

APPLICATION TO USE PUBLIC PROPERTY
(CPA / Order No. 6 / Dated 06 Jul 2003 / FMO)

7

INSTRUCTIONS: In order to receive an authorization to use public property, please provide responses to the information requested below: "Applicant Information," "Property Information," and "Use Information." All information requested must be answered to the best of your ability. Submit your completed application to the Facility Management Office, CPA Headquarters, Room B103. You must also e-mail applications to . Submitted applications will be determined for approval by the Facility Manager based on CPA Administrator priorities and policies. If property is approved, a Letter of Authority will be granted for Category 1 property (i.e., property assigned, occupied, and used by CPA, Coalition Forces, Iraqi Ministry, or other government offices) and a License will be issued for Category 2 property (i.e., property temporarily made available to private individuals or organizations including commercial, that provide services to the CPA). If you have any questions, please call 914.360.6137.

APPLICATIONS **MUST** BE TYPED AND **EVERY** QUESTION **MUST BE ANSWERED** TO THE BEST OF THE APPLICANT'S KNOWLEDGE OR IT WILL NOT BE ACCEPTED

DATE OF APPLICATION:

DATE REQUIRED TO OCCUPY PROPERTY:

I. APPLICANT INFORMATION:

1. Organization:

2. Describe the nature of legal organization and, as applicable, the percentage of private and public ownership:

3. If a private entity, describe the activities of the private entity:

4. Name of the Action Individual who represents the entity (include title, phone number, and other contact information):



5. If multiple organizations will be sharing a property, please provide the above information for each organization that will use the property. Include the conditions or terms of the sharing arrangements:

11. PROPERTY INFORMATION:

6. Provide the grid coordinates for the property:
7. Provide an approximate size of building requested (square meters).
8. Provide the number of parking spaces:
9.
 - a. Provide a written description of the property.
 - b. If a building, state the number of stories/floors.
 - c. Describe what the building is made of (i.e., brick, concrete, steel, etc.).
 - d. Provide information on any major thoroughfares and public services located nearby, such as hospitals, courts, or police stations.
10. Provide a description of the conditions of any building or other structures on the property (any other assessments or surveys that have been done on the property or the structure should be provided as attachments):
11. Provide any available information that identifies the property as public property. Provide information on what the property was used for under the former regime. It is important to include the government entity that is the registered owner of the property, a description of the prior use of the property, and any other situational details that you can ascertain.
12. Provide an inventory of any movable property. This includes any furnishings and equipment. Describe the condition of each item as good, fair, or poor:

13. Provide a description of why this property was chosen and whether any other properties were considered:

14. If any other properties were considered, provide a description of why they were not the preferred properties:

15. If there are any current occupants in the property, how many are there and what organization, if any, are they associated with?

III. USE INFORMATION:

16. Describe any capital improvement plan(s) for the property. This includes costs, timing, and resources and supplies for capital improvements:

17. What type of activities will be conducted on the property?

18. How many people are expected to use the building?

SIGNED BY: _____

PHONE NUMBER _____

Signature of Directorate, Brigade Commander, Senior Advisor to the Minister or Agency Head is Required.

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DATE OF APPLICATION.

DATE REQUIRED TO OCCUPY PROPERTY:

I. APPLICANT INFORMATION:

1. Organization:

Iraqi Corrections Service, Ministry of Justice / Prison Dept. Senior Advisor, Prison Dept.

2. Describe the nature of legal organization and, as applicable, the percentage of private and public ownership:

Iraqi Corrections Service is the legal Entity that will provide supervision, Management, operations, and training for all Iraq detention centers and prisons within the Ministry of Justice. It is 100% public governmental agency.

3. If a private entity, describe the activities of the private entity:

NA

4. Name of the Action Individual who represents the entity (include title, phone number, and other contact information):

National Director General- Ra'id Jader Khalaf, ICS Headquarters in Baghdad. Senior Advisor- [REDACTED], Prisons Dept. Room **S209B**, Cell Phone # [REDACTED], Ministry of Justice is representing the entity and has the responsibility for reactivating the Iraqi Corrections Service.

5. If multiple organizations will be sharing a property, please provide the above information for each organization that will use the property. Include the conditions or terms of the sharing arrangements:

NA

II. PROPERTY INFORMATION:

6. Provide the grid coordinates for the property:

38 SMA 92017 43058 38 SMA 92329 42618 38 SMA 92353 42697
38 SMA 92444 42799 38 SMA 92126 43159 39 SMA 92044 42618
38 SMA 92127 42678

7. Provide an approximate size of building requested (square meters).

This sight has an abandoned brick building which well be demolished. Ministry of Agriculture warehouses that were formerly Dept. of Interior have been Vandilized.

8. Provide the number of parking spaces: **300**

9. a. Provide a written description of the property.

The property was formerly a mixed use prison. Traffic Police Station with Agriculture Warehouses and open land are also on the sight.

- b. If a building, state the number of stories/floors.

This is a one story building, constructed of typical Iraqi form with some steel, metal and brick. This structure is in ruin and will be torn down for the new construction to be built.

c. Describe what the building is made of (i.e., brick, concrete, steel, etc.).

Some steel, metal and brick

d. Provide information on any major thoroughfares and public services located nearby, such as hospitals, courts, or police stations.

Traffic Police Station, Agriculture Warehouses

10. Provide a description of the conditions of any building or other structures on the property (any other assessments or surveys that have been done on the property or the structure should be provided as attachments):

All structures have been vandalized and looted

11. Provide any available information that identifies the property as public property. Provide information on what the property was used for under the former regime. It is important to include the government entity that is the registered owner of the property, a description of the prior use of the property, and any other situational details that you can ascertain.

There was an operation jail under the former Ministry of Interior and Agriculture warehouses under Ministry of Agriculture.

12. Provide an inventory of any movable property. This includes any furnishings and equipment. Describe the condition of each item as good, fair, or poor:

Because the property is presently occupied by 10 to 12 Iraqi families, it is impossible to determine any inventory of moveable property, furnishings and equipment. It is anticipated that any previous government property has been looted and/or stolen during or shortly after hostilities ended.

13. Provide a description of why this property was chosen and whether any other properties were considered:

Prior to hostilities, this was an Iraqi prison complex. This site was chosen because of the Regional needs, population, and security needs in this Region. This should help with the stability and security for this Region. This property is adjacent to an operation facility capable of training new staff.

14. If any other properties were considered, provide a description of why they were not the preferred properties:

NA

15. If there are any current occupants in the property, how many are there and what organization, if any, are they associated with?

There are several Iraqi families that are somewhat farming the land. They Are not associated with any organization.

11. USE INFORMATION:

16. Describe any capital improvement plan(s) for the property. This includes costs, timing, and resources and supplies for capital improvements:

The plan is to construct a large modern, state-of-the-art maximum security prison compound on this large site to accommodate future criminal justice needs. This will be a 3000 bed capacity with an estimated cost of \$60 million. We are requesting immediate approval.

17. What type of activities will be conducted on the property?

This prison complex will house pre-trial and sentenced adult male and female prisoners that have committed low level to high level crimes and juveniles until a separate juvenile facility can be established.

18. How many people are expected to use the building?

This property will provide housing for 3000 inmates and around 600-700 staff.

SIGNED BY: _____

PHONE NUMBER _____

Signature of Directorate, Brigade Commander, Senior Advisor to the Minister or Agency Head is Required.

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SIGNED BY: _____

PHONE NUMBER _____

Signature of Directorate, Brigade Commander, Senior Advisor to the Minister or Agency Head is Required.

Please file 'Memo Out'
② Juvenile Department

**APPLICATION TO USE PUBLIC PROPERTY
(CPA/ORD/08 Jun 2003/09)**

INSTRUCTIONS: In order to receive authorization to use public property, please provide the following information and submit this application to Facility manager COL

[REDACTED] Based on the information provided, the Facility Manager will determine, based on the CPA Administrator's priorities and policies, whether to allocate the property and whether it will be Category 1 property subject to a Letter of Authority or Category 2 property subject to a License.

Applicant Information:

Entity: Iraqi National Department of Corrections, Ministry of Justice. Requests to reclaim and use the Office Complex, Section 61 1 St 53, Al-Dawudi, Baghdad, as the future headquarters for the reactivated Iraq National Department of Corrections. Please note that prior to hostilities, this was a headquarters for Juvenile Corrections, Ministry of Social and Labor Affairs.

Describe nature of legal entity and, as applicable, percentage of private and public ownership: This property, an office complex, belonged to the Iraqi government, Ministry of Labor and Social Affairs prior to hostilities of the coalition forces. The office complex was then designated as the Headquarters, Juvenile Corrections of the Department of Corrections, Ministry of Labor and Social Affairs. Under the Coalition Provisional Authority, the Ministry of Justice will now have the responsibility to re-establish and place back into full operation the Iraq National Department of Corrections. This governmental agency will be responsible for the daily operation of all correctional facilities, for both juvenile and adult detainees and prisoners, throughout the country of Iraq. This public governmental office complex, previously owned by the Ministry of Labor and Social Affairs for housing their Department of Corrections' headquarters, needs to now be transferred to the Ministry of Justice to use as the reactivated headquarters for the Iraq National Department of Corrections.

If a private entity describe the activities of the private entity: The Iraq National Department of Corrections, Department of Justice is a public governmental agency. This agency will supervise, administer, train and operate all Iraqi detention centers and prisons. After initial hostilities, a private organization called The United Iraqi Medical Society moved into the government owned building complex and is now operating a private business from the buildings.

Individual Representing Entity (including title and contact information): William Irvine, Senior Advisor, Prisons Department, Ministry of Justice is representing the entity and has the responsibility for reactivating the Iraqi Department of Corrections, Ministry of Justice. [REDACTED] is located at OCPA headquarters, Room S103. He can be reached by cell phone. [REDACTED] and within OCPA extension 5801.

- The General was directed to use free world contractors for the plumbing difficulties.
- The General was given \$100 for the purchase of supplies and equipment needed for operation of the facility.
- The medic is compiling a list of needed equipment and supplies needed in the medical area.
- Ken determined the food service contractor could begin feeding Al-Salihiya DC. LTC [REDACTED] Confinement Commander of Abu Ghraib and Al-Salihiya DC contacted [REDACTED] regarding when feeding would commence. He was advised it would begin on Monday. He also asked to move the existing bunks in that would fit through the door to provide more bed space. He was given permission. To do so.
- Raid and [REDACTED] produced 32 of the approximately 110 identification cards required for Tasferat. ID card production will continue over the next few days

Please copy to Juvenile Dept.

M. K. K.

The name of a Place :- The house of juvenile
rehabilitation in Dawood
City

The address :- Al-Mansour city - Al-Dawood
Sector

The name of currently inhabitant in the building

The Iraqi unified Medical Society

The number of its staff nearly 200 Pers.

The work

The remit of these three physicians is to oversee the clinical (both medical and dental) care and welfare of the detainees at your institution, Al-Tasferat. While they will largely 'see and treat' detainees in their daily clinics they will also need to recommend referral of appropriate detainees for specialist investigation (to include cases alleged abuse) and clinical care. Any such referrals will need to be agreed with the detention center authorities, managed as locally as possible and covered by security arrangements agreed with the specialist institution to which prisoners are being referred.

At six weeks into post the doctors and the dentist will specifically make an assessment of the

- a) work they have done at Al-Tasferat to include the numbers of people seen and treated and the outcomes as appropriate and
- b) facilities available and what additional support/equipment that might be required.

This assessment (delivery date 9/8/2003) will be used to

- b) support future short and medium term planning of work schedules and
- c) detail the support and facilities required by the detention center locally for the provision of good quality clinical care for detainees/prisoners.

Remuneration

These physicians will continue to be on the Ministry of Health pay roll.

Timing

The arrangements take immediate effect.

Contacts:

MOH: Dr Shakir, 0088-216-520-22114; **Dr Bara**, 0088-216-520-21891.

CPA Prisons:

CPA MOH:

Mr.

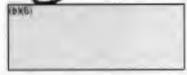
Senior Adviser

CPA Ministry of Health

Please file CPA ^① Funding Requests ^② Al-Tasferat

3rd - Submitted 6 July 2003

CPA FUNDING REQUEST



PRB No:	Project Name: Security Equipment For Operating New Prisons
Date of Request: 1 July 2003	Date Required: ASAP
Name of Reauester: [Redacted]	Signature:
CPA Office/Unit: MOJ	POC/Person Completing Form: [Redacted]
Amount of Reauest: \$687,754.05	DSN/Cell Phone: [Redacted]
Project Location: Baghdad (Al-Tasferat, Al Hillah, Al Salehyia, Al Kadimia, & Abu Ghraib)	Email Address: [Redacted]

1. Project Category (check all that apply):

Reconstruction <input type="checkbox"/>	Health <input type="checkbox"/>	Salaries <input type="checkbox"/>
Humanitarian <input type="checkbox"/>	Transportation <input type="checkbox"/>	Pensions <input type="checkbox"/>
Food Distribution <input type="checkbox"/>	Economic Programs <input type="checkbox"/>	Budget/Ops. Support <input type="checkbox"/>
Water/Sewer <input type="checkbox"/>	Education <input type="checkbox"/>	Other Public Services <input type="checkbox"/>
Electricity <input type="checkbox"/>	Ministry <input type="checkbox"/>	Social Programs <input type="checkbox"/>
Rule of Law/Govern. <input type="checkbox"/>	Police/ Security <input type="checkbox"/>	Cultural Programs <input type="checkbox"/>
Div. Commanders <input type="checkbox"/>	Brig. Commanders <input type="checkbox"/>	Regional Dir. <input type="checkbox"/>
Fund <input type="checkbox"/>	Fund <input type="checkbox"/>	Fund <input type="checkbox"/>
Construction Initiative <input type="checkbox"/>		

2. Proposed Funding Source: (PRB Staff Only)	3. Funding Data:
Vested Assets <input type="checkbox"/>	Bank Account Details:
Seized Assets <input type="checkbox"/>	Name/Title of Iraqi Receiving Disbursement:
Appropriated Funds <input type="checkbox"/>	CPA Rep/Unit Responsible for Oversight: 800 th MP BDE
Iraqi Development Fund <input type="checkbox"/>	Engineering Oversight Assigned to: 800 th MP BDE
	Name of Certifying Official:

4. Clearances: Please indicate you have obtained appropriate clearances, as applicable. (Note: If that coordination cannot be done at the regional level, it will be done by PRC.)

Regional Coordinator: Yes No Name:

Ministry Senior Advisor: Yes No Name:

Office Director/Unit Commander: Yes No Name:

Reconstruction/USAID: Yes No Name:

International Coordination Council: Yes No Name:

Others:

Proeram Staff Use Only

Date Request Received:	Form Complete: Yes <input type="checkbox"/> No <input type="checkbox"/>
Disposition:	

Date Request Submitted to Program Review Committee:
Disposition:

Date Request Submitted to Program Review Board:
Disposition:

- 2- Prevents him from correspondance.
 - 3- Prevents him to buy any thing he want.
 - 4- Stop visites.
 - 5- Put him in isolated cell and prevent him to the food he wants except the food recommenc by the department.
- B- The penalty must not be longer than three men

Item 44. ^{Both} ~~The~~ G.M. of adults and juveniles reformatory have the right to reduce the penalty dura when the inmate or detainee proved good conduct.

45- The technical committee has the right to give rewards for those inmates who proved improv in work or study.

Item 20- The circumstances of the work inside the correction center must be the same as outside as for machines and instrument.

Item 21- The ~~best~~ medical and vocational safety means must be available inside the working shop of the correction center.

Item 22- According to regulations issued by the council of the ~~prison~~ establishment the salaries of inmates and detainees must be defined.

Branch 2

Item 23- The inmates and detainees have the right in education and continuing their study during the period of sentence.

25- The certification that may the inmates or detainees got inside the correction center must not indicate that they got it inside the correction center.

26- Some of the religious qualified and well trained persons must be appointed at the correction center.

Branch 3

« Visiting »

Item 28- The inmate has the right to receive his visitor according to the issued regulation and instruction of the correction center.

29- If the inmate proved any improvement in study or he has good conduct so he must be rewarded by raising his times of visits.

30- Visits will be according to the instruction and regulations.

31- No inmate or detainee will prevent from paying visit for more than one month ~~without~~ without the consent of C.M. or for three months in any case.

Section 7 ((The affairs of detainees and inmates))

((Classification))

- Item 17-1 Each department of the social correction ~~may~~ must have a reception ~~center~~ and classification center.
- 2- The interview of inmates and detainees must be at the reception center ~~to~~ when they enter one of the social correction departments to inform them with their rights and their duties in department.
 - 3- The medical, social and psychological check on the inmates must be carried ~~out~~ as a maximum during two months of their coming inside the correction center.
 - 4- Each inmates must be informed with the rules and programs prepared for him when he enters the correction center.

Chapter 2 ((Rights of inmates and detainees))

Branch 1

((Working))

- Item 18- Each inmate has the right to work within his ability and qualification and according to the available resources in order to make him qualified to make his own living after ~~his~~ his period of conviction.
- Item 19- The work must be a part of the sentence and not as a penalty itself.

(1)
((Law of the social correction))
Number (104) in (1981)

First section

- Item-1- This Law organize the new affairs of the state establishment for social correction according to the law of ~~the~~ ministry of labour and social affairs number (195) in 1978, which is known later (establishment).
- Item-2- The establishment seeks to achieve the following aims
- 1- Correct or straighten the detainees and the inmates who are convicted with penalties or free restricted measures by a specialized authority to classify them and rehabilitate them educationally, vocational and behavioral.
 - 2- Set the cultural, national, patriotic and religious curricula to educate and culturalized the detainees and inmates ~~through education~~ to harmonize with the aims of Al-Ba'ath party revolution.
 - 3- Trying to study the conditions of the detainees families and give them the necessary assistance to ensure that they will not be delinquency.
 - 4- Contributing with other concerning sides to prevent the crime and treating its effects including the next care.

Item-45- The technical committee has the right to suggest rewards for those inmates who proved improvement in work or study.

Item-36- If the inmate who finished his vacation be late in his home for more than three days after he finished his vacation for a reasonable cause decided by the G.M. then it will be added to his period of sentence and if the G.M consider it illegal reason so, he will be deprived from this vacation and the delay period will be added to his sentence.

Item-38-A. The G.M. of juveniles reformatory office has the right to give the home leave for the inmates of detainees but not more than ten days excluding traveling days twice a year, according to the instructions and regulation.

B. The G.M of adults reformatory office has the right to give this variation according a recommendation from the technical committee.

Branch 6 ***“Another Rights”***

Item-39- The inmate or detainee has the right to read papers, magazines and books which are allowed in Iraq.

Item-40- The inmate or detainee has the right to submit complains to the G.M. concerning his abuse or mistreatment, and the G.M. has to reply during seven days.

Chapter 3 **“Inmates and Detainees Discipline”**

Item-43-A. The G.M. has the right to authorize the directors of the departments to impose the disciplinary penalties when he contravenes the regulations and instructions and the following penalties will impose if he does:

1. Exclude the inmate of detainee from the sport activities.
2. Prevents him from correspondence.
3. Prevents him to bye anything he want.
4. Stop visits.
5. Put him in isolated cell and prevent him to enter the food he wants except the food recommended by the department.

B. The penalty must not be longer than three months.

Item-44- Both G.M. of adults and juveniles reformatory have the right to reduce the penalty duration, when the inmate or detainee proved good conduct.

Branch 3

“Visiting”

Item-28- The inmate has the right to receive his visitors according to the issued regulation and instructions of the correction center.

Item-29- If the inmate proved any improvement in study or he has good conduct so he must be rewarded by raising his times of visits.

Item-30- Visits will be according to the instruction and regulations.

Item-31- No inmate or detainee will prevent from paying visit for more than one month without the consent of G.M. or for three months in any case.

Branch 4

“Medical Care”

Item-32-A. The medical conditions must be available at the department of social correction concerning cleaning, ventilation, lighting and air condition.

B. The food must be healthy and enough with a good quality.

Item-33- The free medical care must be available.

Item-34- The ministry of health have to establish a medical center in each department to take care of all detainees and inmates.

Branch 5

“Home Leave”

Item-35- The G.M. of the adult's reformatory has the right to give the Iraqi detainee or inmate a five days vacation except the travel day one every three months according to the following conditions:

1. The inmate must not be convicted with state security crime.
2. He must spent quarter of his sentence period with minimizations and conditioned release period but not less than one year.
3. He must has a good conduct and good reputation.
4. His life must be safe and there is no dangerous on himself during the vacation.

Chapter 2

“Rights of Inmate and Detainees”

Branch 1

“Working”

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Note: All military units must submit applications through the Real Estate Division, Gulf Regions Division Office, US Army Corps of Engineers, phone [redacted].

APPLICATIONS **MUST BE TYPED AND EVERY QUESTION MUST BE ANSWERED TO THE BEST OF THE APPLICANT'S KNOWLEDGE OR IT WILL NOT BE ACCEPTED.**

DATE APPLICATION IS SUBMITTED (DD/MM/YYYY): June 8, 2004

DATE REQUIRED TO OCCUPY PROPERTY (DD/MM/YYYY): Not specified to date.

I. APPLICANT INFORMATION:

1. Organization:

Iraqi Corrections Services
Ministry of Justice-Prisons Department

2. Point of Contact information of individual(s) representing the entity (*Title/Grade, Name, Position Title, Phone, email*):

3. If a private entity, describe the activities of the private entity (50 char limit):

Not applicable

6/8/2004

II. PROPERTY INFORMATION:

1. Provide military grid coordinates of land corners to identify boundaries, identify which coordinate is the southwest corner, and provide property area in square meters:

Northwest Corner MB **53848 83191** Northeast Corner MB **54858 82754**
Southwest Corner MB **53713 82304** Southeast Corner MB **54527 81983**
Approximately .6 square KM

2. Identify Province where property is located (Baghdad area is "Baghdad" Province):
Baghdad Province

3. Identify City where property is located if in or in vicinity of a city:
Al Rashid Airfield – Baghdad, Iraq

4. Is the property in the Green Zone? Yes or No (Circle one)
Not in Green Zone

5. Provide an aerial/satellite imagery photo with property highlighted and boundaries clearly indicated. The Facility Management Office may provide imagery photo if necessary:

Photo Included

6. Provide a written description of the property, including structures and other improvements (100 character limit), and attach digital photographs of any structures:

There are no improvements to the property. This property is a portion of the former Al Rashid Airbase. The present property consists of desert land and very limited demolished structures and bunkers.

7. Identify any landmarks or commonly known facilities on the property (*e.g., Presidential Palace, swimming pool, etc* - 100 character limit):

None

8. If a building, provide the total number of stories/floors including basements for each building on property requested:

None

9. If a building, provide total area of usable floor space, expressed in square meters, for each building on property requested (*usable floor space is defined as bedrooms, living rooms, kitchens, and other large rooms that individuals may reside or work*):

None

10. Describe what the structure(s) is made of (*e.g., brick, concrete, steel, etc.*):

Not Applicable

11. Provide the general conditions of each structure on the property (*rate as either Good, Average, or Poor*):

Not Applicable

12. Provide an inventory of any movable property, including furnishings and equipment:

None

13. Provide any available information on property ownership, such as Baathist, non-Baathist, Private, etc:

Unknown

14. If there are any current occupants on the property, identify who they are if possible (*names and organizations, 25 char limit*):

None known to date.

III. USE INFORMATION:

1. What type of activities will be conducted on the property (*e.g., residential, office, recreational, commercial, industrial, educational, etc.*, 20 char limit)?

Construction of future prison facility.

2. Describe any capital improvement plan(s) for the property. This includes costs, timing, and resources and supplies for capital improvements (100 char limit):

The capital improvements will include the construction of modern prison facilities to include housing structures, food service and other essential support structures, possible water treatment plants, etc. Costs are unknown at this time due to the fact that the Project Management Office has not completed their feasibility study for this project.

3. Identify the number of planned occupants for each building. Requests will be evaluated in accordance with attached standards summarized from memo, "Subject: Contingency and Long Term Base Camp Facilities Standards, Sand Book", 24 Sep 04.

At the present time, the planned occupancy for this prison site is undetermined. This will be determined upon the completion of a needs assessment for the overall Iraqi Prison System and the bed capacity determined appropriate for the Baghdad region.

4. In sufficient detail (on a separate sheet, if necessary), provide compelling justification of how occupancy of property requested will benefit the existing US mission, especially property in the Green Zone.

The Iraqi Corrections Services is a new agency that has been tasked with the overall development and implementation of the national penal system. As this is a new agency, the resources and assets of this agency are woefully inadequate. Previous needs assessments has identified the need for thousands of more prison beds for the Iraqi nation. It is incumbent for the overall success of the CPA Ministry of Justice that additional assets and prison locations be identified and secured to proactively address the rising prisoner population of the country. The identified property is located outside of the green zone and located in an area that was once a national airbase. The proposed prison site fits entirely into the overall master plan of this area as indicated in the attached layout.

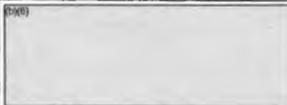
SIGNED BY: _____

PHONE NUMBER _____

Level of signature required equivalent to Director, Brigade Commander, Ministry/Agency Senior Advisor

6/8/2004

Iraqi Prison at Al Rashid Airfield

Site	Requestor	POC	Use	Description
1	Ministry of Defense		Training/stationing of Iraq armed forces	7 sq KM area with 250 buildings
2	Justice		Iraqi Prison	0.6 sq KM area
3	Iraqi Nat'l Intel Service		Base of ops for INIS, Special Tactical Unit	0.5 sq KM area





Green Zone Real Property Sand Book Standards



- CENTCOM developed standards for contingency and long-term base camp facilities

Living Space by Grade

Grades	Authorized Space (NSF/ Person)	Authorized Space (NSM/Person)
O7+	512	47.6
E9, CW5, O5/6	256	23.8
E8, CW3/4, O3/4	160	14.9
E6/7, WO1/2, O112	130	12.1
E1 - E5	80	7.4
Average	228	21.2

GRADE RANGE

Contractors
O-7, SES-112, FE-OC, FE/ES-2 and above
E9, O5-06, GS13-GS15, FS1-FS3, FE/ES-1
E8, W4, O-3-04, GS10-GS12, FS4-FS5
E6-E7, W1-W3, O1-O2, GS6-GS9, FS6-FS8
E1-E5, GS1-GS5

Working Space by Grade

Grades	Authorized Space (NSF/ Person)	Authorized Space (NSM/Person)
Private Offices		
O7, O8	300	27.9
O6, O5 Commanders, TF E9	200	18.6
O5, O4 Commanders, Command E9	150	13.9
O4, O3 Commanders, Staff E9, Unit E8	100	9.3
Average	188	17.4
Open Offices		
E8, WO, O113	110	10.2
E7	90	8.4
E1 - E6	60	5.6
Average	87	8.1

**LETTER OF AUTHORITY
TO USE PUBLIC PROPERTY**

CPA/LOA/28 August 2003/FMT 251

Consistent with CPA Order Number 9 on Management and Use of Iraqi Public Property (CPA/ORD/08 June 2003/09) and the laws and usages of war, the CPA has the authority to use and manage public property on behalf of the Iraqi people, including that certain property in the city of Baghdad, described as five two-story buildings at MC 568 119, hereinafter referred to as the Property. Pursuant to this Letter of Authority, ~~Department of Prisons~~, hereinafter Authorized Occupant, is hereby authorized to use the Property for the earlier of a) twelve months from the date of this Letter of Authority, b) the date specified on a Termination Notice from the CPA or c) the date a future Iraqi government has assumed the responsibilities of managing Iraqi public property.

The CPA shall endeavor to provide at least seven days notice to terminate ~~this~~ Letter of Authority. Unless specified otherwise in the Termination Notice, the Authorized Occupant shall vacate the Property and remove all of its moveable possessions therefrom by the end of the seven day notice period. Moveable possessions does not include any pre-existing moveable property or any capital improvements. Any capital improvements made by the Licensee are considered public property, and the Licensee can make no claims whatsoever for any expenditures on the Property. In the event that the Authorized Occupant shall desire to discontinue the use of the Property, the Authorized Occupant shall give the CPA 20 days notice of such intention.

The Authorized Occupant shall bear the cost of all water, electricity, gas and other utilities served to the Property.

CPA does not make any representations and can provide no assurances with respect to the Property or any of the buildings or other facilities on the Property. The Property has been subject to war conditions, and therefore, may present life threatening conditions, including unsafe structural damage or unexploded ordinances. The Authorized Occupant will have no recourse to the CPA, any State participating in CPA or the Iraqi government for any injuries to its personnel or damages to its property or any improvements thereon.

The CPA Facility Manager shall have the authority to enter the Property in order to inspect and inventory the Property and any assets on the Property. Given that, other than moveable possessions, all of the property and assets on the Property, including any capital improvements made by the Authorized Occupant, are public property, prior to entry of the Authorized Occupant, the Facility Manager may remove furnishings, assets or other movable property from public buildings, prior to entry of the Authorized Occupant, for storage, or transfer such property between or among public buildings, as he determines appropriate. Other

property between or among public buildings, as he determines appropriate. Other than moveable possessions, no furnishings, assets or other movable property may be removed from or transferred between or among public buildings, without the written approval of the CPA Facilities Manager.

COALITION PROVISIONAL AUTHORITY





**LETTER OF AUTHORITY
TO USE PUBLIC PROPERTY**

CPA/LOA/16 July 2003/FMT 48

Consistent with CPA Order Number 9 on Management and Use of Iraqi Public Property (CPA/ORD/08 June 2003/09) and the laws and usages of war, the CPA has the authority to use and manage public property on behalf of the Iraqi people, including that certain property in the city of Baghdad, described as **KanBan'i Saad Prison Compound at MC 5714**, hereinafter referred to as the Property. Pursuant to this Letter of Authority, **Ministry of Justice, Department of Corrections, Prison Department**, hereinafter Authorized Occupant, is hereby authorized to use the Property for the earlier of a) twelve months from the date of this Letter of Authority, b) the date specified on a Termination Notice from the CPA or c) the date a future Iraqi government has assumed the responsibilities of managing Iraqi public property.

The CPA shall endeavor to provide at least seven days notice to terminate this Letter of Authority. Unless specified otherwise in the Termination Notice, the Authorized Occupant shall vacate the Property and remove all of its moveable possessions therefrom by the end of the seven day notice period. Moveable possessions does not include any pre-existing moveable property or any capital improvements. Any capital improvements made by the Licensee are considered public property, and the Licensee can make no claims whatsoever for any expenditures on the Property. In the event that the Authorized Occupant shall desire to discontinue the use of the Property, the Authorized Occupant shall give the CPA 20 days notice of such intention.

The Authorized Occupant shall bear the cost of all water, electricity, gas and other utilities served to the Property.

CPA does not make any representations and can provide no assurances with respect to the Property or any of the buildings or other facilities on the Property. The Property has been subject to war conditions, and therefore, may present life threatening conditions, including unsafe structural damage or unexploded ordinances. The Authorized Occupant will have no recourse to the CPA, any State participating in CPA or the Iraqi government for any injuries to its personnel or damages to its property or any improvements thereon.

The CPA Facility Manager shall have the authority to enter the Property in order to inspect and inventory the Property and any assets on the Property. Given that, other than moveable possessions, all of the property and assets on the Property, including any capital improvements made by the Authorized Occupant, are public property, prior to entry of the Authorized Occupant, the Facility Manager may remove furnishings, assets or other movable property from public buildings, prior to entry of the Authorized Occupant, for storage, or transfer such

property between or among public buildings, as he determines appropriate. Other than moveable possessions, no furnishings, assets or other movable property may be removed from or transferred between or among public buildings, without the written approval of the CPA Facilities Manager.

COALITION PROVISIONAL AUTHORITY



**LETTER OF AUTHORITY
TO USE PUBLIC PROPERTY**

CPA/LOA/16 July 2003/FMT 70

Consistent with CPA Order Number 9 on Management and Use of Iraqi Public Property (CPA/ORD/08 June 2003/09) and the laws and usages of war, the CPA has the authority to use and manage public property on behalf of the Iraqi people, including that certain property in the city of Baghdad, described as **Prison Complex, Al Salhva**, hereinafter referred to as the Property. Pursuant to this Letter of Authority, **Ministry of Justice, Department of Corrections, Prison Department**, hereinafter Authorized Occupant, is hereby authorized to use the Property for the earlier of a) twelve months from the date of this Letter of Authority, b) the date specified on a Termination Notice from the CPA or c) the date a future Iraqi government has assumed the responsibilities of managing Iraqi public property.

The CPA shall endeavor to provide at least seven days notice to terminate this Letter of Authority. Unless specified otherwise in the Termination Notice, the Authorized Occupant shall vacate the Property and remove all of its moveable possessions therefrom by the end of the seven day notice period. Moveable possessions does not include any pre-existing moveable property or any capital improvements. Any capital improvements made by the Licensee are considered public property, and the Licensee can make no claims whatsoever for any expenditures on the Property. In the event that the Authorized Occupant shall desire to discontinue the use of the Property, the Authorized Occupant shall give the CPA 20 days notice of such intention.

The Authorized Occupant shall bear the cost of all water, electricity, gas and other utilities served to the Property.

CPA does not make any representations and can provide no assurances with respect to the Property or any of the buildings or other facilities on the Property. The Property has been subject to war conditions, and therefore, may present life threatening conditions, including unsafe structural damage or unexploded ordinances. The Authorized Occupant will have no recourse to the CPA, any State participating in CPA or the Iraqi government for any injuries to its personnel or damages to its property or any improvements thereon.

The CPA Facility Manager shall have the authority to enter the Property in order to inspect and inventory the Property and any assets on the Property. Given that, other than moveable possessions, all of the property and assets on the Property, including any capital improvements made by the Authorized Occupant, are public property, prior to entry of the Authorized Occupant, the Facility Manager may remove furnishings, assets or other movable property from public buildings, prior to entry of the Authorized Occupant, for storage, or transfer such

property between or among public buildings, as he determines appropriate. Other than moveable possessions, no furnishings, assets or other movable property may be removed from or transferred between or among public buildings, without the written approval of the CPA Facilities Manager.

COALITION PROVISIONAL AUTHORITY



**LETTER OF AUTHORITY
TO USE PUBLIC PROPERTY**

CPA/LOA/16 July 2003/FMT 70

Consistent with CPA Order Number 9 on Management and Use of Iraqi Public Property (CPA/ORD/08 June 2003/09) and the laws and usages of war, the CPA has the authority to use and manage public property on behalf of the Iraqi people, including that certain property in the city of Baghdad, described as **Prison Complex, Al Salhya**, hereinafter referred to as the Property. Pursuant to this Letter of Authority, **Ministry of Justice, Department of Corrections, Prison Department**, hereinafter Authorized Occupant, is hereby authorized to use the Property for the earlier of a) twelve months from the date of this Letter of Authority, b) the date specified on a Termination Notice from the CPA or c) the date a future Iraqi government has assumed the responsibilities of managing Iraqi public property.

The CPA shall endeavor to provide at least seven days notice to terminate this Letter of Authority. Unless specified otherwise in the Termination Notice, the Authorized Occupant shall vacate the Property and remove all of its moveable possessions therefrom by the end of the seven day notice period. Moveable possessions does not include any pre-existing moveable property or any capital improvements. Any capital improvements made by the Licensee are considered public property, and the Licensee can make no claims whatsoever for any expenditures on the Property. In the event that the Authorized Occupant shall desire to discontinue the use of the Property, the Authorized Occupant shall give the CPA 20 days notice of such intention.

The Authorized Occupant shall bear the cost of all water, electricity, gas and other utilities served to the Property.

CPA does not make any representations and can provide no assurances with respect to the Property or any of the buildings or other facilities on the Property. The Property has been subject to war conditions, and therefore, may present life threatening conditions, including unsafe structural damage or unexploded ordinances. The Authorized Occupant will have no recourse to the CPA, any State participating in CPA or the Iraqi government for any injuries to its personnel or damages to its property or any improvements thereon.

The CPA Facility Manager shall have the authority to enter the Property in order to inspect and inventory the Property and any assets on the Property. Given that, other than moveable possessions, all of the property and assets on the Property, including any capital improvements made by the Authorized Occupant, are public property, prior to entry of the Authorized Occupant, the Facility Manager may remove furnishings, assets or other movable property from public buildings, prior to entry of the Authorized Occupant, for storage, or transfer such

property between or among public buildings, as he determines appropriate. Other than moveable possessions, no furnishings, assets or other movable property may be removed from or transferred between or among public buildings, without the written approval of the CPA Facilities Manager.

COALITION PROVISIONAL AUTHORITY



Please file "Home out"

**LETTER OF AUTHORITY
TO USE PUBLIC PROPERTY**

CPA/LOA/04 July 2003/FMT04

Consistent with CPA Order Number 6 on Management and Use of Iraqi Public Property (CPA/ORD/08 June 2003/09) and the laws and usages of war, the CPA has the authority to use and manage public property on behalf of the Iraqi people, including that certain property in the city of *Baghdad*, described as **Office Compound at MGS SMB 37982 85926** hereinafter referred to as the Property. Pursuant to this Letter of Authority, **Iraqi National Department of Corrections, Ministry of Justice, Prison Department**, hereinafter Authorized Occupant, is hereby authorized to use the Property for the earlier of a) twelve months from the date of this Letter of Authority, b) the date specified on a Termination Notice from the CPA or c) the date a future Iraqi government has assumed the responsibilities of managing Iraqi public property.

The CPA shall endeavor to provide at least seven days notice to terminate this Letter of Authority. Unless specified otherwise in the Termination Notice, the Authorized Occupant shall vacate the Property and remove all of its moveable possessions therefrom by the end of the seven day notice period. Moveable possessions does not include any pre-existing moveable property or any capital improvements. Any capital improvements made by the Licensee are considered public property, and the Licensee can make no claims whatsoever for any expenditures on the Property. In the event that the Authorized Occupant shall desire to discontinue the use of the Property, the Authorized Occupant shall give the CPA 20 days notice of such intention.

The Authorized Occupant shall bear the cost of all water, electricity, gas and other utilities served to the Property.

CPA does not make any representations and can provide no assurances with respect to the Property or any of the buildings or other facilities on the Property. The Property has been subject to war conditions, and therefore, may present life threatening conditions, including unsafe structural damage or unexploded ordinances. The Authorized Occupant will have no recourse to the CPA, any State participating in CPA or the Iraqi government for any injuries to its personnel or damages to its property or any improvements thereon.

The CPA Facility Manager shall have the authority to enter the Property in order to inspect and inventory the Property and any assets on the Property. Given that, other than moveable possessions, all of the property and assets on the Property, including any capital improvements made by the Authorized Occupant, are public property, prior to entry of the Authorized Occupant, the Facility Manager may remove furnishings, assets or other movable property from public buildings, prior to entry of the Authorized Occupant, for storage, or transfer such

property between or among public buildings, as he determines appropriate. Other than moveable possessions, no furnishings, assets or other movable property may be removed from or transferred between or among public buildings, without the written approval of the CPA Facilities Manager.

COALITION PROVISIONAL AUTHORITY





November 15, 2003

Office of the Facility Manager

Subject: Letter of Authority to Use Public Property, Facility Management Team **File 563**

Ministry of Justice (Department of Prisons)

ATTN: CPT

Consistent with CPA Order Number 9 on Management and Use of Iraqi Public Property (CPA/ORD/08 June 2003/09) and the laws and usages of war, the CPA has the authority to use and manage public property on behalf of the Iraqi people, including that certain property in the Province of Maysan, described as a **10,000 square meter compound containing 12 houses in the vicinity of OA 025 214**, hereinafter referred to as the Property. Pursuant to this Letter of Authority the **Ministry of Justice (Department of Prisons)**, hereinafter Authorized Occupant, is hereby authorized to use the Property for the earlier of a) twelve months from the date of this Letter of Authority, b) the date specified on a Termination Notice from the CPA or c) the date a future Iraqi government has assumed the responsibilities of managing Iraqi public property.

The CPA shall endeavor to provide at least seven days notice to terminate this Letter of Authority. Unless specified otherwise in the Termination Notice, the Authorized Occupant shall vacate the Property and remove all of its moveable possessions there from by the end of the seven day notice period. Moveable possessions do not include any pre-existing moveable property or any capital improvements. Any capital improvements made by the Licensee are considered public property, and the Licensee can make no claims whatsoever for any expenditures on the Property. In the event that the Authorized Occupant shall desire to discontinue the use of the Property, the Authorized Occupant shall give the CPA 20 days notice of such intention.

The Authorized Occupant shall bear the cost of all water, electricity, gas and other utilities served to the Property.

CPA does not make any representations and can provide no assurances with respect to the Property or any of the buildings or other facilities on the Property. The Property has

Subject: Letter of Authority to Use Public Property, Facility Management Team **File 563**

been subject to war conditions, and therefore, may present life threatening conditions, including unsafe structural damage or unexploded ordinances.

The Authorized Occupant will have no recourse to the CPA, any State participating in CPA or the Iraqi government for any injuries to its personnel or damages to its property or any improvements thereon.

The CPA Facility Manager shall have the authority to enter the Property in order to inspect and inventory the Property and any assets on the Property. Given that, other than moveable possessions, all of the property and assets on the Property, including any capital improvements made by the Authorized Occupant, are public property, prior to entry of the Authorized Occupant, the Facility Manager may remove furnishings, assets or other movable property from public buildings, prior to entry of the Authorized Occupant, for storage, or transfer such property between or among public buildings, as he determines appropriate. Other than moveable possessions, no furnishings, assets or other movable property may be removed from or transferred between or among public buildings, without the written approval of the CPA Facilities Manager.

Sincerely,

A rectangular box with a grey fill, used to redact the signature of the Facility Manager. The box is positioned below the word "Sincerely," and above the title text.

Colonel, U.S. Army
Coalition Provisional Authority
Facility Manager

Please file this memo but
copy to: Abu Ghraib
Karkh
Kanban
Iraq National Department of Corrections
Al-Shura & Khanna

INFORMATION MEMORANDUM

TO: Judge Donald Campbell
Senior Advisor, Ministry of Justice

FROM: [Redacted]
Senior Advisor, Prison Department

DATE: July 3, 2003

SUBJECT: Security Requirements for Detention Center and Prison Sites

The following Detention Centers and Prison Sites that are under renovation and need, or will need, security to prevent further looting, and to allow contractors to complete renovations:

1. **Abu Ghraib Prison:** Grid Coordinates: 38 SMB 123 846
Request security to protect the entire prison complex of the Abu Ghraib Prison site. (Note: The 800th MP Bde is now providing security in one of the four compounds they are operating as an IF.)
2. **Karkh Detention Center:** Grid Coordinates: MB 404905
Request security of this detention center site as soon as possible. Without security, the renovation project cannot proceed. Facility needs to be completed as soon as possible to house juveniles.
3. **Kanban'i Saad Prison:** Grid Coordinates: MC 5714
Ambassador Bremer has requested that priority be given to reactivating this prison site as a future alternative to the Abu Ghraib Prison. This request is to have the approximately 150 Arab families occupying the site relocated as soon as possible, and that military security be provided immediately to secure the site so that an assessment can be completed and renovations initiated.
4. **Iraq National Department of Corrections Headquarters:** Grid Coordinates: MGS 38 SMB 3798285926
A request to have the squatters is currently being staffed. Security will be needed once those occupying this compound have been evicted. This office compound will be used immediately to house the newly formed Iraq National Department of Corrections, until a more suitable location can be located.
5. **Eisenharet Detention Center:** Grid Coordinates: MB 39932 94125
This is recently discovered detention center located in a former military intelligence compound. It is in good condition, though looted. It is of brick construction and can be placed back into operation in a short period of time. We must provide security for the contractors daily while the reconstruction work is on-going. The contractor is ready to begin if security can be provided.

Al-Shura & Khanna

MEMORANDUM

TO:

[REDACTED]

FROM:

[REDACTED]

DATE:

June 16, 2003

SUBJECT:

Approval to Use Abu Ghraib Prison

GREAT NEWS!!!! [REDACTED] came by at 1300 hrs, and informed us that Ambassador Bremer had approved the use of Abu Ghraib Prison. The Ambassador wants the Engineers to develop a **proposed** "memorial" for the prison site and brief him in the **near** future. [REDACTED] **asked if** we would follow **up** with the **Engineers** for this requirement.

I went to the OCPA Engineer Office to brief LTC [REDACTED] however, **he** was **out** on a project. I left him **the** message and my cell number. I will follow-up to **insure** that they have the message.

Please file 'Mimo Out'
to copy to Juvend Inspection

**APPLICATION TO USE PUBLIC PROPERTY
(CPA/ORD/08 Jun 2003/09)**

INSTRUCTIONS: In order to receive authorization to use public property, please provide the following information and submit this application to Facility manager COL

[redacted] Based on the information provided, the Facility Manager will determine, based on the CPA Administrator's priorities and policies, whether to allocate the property and whether it will be Category 1 property subject to a Letter of Authority or Category 2 property subject to a License.

Applicant Information:

Entity:

Iraqi National Department of Corrections, Ministry of Justice. Senior Advisor, Prison Department, Ministry of Justice Note: The Entity used to be under the Ministry of Labor and Social Affairs and has been transferred to the Ministry of Justice.

Describe nature of legal entity and, as applicable, percentage of private and public ownership.

The Iraq National Department of Corrections is the legal Entity that will provide supervision, management, operations and training for all Iraq detention centers and prisons within the Ministry of Justice (formally within the Ministry of Labor and Social Affairs prior to hostilities. It is a 100% public governmental agency.

If a private entity describe the activities of the private entity:

NA

Individual Representing Entity (including title and contact information):

[redacted] Senior Advisor, Prisons Department, Ministry of Justice is representing the entity and has the responsibility for reactivating the Iraqi Department of Corrections, Ministry of Justice. Mr. [redacted] is located at OCPA headquarters, Room S103. He can be reached by cell phone, [redacted] and within OCPA extension 5801.

If multiple entities will be sharing a property, please provide the above information for each entity that will use the property and the conditions or terms of the sharing arrangements.

NA

- Procedure:
- ① Received letter of authorization to use property.
 - ② CS - Prepared memo for approval of Ambassador Kennedy - then sent to him
 - ③ After Ambassador Kennedy approval it goes to CJTF 7 who does a "fraga" order for execution of execution
 - ④ If all goes well execution should follow within 3 days!

Property Information:

Grid coordinates for the property.

MGS 38 SMB 37982 85926

Provide a written description of the property, including the buildings and entities that are located in the surrounding area and any thoroughfares and public services located nearby, such as hospitals, courts, police stations, etc. :

The property is an office compound consisting of a five buildings. Four of the buildings face inward toward an open quadrangle. The north, east and south buildings are two story structures that are primarily offices. The east building is a single story structure that houses both office and storage rooms. A separate small building, located south of the quadrangle and to the left of the street entrance to the office compound, provides an office that houses the control center/security office for the compound. All buildings are of cement blocks, covered by plaster. A sidewalk is provided for each structure. (See attached photos of the property).

Provide a description of the conditions of any building or other structures on the property (any FAS and other assessments that have been done on the property or the structure should be provided s attachments):

The five buildings appears to be in good condition and can be placed into immediate use after cleaning. There will be a need to replace the window air conditioners. No formal FAS assessments have been conducted because the buildings are occupied by a private business called The United Iraqi Medical Society.

Provide any available information identifying the property as public property (to include Ba 'ath Party property), including the government entity that is the registered owner of the property, a description of the prior use of the property, situational details, etc.

In meetings conducted by Senior Advisor [REDACTED], Prisons Department, Ministry of Justice, with the former Iraqi Juvenile officials previously with the Ministry of Labor and Social Affairs, it was learned that the Juvenile Corrections officials had been provided this property to establish their headquarters to supervise and operate all Iraqi juvenile detention and prison facilities. These officials took [REDACTED] to this property and requested that they be allowed to occupy the property for reestablishing the Juvenile corrections system. It is now anticipated that this office complex will be used to establish the headquarters for the entire Iraq National Department of Corrections, both juvenile and adult corrections.

Provide an inventory of any movable property, including any furnishings and equipment and a description of the condition of each item as good, fair, or poor. Because the property is presently occupied by a business titled The United Iraqi Medical Society, it was impossible to determine any movable property. It is anticipated that any previous

movable government property has been looted and/or stolen. Upon eviction, The United Iraqi Medical Society plans to take the furniture and other equipment they have placed into the buildings.

Provide a description of why this property was chosen and whether any other properties were considered.

The Prison Department, Ministry of Justice has been searching for an appropriate office complex to house the new Iraq National Department of Corrections, under the Ministry of Justice. Only recently were the advisors of the Prison Department made aware that this former government facility previously owned by the Ministry of Labor and Social Affairs when it had responsibility for operating a Department of Corrections for both adult and juvenile offenders. One other building previously owned by either the military or Ministry of Education was considered. It was heavily damaged and looted and the FES cost estimate indicated that it would cost approximately \$45,000 to renovate. Another former Secret Police prison site in Baghdad was considered; however, it would cost approximately \$5.6 million to renovate for use as the Headquarters for the Department of Corrections, and would take another four months to complete the work even if the money for renovation was approved. This agency needs to become operational as soon as possible to support the growing Iraq criminal justice system. Therefore, this property was chosen because it is in good condition and can be occupied immediately.

If there are any current occupants in the property, how many are there and what organization, if any, are they associated with?

The property is currently occupied by an organization that calls themselves The United Iraqi Medical Society. They have occupied the entire complex as either office or storages space. We were told that they are a business. It is unknown if they are associated with any other formal organization, businesses or corporations.

Use Information:

Describe any capital improvement plan(s) for the property, including costs, timing, and resources and supplies for capital improvements:

There are no formal plans for any capital improvements other than cleaning and providing window type air conditioners, and office furniture and supplies. Estimated costs will be under \$25,000.

What type of activities will be conducted on the property?

This office complex will house the designated Director for the Iraq National Department of Corrections, Ministry of Justice, and his staff for both the adult and juvenile divisions. The Iraq National Department of Corrections will be responsible for the supervision, operations, and management of all the Iraq correctional program and system.

How many people are expected to use the building?

Initially, the property will provide offices for the Department of Corrections directors and their staffs. It is estimated that there will be approximately 50 to 75 people as it begins to fully function.

INFORMATION MEMORANDUM

**TO: Judge Donald Campbell
Senior Advisor, Ministry of Justice**

**FROM: [REDACTED]
Senior Advisor, Prison Department**

DATE: July 3, 2003

SUBJECT: Security Requirements for Detention Center and Prison Sites

The following Detention Centers and Prison Sites that are under renovation and need, or will need, security to prevent further looting, and to allow contractors to complete renovations:

1. **Abu Ghraib Prison:** Grid Coordinates: 38 SMB 123 846

Request security to protect the entire prison complex of the Abu Ghraib Prison site. (Note: The 800th MP Bde is now providing security in one of the four compounds they are operating as an IF.)

2. **Karkh Detention Center:** Grid Coordinates: MB 404905
Request security of this detention center site as soon as possible. Without security, the renovation project cannot proceed. Facility needs to be completed as soon as possible to house juveniles.

3. **Kanban'i Saad Prison:** Grid Coordinates: MC 5714

Ambassador Bremer has requested that priority be given to reactivating this prison site as a future alternative to the Abu Ghraib Prison. This request is to have the approximately 150 Arab families occupying the site relocated as soon as possible, and that military security be provided immediately to secure the site so that an assessment can be completed and renovations initiated.

4. **Iraq National Department of Corrections Headquarters:** Grid Coordinates: MGS 38 SMB 3798285926

A request to have the squatters is currently being staffed. Security will be needed once those occupying this compound have been evicted. This office compound will be used immediately to house the newly formed Iraq National Department of Corrections, until a more suitable location can be located.

Please file 'Munir Awt'
to Juvenile Dept.

**APPLICATION TO USE PUBLIC PROPERTY
(CPA/ORD/08 Jun 2003/09)**

INSTRUCTIONS: In order to receive authorization to use public property, please provide the following information and submit this application to Facility manager COL [redacted] Based on the information provided, the Facility Manager will determine, based on the CPA Administrator's priorities and policies, whether to allocate the property and whether it will be Category 1 property subject to a Letter of Authority or Category 2 property subject to a License.

Applicant Information:

Entity: Iraqi National Department of Corrections, Ministry of Justice. Requests to reclaim and use the Office Complex, Section 61 I St 53, Al-Dawudi, Baghdad, as the future headquarters for the reactivated Iraq National Department of Corrections. Please note that prior to hostilities, this was a headquarters for Juvenile Corrections, Ministry of Social and Labor Affairs.

Describe nature of legal entity and, as applicable, percentage of private and public ownership: This property, an office complex, belonged to the Iraqi government, Ministry of Labor and Social Affairs prior to hostilities of the coalition forces. The office complex was then designated as the Headquarters, Juvenile Corrections of the Department of Corrections, Ministry of Labor and Social Affairs. Under the Coalition Provisional Authority, the Ministry of Justice will now have the responsibility to re-establish and place back into full operation the Iraq National Department of Corrections. This governmental agency will be responsible for the daily operation of all correctional facilities, for both juvenile and adult detainees and prisoners, throughout the country of Iraq. This public governmental office complex, previously owned by the Ministry of Labor and Social Affairs for housing their Department of Corrections' headquarters, needs to now be transferred to the Ministry of Justice to use as the reactivated headquarters for the Iraq National Department of Corrections.

If a private entity describe the activities of the private entity: The Iraq National Department of Corrections, Department of Justice is a public governmental agency. This agency will supervise, administer, train and operate all Iraqi detention centers and prisons. After initial hostilities, a private organization called The United Iraqi Medical Society moved into the government owned building complex and is now operating a private business from the buildings.

Individual Representing Entity (including title and contact information): [redacted] Senior Advisor, Prisons Department, Ministry of Justice is representing the entity and has the responsibility for reactivating the Iraqi Department of Corrections, Ministry of Justice. [redacted] is located at OCPA headquarters, Room S103. He can be reached by cell phone, [redacted], and within OCPA extension [redacted].

If multiple entities will be sharing a property, please provide the above information for each entity that will use the property and the conditions or terms of the sharing arrangements. NA

Property Information:

Grid coordinates for the property. MGS 38 SMB 37982 85926

Provide a written description of the property, including the buildings and entities that are located in the surrounding area and any thoroughfares and public services located nearby, such as hospitals, courts, police stations, etc.: The property is an office compound consisting of a five buildings. Four of the buildings face inward toward an open quadrangle. The north, east and south buildings are two story structures that are primarily offices. The east building is a single story structure that houses both office and storage rooms. A separate small building, located south of the quadrangle and to the left of the street entrance to the office compound, provides an office that houses the control center/security office for the compound. All buildings are of cement blocks, covered by plaster. A sidewalk is provided for each structure. (See attached photos of the property).

Provide a description of the conditions of any building or other structures on the property (any FAS and other assessments that have been done on the property or the structure should be provided as attachments): The five buildings appears to be in good condition and can be placed into immediate use after cleaning. There will be a need to replace the window air conditioners. No formal FAS assessments have been conducted because the buildings are occupied by a private business called The United Iraqi Medical Society.

Provide any available information identifying the property as public property (to include Ba 'aath Party property), including the government entity that is the registered owner of the property, a description of the prior use of the property, situational details, etc. In meetings conducted by Senior Advisor [REDACTED] Prisons Department, Ministry of Justice, with the former Iraqi Juvenile officials, Ministry of Labor and Social Affairs, it was learned that the Juvenile Corrections officials had been provided this property to establish their headquarters to supervise and operate all Iraqi juvenile detention and prison facilities. These officials took Mr. [REDACTED] to this property and requested that they be allowed to occupy the property for reestablishing the Juvenile corrections system.

Provide an inventory of any movable property, including any furnishings and equipment and a description of the condition of each item as good, fair, or poor. Because the property is presently occupied by a business titled The United Iraqi Medical Society, it was impossible to determine any movable property. It is anticipated that any previous movable government property has been looted and/or stolen.

Provide a description of why this property was chosen and whether any other properties were considered. The Prison Department, Ministry of Justice has been searching for an appropriate office complex to house the new Iraq National Department of Corrections,

Please file Memo Out
① Copy to Juvinal Department

APPLICATION TO USE PUBLIC PROPERTY
(CPA/ORD/08 Jun 2003/09)

INSTRUCTIONS: In order to receive authorization to use public property, please provide the following information and submit this application to Facility manager COL [redacted] Based on the information provided, the Facility Manager will determine, based on the CPA Administrator's priorities and policies, whether to allocate the property and whether it will be Category 1 property subject to a Letter of Authority or Category 2 property subject to a License.

Applicant Information:

Entity:

Iraqi National Department of Corrections, Ministry of Justice. Senior Advisor, Prison Department, Ministry of Justice Note: The Entity used to be under the Ministry of Labor and Social Affairs and has been transferred to the Ministry of Justice.

Describe nature of legal entity and, as applicable, percentage of private and public ownership:

The Iraq National Department of Corrections is the legal Entity that will provide supervision, management, operations and training for all Iraq detention centers and prisons within the Ministry of Justice (formally within the Ministry of Labor and Social Affairs prior to hostilities. It is a 100% public governmental agency.

If a private entity describe the activities of the private entity:

NA

Individual Representing Entity (including title and contact information):

[redacted] Senior Advisor, Prisons Department, Ministry of Justice is representing the entity and has the responsibility for reactivating the Iraqi Department of Corrections, Ministry of Justice. Mr. [redacted] is located at OCPA headquarters, Room S103. He can be reached by cell phone, [redacted] and within OCPA extension [redacted].

If multiple entities will be sharing a property, please provide the above information for each entity that will use the property and the conditions or terms of the sharing arrangements.

NA

- Procedures
- ① Renewal letter of authorization to use property.
 - ② C3 - prepared memo for approval of Ambassador Kennedy - then sent to him
 - ③ After Ambassador Kennedy approval it goes to C.J.F.F. who does a "frayer" order for execution of eviction
 - ④ If ... All evictions should follow within 3 days?

APPLICATION TO USE PUBLIC PROPERTY
(CPA/ORD/08 Jun 2003/09)

INSTRUCTIONS: In order to receive authorization to use public property, please provide the following information and submit this application to Facility manager COL [redacted] Based on the information provided, the Facility Manager will determine, based on the CPA Administrator's priorities and policies, whether to allocate the property and whether it will be Category 1 property subject to a Letter of Authority or Category 2 property subject to a License.

Applicant Information:

Entity:

Iraqi National Department of Corrections, Ministry of Justice. Senior Advisor, Prison Department, Ministry of Justice Note: The Entity used to be under the Ministry of Labor and Social Affairs and has been transferred to the Ministry of Justice.

Describe nature of legal entity and, as applicable, percentage of private and public ownership:

The Iraq National Department of Corrections is the legal Entity within the Ministry of Justice (formally within the Ministry of Labor and Social Affairs prior to hostilities). It is a 100% public governmental agency.

If a private entity describe the activities of the private entity:

NA

Individual Representing Entity (including title and contact information):

[redacted] Senior Advisor, Prisons Department, Ministry of Justice is representing the entity and has the responsibility for reactivating the Iraqi prisons and detention centers. Mr. [redacted] is located at OCPA headquarters, Room S103. He can be reached by cell phone, [redacted] and within OCPA extension [redacted].

If multiple entities will be sharing a property, please provide the above information for each entity that will use the property and the conditions or terms of the sharing arrangements.

NA

Property Information:

Grid coordinates for the property.

MB 435866

Provide a written description of the property, including the buildings and entities that are located in the surrounding area and any thoroughfares and public services located nearby, such as hospitals, courts, police stations, etc. :

The property is an Iraq prison called Al Sathya for adult female and juvenile pre-trial and sentenced prisoners. It is located in northwestern Baghdad. It was previously operated by the Iraq Intelligence Agency (Secret Police) and has now been opened by the military as a 100 bed women's adult and juvenile prison and detention center. The prison is within a walled compound located behind the former Secret Police headquarters building which was badly damaged during hostilities by coalition forces. The wall along the northern and western sections of the prison compound has been damaged and approximately eight families have taken up residence within the prison compound. The military has separated the prison compound from the squatters by using only concertina wire. This has created a very difficult and potentially dangerous situation having these eight families now living within this operating prison compound. As soon as the families are removed, the walls that have been breached will once again be rebuilt and appropriate security provided. This was the first prisoddetention center opened within Baghdad by the military and Ambassador Bremer participated in a ribbon cutting ceremony. Today, approximately 30 female prisoners and 35 juvenile detainees are housed at this facility. The badly damaged former Secret Police headquarters is considered structurally unsound and dangerous for the squatters living in that area. There is an Iraq police station in close proximity to the prison.

Provide a description of the conditions of any building or other structures on the property (any FAS and other assessments that have been done on the property or the structure should be provided as attachments):

The 18th MP Brigade previously hired civilian contractors to rebuild the prison housing unit located within the prison compound. Once the eight families are removed, there will be a FES team evaluation for repairs to the compound walls and office structures now occupied.

Provide any available information identifying the property as public property (to include Ba'ath Party property), including the government entity that is the registered owner of the property, a description of the prior use of the property, situational details, etc.

