraq's most dangerous criminals.

Background and Discussion:

The Corrections Team has painted a bleak picture of the prison/detention facility situation. Prison facilities, in general, are too few in number and inadequate to deal with the rapidly increasing number of prisoners being detained. The Corrections team has performed an assessment on 21 of the 151 prisons (14%) in the country. Conditions of prison/detention facilities were extremely poor to begin with, but now, after continuous looting and destruction, most facilities need to be reconstructed to be usable. Military assets are unable to guard more installations and so occupiers and looters continue to dismantle all of the prisons. The military has set up several temporary holding sites (tents) but these are already overcrowded and may soon cause us trouble -- both politically and security-wise -- if better arrangements are not made. The lack of permanent, secure facilities for detention and incarceration ~~and~~ has the potential to negatively impact the crime situation, as suspects are being released due to overcrowding.

The team has determined that only Abu Ghraib, the country's largest prison, could adequately serve the intermediate and long term needs of housing dangerous, maximum security inmates. Funds previously approved (\$172,000) are already constructing a place for 400 beds. They propose to use an additional \$1.7 M, to reconstruct one building in the prison complex to hold approximately 2,300 more beds, with a completion date in December. This will meet the needs for approximately one-third of the 12,000 bed requirement they anticipate will be needed by the end of the year. The Corrections Team is supportive of using Abu Ghraib as a stop-gap measure but warn that building an entirely new maximum security prison will take a minimum of 18 -- 36 months, and approximately \$200 M -- an undertaking best done by a new Iraqi government.

*two cell blocks of one compound*  
*complete the reconstruction of the remaining eight (8) cell blocks of this compound to ~~total~~*

There is no dispute about the need for prison facilities, to meet both the immediate and long term needs. The issue is whether the CPA should address the need by reconstructing the notorious Abu Ghraib prison, described this week in Senate testimony as the deadliest prison in the world since 1945, along with the Kymer Rouge's Toul Sleng. It is difficult to overestimate the terror the prison evokes, not only in the minds of Iraqis but in the whole of the Arab world. The prison is one of the most feared symbols of power and terror in Saddam's Iraq – a place where hundreds of thousands have been unlawfully detained, brutally tortured, and executed for crimes such as being jobless or telling jokes. Operation Enduring Freedom was about the defeat of such horror and the liberation and transformation of Iraqi society. The perpetuation of such a symbol of repression by the CPA and the U.S. Government runs counter to the President's intentions for a new Iraq. It will be highly criticized in the region and the rest of the world. There has been extensive news coverage exposing the atrocities of the prison since the country's liberation and undoubtedly there would be extensive coverage of its re-establishment, should you make that decision.

*vision*

The Governance Team maintains that the CPA has the responsibility to do the right thing by the Iraqi people by pursuing alternative interim solutions, working around short-term challenges, while at the same time, focusing on the long-term requirement. Building a new facility will be expensive, but restoring Abu Ghraib would also come a high cost – our credibility with the Iraqi people. Even using the prison for an interim facility would send the wrong message. Further, it is highly unlikely, once the prison is reopened and is being used to manage an ever-expanding prison population that the doors would ever close again. It is their contention that Abu Ghraib prison complex should very publicly and with much fanfare, be raised to the ground or turned into a memorial.

We discussed numerous alternatives, none of which provide a complete or satisfying solution for the prison problem, and they all come at a higher economic cost. Interim solutions – such as additional military facilities, pre-fab prisons – will come at a higher cost than Abu Ghraib and will put a greater demand on military personnel. Other second-best options such as using other prison facilities such as the in Hillah, will provide a lesser level of security than maximum security facility that Abu Ghraib could provide. Finally, the Corrections Team could continue assessing building facilities, including those in the Kurdish areas of the north, though they are unlikely to find another facility of the size and nature of Abu Ghraib.

#### Recommendations:

1. That you decide not to further reconstruct Abu Ghraib prison and direct the Ministry of Justice's Corrections Team to draft an options paper for other alternatives

Approve: \_\_\_\_\_ Disapprove: \_\_\_\_\_

2. That you decide to temporarily re-open the prison, but direct the Corrections Team to draft plans to build an alternate maximum security site and a public campaign strategy before funding for this facility is approved.

Approve: \_\_\_\_\_ Disapprove: \_\_\_\_\_

Drafted:  
Cleared

PRB:  
Gov:  
MOJ:

(b)(6)		
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CONTRACTOR		PROJECT		ADDRESS		DATE		PAGE	
ABU-GHRAIB POLITICAL PRISON						PROPOSED		1,754,660	
CONTRACTOR'S PROPOSED PROJECT									
LINE	UNIT OF	MATERIAL COST		LABOR COST		EQUIPMENT		LINE	
NO	ITEM	EASUR	QUANTITY	UNIT	TOTAL	MANHOURS	RATE	TOTAL	TOTAL
	WALLS EXTERIOR		8,550 SQ FT						58,743
	WALLS INTERIOR		8,550 SQ FT						63,677
	Cell Block #3		11,400 SQ FT						50,968
	Cell Block #2		8,550 SQ FT						58,045
	Cell Block #1		8,550 SQ FT						56,045
	(2) Cafeteria and Kitchen								191,858
	Infirmary								151,148
	Isolation Admin. Office Block								180,119
	Site Work								384,325
	Guard Towers								111,784
	Office Detached (2nd)								135,343
	Contingency								158,510
									1,754,660
DATE:		TITLE		BY:					
		ABU-GARAIB							

CONSTRUCTION COST ESTIMATE BREAKDOWN												
CONTRACTOR			construct			address			Iraq			
CONTRACT			ABU-GHRAIB POLITICAL PRISON			PROPOSED			1,754,660			
PURCHASE REQUEST NUMBER			IRON			WORK LOCATION			Iraq			
LINE	UNIT OF		MATERIAL COST		LABOR COST			EQUIPMENT			LINE	
NO	ITEM	MEASUR	QUANTITY	UNIT	TOTAL	MAN-HOURS	RATE	TOTAL	DAYS	RATE	TOTAL	TOTAL
	Indoor Exercise Area (Total)	x										
	Remove Rubbish	Lot	1	625	625	1,240	0.75	930	7	240	1,680	3,235
	Electrical	Lot	1	15,400	15,400	1,200	0.75	900	7	24	168	16,468
	Mechanical	Lot	1	3,600	3,600	600	0.75	450	4	24	96	4,146
	Commo & Data	Lot	1	1,200	1,200	180	0.75	120	5	24	120	1,440
	Plumbing	Lot	1	720	720	320	0.75	240	3	24	72	1,032
	Finishes and Hardware	Lot	1	134,600	134,600	12,450	0.75	9,338	90	48	4,320	148,258
	Total Indoor Exercise				156,145	15,970		11,578			6,456	174,579
	Cell Block #5	x										
	Remove Rubbish	Lot	1	625	625	1,200	0.75	900	20	120	2,400	3,525
	Electrical	Lot	1	12,470	12,470	960	0.75	720	24	24	576	13,766
	Mechanical	Lot	1	860	860	320	0.75	240	6	24	144	1,234
	Commo & Data	Lot	1	1,200	1,200	240	0.75	180	7	24	168	1,548
	Plumbing	Lot	1	7,850	7,850	960	0.75	720	25	24	600	9,170
	Finishes and Hardware	Lot	1	21,800	21,800	3,200	0.75	2,400	35	120	4,200	28,400
	Total Cell Block #5				44,795	6,880		5,160			8,088	58,043
	Cell Block #4	x										
	Remove Rubbish	Lot	1	625	625	1,200	0.75	900	20	120	2,400	3,525
	Electrical	Lot	1	12,470	12,470	960	0.75	720	24	48	1,152	14,342
	Mechanical	Lot	1	860	860	320	0.75	240	7	48	336	2,806
	Commo & Data	Lot	1	1,200	1,200	240	0.75	180	7	48	336	1,716
	Plumbing	Lot	1	8,320	8,320	1,020	0.75	765	25	48	1,200	10,285
	Finishes and Hardware	Lot	1	22,900	22,900	3,470	0.75	2,903	40	120	4,800	30,603
	Total Cell Block #4				46,365	7,610		5,708			10,224	63,677
	Cell Block #3	x										
	Remove Rubbish	Lot	1.0	250	250	320	0.75	240	20	120	2,400	2,890
	Electrical	Lot	1.0	4,345	4,345	690	0.75	518	24	24	576	5,439
	Mechanical	Lot	1.0	320	320	120	0.75	90	7	24	168	578
	Commo & Data	Lot	1.0	1,200	1,200	240	0.75	180	7		0	1,380
	Plumbing	Lot	1.0	8,450	8,450	1,250	0.75	938	24	24	576	9,964
	Finishes and Hardware	Lot	1.0	22,750	22,750	4,250	0.75	3,188	40	120	4,800	30,738
	Total Cell Block #3				37,315	6,870		5,153			8,520	50,988

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CONSTRUCTION COST ESTIMATE BREAKDOWN												
CONTRACTOR			construct			ADDRESS			Iraq			
CONT			ABU-GHRAIB POLITICAL PRISON			PROPOSED Y			1,754,660			
PURCHASE REQUEST NUMBER			ROP			WORK LOCATION			REQ			
LINE NO	ITEM	UNIT OF MEASURE	QUANTITY	MATERIAL COST		LABOR COST			EQUIPMENT			LINE TOTAL
				UNIT	TOTAL	MANHOURS	RATE	TOTAL	DAYS	RATE	TOTAL	
	Cell Block #2	K										
	Remove Rubish	Lot	1.0	250	250	460	0.75	345	20	120	2,400	2,995
	Electrical	Lot	1.0	5,350	5,350	780	0.75	585	25	24	600	6,535
	Mechanical	Lot	1.0	320	320	120	0.75	90	7	24	168	578
	Commo & Data	Lot	1.0	1,200	1,200	240	0.75	180	7	24	168	1,548
	Plumbing	Lot	1.0	10,750	10,750	1,870	0.75	1,403	24	24	576	12,729
	Finishes and Hardware	Lot	1.0	23,500	23,500	8,000	0.75	6,000	45	48	2,160	31,660
	Total Cell Block #2				41,370	11,470		8,603			6,072	56,045
	Cell Block #1	X										
	Remove Rubish	Lot	1.0	250	250	460	0.75	345	20	120	2,400	2,995
	Electrical	Lot	1.0	5,350	5,350	780	0.75	585	25	24	600	6,535
	Mechanical	Lot	1.0	320	320	120	0.75	90	7	24	168	578
	Commo & Data	Lot	1.0	1,200	1,200	240	0.75	180	7	24	168	1,548
	Plumbing	Lot	1.0	10,750	10,750	1,870	0.75	1,403	24	24	576	12,729
	Finishes and Hardware	Lot	1.0	23,500	23,500	8,000	0.75	6,000	45	48	2,160	31,660
	Total Cell Block #1				41,370	11,470		8,603			6,072	56,045
	(2) Cafeteria and Kitchen	X										
	Remove Rubish	Lot	1	2,750	2,750	9,200	0.75	6,900	30	120	3,600	13,250
	Electrical	Lot	1	47,650	47,650	7,600	0.75	5,700	45	48	2,160	55,510
	Mechanical	Lot	1	9,650	9,650	4,800	0.75	3,600	30	68	1,440	14,690
	Commo & Data	Lot	1	1,200	1,200	730	0.75	548	15	48	720	2,468
	Plumbing	Lot	1	13,400	13,400	8,200	0.75	6,150	60	48	2,880	22,430
	Finishes and Hardware	Lot	1	65,700	65,700	16,200	0.75	12,150	120	48	5,760	83,610
	Total (2) Cafeteria and Kitchen				140,350	46,730		35,048			14,560	191,658
	Infirmiry	X										
	Remove Rubish	Lot	1	1,800	1,800	8,500	0.75	6,375	45	120	5,400	13,575
	Electrical	Lot	1	28,350	28,350	3,750	0.75	2,813	25	24	600	31,763
	Mechanical	Lot	1	12,350	12,350	1,250	0.75	938	14	24	336	13,624
	Commo & Data	Lot	1	1,200	1,200	640	0.75	480	7	24	168	1,848
	Plumbing	Lot	1	27,500	27,500	3,200	0.75	2,400	24	24	576	30,476
	Finishes and Hardware	Lot	1	43,700	43,700	14,350	0.75	10,763	45	120	5,400	59,863
	Total Infirmiry				114,900	31,690		23,768			12,480	151,148

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CONSTRUCTION COST ESTIMATE BREAKDOWN												
CONTRACTOR		construct		ADDRESS		PROPOSED		Iraq				
FORM		ABU-GHRAIB POLITICAL PRISON		PROPOSED		1,754,650						
PURCHASE REQUEST NUMBER		FROM		WORK LOCATION		Iraq						
LINE	UNIT OF		MATERIAL COST		LABOR COST		EQUIPMENT		LINE			
NO.	ITEM	RECUR	QUANTITY	UNIT	TOTAL	MANHOURS	RATE	TOTAL	DAYS	RATE	TOTAL	TOTAL
	Isolation Admin Cell Office	X										
	Remove Rubish	Lot	1	650	650	1,850	0.75	1,388	30	120	3,500	5,638
	Electrical	Lot	1	37,800	37,800	3,750	0.75	2,813	30	24	720	41,333
	Mechanical	Lot	1	14,650	14,650	960	0.75	720	15	24	360	15,730
	Commo & Data	Lot	1	1,200	1,200	535	0.75	401	12	24	288	1,889
	Plumbing	Lot	1	32,570	32,570	4,380	0.75	3,285	30	24	720	36,575
	Finishes and Hardware	Lot	1	63,750	63,750	5,500	0.75	4,125	35	48	1,680	59,555
	Total Isolation Admin Office				140,620	16,975		12,731			7,368	180,719
	Site Work	X										
	Remove Rubish	Lot	1	5,500	5,500	12,300	0.75	9,225	21	717	15,057	29,782
	Electrical	Lot	1	103,750	103,750	9,800	0.75	7,350	60	48	2,880	113,980
	Mechanical	Lot	1	12,750	12,750	1,430	0.75	1,073	30	48	1,440	15,263
	Commo & Data	Lot	1	15,000	15,000	4,500	0.75	3,375	60	48	2,880	21,255
	Plumbing (Water)	Lot	1	43,500	43,500	9,700	0.75	7,275	45	48	2,160	52,935
	Sewer	Lot	1	79,340	79,340	10,250	0.75	7,688	90	120	10,800	97,828
	Finishes and Hardware	Lot	1	34,560	34,560	11,230	0.75	8,423	90	120	10,800	53,783
	Total Site Work				294,400	59,210		44,408			46,017	384,825
	Guard Towers	X										
	Remove Rubish	Lot	1	375	375	40	0.75	30	2	120	240	645
	Electrical	Lot	1	37,500	37,500	4,450	0.75	3,338	30	48	1,440	42,278
	Mechanical	Lot	1	6,000	6,000	120	0.75	90	15	48	720	6,810
	Commo & Data	Lot	1	3,000	3,000	460	0.75	345	30	48	1,440	4,785
	Plumbing	Lot	1	1,250	1,250	420	0.75	315	5	48	240	1,805
	Finishes and Hardware	Lot	1	47,650	47,650	5,615	0.75	4,211	30	120	3,500	55,461
	Total Guard Towers				95,775	11,105		8,329			7,680	111,784
	Office Detached (2ea)	X										
	Remove Rubish	Lot	1	720	720	5,700	0.75	4,275	21	120	2,520	7,515
	Electrical	Lot	1	18,570	18,570	4,450	0.75	3,338	21	48	1,008	22,915
	Mechanical	Lot	1	13,500	13,500	620	0.75	465	14	48	672	14,637
	Commo & Data	Lot	1	2,400	2,400	520	0.75	390	15	48	720	3,510
	Plumbing	Lot	1	7,100	7,100	860	0.75	645	21	48	1,008	8,753
	Finishes and Hardware	Lot	1	63,500	63,500	14,550	0.75	10,913	30	120	3,600	78,013
	Total Office Detached (2ea)				105,790	26,700		20,025			9,528	135,343

*Please file memo in*  
*...*

## ACTION MEMORANDUM

1 July 2003

**TO:** Presidential Envoy L. Paul Bremer  
Administrator, Coalition Provisional Authority

**FROM:** Judge Donald F. Campbell  
Senior Advisor, Ministry of Justice

**SUBJECT:** Maximum-security prison

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### SUMMARY AND PURPOSE

A maximum-security prison is urgently needed. Only Abu Ghraib prison could safely house an appreciable number of high-security detainees within three years. I therefore recommend that you approve reconstruction of temporary maximum-security cell blocks at Abu Ghraib, despite its grim reputation, pending construction of a new maximum-security facility at Kanban'i Saad. A memorial should be located at Abu Ghraib as soon as possible, with appropriate notice to the public.

### DISCUSSION

As we discussed last week, the Coalition lacks a maximum-security prison for high-security detainees. Currently such detainees can only be confined at temporary facilities using tents and razor wire barriers. As you are aware, the deficiencies in such facilities have occasioned a number of demonstrations, riots and breakout attempts, resulting in two prisoners killed and over thirteen injured. Although to my knowledge no Coalition soldiers have been seriously injured, they are at grave risk.

Several alternatives for providing a maximum-security prison were investigated by [redacted] and [redacted] of the CPA Prisons Department--whose combined experience working in and operating prison systems exceeds a half-century\*--and myself. Those alternatives are outlined in the attached memorandum from

---

\* Mr. [redacted] the Senior Prisons Consultant, has been in the prison Service of Northern Ireland for a total of 31 years and has been prison Governor for the Maze, Belfast and Maghaberry high security prison facilities. He has also served as the Director of the Penal Management Division of the UN Operation in Kosovo for the past four years. Mr. [redacted] holds a Master's Degree in Crime and Corrections and has served as the head of the Fort Leavenworth Prison Facility. He also was in charge of the Prison systems in Texas (four years), New Mexico (four years) and Utah (six and one half years). Mr. [redacted] has an MBA and has completed his course work for a PhD in Public

---

Mr. [REDACTED] to me. LTG [REDACTED] and I visited the Abu Ghraib and severely looted Kanban'i Saad prison sites on 28 June. We concluded that the only expeditious way to realize a safe maximum-security facility is to rehabilitate Abu Ghraib cell blocks, which could contain four thousand maximum-security prisoners within twelve months. No other facility could be established in appreciably less than three years. We have therefore already begun the first phase of reconstruction at Abu Ghraib.

All agree that Abu Ghraib's deservedly horrid reputation counsels against perpetuation of its use as a prison any longer than operational necessity demands. But the only alternatives we have available are even less palatable. Immediate reconstruction can and should therefore begin for a maximum-security facility at Kanban'i Saad, the next fastest alternative, for completion in three years or less. This would signal to Iraqis the phasing-out of Abu Ghraib, part or all of which should be turned into a memorial for those who suffered there. Ex-prisoner groups have expressed an interest in helping to establish such a memorial.

### **RECOMMENDED ACTION**

That you approve the rehabilitation construction of a maximum-security prison facility already underway at Abu Ghraib and immediate ground-breaking for a replacement facility at Kanban'i Saad.

☐ APPROVE      ☐ DISAPPROVE      ☐ APPROVE WITH MODIFICATION

(Attachment)

Coordinated with: LTG Sanchez  
AMB Slocombe



Senior Prisons Consultant

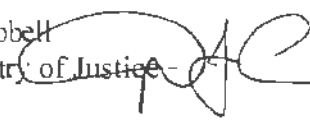
---

Administration. Mr. [REDACTED] was employed in the prison system of Arizona for a total of eighteen years and served as its head for the last seven

## ACTION MEMORANDUM

1 July 2003

**TO:** Presidential Envoy L. Paul Bremer  
Administrator, Coalition Provisional Authority

**FROM:** Judge Donald F. Campbell  
Senior Advisor, Ministry of Justice 

**SUBJECT:** Maximum-security prison


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### SUMMARY AND PURPOSE




A maximum-security prison is urgently needed. Only Abu Ghraib prison could safely house an appreciable number of high-security detainees within three years. I therefore recommend that you approve reconstruction of temporary maximum-security cell blocks at Abu Ghraib, despite its grim reputation, pending construction of a new maximum-security facility at Kanban'i Saad. A memorial should be located at Abu Ghraib as soon as possible, with appropriate notice to the public.

### DISCUSSION

As we discussed last week, the Coalition lacks a maximum-security prison for high-security detainees. Currently such detainees can only be confined at temporary facilities using tents and razor wire barriers. As you are aware, the deficiencies in such facilities have occasioned a number of demonstrations, riots and breakout attempts, resulting in two prisoners killed and over thirteen injured. Although to my knowledge no Coalition soldiers have been seriously injured, they are at grave risk.

Several alternatives for providing a maximum-security prison were investigated by  of the CPA Prisons Department--whose combined experience working in and operating prison systems exceeds a half-century\*--and myself. Those alternatives are outlined in the attached memorandum from

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All agree that Abu Ghraib's deservedly horrid reputation counsels against perpetuation of its use as a prison any longer than operational necessity demands. But the only alternatives we have available are even less palatable. Immediate reconstruction can and should therefore begin for a maximum-security facility at Kanban'i Saad, the next fastest alternative, for completion in three years or less. This would signal to Iraqis the phasing-out of Abu Ghraib, part or all of which should be turned into a memorial for those who suffered there. Ex-prisoner groups have expressed an interest in helping to establish such a memorial.

### RECOMMENDED ACTION

That you approve the rehabilitation construction of a maximum-security prison facility already underway at Abu Ghraib and immediate ground-breaking for a replacement facility at Kanban'i Saad.

☐ APPROVE

☐ DISAPPROVE

☒ APPROVE WITH MODIFICATION

(Attachment)

Coordinated with: LTG Sanchez  
AMB Slocombe



Senior Prisons Consultant

u/7/2  
NO MOVING PRISONERS  
UNTIL WE CAN  
DO SIMULTANEOUS  
MUSEUM ANNOUNCEMENT

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DO SIMULTANEOUS  
MUSEUM ANNOUNCEMENT

Administration. Mr. [REDACTED] was employed in the prison system of Arizona for a total of eighteen years and served as its head for the last seven.

3 Judge Campbell

Before any action is taken or any announcement is made, I need to see a media roll-out strategy that is coordinated with:

Governance

Press

Interv.

PRKam I  
COS

**EXECUTIVE SECRETARIAT**

**COALITION PROVISIONAL AUTHORITY**

**DOCUMENT TRACKING SHEET**

**ACTION OFFICE:** CIV AFFAIRS - JUSTICE

**ACTION:** PREPARE MEDIA ROLL OUT STRATEGY FOR REVIEW

**SUBJECT:** MAXIMUM SECURITY PRISON

**COORDINATE WITH:** STRATEGIC COMMUNICATIONS  
CIV AFFAIRS - GOVERNANCE  
SECURITY AFFAIRS - INTERIOR

**Special Instructions:**

(1) Please file  
under Memoirs  
ent.  
(2) Baghdad Central Prison

**SUSPENSE:**

**ROUTING DATE:**

**CONTROL NO.:**

2 JULY

030702-18

**INFORMATION COPIED TO:**

**ACTION TAKEN/RESPONSE:**

Document Info

Received: 5/29/2003

Doc. Date: 5/27/2003

Origination:

## ACTION MEMORANDUM

TO: Presidential Ambassador Envoy L. Paul Bremer, CPO  
THRU: Senior Advisor, Judge Donald Campbell, Ministry of  
FROM:  Department of Prisons, Ministry of Justice

SUBJECT: Phase II, Reconstruction of Abu Ghraib Prison

Reference: Executive Secretariat, CPA, dated 2 July 2003, Control No. 030702 18  
(Attached)

SUMMARY AND PURPOSE: The purpose of this memorandum is to request permission to continue the contract renovations of Phase II, Abu Ghraib Prison compound, while the preparation of the public relations and media roll out are being prepared for your final approval and release.

Phase 1: Abu Ghraib Prison Reconstruction. Phase I is a \$172,000 approved renovation project that has been under renovation by an Iraqi contractor since May 28<sup>th</sup> and is expected to be completed on or about July 15<sup>th</sup>. Once completed, these two renovated cellblocks will provide approximately 400 maximum security beds for the military to house dangerous inmates once the public relations and media roll out is approved. It is significant to note that there are no other maximum security prison beds available for use within Iraq.

Phase II: Abu Ghraib Prison Reconstruction. Phase II is a \$1.755 million project that would complete renovation of the remaining cellblocks, dormitories, kitchen, dining, medical and other support areas. Once all renovations are completed, the Abu Ghraib Prison compound will provide a total of 3,100 high security prison beds to support the reactivated criminal justice system. It is estimated that Phase II will take approximately three months to complete. If the contractor currently completing Phase I is required to pull completely out with all construction equipment, it may take longer than three months to complete the entire project.