Prior to hostilities, this prison site was owned and operated by the Iraq Secret Police prior to hostilities. It has been Iraq government property long before the war. Now that the Ministry of Justice has assumed responsibility for Iraqi detention centers and prisons, this

property should now be owned by the Ministry of Justice which and been given the responsibility to operate, manage and supervise all of Iraq's prisons and detention centers

Provide an inventory of any movable property, including any furnishings and equipment and a description of the condition of each item as good, fair, or poor.

Because the property is presently occupied by eight Iraqi families, it is impossible to determine any inventory of movable property, furnishings and equipment. It is anticipated that any previous movable government property has been looted and/or stolen during or shortly after hostilities ended.

Provide a description of why this property was chosen and whether any other properties were considered.

Prior to hostilities, this was an Iraqi prison complex. Since major hostilities ended, the military, specifically the 18th MP Brigade, refurbished and reactivated this facility as an operational detention facility and prison. The 800th MP Brigade has just assumed operational responsibility for the prison complex from the 18th MP Brigade.

If there are any current occupants in the property, how many are there and what organization, if any, are they associated with?

The property is currently occupied by approximately eight Arab families, approximately 30 adults and children. They now occupy all existing buildings and have erected temporary structures on the prison grounds. They appear to be homeless and not associated with any organization. Also they have moved into the prison compound area looted vehicles and appear to be living inside these vehicles.

Use Information:

Describe any capital improvement plan(s) for the property, including costs, timing, and resources and supplies for capital improvements:

As previously stated, the plans for this prison facility are first to repair the damaged compound exterior walls which provide security for the existing prison housing compound.

What type of activities will be conducted on the property?

This prison complex will house pre-trial and sentenced adult female prisoners that have committed serious crimes, and juveniles until a separate juvenile facility can be established or reactivated.

How many people are expected to use the building?

Initially, the property will provide prison housing for approximately 100 serious convicted female offender and juvenile detainees. In the future the prison facilities will be expanded to meet the needs of the criminal justice system.

APPLICATION TO USE PUBLIC PROPERTY
(CPA/ORD/08 Jun 2003/09)

INSTRUCTIONS: In order to receive authorization to use public property, please provide the following information and submit this application to Facility manager COL

[REDACTED] Based on the information provided, the Facility Manager will determine, based on the CPA Administrator's priorities and policies, whether to allocate the property and whether it will be Category 1 property subject to a Letter of Authority or Category 2 property subject to a License.

Applicant Information:

Entity:

Iraqi National Department of Corrections, Ministry of Justice. Senior Advisor, Prison Department, Ministry of Justice Note: The Entity used to be under the Ministry of Labor and Social Affairs and has been transferred to the Ministry of Justice.

Describe nature of legal entity and, as applicable, percentage of private and public ownership:

The Iraq National Department of Corrections is the legal Entity that will provide supervision, management, operations and training for all Iraq prisons within the Ministry of Justice (formally within the Ministry of Labor and Social Affairs prior to hostilities). It is a 100% public governmental agency.

If a private entity describe the activities of the private entity:

NA

Individual Representing Entity (including title and contact information):

[REDACTED] Senior Advisor, Prisons Department, Ministry of Justice is representing the entity and has the responsibility for reactivating the Iraqi Department of Corrections, Ministry of Justice. Mr. [REDACTED] is located at OCPA headquarters, Room S103. He can be reached by cell phone, [REDACTED] and within OCPA extension [REDACTED].

If multiple entities will be sharing a property, please provide the above information for each entity that will use the property and the conditions or terms of the sharing arrangements.

NA

Property Information:

Grid coordinates for the property.

MC5714

Provide a written description of the property, including the buildings and entities that are located in the surrounding area and any thoroughfares and public services located nearby, such as hospitals, courts, police stations, etc. :

The property is a large Iraq prison called Kanban'i Saad, for adult male and female sentenced prisoners. It is located approximately 30 kilometers north of Baghdad. It was a very new large prison complex that was still under construction when hostilities were initiated by coalition forces. The entire complex was protected with a secure wall. Within the interior of the walled complex there were two prisoner compounds. Each compound was enclosed with its own exterior wall. Inside the compounds were 20 prisoner housing units, or cellblocks. Each of the individual cellblocks contained 18 individual multiple cells. Each cell would house up to 8 inmates. Office. Additionally, there were staff housing units constructed along the complex exterior wall.

Provide a description of the conditions of any building or other structures on the property (any FAS and other assessments that have been done on the property or the structure should be provided as attachments):

The Prison Department MOJ assessment team first visited and assessed this prison on May 24th. It was found that two Arab tribes, approximately 150 families had moved into and occupied the entire complex following hostilities. The team identified this prison site as a high priority for renovation and reactivation because of the prison facilities already in place as well as the potential this site offered for the future construction of a modern state-of-the-art maximum security prison. It was recently discovered that the Arab tribes occupying the complex has begun disassembling the outer perimeter walls, the interior compound perimeter walls and the cellblocks themselves. Everyday that they are allowed to stay in the prison site, it can be anticipated that more destruction will take place therefore increasing the reconstruction costs and the time that the prison can be reactivated.

Ambassador Bremer has now rendered a decision requesting that this prison site be reconstructed as soon as possible as a potential replacement for the infamous Abu Ghraib Prison. (See attached decision memorandum) Before we can get a thorough FES team cost assessment and evaluation, the Arab families must be relocated and the site secured by the military. Once the FES team assessment is completed, an OCPA funding request will be completed.

Provide any available information identifying the property as public property (to include Ba 'ath Party property), including the government entity that is the registered owner of the property, a description of the prior use of the property, situational details, etc.

Prior to hostilities, this prison site was under construction to eventually house up to 20,000 prisoners in four or more compounds. Only two compounds were completed housing approximately 200 female inmates at the time that the Regime pardoned and released all inmates in custody during the October 2002 timeframe. This prison was being built to relieve overcrowding in Iraq's largest prison, Abu Ghraib Prison. The MOJ prison assessment team has recommended that if Kanban'i Saad Prison can be reconstructed in the short term, and a new prison facility be designed and constructed to support the future needs of the country's criminal justice system within the Kanban'i Saad Prison complex, the Abu Ghraib Prison could be eventually closed and made into a memorial for the Iraqi people. The Kanban'i Saad Prison was owned and operated under the Ministry of Labor and Social Affairs prior to hostilities. Under the Coalition Provisional Authority, the decision has been made that the Ministry of Justice will now be responsible for the Iraq's prisons and detention centers throughout the entire country.

Provide an inventory of any movable property, including any furnishings and equipment and a description of the condition of each item as good, fair, or poor.

Because the property is presently occupied by two Arab Tribes, approximately 150 families, it is impossible to determine any inventory of movable property, furnishings and equipment. It is anticipated that any previous movable government property has been looted and/or stolen.

Provide a description of why this property was chosen and whether any other properties were considered.

Prior to hostilities, this was an Iraqi prison complex. The Abu Ghraib Prison site is now under renovation to meet the demands of the reactivated criminal justice system; however, because of the many atrocities that occurred over the past thirty years, it is hoped that as soon as Kanban'i Saad Prison can be reactivated and new prison facilities can be constructed, the Abu Ghraib Prison can be deactivated and returned to the Iraqi people for a memorial. No other prison facilities exist within the country of Iraq that can house dangerous, maximum custody prisoners. Kanban'i Saad is ideally located within close proximity to Baghdad and is large enough to provide future prison facilities to support the criminal justice system once it is fully operational.

If there are any current occupants in the property, how many are there and what organization, if any, are they associated with?

The property is currently occupied by two Arab Tribes, approximately 150 families, over 1,000 people. They now occupy all existing buildings included within the prison site.

Use Information:

Describe any capital improvement plan(s) for the property, including costs, timing, and resources and supplies for capital improvements:

As previously stated, the plans for this prison facility are first to reconstruct the existing two compounds, 20 cellblocks to house up to 2,800 inmates. Secondly, planning is on-going to construct another large modern, state-of-the-art maximum security prison compound on this large site to accommodate future criminal justice system needs.

What type of activities will be conducted on the property?

This prison complex will house sentenced adult male and female prisoners that have committed serious crimes and are considered dangerous to society.

How many people are expected to use the building?

Initially, the property will provide prison housing for approximately 2,800 serious convicted offenders. In the future the prison facilities will be expanded to meet the needs of the criminal justice system.

BANI SA'AD PRISON PROPOSAL

Project Sponsor: At the request of [REDACTED] representative of the ministry of justice, CPA-North Fest Team prepared a new assessment of this facility. Note: 4th ID Fest Team prepared a project assessment on 12 July 2003. However, extensive looting and vandalism had taken place since this original assessment and a new assessment was required.

Objective: This assessment will estimate the requirements and cost to provide a suitable prison facility at the existing Bani Sa'ad Prison site. The estimate includes only minimal operational requirements.

Location: 38S MC 56141 13828 (Northwest Corner), (GMRS)

Estimated Cost:	Phase I	\$ 5,210,397	(US) 608 prisoners
	Phase II	\$ 3,001,693	(US) 800 prisoners
	Phase III	\$ 2,683,094	(US) 800 prisoners
	Phase IV	\$ 2,692,623	(US) 800 prisoners
	Total Project	\$13,587,807	(US) 3008 prisoners

Background: The proposed site previously included: 17 prison buildings (each containing 18, 2-man cells), 2 administrative facilities, 30 residences, a mosque, several guard houses, and numerous (approx. 14 buildings) other support facilities. The facility entrance is located on the south side of the property, directly off Highway #5. A 16-foot tall concrete wall surrounded the entire property perimeter.

Observations: On 6th September 2003 the CPA-(North) FEST-A Team visited the subject site. We were not accompanied by anyone with existing knowledge of the facility.

Upon arrival, several Iraqi armed guards greeted us. The guards were hired two weeks prior to our arrival to prevent further looting. Squatters had almost completely dismantled the infrastructure and removed most of the facilities. There is very little of the infrastructure and facilities remaining to renovate. The structural integrity of the partially remaining structures and utility support systems is not worth renovating.

The entire site was relatively flat. The electrical power line enters the main facility on the south side, off Highway #5. Domestic water and sanitary sewer lines were available on-site. The water plant and sewage septic system were found. As shown on the attached photos, most of the buildings have been completely destroyed and removed from the site.

The previous prison layout included: 30 housing units, 2 administrative buildings, 10 miscellaneous buildings with unknown functions, an abundant amount of extra land space, extensive perimeter compound walls, and miles of roadways.

Assumptions: We did not receive any prison standards or design criteria. In the absence of standards and design criteria, a rough cost estimate for this facility was based on the Badoosh and Basrah Prison designs. The existing transformer shows no damage and is not replaced in the cost estimate. Roads, perimeter wall, main power /transformer building, most of the power poles, the water treatment facility, and sewage treatment facility were either left, or rebuilt in the same locations. Employee housing is not addressed due to the adjacent community located across highway #5.

Recommendations: If this location is selected for a prison complex, we recommend that the current facility remnants be demolished and a new facility constructed. The most economical method of demolition could be achieved by contracting out the work to a company that would trade the site clearing costs in exchange for the salvage of the usable material, or use the material in the new construction.

The following major items outline the scope of work necessary for the rebuilding of the subject prison to minimal standards:

- Phase I includes: rebuilding the outer perimeter wall with the guard towers, power poles, buried cable, water system, sewage system, administration building and a 600 prisoner pod.
- Phases II, III, and IV include the addition of 800 man pods for each phase. Infrastructure and administrative buildings included in Phase I would also support follow-on Phases, further reducing the cost per bed.

Additionally, we recommend that the Mosul Correctional Facility, Dahuk Correctional Facility, or some other cost efficient design be adopted as the standard for this and future new prison complexes in Iraq.



COST ESTIMATE SUMMARY BANI SA'AD PRISON

Cost Estimate Summary:

Phase I

1. General Requirements		\$ 37,627
2. Civil		\$1,028,741
3. Architectural		\$ 907,894
4. Equipment		\$ 100,346
5. Furnishings		\$ 96,592
6. Mechanical		\$ 942,012
7. Electrical		<u>\$ 144,528</u>
	Subtotal	\$3,932,375
25% Contingency		<u>\$ 983,094</u>
	Subtotal	\$4,915,469
6% S&A		<u>\$ 294,928</u>
	Total	\$5,210,397

Phase II

1. General Requirements		\$ 13,445
2. Civil		\$ 255,806
3. Architectural		\$1,160,490
4. Equipment		\$ 78,455
5. Furnishings		\$ 80,957
6. Mechanical		\$ 310,186
7. Electrical		<u>\$ 133,891</u>
	Subtotal	\$2,265,429
25% Contingency		<u>\$ 566,357</u>
	Subtotal	\$2,831,786
6% S&A		<u>\$ 169,907</u>
	Total	\$3,001,693

Phase III

1. General Requirements		\$ 13,445
2. Civil		\$ 255,806
3. Architectural		\$1,160,490
4. Equipment		\$ 78,455
5. Furnishings		\$ 80,957
6. Mechanical		\$ 301,934
7. Electrical		<u>\$ 133,891</u>
	Subtotal	\$2,024,977
25% Contingency		<u>\$ 506,244</u>
	Subtotal	\$2,531,221
6% S&A		<u>\$ 151,873</u>
	Total	\$2,683,094

Phase IV

1. General Requirements	\$ 13,445	
2. Civil	\$ 255,806	
3. Architectural	\$1,160,490	
4. Equipment	\$ 78,455	
5. Furnishings	\$ 80,957	
6. Mechanical	\$ 309,125	
7. Electrical	<u>\$ 133,891</u>	
	Subtotal	\$2,032,168
25% Contingency		<u>\$ 508,042</u>
	Subtotal	\$2,540,210
6% S&A		<u>\$ 152,413</u>
	Total	\$2,692,623

Total Project \$13,587,807

The basis for this summary cost estimate is attached below. This estimate is not based on a detailed design, therefore any estimated quantities must be validated by design professionals once project is approved.



Baghdad, Iraq								
Amount Needed	Description	Material cost	MC*.75	Labor Cost	LC*.34	Equip. Cost	Total Cost	Means Reference
	1 Miscellaneous Equipment Rental					\$10,000	\$10,000	Historical Data
	1 General Site Clean-Up/Removal					\$8,000	\$8,000	Mosul Courthouse Bid Price
	1 General Bldg. Clean-up					\$3,000	\$3,000	Historical Data
66102	Territe Treatment (SF)		\$0.05			\$0.02	\$4,627	Mosul Courthouse Bid Price
	1 Mobilization / Demobilization					\$12,000	\$12,000	Historical Data
	General Reauiement Subtotal						\$37,627	
Civil								
6823	Perim. Mas. Wall (5M Ht.) (\$86.36/lin.ft.)	\$86.36					\$589,234	Iraqi Fest Team Quote
6823	Perim. Mas. Wall Footing (\$18.18/lin. ft.)	\$18.18					\$124,042	Iraqi Fest Team Quote
6823	6 Razor Wires on Wall Top (LF)	\$3.86	\$2.90	\$1.66	\$0.56	\$0.07	\$24,081	Means
	1 Vehicle Gates at Main Entrance	\$5,000.00		\$1,000.00			\$6,000	Basara Prison
	1 Secondary Personnel Gates	\$1,700.00		\$300.00			\$2,000	Basara Prison
1530	Roadway and Parking (SY)	\$20.00		\$1.00			\$32,130	I Fest Quote
50	Concrete Sidewalk (LF)	\$3.50	\$2.63	\$3.40	\$1.16		\$189	02775 Sidewalks
	1 Septic System for Admin. Bldg.	\$750.00					\$750	Basara Prison
	Phase 1 Correction Unit							
9	Personnel Gates (EA)	\$450.00		\$50			\$4,500	Basara Prison
2	Maintenance Gates (EA)	\$1,500.00		\$500			\$4,000	Basara Prison
2180	Interior Security Fence Wall (LF)	\$75.00		\$13			\$191,840	Basara Prison
2180	6 Razor Wires on Wall Top (LF)	\$3.86	\$2.90	\$1.66	\$0.56	\$0.07	\$7,694	Means
2083	Roadway PCC (SY)	\$16.00		\$1			\$35,411	I Fest Quote
1420	Concrete Sidewalk (LF)	\$3.50	\$2.63	\$3.40	\$1.16		\$5,369	02775 Sidewalks
	2 Septic System for Phase 1 Unit	\$750.00		\$0.00			\$1,500	Basara Prison
	Civil Subtotal						\$1,028,741	
Architectural								
	Administrative / Medical Clinic							
	Administrative (Approx. 1500 sf) (SF)							
	Medical Clinic (Approx. 1500 sf) (SF)							

Bani Sa'Ad Prison Facility								
Baghdad, Iraq								
Phase I								
Grid: 38S MC 56141 13828 (MGRS)								
6-Sep-03								
Amount Needed	Description	Material Cost	MC*.75	Labor Cost	LC*.34	Equip. Cost	Total Cost	Means Reference
114	Concrete Footings- w/ forms/reinf. (CY)	\$49.00					\$5,586	Iraqi Team Price Quote
128	Concrete Roof- w/ forms/reinf.(CY)	\$49.00					\$6,272	Iraqi Team Price Quote
165	Concrete Walls- w/ forms/reinf. (CY)	\$49.00					\$8,085	Iraqi Team Price Quote
56	Concrete Floors- w/ forms/reinf. (CY)	\$49.00					\$2,744	Iraqi Team Price Quote
11	3mm Plexi-Glass & Frames- 6x4 (SF)	\$60.00					\$660	Historic
11	Frame Rough Opening for Windows	\$25.00					\$275	
11	Window Frame	\$25.00					\$275	Bani Sa' ad Prison Facility Assessment
11	High Security Bars	\$40.00					\$440	Bani Sa' ad Prison Facility Assessment
1	Dbl- Ext. HM Door & Hrdwr (EA)	\$170.00					\$170	
1	Frame Opening for Doors	\$25.00					\$25	
1	Dbl. Door Frame (EA)	\$100.00					\$100	Bani Sa' ad Prison Facility Assessment
2	Exterior HM Door & Hrdwr (EA)	\$70.00					\$140	Historic
2	Frame Opening for Doors	\$25.00					\$50	
2	Door Frame (EA)	\$75.00					\$150	Bani Sa' ad Prison Facility Assessment
8	Interior Wood Door & Hrdwr (EA)	\$50.00					\$400	Historic
8	Frame Opening for Doors	\$25.00					\$200	
8	Door Frame (EA)	\$75.00					\$600	Bani Sa' ad Prison Facility Assessment
2	Overhead Coiling Counter Doors	\$945.00	\$708.75	\$300.00	\$102.00		\$1,622	Means 0830-130-2120
3476	Roofing- Built-Up Ply (SF)	\$1.00					\$3,476	Historic
3476	Roofing- Sand & Stone (SF)	\$0.65					\$2,259	Badoosh Prison Contr. Price
3476	Sealing Roof	\$0.37					\$1,286	Mosul Courthouse Contr. Price
286	Roof Flashing (LF)	\$0.35	\$0.26	\$1.47	\$0.50		\$218	Means 07650-600-0010
40	Roof Downspouts-4 (LF)	\$1.51	\$1.13	\$2.01	\$0.68		\$73	Means 07710-400-0700
270	Roof Parapet (LF)	\$2.00	\$1.50	\$2.34	\$0.80		\$620	
4	Roofing Splash Blocks (EA)	\$10.00					\$40	Historic
9650	Paint- 1 primer coat/2 latex coats (SF)	\$0.16					\$1,544	Badoosh Prison Contr. Price
3600	Paint- Oil Base Wainscott (SF)	\$0.18					\$648	Badoosh Prison Contr. Price
2300	Plaster- Exterior (SF)	\$0.37					\$851	Iraqi Team Price Quote
7350	Plaster- Interior (SF)	\$0.37					\$2,720	Iraqi Team Price Quote
710	Ceramic Floor, Wall & Shower Tile	\$2.74					\$1,945	Iraqi Team Price Quote
3	Bathroom Stall Doors	\$20.00					\$60	Bani Sa' ad Prison Facility Assessment
3	Bathroom Mirrors	\$10.00					\$30	Bani Sa' ad Prison Facility Assessment
1	Cut Roof Opening	\$250.00					\$250	Bani Sa' ad Prison Facility Assessment
1	Metal Roof Hatch	\$100.00					\$100	

Bani Sa'Ad Prison Facility								
Baghdad, Iraq								
Phase I								
Grid 38S MC 56141 13828 (MGRS)								
6-Sep-03								
Amount Needed	Description	Material Cost	MC*.75	Labor Cost	LC*.34	Equip. Cost	Total Cost	Means Reference
1	Metal Roof Hatch Ladder (EA)	\$1,050.00	\$787.50	\$72.00	\$24.48		\$812	Means 07/10-860-0010
3000	Drop Ceiling (SF)	\$0.93					\$2,790	Badoosh Prison Contr. Price
3000	Floor Tile Pavers	\$1.40					\$4,200	Bani Sa'ad Prison Facility Assessment
90	Wood Cabinets- Upper/Lower (LF)	\$140.00	\$105.00	\$12.00	\$4.08		\$9,817	Means 06410-100-0500
125	Wood Cabinet Hardware	\$7.50	\$5.63	\$3.53	\$1.20		\$853	Means 06410-230-2240
1	Caulking/Sealant	\$100.00					\$100	
6	Bulletin Boards (EA)	\$128.00	\$96.00	\$30.00	\$10.20		\$637	Means 10120-940-2160
	Admin./Medical Clinic Subtotal						\$63,123	
	Dining / Laundry Facility (SF)							
	(Dining Facility 120'x40')							
51	Concrete Footings w/ forms/reinf. (CY)	\$49.00					\$2,499	Iraqi Team Price Quote
9	Conc Col/Ftg- w/ forms/reinf. (CY)	\$49.00					\$441	Iraqi Team Price Quote
168	Concrete Roof- w/ forms/reinf (CY)	\$49.00					\$8,232	Iraqi Team Price Quote
89	Concrete Walls- w/ forms/reinf (CY)	\$49.00					\$4,361	Iraqi Team Price Quote
89	Concrete Floors- w/ forms/reinf. (CY)	\$49.00					\$4,361	Iraqi Team Price Quote
22	3mm Plexi-Glass & Frames 3x4 (SF)	\$60.00					\$1,320	Historic
22	Frame Rough Opening for Windows	\$25.00					\$550	
22	Window Frame	\$25.00					\$550	Bani Sa'ad Prison Facility Assessment
22	High Security Bars	\$40.00					\$880	Bani Sa'ad Prison Facility Assessment
4	Dbt.- Ext HM Door, Frame & Hrdwr (EA)	\$170.00					\$680	Bani Sa'ad Prison Facility Assessment
4	Frame Rough Opening for Doors	\$25.00					\$100	
4	Dbt. Door Frame (EA)	\$100.00					\$400	Bani Sa'ad Prison Facility Assessment
1	Exterior HM Door & Hrdwr (EA)	\$70.00					\$70	Historic
1	Frame Rough Opening for Doors	\$25.00					\$25	
1	Door Frame (EA)	\$75.00					\$75	Bani Sa'ad Prison Facility Assessment
1	Interior Wood Door & Hrdwr (EA)	\$50.00					\$50	Historic
1	Frame Opening for Doors	\$25.00					\$25	
1	Door Frame (EA)	\$75.00					\$75	Bani Sa'ad Prison Facility Assessment
9	Interior HM Door & Hrdwr (EA)	\$50.00					\$450	Historic
9	Frame Rough Opening for Doors	\$25.00					\$225	
9	Door Frame (EA)	\$75.00					\$675	Bani Sa'ad Prison Facility Assessment
4800	Roofing- Built-Up Ply (SF)	\$1.00					\$4,800	Historic

Bani Sa'Ad Prison Facility								
Baghdad, Iraq								
Phase I								
Gnd: 38S MC 56141 13828 (MGRS)								
6-Sep-03								
Amount Needed	Description	Material Cost	MC*.75	Labor Cost	LC*.34	Equip. Cost	Total Cost	Means Reference
4800	Roofing- Sand & Stone (SF)	\$0.65					\$3,120	Badoosh Prison Contr. Price
4800	Sealing Roof	\$0.37					\$1,776	Mosul Courthouse Contr. Price
320	Roof Flashing (LF)	\$0.35	\$0.26	\$1.47	\$0.50		\$244	Means 07650-600-001C
40	Roof Downspouts-4 (LF)	\$1.51	\$1.13	\$2.01	\$0.68		\$73	Means 07710-400-0700
320	Roof Parapet (LF)	\$2.00	\$1.50	\$2.34	\$0.80		\$735	Badoosh Prison Contr. Price
4	Roofing Splash Blocks (EA)	\$10.00					\$40	Historic
17920	Paint- 1 primer coat/2 latex coats (SF)	\$0.16					\$2,867	Badoosh Prison Contr. Price
1280	Paint- Oil Base Wainscott (SF)	\$0.18					\$230	Badoosh Prison Contr. Price
6720	Plaster- Extonor (SF)	\$0.37					\$2,486	Iraqi Team Price Quote
11200	Plaster- Interior (SF)	\$0.37					\$4,144	Iraqi Team Price Quote
2000	Ceramic Floor, Wall & Shower Tile	\$2.74					\$5,480	Iraqi Team Price Quote
2800	Floor Tile Pavers	\$1.40					\$3,920	Bani Sa' ad Prison Facility Assessment
1	Metal Roof Hatch Ladder (EA)	\$1,050.00	\$787.50	\$72.00	\$24.48		\$812	Means 07710-860-0010
1	Metal Roof Hatch Ladder (EA)	\$100.00					\$100	
1	Cut Roof Opening	\$250.00					\$250	Bani Sa' ad Prison Facility Assessment
4800	Drop Ceiling (SF)	\$0.93					\$4,464	Badoosh Prison Contr. Price
6	Bathroom Stall Doors	\$20.00					\$120	Bani Sa' ad Prison Facility Assessment
4	Bathroom Mirrors	\$10.00					\$40	Bani Sa' ad Prison Facility Assessment
1	Caulking/Sealant	\$100.00					\$100	
25	Wood Cabinets- Upper/Lower (LF)	\$140.00	\$105.00	\$12.00	\$4.08		\$2,727	Means 06410-100-0500
25	Wood Cabinet Hardware	\$7.50	\$5.63	\$3.53	\$1.20		\$171	Means 06410-230-2240
6	Bulientin Boards (FA)	\$128.00	\$96.00	\$30.00	\$10.20		\$637	Means 10120-940-2180
	Dining Facility Subtotal						\$65,380	
400	Guard House (SF)							
	(Guard House 20'x20')							
21	Concrete Footings- w/ forms/reinf. (CY)	\$49.00					\$1,029	Iraqi Team Price Quote
11	Concrete Roof- w/ forms/reinf (CY)	\$49.00					\$539	Iraqi Team Price Quote
28	Concrete Walls- w/ forms/reinf. (CY)	\$49.00					\$1,372	Iraqi Team Price Quote
8	Concrete Floors- w/ forms/reinf. (CY)	\$49.00					\$392	Iraqi Team Price Quote
16	3mm Plexi-Glass & Frames- 3x4 (SF)	\$60.00					\$960	Historic
16	Frame Opening for Windows	\$25.00					\$400	
16	Window Frame	\$25.00					\$400	Bani Sa' ad Prison Facility Assessment

Bani Sa'Ad Prison Facility								
Baghdad, Iraq								
Phase I								
Grid: 38S MC 56141 13828 (MGRS)								
6-Sep-03								
Amount Needed	Description	Material Cost	MC' 75	Labor Cost	LC' 34	Equip. Cost	Total Cost	Means Reference
16	High Security Bars	\$40.00					\$640	Bani Sa'ad Prison Facility Assessment
2	Exterior HM Door & Hrdwr (EA)	\$70.00					\$140	Historic
2	Frame Opening for Doors	\$25.00					\$50	
2	Dbl. Door Frame (FA)	\$100.00					\$200	Bani Sa'ad Prison Facility Assessment
4	Interior Wood Door Frame & Hrdwr (EA)	\$50.00					\$200	Historic
4	Frame Rough Opening for Doors	\$25.00					\$100	
4	Door Frame (EA)	\$75.00					\$300	Bani Sa'ad Prison Facility Assessment
1	Interior HM Door & Hrdwr (EA)	\$50.00					\$50	
1	Frame Rough Opening for Doors	\$25.00					\$25	
1	Door Frame (EA)	\$75.00					\$75	Bani Sa'ad Prison Facility Assessment
400	Roofing- Built-Up Ply (SF)	\$1.00					\$400	Historic
400	Roofing- Sand & Stone (SF)	\$0.65					\$260	Badoosh Prison Contr. Price
400	Sealing Roof	\$0.37					\$148	Mosul Courthouse Contr. Price
96	Roof Flashing (LF)	\$0.35	\$0.26	\$1.47	\$0.50		\$73	Means 07650-600-0010
40	Roof Downspouts-4 (LF)	\$1.51	\$1.13	\$2.01	\$0.68		\$73	Means 07710-400-0700
96	Roof Parapet (LF)	\$2.00	\$1.50	\$2.34	\$0.80		\$220	
4	Roofing Splash Blocks (EA)	\$10.00					\$40	Historic
2400	Paint- 1 primer coat/2 latex coats (SF)	\$0.16					\$384	Badoosh Prison Contr. Price
1328	Paint- Oil Base Wainscott (SF)	\$0.18					\$239	Badoosh Prison Contr. Price
800	Plaster Exterior (SF)	\$0.37					\$296	Iraqi Team Price Quote
1600	Plaster- Interior (SF)	\$0.37					\$592	Iraqi Team Price Quote
512	Ceramic Floor, Wal & Shower Tile	\$2.74					\$1,403	Iraqi Team Price Quote
400	Drop Ceiling (SF)	\$0.93					\$372	Badoosh Prison Contr. Price
1	Caulking/Sealant	\$100.00					\$100	
4	Bathroom Stall Doors	\$20.00					\$80	Bani Sa'ad Prison Facility Assessment
4	Mirrors	\$10.00					\$40	
	Guard House Subtotal						\$11,592	
4	Guard Tower (SF)							
	(Ea. Tower 13'x13'x24')							
14	Concrete Footings- w/ forms/reinf. (CY)	\$49.00					\$686	Iraqi Team Price Quote
4.4	Concrete Roof- w/ forms/reinf.(CY)	\$49.00					\$216	Iraqi Team Price Quote
38.5	Concrete Walls- w/ forms/reinf. (CY)	\$49.00					\$1,887	Iraqi Team Price Quote

Bani Sa'Ad Prison Facility								
Baghdad, Iraq								
Phase I								
Grid: 38S MC 56141 13828 (MGRS)								
6-Sep-03								
Amount Needed	Description	Material Cost	MC*.75	Labor Cost	LC*.34	Equip. Cost	Total Cost	Means Reference
12.5	Concrete Floors- w/ forms/reinf. (CY)	\$49.00					\$613	Iraqi Team Price Quote
208	3mm Plexi-Glass & Frames (SF)	\$5.00					\$1,040	Historic
16	Window Frame	\$25.00					\$400	Bani Sa' ad Prison Facility Assessment
2	Exterior HM Door & Hrdwr (EA)	\$70.00					\$140	Historic
2	Frame Rough Opening for Doors	\$25.00					\$50	
2	Door Frame (EA)	\$75.00					\$150	Bani Sa' ad Prison Facility Assessment
2	Metal Stairs- 8' HI (EA)	\$1,075.00	\$806.25	\$160.00	\$54.40		\$1,721	Means 06430-620-2300
68	Exterior Metal Railing (LF)	\$2.50					\$170	Mosul- 911 Project Quote
289	Roofing- Built-Up Ply (SF)	\$1.00					\$289	Historic
289	Roofing- Sand & Stone (SF)	\$0.65					\$188	Badoosh Prison Contr. Price
289	Sealing Roof	\$0.37					\$107	Mosul Courthouse Contr. Price
68	Roof Flashing (LF)	\$0.35	\$0.26	\$1.47	\$0.50		\$52	Means 07650 600 0010
96	Roof Downspouts (LF)	\$1.51	\$1.13	\$2.01	\$0.68		\$174	Means 07710-400-0700
68	Roof Gutters (LF)	\$2.00	\$1.50	\$2.34	\$0.80		\$156	
4	Roofing Splash Blocks (EA)	\$10.00					\$40	Historic
2834	Paint- 1 primer coat/2 latex coats (SF)	\$0.16					\$453	Badoosh Prison Contr. Price
520	Paint- Oil Base Wainscott (SF)	\$0.18					\$94	Badoosh Prison Contr. Price
2834	Plaster Interior/Exterior (SF)	\$0.37					\$1,049	Iraqi Team Price Quote
169	Drop Ceiling (SF)	\$0.93					\$157	Badoosh Prison Contr. Price
1	Caulking/Sealant	\$100.00					\$100	
	Each Guard Tower Subtotal						\$9,931	
8	Guard Tower Total	\$9,930.73					\$79,446	
	Learning Center (SF)							Iraqi Team Price (Fac. Only approx. \$25/sq.ft.)
	(Learning House 40'x50')							
43	Concrete Footings- w/ forms/reinf. (CY)	\$49.00					\$2,107	Iraqi Team Price Quote
44	Concrete Roof- w/ forms/reinf.(CY)	\$49.00					\$2,156	Iraqi Team Price Quote
100	Concrete Walls- w/ forms/reinf. (CY)	\$49.00					\$4,900	Iraqi Team Price Quote
37	Concrete Floors- w/ forms/reinf. (CY)	\$49.00					\$1,813	Iraqi Team Price Quote
192	3mm Plexi-Glass & Frames- 6x4 (SF)	\$60.00					\$11,520	Historic
1	Mosque Leaded Stain Glass (EA)	\$600.00					\$600	
8	Frame Rough Opening for Windows	\$25.00					\$200	
8	Window Frame	\$25.00					\$200	Bani Sa' ad Prison Facility Assessment

Bani Sa'ad Prison Facility									
Baghdad, Iraq									
Phase I									
Grid: 38S MC 56141 13828 (MGRS)									
6-Sep-03									
Amount Needed	Description	Material Cost	MC*.75	Labor Cost	LC*.34	Equip. Cost	Total Cost	Means Reference	
8	Hgh Security Bars	\$40.00					\$320	Bani Sa'ad Prison Facility Assessment	
4	Dbl.- Ext HM Door & Hrdwr (EA)	\$170.00					\$680	Bani Sa'ad Prison Facility Assessment	
4	Frame Rough Opening for Doors	\$25.00					\$100		
2	Dbl. Door Frame (EA)	\$100.00					\$200	Bani Sa'ad Prison Facility Assessment	
3	Exterior HM Door & Hrdwr (EA)	\$70.00					\$210	Historic	
3	Frame Rough Opening for Doors	\$25.00					\$75		
3	Door Frame (EA)	\$75.00					\$225	Bani Sa'ad Prison Facility Assessment	
4	Interior Wood Door & Hrdwr (EA)	\$50.00					\$200	Historic	
4	Door Frame for Doors	\$25.00					\$100		
2000	Roofing- Built-Up Ply (SF)	\$1.00					\$2,000	Historic	
2000	Roofing- Sand & Stone (SF)	\$0.65					\$1,300	Badoosh Prison Contr. Price	
2000	Sealing Roof	\$0.37					\$740	Mosul Courthouse Contr. Price	
180	Roof Flashing (LF)	\$0.35	\$0.26	\$1.47	\$0.50		\$137	Means 07650-600-0010	
40	Roof Downspouts-4 (LF)	\$1.51	\$1.13	\$2.01	\$0.68		\$73	Means 07710-400-0700	
180	Roof Parapet (LF)	\$2.00	\$1.50	\$2.34	\$0.80		\$413		
4	Roofing Splash Blocks (EA)	\$10.00					\$40	Historic	
10060	Paint- 1 primer coat/2 latex coats (SF)	\$0.16					\$1,610	Badoosh Prison Contr. Price	
4024	Paint- Oil Base Wainscott (SF)	\$0.18					\$724	Badoosh Prison Contr. Price	
1800	Plaster- Exterior (SF)	\$0.37					\$666	Iraqi Team Price Quote	
8200	Plaster- Interior (SF)	\$0.37					\$3,056	Iraqi Team Price Quote	
720	Ceramic Floor, Wall & Shower Tile	\$2.74					\$1,973	Iraqi Team Price Quote	
4	Bathroom Stall Doors	\$20.00					\$80	Bani Sa'ad Prison Facility Assessment	
4	Mirrors	\$10.00					\$40		
1	Metal Roof Hatch Ladder (EA)	\$1,050.00	\$787.50	\$72.00	\$24.48		\$872	Means 07710-860-0010	
1	Metal Roof Hatch Ladder (EA)	\$100.00					\$100		
1	Cut Roof Opening	\$250.00					\$250	Bani Sa'ad Prison Facility Assessment	
2000	Drop Ceiling (SF)	\$0.93					\$1,860	Badoosh Prison Contr. Price	
800	Mosque Wood Interior Finish (SY)	\$1.00					\$800	Historic	
2000	Floor Tile Pavers	\$1.40					\$2,800	Bani Sa'ad Prison Facility Assessment	
1	Caulking/Sealant	\$100.00					\$100		
2000	Sound Absorbing Wall Panels	\$7.35	\$5.51	\$0.80	\$0.27		\$11,569	Means 09840-100-0710	
150	Wood Cabinets- Upper/Lower (LF)	\$140.00	\$105.00	\$12.00	\$4.08		\$16,362	Means 06410-100-0500	
130	Wood Cabinet Hardware	\$7.50	\$5.63	\$3.53	\$1.20		\$887	Means 06410-230-2240	
6	Bulletin Boards (EA)	\$128.00	\$96.00	\$30.00	\$10.20		\$637	Means 10120 940-2'60	

Bani Sa'Ad Prison Facility								
Baghdad, Iraq								
Phase I								
Grd 38S MC 56141 13828 (MGRS)								
6-Sep-03								
Amount Needed	Description	Material Cost	MC*.75	Labor Cost	LC*.34	Equip. Cost	Total Cost	Means Reference
1	Mosque Alter Equipment	\$1,725.00	\$1,293.75	\$171.00	\$58.14		\$1,352	Means 11040-250-0020
1	Library Equipment- Std. (EA)	\$500.00	\$375.00				\$375	
60	Library Shelving (LF)	\$156.00	\$117.00	\$20.00	\$6.80		\$7,428	Means 11051-400-0300
10	Library Magazine Rack (LF)	\$176.00	\$132.00	\$21.00	\$7.14		\$1,391	Means 11051-400-1400
	Learning Center Subtotal						\$85,182	
	2-Man Cell Prison (88 Pop.)							
	(2 Buildings- Ea. Bldg. 12,750 GSF)							
418	Concrete Footings- w/ forms/reinf. (CY)	\$49.00					\$20,482	Iraq Team Price Quote
338	Concrete Roof- w/ forms/reinf. (CY)	\$49.00					\$16,562	Iraq Team Price Quote
696	Concrete Walls- w/ forms/reinf. (CY)	\$49.00					\$34,104	Iraq Team Price Quote
236	Concrete Floors- w/ forms/reinf. (CY)	\$49.00					\$11,564	Iraq Team Price Quote
50	3mm Plexi-Glass & Frames- 3x4 (SF)	\$60.00					\$3,000	Historic
50	Frame Rough Opening for Windows	\$25.00					\$1,250	
50	Window Frame	\$25.00					\$1,250	Bani Sa'ad Prison Facility Assessment
50	High Security Bars	\$40.00					\$2,000	Bani Sa'ad Prison Facility Assessment
44	High Security Door Locks (EA)	\$151.00					\$6,644	Bani Sa'ad Prison Facility Assessment
540	5-Cage Drs (Hallway) 9x12 (SF)	\$6.40					\$3,456	Bani Sa'ad Prison Facility Assessment
2816	44-Cell Doors 8x8 (SF)	\$5.60					\$15,770	Bani Sa'ad Prison Facility Assessment
2	Dbt Ext HM Door & Hrdwr (EA)	\$70.00					\$140	Historic
2	Frame Rough Opening for Doors	\$25.00					\$50	
2	Dbt. Door Frame (EA)	\$100.00					\$200	Bani Sa'ad Prison Facility Assessment
8	Sngl Ext HM Door & Hrdwr (EA)	\$70.00					\$560	Historic
8	Frame Rough Opening for Doors	\$25.00					\$200	
8	Door Frame (EA)	\$75.00					\$600	
8	Interior HM Door & Hrdwr (EA)	\$50.00					\$400	Historic
8	Frame Rough Opening for Doors	\$25.00					\$200	
8	Door Frame (EA)	\$75.00					\$600	
12750	Roofing- Built-Up Ply (SF)	\$1.00					\$12,750	Historic
12750	Roofing- Sand & Stone (SF)	\$0.65					\$8,288	Badoosh Prison Contr. Price
12750	Sealing Roof	\$0.37					\$4,718	Mosul Courthouse Contr. Price
470	Roof Flashing (LF)	\$0.35	\$0.26	\$1.47	\$0.50		\$358	Means 07650-600-0010
4	Roof Downspouts-4 (LF)	\$1.51	\$1.13	\$2.01	\$0.68		\$7	Means 07710-400 0700

Bani Sa'Ad Prison Facility								
Baghdad, Iraq								
Phase I								
Grid: 38S MC 56141 13828 (MGRS)								
6-Sep-03								
Amount Needed	Description	Material Cost	MC*.75	Labor Cost	LC*.34	Equip. Cost	Total Cost	Means Reference
470	Root Parapot (LF)	\$2.00	\$1.50	\$2.34	\$0.80		\$1,079	
4	Roofing Splash Blocks (EA)	\$10.00					\$40	Historic
44628	Paint- 1 primer coat/2 latex coats (SF)	\$0.16					\$7,140	Badoosh Prison Contr. Price
1500	Paint- Oil Base Wainscott (SF)	\$0.18					\$286	Badoosh Prison Contr. Price
4230	Plaster- Exterior (SF)	\$0.37					\$1,566	Iraqi Team Price Quote
40398	Plaster- Interior (SF)	\$0.37					\$14,947	
2400	Ceramic Floor, Wall & Shower Tile	\$2.74					\$6,576	Iraqi Team Price Quote
6	Bathroom Stall Doors	\$20.00					\$120	Bani Sa' ad Prison Facility Assessment
6	Mirrors	\$10.00					\$60	
1	Metal Roof Hatch Ladder (EA)	\$1,050.00	\$787.50	\$72.00	\$24.48		\$812	Means 07710-860-0010
1	Metal Roof Hatch (EA)	\$100.00					\$100	
1	Cut Roof Opening	\$250.00					\$250	Bani Sa' ad Prison Facility Assessment
200	Drop Ceiling (SF)	\$0.93					\$186	Badoosh Prison Contr. Price
1	Caulking/Sealant	\$100.00					\$100	
2	Bulletin Boards (EA)	\$128.00	\$96.00	\$30.00	\$10.20		\$212	Means 10120 940-2160
	2-Man Cell Prison Subtotal						\$178,626	
2	(2)-Man Cell Prison Subtotal	\$178,626					\$357,253	
	Group 27-Man/Cell Prison (216 Pop.)							Iraqi Team Price (Total Fac. approx. \$22/sq ft.)
	(2 Buildings- Ea. Bldg. 14,300 GSF)							
254	Concrete Footings- w/ forms/reinf. (CY)	\$49.00					\$12,446	Iraqi Team Price Quote
283	Concrete Roof- w/ forms/reinf. (CY)	\$49.00					\$13,867	Iraqi Team Price Quote
264	Concrete Walls- w/ forms/reinf. (CY)	\$49.00					\$12,936	Iraqi Team Price Quote
265	Concrete Floors- w/ forms/reinf. (CY)	\$49.00					\$12,985	Iraqi Team Price Quote
27	3mm Plexi-Glass & Frames- 3x4 (SF)	\$80.00					\$1,620	Historic
27	Frame Rough Opening for Windows (EA)	\$25.00					\$675	Bani Sa' ad Prison Facility Assessment
27	Window Frame (EA)	\$25.00					\$675	Bani Sa' ad Prison Facility Assessment
27	High Security Bars (EA)	\$40.00					\$1,080	Bani Sa' ad Prison Facility Assessment
240	2-Cage Drs (Hallway) 10x12 (SF)	\$6.40					\$1,536	Bani Sa' ad Prison Facility Assessment
896	8-Cell Doors 14x8 (SF)	\$5.60					\$5,018	Bani Sa' ad Prison Facility Assessment
10	High Security Door Locks (EA)	\$151.00					\$1,510	Bani Sa' ad Prison Facility Assessment
1	Single Ext. HM Dr & Hrdwr (EA)	\$70.00					\$70	Historic
1	Frame Rough Opening for Doors	\$25.00					\$25	
1	Door Frame (EA)	\$75.00					\$75	

Bani Sa'ad Prison Facility								
Baghdad, Iraq								
Phase I								
Gnd. 38S MC 56141 13828 (MGRS)								
6-Sep-03								
Amount Needed	Description	Material Cost	MC*.75	Labor Cost	LC*.34	Equip. Cost	Total Cost	Means Reference
2	Double Ext HM Dr. & Hrdwr (EA)	\$170.00					\$340	
2	Frame Rough Opening for Doors	\$25.00					\$50	
2	Db'l Door Frame (EA)	\$100.00					\$200	Bani Sa'ad Prison Facility Assessment
4	Interior HM Door & Hrdwr (FA)	\$50.00					\$200	
4	Frame Rough Opening for Doors	\$25.00					\$100	
1	Door Frame (EA)	\$75.00					\$75	
14300	Roofing- Built-Up Ply (SF)	\$1.00					\$14,300	Historic
14300	Roofing- Sand & Stone (SF)	\$0.65					\$9,295	Badoosh Prison Contr. Price
14300	Sealing Roof	\$0.37					\$5,291	Mosul Courthouse Contr. Price
480	Roof Edge Flashing (LF)	\$0.35	\$0.26	\$1.47	\$0.50		\$366	Means 07650-600-0010
40	Roof Downspouts-4 (LF)	\$1.51	\$1.13	\$2.01	\$0.68		\$73	Means 07710-400-0700
480	Roof Parapet (LF)	\$2.00	\$1.50	\$2.34	\$0.80		\$1,102	
4	Roofing Splash Blocks (EA)	\$10.00					\$40	Historic
23800	Paint- 1 primer coat/2 latex coats (SF)	\$0.16					\$3,808	Badoosh Prison Contr. Price
5384	Paint- Oil Base Wascott (SF)	\$0.18					\$969	Badoosh Prison Contr. Price
4400	Plaster- Exterior (SF)	\$0.37					\$1,628	Iraqi Team Price Quote
19400	Plaster- Interior (SF)	\$0.37					\$7,178	Iraqi Team Price Quote
1420	Ceramic Floor, Wall & Shower Tile	\$2.74					\$3,891	Iraqi Team Price Quote
6	Bathroom Stall Doors	\$20.00					\$120	Bani Sa'ad Prison Facility Assessment
6	Mirrors	\$10.00					\$60	
1	Metal Roof Hatch Ladder (EA)	\$1,050.00	\$787.50	\$72.00	\$24.48		\$812	Means 07710-860-0010
1	Metal Roof Hatch (FA)	\$100.00					\$100	
1	Cut Roof Opening	\$250.00					\$250	Bani Sa'ad Prison Facility Assessment
1100	Drop Ceiling (SF)	\$0.93					\$1,023	Badoosh Prison Contr. Price
1	Caulking/Sealant	\$100.00					\$100	
2	Bulletin Boards (EA)	\$128.00	\$96.00	\$30.00	\$10.20		\$212	Means 10120-940-2160
	Group 27-Man/Cell Prison Subtotal						\$116,100	
2	(2) Group 27-Man/Cell Bldgs Subtotal	\$116,100					\$232,201	
	Generator Building (SF)- 2 Buildings							
6.6	Concrete Footings- w/ forms/reinf (CY)	\$49.00					\$323	Iraqi Team Price Quote
9	Concrete Roof- w/ forms/reinf (CY)	\$49.00					\$441	Iraqi Team Price Quote
10.4	Concrete Walls- w/ forms/reinf (CY)	\$49.00					\$510	Iraqi Team Price Quote
3.6	Concrete Floors- w/ forms/reinf (CY)	\$49.00					\$176	Iraqi Team Price Quote

Bani Sa'ad Prison Facility Baghdad, Iraq								
Phase I								
Grid: 38S MC 56141 13828 (MGRS)								
6-Sep-03								
Amount Needed	Description	Material Cost	MC*.75	Labor Cost	LC*.34	Equip. Cost	Total Cost	Means Reference
2	Frame Rough Opening for Windows	\$25.00					\$50	
2	High Security Bars	\$100.00					\$200	Bani Sa'ad Prison Facility Assessment
1	Exterior -M Door & Hrdwr (EA)	\$200.00					\$200	Historic
1	Frame Rough Opening for Doors	\$25.00					\$25	
1	Dbl. Door Frame (EA)	\$100.00					\$100	Bani Sa'ad Prison Facility Assessment
225	Roofing- Built-Up Ply (SF)	\$1.00					\$225	Historic
225	Roofing- Sand & Stone (SF)	\$0.65					\$146	Badoosh Prison Contr. Price
225	Sealing Roof	\$0.37					\$83	Mosul Courthouse Contr. Price
60	Roof Flashing (LF)	\$0.35	\$0.26	\$1.47	\$0.50		\$46	Means 07650-600-0010
160	Roof Downspouts-4 (LF)	\$1.51	\$1.13	\$2.01	\$0.68		\$291	Means 07710-400-0700
60	Roof Parapet (LF)	\$2.00	\$1.50	\$2.34	\$0.80		\$138	
4	Roofing Splash Blocks (EA)	\$10.00					\$40	Historic
1352	Paint- 1 primer coat/2 latex coats (SF)	\$0.16					\$216	Badoosh Prison Contr. Price
480	Paint- Oil Base Wainscott (SF)	\$0.18					\$86	Badoosh Prison Contr. Price
1352	Plaster- Exterior/Interior (SF)	\$0.37					\$500	Iraqi Team Price Quote
72	Metal Intake Louver	\$25.00					\$1,800	
1	Metal Roof Hatch Ladder (EA)	\$1,050.00	\$787.50	\$72.00	\$24.48		\$812	Means 07710-860-0010
1	Metal Roof Hatch (EA)	\$100.00					\$100	
1	Cut Roof Opening	\$250.00					\$250	Bani Sa'ad Prison Facility Assessment
1	Caulking/Sealant	\$100.00					\$100	
	Generator Bldg. Subtotal						\$6,859	
2	(2) Generator Bldgs Subtotal	\$6,859					\$13,718	
	Architectural- Facilities Subtotal						\$907,894	
Equipment								
	Administrative / Medical Clinic							
	Medical Equipment		\$20,000				\$20,000	Approx. Cost for Basic Set-up
	Dining Facility							
	Kitchen Equipment		\$77,295				\$77,295	TCMS- Equipment Cost
	Specialities							
1	Flagpole	\$755.00	\$566.25	\$290.00	\$98.60	\$122.00	\$787	Means 10355-0400-0300

Bani Sa'Ad Prison Facility								
Baghdad, Iraq								
Phase I								
Grid: 38S MC 56141 13828 (MGRS)								
6-Sep-03								
Amount Needed	Description	Material cost	MC*.75	Labor Cost	LC*.34	Equip. Cost	Total Cost	Means Reference
15	Exterior Signage- Bldg & Street (EA)	\$66.00	\$49.50	\$16.00	\$5.44		\$824	Means 10430-200-4800
12	Fire Extinguisher Cab. & Extinguisher	\$120.00					\$1,440	
Equipment Subtotal							\$100,3461	
Furnishings								
Administrative / Medical Clinic								
8	Desk	\$350					\$2,800	Fest-A Price Quote- Al Rescue Police Station
16	Chairs	\$50					\$800	
2	Beds	\$50					\$100	Fest-A Price Quote- Al Rescue Police Station
2	Television	\$300					\$600	Fest-A Price Quote- Al Rescue Police Station
1	Refrigerator	\$600					\$600	Fest-A Price Quote- Al Rescue Police Station
8	Computers	\$1,000					\$8,000	Fest-A Price Quote- Al Rescue Police Station
1	Copier	\$1,000					\$1,000	Fest-A Price Quote- Al Rescue Police Station
8	File Cabinet	\$25					\$200	Fest-A Price Quote- Al Rescue Police Station
2	Sofa & Chair Set	\$150					\$300	Fest-A Price Quote- Al Rescue Police Station
3	Printer	\$100					\$300	Fest-A Price Quote- Al Rescue Police Station
4	5-Shelving Unit	\$75					\$300	Fest-A Price Quote- Al Rescue Police Station
1	Conference Table & 6 Chairs	\$300					\$300	Fest-A Price Quote- Al Rescue Police Station
1	Microwave	\$300					\$300	Fest-A Price Quote- Al Rescue Police Station
8	Lockers 2Tier 12"x18"x36" (EA)	155	\$116.25	13.35	\$4.54		\$966	Means 10505-500-0430
Administrative / Medical Subtotal							\$16,566	
Dining Facility								
2	Desk	\$350					\$700	Fest A Price Quote Al Rescue Police Station
6	Chars	\$50					\$300	
1	Television	\$300					\$300	Fest-A Price Quote- Al Rescue Police Station
1	Refrgerator	\$600					\$600	Fest-A Price Quote- Al Rescue Police Station
2	Computers	\$1,000					\$2,000	Fest-A Price Quote- Al Rescue Police Station
2	File Cabinet	\$25					\$50	Fest-A Price Quote- Al Rescue Police Station
1	Printer	\$100					\$100	Fest-A Price Quote Al Rescue Police Station
2	5-Shelving Unit	\$75					\$150	Fest-A Price Quote- Al Rescue Police Station
1	Microwave	\$300					\$300	Fest-A Price Quote- Al Rescue Police Station
27	Table (3 x 6)	\$60					\$1,620	

Bani Sa'ad Prison Facility Baghdad, Iraq								
Phase I								
Grid: 38S MC 56141 13828 (MGRS)								
6-Sep-03								
Amount Needed	Description	Material cost	MC*.75	Labor Cost	LC*.34	Equip. Cost	Total Cost	Means Reference
162	Chairs	\$40					\$6,480	
20	Lockers 2Tier 12"x18"x36" (EA)	155	\$116.25	13.35	\$4.54		\$2,416	Means 10505-500-0430
	Dining Facility Subtotal						\$15,016	
	Guard House							
2	Desk	\$350					\$700	Fest-A Price Quote- Al Rescue Police Station
6	Chairs	\$50					\$300	
1	Refrigerator	\$600					\$600	Fest-A Price Quote- Al Rescue Police Station
1	Television	\$300					\$300	Fest-A Price Quote- Al Rescue Police Station
2	Computers	\$1,000					\$2,000	Fest-A Price Quote- Al Rescue Police Station
2	File Cabinet	\$25					\$50	Fest-A Price Quote- Al Rescue Police Station
1	Printer	\$100					\$100	Fest-A Price Quote- Al Rescue Police Station
1	5-Shelving Unit	\$75					\$75	Fest-A Price Quote- Al Rescue Police Station
1	Microwave	300					\$300	Fest-A Price Quote- Al Rescue Police Station
1	Sofa & Chair Set	\$150					\$150	Fest-A Price Quote- Al Rescue Police Station
2	Lockers 2Tier 12"x18"x36" (EA)	155	\$116.25	13.35	\$4.54		\$242	Means 10505-500-0430
	Guard House Subtotal						\$4,817	
	Guard Tower							
1	Desk	\$350					\$350	Fest-A Price Quote- Al Rescue Police Station
2	Chairs	\$50					\$100	
1	Refrigerator	\$600					\$600	Fest-A Price Quote- Al Rescue Police Station
2	Lockers 2Tier 12"x18"x36" (EA)	155	\$116.25	13.35	\$4.54		\$242	Means 10505-500-0430
	Guard Tower Subtotal						\$1,292	
	Learning Center							
4	Desk	\$350					\$1,400	Fest-A Price Quote- Al Rescue Police Station
50	Chairs	\$50					\$2,500	
2	Television	\$300					\$600	Fest-A Price Quote- Al Rescue Police Station
4	Computers	\$1,000					\$4,000	Fest-A Price Quote- Al Rescue Police Station
2	File Cabinet	\$25					\$50	Fest-A Price Quote- Al Rescue Police Station
2	Printer	\$100					\$200	Fest-A Price Quote- Al Rescue Police Station
6	5-Shelving Unit	\$75					\$450	Fest-A Price Quote- Al Rescue Police Station
1	Sofa & Chair Set	\$150					\$150	Fest-A Price Quote- Al Rescue Police Station

Bani Sa'Ad Prison Facility								
Baghdad, Iraq								
Phase I								
Grid 38S MC 56141 13828 (MGRS)								
6-Sep 03								
Amount Needed	Description	Material Cost	MC*.75	Labor Cost	LC*.34	Equip. Cost	Total Cost	Means Reference
4	Conference Table & 6 Chairs	\$300					\$1,200	Fest-A Price Quote- Al Rescue Police Station
8	Lockers 2Tier 12"x18"x36" (EA)	155	\$116.25	13.35	\$4.54		\$966	Means 10505-500-0430
	Learning Center Subtotal						\$11,516	
	2-Man Cell Prison Fac. (88 Prisoners)							
2	Desk	\$350					\$700	Fest-A Price Quote- Al Rescue Police Station
6	Chairs	\$50					\$300	
1	Refrigerator	\$600					\$600	Fest-A Price Quote- Al Rescue Police Station
1	Television	\$300					\$300	Fest-A Price Quote- Al Rescue Police Station
2	Computers	\$1,000					\$2,000	Fest-A Price Quote- Al Rescue Police Station
4	File Cabinet	\$25					\$100	Fest-A Price Quote- Al Rescue Police Station
1	Printer	\$100					\$100	Fest-A Price Quote- Al Rescue Police Station
2	5-Shelving Unit	\$75					\$150	Fest-A Price Quote- Al Rescue Police Station
1	Microwave	300					\$300	Fest-A Price Quote- Al Rescue Police Station
88	Beds	40					\$3,520	
8	Lockers 2Tier 12"x18"x36" (FA)	155	\$116.25	13.35	\$4.54		\$966	Means 10505-500-0430
	2-Man/Cell Prison Fac. Subtotal						\$9,036	
2	(2) 2-Man Cell Prison Fac. Subtotal	\$9,036.31					\$18,073	
	27-Man Cell Prison (216 Pop.) 2-Bldgs							
3	Desk	\$350					\$1,050	Fest-A Price Quote- Al Rescue Police Station
9	Chairs	\$50					\$450	
1	Refrigerator	\$600					\$600	Fest-A Price Quote- Al Rescue Police Station
1	Television	\$300					\$300	Fest-A Price Quote- Al Rescue Police Station
2	Computers	\$1,000					\$2,000	Fest-A Price Quote- Al Rescue Police Station
4	File Cabinet	\$25					\$100	Fest-A Price Quote- Al Rescue Police Station
1	Printer	\$100					\$100	Fest-A Price Quote- Al Rescue Police Station
2	5-Shelving Unit	\$75					\$150	Fest-A Price Quote- Al Rescue Police Station
1	Microwave	300					\$300	Fest-A Price Quote- Al Rescue Police Station
216	Beds	40					\$8,640	
8	Lockers 2Tier 12"x18"x36" (EA)	155	\$116.25	13.35	\$4.54		\$966	Means 10505-500-0430
	Group 27-Man/Cell Prison Subtotal						\$14,656	
2	(2) Group 27-Man/Cell Bldgs Subtotal	\$14,656.31					\$29,313	

Bani Sa'Ad Prison Facility								
Baghdad, Iraq								
Phase I								
Grid: 38S MC 56141 13828 (MGRS)								
6-Sep-03								
Amount Needed	Description	Material Cost	MC*.75	Labor Cost	LC*.34	Equip. Cost	Total Cost	Means Reference
	Furnishings Subtotal						\$96,592	
Mechanical								
128	w/c	80.00					10,240.00	Badoosh bid
18	water heater	250.00					4,500.00	Badoosh bid
22	urinals	60.00					1,320.00	Badoosh bid
35	showers	40.00					1,400.00	Badoosh bid
146	wash basins	75.00					10,950.00	Badoosh bid
6	kitchen sink	130.00					780.00	Badoosh bid
1	a/c 25 ton cap	25,000.00					25,000.00	Badoosh bid
1	make-up water tank	220.00					220.00	Badoosh bid
38	7500cfm evaporative coolers	600.00					22,800.00	Badoosh bid
120	25mm pipe(m)	10.00					1,200.00	
320	18mm water pipe(m)	8.00					2,560.00	
120	12mm water pipe (m)	5.00					600.00	
56	12mm water taps	10.00					560.00	
1	water treatment plant	200,000.00					200,000.00	
1	25000 gal elevated water tank	110,000.00					110,000.00	
1	waste water plant	432,000.00					432,000.00	
1200	sewer line pipe(ft)	6.15	4.61	6.60	2.24	0.99	9,415.80	
900	external water line pipe(ft)	9.55	7.16	5.05	1.72	1.25	9,116.55	
7	External Septic tank	750.00					5,250.00	
1	Sewage Lift Station	10,000.00					10,000.00	
1000	3" steel pipe internal (ft)	2.00		1.00			3,000.00	
1000	4" sewer pipe (ft)	0.50		4.00			4,500.00	
200	18mm water pipe(m)	8.00					1,600.00	
1	Heating system	75,000.00					75,000.00	
1	Admin / Clinic	\$6.95	\$2.09	3,000			\$6,255	17100-550-2900
2	216 Person Cell Block	\$3.24	\$0.97	14,300			\$27,799	17100-500-2900
2	88 Person Cell Block	\$3.24	\$0.97	12,750			\$24,786	17100-500-2900

Bani Sa'ad Prison Facility Baghdad, Iraq								
Phase I								
Grd: 38S MC 56141 13828 (MGRS)								
6-Sep-03								
Amount Needed	Description	Material Cost	MC*.75	Labor Cost	LC*.34	Equip. Cost	Total Cost	Means Reference
1	Mosque/Learning Center	\$7,20	\$2.16	2,000			\$4,320	17100-190-2900
1	Dining/Laundry	\$5,85	\$1.76	4,800			\$8,424	17100-150-2900
1	Guard House	\$5.30	\$1.59	400			\$636	17100-610-2900
8	Guard Towers	\$82.00					\$656	IFEST
2	Diesel Generator Buildings	\$3.24	\$0.97	225			\$437	17100-500-2900
2	Diesel Generator (200kw)					\$23,000	\$46,000	Badoosh Bid
10	Move / Add Power / Lighting Poles & Wire	\$75.00					\$750	IFEST
54	Ext Lts Mercury lamp 500W w/holder & wiring over door	\$2		\$4			\$864	IFEST
1	Telephone Exchange with (50) Internal Lin	\$3,000		\$1,000			\$4,000	IFEST
10	Yard Flood Light (150 Watt Low Pressure Sodium Light, Power Pole Mounted)	\$250					\$2,500	Basrah Prison Est
1	Test Existing Transformer	\$350					\$350	Badoosh Bid
335	Cable from Pole to Buildings(m)	\$50					\$16,750	Badoosh Bid
	Electrical Phase I Subtotal						\$144,528	
TOTAL PROJECT COST							\$3,932,375	

Bani Sa'ad Prison Facility								
Baghdad, Iraq								
Phase 2								
Grid 385 MC 56141 13828 (MGRS)								
G-Seq-03								
Amount Needed	Description	Material cost	MC*.75	Labor Cost	LC*.34	Equip. Cost	Total Cost	Means Reference
1	Miscellaneous Equipment Rental					\$2,000	\$2,000	Historical Data
1	General Site Clean-Up/Removal					\$2,000	\$2,000	Mosul Courthouse Bid Price
1	General Bldg Clean-up					\$500	\$500	Historical Data
84925	Termite Treatment (SF)		\$0.05			\$0.02	\$6,945	Mosul Courthouse Bid Price
1	Mobilization / Demobilization					\$3,000	\$3,000	Historical Data
General Requirement Subtotal							\$13,4451	
Civil								
9	Personnel Gates (EA)	\$450.00		\$50			\$4,500	Basara Prison
2	Maintenance Gates (EA)	\$1,500.00		\$500			\$4,000	Basara Prison
2240	Interior Security Fence Wall (LF)	\$75.00		\$13			\$197,120	Basara Prison
2240	6 Razor Wires on Wall Top (LF)	\$3.86	\$2.90	\$1.66	\$0.56	\$0.07	\$7,906	Means
2083	Roadway PCC (SY)	\$16.00		\$1			\$35,411	I Fest Quote
1420	Concrete Sidewalk (LF)	\$3.50	\$2.63	\$3.40	\$1.16		\$5,369	02775 Sidewalks
2	Septic System for Phase 1 Unit	\$750.00					\$1,500	Basara Prison
Civil Subtotal							\$255,8061	
Architectural								
Dining / Laundry Facility (SF)								
(Dining Facility 120'x40')								
51	Concrete Footings- w/ forms/reinf. (CY)	\$49.00					\$2,499	Iraqi Team Price Quote
9	Conc Col/Ftg w/ forms/reinf. (CY)	\$49.00					\$441	Iraqi Team Price Quote
168	Concrete Roof- w/ forms/reinf. (CY)	\$49.00					\$8,232	Iraqi Team Price Quote
89	Concrete Walls- w/ forms/reinf. (CY)	\$49.00					\$4,361	Iraqi Team Price Quote
89	Concrete Floors- w/ forms/reinf. (CY)	\$49.00					\$4,361	Iraqi Team Price Quote
22	3mm Plexi-Glass & Frames- 3x4 (SF)	\$60.00					\$1,320	Historic
22	Frame Rough Opening for Windows	\$25.00					\$550	
22	Window Frame	\$25.00					\$550	Bani Sa' ad Prison Facility Assessment
22	High Security Bars	\$40.00					\$880	Bani Sa' ad Prison Facility Assessment
4	Dbl - Ext HM Door, Frame & Hrdwr (EA)	\$170.00					\$680	Bani Sa' ad Prison Facility Assessment
4	Frame Rough Opening for Doors	\$25.00					\$100	

Bani Sa'Ad Prison Facility								
Baghdad, Iraq								
Phase 2								
Grid 38S MC 56141 13828 (MGRS)								
6 Sep-03								
Amount Needed	Description	Material Cost	MC*.75	Labor Cost	LC*.34	Equip. Cost	Total Cost	Means Reference
4	Dbl. Door Frame (EA)	\$100.00					\$400	Bani Sa'ad Prison Facility Assessment
1	Exterior HM Door & Hrdwr (EA)	\$70.00					\$70	Historic
1	Frame Rough Opening for Doors	\$25.00					\$25	
1	Door Frame (EA)	\$75.00					\$75	Bani Sa'ad Prison Facility Assessment
1	Interior Wood Door & Hrdwr (EA)	\$50.00					\$50	Historic
1	Frame Opening for Doors	\$25.00					\$25	
1	Door Frame (EA)	\$75.00					\$75	Bani Sa'ad Prison Facility Assessment
9	Interior HM Door & Hrdwr (EA)	\$50.00					\$450	Historic
9	Frame Rough Opening for Doors	\$25.00					\$225	
9	Door Frame (EA)	\$75.00					\$675	Bani Sa'ad Prison Facility Assessment
4800	Roofing- Built-Up Ply (SF)	\$1.00					\$4,800	Historic
4800	Roofing- Sand & Stone (SF)	\$0.65					\$3,120	Badoosh Prison Contr. Price
4800	Sealing Roof	\$0.37					\$1,776	Mosul Courthouse Contr. Price
320	Roof Flashing (LF)	\$0.35	\$0.26	\$1.47	\$0.50		\$244	Means 07650-600-0010
40	Roof Downspouts 4 (LF)	\$1.51	\$1.13	\$2.01	\$0.68		\$73	Means 07710-400-0700
320	Roof Parapet (LF)	\$2.00	\$1.50	\$2.34	\$0.80		\$735	Badoosh Prison Contr. Price
4	Roofing Splash Blocks (EA)	\$10.00					\$40	Historic
17920	Paint- 1 primer coat/2 latex coats (SF)	\$0.16					\$2,867	Badoosh Prison Contr. Price
1280	Paint- Oil Base Wainscoll (SF)	\$0.18					\$230	Badoosh Prison Contr. Price
6720	Plaster- Exterior (SF)	\$0.37					\$2,486	Iraqi Team Price Quote
11200	Plaster- Interior (SF)	\$0.37					\$4,144	Iraqi Team Price Quote
2000	Ceramic Floor, Wall & Shower Tile	\$2.74					\$5,480	Iraqi Team Price Quote
2800	Floor Tile Pavers	\$1.40					\$3,920	Bani Sa'ad Prison Facility Assessment
1	Metal Roof Hatch Ladder (EA)	\$1,050.00	\$787.50	\$72.00	\$24.48		\$812	Means 07710-860-0010
1	Metal Roof Hatch Ladder (EA)	\$100.00					\$100	
1	Cut Roof Opening	\$250.00					\$250	Bani Sa'ad Prison Facility Assessment
4800	Drop Ceiling (SF)	\$0.93					\$4,464	Badoosh Prison Contr. Price
6	Bathroom Stall Doors	\$20.00					\$120	Bani Sa'ad Prison Facility Assessment
4	Bathroom Mirrors	\$10.00					\$40	Bani Sa'ad Prison Facility Assessment
1	Caulking/Sealant	\$100.00					\$100	
25	Wood Cabinets- Upper/Lower (LF)	\$140.00	\$105.00	\$12.00	\$4.08		\$2,727	Means 06410-100-0500
25	Wood Cabinet Hardware	\$7.50	\$5.63	\$3.53	\$1.20		\$171	Means 06410-230-2240
6	Bulletin Boards (EA)	\$128.00	\$96.00	\$30.00	\$10.20		\$637	Means 10120-940-2160
	Dining Facility Subtotal						\$65,380	

Bani Sa'Ad Prison Facility								
Baghdad, Iraq								
Phase 2								
Grid: 38S MC 56141 13828 (MGRS)								
6-Sep-03								
Amount Needed	Description	Material Cost	MC*.75	Labor Cost	LC*.34	Equip. Cost	Total Cost	Means Reference
	Learning Center (SF)							
	(Learning House 40'x50')							
43	Concrete Footings- w/ forms/reinf. (CY)	\$49.00					\$2,107	Iraqi Team Price Quote
44	Concrete Roof- w/ forms/reinf. (CY)	\$49.00					\$2,156	Iraqi Team Price Quote
100	Concrete Walls- w/ forms/reinf. (CY)	\$49.00					\$4,900	Iraqi Team Price Quote
37	Concrete Floors- w/ forms/reinf. (CY)	\$49.00					\$1,813	Iraqi Team Price Quote
192	3mm Plexi-Glass & Frames- 6x4 (SF)	\$60.00					\$11,520	Historic
1	Mosque Leaded Stain Glass (EA)	\$600.00					\$600	
8	Frame Rough Opening for Windows	\$25.00					\$200	
8	Window Frame	\$25.00					\$200	Bani Sa'ad Prison Facility Assessment
8	High Security Bars	\$40.00					\$320	Bani Sa'ad Prison Facility Assessment
4	Dbl - Ext HM Door & Hrdwr (EA)	\$170.00					\$680	Bani Sa'ad Prison Facility Assessment
4	Frame Rough Opening for Doors	\$25.00					\$100	
2	Dbl Door Frame (EA)	\$100.00					\$200	Bani Sa'ad Prison Facility Assessment
3	Exterior HM Door & Hrdwr (EA)	\$70.00					\$210	Historic
3	Frame Rough Opening for Doors	\$25.00					\$75	
3	Door Frame (EA)	\$75.00					\$225	Bani Sa'ad Prison Facility Assessment
4	Interior Wood Door & Hrdwr (EA)	\$50.00					\$200	Historic
4	Door Frame for Doors	\$25.00					\$100	
2000	Roofing- Built-Up Ply (SF)	\$1.00					\$2,000	Historic
2000	Roofing- Sanc & Stone (SF)	\$0.65					\$1,300	Badoosh Prison Contr. Price
2000	Sealing Roof	\$0.37					\$740	Mosul Courthouse Contr. Price
180	Roof Flashing (LF)	\$0.35	\$0.26	\$1.47	\$0.50		\$137	Means 07650-600-0010
40	Roof Downspouts-4 (LF)	\$1.51	\$1.13	\$2.01	\$0.68		\$73	Means 07710-400-0700
180	Roof Parapet (LF)	\$2.00	\$1.50	\$2.34	\$0.80		\$413	
4	Roofing Splash Blocks (EA)	\$10.00					\$40	Historic
10060	Paint- 1 primer coat/2 latex coats (SF)	\$0.16					\$1,610	Badoosh Prison Contr. Price
4024	Paint- Oil Base Wainscott (SF)	\$0.18					\$724	Badoosh Prison Contr. Price
1800	Plaster- Exterior (SF)	\$0.37					\$666	Iraqi Team Price Quote
8260	Plaster- Interior (SF)	\$0.37					\$3,056	Iraqi Team Price Quote
720	Ceramic Floor, Wall & Shower Tile	\$2.74					\$1,973	Iraqi Team Price Quote
4	Bathroom Stall Doors	\$20.00					\$80	Bani Sa'ad Prison Facility Assessment

Bani Sa'ad Prison Facility								
Baghdad, Iraq								
Phase 2								
Gnd: 38S MC 56141 13828 (MGRS)								
6-Sep-03								
Amount Needed	Description	Material Cost	MC*.75	Labor Cost	LC*.34	Equip. Cost	Total Cost	Means Reference
4	Mirrors	\$10.00					\$40	
1	Metal Roof Hatch Ladder (EA)	\$1,050.00	\$787.50	\$72.00	\$24.48		\$812	Means 07710-860-0010
1	Metal Roof Hatch Ladder (EA)	\$100.00					\$100	
1	Cut Roof Opening	\$250.00					\$250	Bani Sa'ad Prison Facility Assessment
2000	Drop Ceiling (SF)	\$0.93					\$1,860	Badoosh Prison Contr. Price
800	Mosque Wood Interior Finish (SY)	\$1.00					\$800	Historic
2000	Floor Tile Pavers	\$1.40					\$2,800	Bani Sa'ad Prison Facility Assessment
1	Caulking/Sealant	\$100.00					\$100	
2000	Sound Asorbing Wall Panels	\$7.35	\$5.51	\$0.80	\$0.27		\$11,569	Means 09840 100-0710
150	Wood Cabinets- Upper/Lower (LF)	\$140.00	\$105.00	\$12.00	\$4.08		\$16,362	Means 06410-100-0500
130	Wood Cabinet Hardware	\$7.50	\$5.63	\$3.53	\$1.20		\$887	Means 06410-230-2240
6	Bullentin Boards (EA)	\$128.00	\$96.00	\$30.00	\$10.20		\$637	Means 10120-940 2160
1	Mosque Alter Equipment	\$1,725.00	\$1,293.75	\$171.00	\$58.14		\$1,352	Means 11040-250-0020
1	Library Equipment- Std. (EA)	\$600.00	\$375.00				\$375	
60	Library Shelving (LF)	\$156.00	\$117.00	\$20.00	\$6.80		\$7,428	Means 11051-400-0300
10	Library Magazine Rack (LF)	\$176.00	\$132.00	\$21.00	\$7.14		\$1,391	Means 11051-400-1400
	Learning Center Subtotal						\$85,162	
	2-Man Cell Prison (164 Pop.)							
	(2 Buildings Ea. Bldg. 27,200 GSF)							
483	Concrete Footings- w/ forms/reinf. (CY)	\$49.00					\$23,667	Iraqi Team Price Quote
1029	Concrete Roof- w/ forms/reinf. (CY)	\$49.00					\$50,421	Iraqi Team Price Quote
1221	Concrete Walls- w/ forms/reinf. (CY)	\$49.00					\$59,829	Iraqi Team Price Quote
1005	Concrete Floors w/ forms/reinf. (CY)	\$49.00					\$49,245	Iraqi Team Price Quote
102	3mm Plexi-Glass & Frames- 3x4 (SF)	\$60.00					\$6,120	Historic
102	Frame Rough Opening for Windows	\$25.00					\$2,550	
102	Window Frame	\$25.00					\$2,550	Bani Sa'ad Prison Facility Assessment
102	High Security Bars	\$40.00					\$4,080	Bani Sa'ad Prison Facility Assessment
108	High Security Door Locks (LA)	\$151.00					\$16,308	Bani Sa'ad Prison Facility Assessment
10	5-Cage Drs (Hallway) 9x12 (SF)	\$6.40					\$64	Bani Sa'ad Prison Facility Assessment
5888	92-Cell Doors 8x8 (SF)	\$5.60					\$32,973	Bani Sa'ad Prison Facility Assessment
2	Dbt Ext HM Door & Hrdwr (EA)	\$70.00					\$140	Historic
2	Frame Rough Opening for Doors	\$25.00					\$50	

Bani Sa'Ad Prison Facility								
Baghdad, Iraq								
Phase 2								
Grid: 38S MC 56141 13828 (MGRS)								
6-Sep-03								
Amount Needed	Description	Material cost	MC*.75	Labor Cost	LC*.34	Equip. Cost	Total Cost	Means Reference
2	Dbl. Door Frame (EA)	\$100.00					\$200	Bani Sa'ad Prison Facility Assessment
6	Sngl Ext HM Door & Hrdwr (EA)	\$70.00					\$420	Historic
6	Frame Rough Opening for Doors	\$25.00					\$150	
6	Door Frame (EA)	\$75.00					\$450	
12	Interior HM Door & Hrdwr (EA)	\$50.00					\$600	Historic
12	Frame Rough Opening for Doors	\$25.00					\$300	
12	Door Frame (EA)	\$75.00					\$900	
27918	Roofing- Built-Up Ply (SF)	\$1.00					\$27,918	Historic
27918	Roofing- Sand & Stone (SF)	\$0.65					\$18,147	Badoosh Prison Contr. Price
27918	Sealing Roof	\$0.37					\$10,330	Mosul Courthouse Contr. Price
826	Root Flashing (LF)	\$0.35	\$0.26	\$1.47	\$0.50		\$630	Means 07650-600-0010
12	Roof Downspouts-4 (LF)	\$1.51	\$1.13	\$2.01	\$0.68		\$22	Means 07710-400-0700
826	Root Parapet (LF)	\$2.00	\$1.50	\$2.34	\$0.80		\$1,896	
12	Roofing Splash Blocks (EA)	\$10.00					\$120	Historic
78260	Paint- 1 primer coat/2 latex coats (SF)	\$0.16					\$12,522	Badoosh Prison Contr. Price
31302	Paint- Oil Base Wainscott (SF)	\$0.18					\$5,634	Badoosh Prison Contr. Price
8250	Plaster- Exterior (SF)	\$0.37					\$3,053	Iraqi Team Price Quote
70010	Plaster Interior (SF)	\$0.37					\$25,904	
8554	Ceramic Floor, Wall & Shower Tile	\$2.74					\$23,438	Iraqi Team Price Quote
20	Bathroom Stall Doors	\$20.00					\$400	Bani Sa'ad Prison Facility Assessment
32	Mirrors	\$10.00					\$320	
2	Metal Roof Hatch Ladder (EA)	\$1,050.00	\$787.50	\$72.00	\$24.48		\$1,624	Means 07710-860-0010
2	Metal Roof Hatch (EA)	\$100.00					\$200	
2	Cut Roof Opening	\$250.00					\$500	Bani Sa'ad Prison Facility Assessment
792	Drop Ceiling (SF)	\$0.93					\$737	Badoosh Prison Contr. Price
6	Caulking/Sealant	\$100.00					\$600	
4	Bulletin Boards (EA)	\$128.00	\$96.00	\$30.00	\$10.20		\$425	Means 10*20-940-2160
	2-Man Cell Prison Subtotal						\$385,434	
	2 (2)-Man Cell Prison Subtotal	\$385,434					\$770,868	
	Group 27-Man/Cell Prison (216 Pop.)							
	(2 Buildings- Ea. Bldg. 14,300 GSF)							
254	Concrete Footings- w/ forms/reinf. (CY)	\$49.00					\$12,446	Iraqi Team Price Quote
283	Concrete Roof- w/ forms/reinf (CY)	\$49.00					\$13,867	Iraqi Team Price Quote

Bani Sa'Ad Prison Facility								
Baghdad, Iraq								
Phase Z								
Grid: 38S MC 56141 13828 (MGRS)								
6-Sep-03								
Amount Needed	Description	Material Cost	MC*.75	Labor Cost	LC*.34	Equip. Cost	Total Cost	Means Reference
264	Concrete Walls- w/ forms/reinf. (CY)	\$49.00					\$12,936	Iraqi Team Price Quote
265	Concrete Floors- w/ forms/reinf. (CY)	\$49.00					\$12,985	Iraqi Team Price Quote
27	3mm Plexi-Glass & Frames- 3x4 (SF)	\$60.00					\$1,620	Historic
27	Frame Rough Opening for Windows (FA)	\$25.00					\$675	Bani Sa'ad Prison Facility Assessment
27	Window Frame (EA)	\$25.00					\$675	Bani Sa'ad Prison Facility Assessment
27	High Security Bars (EA)	\$40.00					\$1,080	Bani Sa'ad Prison Facility Assessment
240	2-Cage Drs (Hallway) 10x12 (SF)	\$6.40					\$1,536	Bani Sa'ad Prison Facility Assessment
896	8-Cell Doors 14x8 (SF)	\$5.60					\$5,018	Bani Sa'ad Prison Facility Assessment
10	High Security Door Locks (EA)	\$151.00					\$1,510	Bani Sa'ad Prison Facility Assessment
1	Single Ext. HM Dr. & Hrdwr (EA)	\$70.00					\$70	Historic
1	Frame Rough Opening for Doors	\$25.00					\$25	
1	Door Frame (EA)	\$75.00					\$75	
2	Double Ext. HM Dr. & Hrdwr (EA)	\$170.00					\$340	
2	Frame Rough Opening for Doors	\$25.00					\$50	
2	Dbl. Door Frame (EA)	\$100.00					\$200	Bani Sa'ad Prison Facility Assessment
4	Interior HM Door & Hrdwr (FA)	\$50.00					\$200	
4	Frame Rough Opening for Doors	\$25.00					\$100	
1	Door Frame (EA)	\$75.00					\$75	
14300	Roofing- Rudi-Up Ply (SF)	\$1.00					\$14,300	Historic
14300	Roofing- Sand & Stone (SF)	\$0.65					\$9,295	Badoosh Prison Contr. Price
14300	Sealing Roof	\$0.37					\$5,291	Mosul Courthouse Contr. Price
480	Roof Edge Flashing (LF)	\$0.35	\$0.26	\$1.47	\$0.50		\$366	Means 07650-600-0010
40	Roof Downspouts-4 (LF)	\$1.51	\$1.13	\$2.01	\$0.68		\$73	Means 07710-400-0700
480	Roof Parapet (LF)	\$2.00	\$1.50	\$2.34	\$0.80		\$1,102	
4	Roofing Splash Blocks (FA)	\$10.00					\$40	Historic
23800	Paint- 1 primer coat/2 latex coats (SF)	\$0.16					\$3,808	Badoosh Prison Contr. Price
5384	Paint- Oil Base Wainscott (SF)	\$0.18					\$969	Badoosh Prison Contr. Price
4400	Plaster- Exterior (SF)	\$0.37					\$1,628	Iraqi Team Price Quote
19400	Plaster- Interior (SF)	\$0.37					\$7,178	Iraqi Team Price Quote
1420	Ceramic Floor, Wall & Shower Tile	\$2.74					\$3,891	Iraqi Team Price Quote
6	Bathroom Stall Doors	\$20.00					\$120	Bani Sa'ad Prison Facility Assessment
6	Mirrors	\$10.00					\$60	
1	Metal Roof Hatch Ladder (EA)	\$1,050.00	\$787.50	\$72.00	\$24.48		\$812	Means 07710-860-0010
1	Metal Roof Hatch (FA)	\$100.00					\$100	

Bani Sa'Ad Prison Facility								
Baghdad, Iraq								
Phase 2								
Grid: 38S MC 56141 13828 (MGRS)								
6-Sep-03								
Amount Needed	Description	Material Cost	MC* 75	Labor Cost	LC* 34	Equip. Cost	Total Cost	Means Reference
1	Cut Roof Opening	\$250.00					\$250	Bani Sa' ad Prison Facility Assessment
1100	Drop Ceiling (SF)	\$0.93					\$1,023	Badoosh Prison Contr. Price
1	Caulking/Sealant	\$100.00					\$100	
2	Bulletin Boards (FA)	\$128.00	\$96.00	\$30.00	\$10.20		\$212	Means 10120-940-2160
	Group 27-Man/Cell Prison Subtotal						\$116,100	
2	(2) Group 27-Man/Cell Bldgs Subtotal	\$116,100					\$232,201	
	Generator Building (SF)							Iraq Team Price (Total Fac. approx. \$20/sq.ft.)
6.6	Concrete Footings- w/ forms/reinf. (CY)	\$49.00					\$323	Iraq Team Price Quote
9	Concrete Roof- w/ forms/reinf. (CY)	\$49.00					\$441	Iraq Team Price Quote
10.4	Concrete Walls- w/ forms/reinf. (CY)	\$49.00					\$510	Iraq Team Price Quote
3.6	Concrete Floors- w/ forms/reinf. (CY)	\$49.00					\$176	Iraq Team Price Quote
2	Frame Rough Opening for Windows	\$25.00					\$50	
2	High Security Bars	\$100.00					\$200	Bani Sa' ad Prison Facility Assessment
1	Exterior HM Door & Hrdwr (EA)	\$200.00					\$200	Historic
1	Frame Rough Opening for Doors	\$25.00					\$25	
1	Dbl. Door Frame (EA)	\$100.00					\$100	Bani Sa' ad Prison Facility Assessment
225	Roofing- Built Up Ply (SF)	\$1.00					\$225	Historic
225	Roofing- Sand & Stone (SF)	\$0.65					\$146	Badoosh Prison Contr. Price
225	Sealing Roof	\$0.37					\$83	Mosul Courthouse Contr. Price
60	Roof Flashing (LF)	\$0.35	\$0.26	\$1.47	\$0.50		\$46	Means 07650-600-0010
160	Roof Downspouts-4 (LF)	\$1.51	\$1.13	\$2.01	\$0.68		\$291	Means 07710-400-0700
60	Roof Parapet (LF)	\$2.00	\$1.50	\$2.34	\$0.80		\$138	
4	Roofing Splash Blocks (EA)	\$10.00					\$40	Historic
1352	Paint- 1 primer coat/2 latex coats (SF)	\$0.16					\$216	Badoosh Prison Contr. Price
480	Paint- Oil Base Wainscott (SF)	\$0.18					\$86	Badoosh Prison Contr. Price
1352	Plaster- Exterior/Interior (SF)	\$0.37					\$500	Iraq Team Price Quote
72	Metal Intake Louver	\$25.00					\$1,800	
1	Metal Roof Hatch Ladder (EA)	\$1,050.00	\$787.50	\$72.00	\$24.48		\$812	Means 07 / 10-860-0010
1	Metal Roof Hatch (EA)	\$100.00					\$100	
1	Cut Roof Opening	\$250.00					\$250	Bani Sa' ad Prison Facility Assessment
1	Caulking/Sealant	\$100.00					\$100	
	Generator Bldg. Subtotal						\$6,859	

Bani Sa'Ad Prison Facility								
Baghdad, Iraq								
Phase 2								
Grid: 38S MC 56141 13828 (MGRS)								
6-Sep-03								
Amount Needed	Description	Material Cost	MC*.75	Labor Cost	LC*.34	Equip. Cost	Total Cost	Means Reference
	Architectural- Facilities Subtotal						\$1,160,490	
Equipment								
	Dining Facility							
	Kitchen Equipment		\$77,295				\$77,295	TCMS- Equipment Cost
	Specialties							
8	Exterior Signage- Bldg & Street (EA)	\$66.00	\$49.50	\$16.00	\$5.44		\$440	Means 10430 200-4800
6	Fire Extinguisher Cab. & Extinguisher	\$120.00					\$720	
	Equipment Subtotal						\$78,455	
Furnishings								
	Dining Facility							
2	Desk	\$350					\$700	Fest-A Price Quote- Al Rescue Police Station
6	Chairs	\$50					\$300	
1	Television	\$300					\$300	Fest-A Price Quote- Al Rescue Police Station
1	Refrigerator	\$600					\$600	Fest-A Price Quote- Al Rescue Police Station
2	Computers	\$1,000					\$2,000	Fest-A Price Quote- Al Rescue Police Station
2	File Cabinet	\$25					\$50	Fest-A Price Quote- Al Rescue Police Station
1	Printer	\$100					\$100	Fest-A Price Quote- Al Rescue Police Station
2	5-Shelving Unit	\$75					\$150	Fest-A Price Quote- Al Rescue Police Station
1	Microwave	\$300					\$300	Fest-A Price Quote- Al Rescue Police Station
27	Table (3 x 6)	\$60					\$1,620	
162	Chairs	\$40					\$6,480	
20	Lockers 2Tier 12"x18"x36" (EA)	155	\$116.25	13.35	\$4.54		\$2,416	Means 10505-500-0430
	Dining Facility Subtotal						\$15,016	
	Learning Center							
4	Desk	\$350					\$1,400	Fest-A Price Quote- Al Rescue Police Station
50	Chairs	\$50					\$2,500	
2	Television	\$300					\$600	Fest-A Price Quote- Al Rescue Police Station
4	Computers	\$1,000					\$4,000	Fest-A Price Quote- Al Rescue Police Station
2	File Cabinet	\$25					\$50	Fest-A Price Quote- Al Rescue Police Station

Bani Sa'Ad Prison Facility								
Baghdad, Iraq								
Phase 2								
Gnd: 38S MC 56141 13828 (MGRS)								
Needed	Description	cost	MC*.75	Cost	LC*.34	Cost	Total Cost	Means Reference
2	Printer	\$100					\$200	Fest-A Price Quote- Al Rescue Police Station
6	5-Shelving Unit	\$75					\$450	Fest-A Price Quote- Al Rescue Police Station
1	Sofa & Chair Set	\$150					\$150	Fest-A Price Quote- Al Rescue Police Station
4	Conference Table & 6 Chairs	\$300					\$1,200	Fest-A Price Quote- Al Rescue Police Station
8	Lockers 2Tier 12"x18"x36" (EA)	155	\$116.25	13.35	\$4.54		\$966	Means 10505-500-0430
	Learning Center Subtotal						\$11,516	
	2-Man Cell Prison Fac. (176 Prisoners)							
2	Desk	\$350					\$700	Fest-A Price Quote- Al Rescue Police Station
6	Chairs	\$50					\$300	
1	Refrigerator	\$600					\$600	Fest-A Price Quote- Al Rescue Police Station
1	Television	\$300					\$300	Fest-A Price Quote- Al Rescue Police Station
2	Computers	\$1,000					\$2,000	Fest-A Price Quote- Al Rescue Police Station
4	File Cabinet	\$25					\$100	Fest-A Price Quote- Al Rescue Police Station
1	Printer	\$100					\$100	Fest-A Price Quote- Al Rescue Police Station
2	5-Shelving Unit	\$75					\$150	Fest-A Price Quote- Al Rescue Police Station
1	Microwave	300					\$300	Fest-A Price Quote- Al Rescue Police Station
76	Beds	40					\$7,040	
8	Lockers 2Tier 12"x18"x36" (EA)	155	\$116.25	13.35	\$4.54		\$966	Means 10505-500-0430
	2-Man/Cell Prison Fac. Subtotal						\$12,556	
2	(2) 2-Man Cell Prison Fac. Subtotal	\$12,556.31					\$25,113	
	27-Man Cell Prison (216 Pop.) 2-Bldgs							
3	Desk	\$350					\$1,050	Fest-A Price Quote- Al Rescue Police Station
9	Chairs	\$50					\$450	
1	Refrigerator	\$600					\$600	Fest-A Price Quote- Al Rescue Police Station
1	Television	\$300					\$300	Fest-A Price Quote- Al Rescue Police Station
2	Computers	\$1,000					\$2,000	Fest-A Price Quote- Al Rescue Police Station
4	File Cabinet	\$25					\$100	Fest-A Price Quote- Al Rescue Police Station
1	Printer	\$100					\$100	Fest-A Price Quote- Al Rescue Police Station
2	5-Shelving Unit	\$75					\$150	Fest-A Price Quote- Al Rescue Police Station
1	Microwave	300					\$300	Fest-A Price Quote- Al Rescue Police Station
216	Beds	40					\$8,640	
8	Lockers 2Tier 12"x18"x36" (EA)	155	\$116.25	13.35	\$4.54		\$966	Means 10505-500-0430

Amount Needed	Description	Material cost	MC*.75	Labor Cost	LC*.34	Equip. Cost	Total Cost	Means Reference
	Group 27-Man/Cell Prison Subtotal						\$14,656	
2	(2) Group 27-Man/Cell Bldgs Subtotal	\$14,656.31					\$29,313	
	Furnishings Subtotal						\$80,957	
Mechanical								
196	w/c	\$80.00					\$15,680.00	
24	water heater	\$250.00					\$6,000.00	
34	unnals	\$60.00					\$2,040.00	
45	showers	\$40.00					\$1,800.00	
240	wash basins	\$75.00					\$18,000.00	
5	kitchen sink	\$130.00					\$650.00	
40	7500cfm evaporative coolers	\$600.00					\$24,000.00	
144	25mm pipe(m)	\$10.00					\$1,440.00	
386	18mm water pipe(m)	\$8.00					\$3,088.00	
144	12mm water pipe (m)	\$5.00					\$720.00	
70	12mm water taps	\$10.00					\$700.00	
1	25000 gal elevated water tank	\$110,000					\$110,000	
600	sewer line pipe(ft)	\$6.15	\$4.61	\$6.60	\$2.24	\$0.99	\$4,707.90	
1080	external water line pipe(ft)	\$9.55	\$7.16	\$5.05	\$1.72	\$1.25	\$10,939.86	
6	External Septic tank	\$750.00					\$4,500.00	
1	Sewage Lift Station	10,000.00					10,000.00	
1200	3" steel pipe internal (ft)	\$2.00		\$1.00			\$3,600.00	
1200	4" sewer pipe (ft)	\$0.50		\$4.00			\$5,400.00	
240	18mm water pipe(m)	\$8.00					\$1,920.00	
1	Heating system	\$5,000.00					\$5,000.00	
	Mechanical Phase I Subtotal						\$310,186	
Electrical								
1	Admin / Clinic	\$6.95	\$2.09	3,000			\$6,255	17100-550-2900
2	216 Person Cell Block	\$3.24	\$0.97	14,300			\$27,799	17100-500-2900
2	184 Person Cell Block	\$3.24	\$0.97	27,200			\$52,877	17100-500-2900
1	Mosque/Learning Center	\$7.20	\$2.16	2,000			\$4,320	17100-190-2900

Bani Sa'Ad Prison Facility								
Baghdad, Iraq								
Phase 2								
Grid: 38S MC 56141 13828 (MGRS)								
6 Sep-03								
Amount Needed	Description	Material Cost	MC*.75	Labor Cost	LC*.34	Equip. Cost	Total Cost	Means Reference
1	Dining/Laundry	\$5.85	\$1.76	4,800			\$8,424	17100-150-2900
1	Diesel Generator Buildings	\$3.24	\$0.97	225			\$219	17100-500-2900
1	Diesel Generator					\$23,000	\$23,000	Badoosh Bid
1	Addition of 10 Phones to System / with wire	\$100.00					\$100	IFEST
5	Move / Add Power / Lighting Poles & Wire	\$75.00					\$375	IFEST
17	Fix Lts Mercury lamp 500W w/holder & wiring over door	\$12		\$4			\$272	IFEST
5	Yard Flood Light (150 Watt Low Pressure Sodium Light, Power Pole Mounted)	\$250					\$1,250	Basrah Prison Est
180	Cable from Pole to Buildings(m)	\$50					\$9,000	Badoosh Bid
	Electrical Phase I Subtotal						\$133,891	
TOTAL PROJECT COST							\$2,265,429	

Bani Sa'Ad Prison Facility								
Baghdad, Iraq								
Phase 3								
Grid: 38S MC 56141 13828 (MGRS)								
6-Sep-03								
Amount Needed	Description	Material cost	MC*.75	Labor Cost	LC*.34	Equip. Cost	Total Cost	Means Reference
1	Miscellaneous Equipment Rental					\$2,000	\$2,000	Historical Data
1	General Site Clean-Up/Removal					\$2,000	\$2,000	Mosul Courthouse Bid Price
1	General Bldg. Clean-up					\$500	\$500	Historical Data
84925	Termite Treatment (SF)		\$0.05			\$0.02	\$5,945	Mosul Courthouse Bid Price
1	Mobilization / Demobilization					\$3,000	\$3,000	Historical Data
(General Requirement Subtotal)							\$13,4451	
Civil								
9	Personnel Gates (EA)	\$450.00		\$50			\$4,500	Basara Prison
2	Maintenance Gates (EA)	\$1,500.00		\$500			\$4,000	Basara Prison
2240	Interior Security Fence Wall (LF)	\$75.00		\$13			\$197,120	Basara Prison
2240	6 Razor Wires on Wall Top (LF)	\$3.86	\$2.90	\$1.66	\$0.56	\$0.07	\$7,906	Means
2083	Roadway PCC (SY)	\$16.00		\$1			\$35,411	I Fest Quote
1420	Concrete Sidewalk (LF)	\$3.50	\$2.63	\$3.40	\$1.16		\$5,369	02775 Sidewalks
2	Septic System for Phase 1 Unit	\$750.00					\$1,500	Basara Prison
Civil Subtotal							\$255,806	
Architectural								
Dining / Laundry Facility (SF)								
(Dining Facility 120'x40')								
51	Concrete Footings- w/ forms/reinf. (CY)	\$49.00					\$2,499	Iraqi Team Price Quote
9	Conc Coll/Ftg- w/ forms/reinf. (CY)	\$49.00					\$441	Iraqi Team Price Quote
168	Concrete Roof- w/ forms/reinf. (CY)	\$49.00					\$8,232	Iraqi Team Price Quote
89	Concrete Walls- w/ forms/reinf. (CY)	\$49.00					\$4,361	Iraqi Team Price Quote
89	Concrete Floors- w/ forms/reinf. (CY)	\$49.00					\$4,361	Iraqi Team Price Quote
22	3mm Plexi-Glass & Frames 3x4 (SF)	\$60.00					\$1,320	Historic
22	Frame Rough Opening for Windows	\$25.00					\$550	
22	Window Frame	\$25.00					\$550	Bani Sa' ad Prison Facility Assessment
22	High Security Bars	\$40.00					\$880	Bani Sa' ad Prison Facility Assessment
4	Dbi - Ext HM Door, Frame & Hrdwr (EA)	\$170.00					\$680	Bani Sa' ad Prison Facility Assessment
4	Frame Rough Opening for Doors	\$25.00					\$100	

60 Day Report - Security

Core Foundation Status: Amber

Key Task	60 Day Target	Status Narrative	Point of Contact	Objective Status	Key Task Status
1	Achieve a Secure and Stable Environment and Transition Responsibility for Maintaining it to Iraqi Security Forces		Foreign Language SA(NSD) Mann or Khalil		Amber
1	Defeat Internal Armed Threats				Green <input type="checkbox"/> <input type="checkbox"/> <input checked="" type="checkbox"/>
1	Conduct operations based on actionable intelligence			Green	
2	Undermine Support for Paramilitaries				Amber <input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/>
1	CO/NCO stipends on regular schedule (SA(NSD)) Conscript stipends paid (SA(NSD))			Green	
2	IOM registration in place (SA(NSD))	All IOM registration forms completed and in NSD possession - data entry ongoing process beyond 30 Sept		Green	
3	Offensive operations (CJTF-7) Civil-military operations (CJTF-7) Information Operations (CJTF-7)	??		Amber	
4	Strategic communications to win popular support, report subversion/anti-coalition cells (CPA)	??		Amber	
3	Deter external aggression and subversion				Amber <input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/>
1	Military operations (CJTF-7)	??		Amber	
2	Civil/military operations (CJTF-7) SA(NSD)			Green	
3	Draft Organizational Strategic Plan (plan to work with GC to provide overarching strategic guidance for Iraqi national security policy and institutions) (SA(NSD))			Green	
4	Draft NIA Strategic Plan (define/Force structure/role/tasking of NIA) (SA(NSD))			Green	
5	Draft Iraq Coast Guard Plan (define/capability/assets options and role/tasking of Coast Guard) (SA(NSD))			Green	

Key Task		60 Day Target	Status Narrative	SS status	Objective Status
6	Diplomatic efforts to discourage external subversion (CENTCOMDOS)		???		Amber
4	Locate, secure and eliminate WMD capability				Green 
1	Locate, secure, and eliminate WMD capability (CJTF-7)				Green
5	Eliminate munitions caches, unexploded ordnance and excess military equipment				Green 
1	Eliminate munitions caches, unexploded ordnance and excess military equipment (CJTF-7) (>9500 Tons of munitions).				Green

Key Task		Point of Contact	Objective Status
60 Day Target	Status Narrative	SS status	Key Task Status
2	Create an Effective and Accountable Police System	Carr revillian, MOI	Green
1	Provide basic law and order using Coalition forces		Green 
1	Provide basic law and order using Coalition forces. (CJTF-7)		Green
2	Recruit, vet, train and employ local Iraqi police on joint patrols. Joint manning of local police stations. (+30 000 police recruited, provided some training and on duty)		Green 
1	??		Amber
3	Establish law enforcement oversight (MOI)		Green 
1		Activity on-going / Targets on Track	Green
4	Develop police training curriculum		Green 
1	Develop police training curriculum. (CPNMOI). Sub-tasks POI 3 week Transition Integration Program POI 8 week Basic Mandate Program	Activity on-going / Targets on Track	Green
5	Establish a viable, professional Iraq Police Service that respects human rights		Green 
1	Begin to evaluate the process to redesign the structure of the Iraqi Police including recruiting, screening, training, promotions, evaluation and retention to support professionalism and respect for human rights. While repairing their stations, replacing/providing needed necessary equipment. (CPNMOI)	Activity on-going / Targets on Track	Green
2	Design internal mechanisms - recruiting, screening, training. - to reflect the value placed upon ethical, community based policing.	Activity on-going / Targets on Track	Green
3	Continue Transition and Integration course for all existing Iraqi Police Officers that familiarizes them with human rights and democratic policing principles.	Activity on-going / Targets on Track	Green
4	Provide budget estimates after engineering review, forward budget requests to CPA review board to consider and then facilitate repairs as budget becomes available.	Activity on-going / Targets on Track	Green

Key Task		Point of Contact	Objective Status
60 Day Target	Status Narrative	SS Status	Key Task Status
5	<p>Refurbish academies, provide student and teaching equipment, select and provide instructors, develop curriculum for all courses with emphasis in human rights and community based policing. Resubmit budget proposal for funding of international instructors and equipment. Continue renovations of the academies and plans for further expansion or renovation of academies. Continue development of both a basic mandate course and the translation of all supporting documentation into Arabic. Additionally, evaluate and revise lesson plans, student handouts for the transition course based upon evaluations of previous courses. Obtain approval of the plan and finalize budget to train 33,000 new recruits in 2 years. Finalize and obtain approval for the proposed budget that will support the International Coalition Police Force (ICPF). Begin development of Field Officers Training Program (FTO) for delivery to ICPF and select IPS.</p>	Activity on-going / Targets on Track	Green
6	Upon approval of a training plan and receipt of funding, recruit and provide a competent international training team for the 3 Iraq academies, 1 training center and the off-site European training center.		Green 
1	Secure approval of training plan and finalize budget for training plan for 3 national academies and 1 off-site training center	Activity on-going / Targets on Track	Green
2	Begin discussions with OSCE and encourage their assessment of possible support for the overall MOI Police Plan	Activity on-going / Targets on Track	Green
7	Demarche, screen, train and deploy a 1500 person International Police Task Force capable of training, mentoring, monitoring their Iraqi counterparts while providing executive law enforcement service.		Red 
1	Have a policy decision that enacts the Police Task Force, then demarche, screen, train and effectively deploy a 1,500 member police task force once funding is received. See Key Task 5 for further details.	Activity on-going - With the timing and source of the follow-on funding uncertain, it is likely that only an initial advance planning team can be deployed by end of the target period with the larger percentage of the 1,500 police to follow.	Red
8	Establish a civilian based criminal intelligence organization that has the authority to investigate, interdict and prosecute terrorism, drug/human trafficking and organized crime		Red 

Key Task		Point of Contact	Objective Status
	60 Day Target	Status Narrative	Key Task Status
			SS status
1	Enable orders to create, while providing statutory guidelines, for the collection, use, dissemination, protection and admissibility of criminal intelligence information. Additionally, recruit, screen, train and monitor the criminal intelligence organization members. Begin process of reengaging Iraq Police into both regional and international intelligence sharing organizations.	This objective will not be accomplished in this 60 day period as we do not expect the funding to secure the technical advisors and trainers needed.	Red
2	Provide samples of proposed legislation to Iraqi authorities that provides for the collection of intelligence information, but also provides confidentiality of the information gathered. Recruit, screen and begin training of police to be assigned to the intelligence unit. Engage in initial discussions with both regional and international intelligence organizations.	This objective will not be accomplished in this 60 day period as we do not expect the funding to secure the technical advisors and trainers needed.	Red
9	<i>Develop Special Police Unit capabilities within the Iraq Police service that can respond to civil disturbances, K-9, EOD, hostage/barricade events.</i>		Green 
1		Special Units including K-9, EOD, and an Emergency Services Unit capable of responding to civil disturbances have been identified and in process of being reconstituted. Personnel will be identified, selected and training will begin in Baghdad only by end of September. Further development of these units will depend on the funding needed to secure technical advisors and trainers.	Green
70	<i>Continue the vetting of current personnel to remove those who have participated in human rights abuses, were corrupt or were member of the Ba'ath party senior leadership.</i>		Green 
1		Activity on-going/Targets on track	Green
11	<i>Develop policy options on keeping the police, other civilian security forces, apolitical and in defining the functions of the military and police. An administrative civilian oversight group similar to a Public Safety Board that will provide civilian oversight of public safety (MOI, MOJ, Governance).</i>		Green 
1	Develop policy options on keeping the police, other civilian security forces, apolitical and in defining the functions of the military and police. (MOI, MOJ, Governance)		Green
2	Additionally plan establishing an administrative civilian oversight group similar to a Public Safety Board that will provide civilian oversight of public safety. (MOI, MOJ, Governance)		Green



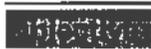
<i>Key Task</i>	<i>60 Day Target</i>	<i>Status Narrative</i>	<i>SS status</i>	<i>Key Task Status</i>
3	Develop policy options of establishing an interim CPA order establishing an administrative civilian oversight group similar to a Public Safety Board that will provide civilian oversight of public safety (MOI, MOJ Governance)		Green	
12	<i>Instill work protections mechanisms, promotional systems and employment safeguards that prohibit or restrict the political interference into the internal operations of the police.</i>		Green	
1		Activity on-going. The MOI will make significant strides in addressing these objectives, but the related initiatives will be on-going for some period of time and will require additional manpower - funding for international technical advisors	Green	
13	<i>Establish policies and legislation that hold police accountable for their actions (both criminal and civil). Redesign employment laws, recruiting and screening criteria, promotional structures, and incentives to buttress respect for human rights.</i>		Red	
1	Recommend appropriate orders and legislation to CPA that hold police accountable for actions that violate human or civil rights of a citizen CPNMOI	Draft codes of conduct and appropriate disciplinary measures being developed. This is an ongoing process and legislation not envisaged to be completed by target without funding for additional personnel and assistance from MOJ	Red	
2	Propose order that make police responsible for any intentional violation of human rights or "constitutional" protections within a court of competent jurisdiction. This legislation should also repeal existing laws that provide immunity for police and military	???	Amber	
3	Develop interim administrative instruction on implementing CPA accountability order	???	Amber	
14	<i>Program to Educate Communities on their role in holding Security Institutions accountable</i>		Red	
1	Request concept paper from NGOs	Mechanisms for outreach and identification of programs to be determined	Amber	
2	Identify funding	???	Red	
15	<i>Develop emergency management command and control system for Iraq that can coordinate police, fire, rescue and emergency medical assistance in the event of a natural or manmade disaster.</i>		Amber	



Key Task	60 Day Target	Status Narrative	SS Status	Key Task Status
1	Establish a plan for the installation of a public safety communications system that will promote the command and control necessary to respond to a disaster. Begin to identify the personnel and equipment necessary to adequately staff a command and control headquarters for each region	Funding request has been approved, but no funding has been forthcoming to conduct feasibility study for all of Baghdad. The plan will not be completed until funding is secured, however the radio system for Baghdad will be operational by the end of target date	Amber	
16	Establish internal investigations units and internal controls/mechanisms (hiring, promotions and retention requirements) that support the respect for human rights while providing corrective action for those who ignore or violate human rights laws.		Red	
1	Establish policy and procedures for internal control and discipline of members of the police agency. Identify and begin training of officers who will be assigned to work within the section	On-going. An internal affairs unit has been created and is investigating cases of corruption and human rights violations. A progressive disciplinary system is being developed	Green	
2	Establish IA section staffed with both international and local national staff. Begin the two week training course on Internal Investigations and due process rights. Begin public relations campaign promoting ethical responsibilities of Iraq police and encouraging citizen involvement and reporting of incidents. Initially, all cases will be reviewed by international staff that will mentor local national staff commanders	Funding has not been secured for international staff and trainers to support this effort is not expected by end of target date	Red	
17	Develop a public relations/media campaign that informs Iraqi citizens of their human rights and methods of redress if their rights are ignored or abused.		Green	
1		Action is part of independent but related program underway	Green	
18	Recruit women and minorities in Iraq police service and train all recruits in multi-ethnic environment.		Amber	
1		Implementation target date is suspect and linked to start of the build out of the base in Tazsar	Amber	

Key Task		60 Day Target	Status Narrative	Point of Contact	Objective Status	Key Task Status
						SS status
3	Develop Iraqi Security Forces that are Effective in Protecting Society and Constitutional Order			arr Trevillian - CI I Khalil - IN Michael Dittie - MK	Green	
1	Conduct De-Ba'athification of security forces.		???		Green	<input type="checkbox"/> <input type="checkbox"/> <input checked="" type="checkbox"/>
2	Establish a police force that protects society and constitutional order, respects human rights and is responsive to civilian control. CPA/MOI/MOJ				Green	<input type="checkbox"/> <input type="checkbox"/> <input checked="" type="checkbox"/>
1			Activity on-going The MOI will make significant strides in addressing these objectives, but the related initiatives will be on-going for some period of time		Green	
3	Develop a public relations/media campaign that informs Iraqi citizens of their human rights and methods of redress if their rights are ignored or abused. CPA/MOI/MOJ/Strategic Communications				Amber	<input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/>
1	Establish a public information and press capability within the Iraq Police by identifying qualified personnel. Provide training and mentoring of the appropriate personnel in media relations. Work cooperatively with military and CPA to provide information on crime prevention, crime awareness and responsibilities of the Iraq police.		The uncertainty of the source and timing of the necessary funding to secure technical advisors and trainers to handle these activities		Amber	
2	Begin training of Iraq Police counterpart that will work cooperatively with international counterpart to begin providing crime prevention, crime awareness and other appropriate information.		The uncertainty of the source and timing of the necessary funding to secure technical advisors and trainers to handle these activities		Amber	
4	Target recruiting and selection (without compromising standards) to infuse minority and women candidates into the police service to sensitize the service to the respect for human rights and community policing.) CPA/MOI				Amber	<input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/>
1	Two months prior to the start of the first basic course, based upon the best possible census of the community, begin target recruiting of women and minorities into the Iraq Police Service. Recruiting and selection criteria can not be compromised and all recruits will be trained in a multiethnic environment.		Completion is dependent on the timing of the receipt of funding. Funding for a recruitment campaign must be allocated such that recruitment can begin simultaneously with the build-out of the base in Tazsar		Amber	

		Point of Contact	Objective Status
Key Task	60 Day Target	Status Narrative	Key Task Status
			SS status
5	<i>Utilize the International Police presence to monitor and report upon the status of Iraq Police compliance with human rights standards. CPNMOI</i>		Red
1	Train international police officers to monitor Iraq Police for human rights violations. Work cooperatively with UN, international human rights organizations, and others to provide training, awareness and monitoring of Iraq Police	With the timing and source of the follow-on funding uncertain, it is likely that only an initial advance civilian police planning team can be deployed by end of the target period with the larger percentage of the 1,500 police to follow	Red
6	<i>Establish an aggressive internal affairs investigative unit that ferrets out corruption. CPA/MOI</i>		Green
1		Activity on-going / Targets on Track	Green
7	<i>Ensure that all training - regardless of topic, but specifically use of force, courtroom testimony, etc - is heavily infused with ethical guidelines and directives. CPA/MOI/MOJ</i>		Green
1	Review all course materials to ensure that all lectures have connection to both human rights and community policing	Activity on-going / Targets on Track	Green
8	<i>Establish a Criminal Justice Coordinating Council (initially of CPA advisors) that track reforms across the justice sector and ensure that there is coordination and cooperation in the reforms proposed. CPA/MOI/MOJ</i>		Green
1	Develop policies and procedures that require a strict adherence to ethical, professional behavior and mechanisms to deal with deviations from these guidelines	Activity on-going / Targets on Track	Green
2	Write and translate policies and procedures for Iraq Police that require strict adherence to ethical policing and respect for human rights. Finish the police manual that is currently under review. Release policies and procedures while providing in-service training for the Iraq Police on the policies. Establish orders that criminalize the use or threat of use of force against another for purposes of intimidation	Activity on-going / Targets on Track	Green



Key Task	60 Day Target	Status Narrative	Key Task Status
3	Enact CPA orders that severely restrict the importation, sale and possession of automatic weapons, explosive, etc. while maintaining the right of the citizen to own and possess a weapon (not an AK-47) for the purposes of self-defense, sporting, or hunting use. Begin public awareness and media campaign about democracy and discussion taking the place of the rule of the gun. Begin strict enforcement of weapons policy that is approved by Governing Council. Prosecutions and confinement should follow with extensive media coverage of those events	???	Amber
9	Establish community policing system at local level. (CJTF-7/CPA/MOJ) ...		Green
1		???	Amber
10	Establish and begin training New Iraqi Army		Green
1	Establish and begin training the New Iraqi Army (NIA). Train 1st Battalion NIA. (CPA/SA(NSD)/CMATT)		Green
2	Define NIA employment concept (CJTF-7)		Green
3	Define MTOE Equip needs for 4 Bns and acquire MTOE Equip for 2 Bns (CMATT C4)		Green
4	Initiate base refurbishment program to support future garrison concept SA(NSD)		Green
5	Identify potential foreign training opportunities (CMATT)		Green
6			Green
7			Green
11	Facility Protection Service (FPS).		Green
1	Recruit, screen, train and monitor officers who will be assigned duties such as protecting embassy property and sensitive national infrastructure.	??	Amber

Bani Sa'ad Prison Facility Baghdad, Iraq								
Phase 3								
Grd 38S MC 56141 13828 (MGRS)								
6-Sep-03								
Amount Needed	Description	Material Cost	MC*.75	Labor Cost	LC*.34	Equip. Cost	Total Cost	Means Reference
4	Dbl. Door Frame (EA)	\$100.00					\$400	Bani Sa'ad Prison Facility Assessment
1	Exterior HM Door & Hrdwr (EA)	\$70.00					\$70	Historic
1	Frame Rough Opening for Doors	\$25.00					\$25	
1	Door Frame (EA)	\$75.00					\$75	Bani Sa'ad Prison Facility Assessment
1	Interior Wood Door & Hrdwr (EA)	\$50.00					\$50	Historic
1	Frame Open ng for Doors	\$25.00					\$25	
1	Door Frame (EA)	\$75.00					\$75	Bani Sa'ad Prison Facility Assessment
9	Interior HM Door & Hrdwr (EA)	\$50.00					\$450	Historic
9	Frame Rough Opening for Doors	\$25.00					\$225	
9	Door Frame (EA)	\$75.00					\$675	Bani Sa'ad Prison Facility Assessment
4800	Roofing- Built-Up Ply (SF)	\$1.00					\$4,800	Historic
4800	Roofing- Sand & Stone (SF)	\$0.65					\$3,120	Badoosh Prison Contr. Price
4800	Sealing Roof	\$0.37					\$1,776	Mosul Courthouse Contr. Price
320	Roof Flashing (LF)	\$0.35	\$0.26	\$1.47	\$0.50		\$244	Means 07650-600-0010
40	Roof Downspouts-4 (LF)	\$1.51	\$1.13	\$2.01	\$0.68		\$73	Means 07710-400-0700
320	Roof Parapet (LF)	\$2.00	\$1.50	\$2.34	\$0.80		\$735	Badoosh Prison Contr. Price
4	Roofing Splash Blocks (FA)	\$10.00					\$40	Historic
17920	Paint- 1 primer coat/2 latex coats (SF)	\$0.16					\$2,867	Badoosh Prison Contr. Price
1280	Paint- Oil Base Wainscott (SF)	\$0.18					\$230	Badoosh Prison Contr. Price
6720	Plaster- Exterior (SF)	\$0.37					\$2,486	Iraqi Team Price Quote
11200	Plaster Interior (SF)	\$0.37					\$4,144	Iraqi Team Price Quote
2000	Ceramic Floor, Wall & Shower Tile	\$2.74					\$5,480	Iraqi Team Price Quote
2800	Floor Tile Pavers	\$1.40					\$3,920	Bani Sa'ad Prison Facility Assessment
1	Metal Roof Hatch Ladder (EA)	\$1,050.00	\$787.50	\$72.00	\$24.48		\$812	Means 07710-860-0010
1	Metal Roof Hatch Ladder (EA)	\$100.00					\$100	
1	Cul Roof Opening	\$250.00					\$250	Bani Sa'ad Prison Facility Assessment
4800	Drop Ceiling (SF)	\$0.93					\$4,464	Badoosh Prison Contr. Price
6	Bathroom Stall Doors	\$20.00					\$120	Bani Sa'ad Prison Facility Assessment
4	Bathroom Mirrors	\$10.00					\$40	Bani Sa'ad Prison Facility Assessment
1	Caulking/Sealant	\$100.00					\$100	
25	Wood Cabinets- Upper/Lower (LF)	\$140.00	\$105.00	\$12.00	\$4.08		\$2,727	Means 06410-100-0500
25	Wood Cabinet Hardware	\$7.50	\$5.63	\$3.53	\$1.20		\$171	Means 06410-230 2240
6	Bulletin Boards (EA)	\$128.00	\$96.00	\$30.00	\$10.20		\$637	Means 10120-940-2160
	Dining Facility Subtotal						\$65,380	



Key Task	60 Day Target	Status Narrative	SS status	Key Task Status
2	Begin the train the trainer program for this one day course by identifying Iraqi personnel that are capable of presenting in their native language. Continue the training with the Iraqi as the assistant instructor. Establish, train and equip PSCoord deployment and comms between FPS and CJTF-7	Activity on-going / Targets on Track	Green	
12	<i>Iraq Civil Defense Corps (ICDC). First cohort, 8 Bns.</i>			Amber <input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/>
1	ICDC Establishment Order, Disciplinary Order issued (SA(NSD))		Green	
2	Recruit, equip, train and deploy first 8 Bns ICDC. Deploy and employ first cohort (8 Bns) with CJTF units (CJTF-7)	???	Amber	
3	Evaluate operations of first cohort, decide on continuation. If continuing, recruit additional battalions (CJTF-7)	???	Amber	
13	<i>Draft Policy Options for an Iraqi Intelligence Service</i>			Green <input type="checkbox"/> <input type="checkbox"/> <input checked="" type="checkbox"/>
1			Green	
14	<i>Establish systematic stipend and pension payments (Iraqi military and Kurdish PeshMerga) (NDSA)</i>			Green <input type="checkbox"/> <input type="checkbox"/> <input checked="" type="checkbox"/>
1	Continue existing stipend program		Green	
15	<i>Obtain FMF/IMET allocation for FY 2004 (U.S.)+ other coalition PME training support commitments (NDSA/CMA TT)</i>			Green <input type="checkbox"/> <input type="checkbox"/> <input checked="" type="checkbox"/>
1		Requested funding for FMF/IMET and PME contingent upon approval of NSD budget by MOF	Amber	

Key Task		60 Day Target	Status Narrative	Point of Contact	Objective Status
					Key Task Status
				SS status	
4	Develop Iraqi Military and National Security Oversight Mechanisms to Ensure Control by an Elected Government			Peter Khalil, SA/ISD)	en
<i>1</i>	<i>De-Ba'athification system in place and tested.</i>				Green
1	Vetting system in place and tested (SA(NSD))	???			Amber
2	Enact new order defining those ineligible for senior public office. (SA(NSD))	???			Amber
3	Work on database collation. (SA(NSD))	???			Amber
4	Begin phase 1 vetting. (SA(NSD))	???			Amber
2	Establish and exercise civilian authority over military order and discipline (NDSA)				Green
1	NIA Establishing Order, Disciplinary Order issued (SA(NSD))				Green
2	Governing Council advisory commission on National Security formed (SA(NSD))				Green
3	Vetting system in place and tested (supporting officer and key personnel selection, pensions and stipend payments) (SA(NSD))	???			Amber
3	Establish control over Military Industrial Commission (MIC) assets and personnel.				Green
1	Establish and exercise civilian control over national security resources Inventory MIC assets/personnel De-Baathification of MIC/SOEs Interim Minister for MIC appointed Resolve MIC WMD issues	????? Waiting on Dir MIC			
2	Plan to establish/restart local defense industry (small arms, vehicles, uniforms, personal gear). Fund NIA from SA(NSD) budget with judicious use of PRBs Prepare and approve FY 2004 budget	?? Waiting on Dir MIC			
3		?? Waiting on Dir MIC			
4	Initial decisions on MIC/SOE plan to establish/restart local defense industry.				Green
1		?? Waiting on Dir MIC			
5	Brief Governing Council (GC) on initiatives.				Green