These beds are considered essential for the military phase out of Camp Cropper.

RECOMMENDED ACTION: It is recommended that the Prison Department, Ministry of Justice be allowed to continue the Phase II renovations while the public relations and media roll out is completed. It is understood that no prisoners will be placed into the Phase I or Phase II renovated Abu Ghraib Prison compound until the media project is approved and completed.

APPROVE\_\_\_\_ DISAPPROVE\_\_\_\_ APPROVE WITH MODIFICATION \_\_\_\_

Coordinated:  
Ministry of Justice, Ministry of Interior, Strategic Communications, Civil Affairs-  
Governance

Department of Prisons, 1700 hrs, July 6, 2003)

**EXECUTIVE SECRETARIAT**

**COALITION PROVISIONAL AUTHORITY**

**DOCUMENT TRACKING SHEET**

**ACTION OFFICE:** CIV AFFAIRS - JUSTICE

**ACTION:** PREPARE MEDIA ROLL OUT STRATEGY FOR REVIEW

**SUBJECT:** MAXIMUM SECURITY PRISON

**COORDINATE WITH:** STRATEGIC COMMUNICATIONS  
CIV AFFAIRS - GOVERNANCE  
SECURITY AFFAIRS - INTERIOR

**Special Instructions:**

**SUSPENSE:**

**ROUTING DATE:**

**CONTROL NO.:**

2 JULY

03070218

**INFORMATION COPIES TO:**

**ACTION TAKEN/RESPONSE:**

**Document Info**

**Received:** 5/29/2003

**Doc. Date:** 5/27/2003

**Origination:**



To Judge Campbell

Before any action is  
taken or any announcement  
is made, I need to see  
a media roll-out  
strategy that is coordinated  
with:

Governance

Press

Interim

PK  
COS

Mr. [REDACTED] to me. LTG Sanchez and I visited the Abu Ghraib and severely looted Kanban'i Saad prison sites on 28 June. We concluded that the only expeditious way to realize a safe maximum-security facility is to rehabilitate Abu Ghraib cell blocks, which could contain four thousand maximum-security prisoners within twelve months. No other facility could be established in appreciably less than three years. We have therefore already begun the first phase of reconstruction at Abu Ghraib.

All agree that Abu Ghraib's deservedly horrid reputation counsels against perpetuation of its use as a prison any longer than operational necessity demands. But the only alternatives we have available are even less palatable. Immediate reconstruction can and should therefore begin for a maximum-security facility at Kanban'i Saad, the next fastest alternative, for completion in three years or less. This would signal to Iraqis the phasing-out of Abu Ghraib, part or all of which should be turned into a memorial for those who suffered there. Ex-prisoner groups have expressed an interest in helping to establish such a memorial.

### RECOMMENDED ACTION

That you approve the rehabilitation construction of a maximum-security prison facility already underway at Abu Ghraib and immediate ground-breaking for a replacement facility at Kanban'i Saad.

\_\_ APPROVE

\_\_ DISAPPROVE

\_\_ APPROVE WITH MODIFICATION

(Attachment)

Coordinated with: LTG Sanchez  
AMB Slocombe

[REDACTED]  
[REDACTED]

Senior Prisons Consultant

W/7/2

NO MOVING PRISONERS  
UNTIL WE CAN  
DO SIMULTANEOUS  
MUSEUM ANNOUNCEMENT

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Administration. Mr. [REDACTED] was employed in the prison system of Arizona for a total of eighteen years and served as its head for the last seven

PK

**ACTION MEMORANDUM**

**1 July 2003**

**TO:** Presidential Envoy L. Paul Bremer  
Administrator, Coalition Provisional Authority

**FROM:** Judge Donald F. Campbell  
Senior Advisor, Ministry of Justice 

**SUBJECT:** Maximum-security prison

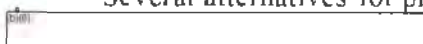
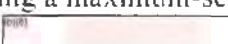
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**SUMMARY AND PURPOSE**




A maximum-security prison is urgently needed. Only Abu Ghraib prison could safely house an appreciable number of high-security detainees within three years. I therefore recommend that you approve reconstruction of temporary maximum-security cell blocks at Abu Ghraib, despite its grim reputation, pending construction of a new maximum-security facility at Kanban'i Saad. A memorial should be located at Abu Ghraib as soon as possible, with appropriate notice to the public.

**DISCUSSION**

As we discussed last week, the Coalition lacks a maximum-security prison for high-security detainees. Currently such detainees can only be confined at temporary facilities using tents and razor wire barriers. As you are aware, the deficiencies in such facilities have occasioned a number of demonstrations, riots and breakout attempts, resulting in two prisoners killed and over thirteen injured. Although to my knowledge no Coalition soldiers have been seriously injured, they are at grave risk.

Several alternatives for providing a maximum-security prison were investigated by  and  of the CPA Prisons Department--whose combined experience working in and operating prison systems exceeds a half-century\*--and myself. Those alternatives are outlined in the attached memorandum from

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\* Mr.  the Senior Prisons Consultant, has been in the prison Service of Northern Ireland for a *total* of 31 years and has been prison Governor for the Maze Belfast and Maghaberry high security prison facilities. He has also served as the Director of the Penal Management Division of the UN Operation in Kosovo for the past four years. Mr.  holds a Master's Degree in Crime and Corrections and has served as the head of the Fort Leavenworth Prison Facility. He also was in charge of the Prison systems in Texas (four years) New Mexico (four years) and Utah (six and one half years). Mr.  has an MBA and has completed his course work for a PhD in Public

The Kanban'i Saad prison site is also considered an ideal location for future construction of a replacement maximum security prison(s) for the Abu Ghraib Prison complex. The complex is very large and has the potential capability of providing separate prison compounds to support the future Iraq criminal justice system's needs. Construction time for a new secure maximum security prison on this complex is estimated to be approximately thirty to thirty-six months.

Therefore, it is again strongly recommended that action be taken to relocate the Arab families occupying the site, and that the military secure this site so that planning and assessments can proceed in the near future.

c. No other prisons found throughout the country of Iraq are capable of housing maximum security inmates.

## 2. Other Alternatives.

**New Construction.** The team has recommended that a minimum of three (3) maximum security 3,000 bed modern modular designed state-of-the-art prisons be constructed throughout Iraq. The first one in the central area (Baghdad), and duplicates built in northern and southern Iraq. It is estimated that each of these prisons will cost approximately \$180 to \$200 million, and take 30 to 36 months to complete. This is considered to be the long-term permanent solution to fully support the needs of a fully operational criminal justice system.

**Prefab cell Housing.** The team is currently collecting information and data on the feasibility of bringing into Iraq prefab maximum security cell housing that can be placed in a timely manner to support the growing needs of the criminal justice system. There are companies that prefab cells that can be brought in and set in place, connected to sewer, water, electrical systems and be in operation quickly. Normally these systems are used to expand existing facilities. A US/UK company has been contacted for information. It is unknown if quantities of such prefab cells are available, how long it would take to obtain this type of housing, and what the costs of such construction would be. We hope to be able to have answers to these questions in the near future. This information may be available by the close of business on 26 June 7003

**Prison ships/barges.** The team is attempting to gather information on the feasibility of obtaining prison ships/barges that could be placed in the area of the Port of Um-Qasser. It is unknown if any such ships or barges exist that would be available within the near future, the cost of such a facility, and the ability to have the ship brought to Iraq. One team member has in the past researched this option and determined that it takes 12-18 months to build a prison ship or barge.



## MEMORANDUM

**TO:** Judge Donald Campbell

**FROM:** [REDACTED] Department of Prisons

**SUBJECT:** Alternatives for Maximum Security Prison Facilities

We are continuing to examine potential alternatives for housing maximum security and dangerous detainees/inmates in lieu of using the maximum security compounds located at the Abu Ghraib Prison complex for the shortest possible timeframes.

**I. Review of existing assessed prison facilities earmarked for re-activation to support the Iraq criminal justice system currently and in the short term.**

**a. Al Hakmia (116 maximum security beds)**

This prison complex was operated by the Iraq Internal Security Agency, commonly called the Secret Police. This facility housed high security "political" and foreign prisoners. It also obviously served as a major headquarters for the Agency. All buildings are brick/masonry structures with a plaster finish. The four-story main structure is the housing areas for all prisoners as well as a large administrative headquarters. Prisoner housing was on the 3<sup>rd</sup> and 4th floor levels. The third floor consists of 50 cells. Each cell was 9' x 9'. This cell block can accommodate 100 maximum security prisoners. The fourth floor consists of 8 additional maximum security cells. This facility can provide a total of 116 maximum security beds for high custody or dangerous inmates.

**b. Kanban'i Saad Prison.**

In the assessment team's initial inspection on May 24<sup>th</sup> of this new prison that was under construction when the coalition forces began hostilities, there were 20 new cell blocks in two compounds that provided approximately 2,800 secure beds. Following the initial phase of hostilities, 153 Arab families moved into the complex. By June 12<sup>th</sup>, these Arabs had substantially disassembled the walls and structures rendering the facility unusable. Even though the structures have been mostly destroyed and cannot be refurbished for use in the immediate or short terms, there are foundations, infrastructure and some cell block structures that can be renovated and rebuilt. It would be necessary to relocate the Arab families in order to do a thorough estimate of what is needed to rebuild the cell blocks for permanent use. Although the team has not been able to do a complete assessment of the complex, it is estimate that the previously existing prison beds could be placed back into operation within twelve to eighteen months.



**The major disadvantage of locating a prison ship at Um-Qasser is the logistics of transporting high security inmates on a twelve hour trip from Baghdad to southern Iraq. Given the opportunity for escape and ambush, the trip would be extremely labor intensive to insure safety and security of the transporting contingent.**

The prison assessment team will continue to explore other alternatives to the use of Abu Ghraid Prison. At this point in time, we have found no other facilities that can provide up to 4,000 maximum security beds between now and the end of this year. The team supports the use of Abu Grab prison only until new facilities can be constructed. The estimated time frame would be 30 to 36 months once approval for new construction is received. Once assessed, perhaps the use of the Kanban'i Saad prison site can shorten the estimated time that a new prison could be constructed and in operation.

[REDACTED] Department of Prisons, 1830 hrs, 10 June 2003)

cc: [REDACTED] Deputy Senior Advisor, Ministry of Interior

## ACTION MEMORANDUM

TO: Presidential Ambassador Envoy L. Paul Bremer, CPO  
THRU: Senior Advisor, Judge Donald Campbell, Ministry of  
FROM: [redacted] Department of Prisons, Ministry of Justice

SUBJECT: Phase II Reconstruction of Abu Ghraib Prison

Reference: Executive Secretariat, CPA, dated 2 July 2003, Control No. 030702 18  
(Attached)

SUMMARY AND PURPOSE: The purpose of this memorandum is to request permission to continue the contract renovations of Phase II, Abu Ghraib Prison compound, while the preparation of the public relations and media roll out are being prepared for your final approval and release.

Phase I: Abu Ghraib Prison Reconstruction. Phase I is a \$172,000 approved renovation project that has been under renovation by an Iraqi contractor since May 28<sup>th</sup> and is expected to be completed on or about July 15<sup>th</sup>. Once completed, these two renovated cellblocks will provide approximately 400 maximum security beds for the military to house dangerous inmates once the public relations and media roll out is approved. It is significant to note that there are no other maximum security prison beds available for use within Iraq.

Phase II: Abu Ghraib Prison Reconstruction. Phase II is a \$1.755 million project that would complete renovation of the remaining cellblocks, dormitories, kitchen, dining, medical and other support areas. Once all renovations are completed, the Abu Ghraib Prison compound will provide a total of 3,100 high security prison beds to support the reactivated criminal justice system. It is estimated that Phase II will take approximately three months to complete. If the contractor currently completing Phase I is required to pull completely out with all construction equipment, it may take longer than three months to complete the entire project.

These beds are considered essential for the military phase out of Camp Cropper.

RECOMMENDED ACTION: It is recommended that the Prison Department, Ministry of Justice be allowed to continue the Phase II renovations while the public relations and media roll out is completed. It is understood that no prisoners will be placed into the Phase I or Phase II renovated Abu Ghraib Prison compound until the media project is approved and completed.

APPROVE\_\_\_\_ DISAPPROVE\_\_\_\_ APPROVE WITH MODIFICATION\_\_\_\_

Coordinated:  
Ministry of Justice, Ministry of Interior, Strategic Communications, Civil Affairs-  
Governance

[redacted] Department of Prisons, 1700 hrs. July 6, 2003)

030702-18

## ACTION MEMORANDUM

1 July 2003

**TO:** Presidential Envoy L. Paul Bremer  
Administrator, Coalition Provisional Authority

**FROM:** Judge Donald F. Campbell  
Senior Advisor, Ministry of Justice

**SUBJECT:** Maximum-security prison

### SUMMARY AND PURPOSE

A maximum-security prison is urgently needed. Only Abu Ghraib prison could safely house an appreciable number of high-security detainees within three years. I therefore recommend that you approve reconstruction of temporary maximum-security cell blocks at Abu Ghraib, despite its grim reputation, pending construction of a new maximum-security facility at Kanban'i Saad. A memorial should be located at Abu Ghraib as soon as possible, with appropriate notice to the public.

### DISCUSSION

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### RECOMMENDED ACTION

That you approve the rehabilitation construction of a maximum-security prison facility already underway at Abu Ghraib and immediate ground-breaking for a replacement facility at Kanban'i Saad.

APPROVE

— DISAPPROVE

☒ APPROVE WITH MODIFICATION

(Attachment)

Coordinated with: LTG Sanchez  
AMB Stocombe

[REDACTED]  
[REDACTED]

Senior Prisons Consultant

u/7/2

NO moving prison  
until we can  
do simultaneous  
museum announcement

NO MOVING PRISONERS  
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Administration Mr. [REDACTED] was employed in the prison system of Arizona for a total of eighteen years and served as its head for the last seven

To Judge Campbell

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strategy that is coordinated  
with:

Governance

Press

Interim.

PRK  
COS



# COALITION PROVISIONAL AUTHORITY

## DOCUMENT TRACKING SHEET

**ACTION OFFICE:** CIV AFFAIRS - JUSTICE

**ACTION:** PREPARE MEDIA ROLL OUT STRATEGY FOR REVIEW

**SUBJECT:** MAXIMUM SECURITY PRISON

**COORDINATE WITH:** STRATEGIC COMMUNICATIONS  
CIV AFFAIRS - GOVERNANCE  
SECURITY AFFAIRS - INTERIOR

**Special Instructions:**

*Copy*  
(1) Please file  
under Memo ent.  
(2) Eng Unit Control Room

**SUSPENSE:**

**ROUTING DATE:**

**CONTROL NO.:**

	2 JULY	030702-18
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**INFORMATION COPIES TO:**

**ACTION TAKEN/RESPONSE:**

### Document Info

Received: 5/29/2003

Doc. Date: 5/27/2003

Origination:

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## MEMORANDUM

**TO:** Judge Donald Campbell

**FROM:**  Department of Prisons

**SUBJECT:** Alternatives for Maximum Security Prison Facilities

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In the assessment team's initial inspection on May 24<sup>th</sup> of this new prison that was under construction when the coalition forces began hostilities, there were 20 new cell blocks in two compounds that provided approximately 2,800 secure beds. Following the initial phase of hostilities, 153 Arab families moved into the complex. By June 12<sup>th</sup>, these Arabs had substantially disassembled the walls and structures rendering the facility unusable. Even though the structures have been mostly destroyed and cannot be refurbished for use in the immediate or short terms, there are foundations, infrastructure and some cell block structures that can be renovated and rebuilt. It would be necessary to relocate the Arab families in order to do a thorough estimate of what is needed to rebuild the cell blocks for permanent use. Although the team has not been able to do a complete assessment of the complex, it is estimate that the previously existing prison beds could be placed back into operation within twelve to eighteen months.

The Kanban'i Saad prison site is also considered an ideal location for future construction of a replacement maximum security prison(s) for the Abu Ghraib Prison complex. The complex is very large and has the potential capability of providing separate prison compounds to support the future Iraq criminal justice system's needs. Construction time for a new secure maximum security prison on this complex is estimated to be approximately thirty to thirty-six months.

Therefore, it is again strongly recommended that action be taken to relocate the Arab families occupying the site, and that the military secure this site so that planning and assessments can proceed in the near future.

c. No other prisons found throughout the country of Iraq are capable of housing maximum security inmates.

## 2. Other Alternatives.

**New Construction.** The team has recommended that a minimum of three (3) maximum security 3,000 bed modern modular designed state-of-the-art prisons be constructed throughout Iraq. The first one in the central area (Baghdad), and duplicates built in northern and southern Iraq. It is estimated that each of these prisons will cost approximately \$180 to \$200 million, and take 30 to 36 months to complete. This is considered to be the long-term permanent solution to fully support the needs of a fully operational criminal justice system.

**Prefab cell Housing.** The team is currently collecting information and data on the feasibility of bringing into Iraq prefab maximum security cell housing that can be placed in a timely manner to support the growing needs of the criminal justice system. There are companies that prefab cells that can be brought in and set in place, connected to sewer, water, electrical systems and be in operation quickly. Normally these systems are used to expand existing facilities. A US/UK company has been contacted for information. It is unknown if quantities of such prefab cells are available, how long it would take to obtain this type of housing, and what the costs of such construction would be. We hope to be able to have answers to these questions in the near future. This information may be available by the close of business on 26 June 2003

**Prison ships/barges.** The team is attempting to gather information on the feasibility of obtaining prison ships/barges that could be placed in the area of the Port of Um-Qasser. It is unknown if any such ships or barges exist that would be available within the near future, the cost of such a facility, and the ability to have the ship brought to Iraq. One team member has in the past researched this option and determined that it takes 12-18 months to build a prison ship or barge.

The major disadvantage of locating a prison ship at Urn-Qasser is the logistics of transporting high security inmates on a twelve hour trip from Baghdad to southern Iraq. Given the opportunity for escape and ambush, the trip would be extremely labor intensive to insure safety and security of the transporting contingent.

The prison assessment team will continue to explore other alternatives to the use of Abu Ghraid Prison. At this point in time, we have found no other facilities that can provide up to 4,000 maximum security beds between now and the end of this year. The team supports the use of Abu Grab prison only until new facilities can be constructed. The estimated time frame would be 30 to 36 months once approval for new construction is received. Once assessed, perhaps the use of the Kanban'i Saad prison site can shorten the estimated time that a new prison could be constructed and in operation.

(S) [redacted] Department of Prisons, 1830 hrs, 10 June 2003)

cc: (S) [redacted] Deputy Senior Advisor, Ministry of Interior

TO: LTG Ricardo Sanchez

FROM: MG Donald Campbell

DATE: 5 Jul 03

SUBJ: ABU GHRAIB PRISON UPDATE

- (1) I want to be sure you have the attached email from me relative to the status of the prison situation.
- (2) We are not able to move on the next phase of the contract for renovation of Abu Ghraib Prison pending the issuance of a Press Release.
- (3) We can not issue the press release until we have a solution for the squatters at the Kahn Bani Saad Prison.
- (4) We can not evict the squatters until we have a new place for them to go.
- (5) We can not confirm that there is a new place for them to go until COL [ ] confirms that the place we have tentatively chosen is available.
- (6) COL [ ] may take as much as a week to confirm that the place (a Former Fedayeen Camp) is suitable and available.
- (7) It may then take as much as another week to move the 1,500 squatters from the Kahn Bani Saad Prison complex.
- (8) We can not issue a press release on the Abu Ghraib Prison, the Kahn Bani Saad Prison and the Memorial planned for the Abu Ghraib Prison until we are ready to move the squatters out because they may damage the prison complex if they know in advance that we are going to evict them.
- (9) The attached email lays out the challenge we face.
- (10) If we are able to find that the Fedayeen Camp is suitable sooner and then relocate the Kahn Bani Saad squatters sooner the entire project and the date that we can move prisoners out of tents and into a suitable Maximum Security Prison cell may be accelerated.



**Campbell, Donald CIV Ministry of Justice****From:** Campbell, Donald CIV Ministry of Justice**Sent:** Friday, July 04, 2003 4:58 PM**To:**

[REDACTED]  
[REDACTED] Slocombe, Walt B. (SES)

**cc:**

[REDACTED]

**Subject:** RELOCATION OF ONE THOUSAND FIVE HUNDRED (1,500) SQUATTERS FROM KHAN BANI SAAD PRISON (RE: ABU GHRAIB PRISON)

In an effort to coordinate the removal of the above referenced squatters and secure the approval to go ahead with the rehabilitation and occupancy of the **Abu Ghraib Prison** it is my understanding that we must accomplish the following (not necessarily in this order):

- (1) **MEDIA PLAN:** Before any action is taken or any announcement relative to the approval for Abu Ghraib's use is made, we must provide a media roll-out strategy that is coordinated with Governance, Press, Justice and Interior (info only to Interior). Since it is important that we give an accurate summary of our plans to the public it is vital that this sensitive information be held "close hold" until we can provide the total picture in a press release.
- (2) **RELOCATION OF 1,500 SQUATTERS:** Obtain the necessary approvals for the removal and relocation of the current occupants of the Khan Bani Saad Prison. There are currently 1,500 members of the Al-Suraifi Tribe living at the prison site and they are damaging the prison daily. Removing them as soon as possible is important in order minimize the damage to the Khan Bani Saad facility which may be worth as much as Fifty Million Dollars to the people of Iraq if they were required to duplicate the facility elsewhere.
- (3) **IDENTIFY A NEW LOCATION FOR THE 1,500 SQUATTERS TO INHABIT:** We have identified a site, thanks to [REDACTED] which may be suitable and hereby request that COL [REDACTED] let us know if it is possible to relocate them to a former Fadayeen camp at Latitude 33 24 33 69, Longitude 44 18 20 88, which we understand has an estimated capacity of one to two thousand occupants, has a few squatters but is almost empty. We need to locate the site, assess its suitability and then make arrangements to relocate the current squatters at Khan Bani Saad.
- (4) **PROCEED WITH COMPLETION OF ABU GHRAIB PRISON:** We are prohibited from proceeding with the 1.74 million dollar additional project to increase the ultimate size of Abu Ghraib to accommodate a total of 3,100 maximum security prisoners until approval of the Media Plan and the issuance of an appropriate press release. The current rehab program will produce prison cells capable of holding approximately four hundred maximum security prisoners at a cost of One Hundred and Seventy Four Thousand Dollars and should be complete within a week or two. The 1.74 Million Dollar rehab program will produce beds for occupancy progressively, cell block by cell block as construction is completed over an estimated six month period. The press release must make it clear that the Abu Ghraib Prison Site is temporary and that the permanent location of Iraq's maximum security prison will be at Khan Bani Saad.
- (5) **MEMORIAL AT ABU GHRAIB:** Plans continue for the location of a suitable memorial either at the prison itself or at an appropriate alternate site, for example, in Baghdad. Prior to occupancy of the prison cells a wall which will partition and preserve the building where death sentences were carried out will be constructed pending approval of a plan for the memorial. This effort is also being coordinated by Sandy Hodgkinson. An attempt will be made to include the ideas and desires of human rights groups and organizations representing former prisoners. An architectural and/or engineering group with experience in designing similar memorials is currently in contact with [REDACTED] [REDACTED] will be at a conference in Kuwait and will return in approximately two days.
- (6) **NEXT STEP:** Approval of a media roll-out strategy is the "next step" in the process.
- (7) **POC:** Please provide any questions, corrections or recommendations to me. If this process should be coordinated with any additional parties I would also appreciate your advice. My cell phone number is 1 [REDACTED] & the DSN phone number is [REDACTED] POC is MG Donald F. Campbell, Senior Advisor to Ministry of Justice.