Key Task	60 Day Target	Status Narrative	SS Status	Key Task Status
1			Green	
6	Develop National Security Policy in Concert with GC			Green <input type="checkbox"/> <input type="checkbox"/> <input checked="" type="checkbox"/>
1	Begin discussion with GC on product to address national security issue. (SA(NSD))		Green	
7	Prepare and approve FY 2004 budget.			Green <input type="checkbox"/> <input type="checkbox"/> <input checked="" type="checkbox"/>
1			Green	
8	International Organization of Migration (IOM)/Department of Labor (DOL) registration for employment transition program.			Amber <input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/>
1		??Check Betros		
9	Secure additional resources as required. (NDSA)			Green <input type="checkbox"/> <input type="checkbox"/> <input checked="" type="checkbox"/>
1	Secure OSD/OMB/Hill OK for additional funds for FY 04 Enter U.S. DoD budget cycle for FY 05 PRB for urgent/off-budget requirements	Budget submitted - requirements subject to Budget approval	Amber	



	Key Task	60 Day Target	Status Narrative	SS status	Key Task Status
5	Develop Effective Border Security		Carr Trevillian - I	Amber	
1	<i>Re-establish Iraqi Border Guard.</i>			<i>Amber</i>	
1		Comment ?? MOI??		<i>Amber</i>	
2	<i>Recruit, vet and train and employ Iraqi border guards jointly at border crossing sites (CJTF-7) (9 of 30 sites manned by Iraqis).</i>			<i>Green</i>	
1		On track		<i>Green</i>	
3	<i>Open BIAP and Basrah to commercial traffic and international cargo traffic (Customs and Border Guard tasks).</i>			<i>Amber</i>	
1		Training of Iraqi personnel to conduct both Immigration and Customs inspections at the BIAP has been completed, uniforms issued, equipment and furniture installed. Due to anti-coalition threats to aircraft and airport, the opening of BIAP has been postponed indefinitely. Basra International will tentatively open to commercial passenger traffic before the end of August. Immigration and Customs inspections will be completed by UK RAF Police Personnel who were trained by MOI staff. No Iraqi personnel have been identified for training/assignment to Basra International		<i>Amber</i>	
4	<i>PIECES immigration system is installed.</i>			<i>Green</i>	
1		On track		<i>Green</i>	
5	<i>Ports Um Qasr and Basrah open to passenger and commercial traffic.</i>			<i>Green</i>	
1		Um Qasr on track. Opening of Basrah seaport to be determined by CPA South		<i>Green</i>	
6	<i>Establish an effective Border Control/Immigration Service. (MOI)</i>			<i>Green</i>	
1		On track		<i>Green</i>	
7	<i>Redesign the structure of the Border/Customs including recruiting, screening, training, promotions, evaluation and retention to support professionalism and respect for human rights. While repairing their stations and replacing/providing necessary equipment (MOI)</i>			<i>Red</i>	

Objective

Point of Contact **Objective Status**

Key Task		60 Day Target	Status Narrative	SS status	Key Task Status
1		Design internal mechanisms - recruiting, screening, training, - to reflect the value placed upon ethical, community based policing. (MOI) Continue Transition and Integration course for all existing Iraqi Police Officers that familiarizes them with human rights and democratic policing principles. (MOI)	Only the structure design and rank reconfiguration is on track. A training curriculum has yet to be developed and will be dependant upon a formal assessment of required knowledge and skills of personnel. TIP training will continue for existing officers over the next year	Red	
8		Provide budget estimates after engineering review, forward budget requests to CPA review board for consider and then facilitate the repairs as budget becomes available. (MOI)		Red	
1			Budget estimate for facility repair that of the headquarters for the Border/Customs Police has been completed. Regional and local facility assessments have not yet begun and will not be completed by target due to lack of funding to secure sufficient international technical advisors	Red	
6		Enable Iraq to Develop Diplomatic Relationships with Regional and other States and International Institutions		Susan Johnson - MFA	Green
1		Program to be decided			Green
1			MOFA??	Amber	
7		Assist Iraq in Developing a Constructive Security Relationship within the Region and with the Coalition		NSD;	Green
1		Develop Iraq regional and Coalition Relationship Security Plan.			Green
1		Develop Iraq regional and Co-alition Relationship Security Plan (Principles/goals and options for Iraqi Security relationships through transition to full Sovereignty) (SA(NSD))		Green	
2		Address opportunities for possible multi-lateral mutual security arrangements within region SA(NSD)			Green
1				Green	

Key Task		60 Day Target	Status Narrative	Point of Contact	Objective Status
Key Task		60 Day Target	Status Narrative	SS status	Key Task Status
8	Vet and Select Judges, Build Justice			Al-hae Diltob - I	Green
1	Deploy international advisors on criminal justice.				Green
1		??			Green
2	Start Central criminal Court (CCC) trials.				Green
1		??			Green
3	Open all courthouses in Iraq.				Green
1		??			Green
4	Vet all judges and prosecutors in Iraq.				Green
1		??			Green
5	Implement an Iraqi wide legal system which will provide counsel to indigent defendants.				Amber
1		??			
6	Deploy international advisors and coordinators to the four regions and to the ten central ministry functions (MOJ)				Green
1		??Comment			Amber
7	Introduce judge training seminars (MOJ)				Green
1		??			Green
8	Establish a Judicial Inspection Unit to investigate misconduct by judges and prosecutors (MOJ)				Green
1		??			Green
9	Implement an Iraq wide legal aid system which will provide counsel to indigent defendants (MOJ)				Green
1		??			Green
10	Coordinate the activities of the Central Criminal Court of Iraq (CCC) to support its mandate of handling the most serious crimes in Iraq (MOJ)				Green
1		??			Green

6/23/03

Point of Contact **Objective Status**

Key Task		60 Day Target	Status Narrative	SS status	Key Task Status
11	Assess and evaluate the CCC to determine if there is a need to recommend the integration of international judges and prosecutors into the Court (MOJ)			Green	
1		??		Green	
12	Reform the curriculum and the admission procedure of the Judicial College (MOJ)			Green	
1		??		Green	
13	Introduce a legal training component consisting of seminars conducted by judges and prosecutors sent by coalition partners (MOJ)			Green	
1		??		Green	
14	Draft emergency orders which increases the role and functions of the public prosecutor (MOJ)			Green	
1		??		Green	
15	Reform the Office of the Public Prosecutor at the Central Ministry to provide for specialized areas that can be used in coordination with the Iraqi Police to investigate war crimes, terrorism and organized crime.			Green	
1		??		Green	
Reform the Criminal/Civil Code					Green
1	Review existing penal code and draft emergency order to remove provisions that are inconsistent with human rights.			Green	
1		??		Green	



Key Task	60 Day Target	Status Narrative	SS Status	Key Task Status
10	Improve the Penal System		Mi:f Dittoe- U	Green
1	Establish detention centers.			Green
1		??		Green
2	Re-establishment of jails and prisons.			Green
1		??		Green
3	Establish eleven prisons and detention centers.			Amber
1	Eleven prisons and detention centers to be established (MOJ) Incorporate standards of conduct, human rights training into the standard correctional services training	??Comment??		Amber
4	Establish a prison transport system between the detention centers/prisons and the courts.			Amber
1		??		Amber
5	Create a Code of conduct for Correctional officers which includes Human Rights Training.			Green
1		??		Green
6	Incorporate standards of conduct training into the standard correctional services training.			Green
1		??		Green
7	Create an Iraqi Correctional Service			Green
1		??		Green

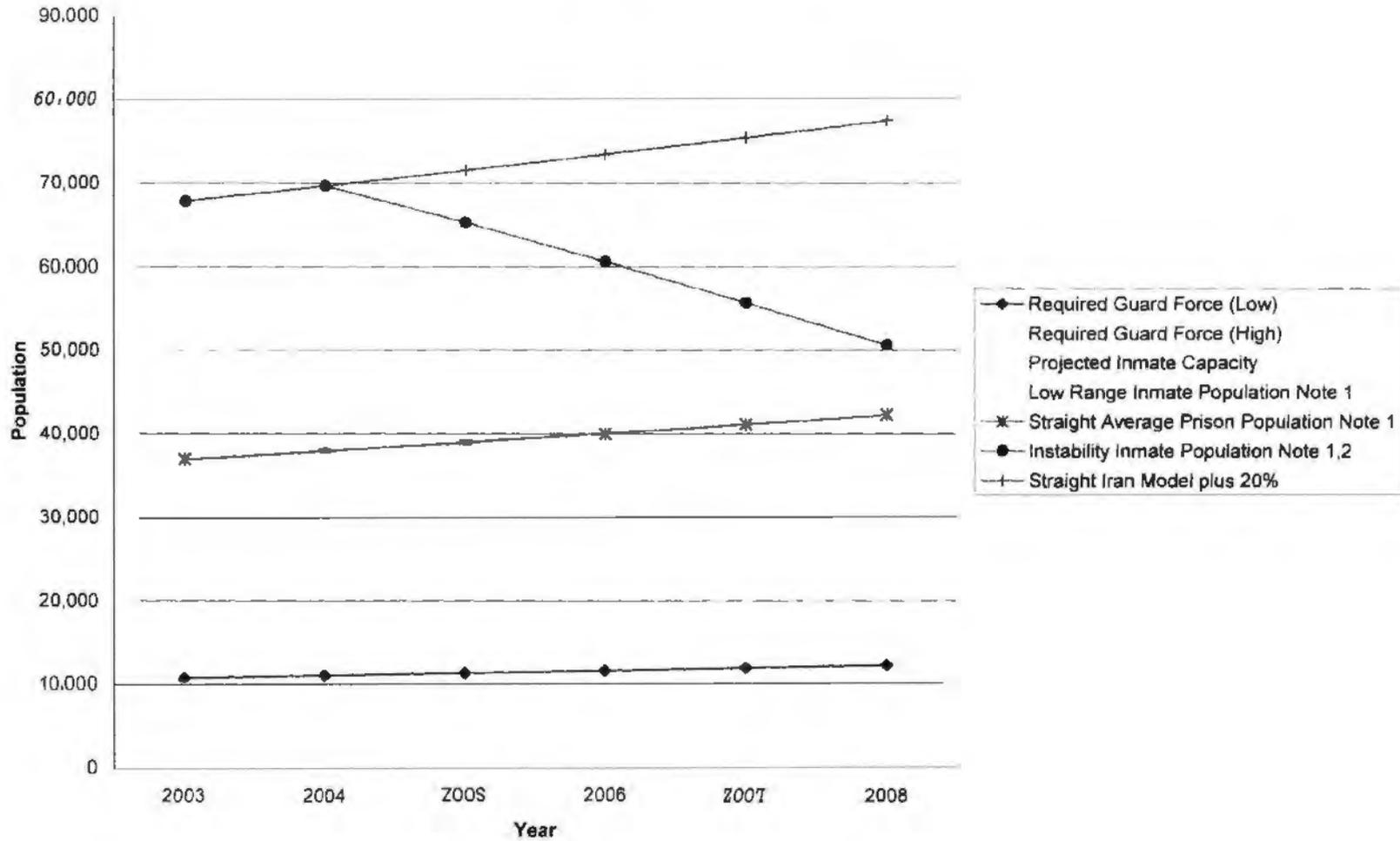
Iraqi Prison Population Factors

Raw Averages	131.2	40,203	30,650,000	2.32
Calculated Totals	149.7	275,254	183,900,000	

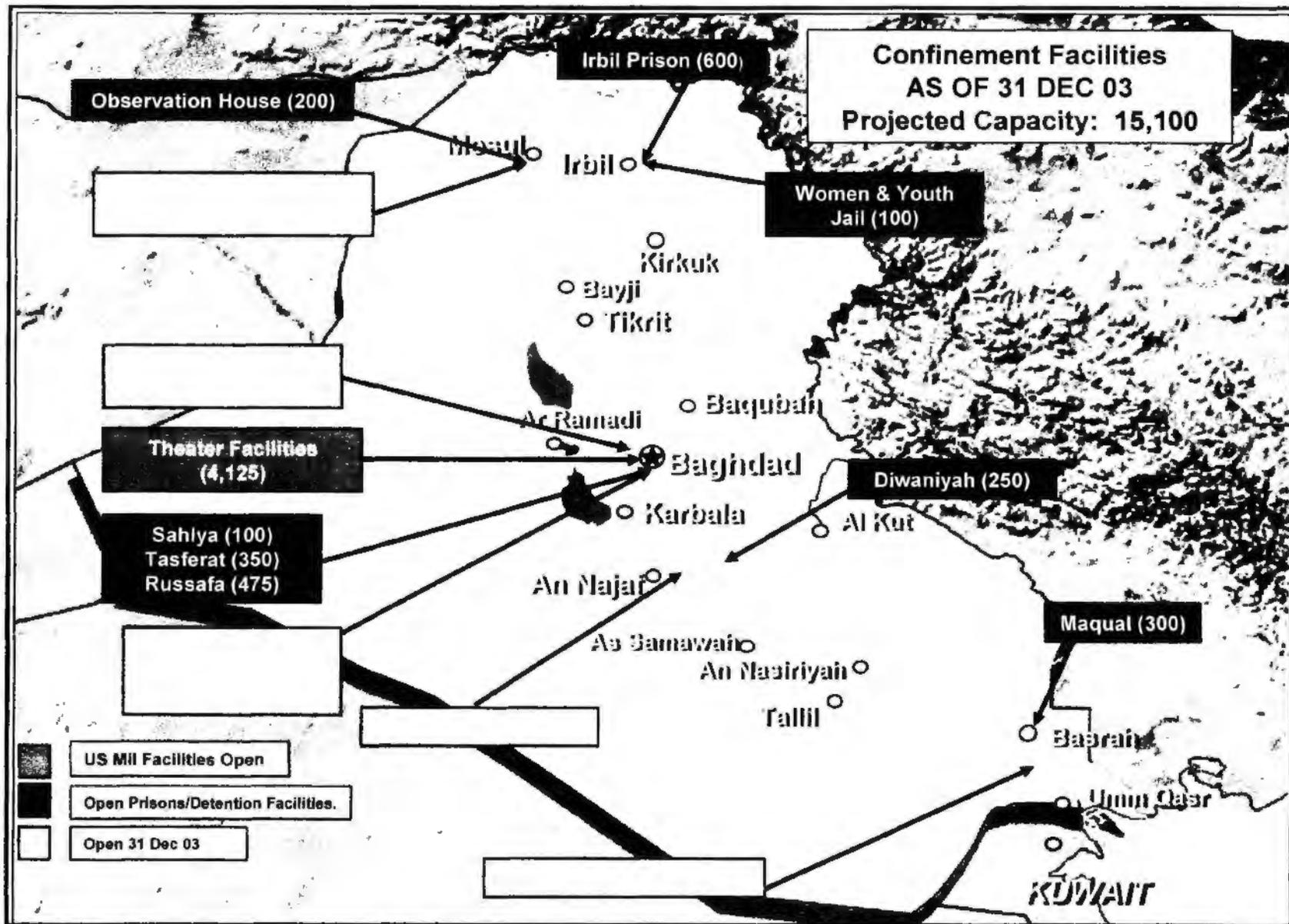
Iraq (starts on Iranian Model plus 20% over 5 year stability curve)		2003 Population: 24,683,000		2.7 Annual Growth				
Year	Required Guard Force (Low)	Required Guard Force (High)	Projected Inmate Capacity	Low Range Inmate Population Note 1	Straight Average Prison Population Note 1	Instability Inmate Population Note 1,2	Straight Iran Model plus 20%	Projected 'Z Population
2003	10,792	22,610	15,100	32,376	36,945			24,683,000
2004	11,083	23,220	15,100	33,250	37,942			25,349,441
2005	11,383	23,847	17,100	34,148	38,966			26,033,876
2006	11,690	24,491	17,100	35,070	40,019			26,736,791
2007	12,006	25,152	17,100	36,017	41,099			27,458,684
2008	12,330	25,831	17,100	36,989	42,209			28,200,068

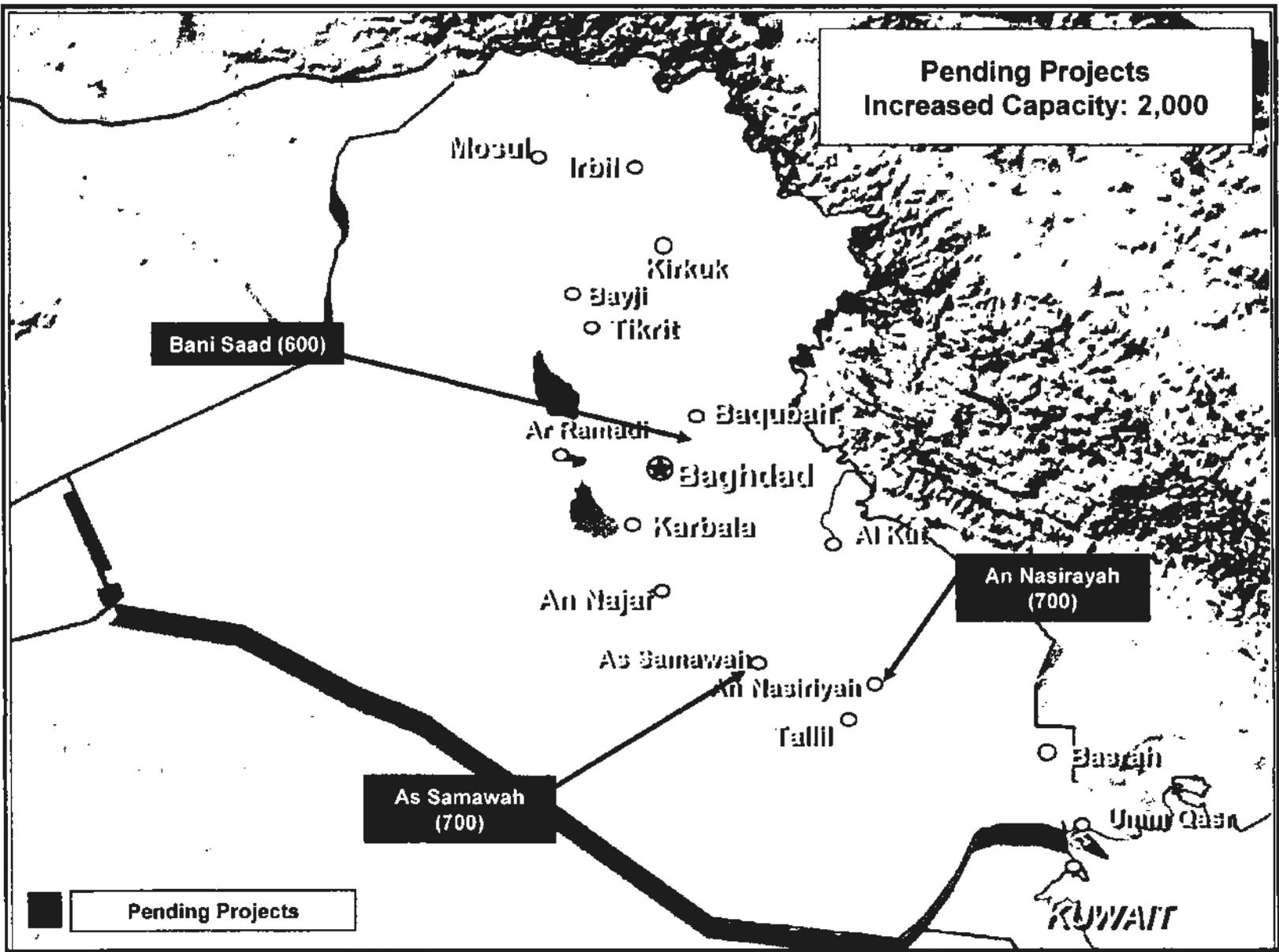
- Notes: 1. Includes Criminal Detainees only.
 2. Incarceration rate based on highest value plus 20%, decreasing over 5 years to straight average plus 20%.

Inmates and Guards



Bani Sa'Ad Prison Facility								
Baghdad, Iraq								
Phase 3								
Grd: 38S MC 56141 13828 (MGRS)								
6-Sep-03								
Amount Needed	Description	Material Cost	MC*.75	Labor Cost	LC*.34	Equip. Cost	Total Cost	Means Reference
	Learning Center (SF)							
	(Learning House 40'x50')							
43	Concrete Footings- w/ forms/reinf. (CY)	\$49.00					\$2,107	Iraqi Team Price Quote
44	Concrete Roof- w/ forms/reinf. (CY)	\$49.00					\$2,156	Iraqi Team Price Quote
100	Concrete Walls- w/ forms/reinf. (CY)	\$49.00					\$4,900	Iraqi Team Price Quote
37	Concrete Floors- w/ forms/reinf. (CY)	\$49.00					\$1,813	Iraqi Team Price Quote
192	3mm Plexi-Glass & Frames- 6x4 (SF)	\$60.00					\$11,520	Historic
1	Mosque Leaded Stain Glass (EA)	\$600.00					\$600	
8	Frame Rough Opening for Windows	\$25.00					\$200	
8	Window Frame	\$25.00					\$200	Bani Sa'ad Prison Facility Assessment
8	High Security Bars	\$40.00					\$320	Bani Sa'ad Prison Facility Assessment
4	Dbl.- Ext HM Door & Hrdwr (EA)	\$170.00					\$680	Bani Sa'ad Prison Facility Assessment
4	Frame Rough Opening for Doors	\$25.00					\$100	
2	Dbl. Door Frame (EA)	\$100.00					\$200	Bani Sa'ad Prison Facility Assessment
3	Exterior HM Door & Hrdwr (EA)	\$70.00					\$210	Historic
3	Frame Rough Opening for Doors	\$25.00					\$75	
3	Door Frame (EA)	\$75.00					\$225	Bani Sa'ad Prison Facility Assessment
4	Interior Wood Door & Hrdwr (EA)	\$50.00					\$200	Historic
4	Door Frame for Doors	\$25.00					\$100	
2000	Roofing- Built-Up Ply (SF)	\$1.00					\$2,000	Historic
2000	Roofing- Sand & Stone (SF)	\$0.65					\$1,300	Badoosh Prison Contr. Price
2000	Sealing Roof	\$0.37					\$740	Mosul Courthouse Contr. Price
180	Roof Flashing (LF)	\$0.35	\$0.26	\$1.47	\$0.50		\$137	Means 07650-600-0010
40	Roof Downspouts-4 (LF)	\$1.51	\$1.13	\$2.01	\$0.68		\$73	Means 07710-400-0700
180	Roof Parapet (LF)	\$2.00	\$1.50	\$2.34	\$0.80		\$413	
4	Roofing Splash Blocks (EA)	\$10.00					\$40	Historic
10060	Paint- 1 primer coat/2 latex coats (SF)	\$0.16					\$1,610	Badoosh Prison Contr. Price
4024	Paint- Oil Base Wainscott (SF)	\$0.19					\$774	Badoosh Prison Contr. Price
1800	Plaster- Exterior (SF)	\$0.37					\$666	Iraqi Team Price Quote
8260	Plaster- Interior (SF)	\$0.37					\$3,056	Iraqi Team Price Quote
720	Ceramic Floor, Wall & Shower Tile	\$2.74					\$1,973	Iraqi Team Price Quote
4	Bathroom Stall Doors	\$20.00					\$80	Bani Sa'ad Prison Facility Assessment





Objective

Point of Contact

Key Task

Supporting Task

60 Day Target

Next 90 Days Target

1 Jan 04 Onwards

10 Improve the Penal System

Michael Dittoe - MOJ

1 Re-establish detention centers and prisons.

- | | | | |
|---|---|--|---|
| 1 | Provide detention centres and prison beds to support the emerging police and court | Continue the programme. 6128 beds is target for end-Dec. CPA advisors still required | Finance, design and construct modern prisons for the future support of the Iraqi criminal justice system. Target is 13 facilities totalling 10,500 beds by end-March 2004 and 30,000 beds by end-2004 |
| 2 | Provide security equipment for all renovated detention and prison facilities | Continue the programme | |
| 3 | Recruit and train Iraq officers to replace military personnel in reactivated facilities | Continue the programme | Continue the programme |

2 Create an Iraqi Correctional Service(ICS)

- | | | | |
|---|--|---|--|
| 1 | Appoint and train an Iraqi leader of the ICS | Continue to staff ICS department heads and support staff | |
| 2 | Appoint leaders of ICS Adult, Juvenile and support departments | Develop administrative, personnel and logistic support structure for the ICS. Recruit and train ICS admin and support staff | |

3 Establish an ICS National Training Academy

- | | | | |
|---|---|---|--|
| 1 | Identify location
Develop standard training programme for correctional officers which includes human rights and anti-corruption issues | Appoint training director and staff to replace military personnel | |
|---|---|---|--|

16/3/04



Supporting Task Status/Comment

ET 1. Re-establish Detention Centers and Prisons

60 Day Target

1. Renovate and open detention centers and prisons

Green 7 facilities renovated and opened

1. ~~Provide~~ ~~detention and prison beds~~ ~~to support the emerging police and courts~~

Green 3,768 beds available by 30 September, military support, and security and required to open and operate. CPA senior correctional advisors needed in all facilities

2. ~~Provide security equipment for all renovated detention and prison facilities~~

Amber ~~Funding and obtaining approved funding is a major issue.~~

Next 90 Day Target

1. Continue to ~~renovate and open~~ detention centers and prison ~~beds~~

Amber 6,128 beds, 10 facilities to be renovated and opened by 31 Dec. CPA advisors needed

2. ~~Provide security and other equipment for all renovated detention and prison facilities~~

Amber Funding and obtaining funding is a major issue

3. ~~Recruit and train Iraq officers to replace military to operate reactivated facilities~~

Amber ~~Recruited and trained 200 Iraqi officers with military trainers. Need CPA advisors to replace the military. On-going process~~

1 Jan and onward

Red 10,500 beds, 13 facilities to be renovated and operational by 31 March 2004

1. Finance, design and construct modern prisons for future support of the Iraq criminal justice system

Red ~~3000~~ 60,000 beds needed by Yr 2005. Process must be put in place

2. Continue to recruit and train Iraq officers

Red On-going process. CPA advisors are needed

2. Create an Iraq Correctional Service

Amber

60 Day Target

1. ~~Appoint and train an Iraq leader of the Iraq Correctional Service~~

Green Need CPA advisors

KTL

2. ~~Appoint the leaders of the ICS Adult and Juvenile and support Departments~~

Amber On-going process.

Next 90 Day Target

- 1. Continue to staff the ICS department heads and support staff
- 2. Develop administrative, personnel and logistical support structure for the ICS
- 3. Recruit and train ICS administrative and support staff

~~Amber~~ Hiring and vetting process in progress

~~Amber~~ CPA advisors needed

~~Amber~~ On-going process. Need CPA advisors

K13

3. Establish an ICS National Training Academy

Amber

60 Day Target

- 1. Establish a ICS National Training Academy
- 2. Develop a correctional officer standard Training Program
- 3. Incorporate human rights and anti-corruption for all ICS officers

~~Amber~~
~~Green~~ Space has been allocated in the Iraq Public Safety Academy

~~Green~~ A three-week mandatory training program has implemented

~~Green~~ Training is included in 3-week program

Next 90 Day Target

- 4. Appoint, and train hire ICP training director and staff.
~~Replace military trainers~~

~~Amber~~ Process is on-going. Need CPA senior advisors

60 DAY REPORT - SECURITY

1. ESTABLISH DC AND PRISONS IN SUPPORT OF THE COURTS AND POLICE

1. 10,500 DC AND PRISON BEDS NEEDED BY 31 DEC

2. 3,768 DC AND PRISON BEDS AVAILABLE BY 30 September

400	1,040	Abu Ghraib
	750	Al Hillah
	300	Tasferat
700	416	Russafa
	400	Kadhimiya
200	350	Karkh (Juv)
	300	Al Maqal (Basrah)
	112	Observation House (Mosul)
	100	Al Sahiya (Female, Baghdad)
3700	3,768	Total

3. 6,128 DC AND PRISON BEDS AVAILABLE BY 31 DEC

3,768	(Open by 30 September
2,060	Completion of Abu Ghraib
300	Completion of Istakbarrat
6,128	Total

4. 10,428 DC AND PRISON BEDS AVAILABLE BY 31 MAR 2004

6,128	(Opened by 31 Dec)
2,800	Kanban'I Saad
1,200	Military Barracks (Basrah)
300	Al Hakmia
10,428	Total

60 DAY REPORT - SECURITY

1. ESTABLISH DC AND PRISONS IN SUPPORT OF THE COURTS AND POLICE

1. 10,500 DC AND PRISON BEDS NEEDED BY 31 DEC

2. 3,768 DC AND PRISON BEDS AVAILABLE BY 30 September

1,040	Abu Ghraib
750	Al Hillah
300	Tasferat
416	Russafa
400	Kadhimiya
350	Karkh (Juv)
300	Al Maqual (Basrah)
112	Observation House (Mosul)
100	Al Sahlya (Female, Baghdad)
3,768	Total

3. 6,128 DC AND PRISON BEDS AVAILABLE BY 31 DEC

3,768	(Open by 30 September
2,060	Completion of Abu Ghraib
300	Completion of Istakbarrat
6,128	Total

4. 10,428 DC AND PRISON BEDS AVAILABLE BY 31 MAR 2004

6,128	(Opened by 31 Dec)
2,800	Kanban'l Saad
1,200	Military Barracks (Basrah)
300	Al Hakmia
10,428	Total

Governorate:	District Name WFP Iraq:	Total Population JAN 2003:	Region:	All Iraq sans Kurdish Areas:	All Iraq Grand Totals:
Al Anbar	Falwja	C 425,744			
Al Anbar	Al Kalme	C 116,129			
Al Anbar	Ramadi	C 444,582			
Al Anbar	Rowlba	C 24,813			
Al Anbar	Ana	C 37,211			
Al Anbar	Haditha	C 75,835			
Al Anbar	Hit	C 105,825	1,230,140 14.508%	5.53%	4.75%
			28.634%	6.23%	5.35%
Baghdad	Abo Kraib	C 189,425			
Baghdad	Adhamia	C 808,514			
Baghdad	Al Kadhmia	C 778,541			
Baghdad	Al Madaane	C 117,505			
Baghdad	Mahmoudia	C 250,060			
Baghdad	Al Karkh	C 1,541,463			
Baghdad	Rusafa	C 1,302,001			
Baghdad	Saadam	C 1,036,791	6,024,299 71.051%	27.07%	23.26%
			40.062%	8.45%	7.26%
Diyala	Al Khalis	C 255,889			
Diyala	Al Mikdadia	C 198,583			
Diyala	Baaquba	C 467,895			
Diyala	Baladrwz	C 99,601			
Diyala	Khanakeen	C 160,379			
Diyala	Kifry	C 42,010	1,224,358 14.440%	5.50%	4.73%
			14.957%	3.25%	2.79%
			17.115%	3.61%	3.10%
			11.456%	2.42%	2.08%
			19.216%	4.16%	3.59%
Ninawa	Ba'ache	N 88,401			
Ninawa	Hamdania	N 125,665			
Ninawa	Hatra	N 37,655			
Ninawa	Musel	N 1,432,230			
Ninawa	Shaikhan	N 58,132			
Ninawa	Makhmour	N 76,042			
Ninawa	Sinchar	N 166,466			
Ninawa	Tallafar	N 300,878			
Ninawa	Tilkeaf	N 167,647	2,453,116 57.810%	11.02%	9.47%

				18.320%	3.98%	3.42%
Salah Ad Din	Al Door	N	46,730			
Salah Ad Din	Al Shirqat	N	121,544			
Salah Ad Din	Biaji	N	134,006			
Salah Ad Din	Balad	N	167,590			
Salah Ad Din	Sammaraa	N	188,735			
Salah Ad Din	Tikrit	N	130,318			
Salah Ad Din	Touz Khumato	N	153,391	942,314	22.206%	4.23% 3.64%
At Tamim	Diebis	N	34,254			
At Tamim	Haoeja	N	151,267			
At Tamim	Dakok	N	40,237			
At Tamim	Um Al Ma'arek	N	622,249	848,007	19.984%	3.81% 3.27%
				31.367%	6.61%	5.68%
				18.873%	4.10%	3.53%

Total Iraq without Kurdish Areas **22,254,987** **100.00%** **85.93%**

Dahuk	Amadia		114,725			
Dahuk	Sumail		226,674			
Dahuk	Duhok		183,348			
Dahuk	Zakho		257,743	782,489	21.480%	3.02% 3.02%
Arbil	Koisanjaq		53,749			
Arbil	Mergasur		17,728			
Arbil	Erbil		993,991			
Arbil	Choman		6,336			
Arbil	Al Sideek		176,137			
Arbil	Shaqlawa		65,777	1,313,719	36.063%	5.07% 5.07%
4s Sulaymaniyah	Halabcha		105,644			
4s Sulaymaniyah	Jamjama		223,513			
4s Sulaymaniyah	Panjwoin		27,138			
4s Sulaymaniyah	Kalar		180,391			
4s Sulaymaniyah	Doukan		54,351			
4s Sulaymaniyah	Shehrabazar		39,256			
4s Sulaymaniyah	Rania		51,868			
4s Sulaymaniyah	Darbanikhan		30,160			
4s Sulaymaniyah	Bashdar		59,329			
4s Sulaymaniyah	Sulimania		775,002	1,546,653	42.457%	5.97% 5.97%
Total Kurdish North			3,642,861		100.00%	14.07%
						100.00%

Grand Total Iraq with Kurdish Areas 25,897,848

Regions:

North (N) (not incl Kurdish)	4,243,437	19.07%
Central (C)	8,478,797	38.10%
		21.75%
		21.09%

22,254,987

Iraqi Prison Population Factors

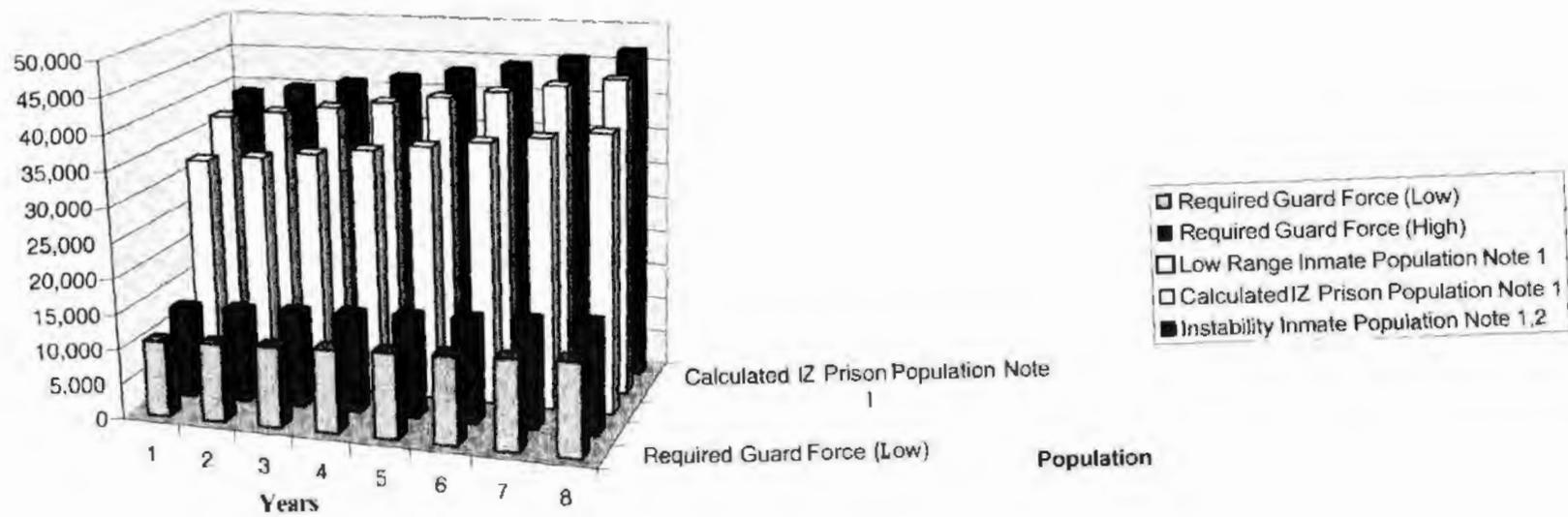
Raw Averages	131.2	40,203	30,650,000	2.32
Calculated Totals	149.7	275,254	183,900,000	

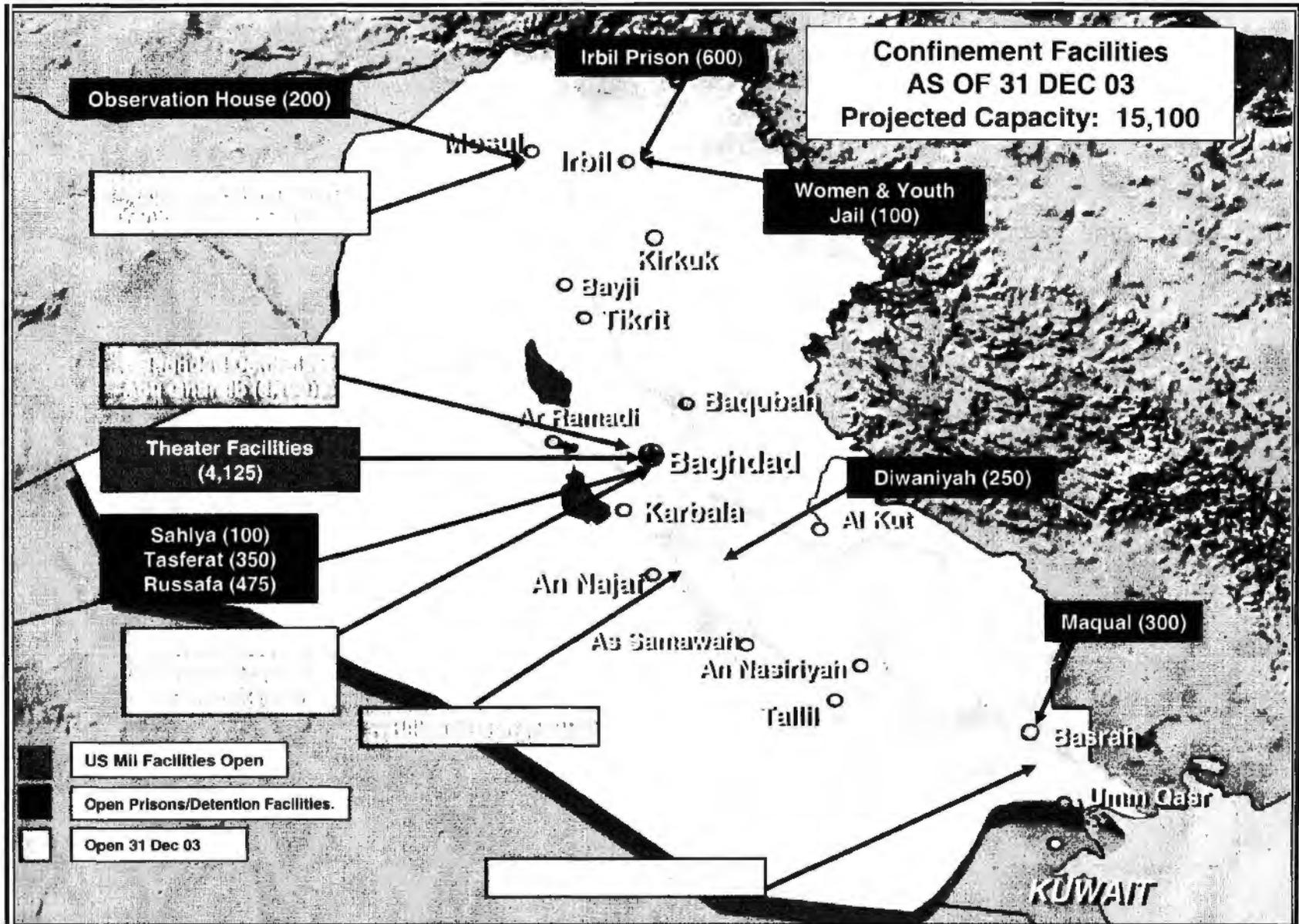
Iraq		2003 Population: 24,683,000		2.7 Annual Growth			
Year	<u>Required Guard Force (Low)</u>	<u>Required Guard Force (High)</u>	<u>Low Range Inmate Population</u> Note 1	<u>Calculated IZ Prison Population</u> Note 1	<u>Instability Inmate Population</u> Note 1,2	<u>Projected IZ Population</u>	
2003	10,792	12,950	32,376	36,945	38,851	24,683,000	
2004	11,083	13,300	33,250	37,942	39,900	25,349,441	
2005	11,383	13,659	34,148	38,966	40,977	26,033,876	
2006	11,690	14,028	35,070	40,019	42,084	26,736,791	
2007	12,006	14,407	36,017	41,099	43,220	27,458,684	
2008	12,330	14,796	36,989	42,209	44,387	28,200,068	
2009	12,663	15,195	37,988	43,348	45,585	28,961,470	
2010	13,004	15,605	39,013	44,519	46,816	29,743,430	

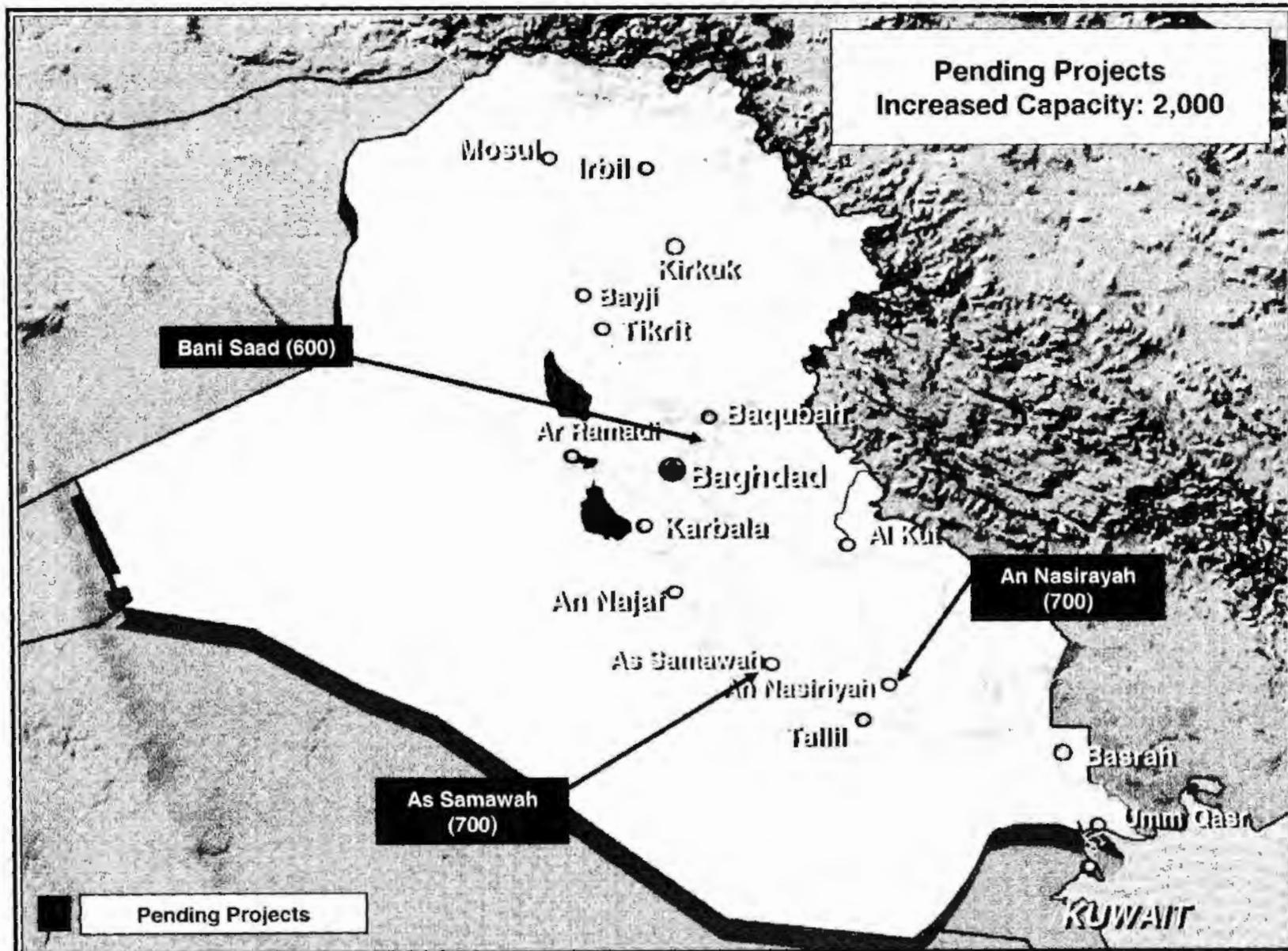
- Notes: 1. Includes Criminal Detainees only.
 2. Projection could increase by 50% to include other Security Detainees.

Bani Sa'Ad Prison Facility									
Baghdad, Iraq									
Phase 3									
Grid: 38S MC 56141 13828 (MGRS)									
6-Sep-03									
Amount Needed	Description	Material Cost	MC*.75	Labor Cost	LC*.34	Equip. Cost	Total Cost	Means Reference	
4	Mirrors	\$10.00					\$40		
1	Metal Roof Hatch Ladder (EA)	\$1,050.00	\$787.50	\$72.00	\$24.48		\$812	Means 07710-860-0010	
1	Metal Roof Hatch Ladder (EA)	\$100.00					\$100		
1	Cut Roof Opening	\$250.00					\$250	Bani Sa'ad Prison Facility Assessment	
2000	Drop Ceiling (SF)	\$0.93					\$1,860	Badoosh Prison Contr. Price	
800	Mosque Wood Interior Finish (SY)	\$1.00					\$800	Historic	
2000	Floor Tile Pavers	\$1.40					\$2,800	Bani Sa'ad Prison Facility Assessment	
1	Caulking/Sealant	\$100.00					\$100		
2000	Sound Asorbing Wall Panels	\$7.35	\$5.51	\$0.80	\$0.27		\$1,569	Means 09840-100-0710	
150	Wood Cabinets- Upper/Lower (LF)	\$140.00	\$105.00	\$12.00	\$4.08		\$16,362	Means 06410-100-0500	
130	Wood Cabinet Hardware	\$7.50	\$5.63	\$3.53	\$1.20		\$887	Means 06410-230-2240	
6	Bulletin Boards (EA)	\$128.00	\$96.00	\$30.00	\$10.20		\$637	Means 10120-940-2160	
1	Mosque Alter Equipment	\$1,725.00	\$1,293.75	\$171.00	\$58.14		\$1,352	Means 11040-250-0020	
1	Library Equipment- Std. (EA)	\$500.00	\$375.00				\$375		
60	Library Shelving (LF)	\$156.00	\$117.00	\$20.00	\$6.80		\$7,428	Means 11051-400-0300	
10	Library Magazine Rack (LF)	\$176.00	\$132.00	\$21.00	\$7.14		\$1,391	Means 11051-400-1400	
	Learning Center Subtotal						\$85,182		
	2-Man Cell Prison (184 Pop.)								
	(2 Buildings Ea. Bldg. 27,200 GSF)								
483	Concrete Footings- w/ forms/reinf. (CY)	\$49.00					\$23,667	Iraqi Team Price Quote	
1029	Concrete Roof- w/ forms/reinf.(CY)	\$49.00					\$50,421	Iraqi Team Price Quote	
1221	Concrete Walls- w/ forms/reinf. (CY)	\$49.00					\$59,829	Iraqi Team Price Quote	
1005	Concrete Floors- w/ forms/reinf. (CY)	\$49.00					\$49,245	Iraqi Team Price Quote	
102	3mm Plexi-Glass & Frames- 3x4 (SF)	\$60.00					\$6,120	Historic	
102	Frame Rough Opening for Windows	\$25.00					\$2,550		
102	Window Frame	\$25.00					\$2,550	Bani Sa'ad Prison Facility Assessment	
102	High Security Bars	\$40.00					\$4,080	Bani Sa'ad Prison Facility Assessment	
108	High Security Door Locks (EA)	\$151.00					\$16,308	Bani Sa'ad Prison Facility Assessment	
10	5-Cage Drs (Hallway) 9x12 (SF)	\$6.40					\$64	Bani Sa'ad Prison Facility Assessment	
5888	44-Cell Doors 8x8 (SF)	\$5.60					\$32,973	Bani Sa'ad Prison Facility Assessment	
2	Dbt Lxt HM Door & Hrdwr (EA)	\$70.00					\$140	Historic	
2	Frame Rough Opening for Doors	\$25.00					\$50		

Inmate Projections and Guard Force Requirements







Bani Sa'ad Prison Facility								
Baghdad, Iraq								
Phase 3								
Grid: 38S MC 56141 13828 (MGRS)								
6-Sep-03								
Amount Needed	Description	Material Cost	MC*.75	Labor Cost	LC*.34	Equip. Cost	Total Cost	Means Reference
2	Dbl Door Frame (FA)	\$100.00					\$200	Bani Sa'ad Prison Facility Assessment
6	Sngl Ext HM Door & Hrdwr (EA)	\$70.00					\$420	Historic
6	Frame Rough Opening for Doors	\$25.00					\$150	
6	Door Frame (EA)	\$75.00					\$450	
12	Interior HM Door & Hrdwr (EA)	\$50.00					\$600	Historic
12	Frame Rough Opening for Doors	\$25.00					\$300	
12	Door Frame (EA)	\$75.00					\$900	
27918	Roofing- Built-Up Ply (SF)	\$1.00					\$27,918	Historic
27918	Roofing- Sand & Stone (SF)	\$0.65					\$18,147	Badoosh Prison Contr. Price
27918	Sealing Roof	\$0.37					\$10,330	Mosul Courthouse Contr. Price
820	Roof Flashing (LF)	\$0.35	\$0.26	\$1.47	\$0.50		\$830	Means 07650-600-0010
12	Roof Downspouts-4 (LF)	\$1.51	\$1.13	\$2.01	\$0.68		\$22	Means 07710-400-0700
826	Roof Parapet (LF)	\$2.00	\$1.50	\$2.34	\$0.80		\$1,896	
12	Roofing Splash Blocks (EA)	\$10.00					\$120	Historic
78260	Paint- 1 primer coat/2 latex coats (SF)	\$0.16					\$12,522	Badoosh Prison Contr. Price
31302	Paint- Oil Base Wainscott (SF)	\$0.18					\$5,634	Badoosh Prison Contr. Price
8250	Plaster- Exterior (SF)	\$0.37					\$3,053	Iraqi Team Price Quote
70010	Plaster Interior (SF)	\$0.37					\$25,904	
8554	Ceramic Floor, Wall & Shower Tile	\$2.74					\$23,438	Iraqi Team Price Quote
20	Bathroom Stall Doors	\$20.00					\$400	Bani Sa'ad Prison Facility Assessment
32	Mirrors	\$10.00					\$320	
2	Metal Roof Hatch Ladder (EA)	\$1,050.00	\$787.50	\$72.00	\$24.48		\$1,624	Means 07710-860-0010
2	Metal Roof Hatch (EA)	\$100.00					\$200	
2	Cut Roof Opening	\$250.00					\$500	Bani Sa'ad Prison Facility Assessment
792	Drop Ceiling (SF)	\$0.93					\$737	Badoosh Prison Contr. Price
6	Caulking/Sealant	\$100.00					\$600	
4	Bulletin Boards (EA)	\$128.00	\$96.00	\$30.00	\$10.20		\$425	Means 10120-940-2160
	2-Man Cell Prison Subtotal						\$385,434	
	2 (2)-Man Cell Prison Subtotal	\$385,434					\$770,868	
	Group 27-Man/Cell Prison (216 Pop.)							
	(2 Buildings- Ea. Bldg. 14,300 GSF)							
254	Concrete Footings- w/ forms/reinf. (CY)	\$49.00					\$12,446	Iraqi Team Price Quote
283	Concrete Roof- w/ forms/reinf (CY)	\$49.00					\$13,867	Iraqi Team Price Quote

Bani Sa'Ad Prison Facility								
Baghdad, Iraq								
Phase 3								
Grid: 38S MC 56141 13828 (MGRS)								
6-Sep-03								
Amount Needed	Description	Material Cost	MC*.75	Labor Cost	LC*.34	Equip. Cost	Total Cost	Means Reference
264	Concrete Walls- w/ forms/reinf. (CY)	\$49.00					\$12,936	Iraqi Team Price Quote
265	Concrete Floors- w/ forms/reinf. (CY)	\$49.00					\$12,985	Iraqi Team Price Quote
27	3mm Plexi-Glass & Frames- 3x4 (SF)	\$60.00					\$1,620	Historic
27	Frame Rough Opening for Windows (EA)	\$25.00					\$675	Bani Sa'ad Prison Facility Assessment
27	Window Frame (EA)	\$25.00					\$675	Bani Sa'ad Prison Facility Assessment
27	High Security Bars (EA)	\$40.00					\$1,080	Bani Sa'ad Prison Facility Assessment
240	2 Cage Drs (Hallway) 10x12 (SF)	\$6.40					\$1,536	Bani Sa'ad Prison Facility Assessment
896	8-Cell Doors 14x8 (SF)	\$5.60					\$5,018	Bani Sa'ad Prison Facility Assessment
10	High Security Door Locks (EA)	\$151.00					\$1,510	Bani Sa'ad Prison Facility Assessment
1	Single Ext. HM Dr. & Hrdwr (EA)	\$70.00					\$70	Historic
1	Frame Rough Opening for Doors	\$25.00					\$25	
1	Door Frame (EA)	\$75.00					\$75	
2	Double Ext. HM Dr. & Hrdwr (EA)	\$170.00					\$340	
2	Frame Rough Opening for Doors	\$25.00					\$50	
2	Dbl. Door Frame (EA)	\$100.00					\$200	Bani Sa'ad Prison Facility Assessment
4	Interior HM Door & Hrdwr (EA)	\$50.00					\$200	
4	Frame Rough Opening for Doors	\$25.00					\$100	
1	Door Frame (EA)	\$75.00					\$75	
14300	Roofing- Built Up Ply (SF)	\$1.00					\$14,300	Historic
14300	Roofing- Sand & Stone (SF)	\$0.65					\$9,295	Badoosh Prison Contr. Price
14300	Sealing Roof	\$0.37					\$5,291	Mosul Courthouse Contr. Price
480	Roof Edge Flashing (LF)	\$0.35	\$0.26	\$1.47	\$0.50		\$366	Means 07650-600-0010
40	Roof Downspouts-4 (LF)	\$1.51	\$1.13	\$2.01	\$0.68		\$73	Means 07710-400-0700
480	Roof Parapet (LF)	\$2.00	\$1.50	\$2.34	\$0.80		\$1,102	
4	Roofing Splash Blocks (EA)	\$10.00					\$40	Historic
23800	Paint- 1 primer coat/2 latex coats (SF)	\$0.16					\$3,808	Badoosh Prison Contr. Price
5384	Paint- Oil Base Wainscott (SF)	\$0.18					\$969	Badoosh Prison Contr. Price
4400	Plaster- Exterior (SF)	\$0.37					\$1,628	Iraqi Team Price Quote
19400	Plaster- Interior (SF)	\$0.37					\$7,178	Iraqi Team Price Quote
1420	Ceramic Floor, Wall & Shower Tile	\$2.74					\$3,891	Iraqi Team Price Quote
6	Bathroom Stall Doors	\$20.00					\$120	Bani Sa'ad Prison Facility Assessment
6	Mirrors	\$10.00					\$60	
1	Metal Roof Hatch Ladder (FA)	\$1,050.00	\$787.50	\$72.00	\$24.48		\$812	Means 07710-800-0010
1	Metal Roof Hatch (EA)	\$100.00					\$100	

Bani Sa'ad Prison Facility									
Baghdad, Iraq									
Phase 3									
Gnd: 38S MC 56141 13828 (MGRS)									
6-Sep-03									
Amount Needed	Description	Material Cost	MC*.75	Labor Cost	LC*.34	Equip. Cost	Total Cost	Means Reference	
1	Cut Roof Opening	\$250.00					\$250	Bani Sa'ad Prison Facility Assessment	
1100	Drop Ceiling (SF)	\$0.93					\$1,023	Badoosh Prison Contr. Price	
1	Caulking/Sealant	\$100.00					\$100		
2	Bulletin Boards (EA)	\$128.00	\$96.00	\$30.00	\$10.20		\$212	Means 10120-940-2160	
	Group 27-Man/Cell Prison Subtotal						\$116,100		
2	(2) Group 27-Man/Cell Bldgs Subtotal	\$116,100					\$232,201		
	Generator Building (SF)							Iraqi Team Price (Total Fac. approx. \$20/sq.ft.)	
6.6	Concrete Footings- w/ forms/reinf. (CY)	\$49.00					\$323	Iraqi Team Price Quote	
9	Concrete Roof- w/ forms/reinf (CY)	\$49.00					\$441	Iraqi Team Price Quote	
10.4	Concrete Walls- w/ forms/reinf. (CY)	\$49.00					\$510	Iraqi Team Price Quote	
3.6	Concrete Floors- w/ forms/reinf. (CY)	\$49.00					\$176	Iraqi Team Price Quote	
2	Frame Rough Opening for Windows	\$25.00					\$50		
2	High Security Bars	\$100.00					\$200	Bani Sa'ad Prison Facility Assessment	
1	Exterior HM Door & Hrdwr (EA)	\$200.00					\$200	Historic	
1	Frame Rough Opening for Doors	\$25.00					\$25		
1	Dbl. Door Frame (EA)	\$100.00					\$100	Bani Sa'ad Prison Facility Assessment	
225	Roofing- Built-Up Ply (SF)	\$1.00					\$225	Historic	
225	Roofing- Sand & Stone (SF)	\$0.65					\$146	Badoosh Prison Contr. Price	
225	Sealing Roof	\$0.37					\$83	Mosul Courthouse Contr. Price	
60	Roof Flashing (LF)	\$0.35	\$0.26	\$1.47	\$0.50		\$46	Means 07650-600-0010	
160	Roof Downspouts-4 (LF)	\$1.51	\$1.13	\$2.01	\$0.68		\$291	Means 07710-400-0700	
60	Roof Parapet (LF)	\$2.00	\$1.50	\$2.34	\$0.80		\$138		
4	Roofing Splash Blocks (EA)	\$10.00					\$40	Historic	
1352	Paint- 1 primer coat/2 latex coats (SF)	\$0.16					\$216	Badoosh Prison Contr. Price	
480	Paint Oil Base Wainscott (SF)	\$0.18					\$86	Badoosh Prison Contr. Price	
1352	Plaster- Exterior/Interior (SF)	\$0.37					\$500	Iraqi Team Price Quote	
72	Metal Intake Louver	\$25.00					\$1,800		
1	Metal Roof Hatch Ladder (EA)	\$1,050.00	\$787.50	\$72.00	\$24.48		\$812	Means 07710-860-0010	
1	Metal Roof Hatch (EA)	\$100.00					\$100		
1	Cut Roof Opening	\$250.00					\$250	Bani Sa'ad Prison Facility Assessment	
1	Caulking/Sealant	\$100.00					\$100		
	Generator Bldg. Subtotal						\$6,859		

Amount Needed	Description	Material cost	MC*.75	Labor Cost	LC*.34	Equip. Cost	Total Cost	Means Reference
	Architectural- Facilities Subtotal						\$1,160,490	
Equipment								
	Dining Facility							
	Kitchen Equipment		\$77,295				\$77,295	TCMS- Equipment Cost
	Specialties							
8	Exterior Signage- Bldg & Street (EA)	\$66.00	\$49.50	\$16.00	\$5.44		\$440	Means 10430-200-4800
6	Fire Extinguisher Cab. & Extinguisher	\$120.00					\$720	
	Equipment Subtotal						\$78,455	
Furnishings								
	Dining Facility							
2	Desk	\$350					\$700	Fest-A Price Quote- Al Rescue Police Station
6	Chairs	\$50					\$300	
1	Television	\$300					\$300	Fest-A Price Quote- Al Rescue Police Station
1	Refrigerator	\$600					\$600	Fest-A Price Quote- Al Rescue Police Station
2	Computers	\$1,000					\$2,000	Fest-A Price Quote- Al Rescue Police Station
2	File Cabinet	\$25					\$50	Fest-A Price Quote- Al Rescue Police Station
1	Printer	\$100					\$100	Fest-A Price Quote- Al Rescue Police Station
2	5-Shelving Unit	\$75					\$150	Fest-A Price Quote- Al Rescue Police Station
1	Microwave	\$300					\$300	Fest-A Price Quote- Al Rescue Police Station
27	Table (3 x 6)	\$60					\$1,620	
162	Chairs	\$40					\$6,480	
20	Lockers 2Tier 12"x18"x36" (EA)	155	\$116.25	13.35	\$4.54		\$2,416	Means 10505-500-0430
	Dining Facility Subtotal						\$15,016	
	Learning Center							
4	Desk	\$350					\$1,400	Fest-A Price Quote- Al Rescue Police Station
50	Chairs	\$50					\$2,500	
2	Television	\$300					\$600	Fest-A Price Quote- Al Rescue Police Station
4	Computers	\$1,000					\$4,000	Fest-A Price Quote- Al Rescue Police Station
2	File Cabinet	\$25					\$50	Fest-A Price Quote- Al Rescue Police Station

Bani Sa'Ad Prison Facility								
Baghdad, Iraq								
Phase 3								
Grid: 38S MC 56141 13828 (MGRS)								
6-Sep-03								
Amount Needed	Description	Material Cost	MC*.75	Labor Cost	LC*.34	Equip. Cost	Total Cost	Means Reference
2	Printer	\$100					\$200	Fest-A Price Quote- Al Rescue Police Station
6	5-Shelving Unit	\$75					\$450	Fest-A Price Quote- Al Rescue Police Station
1	Sofa & Chair Set	\$150					\$150	Fest-A Price Quote- Al Rescue Police Station
4	Conference Table & 6 Chairs	\$300					\$1,200	Fest-A Price Quote- Al Rescue Police Station
8	Lockers 2Tier 12"x18"x36" (EA)	155	\$116.25	13.35	\$4.54		\$966	Means 10505-500-0430
	Learning Center Subtotal						\$11,516	
	2-Man Cell Prison Fac. (104 Prisoners)							
2	Desk	\$350					\$700	Fest A Price Quote- Al Rescue Police Station
6	Chairs	\$50					\$300	
1	Refrigerator	\$600					\$600	Fest-A Price Quote- Al Rescue Police Station
1	Television	\$300					\$300	Fest-A Price Quote- Al Rescue Police Station
2	Computers	\$1,000					\$2,000	Fest-A Price Quote- Al Rescue Police Station
4	File Cabinet	\$25					\$100	Fest-A Price Quote- Al Rescue Police Station
1	Printer	\$100					\$100	Fest A Price Quote- Al Rescue Police Station
2	5-Shelving Unit	\$75					\$150	Fest-A Price Quote- Al Rescue Police Station
1	Microwave	300					\$300	Fest-A Price Quote- Al Rescue Police Station
176	Beds	40					\$7,040	
8	Lockers 2Tier 12"x18"x36" (FA)	155	\$116.25	13.35	\$4.54		\$966	Means 10505-500-0430
	2-Man/Cell Prison Fac. Subtotal						\$12,556	
2	(2) 2-Man Cell Prison Fac. Subtotal	\$12,556.31					\$25,113	
	27-Man Cell Prison (216 Pop.) 2-Bldgs							
3	Desk	\$350					\$1,050	Fest-A Price Quote- Al Rescue Police Station
9	Chairs	\$50					\$450	
1	Refrigerator	\$600					\$600	Fest-A Price Quote- Al Rescue Police Station
1	Television	\$300					\$300	Fest A Price Quote- Al Rescue Police Station
2	Computers	\$1,000					\$2,000	Fest-A Price Quote- Al Rescue Police Station
4	File Cabinet	\$25					\$100	Fest-A Price Quote- Al Rescue Police Station
1	Printer	\$100					\$100	Fest-A Price Quote- Al Rescue Police Station
2	5-Shelving Unit	\$75					\$150	Fest-A Price Quote- Al Rescue Police Station
1	Microwave	300					\$300	Fest-A Price Quote- Al Rescue Police Station
216	Beds	40					\$8,640	
8	Lockers 2Tier 12"x18"x36" (EA)	155	\$116.25	13.35	\$4.54		\$966	Means 10505-500-0430

Bani Sa'Ad Prison Facility							
Baghdad, Iraq							
Phase 3							
Grid: 38S MC 56141 13828 (MGRS)							
6-Sep-03							
Amount Needed	Description	Material cost	MC*.75	Labor Cost	LC*.34	Equip. Cost	Total Cost Means Reference
	Group 27-Man/Cell Prison Subtotal						\$14,656
2	(2) Group 27-Man/Cell Bldgs Subtotal	\$14,656.31					\$29,313
	Furnishings Subtotal						\$80,957.1
Mechanical							
196	w/c	\$80.00					\$15,680.00 Badoosh bid
24	water heater	\$250.00					\$6,000.00 Badoosh bid
34	urinals	\$60.00					\$2,040.00 Badoosh bid
45	showers	\$40.00					\$1,800.00 Badoosh bid
240	wash basins	\$75.00					\$18,000.00 Badoosh bid
5	kitchen sink	\$130.00					\$650.00 Badoosh bid
40	7500cfm evaporative coolers	\$600.00					\$24,000.00 Badoosh bid
144	25mm pipe(m)	\$10.00					\$1,440.00
386	18mm water pipe(m)	\$8.00					\$3,088.00
144	12mm water pipe (m)	\$5.00					\$720.00
70	12mm water taps	\$10.00					\$700.00
1	25000 gal elevated water tank	\$110,000					\$110,000
400	sewer line pipe(ft)	\$6.15	\$4.61	\$6.80	\$2.24	\$0.99	\$3,138.60
600	external water line pipe(ft)	\$9.55	\$7.16	\$5.05	\$1.72	\$1.25	\$6,077.70
6	External Septic tank	\$750.00					\$4,500.00
1	Sewage Lift Station	10,000.00					10,000.00
1000	3" steel pipe internal (ft)	\$2.00		\$1.00			\$3,000.00
1000	4" sewer pipe (ft)	\$0.50		\$4.00			\$4,500.00
200	18mm water pipe(m)	\$8.00					\$1,600.00
1	Heating system	85,000.00					585,000.00
	Mechanical Phase I Subtotal						\$301,934.1
1	Admin / Clinic	\$6.95	\$2.09	3,000			\$6,255 17100-550-2900
2	216 Person Cell Block	\$3.24	\$0.97	14,300			\$27,799 17100-500-2900
2	184 Person Cell Block	\$3.24	\$0.97	27,200			\$52,877 17100-500-2900
1	Mosque/Learning Center	\$7.20	\$2.16	2,000			\$4,320 17100-190-2900

Bani Sa'Ad Prison Facility Baghdad, Iraq								
Phase 3								
Grd: 38S MC 56141 13828 (MGRS)								
6-Sep-03								
Amount Needed	Description	Material Cost	MC*.75	Labor Cost	LC*.34	Equip. Cost	Total Cost	Means Reference
1	Dining/Laundry	\$5.85	\$1.76	4.800			\$8,424	17100-150-2900
1	Diesel Generator Buildings	\$3.24	\$0.97	225			\$219	17100-500-2900
1	Diesel Generator					\$23,000	\$23,000	Badoosh Bid
1	Addition of 10 Phones to System / with wir	\$100.00					\$100	IFEST
5	Move / Add Power / Lighting Poles & Wire	\$75.00					\$375	IFEST
17	Fxt Lts Mercury lamp 500W w/holder & wiring over door	\$12		\$4			\$272	IFEST
5	Yard Flood Light (150 Watt Low Pressure Sodium Light, Power Pole Mounted)	\$250					\$1,250	Basrah Prison Est
180	Cable from Pole to Buildings(m)	\$50					\$9,000	Badoosh Bid
	Electrical Phase I Subtotal						\$133,891	

Bani Sa'ad Prison Facility Baghdad, Iraq								
Phase A								
Grd: 38S MC 56141 13828 (MGRS)								
6-Sep-03								
Amount Needed	Description	Material Cost	MC*.75	Labor Cost	LC*.34	Equip. Cost	Total Cost	Means Reference
General Requirement								
1	Miscellaneous Equipment Rental					\$2,000	\$2,000	Historical Data
1	General Site Clean-Up/Removal					\$2,000	\$2,000	Mosul Courthouse Bid Price
1	General Bldg. Clean-Up					\$500	\$500	Historical Data
84925	Termite Treatment (SF)		\$0.05			\$0.02	\$5,945	Mosul Courthouse Bid Price
1	Mobilization / Demobilization					\$3,000	\$3,000	Historical Data
General Requirement Subtotal							\$13,4451	
Civil								
9	Personne' Gates (EA)	\$450.00		\$50			\$4,500	Basara Prison
2	Maintenance Gates (EA)	\$1,500.00		\$500			\$4,000	Basara Prison
2240	Interior Security Fence Wall (LF)	\$75.00		\$13			\$197,120	Basara Prison
2240	6 Razor Wires on Wall Top (LF)	\$3.86	\$2.90	\$1.66	\$0.56	\$0.07	\$7,906	Means
2083	Roadway PCC (SY)	\$16.00		\$1			\$35,411	I Fest Quote
1420	Concrete Sidewalk (LF)	\$3.50	\$2.63	\$3.40	\$1.16		\$5,369	02775 Sidewalks
2	Septic System for Phase 1 Unit	\$750.00					\$1,500	Basara Prison
Civil Subtotal							\$255,8061	
Dining / Laundry Facility (SF)								
(Dining Facility 120'x40')								
51	Concrete Footings- w/ formsrein. (CY)	\$49.00					\$2,499	Iraqi Team Price Quote
9	Conc Col/Ftg- w/ formsrein. (CY)	\$49.00					\$441	Iraqi Team Price Quote
168	Concrete Roof- w/ formsrein. (CY)	\$49.00					\$8,232	Iraqi Team Price Quote
89	Concrete Walls- w/ formsrein. (CY)	\$49.00					\$4,361	Iraqi Team Price Quote
89	Concrete Floors- w/ formsrein. (CY)	\$49.00					\$4,361	Iraqi Team Price Quote
22	3mm Plexi-Glass & Frames- 3x4 (SF)	\$60.00					\$1,320	Historic
22	Frame Rough Opening for Windows	\$25.00					\$550	
22	Window Frame	\$25.00					\$550	Bani Sa'ad Prison Facility Assessment
22	High Security Bars	\$40.00					\$880	Bani Sa'ad Prison Facility Assessment
4	Db'l.- Ext HM Door, Frame & Hrdwr (EA)	\$170.00					\$680	Bani Sa'ad Prison Facility Assessment
4	Frame Rough Opening for Doors	\$25.00					\$100	

Bani Sa'Ad Prison Facility									
Baghdad, Iraq									
Phase 4									
Grd. 38S MC 56141 13828 (MGRS)									
6-Sep-03									
Amount Needed	Description	Material Cost	MC*.75	Labor Cost	LC*.34	Equip. Cost	Total Cost	Means Reference	
4	Dbl Door Frame (EA)	\$100.00					\$400	Bani Sa'ad Prison Facility Assessment	
1	Exterior HM Door & Hrdwr (EA)	\$70.00					\$70	Historic	
1	Frame Rough Opening for Doors	\$25.00					\$25		
1	Door Frame (EA)	\$75.00					\$75	Bani Sa'ad Prison Facility Assessment	
1	Interior Wood Door & Hrdwr (EA)	\$50.00					\$50	Historic	
1	Frame Opening for Doors	\$25.00					\$25		
1	Door Frame (EA)	\$75.00					\$75	Bani Sa'ad Prison Facility Assessment	
9	Interior HM Door & Hrdwr (EA)	\$50.00					\$450	Historic	
9	Frame Rough Opening for Doors	\$25.00					\$225		
9	Door Frame (EA)	\$75.00					\$675	Bani Sa'ad Prison Facility Assessment	
4800	Roofing- Built-Up Ply (SF)	\$1.00					\$4,800	Historic	
4800	Roofing- Sand & Stone (SF)	\$0.65					\$3,120	Badoosh Prison Contr. Price	
4800	Sealing Roof	\$0.37					\$1,776	Mosul Courthouse Contr. Price	
320	Roof Flashing (LF)	\$0.35	\$0.26	\$1.47	\$0.50		\$244	Means 07650-600-0010	
40	Roof Downspouts-4 (LF)	\$1.51	\$1.13	\$2.01	\$0.68		\$73	Means 07710-400-0700	
320	Roof Parapet (LF)	\$2.00	\$1.50	\$2.34	\$0.80		\$735	Badoosh Prison Contr. Price	
4	Roofing Splash Blocks (EA)	\$10.00					\$40	Historic	
17920	Paint- 1 primer coat/2 latex coats (SF)	\$0.16					\$2,867	Badoosh Prison Contr. Price	
1280	Paint- Oil Base Wainscott (SF)	\$0.18					\$230	Badoosh Prison Contr. Price	
6720	Plaster- Exterior (SF)	\$0.37					\$2,488	Iraqi Team Price Quote	
11200	Plaster- Interior (SF)	\$0.37					\$4,144	Iraqi Team Price Quote	
2000	Ceramic Floor, Wall & Shower Tile	\$2.74					\$5,480	Iraqi Team Price Quote	
2800	Floor Tile Pavers	\$1.40					\$3,920	Bani Sa'ad Prison Facility Assessment	
1	Metal Roof Hatch Ladder (EA)	\$1,050.00	\$787.50	\$72.00	\$24.48		\$812	Means 07710-860-0010	
1	Metal Roof Hatch Ladder (EA)	\$100.00					\$100		
1	Cut Roof Opening	\$250.00					\$250	Bani Sa'ad Prison Facility Assessment	
4800	Drop Ceiling (SF)	\$0.93					\$4,464	Badoosh Prison Contr. Price	
6	Bathroom Stall Doors	\$20.00					\$120	Bani Sa'ad Prison Facility Assessment	
4	Bathroom Mirrors	\$10.00					\$40	Bani Sa'ad Prison Facility Assessment	
1	Caulking/Sealant	\$100.00					\$100		
25	Wood Cabinets- Upper/Lower (LF)	\$140.00	\$105.00	\$12.00	\$4.08		\$2,727	Means 06410-100 0500	
25	Wood Cabinet Hardware	\$7.50	\$5.63	\$3.53	\$1.20		\$171	Means 06410-230-2240	
6	Bulletin Boards (EA)	\$128.00	\$96.00	\$30.00	\$10.20		\$637	Means 10120-940-2160	
	Dining Facility Subtotal						\$65,380		

Bani Sa'Ad Prison Facility								
Baghdad, Iraq								
Phase 4								
Amount Needed	Description	Material cost	MC*.75	Labor Cost	LC*.34	Equip. Cost	Total Cost	Means Reference
	Learning Center (SF)							
	(Learning House 40'x50')							
43	Concrete Footings- w/ forms/reinf. (CY)	\$49.00					\$2,107	Iraqi Team Price Quote
44	Concrete Roof- w/ forms/reinf.(CY)	\$49.00					\$2,156	Iraqi Team Price Quote
100	Concrete Walls- w/ forms/reinf. (CY)	\$49.00					\$4,900	Iraqi Team Price Quote
37	Concrete Floors- w/ forms/reinf. (CY)	\$49.00					\$1,813	Iraqi Team Price Quote
192	3mm Plexi-Glass & Frames- 6x4 (SF)	\$60.00					\$11,520	Historic
1	Mosque Leaded Stain Glass (EA)	\$600.00					\$600	
8	Frame Rough Opening for Windows	\$25.00					\$200	
8	Window Frame	\$25.00					\$200	Bani Sa' ad Prison Facility Assessment
8	High Security Bars	\$40.00					\$320	Bani Sa' ad Prison Facility Assessment
4	Dbf - Ext HM Door & Hrdwr (EA)	\$170.00					\$680	Bani Sa' ad Prison Facility Assessment
4	Frame Rough Opening for Doors	\$25.00					\$100	
2	Dbf. Door Frame (EA)	\$100.00					\$200	Bani Sa' ad Prison Facility Assessment
3	Exterior HM Door & Hrdwr (EA)	\$70.00					\$210	Historic
3	Frame Rough Opening for Doors	\$25.00					\$75	
3	Door Frame (EA)	\$75.00					\$225	Bani Sa' ad Prison Facility Assessment
4	Interior Wood Door & Hrdwr (EA)	\$50.00					\$200	Historic
4	Door Frame for Doors	\$25.00					\$100	
2000	Roofing- Built-Up Ply (SF)	\$1.00					\$2,000	Historic
2000	Roofing- Sand & Stone (SF)	\$0.65					\$1,300	Badoosh Prison Contr. Price
2000	Sealing Roof	\$0.37					\$740	Mosul Courthouse Contr. Price
180	Roof Flashing (LF)	\$0.35	\$0.26	\$1.47	\$0.50		\$137	Means 07650 600 0010
40	Roof Downspouts-4 (LF)	\$1.51	\$1.13	\$2.01	\$0.68		\$73	Means 07710-400-0700
180	Roof Parapet (LF)	\$2.00	\$1.50	\$2.34	\$0.80		\$413	
4	Roofing Splash Blocks (EA)	\$10.00					\$40	Historic
10060	Paint- 1 primer coat/2 latex coats (SF)	\$0.16					\$1,610	Badoosh Prison Contr. Price
4024	Paint Oil Base Wainscott (SF)	\$0.18					\$724	Badoosh Prison Contr. Price
1800	Plaster- Exterior (SF)	\$0.37					\$666	Iraqi Team Price Quote
8260	Plaster- Interior (SF)	\$0.37					\$3,056	Iraqi Team Price Quote
720	Ceramic Floor, Wall & Shower Tile	\$2.74					\$1,973	Iraqi Team Price Quote
4	Bathroom Stall Doors	\$20.00					\$80	Bani Sa' ad Prison Facility Assessment

Bani Sa'ad Prison Facility Baghdad, Iraq								
Phase 4								
Grid: 38S MC 56141 13828 (MGRS)								
6-Sep-03								
Amount Needed	Description	Material Cost	MC*.75	Labor Cost	LC*.34	Equip. Cost	Total Cost	Means Reference
4	Mirrors	\$10.00					\$40	
1	Metal Roof Hatch Ladder (EA)	\$1,050.00	\$787.50	\$72.00	\$24.48		\$812	Means 07710-860-0010
1	Metal Roof Hatch Ladder (EA)	\$100.00					\$100	
1	Cut Roof Opening	\$250.00					\$250	Bani Sa'ad Prison Facility Assessment
2000	Drop Ceiling (SF)	\$0.93					\$1,860	Badoosh Prison Contr. Price
800	Mosque Wood Interior Finish (SY)	\$1.00					\$800	Historic
2000	Floor Tile Pavers	\$1.40					\$2,800	Bani Sa'ad Prison Facility Assessment
1	Caulking/Sealant	\$100.00					\$100	
2000	Sound Absorbing Wall Panels	\$7.35	\$5.51	\$0.80	\$0.27		\$11,569	Means 09840-100-0710
150	Wood Cabinets Upper/Lower (LF)	\$140.00	\$105.00	\$12.00	\$4.08		\$16,362	Means 06410-100-0500
130	Wood Cabinet Hardware	\$7.50	\$5.63	\$3.53	\$1.20		\$887	Means 06410-230-2240
6	Bulletin Boards (EA)	\$128.00	\$96.00	\$30.00	\$10.20		\$637	Means 10120 940 2160
1	Mosque Alter Equipment	\$1,725.00	\$1,293.75	\$171.00	\$58.14		\$1,352	Means 11040-250-0020
1	Library Equipment- Std. (EA)	\$500.00	\$375.00				\$375	
60	Library Shelving (LF)	\$156.00	\$117.00	\$20.00	\$6.80		\$7,428	Means 11051-400-0300
10	Library Magazine Rack (LF)	\$176.00	\$132.00	\$21.00	\$7.14		\$1,391	Means 11051-400-1400
	Learning Center Subtotal						\$85,182	
	2-Man Cell Prison (184 Pop.)							
	(2 Buildings- Ea Bldg 27,200 GSF)							
483	Concrete Footings- w/ forms/reinf. (CY)	\$49.00					\$23,667	Iraqi Team Price Quote
1029	Concrete Root- w/ forms/reinf.(CY)	\$49.00					\$50,421	Iraqi Team Price Quote
1221	Concrete Walls- w/ forms/reinf. (CY)	\$49.00					\$59,829	Iraqi Team Price Quote
1005	Concrete Floors- w/ forms/reinf (CY)	\$49.00					\$49,245	Iraqi Team Price Quote
102	3mm Plexi Glass & Frames- 3x4 (SF)	\$60.00					\$6,120	Historic
102	Frame Rough Opening for Windows	\$25.00					\$2,550	
102	Window Frame	\$25.00					\$2,550	Bani Sa'ad Prison Facility Assessment
102	High Security Bars	\$40.00					\$4,080	Bani Sa'ad Prison Facility Assessment
108	High Security Door Locks (EA)	\$151.00					\$16,308	Bani Sa'ad Prison Facility Assessment
10	5-Cage Drs (Hallway) 9x12 (SF)	\$6.40					\$64	Bani Sa'ad Prison Facility Assessment
5888	44-Cell Doors 8x8 (SF)	\$5.60					\$32,973	Bani Sa'ad Prison Facility Assessment
2	Dbl Ext HM Door & Hrdwr (EA)	\$70.00					\$140	Historic
2	Frame Rough Opening for Doors	\$25.00					\$50	

Bani Sa'Ad Prison Facility								
Baghdad, Iraq								
Phase 4								
Grid: 38S MC 56141 13828 (MGRS)								
6-Sep-03								
Amount Needed	Description	Material Cost	MC*.75	Labor Cost	LC*.34	Equip. Cost	Total Cost	Means Reference
2	Db'l. Door Frame (EA)	\$100.00					\$200	Bani Sa' ad Prison Facility Assessment
6	Sngl Ext HM Door & Hrdwr (EA)	\$70.00					\$420	Historic
6	Frame Rough Opening for Doors	\$25.00					\$150	
6	Door Frame (EA)	\$75.00					\$450	
12	Interior HM Door & Hrdwr (EA)	\$50.00					\$600	Historic
12	Frame Rough Opening for Doors	\$25.00					\$300	
12	Door Frame (EA)	\$75.00					\$900	
27918	Roofing- Built Up Ply (SF)	\$1.00					\$27,918	Historic
27918	Roofing Sand & Stone (SF)	\$0.65					\$18,147	Badoosh Prison Contr. Price
27918	Sealing Roof	\$0.37					\$10,330	Mosul Courthouse Contr. Price
826	Roof Flashing (LF)	\$0.35	\$0.26	\$1.47	\$0.50		\$630	Means 07650-600-0010
12	Roof Downspouts-4 (LF)	\$1.51	\$1.13	\$2.01	\$0.68		\$22	Means 07710-400-0700
826	Roof Parapet (LF)	\$2.00	\$1.50	\$2.34	\$0.80		\$1,896	
12	Roofing Splash Blocks (EA)	\$10.00					\$120	Historic
78260	Paint- 1 primer coat/2 latex coats (SF)	\$0.16					\$12,522	Badoosh Prison Contr. Price
31302	Paint- Oil Base Wainscott (SF)	\$0.18					\$5,634	Badoosh Prison Contr. Price
8250	Plaster- Exterior (SF)	\$0.37					\$3,053	Iraqi Team Price Quote
70010	Plaster- Interior (SF)	\$0.37					\$25,904	
8554	Ceramic Floor, Wall & Shower Tile	\$2.74					\$23,438	Iraqi Team Price Quote
20	Bathroom Stall Doors	\$20.00					\$400	Bani Sa' ad Prison Facility Assessment
32	Mirrors	\$10.00					\$320	
2	Metal Roof Hatch Ladder (EA)	\$1,050.00	\$787.50	\$72.00	\$24.48		\$1,624	Means 07710-860-0010
2	Metal Roof Hatch (EA)	\$100.00					\$200	
2	Cut Roof Opening	\$250.00					\$500	Bani Sa' ad Prison Facility Assessment
792	Drop Ceiling (SF)	\$0.93					\$737	Badoosh Prison Contr. Price
6	Caulking/Sealant	\$100.00					\$600	
4	Bullentin Boards (EA)	\$128.00	\$96.00	\$30.00	\$10.20		\$425	Means 10120 940 2160
	2-Man Cell Prison Subtotal						\$385,434	
	(2)-Man Cell Prison Subtotal	\$385,434					\$770,868	
	Group 27-Man/Cell Prison (216 Pop.)							
	(2 Buildings- Ea. Bldg. 14,300 GSF)							
254	Concrete Footings w/ forms/reinf. (CY)	\$49.00					\$12,446	Iraqi Team Price Quote
283	Concrete Roof- w/ forms/reinf (CY)	\$49.00					\$13,867	Iraqi Team Price Quote

Bani Sa'ad Prison Facility Baghdad, Iraq								
Phase 4								
Grid 38S MC 56141 13828 (MGRS)								
6-Sep 03								
Amount Needed	Description	Material Cost	MC*.75	Labor Cost	LC*.34	Equip. Cost	Total Cost	Means Reference
264	Concrete Walls- w/ forms/reinf. (CY)	\$49.00					\$2,936	Iraqi Team Price Quote
265	Concrete Floors- w/ forms/reinf. (CY)	\$49.00					\$2,985	Iraqi Team Price Quote
27	3mm Plexi-Glass & Frames- 3x4 (SF)	\$60.00					\$1,620	Historic
27	Frame Rough Opening for Windows (EA)	\$25.00					\$675	Bani Sa'ad Prison Facility Assessment
27	Window Frame (EA)	\$25.00					\$675	Bani Sa'ad Prison Facility Assessment
27	High Security Bars (EA)	\$40.00					\$1,080	Bani Sa'ad Prison Facility Assessment
240	2-Cage Drs (Hallway) 10x12 (SF)	\$6.40					\$1,536	Bani Sa'ad Prison Facility Assessment
896	8-Cell Doors 14x8 (SF)	\$5.60					\$5,018	Bani Sa'ad Prison Facility Assessment
10	High Security Door Locks (EA)	\$151.00					\$1,510	Bani Sa'ad Prison Facility Assessment
1	Single Ext. HM Dr. & Hrdwr (EA)	\$70.00					\$70	Historic
1	Frame Rough Opening for Doors	\$25.00					\$25	
1	Door Frame (EA)	\$75.00					\$75	
2	Double Ext. HM Dr. & Hrdwr (EA)	\$170.00					\$340	
2	Frame Rough Opening for Doors	\$25.00					\$50	
2	Dbl. Door Frame (EA)	\$100.00					\$200	Bani Sa'ad Prison Facility Assessment
4	Interior HM Door & Hrdwr (EA)	\$50.00					\$200	
4	Frame Rough Opening for Doors	\$25.00					\$100	
1	Door Frame (EA)	\$75.00					\$75	
14300	Roofing- Built-Up Ply (SF)	\$1.00					\$14,300	Historic
14300	Roofing- Sand & Stone (SF)	\$0.65					\$9,295	Badoosh Prison Contr. Price
14300	Sealing Roof	\$0.37					\$5,291	Mosul Courthouse Contr. Price
480	Roof Edge Flashing (LF)	\$0.35	\$0.26	\$1.47	\$0.50		\$366	Means 07650-600-0010
40	Roof Downspouts-4 (LF)	\$1.51	\$1.13	\$2.01	\$0.68		\$73	Means 07710-400-0700
480	Roof Parapet (LF)	\$2.00	\$1.50	\$2.34	\$0.80		\$1,102	
4	Roofing Splash Blocks (FA)	\$10.00					\$40	Historic
23800	Paint- 1 primer coat/2 latex coats (SF)	\$0.16					\$3,808	Badoosh Prison Contr. Price
5384	Paint- Oil Base Wainscott (SF)	\$0.18					\$969	Badoosh Prison Contr. Price
4400	Plaster- Exterior (SF)	\$0.37					\$1,628	Iraqi Team Price Quote
19400	Plaster- Interior (SF)	\$0.37					\$7,178	Iraqi Team Price Quote
1420	Ceramic Floor, Wall & Shower Tile	\$2.74					\$3,891	Iraqi Team Price Quote
6	Bathroom Stall Doors	\$20.00					\$120	Bani Sa'ad Prison Facility Assessment
6	Mirrors	\$10.00					\$60	
1	Metal Roof Hatch Ladder (EA)	\$1,050.00	\$787.50	\$72.00	\$24.48		\$812	Means 07710-860-0010
1	Metal Roof Hatch (EA)	\$100.00					\$100	

Bani Sa'Ad Prison Facility								
Baghdad, Iraq								
Phase 4								
Grid: 38S MC 56141 13828 (MGRS)								
6-Sep-03								
Amount Needed	Description	Material Cost	MC*.75	Labor Cost	LC*.34	Equip. Cost	Total Cost	Means Reference
1	Cut Roof Opening	\$250.00					\$250	Bani Sa' ad Prison Facility Assessment
1100	Drop Ceiling (SF)	\$0.93					\$1,023	Badoosh Prison Contr. Price
1	Caulking/Sealant	\$100.00					\$100	
2	Brillentin Boards (EA)	\$128.00	\$96.00	\$30.00	\$10.20		\$212	Means 10120-940-2160
	Group 27-Man/Cell Prison Subtotal						\$116,100	
2	(2) Group 27-Man/Cell Bldgs Subtotal	\$116,100					\$232,201	
	Generator Building (SF)							
6.6	Concrete Footings- w/ forms/reinf. (CY)	\$49.00					\$323	Iraqi Team Price Quote
9	Concrete Roof w/ forms/reinf (CY)	\$49.00					\$441	Iraqi Team Price Quote
10.4	Concrete Walls- w/ forms/reinf. (CY)	\$49.00					\$510	Iraqi Team Price Quote
3.6	Concrete Floors- w/ forms/reinf. (CY)	\$49.00					\$76	Iraqi Team Price Quote
2	Frame Rough Opening for Windows	\$25.00					\$50	
2	High Security Bars	\$100.00					\$200	Bani Sa' ad Prison Facility Assessment
1	Exterior HM Door & Hrdwr (EA)	\$200.00					\$200	Historic
1	Frame Rough Opening for Doors	\$25.00					\$25	
1	Dbl Door Frame (EA)	\$100.00					\$100	Bani Sa' ad Prison Facility Assessment
225	Roofing- Built-Up Ply (SF)	\$1.00					\$225	Historic
225	Roofing- Sand & Stone (SF)	\$0.65					\$146	Badoosh Prison Contr. Price
225	Sealing Roof	\$0.37					\$83	Mosul Courthouse Contr. Price
60	Roof Flashing (LF)	\$0.35	\$0.26	\$1.47	\$0.50		\$46	Means 07650-600-0010
160	Roof Downspouts-4 (LF)	\$1.51	\$1.13	\$2.01	\$0.68		\$291	Means 07710-400-0700
60	Roof Parapet (LF)	\$2.00	\$1.50	\$2.34	\$0.80		\$138	
4	Roofing Splash Blocks (EA)	\$10.00					\$40	Historic
1352	Paint- 1 primer coat/2 latex coats (SF)	\$0.16					\$216	Badoosh Prison Contr. Price
480	Paint- Oil Base Wainscott (SF)	\$0.18					\$86	Badoosh Prison Contr. Price
1352	Plaster- Exterior/Interior (SF)	\$0.37					\$500	Iraqi Team Price Quote
72	Metal Intake Louver	\$25.00					\$1,800	
1	Metal Roof Hatch Ladder (EA)	\$1,050.00	\$787.50	\$72.00	\$24.48		\$812	Means 07710-860-0010
1	Metal Roof Hatch (EA)	\$100.00					\$100	
1	Cut Roof Opening	\$250.00					\$250	Bani Sa' ad Prison Facility Assessment
1	Caulking/Sealant	\$100.00					\$100	
	Generator Bldg. Subtotal						\$6,859	

Bani Sa'Ad Prison Facility Baghdad, Iraq								
Phase 4								
Gnd: 38S MC 56141 13828 (MGRS)								
Amount Needed	Description	Material cost	MC*.75	Labor Cost	LC*.34	Equip. Cost	Total Cost	Means Reference
	Architectural- Facilities Subtotal						\$1,160,490	
Equipment								
	Dining Facility							
	Kitchen Equipment		\$77,295				\$77,295	TCMS- Equipment Cost
	Specialities							
8	Exterior Signage- Bldg & Street (EA)	\$66.00	\$49.50	\$16.00	\$5.44		\$440	Means 10430-200-4800
6	Fire Extinguisher Cab. & Extinguisher	\$120.00					\$720	
	Equipment Subtotal						\$78,455	
Furnishings								
	Dining Facility							
2	Desk	\$350					\$700	Fest-A Price Quote- Al Rescue Police Station
6	Chairs	\$50					\$300	
1	Television	\$300					\$300	Fest-A Price Quote- Al Rescue Police Station
1	Refrigerator	\$600					\$600	Fest-A Price Quote- Al Rescue Police Station
2	Computers	\$1,000					\$2,000	Fest-A Price Quote- Al Rescue Police Station
2	File Cabinet	\$25					\$50	Fest A Price Quote- Al Rescue Police Station
1	Printer	\$100					\$100	Fest-A Price Quote- Al Rescue Police Station
2	5-Shelving Unit	\$75					\$150	Fest-A Price Quote- Al Rescue Police Station
1	Microwave	\$300					\$300	Fest-A Price Quote- Al Rescue Police Station
27	Table (3 x 6)	\$60					\$1,620	
162	Chairs	\$40					\$6,480	
20	Lockers 2Tier 12"x18"x36" (EA)	155	\$116.25	13.35	\$4.54		\$2,416	Means 10505-500-0430
	Dining Facility Subtotal						\$15,016	
	Learning Center							
4	Desk	\$350					\$1,400	Fest-A Price Quote- Al Rescue Police Station
50	Chairs	\$50					\$2,500	
2	Television	\$300					\$600	Fest-A Price Quote- Al Rescue Police Station
4	Computers	\$1,000					\$4,000	Fest A Price Quote- Al Rescue Police Station
2	File Cabinet	\$25					\$50	Fest A Price Quote- Al Rescue Police Station

Bani Sa'Ad Prison Facility								
Baghdad, Iraq								
Phase 4								
Grid. 38S MC 56141 13828 (MGRS)								
6-Sep-03								
Amount Needed	Description	Material cost	MC*.75	Labor Cost	LC*.34	Equip. Cost	Total Cost	Means Reference
2	Printer	\$100					\$200	Fest-A Price Quote- Al Rescue Police Station
6	5-Shelving Unit	\$75					\$450	Fest-A Price Quote- Al Rescue Police Station
1	Sofa & Chair Set	\$150					\$150	Fest-A Price Quote- Al Rescue Police Station
4	Conference Table & 6 Chairs	\$300					\$1,200	Fest-A Price Quote- Al Rescue Police Station
8	Lockers 2Tier 12"x18"x36" (EA)	155	\$116.25	13.35	\$4.54		\$966	Means 10505-500-0430
	Learning Center Subtotal						\$11,516	
	2-Man Cell Prison Fac. (184 Prisoners)							
2	Desk	\$350					\$700	Fest-A Price Quote- Al Rescue Police Station
6	Chairs	\$50					\$300	
1	Refrigerator	\$600					\$600	Fest-A Price Quote- Al Rescue Police Station
1	Television	\$300					\$300	Fest-A Price Quote- Al Rescue Police Station
2	Computers	\$1,000					\$2,000	Fest-A Price Quote- Al Rescue Police Station
4	File Cabinet	\$25					\$100	Fest-A Price Quote- Al Rescue Police Station
1	Printer	\$100					\$100	Fest-A Price Quote- Al Rescue Police Station
2	5-Shelving Unit	\$75					\$150	Fest-A Price Quote- Al Rescue Police Station
1	Microwave	300					\$300	Fest-A Price Quote- Al Rescue Police Station
176	Beds	40					\$7,040	
8	Lockers 2Tier 12"x18"x36" (EA)	155	\$116.25	13.35	\$4.54		\$966	Means 10505-500-0430
	2-Man/Cell Prison Fac. Subtotal						\$12,556	
2	(2) 2-Man Cell Prison Fac. Subtotal	\$12,556.31					\$25,113	
	27-Man Cell Prison (216 Pop.) 2-Bldgs							
3	Desk	\$350					\$1,050	Fest-A Price Quote- Al Rescue Police Station
9	Chairs	\$50					\$450	
1	Refrigerator	\$600					\$600	Fest-A Price Quote- Al Rescue Police Station
1	Television	\$300					\$300	Fest-A Price Quote- Al Rescue Police Station
2	Computers	\$1,000					\$2,000	Fest-A Price Quote- Al Rescue Police Station
4	File Cabinet	\$25					\$100	Fest-A Price Quote- Al Rescue Police Station
1	Printer	\$100					\$100	Fest-A Price Quote- Al Rescue Police Station
2	5-Shelving Unit	\$75					\$150	Fest-A Price Quote- Al Rescue Police Station
1	Microwave	300					\$300	Fest-A Price Quote- Al Rescue Police Station
216	Beds	40					\$8,640	
8	Lockers 2Tier 12"x18"x36" (EA)	155	\$116.25	13.35	\$4.54		\$966	Means 10505-500-0430

Bani Sa'Ad Prison Facility								
Baghdad, Iraq								
Phase 4								
Gnd: 38S MC 56141 13828 (MGRS)								
6-Sep-03								
Amount Needed	Description	Material Cost	MC*.75	Labor Cost	LC*.34	Equip. Cost	Total Cost	Means Reference
	Group 27-Man/Cell Prison Subtotal						\$14,656	
2	(2) Group 27-Man/Cell Bldgs Subtotal	\$14,656.31					\$29,313	
	Furnishings Subtotal						\$80,957	
Mechanical								
196	w/c	\$80.00					\$15,680.00	Badoosh bid
24	water heater	\$250.00					\$6,000.00	Badoosh bid
34	urinals	\$60.00					\$2,040.00	Badoosh bid
45	showers	\$40.00					\$1,800.00	Badoosh bid
240	wash basins	\$75.00					\$18,000.00	Badoosh bid
5	kitchen sink	\$130.00					\$650.00	Badoosh bid
40	7500cfm evaporative coolers	\$600.00					\$24,000.00	Badoosh bid
144	25mm pipe(m)	\$10.00					\$1,440.00	
386	18mm water pipe(m)	\$8.00					\$3,088.00	
144	12mm water pipe (m)	\$5.00					\$720.00	
70	12mm water taps	\$10.00					\$700.00	
1	25000 gal elevated water tank	\$110,000.00					\$110,000.00	
800	sewer line pipe(ft)	\$6.15	\$4.61	\$6.60	\$2.24	\$0.99	\$6,277.20	
1000	external water line pipe(ft)	\$9.55	\$7.16	\$5.05	\$1.72	\$1.25	\$10,129.50	
6	External Septic tank	\$750.00					\$4,500.00	
1	Sewage Lift Station	10,000.00					10,000.00	
1000	3" steel pipe internal (ft)	\$2.00		\$1.00			\$3,000.00	
1000	4" sewer pipe (ft)	\$0.50		\$4.00			\$4,500.00	
200	18mm water pipe(m)	\$8.00					\$1,600.00	
1	Heating system	85,000.00					85,000.00	
	Mechanical Phase I Subtotal						\$309,1251	
1	Admin / Clinic	\$6.95	\$2.09	3.00			\$6,255	17100-550-2900
2	216 Person Cell Block	\$3.24	\$0.97	14,300			\$27,799	17100-500-2900
2	184 Person Cell Block	\$3.24	\$0.97	27,200			\$52,877	17100-500-2900
1	Mosque/Learning Center	\$7.20	\$2.16	2,000			\$4,320	17100-190-2900

Bani Sa'Ad Prison Facility								
Baghdad, Iraq								
Phase 4								
Grid. 38S MC 56141 13828 (MGRS)								
6-Sep-03								
Amount Needed	Description	Material Cost	MC*.75	Labor Cost	LC*.34	Equip. Cost	Total Cost	Means Reference
1	Dining/Laundry	\$5.85	\$1.76	4,800			\$8,424	17100-150-2900
1	Diesel Generator Buildings	\$3.24	\$0.97	225			\$219	17100-500-2900
1	Diesel Generator					\$23,000	\$23,000	Badoosh Bid
1	Addition of 10 Phones to System / with wir	\$100.00					\$100	IFFST
5	Move / Add Power / Lighting Poles & Wire	\$75.00					\$375	IFEST
17	Ext Lts Mercury lamp 500W w/holder & wiring over door	\$12		\$4			\$272	IFEST
5	Yard Flood Light (150 Watt Low Pressure Sodium Light, Power Pole Mounted)	\$250					\$1,250	Basrah Prison Est
180	Cable from Pole to Buildings(m)	\$50					\$9,000	Badoosh Bid
	Electrical Phase I Subtotal						\$133,891	
TOTAL PROJECT COST							\$2,032,168	

KHAN BANI SAAD FACILITY/SITE PROTECTION

29 August through 1 September:

4 days @ 107 428 PAID ON
per day 7-Sep-03

2 September through 4 September:

3 days @ 107 321 PAID ON
per day 7-Sep-03

749 TOTAL PAID ON 7-Sep-03

5 September through 18 September

14 days @ 107 1498 PAID ON
per day 30-Sep-03

19 September through 30 September

12 days @ 107 1284 PAID ON
per day 30-Sep-03

2782

I certify that I received \$2,782.00 U.S. Dollars for payment of security services provided at Khan Bani Sa'ad, Diyala Province for the period of 5 September 2003 through 30 September 2003 and that this is for the 31 guards listed as present on all dates of 5 September through 30 September:

Foreign Language: [Redacted]

Foreign Language: [Redacted]

Foreign Language: [Redacted]

Signature and Printed Name:
All Four Names

Today's Date: 30 SEP 03

I certify that no obligations or debt are owed to me, my agents, my deceased brother, my brother's heirs or any guards for any services rendered in the protection of the Khan Bani Sa'ad prison site and that the all contractual obligations have been fulfilled by the Prison Department Ministry of Justice:

Foreign Language: [Redacted]

WITNESS

Foreign Language: [Redacted]

Foreign Language: [Redacted]

Signature and Printed Name:
All Four Names

Today's Date: 30 SEP 03

Foreign Language: [Large Redacted Area]

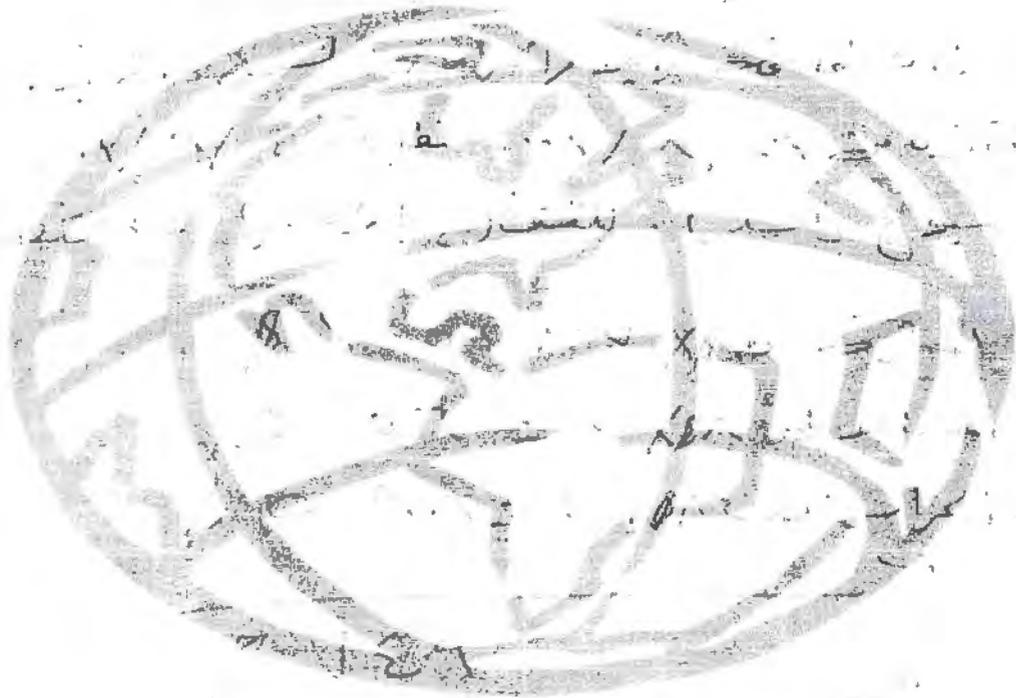
GENERAL TRADING
&
CONTRACTING

Foreign Language

Foreign Language

AL-HELLO-60

Foreign Language



RECEIVED:
\$749 U.S.
[Signature]

PAID \$749 U.S.
SEP 04
7 AUG 2003
[Signature]

aghdad - karrada dakil - abdul- rasool ali bilding
el - althurea : 008821652020241
ax : 009641 - 7630718

Foreign Language

AL-HELLC - CO

-To / ministry of Justice / prisons office

With our best regards we enclose a list of guards names in the prison of Khan Bamy Saad & number of working days to pay them their salaries. With respect.

Director Manger
Shaker AL-Zubaidy

1/9/2003

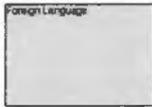
	NAME	working day						Notes
		29/8	30/8	31/8	1/9			
1	Shaker Hella ALZabundy	x	x	x	x	15	60	Syria visit
2	Hazim	x	x	x	x	4	16	1st ass stand
3	Mohamed	x	x	x	x	4	16	and is
4	Mazim	x	x	x	x	5	12	Grand
5	Abbas. Sahib Abd Hussain	x	x	x	x	8		
6	Almuthar	x	x	x	x			
7	Ali	x	x	x	x	7		
8	Sulaim Samir Hussain	x	x	x	x	7		
9	Abd ARABE Hattim Hussain	x	x	x	x	7		
10	Haydar Hazim Mohammed	x	x	x	x	7		
11	Mohamed Guber Mohammed	x	x	x	x	7		
12	David Salah GABIM	x	x	x	x	7		
13	Rashed Hattiah Asker	x	x	x	x	7		
14	Mohamed Fadi Almad	x	x	x	x	7		
15	Mazin Samir Hussain	x	x	x	x	7		
16	Abbas Husain Madloom	x	x	x	x	7		
17	Abdul Majeed Abd	x	x	x	x	7		
18	Husain Aidan Hussain	x	x	x	x	7		
19	Zaher Samir Hussain	x	x	x	x	7		
20	Abbas Aidan Hussain	x	x	x	x	7		
21	Muab Abd Almadun Madun	x	x	x	x	7		
22	Ali	x	x	x	x	7		
23	Saad Husein Saeki	x	x	x	x	7		
24	Jaber Saad Husein	x	x	x	x	7		
25	Jaber	x	x	x	x	7		
26	Fahd Husain Althabet	x	x	x	x	7		
27	Hakee Almad Althabet	x	x	x	x	7		
28	Haydar	x	x	x	x	7		
29	Ali Nazim ill Allah	x	x	x	x	7		
30	Abdel Salah Sulaim	x	x	x	x	7		
31	Ziad	x	x	x	x	7		

GENERAL TRADING
&
CONTRACTING



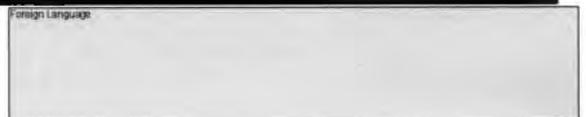
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C- - Y 19/11

Baghdad – karrada dakil - abdul- rasool ali bilding
Tel – althurea : 008821652020241
Fax : 009641 – 7630718



Please copy (9) to: [redacted]
[redacted]

Baqubah and Bani Sa'ad Prisons Assessment Report No. 20

Inspection Date: 12 July 2003

Inspection Team Members:

[redacted] P.E., FEST-A, Civil Engineer
[redacted] FEST-A, Electrical Engineer
Capt [redacted], 4ID, PMO
[redacted] Interpreter, Civil Engineer

Mission:

The NWD FEST-A team was tasked to perform an assessment of two sites, one located at Baqubah and the other at Bani Sa'ad, Iraq. The purpose of the assessment was to investigate the sites for their potential use as prison site and to determine what work would be required to make the most suitable site for a facility that could house at least 600 prisoners.

BAQUBAH

The Baqubah location (38S MC 67656 34892) is the site of a prison that was demolished by locals following the recent war. The facility was completely demolished leaving only piles of rubble and a few remnant pieces of walls and buttresses (see photo below). It is located near the center of town. Following a brief discussion with the Provost Marshall, Major Ingros, the decision was made to remove the Baqubah site from further consideration as a future prison site.



BANI SAAD

Background/Description:

The facility at Bani Sa'ad is a fully developed prison site. The compound is defined by the following coordinates:

38S MC 56141 13828	Northwest corner
38S MC 56264 13415	Southwest corner
38S MC 56838 13418	Southeast corner

Facilities at the compound, shown on the attached photos, include the following:

- a) Perimeter wall, brick with plaster finish, 4 meters tall by 1960 meters long. Includes 2 strand barb wire and one roll of concertina wire on top.
- b) Six guard towers, one at each corner of the perimeter wall, one in the middle of the North wall, and one at the front gate guard station.
- c) Interior compound wall, brick with plaster finish, 3 meters tall by 1600 meters long. Surrounds cells for prisoners, and other facilities such as bathrooms. Has four integral guard towers.
- d) Interior communal compound brick wall, 3 meters tall by 1400 meters long. The compound contains a mosque, and other communal facilities.
- e) One guard tower for the interior communal compound.
- f) Perimeter roadway 3 meters wide and three interior roadways 6.5 meters wide totaling 42,750 square meters of asphalt concrete pavement.
- g) One administration building, 24 meters by 12 meters, brick with plaster finish.
- h) Twenty employee residential units. Ten units, 10 meters by 9 meters; ten units, 18 meters by 9 meters. All units are brick with plaster finish, with have walled courtyards.
- i) Electrical main distribution building.
- j) Several service and support buildings.
- k) Low security compound 360 meters long by 42 meters wide with 16 living modules. Includes 288 cells and communal facilities for cooking, washing, and sanitary purposes.
- l) Communal compound 200 meters long by 250 meters wide with mosque and other communal facilities.
- m) Water treatment facility (exact process undetermined).
- n) Electrical power – 11KV overhead distribution feeds a transformer in the main distribution building through a set of pole mounted gang disconnects, followed by fused cutouts (max. fuse rating to protect transformer 20 Amps).
- o) Transformer in distribution building is an 11KV:400, 3 phase, 400 KVA step down transformer which has a rated current output calculated at 525 amps.
- p) Main distribution breaker panel in distribution building.
- q) Service distribution for the entire complex consisting of a single overhead circuit branching off to feed various loads around the complex such as perimeter area lighting and general building loads.

Observations Findings:

The facilities at Bani Sa'ad were occupied by roughly 100 squatters during our site visit which limited our access to the cellblock areas, houses, and other buildings. The squatters are said to be armed according to our interpreter. The facility is being looted on a daily basis, primarily the perimeter wall, guard towers, and other brick walls. The condition of the facilities observed is as follows:

- a) Most of the perimeter wall has been removed in the two weeks or so prior to our site visit according to our convoy shooters. It is assumed that the removal of the wall has been with heavy equipment such as wheel loaders and dump trucks considering the extent of

material removed. A wheel loader was spotted moving around the site while we were there. It is assumed that the entire wall will be removed in a matter of days.

- b) The guard towers were completely leveled.
- c) The compound which contains the cell blocks has had approximately 90 percent of the wall removed from of the north side. The South, East, West walls are integral to the buildings and are damaged approximately 10 percent.
- d) The interior communal facility compound has a mosque, and other facilities inside. It's perimeter walls are approximately 30 percent missing or damaged. The guard tower for the communal compound has had the doors and windows removed including jambs.
- e) The guard tower for the communal compound is missing it's door and window plus jambs.
- f) The asphalt concrete paved roadways are in good condition.
- g) The administration building appeared to be in good condition from outward appearances.
- h) The 20 employee residences appear to be in good condition from outward appearances. They are all inhabited at this time.
- i) The electrical main distribution building is in good shape except that it is missing one window with jamb, one personnel door with jamb, and one set of double doors with jamb.
- j) There were several service and support buildings that appeared to be in generally good condition however, we did not enter them due to the presence of squatters.
- k) The overall condition of the cell block compound is estimated to be about 50 percent damaged including damage to bathroom fixtures, interior walls, roofs, doors, windows, etc. We were unable to examine the inside of the facilities closely due to the presence of squatters.
- l) From looking inside the communal compound from the southwest corner, it did not appear that there is significant damage inside the compound. We did not enter the compound due to the presence of squatters.
- m) The water treatment facility was missing it's electrical system.
- n) The electrical system is generally in good condition.
- o) The main transformer is in good condition.
- p) The main distribution panel is missing.
- q) Approximately 50 light fixtures are missing from the perimeter area light poles or are damaged.

Conclusions:

The Bani Sa'ad site is an excellent site for a prison facility. It was already serving as a prison and has been designed specifically for that purpose. With the number of cells available, it would serve as a 600 prisoner facility with only 2.1 prisoners in most cell. Additionally, there is plenty of room for expansion on the West end of the facility.

Recommendations:

The Bani Sa'ad site should be developed for use as a 600 plus inmate prison. To make it fully functional, it should be refurbished and repaired as follows:

- a) Rebuild all perimeter walls and guard towers, including two strand barbed wire and concertina wire on top.
- b) Repair the electrical distribution building doors and windows.
- c) Perform repairs to the cell block area to include repairs to walls, ceilings, doors, windows, bathroom fixtures, and electrical facilities.
- d) Install new personnel door and window with jambs on the guard tower for the communal compound.
- e) Install a new electrical system for the water treatment facility and then test for correct operation and make any other required repairs.
- f) Install a new main distribution panel, main breaker and appurtenant electrical items in the main distribution building.
- g) Install 50 new light fixtures for perimeter/area lighting.

Cost Estimate:

The following cost estimate is based on the assumption that the work will be performed by a local contractor. The contingencies are set at 25% due to the site visit being limited to viewing some of the facilities from the outside due to the presence of squatters.

DESCRIPTION	COST
Rebuild all perimeter walls using 200mm by 200mm by 400 mm CMU block with reinforcing steel verticals at 3 m on center and finished with plaster on both sides. Includes guard towers, front gate guard station, and barbed and concertina wire on top.	\$100,000
Repair/rebuild all interior compound walls and finish with plaster. Includes doors and windows with iambs for euard towers.	20,000 20,000
Repairs to electrical distribution building and other miscellaneous service and support buildings.	20,000
Repair cell block area ceilings, walls, doors, bathrooms, electrical, etc.	30,000
Install new electrical at water treatment plant. Includes testing and all additional repairs required.	1000
Install new electrical main distribution panel, breaker, and appurtenant items. Includes 50 new perimeter/area light fixtures.	10,000
Mobilization Demobilization	2000
Sub-Tota	\$184,000
Profit/OH/Bond @ 25%	46,000
	230,000

Contingencies @ 25%		57,500
	Total	\$287,500
	USE	\$288,000

Schedule:

ID	Task Name	Duration	Start	July							August						
				6/22	6/29	7/6	7/13	7/20	7/27	8/3	8/10	8/17	8/24				
1	Summary Bani Sa'ad Prison Refurbishment	30 days	Wed 7/2/02	[Gantt bar for Summary task]													
2	NTP	0 days	Wed 7/2/02	[Gantt bar for NTP task]													
3	Mobilize	1 day	Wed 7/2/02	[Gantt bar for Mobilize task]													
4	Perimeter and interior wall construction	21 days	Thu 7/3/02	[Gantt bar for Perimeter and interior wall construction task]													
5	Repairs to miscellaneous service bldgs	21 days	Thu 7/3/02	[Gantt bar for Repairs to miscellaneous service bldgs task]													
6	Repairs to cell block	26 days	Thu 7/3/02	[Gantt bar for Repairs to cell block task]													
7	Repairs to water treatment facility	7 days	Thu 7/3/02	[Gantt bar for Repairs to water treatment facility task]													
8	Repair electrical power distribution	14 days	Thu 7/3/02	[Gantt bar for Repair electrical power distribution task]													
9	Demobilize	1 day	Tue 8/12/02	[Gantt bar for Demobilize task]													
10	Project Completion	0 days	Tue 8/12/02	[Gantt bar for Project Completion task]													

COALITION PROVISIONAL AUTHORITY
MINISTRY OF JUSTICE/ DEPARTMENT OF PRISONS

22 SEP 03

MEMORANDUM OF AGREEMENT

Subject: Security at Khan Beni Saad Prison

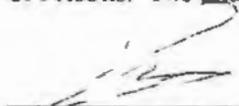
As of the 14th day of September, 2003, Mohammed Helou Al-Zabaidi (hereafter "Mohammed") and the Department of Prisons of the Coalition Provisional Authority (hereafter "DOP") agree to the following terms and conditions:

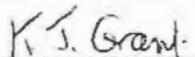
1. Mohammed shall be responsible for providing a guard force of 15 guards to secure the prison site location near Khan Beni Saad located at MC 565136. Mohammed shall assume the responsibility for employing, scheduling, supervising, maintaining, and terminating guards at the facility.
2. Mohammed also agrees to provide all equipment, including but not limited to water, food, uniforms (if necessary), radios, transportation (if necessary) and weapons. Weapons authorization must be obtained from LIC Mahoney at FOB Thunder before guards will be authorized to carry fire arms.
3. DOP agrees to pay Mohammed a reasonable fee for managing the guard force at Khan Beni Saad. By agreement of the parties, DOP shall pay Mohammed a sum of 30000/day (Iraqi Dinar).
4. DOP agrees to pay the guards hired by Mohammed a reasonable fee for providing guard services at Khan Beni Saad. By agreement of the parties, DOP shall pay to the employees of Mohammed a sum of 6000/day (I.D.). Two of the employees, as identified by Mohammed will be considered "shift supervisors" and shall earn 8000/day. (I.D.)
5. Mohammed is responsible for maintaining pay records for each employee that works. Each month, prior to payment, Mohammed must provide the names of each employee and how many days each employee worked. Mohammed is not authorized to pay more than 15 people for each 12 hour shift.-
6. Mohammed is responsible for scheduling but must at a minimum have 15 employees working at one time. The guard service will be provided 24 hours per day, 7 days per week.
7. This contract may be terminated by Mohammed after giving DOP at least seven (7) days notice in advance. DOP pay terminate the contract of Mohammed at any time if just cause is shown or after seven (7) days notice without cause. This contract is considered "employment at will" and therefore has no termination date

and is not a guarantee of future employment. Each party assumes its own risk of costs for entering into this contract.

8. Any problems with fulfilling the terms of this contract should be brought to the immediate attention of the other party.
9. Payment under this contract will be based on representations made by Mohammed to DOP. Any falsifications, omissions, or other signs of fraud or corruption will terminate the contract for cause and turned over to the proper authorities for prosecution.

The parties recognize that this contract supercedes the contract between Shaker Hulu Al-Zabaidi, the deceased brother of Mohammed Helou Al-Zabaidi, and the Department of Prisons. The undersigned parties hereby agree to the terms listed above.


Mohammed Helou Al-Zabaidi
09/23/03
September 23rd 2003


CPA-Department of Prisons
23 September 2003

Foreign Language





I, Samir Toska translated the contents of this agreement to Mr Mohammed and he agreed to the contents



Campbell, Donald CIV Ministry of Justice

From: Campbell, Donald CIV Ministry of Justice
Sent: Monday, August 25, 2003 8:15 PM
To: [redacted] CIV
CC: [redacted]
Subject: RE: IDPs in Baquba

FOR files - great background w/ps on Kaaban's SAAD

- (1) We have been working with these people for over four months.
- (2) The alternate site is close to their current location and they have agreed to cooperate with us for the move.
- (3) I met with the leaders of the group at the prison site weeks ago and also here at the CPA headquarters for over two hours the day before yesterday when they showed up unannounced to go over everything that they had been told on numerous prior occasions.
- (4) These people are being treated very fairly despite the fact that they have intentionally destroyed and dismantled a prison worth well over a million dollars when it was first assessed by Bill Irvine three months ago.
- (5) The end result of their destruction is a thousand of their fellow Iraqis who are forced to live in tents under the sun in 130 degree weather surrounded by razor wire instead of living in a suitable facility.
- (6) These people are clever, articulate and make compelling arguments.
- (7) They grossly exaggerate their numbers and then lie and exaggerate at every opportunity.
- (8) Despite their behavior we have been tolerant and intend to provide them with quarters which are better than those they currently occupy.
- (9) To establish a prison site at another location would cost us at least a year by all estimates. It would then take another year to build another facility.
- (10) In order to start over we would be required to (a) find land, (b) obtain the required approvals, (c) hire the engineer and architect to lay out the prison site, (d) install the underground utilities, and (e) build the foundations for all of the buildings and walls.
- (11) The prison construction program is in serious trouble. I estimate that we will have, in a best case effort, only one half of the prison beds we will need at the end of any time period you chose.
- (12) This site is absolutely necessary if we are to avoid still another disaster by not having the 1,000 beds which should be provided by the construction of a prison at this site.
- (13) This move was coordinated with the UN and the Danish Government when I visited the site with a Danish representative over a month ago.
- (14) We have worked this entire effort very hard and are totally within the guidelines established by CPA and know that the "right thing to do" is to move the small number of families involved to a nearby site and make it better than the site they will be leaving despite the lies, threats and tremendous damage they have caused.
- (15) Bottom line is: (a) we have followed all the rules, (b) we are going to give them something better than what they currently have, (c) we are ignoring their unconscionable behavior, (d) we are trying to regain what ever is left for the Iraqi people who so badly need a prison facility to hold those individuals who break the law and must be incarcerated to protect the honest, hard working members of this wonderful society.
- (16) Right now Iraq may have fewer prison beds per capita than any other major country in the world.
- (17) We need to build at a very fast pace to avoid a pending disaster and to get the prison population out of the 130 degree heat in tents where the majority of them are currently housed.
- (18) I am very proud of the way we have treated these people and stand behind everything I have done.
- (19) If you would like to meet with me to discuss this face to face I would welcome the opportunity.