7/5/2003

26-1

**LIST OF POSSIBLE RELOCATION SITES FOR U.S. IN BAGHDAD**

LOCATION	LATITUDE	MILITARY	MUNICIPALITY	ESTIMATED CAPACITY	CONDITION OF FACILITY
1 General Security Complex	33 19 50	44 28 50 MB 5166 8806	7-Nissan	110 families	Empty but guarded by coalition forces
2 Military Intelligence Complex	33 21 30	44 21 07	Khadmiya		
3 General Intelligence Complex	33 18 20	44 21 25	Al-Mansor	UNK	Guarded by political parties; some of the buildings were bombed, even though it can accommodate 50 more families
4 Ministers Residence Complex in Qadisiya	33 16 50	44 21 27		50 families	Guarded by political parties and coalition forces
5 Al-Bekker University of Military Studies	33 22 27	44 23 50		70 families	Guarded by political parties
6 Hayat Building near major presidential palace	33 18 15	44 23 43		50 families	Guarded by coalition forces
7 Fedayeen camp	33 24 33.69	44 18 20.88		people	Has a few squatters but is almost empty. Currently occupied by some squatters in the apartment buildings but there are vacant warehouses in good condition in the rear of the facility.
8 Baghdad Governorate, Al-Rusafa District, New Baghdad Sub District, Ali Bin Abi Talib expressway. Hillsdale warehouses (within the hillsdale compound)	33 20 15.14	44 27 40.42 MB 503 891	7-Nissan	160 families	Numerous squatters already occupy any partially intact structures. Most structures are badly damaged
9 Baghdad Governorate, Al-Rusafa District, Al-Karada Al-Sharqia Sub District, Al Rasheed Military Camp	33 17 42.02	44 28 25.46 MB 5100 8411	Karadah	UNK	Warehouses are in fairly good shape except for some missiles that have to be cleared out. UXO report has been filed
10 Abandoned School Desk Manufacturing facility and vacant tool & die manufacturing facility		MB 46802 96844	Adhamiya	UNK	7 people currently live here. However there are empty spaces in the compound that would be suitable for tents or prefab buildings. Has electricity and running water at a point source.
11 Border Police Compound (near Secret Police Compound)		MB 287 862	Al-Mansor	UNK	Facility has a lot of open land suitable for agricultural projects. Most of the structures are intact except for missing roofs. About 60 families reside here.
12 Al-Quds Army Camp		MB 5369 8899	7-Nissan	UNK	Electricity water from one pipe and

## INFORMATION MEMORANDUM

**TO:** Judge Donald Campbell  
Senior Advisor, Ministry of Justice

**THRU:** [REDACTED]  
Senior Advisor, Prison Department

**DATE:** July 16, 2003

**SUBJECT:** Baghdad Central Prison (Abu Ghraib) Update

Per your request I visited the prison today to determine the status of renovations for the two cellblocks, construction of the wall around the Death House, installation of prisoner showers and recreation areas, prepare a helipad, and determine a route for potential press and other visitors to the site with you this weekend.

- a. Construction of wall around the Death House. The contractor completed approximately 50% of the wall. There was one section of the wall between two pillars that had not yet been enclosed. I instructed the contractor's foreman to continue on the wall but not enclose the one section until I instructed him too. Therefore, we will have a walking path to this area when you tour the facility this weekend. I found some US soldier's confetti on the door and wall within the Death House and instructed the MP's to scrub it off prior to your visit.
- b. Renovation of Cellblocks 1 and 2. Found the cell areas very dirty and instructed that they be cleaned and kept clean.

The bunk bed contractor has delivered the bunk bed parts that must be welded together inside each cell (too wide to fit through the cell doors if welded first). The on-sight contractor would not agree to allow the bunk contractor to use his generator so he left and had not returned. I contacted CWO [REDACTED] who supervising both contractors and he will resolve their issues. It is hoped that can have a cell set-up with the bunks, mattresses, and inmate health and comfort items prior to your visit.

The two showers within cellblock 1 and the three shower heads within cellblock 2 have been completed.

The mattresses, wash pans, soap, shampoo, towels and pillars have been delivered to the prison and are stored within Cellblock 1 and the hallway between the two cellblocks.

- c. Helipad. The helipad has been marked with white tape. It is the same location that was used for General Sanchez during his last visit. The MP's will have smoke available for the pilots. Grid coordinates were taken for the helipad site.

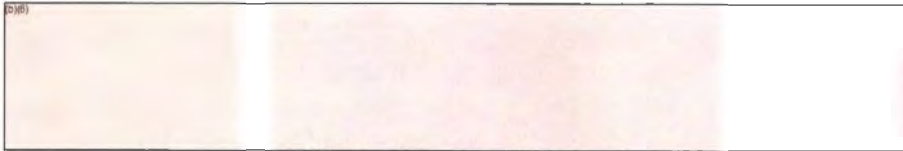
- d. Route for the press and potential visitors. Recommend that the same route tour route for future press and visitors be the same as for General Sanchez. From the helipad, we would walk to the Death House, then tour the two renovated cell blocks. At this point, you could turn the tour over to BG Karpinski who would take them through the temporary Camp Vigilant Internment Facility, her troop housing area, show the on-going construction of the new IF (by vehicle), then return to the helipad. If you have any further guidance prior to this weekend, please let me know.

Other Issues. Upon returning today I tried to move the prison project forward for the renovation of the remainder of the prison compound. The good news is that the \$1.755 million for this project is fully approved and the money will be in the bank on Saturday morning. The bad news is that I was told by the new CPA contracting officer, Colonel [REDACTED] that it must go out to competitive bidding which will take a minimum of 14 days from the time they advertise the project in the newspaper/etc. Most likely it will delay the entire project a minimum of three to four weeks, maybe longer, if we have to bid the remainder of the project and remove the current contractor that is in place.

Because of the critical time to have the remaining 2,700 prison beds on line as soon as possible, it was hoped that the same contractor that is renovating the first two cellblocks (the initial \$172,000 project), could continue working with his on-site crews and construction equipment. He has been very responsive and done a very good job for us under the supervision of the military (CWO [REDACTED] 18<sup>th</sup> MP Brigade Maintenance Officer). The plan worked out with CWO [REDACTED] was:

1. Have the contractor stand-up the next two cell blocks as soon as possible to provide additional high security prison beds in the near term;
2. Begin work on the kitchen for food preparation for all the inmates that will not only be housed in the two new renovated cellblocks, but also Camp Vigilant which now has over 600 prisoners and continues gaining approximately 200 additional inmates per week, as well as the inmates that will be housed in the new IF now under construction by military engineers. A food service contract needs to be negotiated and placed into operation at this facility for the military as soon as possible to get the Iraqi prisoners off the Humanitarian MRE provided now.
3. The current contractor is constructing the wall closing off the Death House area which was not part of the original contract. He has now installed additional showers, removed electrical wiring from the cells, and is fencing off the recreation areas for both of the renovated cell blocks. Additionally, we have asked him to provide perimeter lighting, and generator power, a 250 kw generator, to safely open and operate the two cellblocks. Negotiations are also underway with the Folger Adams lock company, an American firm from Chicago, to repair, replace and re-key the cell doors. The cost for this has not yet been determined. We will need to provide funding from the new funding approved (\$1.755 million) for all these projects.

It is my understanding that because of the emergency conditions we are working under to get these beds on-line for use by the military so that Camps Cropper and Vigilant can be closed in a timely manner, that the military could continue the renovation and supervision of this project with the same contractor. They are not bound by FAR regulations. The 18<sup>th</sup> and 800<sup>th</sup> MP Brigades are willing to do this for us because it is essential to their immediate mission accomplishment. May we proceed with the military on this project, or must we bid it through the CPA contracting office?





[redacted]  
[redacted]  
**Iraqi Ministry of Justice  
Prisons Department**

**Date:** 05 August 2003  
**To:** General Donald Campbell. Ministry of Justice  
**From:** [redacted]

**Reference:** Detention Needs of Crimes Against Humanity Investigation Unit

On 04 August 2003, I reviewed a memorandum from [redacted] Special Adviser for Investigations, OHRTJ, which discusses the functions and needs of the Crimes Against Humanity Investigations Unit (CAHIU). On the last page of that memorandum, [redacted] proposed that "a *small, self-contained detention facility*" be established within a wing of Abu Ghraib maximum security prison to hold up to 20 prisoners." In response, I called [redacted] and invited him to meet to discuss the options for housing their special High Value Detainees (HVD).

The CAHIU is tasked with investigating crimes against humanity; "serious breaches of international humanitarian law committed by senior members of the former Ba'athist regime." The investigations will target 10-15 of the HVDs currently in detention or high-profile offenders not currently in custody. To house these prisoners during investigation and prosecution, the CAHIU will need a very secure venue for detention.

On 05 August 2003, at 0930, I met with [redacted]. We discussed their needs and what resources we have which might fill their requirements. Excluding any consideration of military facilities (i.e., Camp Cropper, Camp Vigilant, etc.), there are only two facilities which would offer the security required for the HVD's that the CAHIU would be incarcerating: Bagdad Central and Ilesbarei Detention Center. Neither option is without problems, although one is clearly the most practical choice.

**Bagdad Central (Abu Ghraib).** Bagdad Central is a large, well-constructed facility which has, of course, been the center of much interest and controversy. There are approximately 400 cells which could be occupied within a week or two, and another 2,700 cells which should be on line by the end of the year.

**Advantages.** This facility is secure and very well constructed; thus, could provide the *basic* security needs (i.e., maximum security perimeter, maximum security cells, close supervision).

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\*Emphasis added.

*Probably seen this. I am sure I will re-surface. I agree with recommendation - after cells have we's, and doors have cuff ports installed.*

**Disadvantages.** The layout of Abu Ghraib does not lend itself to small, self-contained living areas in which this special population could be housed in a segregated environment. While the basic security needs could be met, the special security required to sequester these HVDs from the rest of the prisoner population would be difficult to provide and would necessitate leaving a substantial number of cells empty.

**Eisenbaret Detention Facility.** The Eisenbaret Detention Center is a maximum security facility which was formerly operated by Iraqi Military Intelligence. It is located in the Kadamiya sector, inside a secure military complex occupied the U.S. Military. The facility which could house up to 600 maximum security prisoners, includes three buildings with a wide variety of cell configurations.

**Advantages.** The facility is one of the most secure in all of Iraq, and it offers the greatest array of housing options and ways in which to segregate the CAHUI HVDs from any physical contact with those prisoners in the general population. This project is funded and has a very small price tag (\$38,000),<sup>2</sup> and work could be completed in three to four weeks. Eisenbaret is also the facility which has been identified by the Prison Department as the most appropriate for, and capable of, handling the HVD prison population, generally.

**Disadvantages.** Unfortunately, we have not been able to start construction on the project. [redacted] is located within a secure military perimeter; thus, it is necessary that military police escort the contractor into the detention center, remain with them during the time they are working, and then escort them back out of the secure area at the end of the work day.<sup>3</sup> I have asked Brigadier General Karpinski, CG for the 800<sup>th</sup> MP BGD, to task a small group of MPs to handle that assignment; however, she has stated on two occasions that she does not have enough staff to provide the limited guard force that would be necessary.

In summary, the Eisenbaret Detention Center is the only detention center capable of meeting all of the requirements to effectively and securely handle CAHUI's special group of HVDs.

cc: [redacted] Special Adviser for Investigations, OHRTJ  
 [redacted] Prisons Department  
 [redacted] Prisons Department

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<sup>2</sup>The 18<sup>th</sup> MP BDE and the OCPA Engineering FES team coordinated the evaluation of the facility and determined what repairs are needed. A local contractor submitted a bid of \$38,000 to rehabilitate the facility.

<sup>3</sup>0700 through 1700 hours.

**Iraqi Ministry of Justice  
Prisons Department**

**Funding Order**

**Date:** 07 August 2003

**To:** [REDACTED]

**From:** [REDACTED]

**Reference:** Funding for the Medical Unit at Abu Ghraib (Bagdad Central) Prison

Before he left to return to the United Kingdom, [REDACTED] asked me to facilitate the repair of the "sewing area" at Abu Ghraib to be used as a temporary medical services area. He stated the medical unit under Major [REDACTED] needed facilities to start setting up their operation and to receive and store medical equipment and supplies. The temporary quarters were needed because the area designated as the permanent location for the medical unit would require extensive work and could not be made ready for several weeks.

I took Master Sergeant [REDACTED] with me and traveled to Abu Ghraib to inspect the facilities and instruct the contractor regarding the project. Although MSG [REDACTED] had arranged to have the contractor meet us, he was not on site when we arrived. We inspected the site with Lt. Colonel [REDACTED]. Major [REDACTED] and his Iraqi medical colleagues agreed to formulate a list of the repairs that would be required. On 05 August 2003, I received the list of repairs and needs to make the temporary operational. The needs repair list was not in the detail I requested. More information was needed to cost out project. The content of the request included a 250 KW generator, repair of window and doors (no number specified), fix water source and electricity (no explanation of what was needed), and paint rooms.

On 08 August 2003, I received a follow up call from Captain [REDACTED] 800<sup>th</sup> MP BDE inquiring as to the progress being made. I called CWO [REDACTED] and asked for his assistance. It was [REDACTED] opinion that there was no need for the temporary repairs, because he could stand up the permanent medical facility in three weeks time; thus, saving the cost standing up the temporary medical unit. I agreed with the logic and cost effectiveness of his approach and authorized him to begin the project.

Ward will get with the contractor and:

1. evaluate the reconstruction needs;
2. do a cost analysis; and

3. develop a work schedule.

This is a heads up that I will soon be ordering the funds to cover the costs of this project.

cc:



Abu Ghraib file

Please See - English Summary - Prison  
Abu Gharaib

### Talking Points on Abu Gharaib

- Saddam Hussein's brutal dictatorship silenced the Iraqi population through imprisonment, torture and execution of anyone who opposed or questioned the policies of his regime.
- Many innocent Iraqi citizens were taken as political prisoners and brought blindfolded to secret detention and torture centers located all around Iraq, where they were beaten, electrocuted, raped, and tortured in other horrific ways. Those who survived and were "purified" through their torture, were taken to prisons around the country. Many prisoners were taken to Abu Gharaib, just outside of Baghdad, established in 1964.
- Those who spoke out against the regime were housed in the same facilities as serious criminals convicted of murder and rape at Abu Gharaib.
- During Saddam's regime, torture continued for prisoners even when they arrived at Abu Gharaib. Former political prisoners report torture, including beatings, amputation, branding, and other cruel and barbaric methods.
- The cells at Abu Gharaib were consistently overcrowded. To control the prison population, Saddam ordered the release of serious criminal offenders and executions of prisoners.
- In recognition of the past atrocities committed at Abu Gharaib - and in prisons all around Iraq - we are working with local Iraqis, and Iraqi NGOs, to create a memorial on the site of Abu Gharaib. This memorial will serve as a testimony to the suffering of the prisoners and other victims of the past regime, and as a symbol to the Iraqis of a free Iraq which respects the human rights and dignity of its people.



Please file - Baghdad Central

NS This was at Baghdad Central Prison

**Iraqi Ministry of Justice  
Prisons Department**

**Funding Order**

**Date:** 07 August 2003

**To:**



**From:**



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This is a heads up that I will soon be ordering the funds to cover the costs of this project.

cc:



Abu Ghraib file

**Campbell, Donald CIV Ministry of Justice****From:** [REDACTED]**Sent:** Monday, August 11, 2003 2:31 PM**To:** Campbell, Donald CIV Ministry of Justice; [REDACTED]**CC:** [REDACTED]**Subject:** RE: ABU GRAIB PRISON

Gentlemen,

Hello, I am back in.

I have no additional objections at this time to the opening of the prison. Early on, I raised my objection to reopening the prison because I do prefer that it not be reopened at all on the grounds of past human rights abuse. I still prefer that, but understand that there is an overwhelming need for prison space.

Provided the MOJ has met the few additional issues we discussed (and I am sure they have), I do not object further:

- (1) cots are now in the cells, and
- (2) the wall is completed to block out the execution chamber prior to any prisoners entering.

On my visit a few weeks back, the cells that I looked at were in very good condition, with water, sanitation, etc. I would ensure that if any detainees are still being kept out behind the prison that the military units are advised there may be press interest in the prison over the coming weeks/ and double check that their conditions are suitable. It will likely become a high visibility area.

We have selected a site for the Memorial a few hundred meters from the section being reopened, and once the prison is reopened, we can publicly seek funding for this (to see who would be willing to donate) and put out a bid for a project. I think USA D's OTI will contribute per our discussions.

Please advise if you need anything else.

Thanks, [REDACTED]

-----Original Message-----

**From:** Campbell, Donald CIV Ministry of Justice**Sent:** Monday, August 11, 2003 11:34 AM**To:** [REDACTED]**Cc:** [REDACTED]**Subject:** RE: ABU GRAIB PRISON

Sir, Thank you – I do not know of any problem, however, is there someone else I can check with? I will send a copy of this to [REDACTED] and request that he try to talk to her before Thursday (as soon as possible). w/r Don Campbell

-----Original Message-----

**From:** [REDACTED]**Sent:** Monday, August 11, 2003 9:07 AM**To:** Campbell, Donald CIV Ministry of Justice; [REDACTED]**Cc:** [REDACTED] COL,OSD-POLICY**Subject:** RE: ABU GRAIB PRISON

don

8/25/2003

[REDACTED] is out of town for at least today/monday and maybe tuesday as well

[on some kuwait mia dig]

[REDACTED]

-----Original Message-----

**From:** Campbell, Donald CIV Ministry of Justice

**Sent:** Monday, August 11, 2003 9:03 AM

**To:** [REDACTED]

**Cc:** [REDACTED]

**Subject:** ABU GRAIB PRISON

Hi [REDACTED] The 800<sup>th</sup> MP BDE has announced that they intend to open the prison this Thursday, 14 August. When I mentioned this at the mornings meeting AMB Bremer told me to be sure that you had no objection and that everything we needed to do before the opening was taken care of in advance. I believe that the military intends to use the prison for intelligence detainees and not for maximum security prisoners. In any event I wanted to be sure that you were aware of the planed opening and if we need to do anything let me know. Before Thursday I have directed that they close off the area containing the execution chamber and open an entrance to outside the wall so that anyone entering that small compound will not have to enter the area where the prisoners will be kept. Unless I hear from you to the contrary I will assume that you have no objection to opening the prison (without fanfare) on Thursday. Don

8/25/2003



*File Abu Ghraib file*

**Campbell, Donald CIV Ministry of Justice**

**From:** [REDACTED]  
**Sent:** Tuesday, August 12, 2003 3:45 PM  
**To:** [REDACTED] CIV Ministry of Governance; Campbell, Donald CIV Ministry of Justice; [REDACTED]  
**Cc:** [REDACTED] COL, OSD-POLICY; Heatly, Charles  
**Subject:** RE: ABU GRAIB PRISON

Gentlemen,

Fine with me (I just didn't want to announce a memorial before we announced anything. Can we tag in a talking point to the press conference stating:

- CPA is supporting the efforts of former prisoners to build a memorial on a portion of the Abu Gharaib grounds. A location has been identified.
- Any parties interested in supporting these efforts can contact our Office of Human Rights and Transitional Justice.

Please feel free to reword

Thanks, [REDACTED]

-----Original Message-----

**From:** [REDACTED] CIV Ministry of Governance  
**Sent:** Monday, August 11, 2003 10:29 PM  
**To:** Campbell, Donald CIV Ministry of Justice; [REDACTED]  
**Cc:** [REDACTED] COL, OSD-POLICY; Heatly, Charles  
**Subject:** RE: ABU GRAIB PRISON

[REDACTED]

I think we should publicly seek funding the same day we re-open. It should be ready to go so we can address it in the press conference. It shouldn't look like an after thought...

-----Original Message-----

**From:** Campbell, Donald CIV Ministry of Justice  
**Sent:** Monday, August 11, 2003 2:45 PM  
**To:** [REDACTED]  
**Cc:** [REDACTED]  
**Subject:** RE: ABU GRAIB PRISON

Thanks [REDACTED] - We will make sure that the wall is completed separating the execution area from the area that will house the detainees before the opening. I will also make sure that there are cots in the rooms. Don

-----Original Message-----

**From:** [REDACTED]  
**Sent:** Monday, August 11, 2003 2:31 PM  
**To:** Campbell, Donald CIV Ministry of Justice; [REDACTED]  
**Cc:** [REDACTED]  
**Subject:** RE: ABU GRAIB PRISON

8/25/2003



Gentlemen,

Hello, am back in

I have no additional objections at this time to the opening of the prison.  
Early on, I raised my objection to reopening the prison because I do prefer that it not be reopened at all on the grounds of past human rights abuse. I still prefer that, but understand that there is an overwhelming need for prison space.

Provided the MOJ has met the few additional issues we discussed (and I am sure they have), I do not object further:

- (1) cots are now in the cells, and
- (2) the wall is completed to block out the execution chamber prior to any prisoners entering.

On my visit a few weeks back, the cells that I looked at were in very good condition, with water, sanitation, etc. I would ensure that if any detainees are still being kept out behind the prison that the military units are advised there may be press interest in the prison over the coming weeks/ and double check that their conditions are suitable. It will likely become a high visibility area.

We have selected a site for the Memorial a few hundred meters from the section being reopened, and once the prison is reopened, we can publicly seek funding for this (to see who would be willing to donate) and put out a bid for a project. I think USAID's OTI will contribute per our discussions.

Please advise if you need anything else.

Thanks, [REDACTED]

-----Original Message-----

**From:** Campbell, Donald CIV Ministry of Justice

**Sent:** Monday, August 11, 2003 11:34 AM

**To:** [REDACTED]

**Cc:** [REDACTED]

**Subject:** RE: ABU GRAIB PRISON

Sir, Thank you - I do not know of any problem, however, is there someone else I can check with? I will send a copy of this to [REDACTED] and request that he try to talk to her before Thursday (as soon as possible). v/r Don Campbell

-----Original Message-----

**From:** [REDACTED] AMB

**Sent:** Monday, August 11, 2003 9:07 AM

**To:** Campbell, Donald CIV Ministry of Justice: [REDACTED]

**Cc:** [REDACTED] COL, OSD-POLICY

**Subject:** RE: ABU GRAIB PRISON

don

sandy is out of town for at least today/monday and maybe tuesday as well

[on some kuwait mia dig]

[REDACTED]

-----Original Message-----

**From:** Campbell, Donald CIV Ministry of Justice

8/25/2003

*File*  
*Abu GRAIB*



tuesday as well

[on some kuwait mia dig]



-----Original Message-----

**From:** Campbell, Donald CIV Ministry of Justice

**Sent:** Monday, August 11, 2003 9:03 AM

**To:** [REDACTED]

**Cc:** [REDACTED]

**Subject:** ABU GRAIB PRISON

Hi [REDACTED] The 800<sup>th</sup> MP BDE has announced that they intend to open the prison this Thursday, 14 August. When I mentioned this at the mornings meeting AMB Bremer told me to be sure that you had no objection and that everything we needed to do before the opening was taken care of in advance. I believe that the military intends to use the prison for intelligence detainees and not for maximum security prisoners. In any event I wanted to be sure that you were aware of the planed opening and if we need to do anything let me know. Before Thursday I have directed that they close off the area containing the execution chamber and open an entrance to outside the wall so that anyone entering that small compound will not have to enter the area where the prisoners will be kept. Unless I hear from you to the contrary I will assume that you have no objection to opening the prison (without fanfare) on Thursday. Don

8/25/2003

**Iraqi Ministry of Justice  
Prisons Department**

**Date:** 14 August 2003

**To:** General Donald Campbell

**From:** [REDACTED]

**Reference:** Update on Abu Ghraib Medical Unit Construction

On 08 August 2003, following the corrections meeting which you chaired, I spoke with CWO [REDACTED] 18<sup>th</sup> MP BDE, regarding the medical unit at Abu Ghraib. As I stated at the meeting, Major [REDACTED] has asked us to stand up a temporary medical unit at Abu Ghraib until we can complete the permanent medical facility. Estimates on how long it will take to construct the permanent medical unit range from three to six months; however, CWO [REDACTED] believes that it can be done more faster. His original estimate to me was about three weeks. After going out with the contractor and developing the time lines for the project, he said that it may take as much as four weeks. Ward was very concerned, however, because Col. [REDACTED], 800<sup>th</sup> MP BDE told [REDACTED] and Command Sergeant Major [REDACTED] that he'd been told by General Karpinski who'd been told by General Sanchez that the deadline for the medical unit was Thursday. I contacted Lt. Col. [REDACTED] and Capt. [REDACTED], both of the 800<sup>th</sup> MP BDE, neither of whom knew about a Thursday deadline. Capt. [REDACTED] talked to Col. [REDACTED] who denied saying there was a Thursday deadline on the medical unit.

It is obvious that I need to take some time to force a final resolution on this issue. I told Capt. [REDACTED] that I would be visiting Bagdad Central and that I wanted to meet with him, Maj [REDACTED] and, if he is available, Col. [REDACTED]. The purpose of the visit was to offer Major [REDACTED] three options for providing him a medical facility, then forcing an immediate decision.

**Option #1. Stand up the temporary medical facility until the permanent facility can be completed.**

With this option, it will take approximately **10 days** to complete the temporary area. Major [REDACTED] will have to understand, however, the every day and dollar spent on the temporary project has an impact on standing up the permanent facility. The estimate for completing the renovation of the temporary medical unit is **\$75,000**; however, that figure does not include **\$220,000** that would still be required to complete the permanent medical unit. Thus, spending \$75,000 on the temporary facility would raise the total cost of the medical unit to **\$295,000**. Also, with all of the projects on our plate which people want done yesterday and the very short time I have left in Iraq, if he takes the temporary facility approach, the permanent medical facility by necessity will drop

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<sup>1</sup>See attachment A.

to a much lower priority. In fact, it would likely disappear from my radar during the time remaining for my deployment.