Don Campbell

-----Original Message-----

From: [redacted] CIV
Sent: Monday, August 25, 2003 1:40 PM
To: Campbell, Donald CIV Ministry of Justice
Cc: [redacted]
Subject: FW: IDPs in Baquba

Please file it.

Importance: High

Sir - I just received the attached from the CPA Policy Director in Erbil, Liane Saunders. I heard about this case from COL Zanin last week, but didn't get a chance to discuss with you before heading up to Erbil for 5 days. I'm concerned that in the case of Beni Saad, we aren't following the guidelines on relocating IDPs that were established by Ambassador Bremer. I don't know to what extent the UN is aware of this group (I will raise during a UN coordination meeting at 2:00 today), but we should, as per the guidelines, get them in to assess the population and help us prepare to assist them at the new site. Liane is right that this could come back to bite us if not done properly, especially if we are talking about a genuine IDP population. I'll try to come find you later this afternoon to discuss.

[REDACTED]

[REDACTED]

CPA - Advisor for Refugee/IDP Affairs

[REDACTED]

-----Original Message-----

From: [REDACTED]
Sent: Monday, August 25, 2003 9:52 AM
To: [REDACTED]
Cc: [REDACTED]
Subject: IDPs in Baquba
Importance: High

[REDACTED] see below - because of the urgency of this case, and because the 352nd are planning a visit to the relevant site tomorrow, I wanted to get this into [REDACTED] asap. It is, of course, a Baghdad lead, but we need to be clearer that there are no disconnects in this particular case.

[REDACTED] when I was down in Baquba yesterday, we visited the Beni Saad prison facility because we had been hoping to do some renovation work there as part of our project portfolio. We were warned by the CMOC before we got there, that there were some Arab IDPs who had moved down from the Khanaqin area claiming intimidation from the Kurds. The CMOC told us that CJTF7 were planning to pay off/move the Arabs as squatters but that the plan for relocation was not clear.

I listened to the Arabs while we were at the site. They were confused about what was planned for them. They knew they had to move but did not know where and when or how the move would be managed. Unfortunately, I had to step in because the Iraqi interpreter from the CMOC who had been conducting the conversation with the IDPs to which I had been listening, suddenly started telling the IDPs that they should go back to Barzani and Talabani, tell them they wanted their property back or at least to allow them to sell it so they had funds to buy property in Baquba, and that Barzani and Talabani were bad men. I spoke up in Arabic, and said that this wasn't the way to resolve the issue. I gave the usual lines on understanding the situation, its complexities. We were working on solutions but they would have to be patient and that, in the meantime, I would look into their complaints that they didn't know where they were being moved to. We did several rounds of the standard 'but I have no roof over my children's heads' to which I listened sympathetically before leaving. They remained worried but were clearly relieved to have had someone listen to their concerns.

Last night I noticed the following attachment in the daily sitrep from the 352nd CA battalion:

(U) PUBLIC SAFETY. LTC. [REDACTED] met with members of OCPA prison team of the Ministry of Justice, along with members of the 800 MP BDE and CPT. [REDACTED] of the Ministry of Justice. A visit was planned for Ken Beni Saad prison to follow up on the eviction of the Arab squatters residing there. Upon arrival at the prison, the team was met by LTC. [REDACTED] of the 3rd BN, 19th Field Artillery, 4th Division, who was briefed on the reason for the visit. All parties agreed that the Arabs had seven days to relocate to the technical college down the road. LTC. [REDACTED] agreed to assist the Arabs with their relocation. CPT. [REDACTED] of the MOJ informed the squatters that MOJ would provide some funds to assist them maintain their new living quarters. He also stated, there would be a security team on ground to protect the prison facility once they moved. The team planned a

follow up visit with LTC. [REDACTED] and his staff on 28 Aug 03.

Although the above does not mention that the prison is in Diyala and not Baghdad, it has the same name, and the circumstances sound extremely similar. I wonder if we are talking about the same place - the facility we saw was out of town on the Baghdad road. If so, the information is clearly trickling down in an imperfect fashion and may be the victim of blurred CPA jurisdiction - it is quite clear the CMOC in Baquba do not know about the planned move to the technical college. If this is the same prison, having visited the site, I and the project team can not see what the urgency is to move these people. The prison is being systematically razed to the ground by looters who are taking off the bricks for recycling. It resembles a quarry rather than a building shell. While this may not have been the case a few weeks ago when movement of the Arabs might have been originally planned, the lack of guards around the facility mean that, in our project team's estimation, it is going to take a major construction project rather than a band-aid renovation project to turn it into a functioning facility.

I know that your team is working closely with the Ministry of Justice team on removal of squatters, and that this may well be a spin off from the memo on reclaiming government property in Baghdad. But from our visit yesterday, it is not clear that any one has made a full assessment of the Arabs on site - some of whom may well be bona fide IDPs (possibly Arabs who moved out of property they occupied illegally under Saddam) though some may also be urban poor/squatters. I was not in a position to judge but I don't want this one to come back and bite us. I have not seen the alternative proposed Technical College site. But I worry that, with the school year starting in October, unless this is a defunct site itself, there may be pressure to move the IDPs on again particularly since the Baquba CMOC, who should know what educational facilities will be pressed into use, do not appear to be in the loop on this one.

The CMOC told me that they would also be grateful for a clearer idea of what was planned for the IDPs/squatters. It may well be that this is all part of a well-thought out plan where only the information flow to the region itself is imperfect. But, given the ethnic tensions we have recently seen in Tuz Khormatu and Kirkuk, I think we must avoid at all costs a movement of this group of Arabs in the next 7 days unless there is a clearly identified suitable alternative location, movement and maintenance plan understood by all local actors (including us in CPA-N). Otherwise, we run the risk that they could be forced to move back towards Khanaqin to cause trouble there.

Can you let us know urgently what your understanding of the situation is so we can better understand what's planned for Beni Saad.

Dr [REDACTED]
Policy Director
CPA North

Handwritten notes at the top of the page, possibly indicating a review or status of the data.

MSC	City	Population	Name of Jail	Grid	Capacity	Assessment completed YES or NO	Resources needed to make jails fully operational	Contract Established for Repair Yes or No	Estimated Cost	Estimated Completion Date	Comments
101	MOSUL	1800000	Mosul Juvenile Detention Facility	LF 313 249	140	yes	Doors / windows	NO	\$3,258	UNK	Recently looted and burned - awaiting rebuild by 926 ENG
101	MOSUL	1800000	Old Transportation Jail	LF30314 24222	1,000	yes	Doors / windows	NO	\$255,000	UNK	Currently being used as a Mosque
101	MOSUL	1800000	Old Fedayean HQ's	LF33350 23985	150	yes	Security treatment	NO	\$33,975	UNK	Awaiting approval from Min of Education to use as prison
101	Avgani	150000	Al-aiida	KF 853588	15	yes	steel doors, elec.	NO	\$300.00	UNK	NONE
101	Tall A Far	184000	Main Tall A Far stationj	KF 727 1929	16	yes	Re-route elec., arms room	Contract est. denied due to excessive cost	\$200.00	UNK	NONE
101	Al Zumar	120000									NO JAIL PRESENT
101	SUNUNI	90000									NO JAIL PRESENT
101	RAB'AH	70000									NO JAIL PRESENT
101	MAKHMUR	5000									NO JAIL PRESENT
101	QAYYARAH	5000									NO JAIL PRESENT
101	ASH SHURAH	3000									NO JAIL PRESENT
101	HAMMAM AL ALIL	4000									NO JAIL PRESENT
101	AL HADR	8000									NO JAIL PRESENT
101	Dahuk	511034									
101	Irbil	1229064									
101	Al Sulaymaniyah	1457564									

Handwritten note at the bottom of the page: Please Note - Prison information

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MSC	City	Population	Name of Jail	Grid	Capacity	Assessment completed YES or NO	Resources needed to make jails fully operational	Contract Established for Repair Yes or No	Estimated Cost	Estimated Completion Date	Comments
1st UK AR DIV	Al Basrah	1.4 million	ASSASSINYA	QU72207390	1000-5000	No	FULL REFIT-Local Contractor	NO	1.6M	3 Months after Contract set	IOC may be achieved within 30 days. IDPs require to be moved from site
1st UK AR DIV	Al Hilah										
1st UK AR DIV	Al Kut	352,800									
1st UK AR DIV	As Samawa	108,000									
1st UK AR DIV	Al Qumah										
1st UK AR DIV	Al Zubayr										
1st UK AR DIV	An Najaf	668,800									
1st UK AR DIV	An Nasariya	487,200									
1st UK AR DIV	Karbala	321,000									
1st UK AR DIV	Umm Qasr										
3ID	Fallujah	250000	Police HQ Jail	LB8635001150	17	YES	FULL REFIT	NO	10,000	TBD	Priority 1 for Meme AQ
3ID	Ryad	52000	Ryad Sub Station	ME01370384							
3ID	Habbaniyah	7000	NONE								
3ID	Kahliyah	7000	NONE								
4ID	Tikrit	30000	Tikrit Station Main	LD70603090							
4ID	Bayji	15000									
4ID	Samarra	50000									
4ID	Ad Dwar	30000									
4ID	Khaniqin	40000									
4ID	Balad Ruz	60000									
4ID	Mardifi	30000									
4ID	Qazaniyah	7000									
4ID	Kirkuk	80000	Police HQ Jail	ME43002710							
4ID	Baqubah	40000									
4ID	Muqadadiyah										
4ID	As Sadiyah	47000									
4ID	Tuz	20000	Tuz Police Station	MD06495984							
4ID	Taze Khurmatu	20000									
4ID	Al Huwayjaha	166000	Main Police Station	LE88870980							

MSC	City	Population	Name of Jail	Grid	City	Assessment completed	Resources needed to make jails fully operational	Contract Established for Repair	Estimated Cost	Estimated Completion Date	Comments
3ID	Falujah	250000	Police HQ Jail	LE86359115		NO-NLT					
3ACR	Hit	106000	Hit PD			17 Jun					3ID in AO
3ACR	Baghdadi	250000	Jaghdadi PD	UNK	UNK	No	UNK	No	UNK	UNK	
3ACR	Ar Rutbah	24000	Rutbah PD	E58735953598	UNK	Yes	None	No	None		
3ACR	Al Quam	120000	Al Quam PD	UNK	UNK	No	UNK	No	UNK	UNK	
3ACR	Hadithah	75835	Hadithah PD	UNK	UNK	No	UNK	No	UNK	UNK	
3ACR	Ar Ramad	388000	Court House	IF4087599723	15	Yes	None	No	None		Needs to be cleaned. No lights in cells, which they claim the prisoners break anyway. Five police officers work in the courthouse. Did not see any restraints or believe the officers have any type of training for handling prisoners. The cells are used to hold criminals for trial in the courts. No military presence co-located at site.
3ACR	Ar Ramad	388000	Althana PD	LE3716899738	20	Yes	None	No	None		Needs to be cleaned. No lights in cells, which they claim the prisoners break anyway. 35 police officers work in the PD. Did not see any restraints or believe the officers have any type of training for handling prisoners. No military presence co-located at site.
3ACR	Ar Ramad	388000	Alfarok PD	LB4422099107	40	Yes	None	No	None		Needs to be cleaned. No lights in cells, which they claim the prisoners break anyway. 27 police officers work in the PD. Did not see any restraints or believe the officers have any type of training for handling prisoners. No military presence co-located at site.
3ACR	Ar Ramad	388000	Ar Ramad PD	LC4235300484	30	Yes	metal door frame and door for 1 cell	No	\$500USD	UNK	Needs to be cleaned. No lights in cells, which they claim the prisoners break anyway. 43 police officers work in the PD. Did not see any restraints or believe the officers have any type of training for handling prisoners. No military presence co-located at site.
3ACR	Ar Ramad	388000	Hospital	LC4287300900	20	Yes	None	No	None		12 police officers work at the hospital. Did not see any restraints or believe the officers have any type of training for handling prisoners. Small military presence co-located at site.
3ACR	Ar Ramad	388000	Ajazeran PD	LC3944703065	5	Yes	door frame at	No	\$500USD	UNK	This PD was looted and no officers present at the facility. Not a recommended site to hold prisoners until the PD reoccupies the building and repairs the cell. No military presence co-located at the site.
3ACR	Ar Ramad	388000	Al Habani PD	LB6235595759	5	Yes	door frame at	No	\$500USD	UNK	This PD was looted and no officers present at the facility. Not a recommended site to hold prisoners until the PD reoccupies the building and repairs the cell. No military presence co-located at the site.
3ACR	Ar Ramad	388000	Al Kada PD	LB6844393780	10	Yes	None	No	None		24 police officers work in the PD. Did not see any restraints or believe the officers have any type of training for handling prisoners. No military presence co-located at site.
3ACR	Ar Ramad	388000	Central Station	LC417987	80	Yes	None	No	None		Fully operational. Roughly 60 police officers work at central station with about 12 of the jail. Did not see any restraints or believe the officers have any type of training for handling prisoners. PLE size military presence co-located at a cell, they have access to jail.

MSC	City	Population	Name of Jail	Grid	Capacity	Assessment completed or NO	YES	Resources needed to make jails fully operational	Contract Established for Repair Yes or No	Estimated Cost	Estimated Completion Date	Comments
1AD	Baghdad	5.7M	AL Sathya	MB436868	125	Yes			Yes		Open	
1AD	Baghdad	5.7M	Tasferat	MB475878	260	Yes			Yes	30000	Open	Partially Open (400 Capacity)
1AD	Baghdad	5.7M	Kachemya	MB397934	700	Yes			Yes	132000	07 July 03	
1AD	Baghdad	5.7M	Karkh	MB492897	250	Yes			Yes	60000	30 Aug 03	
1AD	Baghdad	5.7M	Haidimyan	MB472867	200	Yes			Yes	* 12M	30 Sep 03	
1AD	Baghdad	5.7M	Rusafa	MB475878	1500	Yes			Yes	66000	31 Jun 03	
101	MAKHIMUR	5000	NONE									
101	QAYYARAH	5000	NONE									
101	ASH SHURAH	3000	NONE									
101	HAMMAM AL ALIL	4000	NONE									
101	AL HADR	6000	NONE									
101	MOSUL	1800000	Mosul Juv Fac	LF31302490	140	Yes		Doors/Windows	No	3 258	Unk	Looted & burned awaiting rebuild by 926 ENG
101	MOSUL	1800000	Old Transportation	LF30312422	1 030	Yes		Doors/Windows	No	265,000	Unk	Currently being used as a Mosque
								Security treatment				
101	MOSUL	1800000	Old Fedayeen HQ	LF30352998	150	Yes			No	33 976	Unk	Awaiting approval from Ministry of Education to use as a prison
101	SUNUNI	90000	NONE									
101	RABIAH	70000	NONE									
101	Al Zumar	120000	NONE									
101	Avsara	150000	A-aidia	KF85304860	16	Yes		Steel coors, electric	No	300	Unk	
101	Tall A'Far	184000	Main Tall A Far	KF72701629	16	Yes		Re-route electric, arms room	Est deried due to excessive cost	200	Unk	
101	Dehuk	511034										
101	Irbil	1229864										
101	Al Sulaymaniyah	1457564										
1 REF	Ad Drwaniyah	388 300										
1 Mar Div	Ad Drwaniyah	230 000	AD Police Station	38SMA023503007	50	YES		Plumbing, Electrical, Painting			15-Jul	Not being used (CIF)
1 Mar Div	Ad Drwaniyah	230 000	AdDiw.0003	38SMA921224294	30	YES		Plumbing, Electrical, Painting, Expansion				
1 Mar Div	Al Hillal	1,059,500	Public Directorate of Police Stations	38SMA164839	50	NO						
1 Mar Div	Al Hillal	1,059,500	Al Fhax	38SMA467945	50	YES		Plumbing, Electrical, Painting, Glass				
1 Mar Div	Al Hillal	1,059,500	Haytabil	38SMA479947	50	NO						
1 Mar Div	Al Hillal	1,059,500	Aj Thawra	38SMA451962	50	NO						
1 Mar Div	Al Hillal	1,059,500	Saif Saad	38SMA422922	50	NO						
1 Mar Div	Al Hillal	1,059,500	Al Jibal	38SMA400927	50	NO						
1 Mar Div	Al Kut	352,800	Al Kut PC	38SNA778954	50	NO		Toilets, ventilation, plumbing	No	Unk	Unk	
1 Mar Div	Al Kut	352,800	AK North	38SMA762992	#REF!	NO						
1 Mar Div	Al Kut	352,800	AK South	38SNA771949	#REF!	NO						
1 Mar Div	An Najaf	868,800	AnNaj.0001	UNK	UNK	NO						
1 Mar Div	An Najaf	1,059,500	An Najaf Jax	MA413414	100	YES		Done Renovated by Seabees: Plumbing, electricity, new bars	No	NA	Done	Done
1 Mar Div	An Najaf	868,800	AnNaj.0003	UNK	UNK	NO						
1 Mar Div	An Najaf	868,800	AnNaj.0004	UNK	UNK	NO						
1 Mar Div	An Najaf	868,800	AnNaj.0005	UNK	UNK	NO						
1 Mar Div	An Najaf	868,800	AnNaj.0006	UNK	UNK	NO						
1 Mar Div	An Najaf	868,800	AnNaj.0007	UNK	UNK	NO						
1 Mar Div	An Najaf	868,800	AnNaj.0008	UNK	UNK	NO						
1 Mar Div	As Samawah	108,000	AsSamJ0001	38RNV2380457336	50	NO						
1 Mar Div	As Samawah	108,000	AsSamJ0002	UNK	UNK	NO						
1 Mar Div	As Samawah	108,000	AsSamJ0003	UNK	UNK	NO						
1 Mar Div	As Samawah	108,000	AsSamJ0004	UNK	UNK	NO						
1 Mar Div	Karbala	321,000	KarbJ0001	38SMB0965382	UNK	NO		Renovation	NO	UNK	UNK	
1 Mar Div	Karbala	321,000	KarbJ0002	UNK	UNK	NO						
1 Mar Div	Karbala	321,000	KarbJ0003	UNK	UNK	NO						
1 Mar Div	Karbala	321,000	KarbJ0004	UNK	UNK	NO						
1 Mar Div	An Nasariyah	4,872,000	AnNasP0001	UNK	UNK	NO						

Resources Needed to make Police Station Fully Operational	Contract Established for Repair Y/N	Estimated Cost	Estimated Completion Date	Comments
exhaust fans in cell blocks, alarms, and drawings to block ...? ...? ...? ...?	N	N/A	N/A	Priority-8
repairs required.	N/A	N/A	N/A	Priority-9
repairs required. AC, hot water source, AC heating, installation of roof joist beams, medical pipes, and showers.	N/A	N/A	N/A	
repairs required.	N	N/A	N/A	
repairs required.	N/A	N/A	N/A	
repairs required.	N/A	N/A	N/A	Prison is at 53% capacity
repairs required.	N/A	N/A	N/A	
			1 of 3 pages 1	Total estimated at \$50,000

> Info on AL KUT Jail
 > -----Original Message-----
 > From: 310 MP S-3 OIC
 > Sent: Thursday, July 17, 2003 2:43 PM
 > To: 800 MP EDE S3 (REAR)
 > Subject: AL KUT JAIL Situation

AL KUT.

- > Sir,
- > (1) There have been no significant improvements in the jail to date (no roof on the jail, just a screen).
 - > (2) Right now we have a jail attached to the main police station. Grid NA 77520 95749.
 - > (3) It is in fairly good condition, for Iraq.
 - > (4) It could house approx 100 on a short term basis comfortably. Current count is 80.
 - > (5) Right now the inmates are staying in there for a while because the court system is not so hot. Today we have a jail count of 80.
 - > (6) Seabeesa are helping build a roof

> CPI [redacted]
 > S3, MP, OPS
 > 310th MP BN
 > Ad Diwaniyah, Iraq
 > APO AE 09331

DIA: [redacted]

SUBJECT: NATIONAL PRISON SELECTION

FROM PUBLIC SAFETY TEAM LTC [REDACTED] /LTC [REDACTED]

The National Security HQ. Prison (GR 5 15 879) in Baghdad contains all the required elements necessary for the rapid development and opening of a local national prison. In addition this selection has strong potential for long term national correctional needs.

This selection was based on in part on location, current condition, existing security and time considerations.

STRUCTURE

This prison is located within a large compound that formally held the Iraqi security HQ. Enclosed by a fifteen foot cement wall, the prison compound is one of several buildings still in good condition. A few of the compound buildings received damaged. The prison received damage to one wing. With the removal of this wing, the existing prison is in excellent condition. This removal could be completed very quickly and inexpensively.

The remaining 75% of the prison is in excellent condition and could become serviceable very rapidly. The compound has two large generators that appear serviceable and complete. There is water and sewage on site that could be utilized without difficulty.

The facility is independent of the compound it's self. The prison /correctional facility has walls approximately fifteen feet high and has two guard towers that would be functional. The internal security is intact and in excellent condition. The cells, gates and access doors are functional with the need for re-keying only. In each cell, toilets, water and bunks are all in good condition and totally salvageable.

Within the building administrative rooms are adequate. Food preparation was done off site and transported. Medical treatment was on site by visiting staff as necessary .

Three wings contain nineteen cells holding twelve prisoners each. The capacity of all combined wings would be approximately six hundred and fifty. (650) In addition the facility had ten two person cells(20). Additional cells were located on the basement level. This would allow for maximum, medium security and protective custody. (female/juvenile)

The total capacity under Iraqi operation was over three thousand, a more reasonable capacity would be one thousand prisoners.

SECURITY

The existing walls greatly enhance the overall security of the compound. The site is currently occupied by 2nd Armored Cavalry BDE. Commanded by COL [REDACTED] This element prevented looting and any future looting as refurbishing takes place.

The jail itself is encompassed by intact fifteen foot cement walls. Two guard walls are functional. Inner control measures such as cells, gates and access doors are in excellent condition. They are mechanical locking mechanisms that will need new keys.

In summary inmate control, movement and observation are excellent.

LOCATION

The prison is ideally located within Baghdad.(GR 515 879)It's co location within the compound enhances it's security and accessibility and accountability. This site is centrally located for access by police, courts, allied forces and inspecting agencies. As emphasized, it's security enhances is desirable location.

TIME

The last element of consideration is of time. With Engineer support to remove the damaged wing the remaining prison could be operational quickly. The basic needs are all present. Water, electric, security and structure. The fact that looters were denied access and US forces are on site are big assets.

Based on all factors this facility is considered a sound selection. It can become operational very quickly, inexpensively, with both short and long term value to the criminal justice system as well as the correctional system.

POC is LTC [REDACTED] LTC [REDACTED] 352d CA CMD

TRANSPORTATION JAIL RECONSTRUCTION PROPOSAL

Project Sponsor – The assessment was requested by CPT [REDACTED] Engineer LNO for ORI 14-Northand General Aziz, Chief of Police for Mosul, Iraq.

Objective – The assessment is to identify measures necessary to bring the Transportation Jail into full operation for a resident population of 1000.

Location – 38S L F 303 14 24222 (MGRS).

Estimated Cost - \$265,000 (US).

Background – The Transportation Jail is a facility designed to hold 1,000 people who have been accused of a crime but have yet to have the charges adjudicated. If convicted, they will be transferred to a prison to serve their sentence. The complex was looted and burned at the conclusion of hostilities. General Aziz indicated that local residents had taken control of the damaged jail as they do not want a jail in their neighborhood. Disposition of their presence at the site is yet to be resolved. Aerial photography at one-meter resolution is available. No previous assessments were identified for this site.

Observations – The Team, along with an interpreter, 1LT [REDACTED] (Civil Affairs), and a number of representatives from the Mosul Police Department led by Brigadier Abdul-Al, visited the site on 19 May 2003. The facility is located in a densely populated residential area. Upon arrival, we were greeted by a group of representatives from the local community. They expressed profound concern about the restoration of the facility in the context of health, safety, security and privacy. Attached below is an MFR of those discussions. Generally, the western half of the site is in fairly good condition. The eastern portion of the facility is in poor condition but is restorable. The site had been looted, partially burned, and was under the control of a number of “squatters” from the neighborhood. An inspection of the site identified general destruction in the form of missing fixtures, damage to electrical equipment and wiring, and damage to plumbing throughout the complex. Security doors, locks, air conditioning units (evaporative coolers), water heating tanks, and office / kitchen equipment were destroyed or missing. The back-up generator was present and operational per local guard staff. Even so, they indicated that when it is used it is run for three hours, shut off for one hour and repeated until the normal power supply is restored. The seven major holding areas are in good condition other than superficial damage. The kitchen area sustained significant fire damage as did rooms used for housing the kitchen staff. There is an apparent lack of adequate wastewater control as it runs freely in the street outside the jail. Exterior lighting was missing – a significant shortcoming in a jail setting.

Recommendations – The entire complex should be power washed. The interior of all buildings should be repainted. Approximately 1% of the wall surface area needs replastering. The roof of the two-story cell building requires repair as it leaks and is causing minor but continuing damage. Limited repair of broken glass and interior cyclone

fencing is necessary. Replacement of plumbing fixtures and lines throughout the facility is necessary for resident healthfulness. There is a marked need for a septic tank (50,000 gallons) to control wastewater runoff. **The nearest sanitary sewer line should be located and evaluated for use.** Thirty steel doors are required for security. Electrical restoration starts at the property line and includes lighting fixtures, receptacles, outside lighting for security, a replacement PA system, etc. Replacement of 10 phone lines and instruments is also recommended. The backup generator is operational, but clearly in need of both rehabilitation and spare parts. The final structural action is the addition of an 8-foot cyclone fence to the top of the perimeter walls plus a single layer of concertina wire on top. The fence will include privacy slats for both the prisoners and the community. Office and kitchen furniture is required – examples include conference tables, typewriters, desks, chairs, file cabinets, and refrigerators. Details of the cost estimate are in the hard copy file and available as needed. An alternate site was briefly explored as it was recommended by the police as a way to reduce the concerns voiced by local interests. Unfortunately, the site had not been cleared of UXO. As we had no equipment to deal with such material, we abandoned the site. It does appear to hold promise in size and location as a long-term alternative to the existing location. It is located at 38S LF 30481 20597.

POC – FEST-A North is comprised of [REDACTED]

MFR – Meeting with Neighborhood Spokesmen

Upon arrival at the Transportation Jail, a group of representatives (names not provided) from the neighborhood approached the Team. They asked for an opportunity to state their concerns with the possible rebuilding of the facility. Their basic premise is that the complex is located incorrectly as there is no distance from the prison perimeter to the neighboring property. The size of the facility (1 000 prisoners), the limited total dimensions of the complex, and the fact that the prison walls were also walls of residences adjacent to the facility were the general basis for the complaint. There were a number of specific issues that fall into a number of general categories – security, safety, public nuisance, and public health.

Security of the facility is an issue as the walls of the jail are also the walls of neighboring structures. There is no buffer zone capability to help keep prisoners in or others out. They indicated that prisoners have escaped from the facility directly into contiguous buildings, were chased by guards, and shot at in private homes. To ensure the security of the front gate, the guards often closed the street using concertina wire at the corners. That created issues for parking cars in the neighborhood and limited the ability for children to play and adults to walk the streets.

Safety of the facility was a major issue due to its immediate proximity to the surrounding neighborhood. The local representatives voiced serious concerns over their personal safety with the large prisoner population in such a small area. The potential for escape, intimidation, harassment, etc. was considered high.

The facility was described as a public nuisance. The volume of noise from the facility was substantial and often disturbed the neighborhood at all hours. Additionally, the placement of the guard towers permits the guards to invade the privacy of the residents adjacent to the facility. They look into residential windows and also overlook the roof decks that are the primary outdoor recreation areas for the residents.

Finally, and perhaps most significant, is the issue of public health. The current facility has limited ability to handle sewage and other wastewater from the jail. As a result, raw sewage is often discharged into the street outside the main gate. Children playing in the area have experienced skin rashes from contact and the odor is unbearable at times. This is clearly a result of the overcrowding experienced in the facility.

The community representatives thanked us for listening to their concerns. The atmosphere shifted substantially from the beginning to the end of the discussion. It may be the first time that anyone listened to their concerns without dismissing them. We made no commitments other than stated below.

We committed to share their concerns with the readers of this assessment. The police officers present concurred in the local perspective and suggested that we visit an existing police storage facility for possible modification into a transportation jail. We visited the

Cost Estimate Summary

1. Building Repairs	\$ 38,578	
2. Mechanical Costs	\$ 87,756	
3. Electrical Costs	\$ 43,970	
4. Building Furniture	\$ 10,143	
5. Privacy Fence	<u>\$ 17,354</u>	
	Subtotal	<u>\$197,800</u>
25% Contingency		<u>\$ 49,450</u>
	Subtotal	<u>\$247,250</u>
6% S&A		\$ 14,835
	Total	\$262,085



Figure 1. Facility entrance, guard tower, and swamp cooler.



Figure 2. Portion of facility compound with guard tower above women's cells.



Figure 3. More compound, including that beyond the double fence in back right.

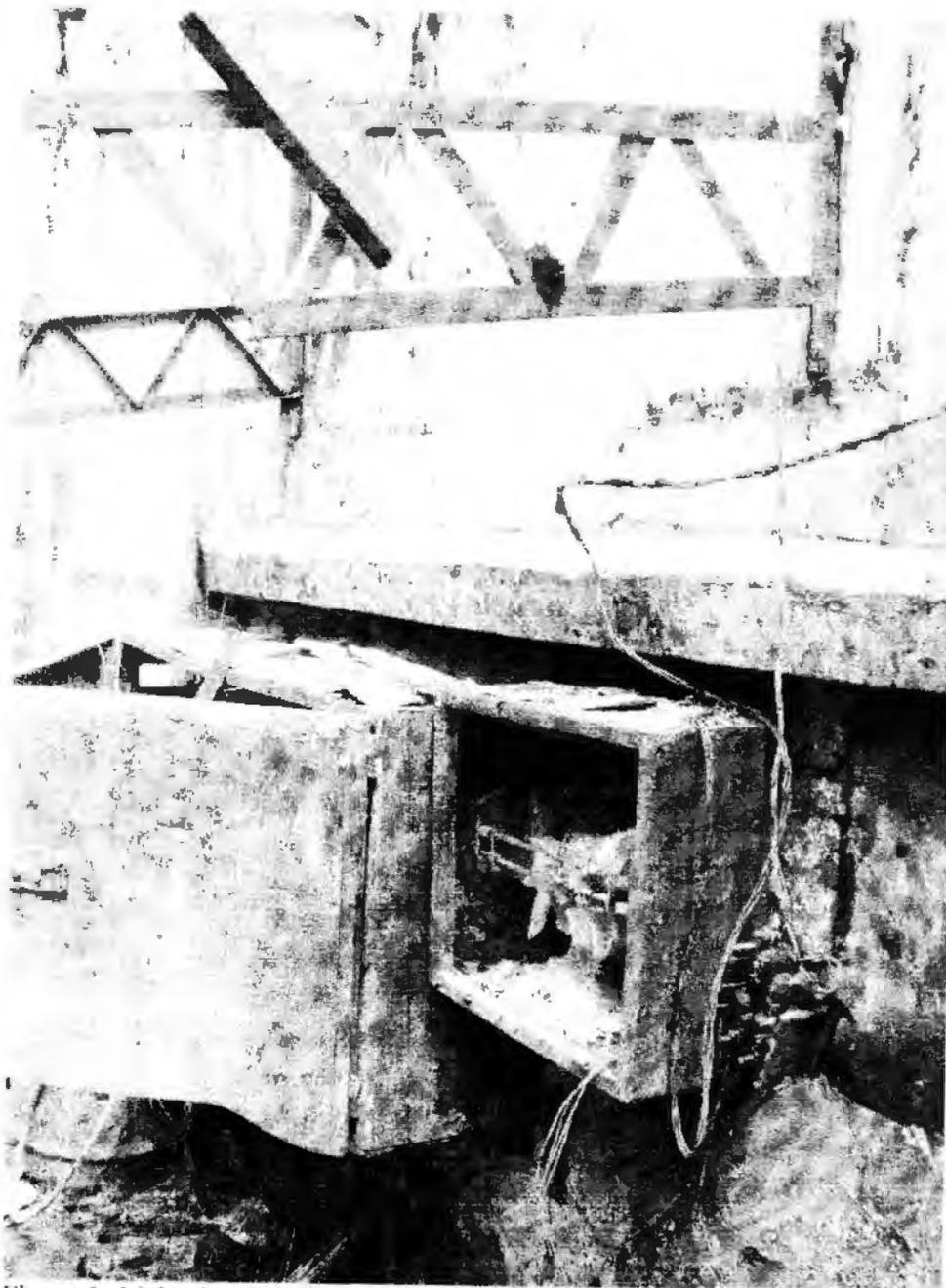


Figure 4. Main electrical service entrance panel.

BANI SA'AD PRISON PROPOSAL

Project Sponsor: At the request of [REDACTED] representative of the ministry of justice, CPA-North Fest Team prepared a new assessment of this facility. Note: 4th ID Fest Team prepared a project assessment on 12 July 2003. However, extensive looting and vandalism had taken place since this original assessment and a new assessment was required.

Objective: This assessment will estimate the requirements and cost to provide a suitable prison facility at the existing Bani Sa'ad Prison site. The estimate includes only minimal operational requirements.

Location: 38S MC 56141 13828 (Northwest Corner), (GMRS)

Estimated Cost:	Phase I	\$ 5,210,397	(US) 608 prisoners
	Phase II	\$ 3,001,693	(US) 800 prisoners
	Phase III	\$ 2,683,094	(US) 800 prisoners
	Phase IV	\$ 2,692,623	(US) 800 prisoners
	Total Project	\$13,587,807	(US) 3008 prisoners

Background: The proposed site previously included: 17 prison buildings (each containing 18, 2-man cells), 2 administrative facilities, 30 residences, a mosque, several guard houses, and numerous (approx. 14 buildings) other support facilities. The facility entrance is located on the south side of the property, directly off Highway #5. A 16-foot tall concrete wall surrounded the entire property perimeter.

Observations: On 6th September 2003 the CPA-(North) FEST-A Team visited the subject site. We were not accompanied by anyone with existing knowledge of the facility.

Upon arrival, several Iraqi armed guards greeted us. The guards were hired two weeks prior to our arrival to prevent further looting. Squatters had almost completely dismantled the infrastructure and removed most of the facilities. There is very little of the infrastructure and facilities remaining to renovate. The structural integrity of the partially remaining structures and utility support systems is not worth renovating.

The entire site was relatively flat. The electrical power line enters the main facility on the south side, off Highway #5. Domestic water and sanitary sewer lines were available on-site. The water plant and sewage septic system were found. As shown on the attached photos, most of the buildings have been completely destroyed and removed from the site.

The previous prison layout included: 30 housing units, 2 administrative buildings, 10 miscellaneous buildings with unknown functions, an abundant amount of extra land space, extensive perimeter compound walls, and miles of roadways.

Assumptions: We did not receive any prison standards or design criteria. In the absence of standards and design criteria, a rough cost estimate for this facility was based on the Badoosh and Basrah Prison designs. The existing transformer shows no damage and is not replaced in the cost estimate. Roads, perimeter wall, main power /transformer building, most of the power poles, the water treatment facility, and sewage treatment facility were either left, or rebuilt in the same locations. Employee housing is not addressed due to the adjacent community located across highway #5.

Recommendations: If this location is selected for a prison complex, we recommend that the current facility remnants be demolished and a new facility constructed. The most economical method of demolition could be achieved by contracting out the work to a company that would trade the site clearing costs in exchange for the salvage of the usable material, or use the material in the new construction.

The following major items outline the scope of work necessary for the rebuilding of the subject prison to minimal standards:

- Phase I includes: rebuilding the outer perimeter wall with the guard towers, power poles, buried cable, water system, sewage system, administration building and a 600 prisoner pod.
- Phases II, III, and IV include the addition of 800 man pods for each phase. Infrastructure and administrative buildings included in Phase I would also support follow-on Phases, further reducing the cost per bed.

Additionally, we recommend that the Mosul Correctional Facility, Dahuk Correctional Facility, or some other cost efficient design be adopted as the standard for this and future new prison complexes in Iraq.

POC for this Assessment: FEST-A North. Team members are LTC [REDACTED]

[REDACTED]

COST ESTIMATE SUMMARY BANI SA'AD PRISON

Cost Estimate Summary:

Phase I

1. General Requirements		\$ 37,627
2. Civil		\$1,028,741
3. Architectural		\$ 907,894
4. Equipment		\$ 100,346
5. Furnishings		\$ 96,592
6. Mechanical		\$ 942,012
7. Electrical		<u>\$ 144,528</u>
	Subtotal	\$3,932,375
25% Contingency		<u>\$ 983,094</u>
	Subtotal	\$4,915,469
6% S&A		<u>\$ 294,928</u>
	Total	\$5,210,397

Phase II

1. General Requirements		\$ 13,445
2. Civil		\$ 255,806
3. Architectural		\$1,160,490
4. Equipment		\$ 78,455
5. Furnishings		\$ 80,957
6. Mechanical		\$ 310,186
7. Electrical		<u>\$ 133,891</u>
	Subtotal	\$2,265,429
25% Contingency		<u>\$ 566,357</u>
	Subtotal	\$2,831,786
6% S&A		<u>\$ 169,907</u>
	Total	\$3,001,693

Phase III

1. General Requirements		\$ 13,445
2. Civil		\$ 255,806
3. Architectural		\$1,160,490
4. Equipment		\$ 78,455
5. Furnishings		\$ 80,957
6. Mechanical		\$ 301,934
7. Electrical		<u>\$ 133,891</u>
	Subtotal	\$2,024,977
25% Contingency		<u>\$ 506,244</u>
	Subtotal	\$2,531,221
6% S&A		<u>\$ 151,873</u>
	Total	\$2,683,094

Phase IV

1. General Requirements		\$ 13,445
2. Civil		\$ 255,806
3. Architectural		\$1,160,490
4. Equipment		\$ 78,455
5. Furnishings		\$ 80,957
6. Mechanical		\$ 309,125
7. Electrical		<u>\$ 133,891</u>
	Subtotal	\$2,032,168
25% Contingency		<u>\$ 508,042</u>
	Subtotal	\$2,540,210
6% S&A		<u>\$ 152,413</u>
	Total	\$2,692,623

Total Project \$13,587,807

The basis for this summary cost estimate is attached below. This estimate is not based on a detailed design, therefore any estimated quantities must be validated by design professionals once project is approved.



Microsoft Excel
Worksheet

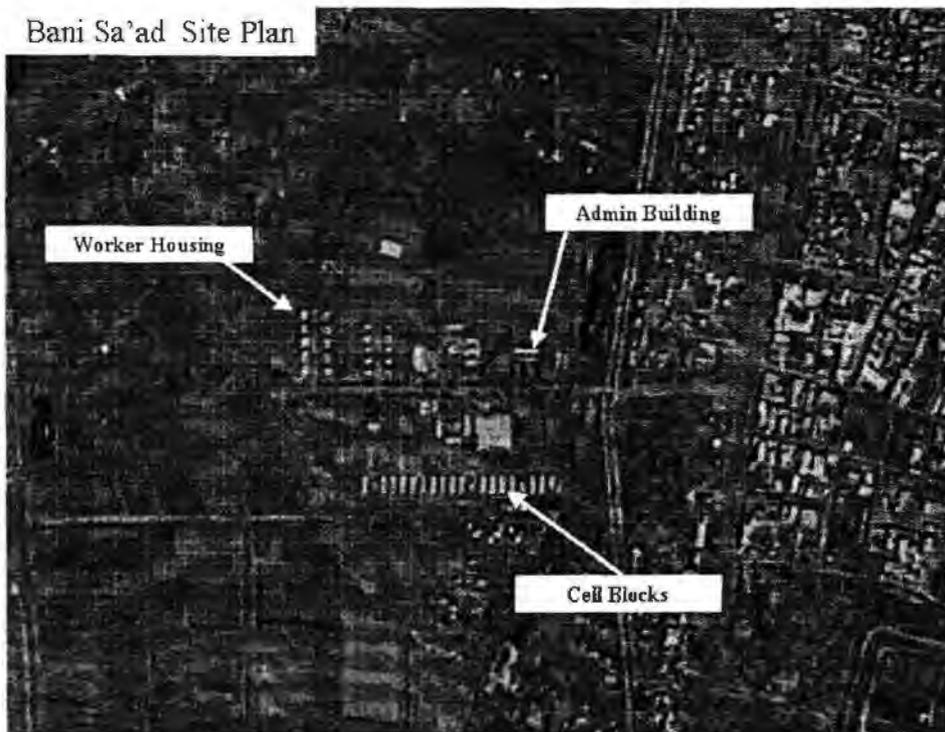


Figure 1. Site plan

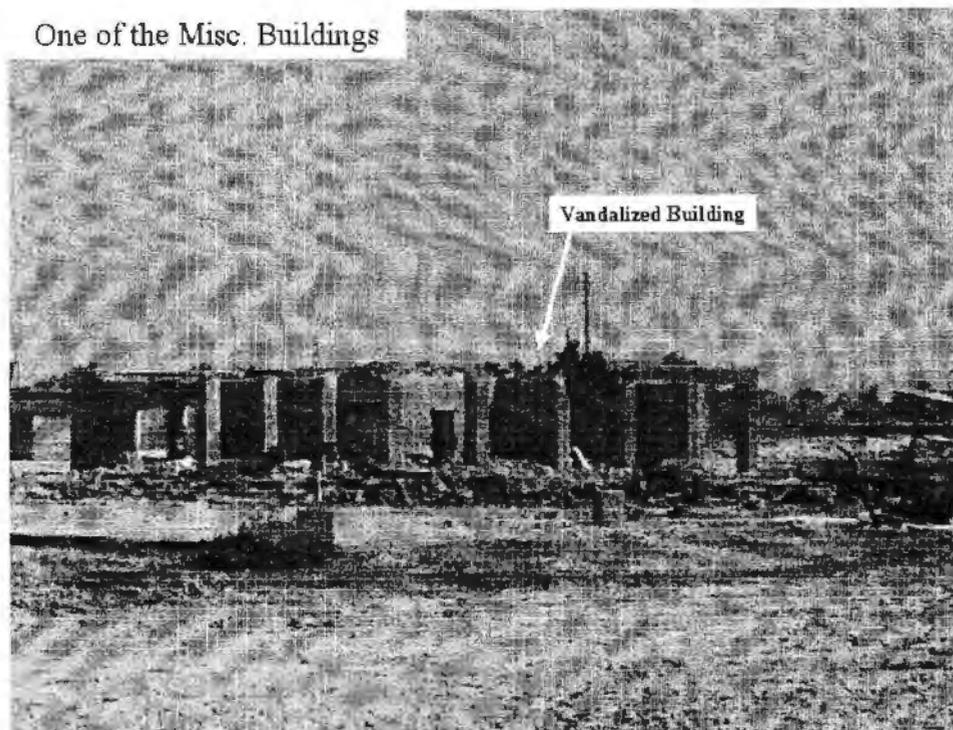


Figure 2. Typical Vandalized Building.

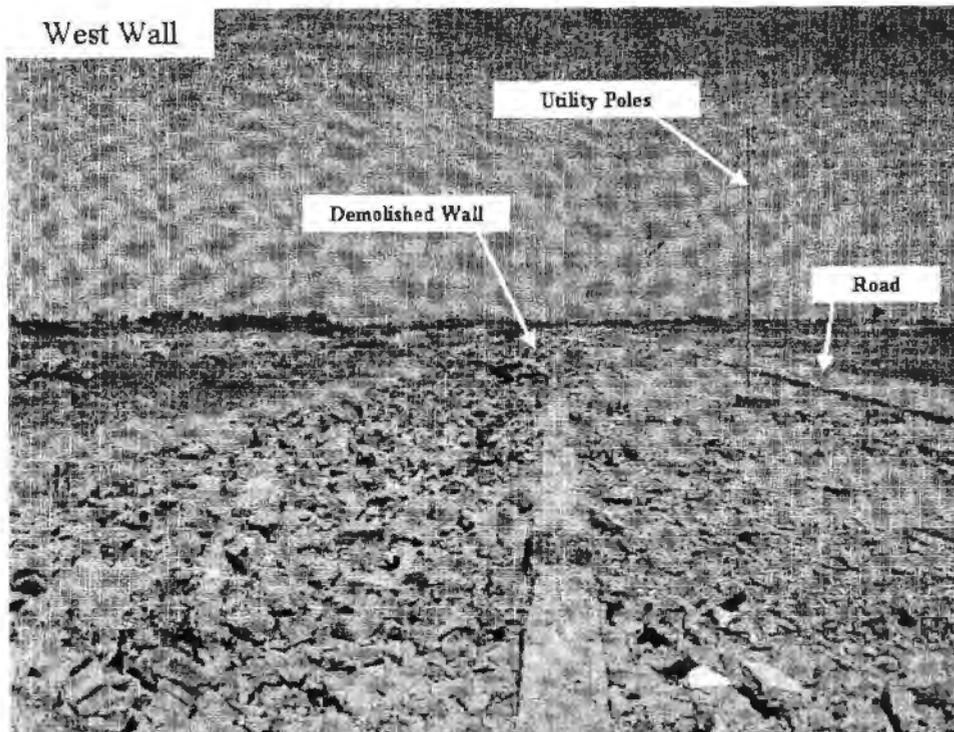


Figure 3. View of West wall and adjacent road and utility poles.

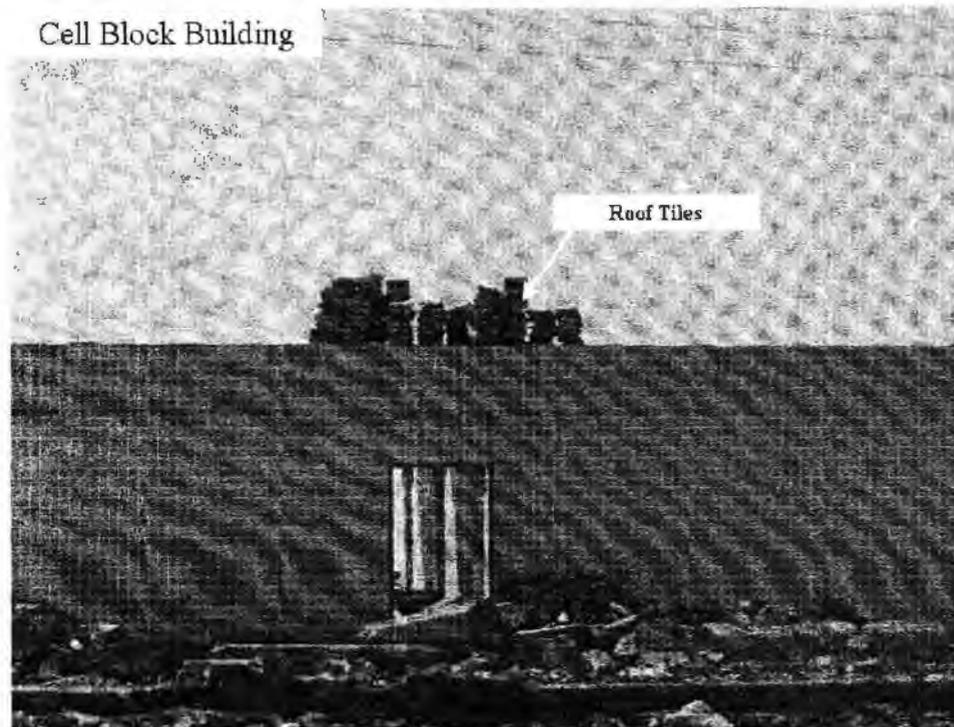


Figure 4. Roof in process of being removed.

Please file Memorandum.

**APPLICATION TO USE PUBLIC PROPERTY
(CPA/ORD/08 Jun 2003/09)**

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If multiple entities will be sharing a property, please provide the above information for each entity that will use the property and the conditions or terms of the sharing arrangements.

NA

Property Information:

Grid coordinates for the property

MC5714

Provide a written description of the property, including the buildings and entities that are located in the surrounding area and any thoroughfares and public services located nearby, such as hospitals, courts, police stations, etc.:

The property is a large Iraq prison called Kanban'i Saad, for adult male and female sentenced prisoners. It is located approximately 30 kilometers north of Baghdad. It was a very new large prison complex that was still under construction when hostilities were initiated by coalition forces. The entire complex was protected with a secure wall. Within the interior of the walled complex there were two prisoner compounds. Each compound was enclosed with its own exterior wall. Inside the compounds were 20 prisoner housing units, or cellblocks. Each of the individual cellblocks contained 18 individual multiple cells. Each cell would house up to 8 inmates. Office. Additionally, there were staff housing units constructed along the complex exterior wall.

Provide a description of the conditions of any building or other structures on the property (any FAS and other assessments that have been done on the property or the structure should be provided as attachments):

The Prison Department MOJ assessment team first visited and assessed this prison on May 24th. It was found that two Arab tribes, approximately 150 families had moved into and occupied the entire complex following hostilities. The team identified this prison site as a high priority for renovation and reactivation because of the prison facilities already in place as well as the potential this site offered for the future construction of a modern state-of-the-art maximum security prison. It was recently discovered that the Arab tribes occupying the complex has begun disassembling the outer perimeter walls, the interior compound perimeter walls and the cellblocks themselves. Everyday that they are allowed to stay in the prison site, it can be anticipated that more destruction will take place therefore increasing the reconstruction costs and the time that the prison can be reactivated.

Ambassador Bremer has now rendered a decision requesting that this prison site be reconstructed as soon as possible as a potential replacement for the infamous Abu Ghraib Prison. (See attached decision memorandum) Before we can get a thorough FES team cost assessment and evaluation, the Arab families must be relocated and the site secured by the military. Once the FES team assessment is completed, an OCPA funding request will be completed.

Provide any available information identifying the property as public property (to include Ba 'aathParty property), including the government entity that is the registered owner of the property, a description of the prior use of the property, situational details, etc.

Prior to hostilities, this prison site was under construction to eventually house up to 20,000 prisoners in four or more compounds. Only two compounds were completed housing approximately 200 female inmates at the time that the Regime pardoned and released all inmates in custody during the October 2002 timeframe. This prison was being built to relieve overcrowding in Iraq's largest prison, Abu Ghraib Prison. The MOJ prison assessment team has recommended that if Kanban'i Saad Prison can be reconstructed in the short term, and a new prison facility be designed and constructed to support the future needs of the country's criminal justice system within the Kanban'i Saad Prison complex, the Abu Ghraib Prison could be eventually closed and made into a memorial for the Iraqi people. The Kanban'i Saad Prison was owned and operated under the Ministry of Labor and Social Affairs prior to hostilities. Under the Coalition Provisional Authority, the decision has been made that the Ministry of Justice will now be responsible for the Iraq's prisons and detention centers throughout the entire country.

Provide an inventory of any movable property, including any furnishings and equipment and a description of the condition of each item as good, fair, or poor.

Because the property is presently occupied by two Arab Tribes, approximately 150 families, it is impossible to determine any inventory of movable property, furnishings and equipment. It is anticipated that any previous movable government property has been looted and/or stolen.

Provide a description of why this property was chosen and whether any other properties were considered.

Prior to hostilities, this was an Iraqi prison complex. The Abu Ghraib Prison site is now under renovation to meet the demands of the reactivated criminal justice system; however, because of the many atrocities that occurred over the past thirty years, it is hoped that as soon as Kanban'i Saad Prison can be reactivated and new prison facilities can be constructed, the Abu Ghraib Prison can be deactivated and returned to the Iraqi people for a memorial. No other prison facilities exist within the country of Iraq that can house dangerous, maximum custody prisoners. Kanban'i Saad is ideally located within close proximity to Baghdad and is large enough to provide future prison facilities to support the criminal justice system once it is fully operational.

If there are any current occupants in the property, how many are there and what organization, if any, are they associated with?

The property is currently occupied by two Arab Tribes, approximately 150 families, over 1,000 people. They now occupy all existing buildings included within the prison site.

Use Information:

Describe any capital improvement plants) for the property, including costs, timing, and resources and supplies for capital improvements:

As previously stated, the plans for this prison facility are first to reconstruct the existing two compounds, 20 cellblocks to house up to 2,800 inmates. Secondly, planning is on-going to construct another large modern, state-of-the-art maximum security prison compound on this large site to accommodate future criminal justice system needs.

What type of activities will be conducted on the property?

This prison complex will house sentenced adult male and female prisoners that have committed serious crimes and are considered dangerous to society.

How many people are expected to use the building?

Initially, the property will provide prison housing for approximately 2,800 serious convicted offenders. In the future the prison facilities will be expanded to meet the needs of the criminal justice system.

At home in a prison — at least for now

KHAN BANI SAAD — Sheikh Hamid hoped the fall of Saddam Hussein's regime would mean an end to 20 years of displacement for the Al-Suraihi tribe.

Hamid and 1500 of his clan members now occupy an unopened prison, turning cells into family homes and taking down the prison walls to build more dwellings.

"We are trying to change the prison yards into a modern village," Hamid said.

The Al-Suraihi farmed near Nasiriyah until they were forced to relocate to Khaniqueen in Diyala Governorate to replace Kurdish tribes under the Arabism policy of the 1980s.

After the US-led invasion, the Al-Suraihi were told to leave Khaniqueen by peshmerga fighters under the command of the Patriotic Union of Kurdistan.

Hamid and sheiks from six other tribes met with PUK head Jalal Talabani to ask to be allowed to stay, but were given 48 hours to leave under the threat of being forcefully evicted.

The Al-Suraihi rate as lucky amongst other tribes displaced by Kurds reclaiming their homes — they at least have found a place to settle, even if it is imperfect. World Food Program rations provided to the tribe are nearly empty and they are now depending on foodstuffs provided by the previous regime. Previous facilities such as schools for the tribe's children are now unavailable. The Al-Suraihi plan to participate in demonstrations with other tribes in similar situations, but they admit they expect it will do little to improve their situation, especially after US soldiers visited the prison and told them to leave because the grounds were going to be used for an army encampment. Hamid said humanitarian organizations have approached the tribe to offer help but have not reappeared.

"We are not going anywhere because we do not have any other place to live," Hamid said.

— Wisam Al-Qaisi



About 500 local businessmen met with Bechtel find out how to bid for reconstruction contracts (more than half of its reconstruction duties to local by Micah Garen))

Bechtel holds meeting for Iraqi contractors

A common sight of the last two months has been Iraqi businessmen trying to find their way into the Office of the Coalition Provisional Authority, looking for information on how they can take receive contracts for reconstruction work.

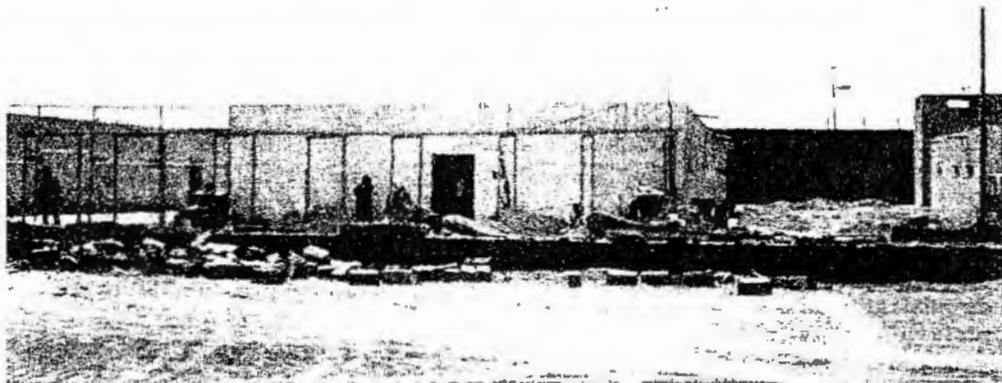
Instead of having to hand their contact information to soldiers at the palace gate, businessman had a chance to meet Bechtel and US Agency for International Development, representatives at the Baghdad Convention Center on June 18. Five hundred people turned up to learn how to bid for part of the \$680 million in contracts Bechtel will dole out for redevelopment work. Bechtel has said \$400 million of that will go to local companies and that 90 percent of the total funds will be subcontracted. Bechtel estimates that 60 to 80 local

Baghdad Bulletin - June 23, 2003

Please file

Kai

Khan Bani Saad



Displaced members of the Al-Suraihi Tribe are trying to turn a former prison into a "modern village." (Bulletin photo/Wisam Al-Qaisi)

Please file
Khan Bani Saad

Baghdad Bulletin - June 23, 2003

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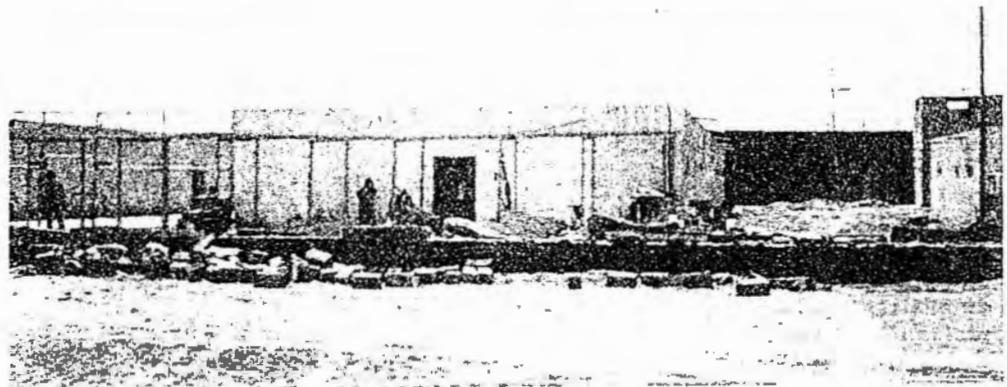


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Displaced members of the Al-Suraifi Tribe are trying to turn a former prison into a "modern village." (Bulletin photo/Wisam Al-Qaisi)

Please file ^① Memo Out.
② - Kun Bani Saad

APPLICATION TO USE PUBLIC PROPERTY
(CPA/ORD/08 Jun 2003/09)

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The major disadvantage of locating a prison ship at Um-Qasser is the logistics of transporting high security inmates on a twelve hour trip from Baghdad to southern Iraq. Given the opportunity for escape and ambush, the trip would be extremely labor intensive to insure safety and security of the transporting contingent.

The prison assessment team will continue to explore other alternatives to the use of Abu Ghraid Prison. At this point in time, we have found no other facilities that can provide up to 4,000 maximum security beds between now and the end of this year. The team supports the use of Abu Grab prison only until new facilities can be constructed. The estimated time frame would be 30 to 36 months once approval for new construction is received. Once assessed, perhaps the use of the Kanban'i Saad prison site can shorten the estimated time that a new prison could be constructed and in operation.

[redacted] Department of Prisons, 1830 hrs, 10 June 2003)

cc: [redacted] Deputy Senior Advisor, Ministry of Interior

The Kanban'i Saad prison site is also considered an ideal location for future construction of a replacement maximum security prison(s) for the Abu Ghraib Prison complex. The complex is very large and has the potential capability of providing separate prison compounds to support the future Iraq criminal justice system's needs. Construction time for a new secure maximum security prison on this complex is estimated to be approximately thirty to thirty-six months.

Therefore, it is again strongly recommended that action be taken to relocate the Arab families occupying the site, and that the military secure this site so that planning and assessments can proceed in the near future.

c. No other prisons found throughout the country of Iraq are capable of housing maximum security inmates.

2. Other Alternatives.

New Construction. The team has recommended that a minimum of three (3) maximum security 3,000 bed modern modular designed state-of-the-art prisons be constructed throughout Iraq. The first one in the central area (Baghdad), and duplicates built in northern and southern Iraq. **It is estimated that each of these prisons will cost approximately \$180 to \$200 million, and take 30 to 36 months to complete.** This is considered to be the long-term permanent solution to fully support the needs of a fully operational criminal justice system.

Prefab cell Housing. The team is currently collecting information and data on the feasibility of bringing into Iraq prefab maximum security cell housing that can be placed in a timely manner to support the growing needs of the criminal justice system. There are companies that prefab cells that can be brought in and set in place, connected to sewer, water, electrical systems and be in operation quickly. Normally these systems are used to expand existing facilities. A US/UK company has been contacted for information. It is unknown if quantities of such prefab cells are available, how long it would take to obtain this type of housing, and what the costs of such construction would be. We hope to be able to have answers to these questions in the near future. This information may be available by the close of business on 26 June 2003

Prison ships/barges. The team is attempting to gather information on the feasibility of obtaining prison ships/barges that could be placed in the area of the Port of Um-Qasser. It is unknown if any such ships or barges exist that would be available within the near future, the cost of such a facility, and the ability to have the ship brought to Iraq. **One team member has in the past researched this option and determined that it takes 12-18 months to build a prison ship or barge.**

MEMORANDUM

TO: Judge Donald Campbell

FROM: [REDACTED] Department of Prisons

SUBJECT: Alternatives for Maximum Security Prison Facilities

We are continuing to examine potential alternatives for housing maximum security and dangerous detainees/inmates in lieu of using the maximum security compounds located at the Abu Ghraib Prison complex for the shortest possible timeframes.