**Option #2. Stand up the permanent medical facility and cancel the construction of the temporary facility.**

This approach would require **seven to eight weeks**, but would avoid the need to

1. repeat the special construction and wiring requirements for the x-ray and other equipment;
2. install then move water tanks; and
3. construct, set up, then move the entire medical operation.

The cost of option two would be **\$220,000**.

**Option #3. Stand up the permanent medical facility in two phases. Phase one would provide space comparable to the temporary medical unit and could be completed relatively quickly. The second phase would then be completed in a timely manner, thereafter, while the medical unit is actually functioning the phase one area.**

This Solomon-like option was recommended by CWO [REDACTED] and I believe it to be the best approach. Like the first option, it will allow the medical unit to open rather quickly. Chief [REDACTED] and I spoke to the contractor today. By working 24/7, the first phase could be opened in **three weeks** at a cost of **\$85,000**. Phase one would provide at least as much space as the temporary area, without the need to duplicate the process. Phase two can be added, as funding is available. the second phase can be completed for **\$135,000**. As part of phase one, the phase two area will be cleaned and lighting installed.

**Update: 09 August 2003**

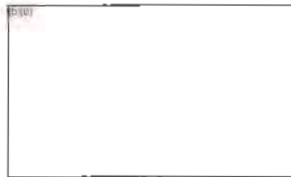
CSM [REDACTED] CPO [REDACTED] and I met today with Major [REDACTED] and the contractor. Neither Captain [REDACTED] or Colonel [REDACTED] were available for the meeting. After a review of the options and a tour of the relevant venues, Major [REDACTED] agreed to execute the third option. I authorized the contractor who is currently working at the Abu Ghraib Prison to expand his work to include the medical area, and to begin work no later than 10 August 2003. I also authorized him to work 24/7. There is a great deal of pressure on the Prison Department to stand up the medical unit post haste. There was one prisoner death last night as the result of a health-related problem. So, with Camp Ganci beginning to fill up, Camp Vigilant still in operation, and Bagdad Central due to start up in the near future, we need to be able get the \$85,000 through the new funding hoops in a timely manner. However, if that prospect should prove to be unwarranted optimism, I will have to go to the cash fund which we held back from the bank deposit

**Update: 13 August 2003**

Received a call from an ecstatic Captain [REDACTED] 800<sup>th</sup> MPs. He had been to Bagdad Central and was amazed at the amount of reconstruction which had already occurred. . I then arranged with CSM [REDACTED], and CPO [REDACTED] to take me Bagdad Central to inspect the medical unit progress. The medical unit is indeed progressing at a rapid rate. Water and sewer are ready and electrical is about a week from completion. The biggest problem now will be getting staff recruited and trained. I have instructed our staff start focusing on Abu Ghraib recruitment.

**Enclosures**

cc:



Abu Ghraib file



**AI-EREZ COMPANY**

**General Contracting Ltd.**



No.:  
Date:

<b>Construction</b>	
1-Total interior and exterior patching and painting of the building.	
2-Replace or refurbish window casting,frames and replace all broken glass.	
3-All floors,floor tile with in the facility shall be cleaned and repaired.	
4-Replace or repair all doors,doors jambs and necessary hardware so that the door will be fully operational and where logically required all locks shall be functional.	
5-Replace and restored to fully operatoinal condition the air conditioning unrts.heating,and or ceiling fans.	35000
<b>Electricity</b>	
1-Every room shall have adequate lighting.	
2-The electrical system shall be safe secure and restore to fully operational condition.	20000
<b>Water/Sanitary</b>	
1-Every wc/restroom shall be fully functional,clean.All toilets and sinks shall be replaced as required.	
2-All drains and waste lines shall be cleaned,rodded and fully functional.	15000
<b>Site work</b>	
1-Clean the exterior of the building as necessary to remove stains from fire damage.	
2-Clean the yard from any UXO,trash or any unsafe condition	
3-Restore the security barrier to barbed wire as needed.	
4-Install adequate security lighting.	
5-Install a sign that denotes the stations name and unit (in Arabic and English) on the exterior front of the building.	15000
<b>Total in US \$</b>	<b>85000</b>

*director manager*







*Please file Baghdad central Prison  
Prison opened Monday 26-8-2003*

[redacted] **CPT, Dept. of Prisons**

**From:** [redacted] 04

**Sent:** Saturday, August 23, 2003 4:36 PM

**To:** [redacted]

**Cc:** [redacted]

**Subject:** RE: Information on Prison Openings this week

Not for nothing, but I would think that this would be a question that MAJ [redacted] could rightly be asking of [redacted]

[redacted]  
Major, US Army  
800th Military Police Brigade (I/R)

[redacted]  
-----Original Message-----

**From:** [redacted] CPT, Dept. of Prisons

**Sent:** Saturday, August 23, 2003 4:34 PM

**To:** [redacted]

**Cc:** [redacted]

Prisons

**Subject:** FW: Information on Prison Openings this week

Sir, can you please get this information back to us as soon as possible? [redacted] has asked me to see if we can get an update before close of business today. I think the press guy wants the info yesterday.

[redacted]

-----Original Message-----

**From:** [redacted] GS-15

**Subject:** Information on Prison Openings this week

A couple of days ago, I requested information about the two prisons that will be opening this week. I have not heard back and we would like to prepare a release. We have already reported to the White House that this is going to happen and they are requesting additional information.

Please send me the following ASAP – preferably this morning:

Names of the facilities  
Capacity  
Type of inmates  
Number of guards  
Have the guards been retrained?  
How many guards have received ethics and human rights training?  
What amenities have we added to the facility?  
What are the improvements to the facility since the old regime?

Quote from the prisons ministry about how these openings are part of our efforts to strengthen the justice system, prisoners' rights etc.

Thank you for your help. A quick response would be appreciated.

[redacted]  
Senior Press Advisor

8/24/2003

Good thing I am leaving. I personally resent Major (Bdo S3) smart aleck remarks about us. I personally make 2 meet with the 310th (ASK LTC) and they never showed up. I don't CPT, Dept. of Prisons does recall being asked by the 800th for any

From:  
Sent:  
To:  
CC:  
Subject:

04  
Saturday, August 23, 2003 7:37 PM  
CPT, Dept. of Prisons  
CPT, Dept. of Prisons  
FW: RE: Information on Prison Openings this week

MAJ [redacted] has kindly provided information below. Make sure it is captured in a file so it can be retrieved by anyone asking a similar question again (i.e. let's make sure [redacted] have it at their fingertips).

I would say that you have a real attitude and cooperation problem with the 800th. I would recommend that you provide the opening renovation dates for our facilities opening soon (Kohf Kahdanaya, Iskenbarnet, and the additional beds at Bagdad Central CI, Obed's total, and ask if they are prep to provide the military staff

---Original Message---

From: [redacted]  
Sent: Saturday, August 23, 2003 5:04 PM  
To: [redacted]  
Subject: Re: RE: Information on Prison Openings this week

[redacted] You are correct - you guys there should be telling me this information. But here it goes. Your guys have to be better at keeping and getting this information. I am able to do it and it is CPA who is working all these places. Not sure why I have to always put it together while the CPA guys sit in the back and watch my presentation. Next PMO conference I will expect you guys to take the lead.

Names of the facilities - Hillah

Capacity - 700 to 750

Type of inmates - post trial convictions (criminals)

Number of guards - about 100

Have the guards been retrained? yes

How many guards have received ethics and human rights training? yes

What amenities have we added to the facility? fixed and refurbished all facilities. CPA would know better on this one since they paid the bill.

What are the improvements to the facility since the old regime? Same answer as above.

Names of the facilities - Abu Gharaib

Capacity - 400

Type of inmates - post trial maximum security, pre trial maximum security

Number of guards - You have to tell me this one.

Have the guards been retrained? Yes

How many guards have received ethics and human rights training? Yes

What amenities have we added to the facility? Refurbished facilities. Includes kitchens, showers, new medical facility is being constructed. Add what else I missed.

What are the improvements to the facility since the old regime? Same as above.



----- Original Message -----

From: [REDACTED]  
Date: Saturday, August 23, 2003 3:36 pm  
Subject: RE: Information on Prison Openings this week

> Not for nothing, but I would think that this would be a question that  
> MAJ [REDACTED] could rightly be asking of [REDACTED]

> [REDACTED]  
> Major, US Army  
> 800th Military Police Brigade (I/R)  
> DSN: [REDACTED]  
> Cell: [REDACTED]

-----Original Message-----

> From: [REDACTED] CPT, Dept. of Prisons  
> Sent: Saturday, August 23, 2003 4:34 PM  
> To: [REDACTED]  
> Cc: [REDACTED]  
> Prisons; [REDACTED] CPT, Dept. of Prisons  
> Subject: FW: Information on Prison Openings this week

> Sir, can you please get this information back to us as soon as  
> possible? [REDACTED] has asked me to see if we can get an update  
> before close  
> of business today. I think the press guy wants the info yesterday.

> [REDACTED]

-----Original Message-----

> From: [REDACTED] GS-15  
> Subject: Information on Prison Openings this week

> A couple of days ago, I requested information about the two  
> prisons that  
> will be opening this week. I have not heard back and we would  
> like to  
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> this is going to happen and they are requesting additional  
> information.  
> Please send me the following ASAP - preferably this morning:  
> Names of the facilities  
> Capacity  
> Type of inmates  
> Number of guards  
> Have the guards been retrained?  
> How many guards have received ethics and human rights training? What  
> amenities have we added to the facility? What are the improvements to  
> the facility since the old regime?

> Quote from the prisons ministry about how these openings are part  
> of our  
> efforts to strengthen the justice system, prisoners' rights etc.

> Thank you for your help. A quick response would be appreciated.

> [REDACTED]  
> [REDACTED]  
> Senior Press Advisor  
> [REDACTED]

Please file in Prisoner Section

MEMORANDUM

TO: [redacted] - PAO Office -  
FROM: [redacted] Department of Prisons  
DATE: August 23, 2003  
SUBJECT: Information on Prison Openings This Week

Ref: Memorandum, subject as above, 23 August 2003

Names of Facilities:

1. **Baghdad Central Prison (Abu Ghraib)** Opening scheduled for Monday, August 25, 2003:

- **Capacity:** Opening on August 25<sup>th</sup>: First 400 beds  
September 1<sup>st</sup>: Additional 640 beds  
October 1<sup>st</sup> through December 31<sup>st</sup>: Open all remaining beds. At completion, total bed capacity: 3,100 inmates.
- **Types of Inmates:** Maximum/medium custody (dangerous and long-term inmates). Should be noted that this is the only secure prison currently renovated within the country capable of housing maximum security, dangerous inmates.
- **Number of guards: (Should refer to the officers as "Correctional Officers, not guards.")** When we open the first 400 beds on August 25<sup>th</sup>, we will use a combination of military police and a limited number, approximately 25 Iraqi correctional officers. As we continue to train and graduate additional Iraqi correctional officers, eventually we will replace the military and have senior advisors assigned to the facility to train and further mentor the Iraqi administrators, officers and staff. Once the entire facility is fully opened later this year, we anticipate an Iraqi staff of approximately 1,300 operating the facility. The ratio of officers to inmates will be higher in this facility because it will house the most difficult and dangerous, maximum custody and long term inmates.
- **Have the guards been retrained?** We have established a Correctional Officer certification course that is conducted within the Iraq Public Safety Academy. The total course is three (3) weeks. The first week is conducted within the academy and consists of 40 hours of

[redacted] - This is the info provided per PAO request. By the way, this request was what prompted the request to the SCOT. find out exactly what was happening in Al Hill. as no one told us or when the facility was opened. we never requested anything from the SCOT on Abu Ghraib

mandatory professional training. The next 80 hours are conducted as on-the-job, hands-on training within an operational prison or detention facility. To date we have graduated 119 correctional officers. A new academy class of 115 students began on August 23, 2003.

- **How many guards (correctional officers) have received ethics and human rights training?** All correctional officers receive ethics and human rights training as part of the mandatory 40 hours of classroom instruction.
- **What amenities have we added to the facility?**

Bunk beds with mattress and mattress cover; bed linen, pillow with cover; inmate personal hygiene items such as tooth brush, tooth paste, soap, comb, and shampoo; wash basin; towel; drinking cup; individual prayer rugs; inmate uniform with under garments; sandals; an Iraqi food service contract is being placed to provide nutritious Iraqi meals.

- **What are the improvements to the facility since the old regime?**

The prison compound was completely trashed, looted and everything of value either destroyed or stolen. The first 400 beds, two complete cell blocks, have been completely renovated at a cost of \$172,000; water storage tanks installed to provide and insure an adequate water supply; a new sewer, water and electrical system has been installed; six additional showers have been installed within the two renovated cell blocks; new ceiling fans within each cell block; the former 'death house' has been excluded from the prison compound with an exterior wall eliminating sight; a new 250 kw generator system has been installed to insure power is available 24 hours per day; a medical facility has been renovated providing 40 infirmary beds, triage, dental and other medical facilities; a new kitchen facility will be completed by September 20; new outside recreation area adjacent to each cell block have been installed

2. **Al Hillah Prison:** Opened on Friday, August 22, 2003

- **Capacity:** 750
- **Types of Inmates:** Medium and minimum custody long and short term inmates. This facility will also be an overflow facility for inmates from the Baghdad area, if needed.
- **Number of guards: (Should refer to the officers as "Correctional Officers, not guards.)** We will use a combination of military police and approximately 91 Iraqi correctional officers. As we continue to train and graduate additional Iraqi correctional officers, eventually we

will replace the military and have senior advisors assigned to the facility to train and further mentor the Iraqi administrators, officers and staff.

- **Have the guards been retrained?** The Ministry of Justice Prison Department staff provided 24 hours of professional training on ethics, humanitarian standards for treatment of prisoners, and anticorruption. The 310<sup>th</sup> Military Police Battalion provided approximately 40 hours of correctional officer training and techniques. Within the next three months, all the Iraqi correctional staff will receive the new correctional officer certification training now required the Iraq Public Safety Academy staff.
- **How many guards (correctional officers) have received ethics and human rights training?** All Iraqi correctional officers and staff have received 24 hours of training in ethical conduct, humanitarian treatment standards for prisoners, and anti-corruption.
- **What amenities have we added to the facility?**

Bunk beds with mattress with cover; bed linen, pillow with cover; inmate personal hygiene items such as tooth brush, tooth paste, soap, comb, and shampoo; wash basin; towel; drinking cups; individual prayer rugs; inmate uniform with under garments; sandals; an Iraqi food service contract is being placed to provide adequate meals.
- **What are the improvements to the facility since the old regime?** The prison compound was completely trashed, looted and everything of value either destroyed or stolen. The entire facility has been renovated at a cost of \$126,000 to include painting; plexi glass windows; new doors; replaced and refurbished water, sewer and electrical systems; a new kitchen facility for food preparation; and a new medical infirmary treatment area. New ceiling fans and swamp coolers have been installed within each housing unit. A new 150 kW generator system has been installed to insure power is available 24 hours per day.

3. Comments/questions from the Senior Advisor, Ministry of Justice for your consideration:

The renovation and opening of the first phase of the Baghdad Central Prison, formerly known as the Abu Ghraib Prison, is symbolic of the rebuilding of Iraq's destroyed prison system required to support the country's emerging police and judiciary. This prison provides an essential vital centerpiece for enhancing public safety throughout the nation. It is the only renovated prison within the Baghdad area that is capable of providing safe, humane, secure housing for the country's most dangerous and long-term criminals.

The first phase of the Baghdad Central Prison will provide immediate secure housing for up to 400 inmates. Within the next thirty days, an additional 640 secure cell beds will be made available for further supporting the criminal justice system. By the end of this year, this prison will provide up to 3,100 secure cell housing beds.

The former Abu Ghraib Prison was considered to be one of the most harsh, inhumane operated prisons in the world prior to coalition hostilities. Initially, the Baghdad Central Prison will open with a combination of US military police officers and Iraqi certified correctional officers. These Iraqi officers are recent graduates of the new Iraq Public Safety Academy and have had extensive training in humane treatment of prisoners, ethnics and anti-corruption, as well as professional correctional officer operations. The Ministry of Justice Prison Department will closely supervise daily prisoner operations with assistance of the military and provide additional in-service professional training and mentoring to the new breed of Iraq officers that will eventually operate all the nation's prisons. Eventually, the military will be replaced by full-time coalition prison senior advisors which will continue to assist in the training and mentoring of all Iraqi prison administrators and staff until no longer needed.



Please for [redacted]

[redacted]

*EYE - on this morning -*

# MEMORANDUM

TO: MG Donald Campbell, Senior Advisor, Ministry of Justice

FROM: [redacted] Department of Prisons [redacted]

DATE: August 24, 2003

SUBJECT: Opening Ceremony for Abu Ghraib

Attached is a response to a request from the PAO, [redacted] for information on the two prisons we are opening this week. Baghdad Central (Abu Ghraib) and Al Hilah. [redacted] has some reservations about us having a ceremony on Monday morning. He was of the opinion that we should not have a ceremony until you appoint the new Iraq Executive Director of the Department of Corrections (should be a big deal with lots of publicity), so this new Iraqi leader could participate. You told us to wait until [redacted] returns to make this appointment. We thought that [redacted] would return yesterday. We are hoping he will still arrive tonight and be here tomorrow. Even if [redacted] arrives, it will probably be too late to include the appointment of the new director before, or even during the ceremony---however, it could be done during the ceremony with proper planning tonight.

We have arranged for a small opening ceremony for the Phase 1, the first 400 beds at Abu Ghraib for 10:30 a.m., on Monday August 25<sup>th</sup>. Guests will include the 800<sup>th</sup> MP Brigade Commander, the CSM of the 18<sup>th</sup> MP Brigade, our new Iraqi General from Tasferate with a bus load of our newly certified Iraqi correctional officer graduates, the contractor and CWO [redacted] of the 18<sup>th</sup> MP Brigade who has hired and supervised the work there, and a list of 20 guests that are currently staffing the adult and juvenile headquarters. I have not invited any press up to this point. Should we...?

The ceremony will be remarks from you, a ribbon cutting and tour of the facility. The tour will end with refreshments.

Any further guidance?

## MEMORANDUM

TO:

FROM:

Department of Prisons

DATE: August 23, 2003

SUBJECT: Information on Prison Openings This Week

Ref: Memorandum, subject as above, 23 August 2003

### Names of Facilities:

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mandatory professional training. The next 80 hours are conducted as on-the-job, hands-on training within an operational prison or detention facility. To date we have graduated 119 correctional officers. A new academy class of 115 students began on August 23, 2003.

- **How many guards (correctional officers) have received ethics and human rights training?** All correctional officers receive ethics and human rights training as part of the mandatory 40 hours of classroom instruction.

- **What amenities have we added to the facility?**

Bunk beds with mattress and inattress cover; bed linen, pillow with cover; inmate personal hygiene items such as tooth brush, tooth paste, soap, comb, and shampoo; wash basin; towel; drinking cup; individual prayer rugs; inmate uniform with under garments; sandals; an Iraqi food service contract is being placed to provide nutritious Iraqi meals.

- **What are the improvements to the facility since the old regime?**

The prison compound was completely trashed, looted and everything of value either destroyed or stolen. The first 400 beds, two complete cell blocks, have been completely renovated at a cost of \$172,000; water storage tanks installed to provide and insure an adequate water supply; a new sewer, water and electrical system has been installed; six additional showers have been installed within the two renovated cell blocks; new ceiling fans within each cell block; the former 'death house' has been excluded from the prison compound with an exterior wall eliminating sight; a new 250 kw generator system has been installed to insure power is available 24 hours per day; a medical facility has been renovated providing 40 infirmary beds, triage, dental and other medical facilities; a new kitchen facility will be completed by September 20; new outside recreation area adjacent to each cell block have been installed

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- **Number of guards: (Should refer to the officers as "Correctional Officers, not guards.)** We will use a combination of military police and approximately 91 Iraqi correctional officers. **As** we continue to train and graduate additional Iraqi correctional officers, eventually we

will replace the military and have senior advisors assigned to the facility to train and further mentor the Iraqi administrators, officers and staff.

- **Have the guards been retrained?** The Ministry of Justice Prison Department staff provided 24 hours of professional training on ethics, humanitarian standards for treatment of prisoners, and anticorruption. The 310<sup>th</sup> Military Police Battalion provided approximately 40 hours of correctional officer training and techniques. Within the next three months, all the Iraqi correctional staff will receive the new correctional officer certification training now required the Iraq Public Safety Academy staff.
- **How many guards (correctional officers) have received ethics and human rights training?** All Iraqi correctional officers and staff have received 24 hours of training in ethical conduct, humanitarian treatment standards for prisoners, and anti-corruption.
- **What amenities have we added to the facility?**

Bunk beds with mattress with cover; bed linen, pillow with cover; inmate personal hygiene items such as tooth brush, tooth paste, soap, comb, and shampoo; wash basin; towel; drinking cups; individual prayer rugs; inmate uniform with under garments; sandals; an Iraqi food service contract is being placed to provide adequate meals.
- **What are the improvements to the facility since the old regime?** The prison compound was completely trashed, looted and everything of value either destroyed or stolen. The entire facility has been renovated at a cost of \$126,000 to include painting; plexi glass windows; new doors; replaced and refurbished water, sewer and electrical systems; a new kitchen facility for food preparation; and a new medical infirmary treatment area. New ceiling fans and swamp coolers have been installed within each housing unit. A new 150 kW generator system has been installed to insure power is available 24 hours per day.

3. Comments/quotes from the Senior Advisor, Ministry of Justice for your consideration:

The renovation and opening of the first phase of the Baghdad Central Prison, formerly known as the Abu Ghraib Prison, is symbolic of the rebuilding of Iraq's destroyed prison system required to support the country's emerging police and judiciary. This prison provides an essential vital centerpiece for enhancing public safety throughout the nation. It is the only renovated prison within the Baghdad area that is capable of providing safe, humane, secure housing for the country's most dangerous and long-term criminals.

The first phase of the Baghdad Central Prison will provide immediate secure housing for up to **400** inmates. Within the next thirty days, an additional **640** secure cell beds will be made available for further supporting the criminal justice system. By the end of this year, this prison will provide up to **3,100** secure cell housing beds.

The former Abu Ghraib Prison was considered to be one of the most harsh, inhumane operated prisons in the world prior to coalition hostilities. Initially, the Baghdad Central Prison will open with a combination of US military police officers and Iraqi certified correctional officers. These Iraqi officers are recent graduates of the new Iraq Public Safety Academy and have had extensive training in humane treatment of prisoners, ethnics and anti-corruption, as **well** as professional correctional officer operations. The Ministry of Justice Prison Department will closely supervise daily prisoner operations with assistance of the military and provide additional in-service professional training and mentoring to the new breed of Iraq officers that will eventually operate all the nation's prisons. Eventually, the military will be replaced by full-time coalition prison senior advisors which will continue to assist in the training and mentoring of all Iraqi prison administrators and staff until no longer needed.



OFFICE OF COALITION PROVISIONAL AUTHORITY  
DEPARTMENT OF PRISONS  
IRAQI CORRECTIONAL SERVICES  
BAGHDAD, IRAQ, APO AE 09335

17 September 2003

MEMORANDUM THRU COMMANDER 800<sup>TH</sup> MP BDE  
MINISTRY OF JUSTICE, IRAQI CORRECTIONAL SERVICES (ICS)  
OFFICE OF COALITION PROVINCIAL FORCES (CPA)

SUBJECT: Operational issues and assessment of phase I Baghdad Central prison at Abu Ghraib.

I. PERSONNEL

- The Baghdad Central prison was opened on August 25, 2003. It was to be opened as a long term facility for post trial inmates convicted of violent crimes. As of this date we have a population of over 310 inmates and only five inmates are convicted felons. The remainder of the population is either Military Intelligence Holds (23) or Pre-trial inmates waiting for court dates (290). With this mission change the prison has become basically a detention facility which increases the need for specialized staff functions. The need for receiving and discharge staff, administrative and escort/transport officers to include legal and supply specialists. The opening of the medical unit additionally adds to the staff manning roster for the positions of escort and security positions in the unit to watch the inmates.

RECOMMENDATION: Put in writing the mission change of the facility and increase the staff compliment of officers to reflect these changes.