I. Review of existing assessed prison facilities earmarked for re-activation to support the Iraq criminal justice system currently and in the short term.

a. Al Hakmia (116 maximum security beds)

This prison complex was operated by the Iraq Internal Security Agency, commonly called the Secret Police. This facility housed high security "political" and foreign prisoners. It also obviously served as a major headquarters for the Agency. All buildings are brick/masonry structures with a plaster finish. The four-story main structure is the housing areas for all prisoners as well as a large administrative headquarters. Prisoner housing was on the 3rd and 4th floor levels. The third floor consists of 50 cells. Each cell was 9' x 9'. This cell block can accommodate 100 maximum security prisoners. The fourth floor consists of 8 additional maximum security cells. This facility can provide a total of 116 maximum security beds for high custody or dangerous inmates.

b. Kanban'i Saad Prison.

In the assessment team's initial inspection on May 24th of this new prison that was under construction when the coalition forces began hostilities, there were 20 new cell blocks in two compounds that provided approximately 2,800 secure beds. Following the initial phase of hostilities, 153 Arab families moved into the complex. By June 12th, these Arabs had substantially disassembled the walls and structures rendering the facility unusable. Even though the structures have been mostly destroyed and cannot be refurbished for use in the immediate or short terms, there are foundations, infrastructure and some cell block structures that can be renovated and rebuilt. It would be necessary to relocate the Arab families in order to do a thorough estimate of what is needed to rebuild the cell blocks for permanent use. Although the team has not been able to do a complete assessment of the complex, it is estimate that the previously existing prison beds could be placed back into operation within twelve to eighteen months.

out attempts. Two prisoners have been killed and over thirteen have been injured during those incidents. Although we believe that no Coalition Soldiers have been seriously injured there is a serious risk to them.

7. LTG [REDACTED] has visited both the Abu Ghraib and Kanban'i Saad Prisons on 28 June 03.
8. Mr. [REDACTED] former police commissioner of New York City who also has a strong background in the corrections area is also familiar with the various alternatives.
9. We can and should start construction immediately at Kanban'I Saad Prison, the site of a newly looted prison so we can credibly show that Abu Ghraib is only a temporary expedient. The new prison could be ready in three years or less.
10. We should facilitate conversion of Abu Ghraib with a memorial. This option has been endorsed by ex-prisoner groups.
11. [REDACTED]
[REDACTED] and myself all believe that the current plan which will temporarily use Abu Ghraib until new facilities can be constructed is the only viable solution and that continued use of temporary tent facilities will place both prisoners and soldiers at unacceptable risk.

f file minute 5001

ACTION MEMORANDUM

TO: Presidential Ambassador Envoy L. Paul Bremer, CPO

FROM: MG Donald Campbell, Senior Advisor, Ministry of Justice

SUBJECT: Removal of Arab Squatters From Kanban'I Saad Prison

Reference: Memorandum, May 27,2003; Subject: Relocation of Arab Refugees from Kan Ban'I Saad
Memorandum, June 10,2003, Subject: Relocation of Arab Refugees from Kan Ban'I Saad
Memorandum, June 15,2003, Subject: Update on the Kanban'I Saad Prison
APPLICATION TO USE PUBLIC PROPERTY, 12 July 2003,
Colonel [redacted] Facility Manager, CPA Headquarters

Actions have been on-going to move Arab squatters from the Kanban'I Saad prison site since May 27, 2003. This action has been approved by Ambassador Bremer. Every day the action is delayed will increase the cost of renovations because the prison facilities are being dismantled by the squatters. The Kanban'I Saad prison site is the primary location for rebuilding the Iraqi prison system to fully support the future criminal justice system and replace the former controversial Abu Ghraib Prison within a two to three year timeframe.

Therefore the following actions are urgently requested:

- That the military/military police be directed to remove the squatters immediately and secure the site from further damage.
- That the MOJ Prison Department initiate actions to train former Iraqi prison guards or former Iraq military members currently receiving monthly salaries as security guards to take over the security of the prison site from the military at the earliest possible time.
- That the CPA Engineers FES team, accompanied by the MOJ Prison Department, conduct a thorough assessment to determine what is needed to rebuild the two prison compounds that were completed and in operation prior to hostilities.
- That funding, based on the FES team cost assessment be approved, and actions initiated by the Prison Department to begin renovations as soon as possible.
- That the MOJ Prison Department initiate actions to design and construct a new state of the art 6,000 bed maximum security prison complex for Iraq on this site to be completed and in operation within a two to three year timeframe.

APPROVE _____ **DISAPPROVE** _____ **APPROVE WITH MODIFICATION** _____

Coordinated:

[redacted] Department of Prisons, 1000 hrs, 20 July 2003)

Paul Bremer

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APPROVE _____ **DISAPPROVE** _____ **APPROVE WITH MODIFICATION** _____

Coordinated:

^{(b)(6)} [redacted] Department of Prisons, 1000 hrs, 20 July 2003)

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Individual Representing Entity (including title and contact information):

[redacted] Senior Advisor, Prisons Department, Ministry of Justice is representing the entity and has the responsibility for reactivating the Iraqi Department of Corrections, Ministry of Justice. Mr. [redacted] is located at OCPA headquarters, Room S103. He can be reached by cell phone, [redacted], and within OCPA extension 5801.

If multiple entities will be sharing a property, please provide the above information for each entity that will use the property and the conditions or terms of the sharing arrangements.

NA

Property Information:

Grid coordinates for the property.

MGS 38 SMB 37982 85926

Provide a written description of the property, including the buildings and entities that are located in the surrounding area and any thoroughfares and public services located nearby, such as hospitals, courts, police stations, etc. :

The property is an office compound consisting of a five buildings. Four of the buildings face inward toward an open quadrangle. The north, east and south buildings are two story structures that are primarily offices. The east building is a single story structure that houses both office and storage rooms. A separate small building, located south of the quadrangle and to the left of the street entrance to the office compound, provides an office that houses the control center/security office for the compound. All buildings are of cement blocks, covered by plaster. A sidewalk is provided for each structure. (See attached photos of the property).

Provide a description of the conditions of any building or other structures on the property (any FAS and other assessments that have been done on the property or the structure should be provided as attachments):

The five buildings appears to be in good condition and can be placed into immediate use after cleaning. There will be a need to replace the window air conditioners. No formal FAS assessments have been conducted because the buildings are occupied by a private business called The United Iraqi Medical Society.

Provide any available information identifying the property as public property (to include Ba 'aath Party property), including the government entity that is the registered owner of the property, a description of the prior use of the property, situational details, etc.

In meetings conducted by Senior Advisor [REDACTED] Prisons Department, Ministry of Justice, with the former Iraqi Juvenile officials previously with the Ministry of Labor and Social Affairs, it was learned that the Juvenile Corrections officials had been provided this property to establish their headquarters to supervise and operate all Iraqi juvenile detention and prison facilities. These officials took Mr. [REDACTED] to this property and requested that they be allowed to occupy the property for reestablishing the Juvenile corrections system. It is now anticipated that this office complex will be used to establish the headquarters for the entire Iraq National Department of Corrections, both juvenile and adult corrections.

Provide an inventory of any movable property, including any furnishings and equipment and a description of the condition of each item as good, fair, or poor. Because the property is presently occupied by a business titled The United Iraqi Medical Society, it was impossible to determine any movable property. It is anticipated that any previous

movable government property has been looted and/or stolen. Upon eviction, The United Iraqi Medical Society plans to take the furniture and other equipment they have placed into the buildings.

Provide a description of why this property was chosen and whether any other properties were considered.

The Prison Department, Ministry of Justice has been searching for an appropriate office complex to house the new Iraq National Department of Corrections, under the Ministry of Justice. Only recently were the advisors of the Prison Department made aware that this former government facility previously owned by the Ministry of Labor and Social Affairs when it had responsibility for operating a Department of Corrections for both adult and juvenile offenders. One other building previously owned by either the military or Ministry of Education was considered. It was heavily damaged and looted and the FES cost estimate indicated that it would cost approximately \$45,000 to renovate. Another former Secret Police prison site in Baghdad was considered; however, it would cost approximately \$5.6 million to renovate for use as the Headquarters for the Department of Corrections, and would take another four months to complete the work even if the money for renovation was approved. This agency needs to become operational as soon as possible to support the growing Iraq criminal justice system. Therefore, this property was chosen because it is in good condition and can be occupied immediately.

If there are any current occupants in the property, how many are there and what organization, if any, are they associated with?

The property is currently occupied by an organization that calls themselves The United Iraqi Medical Society. They have occupied the entire complex as either office or storages space. We were told that they are a business. It is unknown if they are associated with any other formal organization, businesses or corporations.

Use Information:

Describe any capital improvement plan(s) for the property, including costs, timing, and resources and supplies for capital improvements:

There are no formal plans for any capital improvements other than cleaning and providing window type air conditioners, and office furniture and supplies. Estimated costs will be under \$25,000.

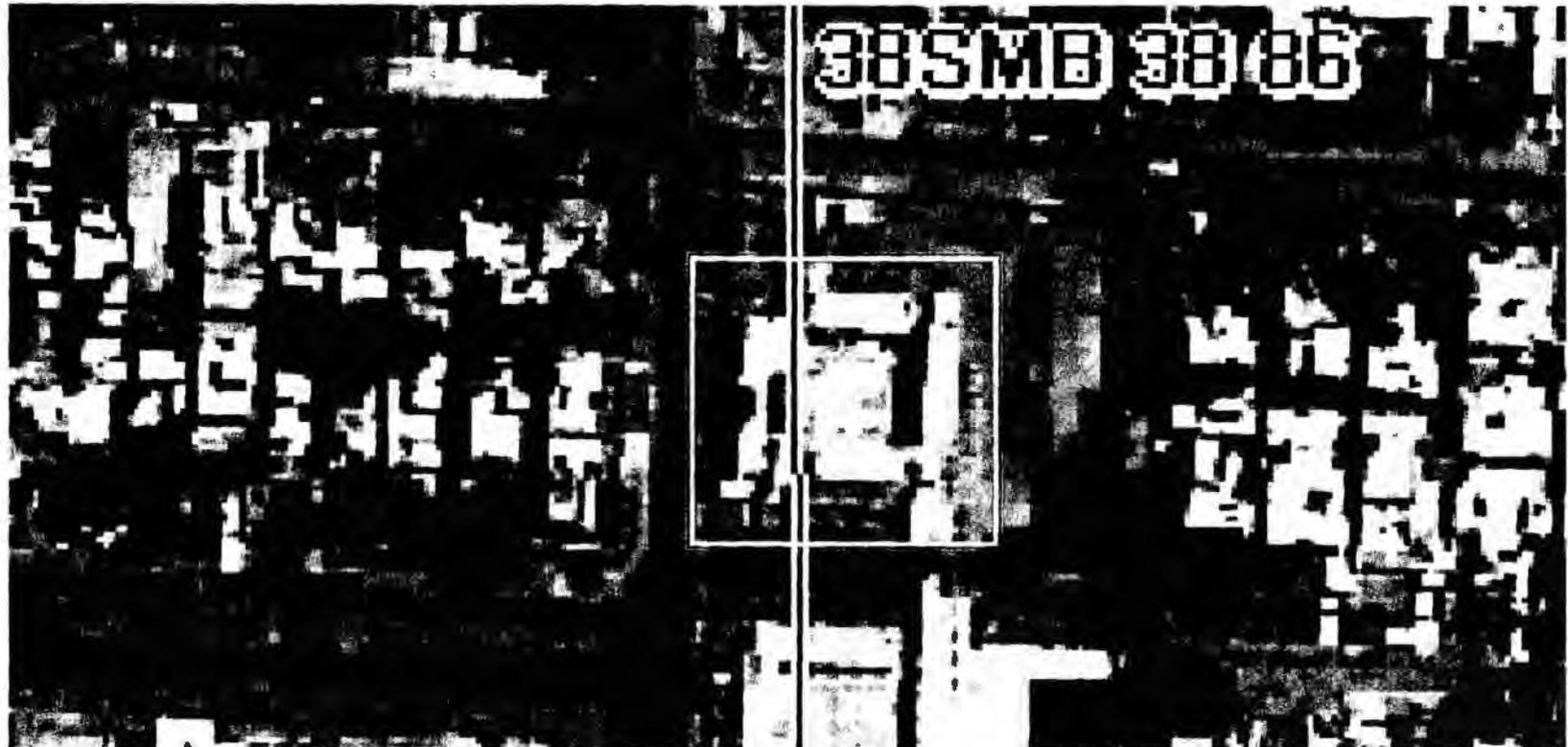
What type of activities will be conducted on the property?

This office complex will house the designated Director for the Iraq National Department of Corrections, Ministry of Justice, and his staff for both the adult and juvenile divisions. The Iraq National Department of Corrections will be responsible for the supervision, operations, and management of all the Iraq correctional program and system.

How many people are expected to use the building?

Initially, the property will provide offices for the Department of Corrections directors and their staffs. It is estimated that there will be approximately 50 to 75 people as it begins to fully function.

United Iraqi Medical Society



MGS 38 SMB 37982 85926

Site Map

COALITION PROVISIONAL AUTHORITY
BAGHDAD, IRAQ

Action Memorandum

June 21, 2003

TO: Chief of Staff
FROM: Office of General Counsel
SUBJECT: Relocation of Refugees from Prison Site (Tracking # V030241)

The Ministry of Justice, Department of Prisons is no longer pursuing the referenced action, which requested the eviction and relocation of refugees from the Kan Ban'I Saad prison site. After the submission of the initial Action Memorandum, the refugees dismantled the existing structures. The Department of Prisons plans to redevelop the site as a prison complex, but that is a long term plan that will not require immediate relocation of the refugees.

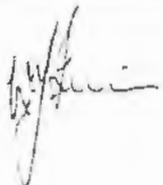
- As of 15 Jun, the prison site at Kan Ban'I Saad has been completely dismantled and there are no structures that can be refurbished. As a result, there is no immediate need to pursue the eviction of the refugees from the site as requested in the Department of Prisons Action Memorandum, dated 27 May 2003.
- During a coordination meeting on this date, representatives of the Department of Prisons indicated that the site is ideal and will be used in the future, but there is no reason to evict the refugees now. The site should be identified as a future prison site and reserved for that use.
- Any refugees who remain on the site will have to be relocated upon future construction of a modern prison at the site. Further, an eviction action at this time would require a follow-on security mission to preclude future settlement by others.

REQUESTED ACTION: Suspend efforts to evict refugees until construction of a prison on subject site is imminent. Close out the tracking number for this action.

APPROVE _____ DISAPPROVE _____ APPROVE WITH MODIFICATION _____

Coordinated:

and Department of Prisons (500 hrs, 20 Jun 2003)


21
6
2003

ACTION MEMORANDUM

TO: Presidential Ambassador Envoy L. Paul Bremer, CPO
THRU: Senior Advisor [redacted] Ministry of Justice
FROM: [redacted] Department of Prisons

SUBJECT: Update on the Kan Ban'I Saad Prison

Reference: Memorandum, May 27, 2003; Subject: Relocation of Arab Refugees from Kan Ban'I Saad
Memorandum, June 10, 2003, 2003; Subject: Relocation of Arab Refugees from Kan Ban'I Saad

SUMMARY AND PURPOSE: On May 27, 2003, this office submitted an Action Memorandum, referenced above, requesting assistance in removing 150 Arab refugee families from the Kan Ban'i Saad Prison site. On June 10th, an update Action Memorandum, as referenced, was forwarded following a return visit to this site which found that the refugees living there had destroyed or dismantled over 50% of exterior and interior perimeter walls and had begun dismantling some of the 20 cell block structures. It was further stated that everyday the refugees were allowed to occupy the prison site, the cost of reconstruction and the timeframe required for placing the prison back into operation would rise significantly.

The purpose of this memo is to report that as of Thursday, June 12th, the entire walls, compounds and cell block structures have all been completely dismantled. Therefore, no prison structures are now left that can be refurbished and placed back into operation.

DISCUSSION:

The complete destruction of the existing Kanban'i Prison eliminates approximately 3,000 prison beds that were an integral part of the prisons assessment team's short term plan to support the growing criminal justice system as the police and courts begin to fully function. The prison assessment team still strongly feels that this site is ideally located for new modern prison construction to meet Iraq's future required prison expansion needs.

RECOMMENDED ACTION:

It is recommended that efforts to relocate the 150 Arab refugee families continue, and that the site be secured with the military or other forces to prevent other refugees from re-occupying the site once the relocation has been accomplished.

APPROVE _____ DISAPPROVE _____ APPROVE WITH MODIFICATION _____

Coordinated:

[redacted] Department of Prisons, 1300 hrs, 15 June 2003)

ACTION MEMORANDUM

TO: Presidential Ambassador Envoy L. Paul Bremer, CPO
TKRU: Senior Advisor [redacted] Ministry of Justice

FROM: [redacted] Department of Prisons *W/S*

SUBJECT: Relocation of Arab Refugees from Kan Ban'i Saad

SUMMARY AND PURPOSE: On May 27, 2003, this office submitted an Action Memorandum, Subject: ~~Approval for Civil Affairs To Relocate Refugees from Prison Site~~, requesting assistance in removing the Arab refugees from the Kanban'I Saad Prison site (Attached). On June 9th, a return visit to this site found that the refugees living there had destroyed or dismantled over 50% of the vast cement block, plaster covered wall surrounding the entire complex. Additionally, the **two** interior compound security walls around the 20 prisoner housing pods/blocks were over 50% destroyed. The prison housing pods are being used for refugee family housing for an estimated **150** families. The refugees have also begun dismantling the prison housing pods not currently used. It is obvious that everyday they are allowed to continue to remain in this complex, the destruction and dismantling of remaining walls and prisoner housing structures will continue. The cost of renovation and refurbishment and the timeframe required for placing the prison back into operation will rise significantly each day.

The purpose of this memo is to request that action be taken immediately to relocate these refugees before the entire facility is destroyed beyond repair and that military security be provided for this entire complex to prevent other refugee families from moving back onto the site once the site is vacated.

DISCUSSION:

This prison site remains a vital part of the prisons assessment team's short term plan to provide approximately 3,000 secure prison beds to support the growing criminal justice needs as the police and courts begin to fully function. It is felt that this prison site is ideal for future prison construction to meet Iraq's future prison expansion needs. If this prison cannot be used because of the Arab refugees and their continued destruction of existing structures, the prison system will not be fully capable of supporting the criminal justice system's needs in the short term and will modify long-term prison expansion planning.

RECOMMENDED ACTION:

APPROVE___ DISAPPROVE___ APPROVE WITH MODIFICATION___

Coordinated:

[redacted], Department of Prisons, 1830hrs, 10 June 2003)

ACTION MEMORANDUM

TO: Presidential Envoy L. Paul Bremer

THRU: Senior Advisor [redacted] *KLH*
Ministry of Social and Labor Affairs

FROM: [redacted], Department of Prisons *W. J. [unclear]*

SUBJECT: Approval for Civil Affairs To Relocate **Refugees from** Prison Site

SUMMARY AND PURPOSE:

The purpose of this request is to obtain approval for Civil Affairs to relocate approximately **150** Arab families that have occupied the Hoot Prison site located near the community of Kanban'I (MC 56771364), 30 kilometers north of Baghdad.

DISCUSSION:

Department of Prisons conducted an on-site review of this huge prison complex that was still under construction when all prisoners were ordered released in October, **2002**. This complex was originally intended to house over **20,000** inmates when construction on all planned compounds and cellblocks were completed. One large compound and one small compound was completed and opened before construction was stopped. The two finished compounds contain **20** cellblock units providing a capacity of housing approximately **2,880** inmates. The compounds have been looted and all furnishings, doors and windows have been destroyed or stolen. However the buildings are new and thought to be structurally sound. Currently, displaced Arab families have occupied all the existing buildings.

It is vital to our mission accomplishment that a cost assessment of this prison site be completed so that funding can be requested to bring the two compounds into full operational condition as soon as possible. This will require the relocation of the Arab families. These **2,880** beds could be made operational in a short time frame with minimum funding and is considered mission essential to provide vital support to the criminal justice system's immediate needs as well as provide for long-term prison expansion. If this prison cannot be used because of the Arab refugees, the prison system will not be fully capable of supporting the criminal justice system's needs in the short term and will modify long-term prison expansion planning. Therefore, I strongly recommend that the families be relocated and a cost assessment be completed immediately.

RECOMMENDED ACTION:

APPROVE ___ DISAPPROVE ___ APPROVE WITH MODIFICATION ___

Coordinated:

([redacted]), Department of Prisons, 1830 hrs, 27 May 2003)

Handwritten notes: Please file 0... Copy to... and... 2003

ACTION MEMORANDUM

TO: Presidential Ambassador Envoy L. Paul Bremer, CPO
THRU: Senior Advisor [redacted], Ministry of Justice

DATE: June 10, 2003

FROM: [redacted], Department of Prisons

SUBJECT: Relocation of Arab Refugees from **Kan Ban'I Saad**

SUMMARY AND PURPOSE: On May 24, 2003, this office submitted an Action Memorandum, Subject: Approval for Civil Affairs To Relocate Refugees from Prison Site, requesting assistance in removing the Arab refugees from the Kanban'I Saad Prison site (Attached). On June 9th, a return visit to this site found that the refugees living there had destroyed or dismantled over 50% of the vast cement block, plaster covered wall surrounding the entire complex. Additionally, the two interior compound security walls around the 20 prisoner housing pods/blocks were over 50% destroyed. The prison housing pods are being used for refugee family housing for an estimated 150 families. The refugees have also begun dismantling the prison housing pods not currently used. It is obvious that everyday they are allowed to continue to remain in this complex, the destruction and dismantling of remaining walls and prisoner housing structures will continue. The cost of renovation and refurbishment and the timeframe required for placing the prison back into operation will rise significantly each day.

The purpose of this memo is to request that action be taken immediately to relocate these refugees before the entire facility is destroyed beyond repair and that military security be provided for this entire complex to prevent other refugee families from moving back onto the site once the site is vacated.

DISCUSSION :

This prison site remains a vital part of the prisons assessment team's short term plan to provide approximately 3,000 secure prison beds to support the growing criminal justice needs as the police and courts begin to fully function. It is felt that this prison site is ideal for future prison construction to meet Iraq's future prison expansion needs. If this prison cannot be used because of the Arab refugees and their continued destruction of existing structures, the prison system will not be fully capable of supporting the criminal justice system's needs in the short term and will modify long-term prison expansion planning.

RECOMMENDED ACTION:

APPROVE _____ **DISAPPROVE** _____ **APPROVE WITH MODIFICATION** _____

Coordinated:

[redacted] Department of Prisons, 1830 hrs, 27 May 2003)

Final - 01:00 *2003* *2003*

1/11/03

ACTION MEMORANDUM

TO: MG Donald Campbell, Senior Advisor, Ministry of Justice

FROM: [Redacted] Department of Prisons

SUBJECT: Removal of Arab Squatters From Kan Ban'I Saad Prison

Reference: Memorandum, May 27,2003; Subject: Relocation of Arab Refugees from Kan Ban'I Saad
 Memorandum, June 10,2003, Subject: Relocation of Arab Refugees from Kan Ban'I Saad
 Memorandum, June 15,2003, Subject: Update on the Kanban'I Saad Prison
APPLICATION TO USE PUBLIC PROPERTY, 12 July 2003,
 Colonel [Redacted], Facility Manager, CPA Headquarters

Actions have been on-going to move Arab squatters from the Kanban'I Saad prison site since May 27, 2003. This action has been approved by Ambassador Bremer. Every day the action is delayed will increase the cost of renovations because the prison facilities are being dismantled by the squatters. The Kanban'I Saad prison site is the primary location for rebuilding the Iraqi prison system to fully support the future criminal justice system and replace the former controversial Abu Ghraib Prison within a two to three year timeframe.

Therefore the following actions are urgently requested:

- That the military/military police be directed to remove the squatters immediately and secure the site from further damage.
- That the MOJ Prison Department initiate actions to train former Iraqi prison guards or former Iraq military members currently receiving monthly salaries as security guards to take over the security of the prison site from the military at the earliest possible time.
- That the CPA Engineers FES team, accompanied by the MOJ Prison Department, conduct a thorough assessment to determine what is needed to rebuild the two prison compounds that were completed and in operation prior to hostilities.
- That funding, based on the FES team cost assessment be approved, and actions initiated by the Prison Department to begin renovations as soon as possible.
- That the MOJ Prison Department initiate actions to design and construct a new state of the art 6,000 bed maximum security prison complex for Iraq on this site to be completed and in operation within a two to three year timeframe.

APPROVE _____ DISAPPROVE _____ APPROVE WITH MODIFICATION _____

Coordinated:
 [Redacted], Department of Prisons, 1000 hrs, 20 July 2003)

10/10/10

10/10/10

10/10/10

10/10/10

Baqubah and Bani Sa'ad Prisons
Assessment Report No. 20

Inspection Date: 12 July 2003

Inspection Team Members:

[REDACTED] P.E., FEST-A, Civil Engineer
[REDACTED] FEST-A, Electrical Engineer
Capt [REDACTED] 4ID, PMO
[REDACTED] Interpreter, Civil Engineer

Mission :

The NWD FEST-A team was tasked to perform an assessment of two sites, one located at Baqubah and the other at Bani Sa'ad, Iraq. The purpose of the assessment was to investigate the sites for their potential use as prison site and to determine what work would be required to make the most suitable site for a facility that could house at least 600 prisoners.

BAQUBAH

The Baqubah location (38S MC 67656 34892) is the site of a prison that was demolished by locals following the recent war. The facility was completely demolished leaving only piles of rubble and a few remnant pieces of walls and buttresses (see photo below). It is located near the center of town. Following a brief discussion with the Provost Marshall, Major [REDACTED] the decision was made to remove the Baqubah site from further consideration as a future prison site.



BANI SA'AD

Background/Description:

The facility at Bani Sa'ad is a fully developed prison site. The compound is defined by the following coordinates:

38S MC 56141 13828	Northwest corner
38S MC 56264 13415	Southwest corner
38S MC 56838 13418	Southeast corner
38S MC 56839 13770	Northeast corner

Facilities at the compound, shown on the attached photos, include the following:

- a) Perimeter wall, CMU block with plaster finish, 4 meters tall by 1960 meters long. Includes 2 strand barb wire and one roll of concertina wire on top.
- b) Six guard towers, one at each corner of the perimeter wall, one in the middle of the North wall, and one at the front gate guard station.
- c) Interior compound wall, CMU block with plaster finish, 3 meters high by 1600 meters long. Surrounds cells for prisoners, and other facilities such as bathrooms and has four integrated guard towers.
- d) Interior communal compound CMU block wall, 3 meters high by 1400 meters long.
- e) One guard tower for the interior communal compound.
- f) Perimeter roadway 3 meters wide and three interior roadways 6.5 meters wide totaling 42,750 square meters of asphalt concrete pavement.
- g) One administration building, 24 meters by 12 meters, brick with plaster finish.
- h) Twenty employee residential units. Ten units, 10 meters by 9 meters; ten units, 18 meters by 9 meters. All units are brick with plaster finish, with have walled courtyards.
- i) Electrical main distribution building.
- j) Several service and support buildings.
- k) Low security compound 360 meters long by 42 meters wide with 16 living modules. Includes 288 cells and communal facilities for cooking, washing, and sanitary purposes.
- l) Communal compound 200 meters long by 250 meters wide with mosque and other communal facilities.
- m) Water treatment facility (exact process undetermined).
- n) Electrical power – 11KV overhead distribution feeds a transformer in the main distribution building through a set of pole mounted gang disconnects, followed by fused cutouts (max. fuse rating to protect transformer 20 Amps).
- o) Transformer in distribution building is an 11KV/400, 3 phase, 400 KVA step down transformer which has a rated current output calculated at 525 amps.
- p) Main distribution breaker panel in distribution building.
- q) Service distribution for the entire complex consisting of a single overhead circuit branching off to feed various loads around the complex such as perimeter/area lighting and general building loads.

Observations Findings:

The facilities at Bani Sa'ad were occupied by roughly 100 squatters during our site visit which limited our access to the cellblock areas, houses, and other buildings. The squatters are said to be armed according to our interpreter. The facility is being looted on a daily basis, primarily the perimeter wall, guard towers, and other brick walls. The condition of the facilities observed is as follows:

- a) Most of the perimeter wall has been removed in the two weeks or so prior to our site visit according to our convoy shooters. It is assumed that the removal of the wall has been with heavy equipment such as wheel loaders and dump trucks considering the extent of material removed. A wheel loader was spotted moving around the site while we were there. It is assumed that the entire wall will be removed in a matter of days.

- b) The guard towers were completely leveled.
- c) The compound which contains the cell blocks has had approximately 90 percent of the wall removed from of the north side. The South, East, West walls are integral to the buildings and are damaged approximately 10 percent.
- d) The interior communal facility compound has a mosque, and other facilities inside. It's perimeter walls are approximately 30 percent missing or damaged. The guard tower for the communal compound has had the doors and windows removed including jambs.
- e) The guard tower for the communal compound is missing it's door and window plus jambs.
- f) The asphalt concrete paved roadways are in good condition.
- g) The administration building appeared to be in good condition from outward appearances.
- h) The 20 employee residences appear to be in good condition from outward appearances. They are all inhabited at this time.
- i) The electrical main distribution building is in good shape except that it is missing one window with jamb, one personnel door with jamb, and one set of double doors with jamb.
- j) There were several service and support buildings that appeared to be in generally good condition however, we did not enter them due to the presence of squatters.
- k) The overall condition of the cell block compound is estimated to be about 50 percent damaged including damage to bathroom fixtures, interior walls, roofs, doors, windows, etc. We were unable to examine the inside of the facilities closely due to the presence of squatters.
- l) From looking inside the communal compound from the southwest corner, it did not appear that there is significant damage inside the compound. We did not enter the compound due to the presence of squatters.
- m) The water treatment facility was missing it's electrical system.
- n) The electrical system is generally in good condition.
- o) The main transformer is in good condition.
- p) The main distribution panel is missing.
- q) Approximately 50 light fixtures are missing from the perimeter area light poles or are damaged.

Conclusions:

The Bani Sa'ad site is an excellent site for a prison facility. It was already serving as a prison and has been designed specifically for that purpose. With the number of cells available, it would serve as a 600 prisoner facility with only 2.1 prisoners in most cell. Additionally, there is plenty of room for expansion on the West end of the facility.

Recommendations:

The Bani Sa'ad site should be developed for use as a 600 plus inmate prison. To make it fully functional, it should be refurbished and repaired as follows:

- a) Rebuild all perimeter walls and guard towers, including two strand barbed wire and concertina wire on top.
- b) Repair the electrical distribution building doors and windows.

- c) Perform repairs to the cell block area to include repairs to walls, ceilings, doors, windows, bathroom fixtures, and electrical facilities.
- d) Install new personnel door and window with jambs on the guard tower for the communal compound.
- e) Install a new electrical system for the water treatment facility and then test for proper operation and make any other required repairs.
- f) Install a new main distribution panel, main breaker and appurtenant electrical items in the main distribution building.
- g) Install 50 new light fixtures for perimeter/area lighting.

Cost Estimate:

The following cost estimate is based on the assumption that the work will be performed by a local contractor. The contingencies are set at 25% due to the site visit being limited to viewing some of the facilities from the outside due to the presence of squatters.

DESCRIPTION	COST
Rebuild all perimeter walls using 200mm by 200mm by 400 mm CMU block with reinforcing steel verticals at 3 m on center and finished with plaster on both sides. Includes guard towers, front gate guard station, and barbed and concertina wire on top.	\$100,000
Repair/rebuild all interior compound walls and finish with plaster. Includes doors and windows with jambs for guard towers.	20,000
Repairs to electrical distribution building and other miscellaneous service and support buildings.	20,000
Repair cell block area ceilings, walls, doors, bathrooms, electrical, etc.	30,000
Install new electrical at water treatment plant. Includes testing and all additional repairs required.	2000
Install new electrical main distribution panel, breaker, and appurtenant items. Includes 50 new perimeter/area light fixtures.	10,000
Mobilization/Demobilization	2000
Sub-Total	\$184,000
Profit/OH/Bond @ 25%	46,000
	230,000
Contingencies @25%	57,500
Total	\$287,500
USE	\$288,000

Schedule:

ID	Task Name	Duration	Start	July					August					
				6/22	6/29	7/6	7/13	7/20	7/27	8/3	8/10	8/17	8/24	
1	Summary Bani Sa'ad Prison Refurbishment	30 days	Wed 7/2/03											
2	NTP	0 days	Wed 7/2/03											
3	Mobilize	1 day	Wed 7/2/03											
4	Perimeter and interior wall construction	21 days	Thu 7/3/03											
5	Repairs to miscellaneous service bldgs	21 days	Thu 7/3/03											
6	Repairs to cell block	28 days	Thu 7/3/03											
7	Repairs to water treatment facility	7 days	Thu 7/3/03											
8	Repair electrical power distribution	14 days	Thu 7/3/03											
9	Demobilize	1 day	Tue 8/12/03											
10	Project Completion	0 days	Tue 8/12/03											

Photos:



Exterior prison compound CMU block wall with concertina wire on top. Over 1000 meters of this wall have been removed by looters in the previous weeks.



Perimeter compound wall guard tower. Looters have removed all of the guard tower except for a pile of block rubble.



Cell block north wall, mostly removed by looters.



Communal compound CMU perimeter wall with guard tower in background.



Typical roadway pavement running East/West through 'compound.



Typical perimeter roadway shown from Southeast corner of compound. Note looted wall at lower right.



Administration building in background taken from Northeast corner of compound. Guard tower remnant blocks stockpiled by looters in foreground.



Employee residences with squatters in foreground.



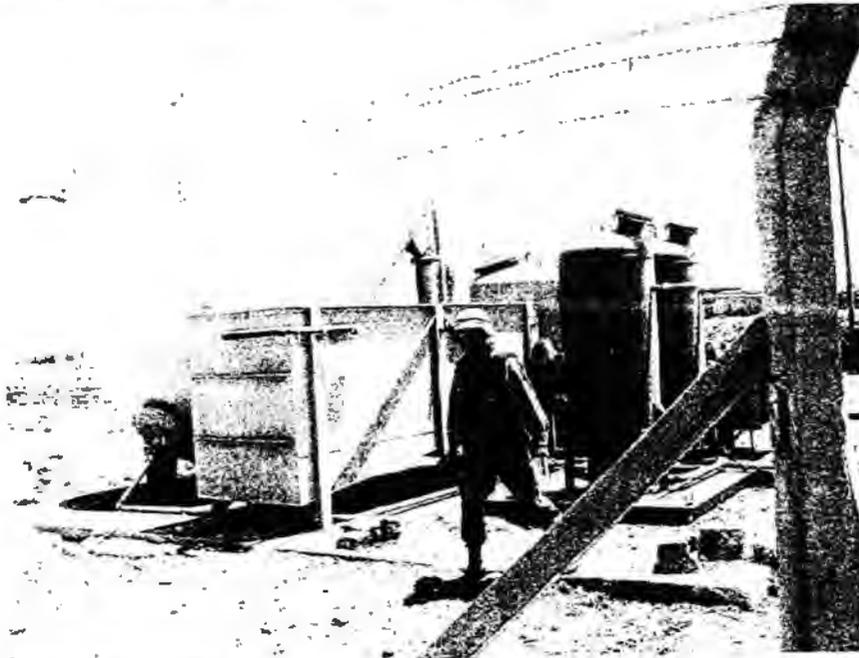
Electrical main distribution building.



Cell block compound showing looted perimeter wall in foreground.



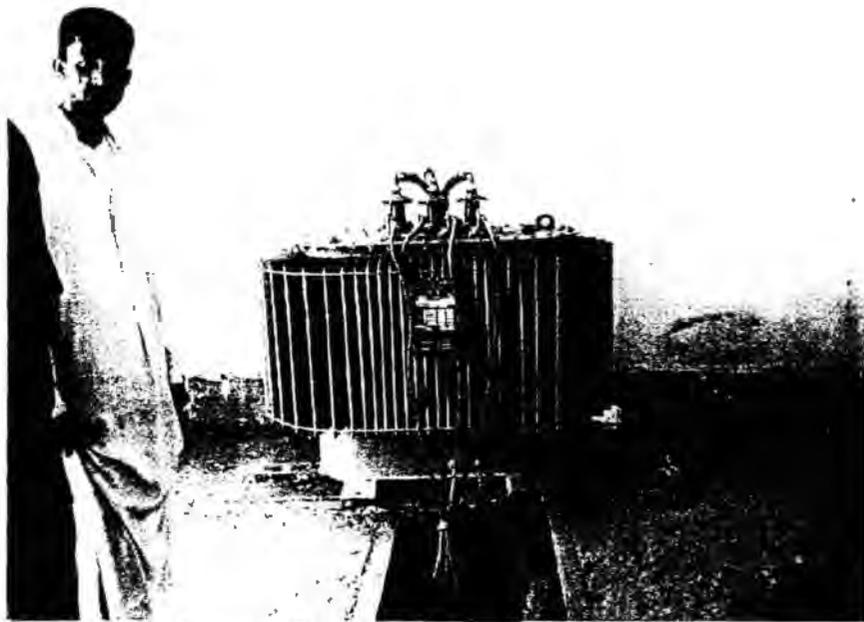
Mosque located in the communal compound.



Water treatment facility



Overhead electrical power distribution lines.



Main electrical power distribution transformer.

Subject: Squatters at Kaan Bani Sadr (Grid: MC 565136)

1. PROBLEM: To reestablish the prison at Kaan Bani Sadr (Grid: MC 565136), it is first necessary to remove an undetermined number of Iraqi nationals. It is estimated that 700-1500 men, women and children, including livestock and property will need to be moved to another site suitable for life support and comparable to current living conditions.

2. ASSUMPTIONS:

- a. Cooperation. To date, the nationals have displayed a cooperative posture. It is assumed that they would accept a "fair deal" to entice them to leave their property based on logic rather than emotional ties to the property.
- b. Weapons. It is currently unknown what, if any, weapons are held by the Iraqi Nationals or whether they would use weapons against coalition forces if force was required to evict the nationals.
- c. Availability. It is assumed that any required transportation support, logistical support, financial support or military support would be available if requested.

3. OTHER POSSIBLE LOCATIONS: During a site visit and review the following locations were identified as possible for Life Support:

Military Academy MC 561092
University MC 568119
Fedayeen Camp MB 354969

The first two locations are located near Kaan Bani Sadr and therefore may possibly allow the Iraqi nationals to herd their livestock without the need of motorized transportation. The third alternative would require transportation assets capable of moving livestock.

4. PERSUASION TECHNIQUES: The first goal must be to persuade the Iraqi nationals to leave the camp voluntarily. Only after diplomatic courses of action have been exhausted, the Coalition forces may also choose military force to remove the occupants. Various tools to persuasion include, but are not limited to the following:

- b. Payment/Rewards-- Financial incentives could be used to induce movement but should be used cautiously. I believe our goal should be to maximize the benefit for the money spent.
1. Repair: The best option would be to pay the nationals to repair parts of the prison that are in disrepair. Many of the nationals may have skills in this area since they have already effectively disassembled portions of the prison. This allows us to pay money to the nationals as incentive for leaving, returning/repairing items they damaged, and gives them money available to repair their own living areas.
 2. Guards: See Paragraph 6 below.
 3. Return: An incentive could be given to nationals who return items (i.e. jail doors, bricks, etc.) that were stolen. However, this could create a vicious cycle where items are stolen at night (even if a guard is present) and sold back to us in the morning.
 4. Leaving: Another option would be to pay the nationals cash for leaving. However, since we do not have control of the numbers of people, it would be difficult to assess whether all the squatters had been paid or whether other neighboring Iraqis may pose as squatters and receive payment to go back to their original homes. If this idea is pursued, the best recommendation I can make is assigning a lump sum which would be given to the leader of the group for distribution.
- c. Jobs: The promise of having an opportunity to interview for jobs whether with the Department of Prisons for Kaan Bani Sadr or other government jobs within the system could be an additional incentive to cooperate with Coalition Forces. Some Iraqis have expressed confusion over how to find jobs in the new government. Explanations and interviews may be a sufficient inducement as an "opportunity" without having to guarantee employment.
- d. Humanitarian Assistance: Rather than money, it may be possible to entice the nationals with Humanitarian assistance that they may be qualified for regardless. For instance, it would be suggested that if they move to site "X", they would be entitled to Humanitarian assistance.
- e. Food: Rather than money, it may be possible to entice the nationals with food items.

- D-2 Packing Day for IZs
- D-1 Transportation Provided
- D+0 Final Inspection/Show of Force
- D+1 Forcible Removal of Stragglers

6. SECURITY SUPPORT: Once the nationals are evicted, it will be necessary to secure the area against additional squatters. This may be achieved by using military forces, Iraqi Police Force members, the nationals themselves or a combination thereof. Military forces, including either Military Police or 1st Armored Division troops, are over-tasked to carry on prolonged guard missions at the site. Either Iraqi Police Forces or Iraqi nationals could be hired to guard the location from looters and/or additional squatters. Double Strand concertina wire would reduce the number of Iraqi guards needed. Five to Ten roving guards (working 8 hour shifts/ 24 hours) could provide adequate security until the facility is up and running. At \$100/mo., the monthly expense would be \$3000 (10 guards x 3 shifts x \$100). At that cost, others could be hired if necessary. It would need to be communicated to the Iraqis that destruction, looting, or squatters would not be permitted on the property and they would be terminated if it occurred.

7. LOGISTICAL SUPPORT

- a. Human Transportation- Ten buses which can carry 40 pax each would allow movement of all humans within 4 trips. (10 buses x 40 pax x 4= 1600 pax moved)
- b. Animal Transportation- Cows, bulls, sheep, chickens, dogs, etc can be loaded on flat bed trucks with sides assuming a move is beyond "herding" distance. Two of the proposed sites would eliminate the need to transport livestock. It is unknown how many animals need to be moved. Approximately 50 cattle could be moved in 2 ½ flatbed trucks.
- c. Equipment Transportation- It is unknown how much personal property is possessed by the squatters which would require movement. It was observed that some nationals had their own POVs and may choose to move their own belongings. Oversized or bulky property can be moved prior to animal transportation and could be separated by sheets of plywood. Tarps need to be available for the flatbed trucks.
- d. It is recommended that 20 flatbed trucks be available for transportation time. The following assumptions are made: One truck can service 4 families. Each family contains 5 people. Only 1200 people require

etc.) will be needed.

8. FINANCIAL SUPPORT: Trucks, drivers, tools, guards, fuel are all items which will need to be financed.
9. MILITARY SUPPORT: First Armored Division should be tasked for providing a military show of force designed to oust any remaining squatters NLT D+0.
10. CURRENT STATUS: A proposed Frago currently in circulation would require the 1st Armored Division assess possible sites for relocation of squatters. This frago does not task any organization to move the squatters by a specific date. The assessment was already conducted by the Ministry of Justice as of today's date and therefore the frago is moot. POC for the frago is MAJ [REDACTED] OIC of Facilities Management Team [REDACTED] or [REDACTED] NCOIC of Facilities Management Team, [REDACTED].

Subject: Squatters at Kaan Bani Sadr (Grid: MC 565136)

1. PROBLEM: To reestablish the prison at Kaan Bani Sadr (Grid: MC 565136), it is first necessary to remove an undetermined number of Iraqi nationals. It is estimated that 700-1500 men, women and children, including livestock and property will need to be moved to another site suitable for life support and comparable to current living conditions.

2. ASSUMPTIONS:

- a. Cooperation. To date, the nationals have displayed a cooperative posture. It is assumed that they would accept a "fair deal" to entice them to leave their property based on logic rather than emotional ties to the property.
- b. Weapons. It is currently unknown what, if any, weapons are held by the Iraqi Nationals or whether they would use weapons against coalition forces if force was required to evict the nationals.
- c. Availability. It is assumed that any required transportation support, logistical support, financial support or military support would be available if requested.

3. OTHER POSSIBLE LOCATIONS: During a site visit and review the following locations were identified as possible for Life Support:

Military Academy MC 561092
University MC 568119
Fedayeen Camp MB 354969

The first two locations are located near Kaan Bani Sadr and therefore may possibly allow the Iraqi nationals to herd their livestock without the need of motorized transportation. The third alternative would require transportation assets capable of moving livestock.

4. PERSUASION TECHNIQUES: The first goal must be to persuade the Iraqi nationals to leave the camp voluntarily. Only after diplomatic courses of action have been exhausted, the Coalition forces may also choose military force to remove the occupants. Various tools to persuasion include, but are not limited to the following:

- b. Payment/Rewards-- Financial incentives could be used to induce movement but should be used cautiously. I believe our goal should be to maximize the benefit for the money spent.
1. Repair: The best option would be to pay the nationals to repair parts of the prison that are in disrepair. Many of the nationals may have skills in this area since they have already effectively disassembled portions of the prison. This allows us to pay money to the nationals as incentive for leaving, returning/repairing items they damaged, and gives them money available to repair their own living areas.
 2. Guards: See Paragraph 6 below.
 3. Return: An incentive could be given to nationals who return items (i.e. jail doors, bricks, etc.) that were stolen. However, this could create a vicious cycle where items are stolen at night (even if a guard is present) and sold back to us in the morning.
 4. Leaving: Another option would be to pay the nationals cash for leaving. However, since we do not have control of the numbers of people, it would be difficult to assess whether all the squatters had been paid or whether other neighboring Iraqis may pose as squatters and receive payment to go back to their original homes. If this idea is pursued, the best recommendation I can make is assigning a lump sum which would be given to the leader of the group for distribution.
- c. Jobs: The promise of having an opportunity to interview for jobs whether with the Department of Prisons for Kaan Bani Sadr or other government jobs within the system could be an additional incentive to cooperate with Coalition Forces. Some Iraqis have expressed confusion over how to find jobs in the new government. Explanations and interviews may be a sufficient inducement as an "Opportunity" without having to guarantee employment.
- d. Humanitarian Assistance: Rather than money, it may be possible to entice the nationals with Humanitarian assistance that they may be qualified for regardless. For instance, it would be suggested that if they move to site "X", they would be entitled to Humanitarian assistance.
- e. Food: Rather than money, it may be possible to entice the nationals with food items.

- D-2 Packing Day for ILS
- D-1 Transportation Provided
- D+0 Final Inspection/Show of Force
- D+1 Forcible Removal of Stragglers

6. SECURITY SUPPORT: Once the nationals are evicted, it will be necessary to secure the area against additional squatters. This may be achieved by using military forces, Iraqi Police Force members, the nationals themselves or a combination thereof. Military forces, including either Military Police or 1st Armored Division troops, are over-tasked to carry on prolonged guard missions at the site. Either Iraqi Police Forces or Iraqi nationals could be hired to guard the location from looters and/or additional squatters. Double Strand concertina wire would reduce the number of Iraqi guards needed. Five to Ten roving guards (working 8 hour shifts/ 24 hours) could provide adequate security until the facility is up and running. At \$100/mo., the monthly expense would be \$3000 (10 guards x 3 shifts x \$100). At that cost, others could be hired if necessary. It would need to be communicated to the Iraqis that destruction, looting, or squatters would not be permitted on the property and they would be terminated if it occurred.

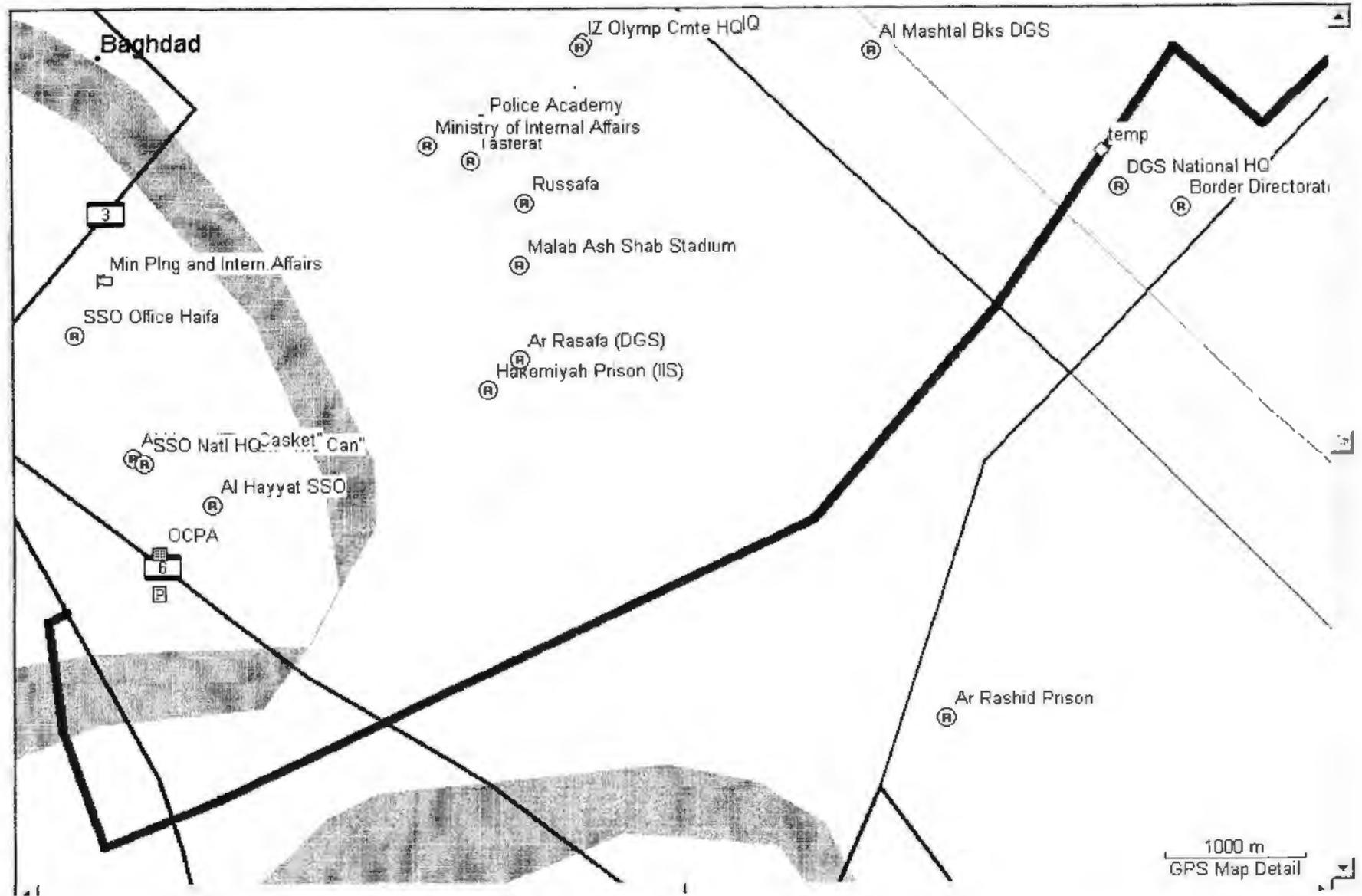
7. LOGISTICAL SUPPORT

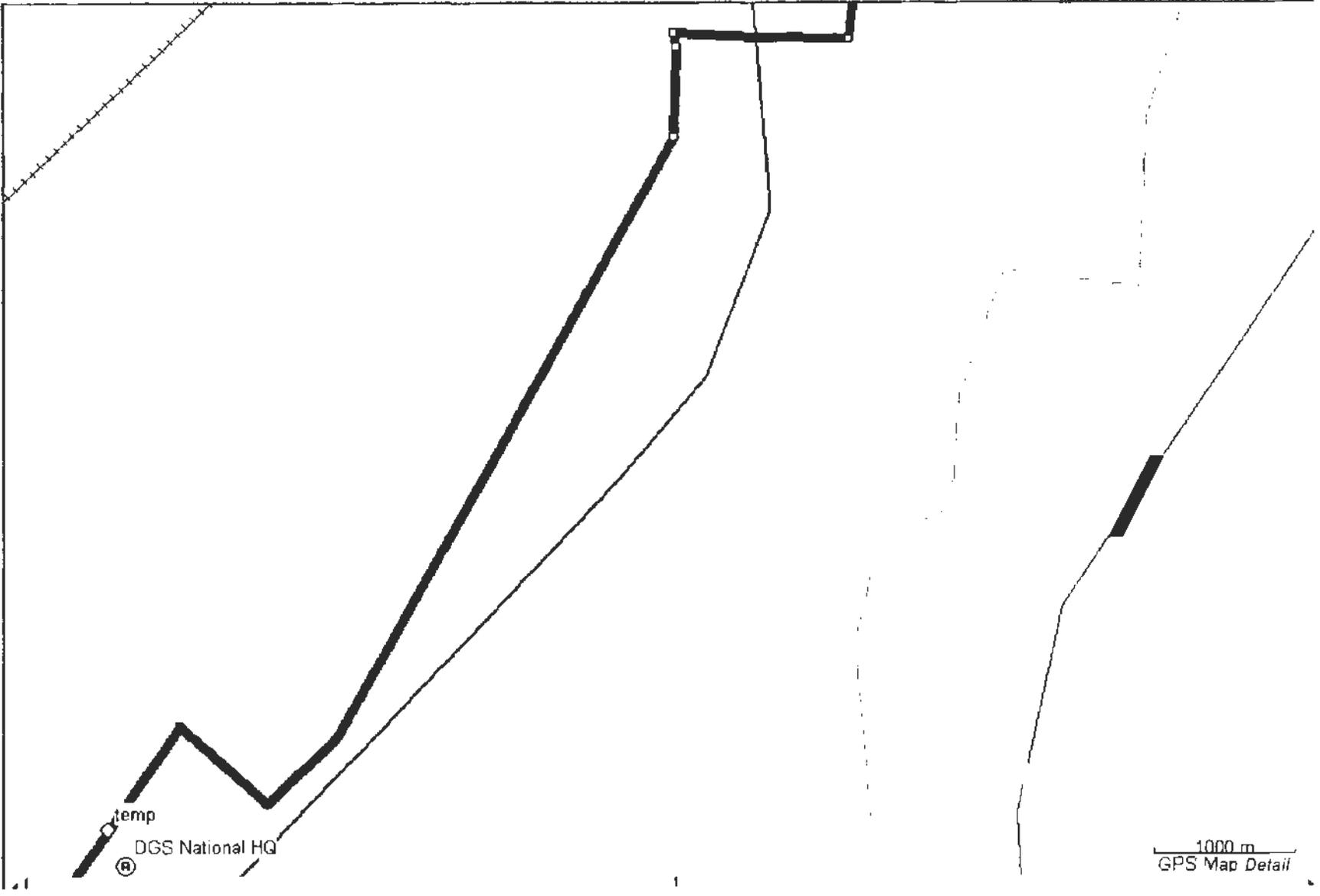
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- d. It is recommended that 20 flatbed trucks be available for transportation time. The following assumptions are made: One truck can service 4 families. Each family contains 5 people. Only 1200 people require

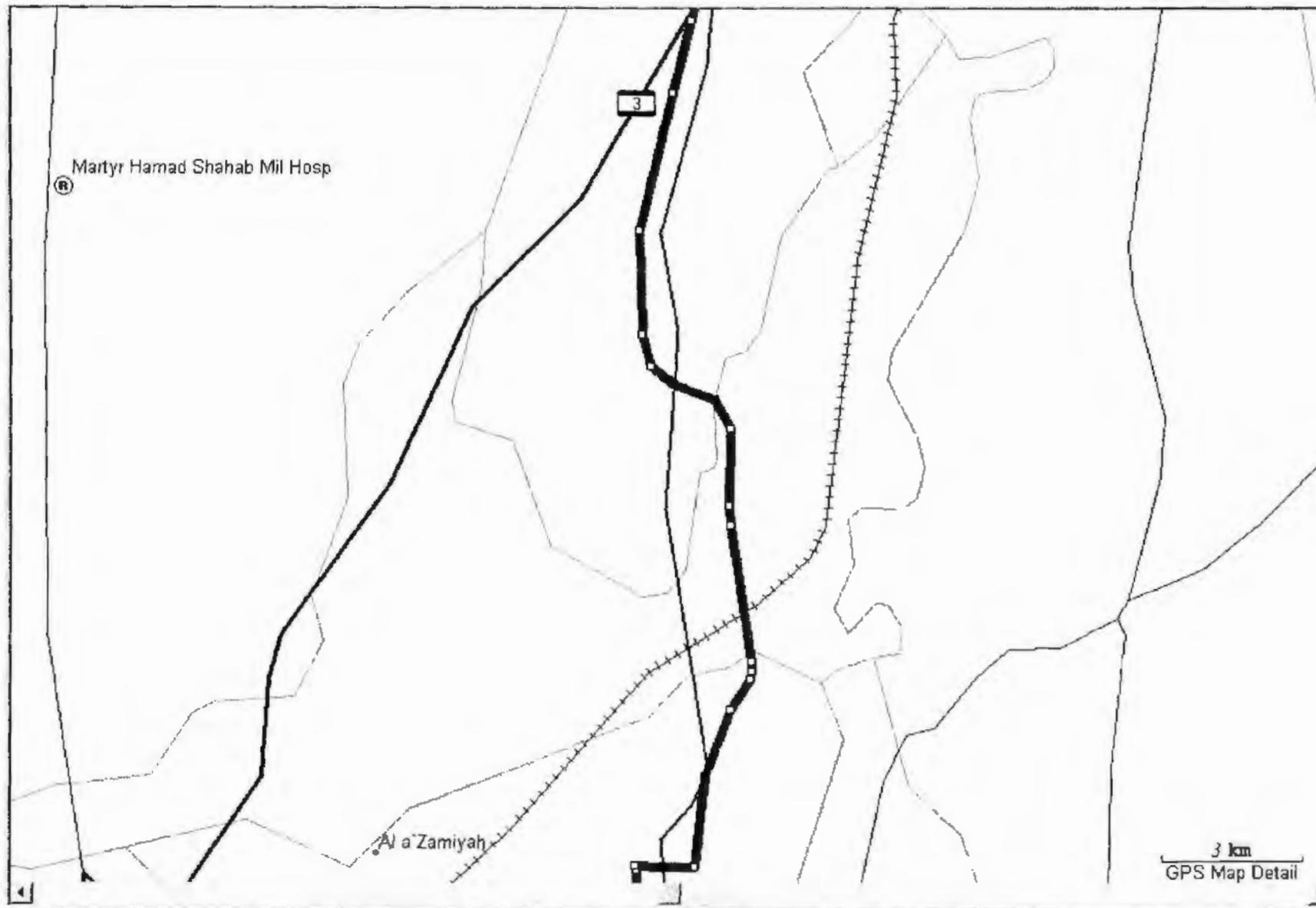
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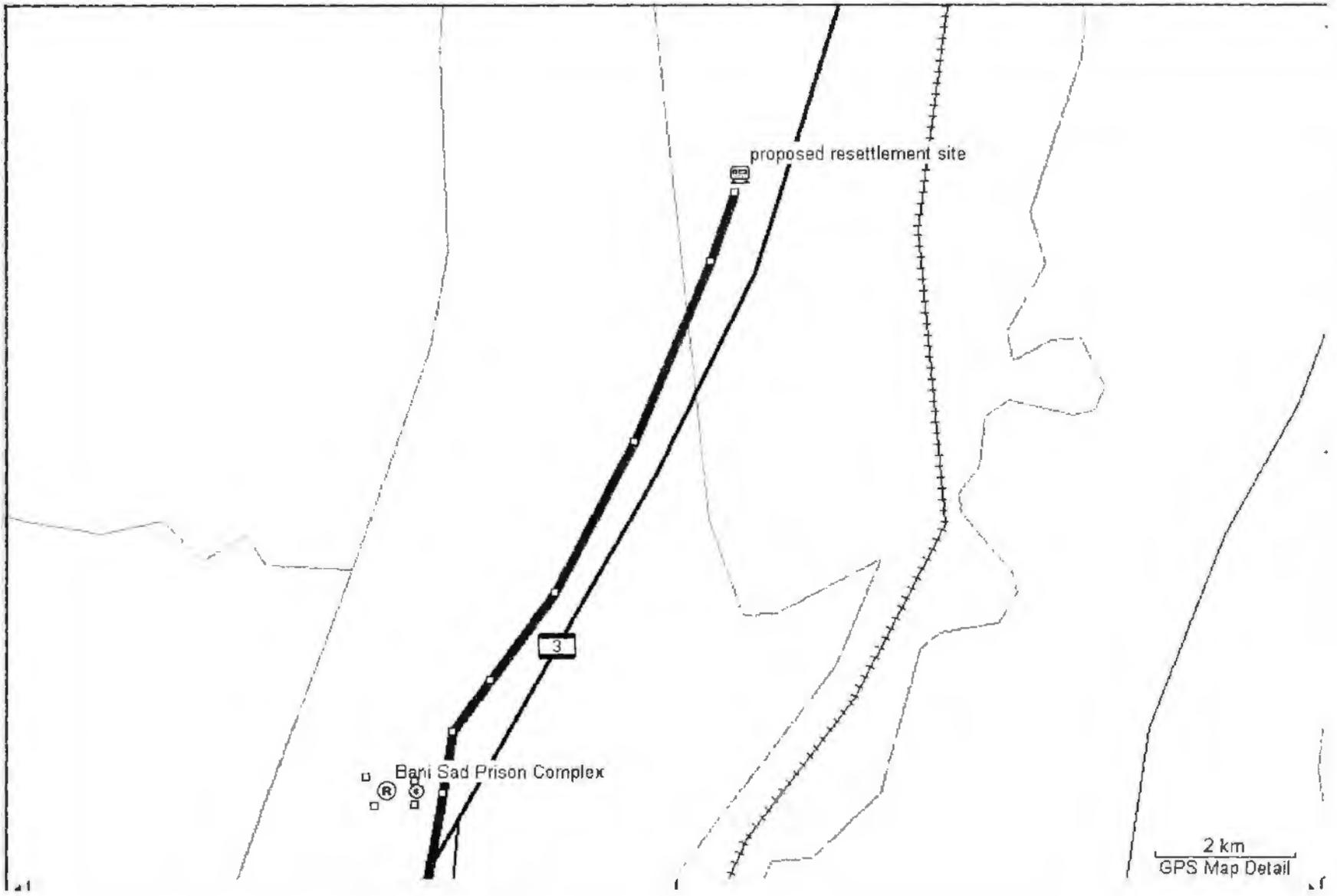
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Planned Police Force Base in Baghdad









First Section

Item-1- This law organize the new affairs of the state establishment for social correction according to the law of inistry of labor and social affairs number (195)in 1978, which is known later (establishment).