- A facility Director or Warden, assistants and facility maintenance manager need to be appointed by the ICS. This would bring Iraqi direction and guidance to the current staff and establish a clear chain of command. While Coalition forces are preparing policy and procedures, direction from experienced Iraqi prison administrators would expedite the process. The maintenance manager could ensure daily operational maintenance is conducted and repairs are done quickly.

RECOMMENDATION: Have the central prison office in Dawoodie appoint someone to these positions.

- A personnel officer and payroll specialists. There is a lack of communication between the ICS department of prisons and their staff. The lack of employee accountability and salaries is an enormous problem. Employees are unsure of their salaries and benefits.

The success of any operation depends on their employees and treating staff in this manner has been discouraging to newly hired and motivated staff members.

RECOMMENDATION: Have the central prison office in Dawoodie appoint someone to these positions. Publish an employee handbook with a structured pay scale, promotions, and benefits. Attend the first day of new employee training to explain these in person and answer all the questions. This would alleviate many problems facing the coalition forces working with the new ICS employees.

## 2. OPERATIONAL CONCERNS

- With the opening of the first two units the facility had the basic necessities to get the initial operation underway. The continued operation will entail large amounts of logistical support. This includes clothing, religious and hygiene items for inmates. Feeding and medical care for the inmates. There was and still is no office furniture, supplies or staff safety equipment.

RECOMMENDATION: Have the central prison office in Dawoodie appoint someone to buy and establish an account for supplies for Abu Ghraib. A central distribution and storage area would benefit the operation. An area has been identified and a contractor needs to be awarded the contract. A meeting with Mr. Ghazi, the director of Adult Corrections and Mr. Fatek, the Director of Planning took place on 16 Sept 03. A list of all needed supplies was handed over to them with the promise of delivery in the near future. I am not confident in the ICS supply system and foresee a problem. An emergency account should be established to keep the prison operating.

- Delay the opening of the unit 3 and 4 due to the recreation yards not being complete.

RECOMMENDATION: Unless it is directed and posted in writing and recreation time is limited in other cell houses delay the opening. Security concerns of moving large groups of inmates outside the housing unit down the hallway need to be taken into account. I have spoke to the contractor who stated he was waiting for material to complete the work. No time frame was given for arrival of materials and completion of the area.

- Electricity to the housing units is a problem. The exterior lighting on unit 2 cell house has been in-operable the past 2 nights and no exterior lighting is on for units 3 & 4. The contactor has been notified and he stated the new medical wing has been utilizing an abundance of the power and the generator system is incapable of supplying power to all areas operating at full capacity. In fact the grand opening of the medical unit burned up a generator line and caused a power outage in the area.

RECOMMENDATION: Purchase another generator or wait until prime power is installed which has been quoted at the typical Iraqi 2 week's time frame, which I have no confidence in at all. An engineer assessment would be helpful since an emergency generator system is needed in case of prime power failure.

- Water problems going to the housing units from the water tanks. The current system of feeding water tanks from unit 1 to unit 2 and so forth down to unit 4 may not be able to handle the capacity of water needed for the population to sustain itself with drinking water, showers and restroom water. We have experienced problems already with this system and only 1 unit is operating right now.

**RECOMMENDATION:** The contractor informed me that the current system would handle the capacity. An independent assessment would help to see if the water system is capable of sustaining the housing units' water demand.

- Administrative area for management and personnel offices for the facility. An area Mr. Bill Imine identified and was where the former administrative offices were, has been allocated to the Military Intelligence unit.

**RECOMMENDATION:** I have none at this time. I am checking the area searching for a suitable location for the prison administrative to make its office. Since no one has been appointed and no furniture or supplies has arrived this is not a pressing issue.

- Lock system for the prison. The current locks are individually keyed and of poor quality. This makes for a large amount of keys for each housing unit and makes key control very difficult. The quality has the potential for compromising security of

**RECOMMENDATION:** Contact a lock manufacture who specializes in security locks and can key them in specific series for each cell house.

### 3. CONCLUSION:

- The facility has been open only 3 weeks and post orders, policy and procedures need to be developed. I am currently working on them but no guidance has been given to what inmate disciplinary policy can be used, and if any punitive sanctions can be imposed on pre-trial detainees. I have used my best judgment in making these policies. The ICS employees still need more supervision and guidance. They are always asking the MP's what they can and can not do. These are the typical growing pains of an organization.

(b)(6)

**CPT, MP, USAR  
494<sup>th</sup> MP Det (BLD)**



ng Saddam H i: l j tti d Abu Ghraib struck terror in the hearts of Iraqis. The sprawling compound located 9 miles west of Baghdad was overcrowded, the site of horrendous torture chambers and routine executions. Now the prison is run by U.S. troops, and many feel the building could be an obstacle in maintaining Iraqi good will.

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The prison - which under Saddam was dreaded for its torture chambers and mass executions - is open again, now run by Iraq's American occupiers. And Iraqis still fear it.

The Americans, who have tried to convince Iraqis that they are liberators, say they're unhappy about reopening the prison but had no choice. Apparently recognizing the public-relations problem, the Americans replaced a Saddam portrait at the prison with a big sign in English and Arabic: "America is a friend to all Iraqi people."

During Saddam's rule, just the words Abu Ghraib struck terror in the hearts of Iraqis. The sprawling, high-walled compound west of Baghdad was crowded, housing political prisoners alongside murderers. Saddam's son Qusai, who ran the country's feared internal security operation, was said to have routinely ordered executions for no other reason than to reduce the prison population.

Nearby is a nameless graveyard where executed inmates were buried, and since Saddam's fall hundreds of Iraqis have come to the site, digging up the earthen mounds to search for their loved ones' bodies.

"The people who have been in it don't like the idea of it opening again," said Bradford Clark, from the U.S.-led coalition's office of humanitarian assistance and reconstruction. He has interviewed former prisoners as part of research on abuses carried out by Saddam's regime.

But the coalition says Abu Ghraib is the only suitable place to put high-security prisoners as U.S.-led forces try to end the growing crime wave in Iraq.

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As coalition troops conduct raids and make arrests, detainees are placed in makeshift camps and prisons all over Iraq. Gen. Janice Karpinski, whose 800th Military Police Brigade oversees all the detention centers, said there were 3,000 to 4,000 prisoners in 30 prisons and camps across the country.

Captured senior members of Saddam's former regime are held at Baghdad's international airport.

Many of those at Abu Ghraib are returning after only a short spell of freedom. Saddam freed thousands of prisoners in an amnesty last year, and many of those have been re-arrested for new crimes. Judge Donald Campbell, senior adviser to the coalition-established interim justice ministry, said 25 percent of current detainees had been released last year.

In Saddam's time, Abu Ghraib housed political prisoners, including those suspected of spying for Iran or the United States. But it also held hardened murderers, thieves and drug runners.

"Most of these men were criminals. They used to kill each other in jail for money," said Hamid Abbas, a former Abu Ghraib guard.

Iraqis convicted of minor crimes were horrified when told they would be sharing cells with "the worst of the worst criminals," Clark said.

That's what troubled Taaban as she stood outside Abu Ghraib with other Iraqis hoping for news of loved ones.

"Every day I come, they don't give me any answers. I just want to know if he's in there," she said of her son, Daya, 21. He was arrested during a raid in their Baghdad neighborhood three weeks ago. Taaban said she did not know why he was taken away.

The U.S. military police guarding the front gate could only shrug helplessly. Asking not to be identified, they said detainees' names had to be sent to various command and detention centers throughout Iraq before relatives were informed. Lawyers have been allowed inside to speak with prisoners, one guard said.

"We recognize that the situation that currently exists is not acceptable. We also, however, believe that every week that goes by we've improved dramatically the conditions within those prisons, and we believe that within a short while we will fully comply with international standards," Campbell said.

Once Iraqis are detained, their names are given to the International Committee of the Red Cross, which assists families that cram its offices asking for information



People living and working near Abu Ghraib said they were surprised to learn the coalition would use the same facility to hold Iraqis jailed by Americans.

"They've got people in there now?" asked Ala Hussein, tending a soft drink and fruit stall along the dusty highway that passes the prison. He shook his head as he squinted in the direction of the compound.

Even the top U.S. official in Iraq said the coalition-run detention centers were "completely and utterly unacceptable under any international standards." But at the same time L. Paul Bremer said he was disappointed with a recent human-rights report accusing the coalition of violating international laws in its treatment of Iraqi prisoners.

New York-based Amnesty International said hundreds of Iraqis at U.S.-run tent camps and prisons have been denied the right to see families or lawyers or have a judge review their detention.

The report should have been more balanced, Bremer said.

It "made no mention of the fact that the Iraqi people are living in freedom today," he said. "The human rights of the average Iraqi are light-years better today than they were 12 weeks ago."

Attachment



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*If multiple entities will be sharing a property, please provide the above information for each entity that will use the property and the conditions or terms of the sharing arrangements. NA*

**Property Information:**

*Grid coordinates for the property. MGS 38 SMB 37982 85926*

*Provide a written description of the property, including the buildings and entities that are located in the surrounding area and any thoroughfares and public services located nearby, such as hospitals, courts, police stations, etc.: The property is an office compound consisting of a five buildings. Four of the buildings face inward toward an open quadrangle. The north, east and south buildings are two story structures that are primarily offices. The east building is a single story structure that houses both office and storage rooms. A separate small building, located south of the quadrangle and to the left of the street entrance to the office compound, provides an office that houses the control center/security office for the compound. All buildings are of cement blocks, covered by plaster. A sidewalk is provided for each structure. (See attached photos of the property)*

*Provide a description of the conditions of any building or other structures on the property (any FAS and other assessments that have been done on the property or the structure should be provided as attachments): The five buildings appears to be in good condition and can be placed into immediate use after cleaning. There will be a need to replace the window air conditioners. No formal FAS assessments have been conducted because the buildings are occupied by a private business called The United Iraqi Medical Society.*

*Provide any available information identifying the property as public property (to include Ba'aath Party property), including the government entity that is the registered owner of the property, a description of the prior use of the property, situational details, etc. In meetings conducted by Senior Advisor [REDACTED] Prisons Department, Ministry of Justice, with the former Iraqi Juvenile officials, Ministry of Labor and Social Affairs, it was learned that the Juvenile Corrections officials had been provided this property to establish their headquarters to supervise and operate all Iraqi juvenile detention and prison facilities. These officials took Mr. [REDACTED] to this property and requested that they be allowed to occupy the property for reestablishing the Juvenile corrections system.*

*Provide an inventory of any movable property, including any furnishings and equipment and a description of the condition of each item as good, fair, or poor. Because the property is presently occupied by a business titled The United Iraqi Medical Society, it was impossible to determine any movable property. It is anticipated that any previous movable government property has been looted and/or stolen.*

*Provide a description of why this property was chosen and whether any other properties were considered. The Prison Department, Ministry of Justice has been searching for an appropriate office complex to house the new Iraq National Department of Corrections,*

to

Well, that's about all I have now. Stay safe and let me know what's going on.

**Forwarded Message** [ [Save to my Yahoo! Briefcase](#) | [Download File](#) ]**From:** [REDACTED]**To:** [REDACTED]**CC:** [REDACTED]**Subject:** FW: Iraq's most feared prison open for business again under American control**Date:** Sun, 13 Jul 2003 14:00:42 -0700**HTML Attachment** [ [Scan with Norton AntiVirus](#) | [Save to my Yahoo! Briefcase](#) | [Download Without Scan](#) ]

Welcome back, and glad you're safe.

Can't wait to hear your "stories" and see your pictures.



Saturday, July 12, 2003

**Cells of Terror*****Iraq's most feared prison open for business again under American control***

The Associated Press

Saturday, July 12, 2003







During Saddam Hussein's rule, just the words Abu Ghraib struck terror in the hearts of Iraqis. The sprawling compound located 9 miles west of Baghdad was overcrowded, the site of horrendous torture chambers and routine executions. Now the prison is run by U.S. troops, and many feel the building could be an obstacle in maintaining Iraqi good will.

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The HTML graphics in this message have been displayed. ([Edit Preferences](#) - [What's New](#))

**BGM**

**Baghdad Global Management, Ltd.**

*Bridging the cultural divide*

#82, 32d Street, Al Masbah, Baghdad 9641.778-3227

## **Food Service for Abu Ghraib Prison**

BGM will provide three meals daily, in accordance with approved menu, to the inmates of Abu Ghraib Prison beginning on Monday, 01 September with the breakfast meal. Service will be for a period of \_\_\_\_\_ ending on \_\_\_\_\_ with an option to extend the service contract.

Meal service will be provided at a cost of **\$12.00 USD** per inmate, per day.

Meal service includes:

- transportation of food, serving accessories, and personnel
- preparation and serving staff
- on-site meal preparation
- all food preparation cookware & utensils
- plastic plates, flatware, napkins
- fresh, not frozen, food prepared at the highest of hygienic standards

BGM owns several distinguished Baghdad restaurants with 35 years in the restaurant and food service industry. Furthermore, BGM operates a complete mobile catering service as well. This service has already provided fine dining service to both UN and CPA staff and specializes in both Middle Eastern and western cuisine.

BGM will prepare meals for the prison inmates using only fresh meat and foodstuffs prepared at the proper hygienic standards. Meal preparation as per given menu will prepare foodstuffs using diversified methods to provide variety in menu items. Meals will be tasteful and sanitary.

Upon completion of Abu Ghraib Prison kitchen facilities, BGM food service personnel can continue to provide meals utilizing prison kitchen facilities. BGM will renegotiate prices at that time. BGM food service is available to provide similar service at the highest standards throughout the nation and municipal prison system.

BGM is a diversified corporation owned by successful and well-established Baghdad businessmen with a demonstrated capacity of responsive quality performance over the long term at the highest professional standards. BGM provides such diversification of services to include construction & construction materials, electrical, plumbing, FPS security services, and Human Resources from manual labor to professional services.

For questions or references please feel free to contact us.

Respectfully,



Faris Flaih  
General Manager

9641.778-3227

(b)(6)

**Iraqi Ministry of Justice  
Prisons Department**

**Funding Order**

**Date:** 07 August 2003

**To:**



**From:**

**Reference:** Funding for the Medical Unit at Abu Ghraib (Bagdad Central) Prison

Before he left to return to the United Kingdom, (b)(6) asked me to facilitate the repair of the "sewing area" at Abu Ghraib to be used as a temporary medical services area. He stated the medical unit under Major (b)(6) needed facilities to start setting up their operation and to receive and store medical equipment and supplies. The temporary quarters were needed because the area designated as the permanent location for the medical unit would require extensive work and could not be made ready for several weeks.

I took Master Sergeant (b)(6) with me and traveled to Abu Ghraib to inspect the facilities and instruct the contractor regarding the project. Although MSG (b)(6) had arranged to have the contractor meet us, he was not on site when we arrived. We inspected the site with Lt. Colonel (b)(6). Major (b)(6) and his Iraqi medical colleagues agreed to formulate a list of the repairs that would be required. On 05 August 2003, I received the list of repairs and needs to make the temporary operational. The needshepair list was not in the detail I requested. More information was needed to cost out project. The content of the request included a 250 KW generator, repair of window and doors (no number specified), fix water source and electricity (no explanation of what was needed), and paint rooms.

On 08 August 2003, I received a follow up call from Captain (b)(6), 800<sup>th</sup> MP BDE inquiring as to the progress being made. I called CWO (b)(6) and asked for his assistance. It was (b)(6) opinion that there was no need for the temporary repairs, because he could stand up the permanent medical facility in three weeks time; thus, saving the cost standing up the temporary medical unit. I agreed with the logic and cost effectiveness of his approach and authorized him to begin the project.

Ward will get with the contractor and:

1. evaluate the reconstruction needs;
2. do a cost analysis; and

3. develop a work schedule.

This is a heads up that I will soon be ordering the funds to cover the costs of this project.

cc:



Abu Ghraib file

(b)(6)

(SES-O5)

**From:** (b)(6)  
**Sent:** Tuesday, October 07, 2003 7:41 PM  
**To:** (b)(6) Dept. of  
**Subject:** Prisons  
Baghdad Central

(b)(6)

I just spoke to CPT (b)(6) but was typing this e-mail at the time so I figured I would send it anyway. The contractor at Baghdad Central has still not gotten the power up for the second POD. The generator he supplies he claims can only be put on for 6 hours then it has to be turned off for an hour. This is not acceptable for a prison. He stated he was working with the national power and said he may have an answer today. The ISG there says that he has been saying that for the last 2 weeks. Power is the key to more capacity there.

Perhaps someone needs to go there and threaten lack of payment.

Also, there was an apparent lack of uniforms there. More critical in the medical wing since you can't tell who is a doctor, a guard or a detainee.

The 72nd MP Company is ALD 28 November. That means we will lose them in about a month. We need to put as many guards in there as possible before the unit leaves. This way they can train the maximum number of guards.

As we transition to close Camp Bucca we need to clear the criminal detainees from Camp Ganci to make room for the security detainees. Therefore we need the space at Baghdad Central and the other facilities now opening.

Mike, I will call you on Saturday so we can get together and prepare the new briefing slides for LTG Sanchez. I have a few prepared but we can work together to answer those questions he specifically asked for. Off to Kuwait tomorrow with COL (b)(6) to speak with MPRI. It occurred to me that we may want to contract with Global Security for transportation and protection for the CPA civilians. Global is right in your building and the \$ can come from the 11 Million. That would be an easy mission for them and the contract can state they provide the vehicles. What do you think.

Speak with you in a few days. Regards, (b)(6)



## **Operating Budget**

### **Capital Expenditure**

Buildings

Vehicles

Other Infrastructure

Technology & Hardware

Plant & Machinery

Equipment & Tools

Office Equipment

Rehabilitation & Improvements

Furniture

Fixtures & Fittings

Debt Repayment

New Projects (complete expend.

Extraordinary Expenditure

## **Balance Sheet**

### ***Fixed Assets:***

Buildings

Machinery

Vehicles

Other Property

### ***Tangible Assets***

Stocks

Intangibles

**Total Fixed Assets**

### ***Current Assets:***

Cash

Stocks

Debtors

### ***Current Liabilities:***

Creditors



asiah

Balance per 500 h @ CPH South.

may be taken as not used

[illegible]

September

'20

[REDACTED] CPT, Dept. of Prisons

**From:** [REDACTED] GBR) UK Ministry of Justice

**Sent:** Thursday, November 20, 2003 7:54 PM

**To:** [REDACTED]

**Cc:** [REDACTED] Ryan, Charles L. (SES-05);  
Armstrong, John J. (SES-05); Bartlett, Joseph T. (SES) [REDACTED]

**Subject:** RE: RE: RE: RE: RE: FW: Movements for Monies to Maysan, Ninawa and Kurdish Region

Captain,

have just returned from Basrah where we are also experiencing problems regarding spending our budgeted money. Based on my findings there I have the following additional comments to make that may throw a bit more light on the process and hopefully will assist.

It certainly appears to me that it is essential an accountant should be identified locally to deal with all the dealings with Treasury. Speak to the Treasury and ask who they deal with on MoJ matters. There must be an Iraqi MoJ accountant with whom they are in contact who deals with Court finances.

I do not know how you recruited your staff, whether you simply adopted the MoI staff or the MLSA staff or just recruited new. It appears that each prison had some sort of accountant. In the MOI facilities an officer usually had an accounting function assisted by others. In the absence of a separate headquarters administration I anticipate he would be responsible for producing a spend plan to the local Treasury to get the operating budget finance. I think the procedure is then to produce receipts etc at the end of the month with a trial balance before more funding can be made available. Note this cumbersome process is a monthly cycle. I would imagine that the local accountant would be aware of the procedures.

Dependent on whether your people are on the MoI, MLSA, or MoJ Payroll would probably give the direction to which they turn to for further advice. They may well be under the illusion that the prison budget is the responsibility of their respective parent department. If they have not already been transferred to the MoJ payroll they should be in December. If you do not have an accountant, recruit one with experience of government finance.

A similar cumbersome procedure to the one outlined above has to be carried out for capital expenditure. I do not know on what level capital expenditure would be dealt with. You may find it beyond the remit of the establishment accountant. There may be a letter of authority required from the MoF. The Treasury staff should be able to advise on format and content.

I have now found that operating expenditure may be converted to capital expenditure. The September and October allocations were made in dollars. November and December are to be made in Iraqi Dinars. It may be possible to ring fence the dollars for contracts if not spent. There may well be various hoops that need to be jumped through with the Treasury and MoF. You will need to speak to the Treasury about the money already allocated to you. It is my impression that you have not used any of the MoJ Prison budget money for either operating or capital expenditure. Is that correct? CPA North may have someone monitoring the Treasury functions I suggest you also speak with them.

Could you also ask the Treasury if it is possible to open an "accruals account." It appears that in the past if expenditure was committed then an account would be opened to put the unspent portion into it at the year end. The money was kept in it until the contract was finished. This appears to have been an accounting slight of hand. The money was considered as spent at the year end. The account was possibly not declared to the Treasury. Receipts would probably have to be generated to ensure that capital sums flowed into the account the following year even though the money had not been spent. (It appears that often receipts as opposed to invoices are generated prior to the passing of money to satisfy Treasury requirements!) Again local Iraqi expertise is required as this may not be an officially authorized way of getting things done.

Remember the applicable law on these matters is Iraqi law. This is a Stalinist system which has a heavy emphasis on accountability and it is this that is causing us great problems in making any expenditure at all. Which

1112912003

is probably why, surprise, surprise, Albania, Russia etc have given it up.

We are seeking further clarification on procedures and on how flexible the whole system can be.

hope that this helps.

[REDACTED]

-----Original Message-----

**From:** [REDACTED]  
**Sent:** Tuesday, November 18, 2003 2:44 PM  
**To:** [REDACTED] (GBR) UK Ministry of Justice  
**Cc:** [REDACTED]  
**Subject:** Re: RE: RE: RE: RE: FW: Movements fo Monies to Maysan, Ninewa and Kurdish Region

[REDACTED]

Thanks. I'll track down LTC [REDACTED] however, who do you suggest we contact for the funding issue if there is no official MOJ or MOJ accountant?

We still have money for MRCF (Badush), but the additional funding will be for the Dahuk and Erbil Prisons in the Kurdish area.

Thanks

CPT [REDACTED]

11/29/2003



[redacted] CPT, Dept. of Prisons

**From:** [redacted] (GBR) UK Ministry of Justice  
**Sent:** Sunday, November 30, 2003 9:14 PM  
**To:** [redacted] CPT, Dept. of Prisons  
**Subject:** FW: Prison Money in Basrah

FYI

[redacted] has details of the budgets and spending in the local Treasury. [redacted] is the head of the Finance section down there. [redacted] deals with pay issues.

The Al Maqal staff down there are still on the MoJ books and the MLSA staff are festering in some building somewhere. The latter's accounts team needs to get involved to get the MoJ money from the Treasury, none of which has been spent yet.

Do not forget Aline Matta has \$50K which we should get back when the chaps go down there next week.

[redacted]

-----Original Message-----

**From:** [redacted]  
**Sent:** Sunday, November 30, 2003 9:06 PM  
**To:** [redacted]  
**Subject:** RE: Prison Money in Basrah

[redacted]

You need to talk to the Ministry of Finance in Baghdad on this one and your own Ministry.

Regards

[redacted]

[redacted]

Finance Team  
CPA (South)

-----Original Message-----

**From:** [redacted]  
**Sent:** Friday, November 28, 2003 8:23 PM  
**To:** [redacted]  
**Cc:** [redacted]  
**Subject:** Prison Money in Basrah

[redacted]

The total capital allocation for the year is \$4.4 million. (ID6,600 million) This has not been progressed. It appears unlikely that a contract will be drawn up by the year end committing to the full amount. Consequently the Prison Department would want to use the funds in another governorate. It would appear that the quickest option is to simply arrange for the cash to be collected using American soldiers and transferred to the other governorate. Who do we need to write to get this underway?

Can the prospect of a contract be used to carry over the capital sums to 2004? Or does it need to be actually signed?

Regards

[redacted]

12/5/2003

IRAQ CORRECTION SERVICES  
MINISTRY OF JUSTICE  
PROVISION COALITION AUTHORITY

RECEIPT FOR PAYMENT OF GOODS AND SERVICES

7 March 2004

ICS hereby makes payment to Mohammed, Ministry of Housing and Construction for  
down payment:

Section 5 (Al Sharba Al Hamsa) also known as Istakhbarat = FINAL PAYMENT PHASE 1

Payment is for \$ 10 000



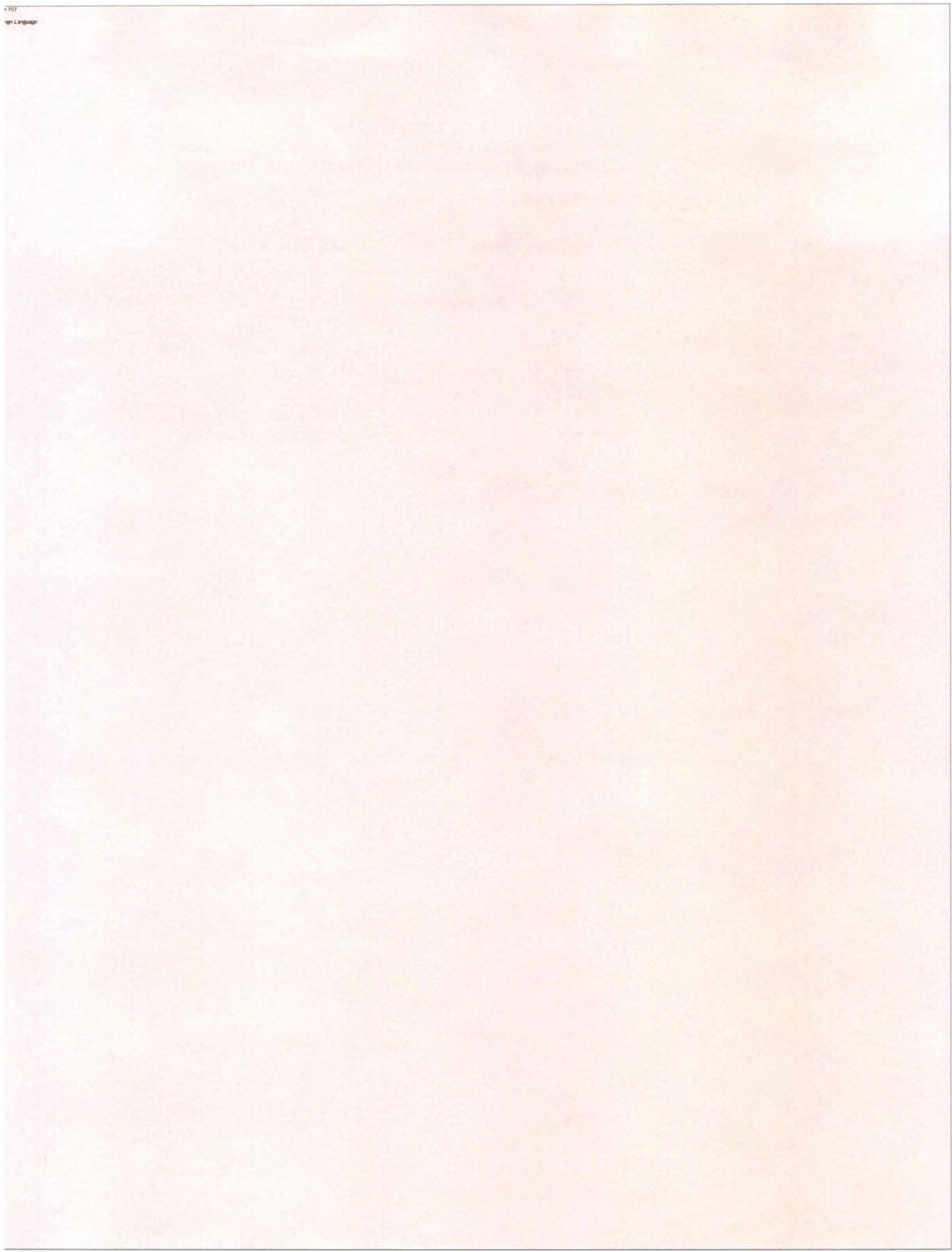
MILITARY ADVISOR ICS

  
7/3/2004

MOHAMMED ALI AL KHASHAF  
CPA Min. of Housing and Construction



DATE: 7 MARCH 2004



## EXECUTED items of 3rd phase

- 1- Change of chowers & toilet doors in B.1
- 2- Manufacturing of steel roofs for toilet's complexes B.1
- 3- Supply & erect two leafs bar door in corridor B.1
- 4- Supply & erect steel bar partitions with excess doors B.1
- 5- Supply & erect steel bar partition for visitation B.1
- 6- Supply & construct walls to separate the visitation room including topping with concrete B.1
- 7- Construct bunks for max. security cells B.1
- 8- Lock all aluminum windows in B.1
- 9- Change of light fixture in cells B.2
- 10- Check and rewiring of electrical distribution system B.2
- 11- Change the position of light switch from in to out side the new cells in B.1 & 2
- 12- Supply & erect of steel door at visitation room B.1
- 13- Check & clean all existing sewers in B.2

ALL THE ABOVE WORKS FOR TOTAL AMOUNT  
OF (20,000)\$ JUST TWENTY THOUSAND DOLLARS ONLY



ENG.

M. ALKASHAF

















Republic of Iraq.

Ministry of Justice.

Administration Directorate.

Account.

(1)

No. 7-1-197

Date - 1-19-2004.

## Sub-Statement.

This ministry presents its compliment and request  
to know the following :-

In order to carry out the Coalition Provisional Authority  
order No 30 of Year 2004. about the paid of salary  
in accordance of the new table salary it is  
decided that :-

- 1- Effective January 2004, all your employees shall  
be paid in accordance with the new salary  
table without approval of the committee  
composed of the planning and finance ministries
- 2- The completely obligation in carrying out the  
salary table and suspense all the staff  
bonuses, grants and the gains with the  
exception of the compensation of the additional  
works.
- 3- The salary of the ministers shall be paid in  
accordance of the covering Council's order No. 59  
in 11-10-2003
- 4- The salary of the Deputy minister and other  
senior advisors who are from the same grade  
is a maximum of Grade (super 13.)  
in the salary table.



2

5) The salary of general director is :-

If the general director has served less than ten years in his current position his salary would have been in a minimum of Grade (Super B) amount to 150,000,0.

If the general director has served more than ten years in his current position his salary would have been defined with 5 step from his grade and amount to 183,3000.

6) Other employees shall be paid in accordance with the salary table which is defined the grade and its salary. The only condition is their salary shall not reduce on the salary which is being taken now.

7) In the case of the increase of the <sup>salaries</sup> ~~salaries~~ (first section) from the Budget of 2004 ~~are~~ not exceed 40% from the approval shares that the concerning ministries and the directorates which are not related to ministry shall be responsible of it.

But if the approval shares are exceeded more than 40% it should be approved of the ministry of finance / the ~~budget~~ directorate / - with best regard.

Signature  
Ismail Mikael Al-Kuyani  
Minister of the Ministry  
of Finance  
11/2004.

RePublic of Iraq.  
Ministry of Justice.  
Administrative Directorate.  
Account.

No. 4-1-10-318.  
Dat - 2-11-2004.

To :- A cassation court.  
State advisory Council  
General Attorney.  
Judicial supervision Committee.  
Baghdad appeal court in AL Rissafa and ~~Bagh~~.  
Land Registration Directorate.  
~~The minors~~ Reformatory Directorate.  
The executive Directorate.  
The Judicial relationships Directorate.  
The Judicial Planning Directorate.  
The Adult Reformatory Directorate.  
The Juveniles Directorate.

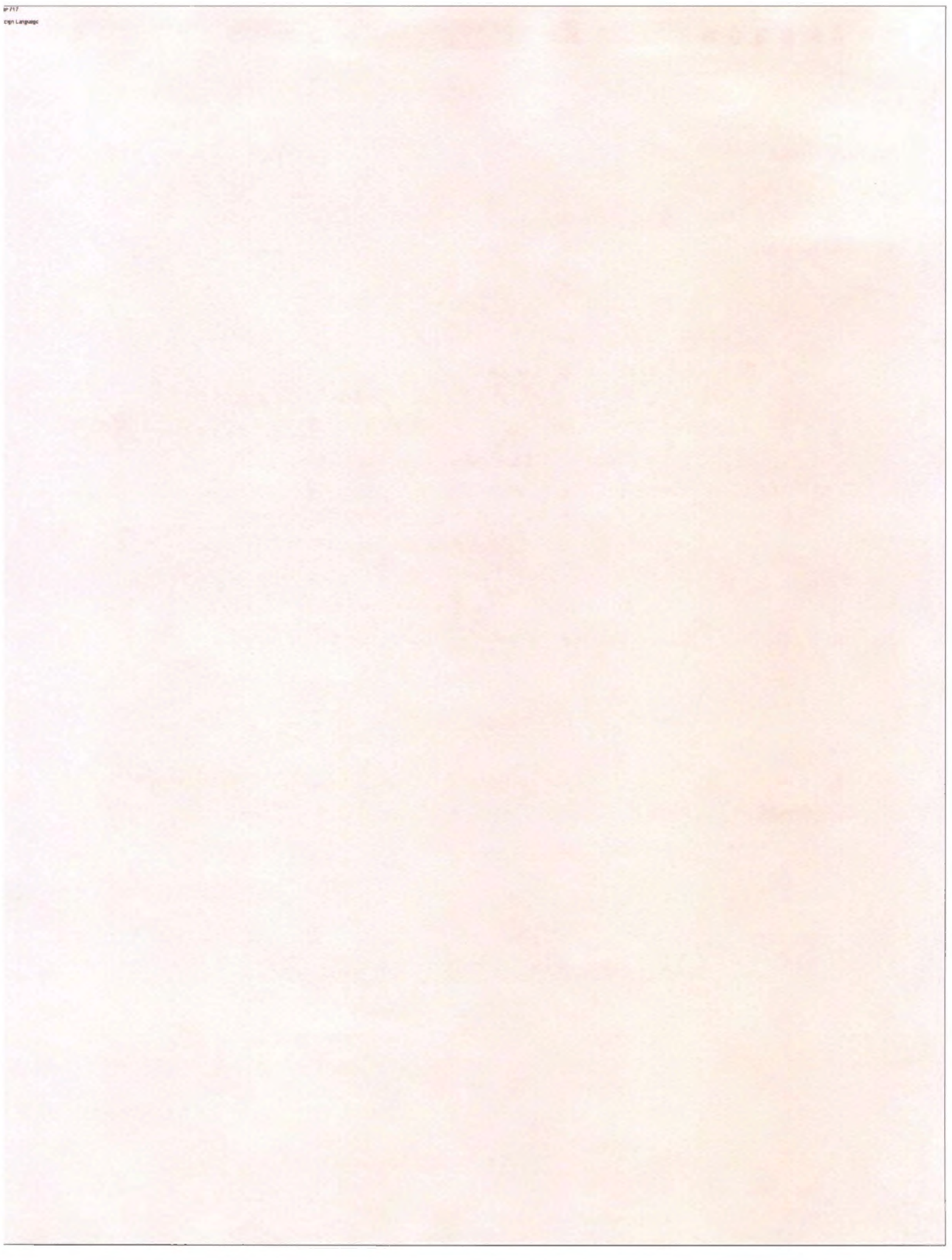
Sub - Statement.

We enclosed the statement of a finance ministry/  
~~Budget~~ Budget / No. 401/797 in 1-19-2004.  
with best Regard.

The Judge -

Ali Hussein Al-Shumri

2-9-2004.









**COALITION PROVISIONAL AUTHORITY**  
**Ministry of Justice, Iraqi Correctional Services**  
**BAGHDAD, IRAQ**  
**APO AE 09302**

28 February 2004

To: Ministry of Finance, Director General for Budget  
Thru: ICS Accounts Department, Chief Accountant, Sarkies Seebo Sarkies  
From: Ministry of Justice, Prisons Department  
Subject: Purchase of U.S. Dollars and Transfer of 2004 Capital, Section 8, to Basrah Regional Treasury  
For amount of Iraqi Dinar 4,183,324,500 to buy \$2,788,883  
Project: Basrah Central Prison

Iraqi Correctional Services (Prisons Department) respectfully requests the authorization to purchase U.S. dollars in the amount of \$2,788,883 in order to rebuild the Basrah Central prison in Basrah. The purchase will be made using 4,183,324,500 Iraqi Dinar from the ICS 2004 budget, section 8.

The U.S. dollars must be transferred to the Basrah regional treasury account in the Basrah Rafidain bank for use by the regional ICS (prisons department) of Ministry of Justice. Gareth Davies, of the CPA Southeast and MND-SE office, is the point of contact for the project. Fund management will be maintained by the Iraqi MOJ accountants.

**Primary Signatories:**

1. Kamel Addul Nabi Jouhar Head of Prison Service South
2. Khalil Esmael Mohamed Deputy Director
3. Hannaa Mohamed Japher Accountant

**Alternate Signatory:**

Adel Rida Dawood Deputy Accountant

The CPA South representatives have completed all assessments and bid processes for the Basrah Central Prison project. The project and contract is ready for immediate award.

Basrah Central Prison is an essential component of the criminal justice system in Basrah, and will be the only prison in the Governorate for post-trial prisoners. It is essential to the re-establishment of law and order and the security of the region.

POC from the MOJ, ICS is [redacted] POC for this CPA South project is [redacted].

Senior Advisor  
MoJ, Prisons Department

Cc  
MoF, CPA  
MoJ, CPA Senior Advisor  
MoJ, Prisons Department, ICS  
MoJ, CPA South

























COALITION PROVISIONAL AUTHORITY  
BAGHDAD

November 14, 2003

MEMORANDUM FOR Minister of Justice of Iraq

SUBJECT: Appointment of Ahnied Shihab, Chief Accountant Appeal Court, Basrah to deal with the Prison Department Finance for the Ministry of Justice in Basrah.

THROUGH: Judge Daniel L. Rubini, Senior Advisor to the Ministry of Justice, and Judge Ali Hussein Al-Shimeri, the Director General for Administration at the Ministry of Justice

The Prison Department was created on 5th June 2003 by CPA Order 10 principally from the Adults and Juveniles Directorates of the Ministry of Labour & Social Affairs and the Detention Centres operated by the Ministry of Interior.

At present in Basrah there is one facility in Basrah, Al Maqal, with the intention to open another Basrah Central in the near future. There is no administrative infrastructure to support the prisons with access to the budgeted funds. It therefore appears appropriate that the Chief Accountant of the Appeal Court should be fully authorized to deal with Prison Department finances in order to ensure that the establishments are properly resourced.

The Chief Accountant should be allowed to recruit such staff as he needs to carry out his duties effectively and to whom he can delegate his authority in full or in part. He will be fully responsible for the disbursements for capital and operational expenses including wages. The Chief Accountant will maintain appropriate records of the transactions and submit budgets and ad hoc financial projects for the prisons in the Basrah Governorate to the Chief Accountant of the Prison Department in the Ministry of Justice, and his CPA counterpart. He will have the authority to represent the Prison Department on Ministry of Finance and local Treasury matters. All instructions relating to prisons finance will be from the Warden of the prisons, the Prison Department Ministry of Justice or the CPA Prison Department Ministry of Justice.

UNCLASSIFIED



COALITION PROVISIONAL AUTHORITY  
BAGHDAD

Thank you for your cooperation. Should you have any questions or concerns regarding the subject discussed in this memorandum, please feel free to contact me. You may also contact

(b)(6)

Finance and Administration Advisor on

(b)(6)

(b)(6)

Senior Prison Advisor to the Ministry of Justice

Minister of Justice

Approved \_\_\_\_\_

Approved with modifications \_\_\_\_\_

Disapproved \_\_\_\_\_









## CLASSIFICATION

**TO:** OFFICE OF THE UNDER SECRETARY OF DEFENSE (COMPTROLLER)  
**FROM:** OFFICE OF RECONSTRUCTION AND HUMANITARIAN ASSISTANCE  
**SUBJECT:** Funding Request (\$ in Thousands)

Project number: ORHA-PR-014		Date needed: ASAP																			
Short title: Repair of Prison: Basrah Central (Military Barracks)		ORHA org symbol: MLASA																			
Quantity: Job	Unit price: \$4,400,000	Amount: \$4,400,000 In budget (N)																			
Request number: PR-014-2003		Requested by (name): [redacted]																			
<p>Detailed description (including staffing requirements and basis for cost estimate) This request is to renovate the Military Barracks (to be named Basrah Central) and includes thirty-eight areas. The prison will house up to 1,200 inmates. \$3.1 million will be required for construction, \$0.9 million for start up costs, and \$0.4 million for project management. The areas consist of three cell block wings, a female holding facility, a juvenile holding facility, segregation, kitchen, medical facility, administration facility, visitation area, exercise yard, guard facilities, and reception area. Attached are the detailed cost assessments of all work needed.</p> <p>Indicate how much, if any, of these requested resources are required for civilian police functions:  or guard/security requirements</p> <p>Justification: (e.g., personnel safety, security, environmental protection) The Prison system is an integral part of the criminal justice system. At this juncture of the process, there are no functioning Prisons in operation in the southernmost region of Iraq. Focus has been on the central/Baghdad region resulting in a lack of attention to the need of outlying regions in Iraq. A detention center and a few temporary detention facilities have been provided by the military to hold looters and other detainees for short periods of time. This prison is urgently needed to provide and protect the integrity of persons detained while awaiting due process, and to provide a long-term prison facility to hold adjudicated inmates serving court imposed sentences of confinement as the judicial system is beginning to become fully functional. Safe and secure prison facilities are vital in order to protect Iraq's future interest in the effective and humane administration and accountability of the criminal justice system.</p> <p>Impact if not funded:  Police will be unable to detain suspected individuals in an adequate, safe and humane correctional facility while processing investigations and evidence in accordance with the rule of law. There will be no pre-trial detention or holding area for those awaiting trials in the judicial courts. Once there are enough Detention Centers in place to hold all pre-trial detainees, this prison will become a post-trial prison in which convicted inmates will serve out the sentence of the courts.</p>																					
<p><b>Item detail</b></p> <p>Item Source: <input type="checkbox"/> Local <input type="checkbox"/> External  <input type="checkbox"/> Organic <input type="checkbox"/> Contract</p> <p>Currency: <input type="checkbox"/> Local <input type="checkbox"/> US</p> <p>Reimbursable? <input type="checkbox"/> Yes <input type="checkbox"/> No</p> <p>Name of Source: _____</p> <p>Item could be obtained from or provided by:  Coalition/Partner Nation: <u>USAID</u>  State <input type="checkbox"/>  <b>CENTCOM</b> <input type="checkbox"/> ARCENT  Justice <input type="checkbox"/> Other: _____</p> <p>Duplicate assets provided elsewhere in ORHA?  Yes <input type="checkbox"/> No <input type="checkbox"/>  (If yes, attach reason)</p>		<p><b>Proposed Funding Source</b></p> <table border="0"> <thead> <tr> <th>Sources</th> <th>Uses</th> </tr> </thead> <tbody> <tr> <td>Vested assets <input type="checkbox"/></td> <td>Iraqi civil service <input type="checkbox"/></td> </tr> <tr> <td>Seized assets <input type="checkbox"/></td> <td>Iraqi special workers <input type="checkbox"/></td> </tr> <tr> <td></td> <td>Iraqi infrastructure <input type="checkbox"/></td> </tr> </tbody> </table> <p><b>Appropriated funds</b></p> <table border="0"> <tbody> <tr> <td>Iraq Relief and Reconstruction Fund</td> <td><input type="checkbox"/></td> </tr> <tr> <td>Iraqi Freedom Fund</td> <td><input type="checkbox"/></td> </tr> <tr> <td>Natural Resource Risk Remediation Fund</td> <td><input type="checkbox"/></td> </tr> <tr> <td>Overseas Humanitarian Disaster &amp; Civic Aid</td> <td><input type="checkbox"/></td> </tr> <tr> <td>Defense Cooperation Account</td> <td><input type="checkbox"/></td> </tr> </tbody> </table> <p>Other (specify): _____</p>		Sources	Uses	Vested assets <input type="checkbox"/>	Iraqi civil service <input type="checkbox"/>	Seized assets <input type="checkbox"/>	Iraqi special workers <input type="checkbox"/>		Iraqi infrastructure <input type="checkbox"/>	Iraq Relief and Reconstruction Fund	<input type="checkbox"/>	Iraqi Freedom Fund	<input type="checkbox"/>	Natural Resource Risk Remediation Fund	<input type="checkbox"/>	Overseas Humanitarian Disaster & Civic Aid	<input type="checkbox"/>	Defense Cooperation Account	<input type="checkbox"/>
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ORHA Comptroller assessment:		This request has been approved by the ORHA Requirements Review Board. (Y/N) <input type="checkbox"/>																			

## CLASSIFICATION

### ORHA BUDGET REQUEST FORM USER'S GUIDE

Request funding for ORHA mission and projects as follows.

1. All blocks must be completed. Add lines or attach pages as needed. Identify related projects, if any, in the detailed description.
2. Each project must be identified to a specific ORHA Ministry or office. While several of the ORHA ministries relate directly to ORHA Missions identified in Public Law 108-11, the relationship is not as identifiable for other Ministries. In either case, each funding request should be carefully examined to determine assignment of the correct ORHA Mission code. To the extent possible, minimize use of Mission 13. Other Public Services.
3. For items included in the budget of record, the ORHA team will determine the approval process for requests equal to or less than \$150,000 (exact).
4. Forward requests that meet the following descriptions to OUSD(C) for funding determination:
  - A. Increases that exceed \$150,000 for projects included in the budget of record.
  - B. Unbudgeted miscellaneous expenses, in batches that exceed \$150,000 total.
  - C. Requests that equal or exceed \$500,000: Establish a project number and identify a definable objective. Includes requests for seized assets or OMB funding.

SUMMARY		
<i>Request value</i>	<i>Budgeted</i>	<i>Unbudgeted</i>
Less than or equal to \$150,000	ORHA Comptroller approval	Bundle to \$500,000 total and submit to OUSD(C)
\$150,000 to \$500,000	Submit to OUSD(C)	
Over \$500,000	Assign project code and submit to OUSD(C)	

5. For items that will not be funded by the Department of Defense or the Natural Resource Risk Remediation Fund, the OUSD(C) will forward the request to the OMB that will, in consultation with the ESG and the National Security Council, make the funding determination. This includes requests for use of seized Iraqi assets.
6. The ORHA Comptroller shall assign Project numbers sequentially within ORHA Missions (e.g., the first request for Water/sanitation infrastructure shall be 1-1; the second will be 1-2). Use standard object class codes to identify cost elements of the project.
  - A. Overhead, ORHA Headquarters Administration & Management requests will start with the letter A.
  - B. Requests for Repair of damage to oil facilities & related infrastructure will start with the letter B.
  - C. All other requests will start with their numeric designator, listed below:

ORHA MISSION <i>(Billable category, select one)</i>		Memo Police Function: Securin (Y/N)
A. Overhead: ORHA Headquarters administration & management		
B. Repair of damage to oil facilities & related infrastructure <i>(Natural Resources Risk Remediation Fund)</i>		
Iraq Relief and Reconstruction Fund <i>(PL 108-11 categories):</i>		
1. Water/sanitation infrastructure		YES
2. Feeding and food distribution		
3. Supporting relief efforts related to refugees, internally displaced persons, and vulnerable individuals, including assistance for families of innocent Iraqi civilians who suffer losses as a result of military operations		
4. Electricity		YES
5. Health care		
6. Telecommunications		
7. Economic and financial policy		
8. Education		
9. Transportation		
10. Rule of law and governance <i>(including police)</i>		YES
11. Humanitarian demining		
12. Agriculture		
13. Other Public Services		



Location Name	Number of Buildings	Total Square Meters	Estimated cost	Cost per square meter
Administration	1	167	\$15,644	\$93.68
Medical	1	374	\$27,235	\$72.82
Reception	1	309	\$20,588	\$66.63
Staff and HQ	1	750	\$43,496	\$57.99
Visitor's	1	376	\$36,889	\$98.11
Kitchen and Rec	1	575	\$32,002	\$55.66
Entrance Guard	2	50	\$4,242	\$84.84
Guard House	1	28	\$4,896	\$175.48
Guard Towers	8	72	\$40,360	\$56.06
A-Wing & B-Wing	8	2496	\$152,856	\$61.24
C-Wing	3	996	\$66,036	\$66.30
A, B, & C Bathrooms	5	315	\$43,345	\$137.60
Female Holding	1	124	\$17,663	\$142.44
Juvenile Holding	1	194	\$18,643	\$96.10
Segregation	1	214	\$30,055	\$141.85
Generator	1	79	\$7,139	\$90.37
Yard & Security	1	32380	\$1,979,423	\$61.13
Electrical Requirements			\$500,000	
<b>TOTAL</b>			<b>\$3,040,812</b>	

THE CHANGES AND UPDATES  
DISCUSSED ON APR 15 20  
ARE NOT INCLUDED IN  
THIS PRELIMINARY REPORT

**CPA-SOUTHEAST FES1  
TECHNICAL ASSESSMENT REPORT**

**Title:** WR# 49 Basrah Central Prison

**Date:** 30 July 2003

**Time:** 0830

**Location:** Basrah, Iran

**Grid Coordinates:** QU 72396 73718

**Inspectors:**



**On-Site Personnel/Security:** British hired security force

**Mission/Objective:** The objective of this project is to complete a detailed engineering assessment, a cost estimate, and sufficient documentation to assist in the tendering process for the renovation of this former military barracks to a medium to high security prison. The Basrah Central Prison is intended to hold 1000 to 1500 prisoners.

**Background/Description of Problem:** The existing military compound consists of twenty nine (29) buildings and a perimeter security wall. The compound was used to train Fedayeen soldiers before the war. The compound contains approximately 32 400 square meters of area inside the perimeter walls.

During the war the buildings were extensively looted. All windows, doors, water tanks, plumbing fixtures, furniture, appliances, electrical wiring and equipment, almost anything else that could be removed was removed. It appears that even the buried electric wires were removed. The entire metal roofing on one of the buildings was looted and part of the stone tile on another building was removed. Structurally the buildings are in very good condition with no war damage or fire damage.

Of the twenty nine (29) buildings fourteen (14) will be used to house the prisoners, nine (9) additional will be specifically used for the prisoners, three (3) will be used by the guards, three (3) will be used by the staff, and one (1) to house the generator and electric transformer. Some of the courtyards will be used as recreational areas for the prisoners.

Typical renovation items for the buildings will include new doors, new windows, general wall repairs, painting, new electric service line and breaker panel, electrical outlets, phone service, individual room air conditioning units, ceiling fans, and window security bars. Typical renovation items for the high security buildings will include barred windows, barred doors, bulkhead lights, fans in steel cage enclosures, reduced window and door sizes, tile removal from the floors, and basic toilets in the prisoner rooms. Most of the buildings will require new roof water tanks and new plumbing. The compound will have a backup generator and will be connected to the water main near the street.

The perimeter wall is concrete and was raised to provide security until this project can be completed. The north perimeter presently is a common wall with some residential buildings. A second temporary perimeter wall was constructed until the issue with residential properties can be resolved. There is a security force at the compound that is also providing temporary security measures. This project will include constructing a new perimeter wall inside the existing wall to reinforce the existing. In addition to the perimeter wall there will be constructed 3 meter high security chain link fencing with security wire continuous along the top. This security fencing will subdivide the interior of the compound into different holding segments.

It is important that this prison compound be completed and ready to occupy as soon as possible.





**Facts & Technical Details:** The twenty nine building will be used as follows

Location / Building Designation	Number of Buildings	Total Square Meters
Administration	1	187
Medical	1	374
Reception	1	309
Staff and HQ	1	750
Visitor's	1	376
Kitchen and Recreation	1	575
Entrance Guard	2	50
Guard House	1	28
A-Wing & B-Wing	8	2496
C-Wing	3	996
A, E, & C Wing Bathrooms	5	315
Female Holding	1	124
Juvenile Holding	1	194
Segregation	1	214
Generator	1	79
<b>TOTAL</b>	<b>1</b>	<b>7047</b>

In addition to these twenty nine (29) buildings eight (8) guard towers will be built for addition security. These guard towers will be located between the perimeter wall and Stedje Area fencing. The floor of these guard towers will be at a level of four (4) meters.

There are several septic/holding tanks and manholes through the compound. These tanks will be removed and replaced with new tanks, drain lines, and cleanouts. The location of the tanks and the cleanouts will be outside of the fenced in areas for the prisoners. These septic/holding tanks will require periodic cleaning from an outside firm.

Two (2) water tanks will be installed at the Generator/Transformer/Water Tank building that will be supplied with water from the water main near the street. These two tanks will then provide water to the rest of the smaller water tanks through the compound. Circulation of water will be through water pumps at the Generator/Transformer/Water Tank building and at each of the individual buildings. The water supply to each of the buildings bathrooms will be from individual water tanks on the buildings roof.

The electrical supply to the compound entered from the street on the east side. It entered near the Main Gate near the street entrance. The transformer was located in one of the two Entrance Guard Houses (WAS IT?? I AM NOT SURE.) and then went underground from that point to each of the buildings. The new underground electric cable will go directly to the Generator/Transformer/Water Tank Building and will go underground to each building from that point.

There is a limited amount of asphalt pavement within the compound perimeter walls. Portions of the asphalt pavement will require repairs and replacement. The only proposed new pavement is a section to the Emergency (double doors) proposed in the Medical Building.

The buildings that will house the prisoners will require high security windows and doors. These windows and doors will be metal bars that will not allow the prisoners to stick an average hand through the grid openings. All windows, doors, and door frames will be metal with continuous weld fabrication. All attachment hardware will be tamper proof. All lights will be of the shatterproof bulkhead design. All rooms that the prisoners will be in, will also have nightlights that cannot be adjusted or turned off by the prisoners. All fans will be enclosed in steel.

## COALITION PROVISIONAL AUTHORITY - SOUTH

**PROJECT SUMMARY NUMBER:**

**A: KEY PROJECT DETAILS: BASRA CENTRAL PRISON**

<b>SECTOR:</b>	CPA Southern Region
<b>PROJECT TITLE:</b>	Basra Central Prison
<b>PROJECT ACTION OFFICER:</b>	Maj <sup>EMD</sup> 21C 3 RMP (attached Law & Order Directorate CPA South)
<b>PLANNED START DATE:</b>	15 Sep 03
<b>URGENCY TO SECTOR: (High, Routine, Low)</b>	High
<b>TIMEFRAME REQUIRED:</b>	The site will be developed in phases over a 12 month period commencing Sep 03
<b>EXPECTED DURATION:</b>	12 months, with an Initial Operating Capacity achieved within 3 months (Dec 03)
<b>ESTIMATED TOTAL COST:</b>	\$4.4m
<b>FUNDING SOURCE (PROPOSED):</b>	Ministry of Justice Prison Department

<b>1. GOVERNORATE</b>	<b>Appropriate</b>	<b>2. AREA</b>	<b>Mark 'x' as appropriate</b>
- BASRAH	X	- URBAN	
- MISSAN		- RURAL	
- MUTHANNA		- MIXED	X
		- NOT DEFINED	

	Mark 'x' against all relevant categories
- Labour intensive (cash for work)	X
- Labour intensive (food for work)	
- Repair Parts intensive	
- Government Capacity Building	X
- Gender Issues	X

<b>B1: Name</b>	To be advised.
<b>B2: Contact Details</b>	Project Management Team to be appointed by CPA South, with support from the Law & Order Directorate CPA South and MP Branch HQ MND (SE)
<b>B3: Type of Organisation:</b>	<b>Mark 'x' as appropriate: And note any other relevant details</b>
- Military	X – UK Forces, on behalf of CPA
- Govt. Dept. / State Enterprise	
- United Nations Agency	
- NGO	



- National Commercial Company	
- Foreign Commercial Company	

<b>C1: PROJECT RATIONALE:</b> Please provide clear statement of problem that the project is intended to address.	<p>Basra prison was completely looted and destroyed following the war and is considered no longer fit for purpose. An alternative site has been identified at a former Army barracks on the outskirts of Basra (Grid: QU72207380). The site has been visited by the Ministry of Justice Prisons Department (Mr Bill Irvine) who confirmed that it is suitable for future development as a prison.</p> <p>Initial work has been completed to secure the site, funded as a UK QIP and a detailed technical assessment has been conducted by CPA South ZFST, with technical guidance provided by UK Military Provost Staff prisons advisors.</p> <p>CPA Main has now endorsed the requirement to develop this site as a regional post-trial facility for approximately 1,000 medium to high security prisoners. The site will also accommodate the Regional Headquarters of the Iraqi Prison Service. It is possible that this site will also be used to accommodate Coalition Internees, transferred from temporary holding facilities at Camp Bucca and elsewhere in Iraq.</p>
<b>C2: PARTNERSHIPS:</b> Please indicate principal partners, if any, involved in project.	<ul style="list-style-type: none"> <li>• Ministry of Justice Prisons Department</li> <li>◦ Iraqi Prison Service (Lt Col Kareem Mahamed)</li> <li>• Local Contractors (TBC)</li> <li>• CPA South</li> <li>• UK Military Police (Maj <span style="border: 1px solid black; padding: 0 20px;"> </span>)</li> <li>◦ UK Military Provost Staff (Capt <span style="border: 1px solid black; padding: 0 20px;"> </span>)</li> </ul>
<b>C3: TARGET GROUP:</b> Please indicate the most likely recipient of the goods &/or services provided.	<p>All categories of inmates, which includes adult male, female and juvenile offenders. The site may also include Coalition Internees, transferred from current temporary holding facilities</p>
<b>C4: GENDER, CAPACITY BUILDING:</b> Indicate how these issues are addressed, if at all.	<p>Planned capacity for approximately 1200 medium to high security prisoners:</p> <ul style="list-style-type: none"> <li>◦ A &amp; B Wing: 768 males</li> <li>• C Wing: 360 males (possibly Internees)</li> <li>• Juveniles: 84</li> <li>◦ Adult Females: 42</li> <li>• Segregation: 16 individual cells (male or female)</li> <li>• 4 x medical wards, one of which will be for females/juveniles.</li> </ul>
<b>C5: SUSTAINABILITY:</b> Please indicate to what degree sustainability issues have been considered.	<p>The operating costs for this facility will be included in the Ministry of Justice Prisons Department budget.</p>
<b>C6: PERFORMANCE MONITORING PLANNED &amp; ACCOUNTABILITY CHECK</b> Indicate steps being taken to monitor performance and assure process seen as fair and equitable.	<p>Given the scale of this project, the Director of Reconstruction for CPA South has recommended that responsibility for the management of this project is assumed by a dedicated Project Management Team. Costs for this are calculated at 10% of the overall total (\$0.4m).</p>
<b>C7: RISK ASSESSMENT:</b> Please provide a statement concluding the key risk factors to all participants.	<p>The availability of secure custody facilities is central to the restoration of law and order structures within Iraq.</p>

<b>C8: OUTCOMES, OUTPUTS, INPUTS &amp; ACTIVITIES:</b>											
Intended Outcomes:	The construction of a medium to high security prison, housing approximately 1200 prisoners.										
Intended Outputs:	Prison buildings which provide adequate security and supporting infrastructure.										
Activities Planned:	<ul style="list-style-type: none"> <li>• Safe custody of all offenders.</li> <li>• Provision of inmate recreation facilities.</li> <li>• Facilities for inmate visitors.</li> </ul>										
Inputs required - to achieve Activities / Outputs:  Please also indicate numbers of local workforce to be involved in project; and whether skilled or not.	<ul style="list-style-type: none"> <li>• Local contractors for initial construction (skilled and unskilled).</li> <li>• Local contract for catering (unskilled).</li> <li>• Local contractor for maintenance (skilled and unskilled).</li> </ul>										
Use of existing structures & facilities: Please indicate where, what and whether agreement received.	The site was previously used as a military barracks.										
<b>C9: PROJECT BUDGET:</b> Use available space (or attach) to detail the disbursement of funds. Consider labour, material, equipment, transportation, communication, administrative & other costs. If a multi-agency project, state the OCPA-S % share of the contribution.	Approximate construction costs include: <table border="1" data-bbox="673 808 1347 925"> <thead> <tr> <th>Item</th><th>cost (US\$)</th></tr> </thead> <tbody> <tr> <td>Capital Works</td><td>\$3.1m</td></tr> <tr> <td>Start-up costs</td><td>\$0.9m</td></tr> <tr> <td>Project Management Team</td><td>\$0.4m</td></tr> <tr> <td><b>TOTAL</b></td><td><b>\$4.4m</b></td></tr> </tbody> </table> <ul style="list-style-type: none"> <li>• Capital Works expenditure is based upon the CPA South FEST estimate (\$3.1m). A copy of the FEST Assessment Report is enclosed.</li> <li>• Start-up costs have been provided by CPA Main Prisons Department and are based upon the costs incurred to establish similar facilities in Baghdad (\$0.9m).</li> <li>• A total of \$37.5k has already been expended to secure this site: funded as a UK Quick Impact Project.</li> <li>• Monthly running costs have been calculated at \$160k, based upon the running costs for similar sized facilities in Baghdad. CPA Main will include this figure in their budget submission.</li> <li>• Monthly salaries should be calculated for 200 staff of the Iraqi Prison Service. CPA Main will also include this figure in their budget submission.</li> </ul>	Item	cost (US\$)	Capital Works	\$3.1m	Start-up costs	\$0.9m	Project Management Team	\$0.4m	<b>TOTAL</b>	<b>\$4.4m</b>
Item	cost (US\$)										
Capital Works	\$3.1m										
Start-up costs	\$0.9m										
Project Management Team	\$0.4m										
<b>TOTAL</b>	<b>\$4.4m</b>										
<b>C10: RATIONALE FOR SINGLE OR MULTIPLE SOURCE (CONTRACTING BIDS)</b>	Contracting procedure advised by Director Reconstruction. CPA South will include competitive bidding from contractors together with and international or Iraqi project management team.										
<b>C11: BUDGET REVIEWED BY:</b>	<div data-bbox="682 1585 836 1627" style="border: 1px solid black; width: 80px; height: 20px; margin-bottom: 5px;"></div> Major 2IC 3 RMP										



**CLASSIFICATION**

**TO:** OFFICE OF THE UNDER SECRETARY OF DEFENSE (COMPTROLLER)  
**FROM:** OFFICE OF RECONSTRUCTION AND HUMANITARIAN ASSISTANCE  
**SUBJECT:** Funding Request (\$ in Thousands)

Project number: ORHA-PR-014		Date needed: ASAP	
Short title: Repair of Prison: Basrah Central (Military Barracks)		ORHA org symbol: MLASA	
Quantity: Job	Unit price: \$4,400,000	Amount: \$4,400,000 In budget (N)	
Request number: PR-014-2003		Requested by (name):	
<p>Detailed description (including staffing requirements and basis for cost estimate): This request is to renovate the Military Barracks (to be named Basrah Central) and includes thirty-eight areas. The prison will house up to 1,200 inmates. \$3.1 million will be required for construction, \$0.9 million for start up costs, and \$0.4 million for project management. The areas consist of three cell block wings, a female holding facility, a juvenile holding facility, segregation, kitchen, medical facility, administration facility, visitation area, exercise yard, guard facilities, and reception area. Attached are the detailed cost assessments of all work needed.</p> <p>Indicate how much, if any, of these requested resources are required for civilian police functions:  or guard/security requirements</p> <p>Justification: (e.g., personnel safety, security, environmental protection) The Prison system is an integral part of the criminal justice system. At this juncture of the process, there are no functioning Prisons in operation in the southernmost region of Iraq. Focus has been on the central/Baghdad region resulting in a lack of attention to the need of outlying regions in Iraq. A detention center and a few temporary detention facilities have been provided by the military to hold looters and other detainees for short periods of time. This prison is urgently needed to provide and protect the integrity of persons detained while awaiting due process, and to provide a long-term prison facility to hold adjudicated inmates serving court imposed sentences of confinement as the judicial system is beginning to become fully functional. Safe and secure prison facilities are vital in order to protect Iraq's future interest in the effective and humane administration and accountability of the criminal justice system.</p> <p>Impact if not funded:  Police will be unable to detain suspected individuals in an adequate, safe and humane correctional facility while processing investigations and evidence in accordance with the rule of law. There will be no pre-trial detention or holding area for those awaiting trials in the judicial courts. Once there are enough Detention Centers in place to hold all pre-trial detainees, this prison will become a post-trial prison in which convicted inmates will serve out the sentence of the courts.</p>			
<b>Item detail</b>		<b>Proposed Funding Source</b>	
Item Source: <input type="checkbox"/> Local <input type="checkbox"/> External <input type="checkbox"/> Organic <input type="checkbox"/> Contract Currency: <input type="checkbox"/> Local <input type="checkbox"/> US Reimbursable? <input type="checkbox"/> Yes <input type="checkbox"/> No Name of Source: _____		<div style="display: flex; justify-content: space-around;"> <div> <b>Sources</b>  Vested assets  Seized assets </div> <div style="font-size: 2em; font-weight: bold; text-align: center;">E</div> <div> <b>Uses</b>  Iraqi civil service  Iraqi special workers  Iraqi infrastructure </div> </div>	
Item could be obtained from or provided by: Sponsor/Partner Nation: USAID State <input type="checkbox"/> <b>CENTCOM</b> <input type="checkbox"/> ARCENT <b>Justice</b> <input type="checkbox"/> Other: _____ Duplicate assets provided elsewhere in ORHA? Yes <input type="checkbox"/> No <input type="checkbox"/> (if yes, attach reason)		<b>Appropriated funds</b> Iraq Relief and Reconstruction Fund <input type="checkbox"/> Iraqi Freedom Fund <input type="checkbox"/> Natural Resource Risk Remediation Fund <input type="checkbox"/> Overseas Humanitarian Disaster & Civic Aid <input type="checkbox"/> Defense Cooperation Account <input type="checkbox"/>  Other (specify): _____	
ORHA Comptroller assessment:		This request has been approved by the ORHA Requirements Review Board. (Y/N) <input type="checkbox"/>	

**CLASSIFICATION**

Project number: ORHA-PR-014		Date needed: ASAP						
Short title: Repair of Prison: Basrah Central (Military Barracks)		ORHA org symbol: MLASA						
Quantity: Job	Unit price:\$4,400,000	Amount: \$4,400,000 In budget (N)						
		ORHA Comptroller signature	Date					
<b>ORHA MISSION</b> <i>(Billable category, select one)</i>			Memo: Police Function: Security (Y/N)					
A. Overhead: ORHA Headquarters administration & management								
B. Repair of damage to oil facilities & related infrastructure <i>(Natural Resources Risk Remediation Fund)</i>								
Reconstruction and Humanitarian Aid Missions <i>(Iraq Relief and Reconstruction Fund, PL 108-11 categories):</i>								
1. Water/sanitation infrastructure			YES					
2. Feeding and food distribution								
3. Supporting relief efforts related to refugees, internally displaced persons, and vulnerable individuals, including assistance for families of innocent Iraqi civilians who suffer losses as a result of military operations								
4. Electricity			YES					
5. Health care								
6. Telecommunications								
7. Economic and financial policy								
8. Education								
9. Transportation								
10. Rule of law and governance <i>(including police)</i>			YES					
11. Humanitarian demining								
12. Agriculture								
13. Other Public Services								
Additional information:								
<b>Vested or Seized Assets Spending Plan – or - Appropriation Obligation Plan</b> Dollars in Thousands, Cumulative								
Item	Apr	May	Jun	Jul	Aug	Sep	BY	BY+1
Total								
Salaries								
Travel/Transport								
Rent/Util/Maint								
Contracts								
Supplies/Equipm't								
Other								
<b>Coordination</b> Office symbol: _____ Comments <i>(or attachment number)</i> : _____								

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# CLASSIFICATION

## ORHA BUDGET REQUEST FORM USER'S GUIDE

Request funding for ORHA mission and projects as follows:

1. All blocks must be completed. Add lines or attach pages as needed. Identify related projects, if any, in the detailed description.
2. Each project must be identified to a specific ORHA Ministry or office. While several of the ORHA ministries relate directly to ORHA Missions identified in Public Law 108-11, the relationship is not as identifiable for other Ministries. In either case, each funding request should be carefully examined to determine assignment of the correct ORHA Mission code. To the extent possible, minimize use of Mission 13, Other Public Services.
3. For items included in the budget of record, the ORHA team will determine the approval process for requests equal to or less than \$150,000 (exact).
4. Forward requests that meet the following descriptions to OUSD(C) for funding determination:
  - A. Increases that exceed \$150,000 for projects included in the budget of record.
  - B. Unbudgeted miscellaneous expenses, in batches that exceed \$150,000 total.
  - C. Requests that equal or exceed \$500,000: Establish a project number and identify a definable objective. Includes requests for seized assets or OMB funding.

SUMMARY		
Request value	Budgeted	Unbudgeted
Less than or equal to \$150,000	ORHA Comptroller approval	Bundle to \$500,000 total and submit to OUSD(C)
\$150,000 to \$500,000	Submit to OUSD(C)	
Over \$500,000	Assign project code and submit to OUSD(C)	

5. For items that will not be funded by the Department of Defense or the Natural Resource Risk Remediation Fund, the OUSD(C) will forward the request to the OMB that will, in consultation with the ESG and the National Security Council, make the funding determination. This includes requests for use of seized Iraqi assets.
6. The ORHA Comptroller shall assign Project numbers sequentially within ORHA Missions (e.g., the first request for Water/sanitation infrastructure shall be 1-1; the second will be 1-2). Use standard object class codes to identify cost elements of the project.
  - A. Overhead, ORHA Headquarters Administration & Management requests will start with the letter A.
  - B. Requests for Repair of damage to oil facilities & related infrastructure will start with the letter B.
  - C. All other requests will start with their numeric designator, listed below:

ORHA MISSION (Billable category, select one)		Memo Police Function, Security (Y/N)
<input type="checkbox"/>	A. Overhead: ORHA Headquarters administration & management	
<input type="checkbox"/>	B. Repair of damage to oil facilities & related infrastructure (Natural Resources Risk Remediation Fund)	
Iraq Relief and Reconstruction Fund (PL 108-11 categories):		
<input type="checkbox"/>	1. Water/sanitation infrastructure	YES
<input type="checkbox"/>	2. Feeding and food distribution	
<input type="checkbox"/>	3. Supporting relief efforts related to refugees, internally displaced persons, and vulnerable individuals, including assistance for families of innocent Iraqi civilians who suffer losses as a result of military operations	
<input type="checkbox"/>	4. Electricity	YES
<input type="checkbox"/>	5. Health care	
<input type="checkbox"/>	6. Telecommunications	
<input type="checkbox"/>	7. Economic and financial policy	
<input type="checkbox"/>	8. Education	
<input type="checkbox"/>	9. Transportation	
<input type="checkbox"/>	10. Rule of law and governance (including police)	YES
<input type="checkbox"/>	11. Humanitarian demining	
<input type="checkbox"/>	12. Agriculture	
<input type="checkbox"/>	13. Other Public Services	

UK Ministry of Justice

From: [REDACTED]  
Sent: Friday, August 08, 2003 11:26 AM  
To: [REDACTED]  
CC: [REDACTED]  
Subject: Re: CPA Budgeting

  
CPA South  
tention Sitrep.pp

Attachments should reach me at this address (fingers crossed).

Quick Sitrep covering CPA South Prisons (see attachment). Not much change since Bill Irvine's visit a couple of weeks ago:

1. Al Basrah Province:  
The FEST are doing lots of work on the proposed Basrah Central Prison site. I anticipate that it will be at least Nov-Dec 03 before this opens with a capacity for 1,000 medium-high security prisoners. Al Maqil Prison is running well. Currently 125 detained with a capacity for 250. We are reviewing Police Custody facilities throughout the Province to assess future requirements.
2. Maysan Province:  
They are behind the power curve up there. There are no proposed facilities or plans in place. A visit is planned for early next week to identify solutions.
3. Thi Qar Province:  
Police custody facility open in Nasiriyah, but insufficient capacity (79 held - 60 capacity). I am visiting Nasiriyah on Tue to review this site and taking the FEST along to look at the other site which has been identified.
4. Al Muthanna: I will visit within the next 10 days to review the projects which were initiated by USMC.

I will crack on with the budget forecast as soon as it arrives.

When [REDACTED] visited he indicated that Ken Grant would visit Basrah soon in order to discuss future prisons equipment issues. Ready willing and able to host you.

Good to establish comms at last!

[REDACTED]  
Major  
21C 3 RMP  
Attached CPA South Law & Order Directorate (until 25 Aug 03)

>Subject: CPA Budgeting  
>Date: Fri, 8 Aug 2003 08:52:49 +0400  
>  
>Good morning, gentlemen...  
>  
>My apologies go to you for the delay in contact. We are fighting many



>of  
>the same fires that you certainly face every day.  
>  
>I wish to check with you prior to sending out a number of attachments  
>in  
>order to ensure that you will be able to retrieve them from your email.  
>The files are related to the 2004 budget process. We obtained these  
>through a third party so [REDACTED] and I are still shuffling through it all  
>to make sense of everything required.  
>  
>The deadline for the first draft (translated: if you make no request  
>you  
>will not be able to add funds later) is 25 August 2003. The initial  
>deadline was 15 August.  
>  
>Once I know, from you, that you can retrieve the files (some 411 kb  
>total  
>for 3 MS Word and 3 Excel files), I will gladly send them to you.  
>  
>Basically, we need to know what facilities and funding requirements  
>your  
>areas will have for 2004. I realize this is short-fused and may be  
>difficult. My intent is to create an overall shell that requests operating  
>funds for all facilities in Iraq that we are opening or intend to open over  
>the course of the next 16 months. Those facilities will be limited to  
>prisons and detention centers with a capacity of approximately 100 or more.  
> Jails and smaller holding areas are being handled through Ministry of the  
>Interior.  
>  
>[REDACTED] is working on a plan to identify the capital need for new  
>establishments or refurbishment projects.  
>  
>The Iraqi leadership (interim) for the prisons has been tasked to  
>assist us  
>with placing the dollar amounts into correct "chapters" as required by  
>Iraqi law. The group is also tasked with identifying "responsible" Iraqis  
>in each governorate so that we may expedite the access to budget funds.  
>  
>Our attempts to work through funding issues have been tortuous at best  
>so I  
>can only imagine what you are currently faced with in the northern and  
>southern regions.  
>  
>We are definitely not trying to drive your operations but do wish to  
>ensure  
>that you have the funds necessary to operate and that we connect the right  
>people with all of the efforts. If you are already working with CPA  
>representatives from any ministry, with Civil Affairs, or with Iraqis, we  
>would like to compile that information and avoid causing any duplication or  
>conflict of effort.  
>  
>Any information you wish to share will be a great help. I want to  
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>at a minimum, we forecast enough dollars for the overall mission even if  
>the bureaucracy requires tweaking the allocations later.  
>  
>CPT [REDACTED]  
>494th MP DET/800th MP BDE  
>Dept. of Prisons, Ministry of Justice  
>Military Advisor, Finance and Administration  
>

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Get Hotmail on your mobile phone <http://www.msn.co.uk/msnmobile>

# DETENTION FACILITIES

PROVINCE	FACILITY	CAPACITY	CURRENT HOLDINGS	REMARKS
AL BASRA	THEATRE INTERNMENT FACILITY	12 x 500 man compounds  (8 in use)	+/- 2850 x US Incl 50 x UK	<ul style="list-style-type: none"> <li>US facility with embedded UK staff.</li> <li>Remains open until Sep 03?</li> </ul>
	AL MAQIL	20 Juveniles 50 Females <u>190 Males</u>  260 Total	Nil 1 125 Males	<ul style="list-style-type: none"> <li>ICRC fully involved with development and are content with the standards.</li> <li>Staffed by 130 Iraqi Prison Officers (2 female).</li> <li>Monitored by UK Military Provost Staff.</li> <li>Average occupancy +/- 60 inmates.</li> <li>Future utility as Remand Prison adjacent to Court House.</li> </ul>
	BASRA CENTRAL (Proposed)	1000-1500	NIL	<ul style="list-style-type: none"> <li>Proposed Post-Trial Prison.</li> <li>Separate Wings for Females, Juveniles and Segregation.</li> <li>Cost approx \$1m. 3-4 months to redevelop.</li> <li>Perimeter secured as a UK QIP.</li> <li>Draft Site Plan produced by UK Military Provost Staff.</li> <li>Final design by CPA South FEST Team.</li> </ul>
MAYSAN	AL AMARAH	Nil	Nil	URGENT REQUIREMENT – NO FACILITIES
DHI QAR	AN NASIRIYAH	50	78	<ul style="list-style-type: none"> <li>Police Station Cells currently used.</li> <li>Proposed renovation to increase Remand capacity to 200</li> </ul>
AL MUTHANNA	AS SAMAWAH	100	97	Proposed new build to increase Remand capacity to 500.

**UK Ministry of Justice**

**From:** [REDACTED] CPT, Dept. of Prisons

**Sent:** Friday, August 08, 2003 8:53 AM

**To:** [REDACTED]

**Cc:** [REDACTED]

**Subject:** CPA Budgeting

Good morning, gentlemen...

My apologies go to you for the delay in contact. We are fighting many of the same fires that you certainly face every day.

I wish to check with you prior to sending out a number of attachments in order to ensure that you will be able to retrieve them from your email. The files are related to the 2004 budget process. We obtained these through a third party so [REDACTED] and I are still shuffling through it all to make sense of everything required.

The deadline for the first draft (translated: if you make no request you will not be able to add funds later) is 25 August 2003. The initial deadline was 15 August.

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Basically, we need to know what facilities and funding requirements your areas will have for 2004. I realize this is short-fused and may be difficult. My intent is to create an overall shell that requests operating funds for all facilities in Iraq that we are opening or intend to open over the course of the next 16 months. Those facilities will be limited to prisons and detention centers with a capacity of approximately 100 or more. Jails and smaller holding areas are being handled through Ministry of the Interior.

[REDACTED] is working on a plan to identify the capital need for new establishments or refurbishment projects.

The Iraqi leadership (interim) for the prisons has been tasked to assist us with placing the dollar amounts into correct "chapters" as required by Iraqi law. The group is also tasked with identifying "responsible" Iraqis in each governorate so that we may expedite the access to budget funds.

Our attempts to work through funding issues have been tortuous at best so I can only imagine what you are currently faced with in the northern and southern regions.

We are definitely not trying to drive your operations but do wish to ensure that you have the funds necessary to operate and that we connect the right people with all of the efforts. If you are already working with CPA representatives from any ministry, with Civil Affairs, or with Iraqis, we would like to compile that information and avoid causing any duplication or conflict of effort.

Any information you wish to share will be a great help. I want to ensure, at a minimum, we forecast enough dollars for the overall mission even if the bureaucracy requires tweaking the allocations later.

[REDACTED]  
494th MP DET/800th MP BDE  
Dept. of Prisons, Ministry of Justice  
Military Advisor, Finance and Administration

8/8/2003

**CLASSIFIED INFORMATION**

HAS BEEN REMOVED FROM  
FILE AND SCANNED  
SEPARATELY

With a few more pages to go

For the purpose of this study, the following hypotheses were formulated:

*Chrysomelidae*

Py. An.

4. The  $\beta$ -phase is a solid solution of  $\text{Fe}_2\text{O}_3$  in  $\text{FeO}$  with a composition of  $\text{Fe}_{0.9}\text{Fe}_2\text{O}_4$  and a  $\text{Fe}^{3+}/\text{Fe}^{2+}$  ratio of 0.1.

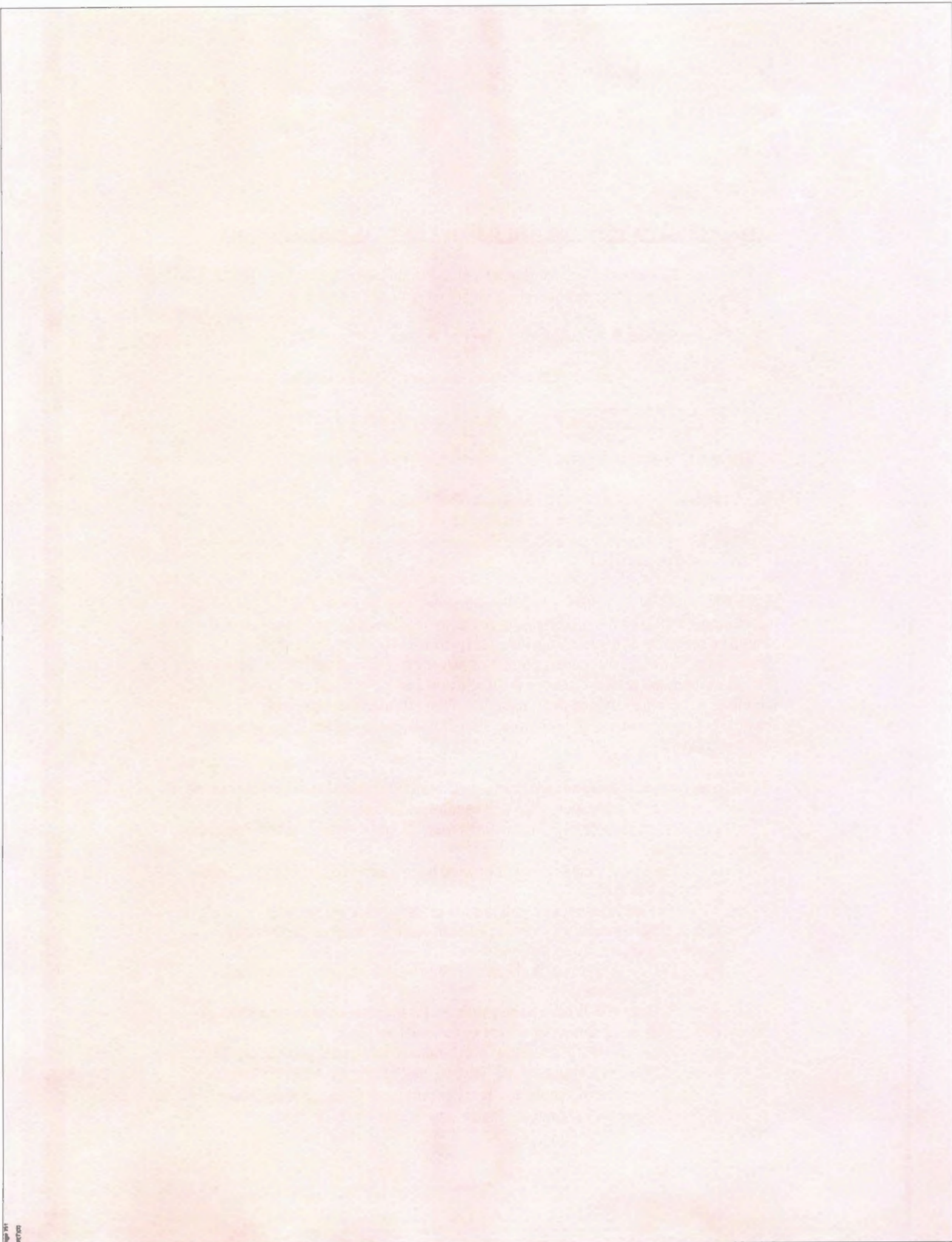
1947

the following table:

1. The first part of the document is a list of names and addresses, which appears to be a directory or a list of contacts. The names are written in a cursive script, and the addresses are listed below them. The list includes names such as "J. H. Smith", "W. J. Jones", and "C. L. Brown", among others.

where  $\mathbf{f}_i = \mathbf{f}_i(\mathbf{r}_i)$  is the force on particle  $i$  due to the other particles,  $\mathbf{r}_i$  is the position vector of particle  $i$ ,  $\mathbf{r}_i = (x_i, y_i, z_i)$ , and  $\mathbf{f}_i = (f_{ix}, f_{iy}, f_{iz})$ . The force  $\mathbf{f}_i$  is given by





16 Jul 03

See Distribution

**SITE RECCE FOR PROPOSED BUILD OF CENTRAL PRISON BASRA**

1. A recce of the proposed site for Basra Central Prison took place at GR QU 722738 on Tues 080703. the undermentioned personnel were in attendance:

Colonel Kareem Mohammed – Chief of Prisons

Major [REDACTED] AGC(RMP) – Project manager / SO2 Detention

Captain [REDACTED] AGC(MPS) – Custodial advisor

2. The aim of the recce was to:

- (a) Inspect current work in progress (QIP No 227 )
- (b) Formally identify buildings for intended use, by walking the site.
- (ii) Carry out initial security and threat assessment of the site both internally and externally.

3. A basic layout of the prison was discussed amongst all present. Capt [REDACTED] advised on specific layout, highlighting any particular areas of note or concern. It should be recognised that this establishment is to hold those detainees awarded sentences by the court for a cross section of offences. Offences will range from petty theft to murder and sexual offences. A suggestion that a block be built initially to take a number of criminals, whilst the remainder of the establishment be completed, is feasible but may cause initial problems with administration and security. These are listed as follows:

- (i) A comprehensive administrative back will be required to be in place prior to the first admission. This will require an IT facility.
- (ii) Access to the site will require tight controls ie: labourers etc will require passes.
- (iii) Emergency measures will have to be in place in the event of General threat, fire etc.
- (iv) The intended regime will require to be in place at the onset
- (v) A segregation unit will have to be built in order to accommodate any recalcitrant or violent detainees.
- (vi) Full medical cover will have to be available on site, with bedded facilities in place.
- (vii) Transport will have to be available for hospital runs and transfers etc
- (viii) Full communication will have to be set up.
- (ix) Prisoners of all categories will be mixed in general population. This could result in juveniles being incarcerated alongside Adults. There would also be a problem should any females require detaining during this period. Special category prisoners require separate accommodation.

4. On examining the various buildings, it was agreed that some buildings will require restructuring in order for them to be used as accommodation. The following adjustments would have to be made to all accommodation:

- (i) All doors should be of iron/metal structure with observation hatches /bars
- (ii) Doors should open outwards
- (iii) All electric sockets should be removed from rooms
- (iv) All light switches should be placed outside of cells/dormitories out of reach of detainees
- (v) Light fittings should be of a bulkhead nature with tamper proof screws to deny access to bulb by detainees
- (vi) Night lights should be fitted. These should be enclosed to prevent breakage
- (vii) All windows require metal frames with bars
- (viii) Electric fans should not be exposed and will require mesh covers that are both tamper proof and of such a size that they can not be used as ligature points. (preferably sunk into the ceiling)
- (ix) All cells/dormitories require WC with screen (stable door type to preserve dignity)
- (x) All cells/dormitories require water tap. This should be dual controlled ie access from Wing office if required.
- (xi) All anchorage / ligature points removed.
- (xii) Bunk beds should be bolted to the floor
- (xiii) Hardboard mattress should be fixed to bed frame with tamper proof screws
- (xiv) Where observation of detainee is difficult, an acrylic hemisphere should be fitted. Fitting must be with tamper proof fixings
- (xv) Large end windows should be reduced in size and fitted with metal frame and bars
- (xvi) Communal ablution facilities require renovation incl drainage and electricity for lights

5. Physical security of the site will be required in the form of compounds. All wing accommodation should have separate fencing with air lock type double gate facility for entering and exiting. This should allow access to a main courtyard area, which would also have one control point. See diagram at Annex A. As all buildings with the exception of the visits area are one level, provision will have to be made to ensure prisoners do not gain access to rooftop areas. This can be achieved by enclosing building complexes with a grid effect between accommodation blocks, virtually enclosing the area or by wiring the roof edges sufficiently enough to deter potential climbers.

6. All compounds will require sufficient lighting which would be inaccessible to detainees ie: mounted at high points on fences or rooftop

7. A comprehensive administrative infrastructure will be required in order to cater for an expected occupancy of 1000 prisoners. G4 functions will be essential in order to facilitate the smooth running of the establishment.

8. It was recommended that the inclusion of Mr [REDACTED] OCPA Corrections chief would be advantageous in the planning and design stage of the Prison.
9. **Any** queries regarding the above can be addressed to this Office.



Capt  
OC MPS  
Mobile 9114410

Distribution:

CO 3 RMP  
SO2 Det

## **MND (SE) INTERNMENT AND DETENTION FACILITIES**

### **BRIEFING NOTE**

Internment is a military issue and HQ MND (SE) (SO2 J3 Detention) have the lead in this AOR. Detention is a civil issue and CPA (S) (2IC 3 RMP – Maj [REDACTED]) have the lead in this AOR, directed by CPA (Prisons Advisor – Mr [REDACTED]).

Individuals are interned at either the CIF (Bagdad) or the TIF (Umm Qhasr). An MPS Det is stationed at the TIF to process Internees on behalf of MND (SE); the UK having the lead.

There is a proposal to establish a Regional post-trial Prison in Basra: Basra Central Prison. There are no reliable projections of likely prison populations but a site has been secured, a Governor has been appointed (Colonel Karim Mohammad), the perimeter wall and main gate have been refurbished and the site has been reseeded by OC MPS. Once CPA(S) has secured funding, appointed a project team and identified a contractor it might be possible to establish the facility within four months; therefore, at the earliest in late November 2003. The ICRC has yet to be consulted about this facility.

A Provincial remand facility has been established, in Basra, at Al Maqil. It has a capacity of approximately 260; 20 juveniles, 50 females and 190 men. The Governor (Major Whalid) is running the Prison and the current occupancy runs at about 60 males at any one time, but the staffing levels (staff wear a grey uniform and are paid as police officers) are set for maximum occupancy and the feeding contract can allow for that contingency as well. ICRC is content with the facility and the practices, and MPS are currently overseeing the running of the Prison. One of their concerns, which has not been an issue to date, has been the need to maintain separation between remand and post trial prisoners.

PM MND(SE) / CO 3 RMP has instructed 150 Pro Coy to identify the site of a remand facility in Maysan, that can accommodate up to 100 prisoners, take MPS advice and generate a draft QIP by 30 Jul 03.

In Dhi Qhar, at the Police Headquarters in Nasiriyah, there is a facility to hold up to 50 prisoners in two cells; albeit they are currently holding 77, including one woman. The Prison in Nasiriyah town has been destroyed, but a site has been identified for a future prison. That location is inside An Nasiriyah. The reconstruction of the prison is to begin as soon as the City Planner (CIMOC) give his authorisation, and the OCPA will arrange funding. The location consists of three building (one of them will be refurbished), it is anticipated the prison will have a maximum capacity for 160-200 prisoners. No action has been taken to date to start the project. This is not a key concern, as post trial prisoners are currently being transferred, out of the AOR, to An Diwaniyah Prison (An Quadisiya), which has a capacity of 150, with a current population of 115.

A Provincial facility exists in Al Samawah, the principal city in Al Muthanna, with a capacity for 100 prisoners. The current holding is 97. There is a project initiated by



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the US Army to increase the capacity of this facility to 500. It is not known at this time if the project is a new build or a refurbishment.

PM

21 Jul 03

# SUPPORT TO POLICE REFORM

## Current Situation.

- Al Basra: Embryonic command structure, 3500 officers on strength, 32 police stations open.
- Maysan: 1200 officers on strength, 18 police stations open.
- Dhi Qar: 3200?
- Al Muthanna: TBC

## Maior Issues.

- Fortress mentality of Iraqi police.
- Criminal gangs, tribal feuds and targeting of critical infrastructure (power lines).
- Lack of police weapons, communications, vehicles and uniform.

# SUPPORT TO POLICE REFORM


## Current MND (SE) Operations.

- MND (SE) Campaign Plan places monitoring and training of Iraqi police as core Brigade/Battle Group business, supported by Military Police.
- Military Police force levels:
  - Al Basra & Maysan: UK MP Coy reinforced by DA and CZ MPs.
  - Al Muthanna: KMar
  - Dhi Qar: Carabinieri reinforced by PO and RO MPs.

## Major Issues.

- Transfer of responsibilities from military to CPA (embedded RMP staff).
- Review current police establishments, structures and equipment requirements.
- Establish Operating Budget.
- Security of key judges and Interim Council leaders.
- Establish Regional Police Academy (\$1.2m allocated).
- Future deployment of International Police Task Force?

# DETENTION FACILITIES

PROVINCE	FACILITY	CAPACITY	CURRENT HOLDINGS	REMARKS
AL BASRA	THEATRE INTERNMENT FACILITY	12 x 500 man compounds  (8 in use)	+/- 1250 x US 50 x UK	<ul style="list-style-type: none"> <li>US facility with embedded UK staff</li> <li>Remains open until Sep 03?</li> </ul>
	AL MAQIL 	20 Juveniles 50 Females <u>190 Males</u>  260 Total	Nil Nil 60 Males	<ul style="list-style-type: none"> <li>ICRC fully involved with development and are content with the standards.</li> <li>Staffed by 130 Iraqi Prison Officers (2 female).</li> <li>Monitored by UK Military Provost Staff.</li> <li>Average occupancy +/- 60 inmates.</li> <li>Future utility as Remand Prison, adjacent to Court House</li> <li>Group 4 Falk bid to oversee management for next 2 years currently with PJHQ UK.</li> </ul>
	BASRA CENTRAL (Proposed)	1000-1500	NIL	<ul style="list-style-type: none"> <li>Proposed Post-Trial Prison.</li> <li>Separate Wing for those Interned by the Coalition.</li> <li>Cost approx \$1m . 3-4 months to redevelop.</li> <li>Perimeter secured as a UK QIP.</li> <li>Draft Site Plan produced by UK Military Provost Staff.</li> </ul>
MAYSAN	AL AMARAH	Nil	Nil	URGENT REQUIREMENT - NO FACILITIES
DHI QAR	AN NASIRIYAH	50	78	<ul style="list-style-type: none"> <li>Police Station Cells currently used.</li> <li>Proposed renovation to increase capacity to 200.</li> </ul>
AL MUTHANNA	AS SAMAWAH	100	97	Proposed new build to increase capacity to 500.

# SUPPORT TO PRISON REFORM

## Maior Staff Issues.

- Assessment of immediate requirements in Maysan.
- Transfer of responsibilities from military to CPA.
- Deployment of international civilian Prisons Advisors.
- Establish Operating Budget for prisons.
- Funding for Basra Central Prison is our top priority.



**From:** [redacted]  
**Sent:** Sunday, July 20, 2003 12:51 PM  
**To:** [redacted] UK Ministry of Justice  
**Subject:** Visit to Basra - Tue 22 Jul 03

[redacted] - I have taken over from Maj [redacted], covering Prisons and Detention issues within CPA South. I understand that you are visiting us on Tue, together with a larger team from the MoJ. The outline programme for you is:

1. CPA South update from the Deputy Regional Coordinator [redacted] 2. Discuss current Prisons issues with me. 3. Visit the proposed "Basra Central Prison" site. 4. Lunch. 5. Visit Al Maqil Prison and a local Police Station (the latter for the benefit of the Judges).

To focus our discussions during the visit, I would be most grateful if you could provide some guidance or answer the questions below:

1. Has funding been approved for the proposed "Basra Central Prison" at Assassiniya (approx \$1m)?
2. What national plans are in place for the redevelopment of detention facilities in the other provinces within CPA South (Maysan, Dhi Qar and Al Muthanna)?
3. What provision is being made by CPA for the monitoring, evaluation and training of the Iraqi Prison Service?
4. Are you familiar with the UK proposal to replace Military Provost Staff with a Group 4 Contract to oversee Al Maqil prison?

Look forward to meeting another fellow Ulsterman on Tuesday!

Major [redacted]  
Military Police Liaison Officer  
CPA South

Hotmail messages direct to your mobile phone <http://www.msn.co.uk/msnmobile>

Please file - Bravo

Handwritten note: *Handwritten note: already being produced*

### AL MAQIL STAFF TRAINING PROGRAMME

- 1 Staff training will commence on Wed 9<sup>th</sup> July. Training will take place *each morning* for one hour for ten Staff members
- 2 The Staff member responsible for Training from each Shift will be *as follows*:
  - a Shift One-Hazan
  - b Shift Two-Armi
  - c Shift Three-Azil
- 3 Female Staff members will train with Shift One but will be required to train separately for female only lessons
- 4 After each lesson a small handout will be issued to Staff which can be used for revision
- 5 At the end of each month theory and practical testing will take place with Maj Walced offering reward for effort of his Staff members
- 6 Training will be conducted as follows.

Day	Date	Shift	Lesson	Remarks
Wed	9 Jul 03	1	Room search-Unlock & Lock up procedure	
Thu	10 Jul 03	2	Room search-Unlock & Lock up procedure	
Fri	11 Jul 03	3	Room search-Unlock & Lock up procedure	
Sat	12 Jul 03	1	Checking the Prisoner-Duties of Staff	
Sun	13 Jul 03	2	Checking the Prisoner-Duties of Staff	
Mon	14 Jul 03	3	Checking the Prisoner-Duties of Staff	
Tue	15 Jul 03	1	Escorting a Prisoner (inside & outside the Prison)	Early due to visits
Wed	16 Jul 03	2	Escorting a Prisoner (inside & outside the Prison)	Early due to visits
Thu	17 Jul 03	3	Escorting a Prisoner (inside & outside the Prison)	
Fri	18 Jul 03	1	Dealing with challenging behaviour	
Sat	19 Jul 03	2	Dealing with challenging behaviour	
Sun	20 Jul 03	3	Dealing with challenging behaviour	
Mon	21 Jul 03	1	Minimum Force Training-Restraining a Prisoner	
Tue	22 Jul 03	2	Minimum Force Training-Restraining a Prisoner	Early due to visits
Wed	23 Jul 03	3	Minimum Force Training-Restraining a Prisoner	Early due to visits
Thu	24 Jul 03	1	Emergency Procedures	
Fri	25 Jul 03	2	Emergency Procedures	
Sat	26 Jul 03	3	Emergency Procedures	
Sun	27 Jul 03	1	Theory & Practical Testing	
Mon	28 Jul 03	2	Theory & Practical Testing	
Tue	29 Jul 03	3	Theory & Practical Testing	Early due to visits

- 7 Any questions regarding the training should be directed to MPS Staff

WO2  
MPS

APL (MPS)

9114410