Item-2- The establislment seeks to achieve the following aims:

1. Correct of straighten the detainees and the inmates who are convicted with penalties or free restricted measures by a specialized authority to classify them and rehabilitation their educationally, vocationally and behavioral.
2. Set the cultural, national, patriotic and religious curricula to calculate and cultured the detainees and inmates to harmonize with the aims of Al-Ba'ath Party revolution.
3. Trying to study the conditions of the detainees families and give them the necessary assistance to ensure that they will not be delinquency.
4. Contributing with other concerning sides to prevent the crime and treating its effect including the next care.

Section 7

“The affairs of detained and inmates”

“Classification”

- Item-17-1.* Each department of the social correction must have a reception and classification center
2. The interview of inmates and detainees must be at the reception center when they enter one of the social correction departments to inform them with their rights and their duties in the department.
 3. The medical, social and psychological checking on the inmates must be carry as a maximum during two months of their coming inside the correction center.
 - 4- Each inmates must informed with the rules and programs prepared to him when he enter the correction center

“Rights of Inmate and Detainees”

Branch 1 ***“Working”***

Item-18- Each inmates has the right to work within his ability and qualification and according to the available resources in order to make him qualified to make his own living after his period of convection.

Item-19- The work inust be part of the sentence and not as a penalty itself.

Item-20- The Circuinstances of the work inside the correction center must be the same as outside as for inachines and instrument.

Item-21- The medical and vocational safety means inust be available inside the working shop of the correction center.

Item-22- According to regulations issued by the council of the establishment the salaries of inmates and detainees inust defined.

Branch 2

Item-23- The inmates and detainees have the rigit in education and continuing their study their period of sentence.

Item-25- The certification that may the inmates or detainees got inside the correction center must not mention that because he got it inside the correction center.

Item-26- Some of the religious qualified and well trained persons must be appoint at the correction center.

visiting

Item-28- The inmate has the right to receive his visitors according to the issued regulation and instructions of the correction center.

Item-29- If the inmate proved any improvement in study or he has good conduct so he must be rewarded by raising his times of visits.

Item-30- Visits will be according to the instruction and regulations.

Item-31- No inmate or detainee will prevent from paying visit for more than one month without the consent of G.M. or for three months in any case.

Branch 4 ***“Medical Care”***

Item-32-A. The medical conditions must be available at the department of social correction concerning cleaning, ventilation, lighting and air condition.

B. The food must be healthy and enough with a good quality.

Item-33- The free medical care must be available.

Item-34- The ministry of health have to establish a medical center in each department to take care of all detainees and inmates.

Branch 5 ***“Home Leave”***

Item-35- The G.M. of the adult's reformatory has the right to give the Iraqi detainee or inmate a five days vacation except the travel day one every three months according to the following conditions:

1. The inmate must not be convicted with state security crime.
2. He must spent quarter of his sentence period with minimizations and conditioned release period but not less than one year.
3. He must has a good conduct and good reputation.
4. His life must be safe and there is no dangerous on himself during

sentence and if the G.M. consider it illegal reason so, he will be deprived from this vacation and the delay period will be added to his sentence.

Item-38-A. The G.M. of juveniles reformatory office has the right to give the home leave for the inmates of detainees but not more than ten days excluding traveling days twice a year, according to the instructions and regulation.

B. The G.M. of adults reformatory office has the right to give this variation according a recommendation from the technical committee.

Branch 6 ***“Another Rights”***

Item-39- The inmate or detainee has the right to read papers, magazines and books which are allowed in Iraq.

Item-40- The inmate or detainee has the right to submit complains to the G.M. concerning his abuse or mistreatment, and the G.M. has to reply during seven days.

Chapter 3 **“Inmates and Detainees Discipline”**

Item-43-A. The G.M. has the right to authorize the directors of the departments to impose the disciplinary penalties when he contravenes the regulations and instructions and the following penalties will impose if he does:

1. Exclude the inmate or detainee from the sport activities.
 2. Prevents him from correspondence.
 3. Prevents him to buy anything he want.
 4. Stop visits.
 5. Put him in isolated cell and prevent him to enter the food he wants except the food recommended by the department.
- B. The penalty must not be longer than three months.

Iraq Prison Service
Emergency Funding Requests

Date		US\$	US\$
	Al Hilla Prison Renovation	126,623	
PR-001	Renovation of Police Academy	66,440	
PR-002	Renovation of Female Prison (Kazamiyah) Section II and III	92,909	
PR-003	Renovation of High Security Prison Cellblock (Abu Gharaib)	172,000	
PR-004	Renovation of Detention Centre Al Tasferat	9,180	
PR-005	Renovation of Detention Centre Karkh Detention Centre	48,000	
PR-006	Renovation of High Security Prison Cellblock (Abu Gharaib)	939,000	
PR-006	Renovation of Prison (Badush Prison)	2,900,000	
PR-007	IRIS Prison Centre	1,138,000	
PR-008	Purchase of Steel Bunk Beds		101,970
PR-009	Repair of Prison Kitchen Police Academy	22,190	
PR-E001	Start Up package Uniforms for Prison Officers and Prisoners, Office & Recreational Equipment		199,350
PR-E002	Start Up Package Prisoners Beds, Food & Personal Hygiene		198,000
PR-E003	Start Up Package Security Equipment, Prisoners medical and welfare needs, vehicles		198,380
		5,515,342	697,700

Back to Menu

to ending

Find Project

PRB #	Project	Status	PC		PRC		PRB		CPA		Comptroller	
			Date	Status	Date	Status	Date	Status	Date	Status	Date	Status
15	Prison Renovation	Approved					16-May	Approved				
47	Renovation of High Security Prison Cellblock (Abu Ghraib)	Approved					05-Jun	Approved				
48	Renovation of Female Prison (Kozamiyah) sec. II & III	Approved					05-Jun	Approved				
50	Renovation of Police Academy/Prison	Approved					05-Jun	Approved				
135	Prison Officer Uniforms and Equipment	Approved										
136	Prisoner Beds and Hygiene Items	Approved										
137	Prisoner Medical and Welfare Equip.	Approved										
174	Renovation of Female Prison	Approved		Approved		Approved	Approved	22-Jun	Approved			
186	Renovation of Prison (Badush Prison)	Approved		Approved		Approved	Approved	22-Jun	Approved			
193	Repair of Prison (Police Academy) PR-008	Pending										
199	Repair Prison (Police Academy)	Approved		Approved		Approved	Approved	22-Jun	Approved			
223	Renovation of High Security Prison Cellblock (Abu-Ghraib)	Approved	22-Jun	Approved	05-Jul	Approved	12-Jul	Approved	13-Jul	Approved		
353	Modification to Approved Al-Tasferat Prison Renovation Pr	Approved	02-Jul	Approved	02-Jul	Approved	12-Jul	Approved	13-Jul	Approved		
355	security equipment for operating new prisons	Pending	05-Jul									
370	security equipment for operating new prisons	Approved	01-Jul	Approved	10-Jul	Approved	12-Jul	Approved	13-Jul	Approved		

~~336 38,000~~

~~250~~

~~198 27,110~~

~~31~~

120

Approved 6 Jun

~~31~~ (Down and K...)

15 66,600
 47 172,000
 50 40,000
 198 27,110

32,000

e

[REDACTED] CPT, Dept. of Prisons

From: [REDACTED] Program Review Bd
Sent: Monday, September 08, 2003 7:40 PM
To: [REDACTED] CPT, Dept. of Prisons; Program Review Board
Cc: [REDACTED]
Subject: RE: Project Requests

I apologize for our delay in responding to you. We are having some problems with your requests. We have no record of any of the requests that you bulleted below, only what appear to be the original copies that you dropped off a few days ago. These don't seem to have ever been submitted to the funding process. Since the national budget was approved some time in July, ministry requirements are funded from the Ministry budgets, not through the PRB process. This would have been my response if someone had brought them in. Some are even dated immediately after the budget was approved. With regard to 193, I am unable to find that one either, although it was in our system. It says "pending." Do you have a copy?

The problem with all of these requests is the ministry budget should be your funding source. The PRB process really should be for unanticipated emergencies. Is there any reason why these old requests were not submitted as part of the ministry budget? Have you submitted them as part of the supplemental budget or for donor funding? (There seems to be some interest in supporting prisons from the donor community and I sent two reps your way - a Dane and a Canadian.) On the two big ones, I'd like to refer you to the budget staff of the MOF, David Oliver's office, to see how these needs can best be addressed.

We are under severe budget constraints right now. I am in the process of de-committing funds for projects which were submitted as emergencies over 90 days ago and approved, but which the Comptroller says that nobody ever retrieved their funds. The Ministry of Justice has five projects with funding sitting on them which I was going to de-obligate in the next few days. I don't know how these relate to the requests which you are inquiring about, but I recommend going to the Comptroller to pick up your funding if you need it.

#5 Public Legal Service Pilot	\$100,000
#10 Jail Restoration	\$ 25,250
#49 Renovation of Detention Center	\$ 92,909
#50 Renovation of Police Acad/Prison	\$ 66,140
#47 Renovation of Abu Ghraib Prison	\$172,000

Sherri

-----Original Message-----

From: [REDACTED] CPT, Dept. of Prisons
Sent: Monday, September 08, 2003 4:39 PM
To: Program Review Board
Cc: [REDACTED]
Subject: Project Requests
Importance: High

Last week I asked and emailed about PRB #193 in order to determine the status of the request. The amount of the PR was for \$180,000 for bunk beds in the prisons.

We are in DESPERATE need of these beds and have little time to fabricate, deliver, and utilize the beds. Please let me know at your earliest convenience the status of the request. The beds are required to meet minimum U.N. standards of treatment.

In the same vein, Prisons submitted five other requests:

- \$32,000 to finish Karkh prison

9/9/2003

- \$63,000 to repair segments of Khadimiya prison
- \$94,200 to finish Isenbarrat prison and make suitable for HVDs (high value detainees)
- \$4,400,000 to build the desperately needed southern prison, Basrah Central
- \$5,632,740 to rebuild the Hakimia prison/Nation Prison Headquarters

I appreciate and look forward to your response.

Regards,

CPT
494th MP DET/800th MP BDE
Dept. of Prisons, Ministry of Justice
Military Advisor, Finance and Administration

9/9/2003

~~030626-07~~
030625-29

ACTION MEMORANDUM

25 June 2003

TO: Administrator, CPA
FROM: [Redacted] Program Review Board *SK*
SUBJECT: PRB Funding Plan 1

The Program Review Board met on 22 June 2003 voting on funding requests for programs in support of the CPA mission and priorities. All programs were thoroughly vetted by the Program Committee prior to presentation and vote of the Board. Attached for your approval are the Board's proposed allocations (Attachments 1 and 2). Please let me know if you require additional information about these programs. Finally, you have authorized the Board to approve all projects under the \$100M Construction Initiative. The Board approved \$43M of projects for funding at this time (Attachment 3~~4~~)

RECOMMENDED ACTION

4/25
APPROVE DISAPPROVE APPROVE WITH MODIFICATIONS

Clara:
Program Coordinator PRB
Contract Dir, CPA (C-8)
Contract Counsel

Rose Parrish, PRB, 1755, 23 June 2003

RECOMMENDATIONS FOR YOUR APPROVAL
PRB Approved 22 June

TAB 1

Item #	Date	Location	Project / Description	Estimate	POC	Responsible	Funding
194	07/15/03	Baghdad	Ministry of Planning Buildings	\$157,000	Simon Cliv	Planning	Vested Assets
195	08/06/03	Baghdad	Electricity Generation Analytical	\$170,000	Peter Gibson	Electricity	Vested Assets
196	08/13/03	Al Kut	Ministry of Defense General	\$40,000	Mr. Pageit	General Co	Vested Assets
197	08/13/03	Al Kut	Ministry of Defense General	\$27,000	TC Olson	General Co	Vested Assets
198	08/15/03	Baghdad	Evacuation of Female Prison	\$22,500	Mr. Bernard Kerik	Interior	Vested Assets
199	08/17/03	Baghdad	Medical Chemical Laboratory	\$59,500	Peter Gibson	MoD	Vested Assets
190	08/17/03	Baghdad	Environ Control and Repair British Det	\$14,450	Co Capt Leech	MoD	Vested Assets
191	08/17/03	Baghdad	Repair of Det #0	\$250,000	Peter Gibson	MoD	Vested Assets
192	08/17/03	Baghdad	Police Academy Refurb and Rent	\$6,348,258	Col Gardner	Sec Affairs	Seized Assets
193	08/17/03	Baghdad	Police Academy Project Studies	\$5,000	Bernard D. Kerik	MoD	Vested Assets
194	08/17/03	Baghdad	Police Academy (Police Academy)	\$2,000,000	William Irvine	MoD	Vested Assets
195	08/17/03	Baghdad	Police Academy (Police Academy)	\$22,000	OCJA	Recruit Clerk	Vested Assets
196	09/17/03	N. Jabir	Ministry of Defense CID Facilities	\$50,000	B. Kerik	MoD	Vested Assets
197	09/17/03	Baghdad	Ministry of Defense	\$75,373	LTC Curda	MoHE	Vested Assets
198	09/19/03	Baghdad	Police Academy	\$3,359	LTC Curda	MoHE	Vested Assets
199	09/19/03	Baghdad	Police Academy (Police Academy)	\$2,000	B. Kerik	MoD	Vested Assets
200	09/19/03	Baghdad	Police Academy (Police Academy)	\$101,000	L. McCoder	MoD	Vested Assets
201	09/19/03	Baghdad	Police Academy (Police Academy)	\$22,190	W. Irvine	MoD	Vested Assets
202	09/20/03	Kirkush	New Iraqi Army, Kirkush Training Facility-Phase I	\$300,000	May K. Colloian	MoD	Seized Assets
203	09/21/03	Baghdad	Critical Needs for Electricity Commission	\$1,923,000	P. Gibson	Electricity	Vested Assets

Approved by: *[Signature]*
L. Paul Bremer
Administrator, Coalition Provisional Authority
06/22

#	Who Withdrew	When	Amount	Amount paid
15	C. Walsh	---	126,000 (126,623)	---
48	W. Irvine	---	92,909	fully dispersed/filos
47	W. Irvine	18 Sep 03	172,000	---
50	W. Irvine	18 Sep 03	66,140	---
120	no one	---	48,000	never been touched
135	W. Irvine	13 Jun 03	199,350	10,000 paid
136	W. Irvine	15 Jun 03	198,000	10,000 paid
137	W. Irvine	16 Jun 03	198,380 (191,380)	10,000 paid
174	no one	---	22,500	never been touched
186	W. Irvine	15 July 03	2,900,000	1.4 million paid
198	L. Mc Cetter	14 July 03	101,970	Closed/fully dispersed
199	W. Irvine	18 Sep 03	22,190	Closed
223	W. Irvine	---	1,755,550	Closed
336	L. Mc Cetter	15 July 03	38,000	Closed
353	L. Mc Cetter	15 July 03	25,800	Closed
370	W. Irvine	---	810,754	Closed
			9,180	

He asked that you finish off what is left. He could only do a quick look for me, so he said to return later if you need the # and info for the one in the amount of \$9,180, and if you need more info. on any of the others listed above.

-Madison-

ACTION MEMORANDUM

June 26, 2003

TO: Administrator, CPA

FROM: *[Signature]*
Program Review Board

SUBJECT: PRB Allocation Request 2

The Program Review Board met on June 24, 2003 and **voted** on funding requests for programs in support of the CPA mission and priorities. All programs were thoroughly vetted by the Program Review Committee prior to presentation to and vote of the Board. Attached for your approval are the Board's proposed allocations for a total of \$2,687,017 from vested and seized assets (Attachment I).

Please note that the Board recommends funding for the renovation of 18 police stations in Baghdad, which represents the most immediate and critical requirements identified by the Interior team. A plan for the remainder of police stations in Baghdad is still being developed.

Please let me know if you require additional information about any of these programs.

RECOMMENDED ACTION: THAT THE ADMINISTRATION APPROVE THE ATTACHED ALLOCATION REQUEST #2 BY SIGNING AT TAB 2.

~~Approve: _____ Disapprove: _____ Approve with Modifications: _____~~

Cleared:
Comptroller, CPA (C-8)
General Counsel

**PRB ALLOCATION
RECOMMENDATIONS**

24 JUNE 2003

Attachment 1

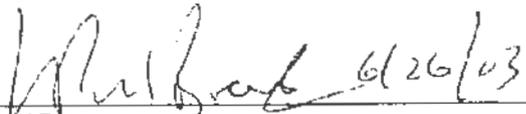
No	Requested	Location	Purpose / Effort	Estimate	POC	Responsible	Funding
203	06/19/03	Baghdad	Fire Station Restoration (25 Firestations)	\$443,830	Maj Howard	Central	Vested
217	06/20/03	Baghdad	Police Officer Uniforms	\$486,000	B. Kerik	Interior	Vested
170	06/15/03	Mosul	Al Anbar University	\$160,000	LTC Owens	Higher Ed	Vested
201	06/19/03	Baghdad	Emergency Foam Request	\$199,550	Maj Howard	Central	Vested
207	06/20/03	Baghdad	Emergency Operating and Repair Funding	\$41,500	Col Schroeder	Oil	Vested
218	06/20/03	Baghdad	Supplies for Crime Scene Unit	\$1,225	B. Kerik	Interior	Vested
219	06/20/03	Baghdad	Weapons Holsters for Iraqi Police Service	\$25,000	B. Kerik	Interior	Vested
222	06/21/03	Baghdad	Operations StartUp-Sheisia Railroad Rebuild Shop	\$32,294	LTC Pelletier	Transp and Comm	Vested
224	06/20/03	Baghdad	Fans for University Exams	\$40,000	A. Erdmann	Higher Ed	Vested
227	06/20/03	Mosul	Repair Damage & Re-establish Mosul Stadium	\$113,000	LTC Olson	308th CA	Vested

Police Renovations

No	Requested	Location	Purpose / Effort	Estimate	POC	Responsible	Funding
208	06/20/03	Baghdad	HQ of Patrol & Karadah Patrol Sector Station Renovation	\$156,302	B. Kerik	Interior	Vested
209	06/20/03	Baghdad	Police Computer Center Renovation	\$49,012	B. Kerik	Interior	Vested
210	06/20/03	Baghdad	Saadoon Police Station Renovation	\$74,085	B. Kerik	Interior	Vested
211	06/20/03	Baghdad	Mobile Patrol Department Renovation	\$63,393	B. Kerik	Interior	Vested
212	06/20/03	Baghdad	Adhmyah Patrol Sector Police Station Renovation	\$53,768	B. Kerik	Interior	Vested
213	06/20/03	Baghdad	Huryah Police Station Renovation	\$39,045	B. Kerik	Interior	Vested
214	06/20/03	Baghdad	Al Moulasim Department & Al Maamoon Police Station Renovation	\$42,889	B. Kerik	Interior	Vested
215	06/20/03	Baghdad	Al Dorah Police Station Renovation	\$99,660	B. Kerik	Interior	Vested
216	06/20/03	Baghdad	Bilat Al Shuhadaa Police Station Ren	\$38,764	B. Kerik	Interior	Vested
251	06/20/03	Baghdad	Al Kadhmyah Patrol Station Renovation	\$32,000	B. Kerik	Interior	Vested
252	06/20/03	Baghdad	Al Ghazalia Police Station Renovation	\$25,000	B. Kerik	Interior	Vested
253	06/20/03	Baghdad	Ha'amile Police Station Renovation	\$66,000	B. Kerik	Interior	Vested
254	06/20/03	Baghdad	Al Kerrada/Mesba Police Renovation	\$39,000	B. Kerik	Interior	Vested
255	06/20/03	Baghdad	Al Karkh HQ (West Side)/Al Karkh Police Station Renovation	\$123,200	B. Kerik	Interior	Vested
256	06/20/03	Baghdad	Al Muthana/New Baghdad Police Station Renovation	\$55,000	B. Kerik	Interior	Vested
257	06/20/03	Baghdad	Abu Garaib Police Station Renovation	\$17,000	B. Kerik	Interior	Vested

**PRB ALLOCATION
RECOMMENDATIONS
24 JUNE 2003
Attachment 1**

258	06/20/03	Baghdad	Al Rasheed Police Station Renovation / Modification	\$80,500	B. Kerik	Interior	Vested
259	06/20/03	Baghdad	Al Nakhwah/Al Habibia Police Station Renovation	\$90,000	B. Kerik	Interior	Vested
TOTAL PROPOSED ALLOCATION:				\$2,687,017			

Approved by:  6/26/03
L. Paul Bremer
Administrator, Coalition Provisional Authority

Iraq Prison Service
Emergency Funding Requests on ORHA 7700

Project		US\$	US\$
	Al Hilla Prison Renovation	126,623	
PR-001	Renovation of Police Academy	68,440	
PR-002	Renovation of Female Prison (Kazamiyah) Section II and III	92,909	
PR-003	Renovation of High Security Prison Cellblock (Abu Gharab)	172,000	
PR-004	Renovation of Detention Centre Al Tasferat	9,180	
PR-005	Renovation of Detention Centre Karkh Detention Centre	48,000	
PR-006	Renovation of High Security Prison Cellblock (Abu Gharab)	939,000	
PR-006	Renovation of Prison (Badush Prison)	2,900,000	
PR-007	IRIS Prison Centre	1,139,000	
PR-008	Purchase of Steel Bunk Beds		101,970
PR-009	Repair of Prison Kitchen Police Academy	22,190	
PR-E001	Start Up package Uniforms for Prison Officers and Prisoners, Office & Recreational Equipment		199,350
PR-E002	Start Up Package Prisoners Beds, Food & Personal Hygiene		198,000
PR-E003	Start Up Package Security Equipment, Prisoners medical and welfare needs, vehicles		198,380
	Al Hilla Prison Renovation	5,000	
		5,520,342	697,700
		15,000	
	Iraqi Dinars in 000's (\$1=ID1500)	8,280,513	1,046,550
	Funding request pending Amount not known		

See above
Al Tasferat Kitchen

Additional expenditure

5,520,342

25,000

5,540,342

7,000,000

12,540,342

Reconstruction
⇒

9,853,022

697,700

8,655,322

697,700

Iraq Prison Service
Emergency Funding Requests

Date	Applications drafted but not necessarily approved at time of 2003 budget preparation	US\$	US\$	US\$	US\$	Chapter 3	Chapter 4	Chapter 6
				Approved				
	Al Hilla Prison Renovation	126,623		126,623				
PR-001	Renovation of Police Academy	66,440		66,140				
PR-002	Renovation of Female Prison (Kazamiyah) Section II and III	92,909		92,909				
PR-003	Renovation of High Security Prison Cellblock (Abu Gharaib)	172,000		172,000				
PR-004	Renovation of Detention Centre Al Tasferat	9,180						
PR-005	Renovation of Detention Centre Karkh Detention Centre	48,000		48,000				
PR-006	Renovation of High Security Prison Cellblock (Abu Gharaib)	939,000		1,755,500				
PR-006	Renovation of Prison (Badush Prison)	2,900,000		2,900,000				
PR-007	IRIS Prison Centre	1,139,000						
PR-008	Purchase of Steel Bunk Beds		101,970		101,970			
PR-009	Repair of Prison Kitchen Police Academy	22,190		22,190				
PR-E001	Start Up package Uniforms for Prison Officers and Prisoners, Office & Recreational Equipment		199,350		199,350	175,250		24,000
PR-E002	Start Up Package Prisoners Beds, Food & Personal Hygiene		198,000		198,000	68,000		130,000
PR-E003	Star Up Package Security Equipment, Prisoners Medical welfare needs and vehicles		198,380		198,380	99,780	3,000	98,600
	Al Hillah Generator			5,000				
		5,515,342	697,700					
	Eisenbaret			38,000				
	Security Equipment				810,754			
	Tasferat Kitchen			25,800				
				5,252,162	1,508,454	343,030	3,000	250,000
	Projects pending							
	Basrah Central Prison	CPA South		1,000,000				
	Nasiriyah	CPA South		200,000				
	Al Amarah	CPA South		200,000				
	As Samawah	CPA South		100,000				
	Kadimiah			22,500				
	Al Karkh		32,000	22,500				
	Additional Juvenile Facility Baghdad			75,000				
	Medical Facility Abu Gharaib Phase 1			85,000				
	Medical Facility Abu Gharaib Phase 2			135,000				
	Block D Abu Gharaib			172,000				
	Kitchen Abu Gharaib			30,000				
	Admin Buildings Abu Gharaib			198,000				
	Cleaning and intalling security equipment Abu Gharaib			30,000				
	Block C Abu Gharaib			172,000				
	Guard towers Abu Gharaib			184,000				
				7,876,162	1,508,454			
	Less Chapter 3				343,030			
	Less Chapter 4				3,000			
					1,162,424			

Iraqi prisons
Items required for Prison Detention Centre Start Up
Reference OCPA PE1/03

	Quantity	Unit Cost	Total	Cumulative Total
Shoes	3	1,000.00	15.00	15,000.00
Shirts	3	3,000.00	6.00	18,000.00
Guards Trousers	3	2,000.00	12.00	24,000.00
Guards Military Belts	3	1,000.00	2.00	2,000.00
Guards Holsters	3	100.00	5.00	500.00
Hand Torches	3	300.00	5.50	1,650.00
Prisoners Uniforms	3	5,000.00	14.00	70,000.00
General office stationary sundry items	3	1.00	1,000.00	1,000.00
Prisons books and journals	3	100.00	20.00	2,000.00
Tea and coffee makers	3	4.00	25.00	100.00
Security Equipment - Hand cuffs	3	200.00	50.00	10,000.00
Batons	3	200.00	5.00	1,000.00
Emergency Food & Water	3	10,000.00	3.00	30,000.00
Office Furniture Metal cupboards / Cabinets	5	10.00	120.00	1,200.00
Desks	5	20.00	200.00	4,000.00
Office Chairs for desks	5	20.00	80.00	1,600.00
Office chairs general	5	60.00	50.00	3,000.00
Filing Cabinets	5	10.00	160.00	1,600.00
Airconditioners	5	1000	600.00	6000.00
Water dispensers	5	10.00	160.00	1,600.00
Ceiling Fans	5	10.00	30.00	300.00
Computer	5	2,000.00	2.00	4,000.00
Computer printer	5	2.00	200.00	400.00
Digital Camera	5	2.00	200.00 400.00	24,100.00
				199,350.00

	Chapter 3	Chapter 4	Chapter 3
PE1/03	175,250	-	24,100.
PE2/03	68,000	-	130,000
PE3/03	99,780	3,000	96,800
	343,030	3,000	250,700

Chapter 3	343,030
4	3,000
5	250,700
	596,730

					Cumulative Total
Beds and mattresses	5	1,000.00	130.00	130,000.00	130,000.00
Pillows and sheets	3	2,000.00	6.00	12,000.00	12,000.00
Towels	3	2,000.00	2.00	4,000.00	16,000.00
Personal Hygiene	3	1,000.00	7.00	7,000.00	23,000.00
Food Issue	3	15,000.00	3.00	45,000.00	68,000.00
					198,000.00

Iraqi Prison Service
 Items Required for Detention Centre/ Prisons Start Up
 Reference OCPA PE003/03

		Quantity	Unit Cost	Total	Cumulative
Control & restraint equipment	3	200.00	30,000.00	60,000.00	Total 60,000.00
Overall	3	20.00	14.00	280.00	60,280.00
knives forks & spoons plates etc	3	1,000.00	6.00	6,000.00	66,280.00
Medical costs	3	1.00	30,000.00	30,000.00	96,280.00
Recreation equipment for prisoners	3	1.00	1,000.00	1,000.00	97,280.00
Blankets	3	500.00	5.00	2,500.00	99,780.00
Tools for maintenance	4	1.00	2,000.00	2,000.00	2,000.00
Maintenance materials	4	1.00	1,000.00	1,000.00	3,000.00
Safe	5	2.00	500.00	1,000.00	1,000.00
Gunsafe	5	4.00	400.00	1,600.00	2,600.00
Kitchen equipment	5	1.00	10,000.00	10,000.00	12,600.00
Prisoners lockers	5	600.00	20.00	12,000.00	24,600.00
Furniture for visiting room	5	1.00	5,000.00	5,000.00	29,600.00
2 pickups	5	2.00	25,000.00	50,000.00	79,600.00
Radio Equipment	5	40.00	300.00	12,000.00	91,600.00
Telephone Equipment	5	1.00	5,000.00	5,000.00	96,600.00
					199,380.00

Iraq Prison Service
Emergency Funding Requests

Date		US\$	US\$	US\$	US\$
				Approved	
	Al Hilla Prison Renovation	126,623		126,623	
PR-001	Renovation of Police Academy	66,440		66,140	
PR-002	Renovation of Female Prison (Kazamiyah) Section II and III	92,909		92,909	
PR-003	Renovation of High Security Prison Cellblock (Abu Gharaib)	172,000		172,000	
PR-004	Renovation of Detention Centre Al Tasferat	9,180			
PR-005	Renovation of Detention Centre Karkh Detention Centre	48,000		48,000	
PR-006	Renovation of High Security Prison Cellblock (Abu Gharaib)	939,000		1,755,500	
PR-006	Renovation of Prison (Badush Prison)	2,900,000		2,900,000	
PR-007	IRIS Prison Centre	1,139,000			
PR-008	Purchase of Steel Bunk Beds		101,970		101,970
PR-009	Repair of Prison Kitchen Police Academy	22,190		22,190	
PR-E001	Start Up package Uniforms for Prison Officers and Prisoners, Office & Recreational Equipment		199,350		199,350
PR-E002	Start Up Package Prisoners Beds, Food & Personal Hygiene		198,000		198,000
PR-E003	Start Up Package Security Equipment, Prisoners medical and welfare needs, vehicles		198,380		198,380
		<u>5,515,342</u>	<u>697,700</u>		
	Eisenbaret			38,000	
	Security Equipment				810,754
	Al Hillah Generator			5,000	
	Tasferat Kitchen			25,800	
				<u>5,252,162</u>	<u>1,508,454</u>
	Basrah Central Prison			1,000,000	
	Nasiriyah			200,000	
	Al Amarah			200,000	
	As Samawah			100,000	
				<u>6,752,162</u>	<u>1,508,454</u>

1508,454

Chapter 5

Iraq Prison Service
Emergency Funding Requests

Date	Applications drafted but not necessarily approved at time of 2003 budget preparation	US\$	US\$	US\$	US\$	Chapter 3	Chapter 4	Chapter 5
				Approved				
	Al Hilla Prison Renovation	126,623		126,623				
PR-001	Renovation of Police Academy	66,440		66,140				
PR-002	Renovation of Female Prison (Kazamiyah) Section II and III	92,909		92,909				
PR-003	Renovation of High Security Prison Cellblock (Abu Gharab)	172,000		172,000				
PR-004	Renovation of Detention Centre Al Tasferat	9,180						
PR-005	Renovation of Detention Centre Karkh Detention Centre	48,000		48,000				
PR-006	Renovation of High Security Prison Cellblock (Abu Gharab)	939,000		1,755,500				
PR-006	Renovation of Prison (Badush Prison)	2,900,000		2,900,000				
PR-007	IRIS Prison Centre	1,139,000						
PR-008	Purchase of Steel Bunk Beds		101,970		101,970			
PR-009	Repair of Prison Kitchen Police Academy	22,190		22,190				
PR-E001	Start Up package Uniforms for Prison Officers and Prisoners, Office & Recreational Equipment		199,350		199,350	175,250		24,100
PR-E002	Start Up Package Prisoners Beds, Food & Personal Hygiene		198,000		198,000	68,000		130,000
PR-E003	Star Up Package Security Equipment, Prisoners Medical welfare needs and vehicles		198,380		198,380	99,780	3,000	96,600
	Al Hillah Generator			5,000				
		5,515,342	697,700					
	Eisenbaret			38,000				
	Security Equipment				810,754			
	Tasferat Kitchen			25,800				
				5,252,162	1,508,454	343,030	3,000	250,700
	Projects pending							
	Basrah Central Prison	CPA South		1,000,000				
	Nasiriyah	CPA South		200,000				
	Al Amarah	CPA South		200,000				
	As Samawah	CPA South		100,000				
	Kadimiah			22,500				
	Al Karkh			32,000				
	Additional Juvenile Facility Baghdad			75,000				
	Medical Facility Abu Gharab Phase 1			65,000				
	Medical Facility Abu Gharab Phase 2			135,000				
	Block D Abu Gharab			172,000				
	Kitchen Abu Gharab			30,000				
	Admin Buildings Abu Gharab			196,000				
	Cleaning and installing security equipment Abu Gharab			30,000				
	Block C Abu Gharab			172,000				
	Wall round death house Abu Gharab			12,000				
	Eisenbarat toilet facilities			35,000				
	Payment for Ministry of Information building exchanged for buildings between Russafa & Tasferat			75,000				
	Court yard between Taserat and Russafa			93,000				
	Guard towers Abu Gharab			184,000				
				8,100,662	1,508,454			
	Less Chapter 3				343,030			
	Less Chapter 4				3,000			
					1,162,424			

9263,086

Iraq Prison Service
Emergency Funding Requests on ORHA 7700

Date		US\$	US\$
	Al Hilla Prison Renovation	126,623	
PR-001	Renovation of Police Academy	66,140	
PR-002	Renovation of Female Prison (Kazamiyah) Section II and III	92,909	
PR-003	Renovation of High Security Prison Cellblock (Abu Gharaib)	172,000	
PR-004	Renovation of Detention Centre Al Tasferat	9,180	
PR-005	Renovation of Detention Centre Karkh Detention Centre	48,000	
PR-006	Renovation of High Security Prison Cellblock (Abu Gharaib)	939,000	
PR-006	Renovation of Prison (Badush Prison)	2,900,000	
PR-007	IRIS Prison Centre	1,139,000	
PR-008	Purchase of Steel Bunk Beds		101,970
PR-009	Repair of Prison Kitchen Police Academy	22,190	
PR-E001	Start Up package Uniforms for Prison Officers and Prisoners, Office & Recreational Equipment		199,350
PR-E002	Start Up Package Prisoners Beds, Food & Personal Hygiene		198,000
PR-E003	Start Up Package Security Equipment, Prisoners medical and welfare needs, vehicles		198,380
	Al Hilla Prison Renovation	5,000	
		5,520,342	697,700
	Iraqi Dinars in 000's (\$1=ID1500)	8,280,513	1,046,550

6,218,042

(561,074)

326,723

(234,121)

-

5,948,570

Good morning, [REDACTED] ..

I was just upstairs to see you and realize you are in a meeting. I will drop by about 2pm so we can go over a couple of points. In the meantime, here are my thoughts and understanding of our current situation:

PRB 193 for \$180,000 should come from the budget now. Payment from the budget is tenuous, at best. The funds were committed by prison team members since gone and the vendor expects payment. Do we have an alternative if the budget process fails?

We can draw PRB # 48 (49) for \$92,909: Kadimiyah prison
We can draw PRB #50 for \$66,140: Police Academy

I must clarify with Comptroller the status of PRB # 47 for \$172,000 since I understand that it was drawn and spent.

PRBs 5 and 10 appear to be for Justice (#5) and MOI (#10). Perhaps the name of the submitter will help ID the owners.

I am checking with Comptroller in a few minutes to clarify PRB #199 for \$22,190 since I have no record of it being drawn down but it is not in your list. PRB # 15 should have a balance of \$66,623 as I show no record of a drawing although the money was spent out of another PRB.

I understand that our newly submitted PRs should be drawn, if possible, from our budget accounts through our Iraqi counterparts. Balances were just released to the Prisons Department in the last few days and the value has not been conveyed to us as of yet.

Many agreements, right or wrong, were made in the beginning months of the prisons program. We are now faced with vendors providing products, needed products, as well as invoices. The Iraqi staff are throwing obstacles in the path regarding three bids, progress reports, four names for the check, signatures and seals on invoices, and multiple letters of authorization. I realize these issues are our challenges, however, we are at critical mass regarding the development of the prison service.

Are the PRB draws deducted from the prisons' budgets? I am not clear on that point and need to reconcile to our budget balances, once identified, if that is the case.

-----Original Message-----

From: [REDACTED] Program Review Bd

Sent: Monday, September 08, 2003 7:40 PM

To: [REDACTED] CPT, Dept. of Prisons; Program Review Board

Cc: [REDACTED]

[REDACTED]

Subject: RE: Project Requests

I apologize for our delay in responding to you. We are having some problems with your requests. We have no record of any of the requests that you bulleted below, only what appear to be the original copies that you dropped off a few days ago. These don't seem to have ever been submitted to the funding process. Since the national budget was approved some time in July, ministry requirements are funded from the Ministry budgets, not through the PRB process. This would have been my response if someone had brought them in. Some are even dated immediately after the budget was approved. With

regard to 193, I am unable to find that one either, although it was in our system. It says "pending." Do you have a copy?

The problem with all of these requests is the ministry budget should be your funding source. The PRB process really should be for unanticipated emergencies. Is there any reason why these old requests were not submitted as part of the ministry budget? Have you submitted them as part of the supplemental budget or for donor funding? (There seems to be some interest in supporting prisons from the donor community and I sent two reps your way – a Dane and a Canadian.) On the two big ones, I'd like to refer you to the budget staff of the MOF, David Oliver's office, to see how these needs can best be addressed.

We are under severe budget constraints right now. I am in the process of de-committing funds for projects which were submitted as emergencies over 90 days ago and approved, but which the Comptroller says that nobody ever retrieved their funds. The Ministry of Justice has five projects with funding sitting on them which I was going to de-obligate in the next few days. I don't know how these relate to the requests which you are inquiring about, but I recommend going to the Comptroller to pick up your funding if you need it.

#5 Public Legal Service Pilot	\$100,000
#10 Jail Restoration	\$ 25,250
#49 Renovation of Detention Center	\$ 92,909
#50 Renovation of Police Acad/Prison	\$ 66,140
#47 Renovation of Abu Ghraib Prison	\$172,000

[REDACTED]

-----Original Message-----

From: [REDACTED] CPT, Dept. of Prisons

Sent: Monday, September 08, 2003 4:39 PM

To: Program Review Board

Cc: [REDACTED]

[REDACTED]

Subject: Project Requests

Importance: High

Last week I asked and emailed about PRB #193 in order to determine the status of the request. The amount of the PR was for \$180,000 for bunk beds in the prisons.

We are in DESPERATE need of these beds and have little time to fabricate, deliver, and utilize the beds. Please let me know at your earliest convenience the status of the request. The beds are required to meet minimum U.N. standards of treatment.

In the same vein, Prisons submitted five other requests:

- \$32,000 to finish Karkh prison
- \$63,000 to repair segments of Khadimiya prison
- \$94,200 to finish Isenbarrat prison and make suitable for HVDs (high value detainees)
- \$4,400,000 to build the desperately needed southern prison, Basrah Central

- \$5,632,740 to rebuild ~~the~~ Hakimia prison/Nation Prison Headquarters

I appreciate and look forward to your response.

Regards,

CPT [REDACTED]
494th MP DET/800th MP BDE
Dept. of Prisons, Ministry of Justice
Military Advisor, Finance and Administration

[REDACTED] (CIV)

From: [REDACTED]
Sent: Saturday, May 08, 2004 1:59 PM
To: [REDACTED] (CIV)
Subject: FW: Basrah Central Prison

-----Original Message-----

From: [REDACTED] (GBR)
Sent: Saturday, May 08, 2004 1:55 PM
To: [REDACTED]
Cc: [REDACTED]
Subject: Basrah Central Prison

[REDACTED]

Hope you have received the pieces of information I retrieved. Current situation is the budget for the build kept appearing and disappearing from Treasury and Ministry etc then we were told the Minister presumably Justice had personally blocked the rebuild
Then we were told the money had re-appeared in Basrah Treasury we began to work on the project again next we were told the rebuild now had to go through the Iraqi system anyway the upshot of this tale of woe was Mr Kamel(our Iraqi Prisons man down here) was given all the FEST reports etc and sent off to Baghdad with it to put it through the Iraqi system but now it has ended up with you I am as puzzled as you are, what are you meant to do with it? We were told the Iraqi system would now take this forward they would appoint an engineer to carry out a further check then would contact original bidders and seek re-bids none of that appears to be happening.
Turning to new prison in Nasiriyah are you referring to the new build which we have completed and which will have the stores delivered after 17th May security situation permitting or the rumour/prediction/plan? that a large prison is to be built in or around Nasiriyah? I can tell you straightway Mr [REDACTED] is not looking for a site as far as I know nobody is, though I believe
Local Government in Nasiriyah agreed in principle to a new prison at a meeting on 18th February haven't heard anything since anyway will let you plough through the information I have sent, if I can do anymore please advise

[REDACTED]



COALITION PROVISIONAL AUTHORITY
Ministry of Justice, Iraqi Correctional Services
BAGHDAD, IRAQ
APO AE 09302

28 February 2004

To: Ministry of Finance, Director General for Budget
Thru: ICS Accounts Department, Chief Accountant, Sarkies Seebo Sarkies
From: Ministry of Justice, Prisons Department
Subject: Purchase of U.S. Dollars and Transfer of 2004 Capital, Section 8, to Basrah Regional Treasury
For amount of Iraqi Dinar 4,183,324,500 to buy \$2,788,883
Project: Basrah Central Prison

Iraqi Correctional Services (Prisons Department) respectfully requests the authorization to purchase U.S. dollars in the amount of \$2,788,883 in order to rebuild the Basrah Central prison in Basrah. The purchase will be made using 4,183,324,500 Iraqi Dinar from the ICS 2004 budget, section 8.

The U.S. dollars must be transferred to the Basrah regional treasury account in the Basrah Rafidain bank for use by the regional ICS (prisons department) of Ministry of Justice. [redacted] of the CPA Southeast and MND-SE office, is the point of contact for the project. Fund management will be maintained by the Iraqi MOJ accountants:

Primary Signatories:

1. Kamel Addul Nabi Jouhar Head of Prison Service South
2. Khalil Esmael Mohamed Deputy Director
3. Hannaa Mohamed Japher Accountant

Alternate Signatory:

Adel Rida Dawood Deputy Accountant

The CPA South representatives have completed all assessments and bid processes for the Basrah Central Prison project. The project and contract is ready for immediate award.

Basrah Central Prison is an essential component of the criminal justice system in Basrah, and will be the only prison in the Governorate for post-trial prisoners. It is essential to the re-establishment of law and order and the security of the region.

POC from the MOJ, ICS is [redacted] POC for this CPA South project is [redacted]

[redacted]
Senior Advisor
MoJ, Prisons Department

cc:
MoF, CPA
MoJ, CPA Senior Advisor
MoJ, Prisons Department, File
MoJ, CPA South



COALITION PROVISIONAL AUTHORITY
Ministry of Justice, Iraqi Correctional Services
BAGHDAD, IRAQ
APO AE 09302

18 January 2004

To: Ministry of Finance, Director General for Budget
Thru: ICS Accounts Department, Chief Accountant, Sarkies Seebo Sarkies
From: Ministry of Justice, Prisons Department
Subject: Transfer of 2003 Capital, Section 8, to Basrah Regional Treasury
For amount of Iraqi Dinar 6,600,000,000
Project: Basrah Central Prison

Iraqi Correctional Services (Prisons Department) respectfully requests the transfer of Iraqi Dinar 6,000,000,000 from Section 8 of the 2003 budget to the Basrah regional treasury account, [redacted] of the CPA Southeast and MND-SE office. [redacted] is the point of contact and funds manager for the Basrah Central Prison project. The account number at the bank is Number and NAME OF BANK with BRANCH LOCATION. The name of the Iraqi official responsible for payment of the project is Hannah Mohamed Japher.

The CPA South representatives have completed all assessments and bid processes for the Basrah Central Prison project. The project and contract is forecast to be awarded in thirty (30) days. The ICS committee in Basrah will consist of four members of the management team chosen from the following:-Kamel Addul Nabi Jouhar, (Head of Basrah Central Prison), Jalel Esmael Mohamed, Hannah Mohamed Japher (Accountant), Adel Rida Dawood, or Mr Major Walid Sadiq Abd.

Basrah Central Prison is an essential component of the criminal justice system in Basrah, and will be the only prison in the Governorate for post trial prisoners. It is essential to the reestablishment of law and order and the security of the region. I therefore would respectfully request that the sum of Iraqi Dinar 6,600,000 is retained from the 2003 budget for this purpose.

POC from the MOJ, ICS is [redacted] POC for this CPA South project is [redacted]

[redacted]

Senior Advisor
MoJ, Prisons Department

cc:
MoF, CPA
MoJ, CPA Senior Advisor
MoJ, Prisons Department, File
MoJ, CPA South

[REDACTED] (CIV)

From: [REDACTED]
Sent: Saturday, May 08, 2004 3:50 PM
To: [REDACTED] (CIV)
Cc: [REDACTED]
Subject: Basrah Central Prison

[REDACTED]

Thanks, yes as you can see the money was allpcated and rolled over into this years budget our prison plan was predicated on Basrah Central Prison being built, we have built and opened a temporary prison at Al Mina in order prisoners can be placed into better conditions than currently exist at Al Ma'qil, Basrah central when built will allow us to decant the prisoners from the temporary prison into we hope better conditions in Basrah Central. The result we are looking for is that the Iraqi administration will get on with invitations to tender, examining tenders, selecting the preferred bidder, letting the contract and getting the prison built, that is best scenario, worst case scenario is the Iraqis try to push the project back onto us as it will not fit into the remaining life of CPA. Best of luck in your dealings with the Iraqi administration.

Keep smiling

[REDACTED]

[REDACTED] (CIV)

From: [REDACTED]
Sent: Saturday, May 08, 2004 2:00 PM
To: [REDACTED] (CIV)
Subject: FW: Assistance Please - Basrah Central Prison.

-----Original Message-----

From: [REDACTED] (GBR)
Sent: Saturday, May 08, 2004 1:39 PM
To: [REDACTED]
Subject: FW: Assistance Please - Basrah Central Prison.

[REDACTED] I remember this one we were trying to get the original bidders back on board [REDACTED] was a guy who was advising us of the way forward – it didn't work as the money disappeared again! [REDACTED]

-----Original Message-----

From: [REDACTED] (GBR)
Sent: Monday, March 15, 2004 10:16 AM
To: [REDACTED] (GBR)
Cc: [REDACTED] (GBR); [REDACTED] (GBR)
Subject: RE: Assistance Please - Basrah Central Prison.

[REDACTED]
I went down to Contracts this morning. I am waiting for Major [REDACTED] to return to retrieve the files to draw up a chronology.
On reviewing one of the earlier emails I was wrong. One of the bids was dated 10 January. Consequently we are well beyond the 30 day mark and so I wonder if we should perhaps just go back to the beginning?
The bids are in dollars and were probably put in when the ID was about \$2,000. The official rate remains at \$1,500. The market rate is about ID1,350. Any extension will probably be accompanied by a desire to increase the contract price, probably in the range of 30%.
Once I get the files perhaps we can discuss?
Ken

-----Original Message-----

From: [REDACTED] (GBR)
Sent: Monday, March 15, 2004 8:28 AM
To: [REDACTED] (GBR)
Subject: RE: Assistance Please - Basrah Central Prison.

[REDACTED]
O.K. It seems we just re-apply for the budget using the same process you did in August, but making sure that the cover documents clarify the essentials of the history.

Did you write to the tenderers asking them to extend? Will a 30 day extension be sufficient? will ask Contracts if the procedure of extending recent tenders will be acceptable or if there could be a procedural objection to doing this while re-establishing the budget.

[REDACTED]

-----Original Message-----

From: [REDACTED] (GBR)

5/8/2004

Sent: Saturday, March 13, 2004 8:34 PM

To: [REDACTED] (GBR)

Cc: [REDACTED] (GBR); [REDACTED] (GBR)

Subject: RE: Assistance Please - Basrah Central Prison.

[REDACTED]

Thanks for your earlier *emails*. Here is the email from Captain [REDACTED] regarding the above.

[REDACTED]

[REDACTED]

Perhaps an update on my request for information regarding Basrah Central is available.

As you may recall, I transferred the equivalent of \$4,400,000 to Basrah last Fall for the project. The amount was actually 6,600,000,000 ID. Since there were no project officers or financial officers (issues we both bemoaned prior to your departure from Baghdad), MOF clawed back the funds sometime in January, perhaps February.

Now we must start from scratch by obtaining Ministry of Planning approval for the project. I am guessing that the plans are in hand (perhaps the same plans presented last August). I need confirmation of what plans will be utilized. I also need confirmation of the price estimates in Iraqi Dinar. If the original plans are still valid (from the FEST documents), then it should be easy enough to start again.

Once MOP gives approval, MOF will need to sign off (no problem as long as we provide Sarkies an authority letter/request for the transfer on this end) and then the funds will be moved through the normal transfer process.

My understanding is that only 25% of the authorized amount will be moved upon approval. The remaining sums will be provided (incrementally) once all documents for the first 25% are provided and the documents for new invoicing are presented.

Remember the requirements: engineer statements, vendor affidavits, labor and material lists, detailed invoices (dates, detailed/descriptive items, rates, etc.), management team affidavits, etc. Transparency in all our efforts is the key and we must remind ourselves that the end-product will mean little if we do not protect the Iraqis who are helping us and must remain here after we have gone.

Sounds overly bureaucratic but it is not incongruous with U.K. and U.S. practices, in fact, the details are often much easier to obtain here.

To your queries regarding commissioning costs, please utilize the budget. My understanding is that you have the operating funds. Have the Iraqi management team put a plan together and begin purchasing the necessary items for the facilities. Section 5 (another form of "capital") contains allocations for vehicles, furniture, etc. Needs will have to be planned for over each month as allocations are not in total for the year.

Finally, there is NOT ENOUGH money in the budget to run the entire ICS

5/8/2004

this year. I projected nearly \$900M (high side) in need for this year and \$328M (low side). MOF only gave us \$102.2M. Additional needs will have to come from the U.S. Supplemental (which may be completely "ear-marked" by now), donations from other nations, additional special funding requests granted by the Minister of Finance (the budget will have to be virtually depleted before pursuing that route), or the service will have to do without many things.

Food is fully funded. I recommend that none of that funding be shifted until the MOI D cell issue is sorted out (MOI claims that they do not have money to feed prisoners and it is an MOJ issue) and until the year has matured enough to give a better picture of the financial state.

A great deal to chew on but we continue to inherit issues that should never exist...

Regards,

Errol

CPT [REDACTED]
494th MF DET/83th MF BDE
Military Advisor, Ministry of Justice
Iraqi Correctional Service

-----Original Message-----

From: [REDACTED] (GBR)
Sent: Saturday, March 13, 2004 5:45 PM
To: [REDACTED] (GBR)
Cc: [REDACTED] (GBR)
Subject: FW: Assistance Please - Basrah Central Prison.

I am advised that you could contact Marzan Samid (office tel. 610 520) who although having direct responsibilities for roads and bridges (related to Housing and Construction), is something of a big wig certainly in matters of housing and construction and probably planning as well. He will be able to contact the appropriate people to be included in a meeting with the Governor.

It is very unlikely that the Governor will be able or willing to overrule Baghdad on budgetary matters, though his support and advice could prove invaluable. However it is thought he is likely to be willing and able to resolve a planning issue.

[REDACTED]

-----Original Message-----

From: [REDACTED] (GBR)
Sent: Saturday, March 13, 2004 5:23 PM
To: [REDACTED] (GBR)
Cc: [REDACTED] (GBR)
Subject: RE: Assistance Please - Basrah Central Prison.

Note on informal meeting [REDACTED]

Problem is obscure (and raises one issue better aired over a quiet beer relating to transparent and auditable tender procedures) but it is just possible, that a change of use from barracks to prison has been detected as a planning matter. This may be compounded by other issues.

5/8/2004

Actions proposed:

1. Subject to quick scrutiny by [REDACTED] it is best to stick to the original tenders. Not only will it be quicker but it is possible that some tenderers now know the rates of the others and this could give them an advantage in a re-tender.
2. The 30 day tender validity period expired yesterday. Write to the tenderers requesting an extension of the validity by another 30 days. As the period has expired this may be in technical breach of Iraqi procedures, but I doubt it and this is urgent.
3. ASAP get details of funding source/line.
4. If there is a planning issue then perhaps it should be resolved at a high level. Meet Governor accompanied by a senior representative of the Planning Ministry and a senior representative of Ministry of Housing and Construction which, I imagine, will be the organization administering, and probably supervising the works. Pallant will also attend the meeting if possible.
5. [REDACTED] to get the names and contact details of the representatives of the 2 Ministries.

[REDACTED]

-----Original Message-----

From: [REDACTED] (GBR)
Sent: Saturday, March 13, 2004 3:43 PM
To: [REDACTED] (GBR)
Cc: [REDACTED] (GBR)
Subject: RE: Assistance Please - Basrah Central Prison.

[REDACTED]

I suggest you visit us, we have rather nice terrace and can offer tea or coffee. I am in the main building on the first floor in the Law & Order Directorate.

Briefly:-

The Prison Department of the Ministry of Justice was created last June. There was \$4.4 million allocated from the 2003 budget for the Basrah Central prison. This was allocated to the local Treasury, but for some reason was sent back to the Ministry of Finance in January February 2004 despite being ring fenced from the usual use it or loose it treasury rules.

The new prison is a former barracks. The organization that previously occupied it was dissolved by one of the first CPA orders.

In the meantime using the CPA South team the contract was advertised and bids were received, and the offers lapsed because we do not have the money. There was an additional complication because request for bids was in dollars and not Iraqi dinars. - all MoJ dollars were converted back into dinars, and authority is required to purchase dollars. The bids came in below budget.

I am told we now have to go through the Iraqi system and this involves Ministry of Planning approval. We need to know the necessary hoops to jump through.

Shall I put the kettle on?

[REDACTED]

-----Original Message-----

From: [REDACTED] (GBR)
Sent: Saturday, March 13, 2004 3:08 PM
To: [REDACTED] (GBR)
Cc: [REDACTED] (GBR)
Subject: RE: Assistance Please - Basrah Central Prison.

[REDACTED]

[REDACTED] is the Planning Expert. He is on leave till 22nd March. I am Construction Manager: Housing and Construction, which includes Public Buildings.

If the barrack buildings already exist and are in need of refurbishment to original standard I'd be surprised if that work would constitute a planning issue in Iraq in its present stage of evolution, unless there is a change of use. Looking at the title to this Email, I guess there could be a change of use. Planning is not usually a repository of funds for government works, so far as I am aware, though Keith may well have useful advice upon his return. Construction works would come into my sphere of influence, but although the TAL implies decentralization, the funds for housing projects I am dealing with are at present made available from Baghdad. In the case of barracks I'd think this situation will continue. In UK funding for barracks would be allocated from the Ministry of Defence (though I have been out of the UK for many years and could be out of date) and I would be surprised if budgets for such works do not continue to be controlled by central government.

I am very willing to meet you, give whatever assistance I am able to give, and this will start with clarification on:

1. Why was funding not made available? Has no provision been made in the national budget? Has provision been made, but there are insufficient funds in the exchequer to meet the budget at present? *Solution: haggle with the Ministry through the appropriate channels taking the matter as high as possible.*
2. Does this project come under the MOD or Iraqi equivalent, or was it once an MOD establishment which you want to use for slightly different purposes (equivalent of the Home Office: Interior Affairs perhaps), perhaps for use by the police? If so has this resulted in inter-ministry confusion/squabbling over property rights? *Solution: inter ministry mediation ending in a high level decision in your favour?*
3. Or do the proposed works exceed the budget available? In which case which parts of the scope of works could be reduced or deleted, and done later? *Solution: I can go through the scope of works with you and we can arrive at reductions which will be functional.*
4. Has the project proposal been rejected because it did not stand technical scrutiny? *Solution: I can go through all the documents with you and assist in a re-submittal.*
5. Have I missed the point. Does the problem lie elsewhere?

I am in Al Amarah all tomorrow. Do you want to start the process at say 16.00hrs today? Do I go to you (if so where) or do you come here (Economics and Finance, 1st Floor?).

[REDACTED]

5/8/2004

-----Original Message-----

From: [REDACTED] (GBR)

Sent: Saturday, March 13, 2004 12:11 PM

To: [REDACTED] (GBR); [REDACTED] (GBR)

Subject: Assistance Please - Basrah Central Prison.

Importance: High

Gentlemen,

Do you represent the Ministry of Planning down here?

We are trying to refurbish some barracks and for various reasons the funding through the Iraqi system has not been made available. It looks like we must start again and I would be grateful if you and your Iraq counterparts can assist in providing the necessary advice to get this project off the ground.

This is a security issue and an early discussion would be appreciated.

Many thanks

[REDACTED]

Law & Order

Ministry of Justice

Resources Manager

5/8/2004

Pricing Memorandum

DABVO 1-04-P-5035, Basrah Prison

This memorandum documents the award of a contract for the repair and build of Basrah Prison. Solicitation was posted on www.baghdadbusinesscenter.org for approximately three weeks. Twenty five bids were received (see attached abstract). Of the twenty five bids, only four companies possess prior experience with large scale projects. Al Ratbaa Company produced the lowest bid and is Iraqi owned. However, we are using them extensively along with Bechtel and this would push them past capacity. Their price is also too far below FEST Estimate of 3.5 Million Dollars. The next lowest bidder is Arabi Enertech, a Kuwaiti firm that states employment of 235 local Iraqi in the execution of this project. Based on this information, Arabi Enertech awarded contract.

Based on the above information, price is determined to be fair and reasonable.

LT, SC, USNR
Ordering Officer
CPA South Contracting Activity

MAJ, USAF
Contracting Officer
CPA South Contracting Activity

Kitchen & Recreation	Transformers, W.T	Guard House	Visitor's Center	Medical	Administration	Staff H Q	Utilities & Paving	Summary of bid Items	Electrical Load & Cost	Total Price
\$45,710.50	\$1,999.00	\$7,246.00	\$47,069.00	\$42,659.00	\$23,959.00	\$73,400.00		\$1,930,914.50	\$464,968.00	\$2,395,882.50
\$146,820.30	\$235,402.21	\$21,105.13	\$70,980.31	\$104,795.33	\$78,662.24	\$229,077.36				\$3,790,942.32
\$34,425.00	\$5,880.00	\$5,190.00	\$53,358.00	\$28,795.00	\$17,854.00	\$52,089.00		\$1,852,995.00		
\$30,644.60	\$4,003.00	\$4,096.00	\$45,556.00	\$20,508.00	\$12,481.00	\$37,915.00		\$1,143,331.80		
\$27,658.00	\$3,370.00	\$6,203.00	\$24,385.00	\$26,703.00	\$18,040.00	\$57,703.00	\$583,800.00			\$1,175,231.00
\$29,232.00	\$4,060.00	\$3,027.00	\$29,030.00	\$19,577.00	\$11,941.50	\$37,244.00		\$1,416,166.00		
\$48,464.00	\$403,261.50	\$1,200.50	\$28,423.00	\$44,977.00	\$12,626.00	\$38,238.00		\$1,524,904.00		
								\$2,750,000.00		
\$48,006.00	\$5,611.00	\$4,303.00	\$31,050.00	\$22,590.00	\$13,138.00	\$42,307.00		\$1,852,656.00		
\$39,181.00	\$4,683.00	\$7,878.00	\$54,368.00	\$34,825.00	\$21,004.00	\$52,208.00			\$125,000.00	\$2,499,150.00
\$56,173.25	\$11,558.75	\$8,709.75	\$43,872.00	\$39,542.95	\$26,123.60	\$82,785.00		\$2,238,517.00	\$403,032.00	
										\$2,296,254.00
\$26,939.00	\$4,956.00	\$10,483.00	\$34,282.00	\$25,585.00	\$17,910.00	\$58,054.00	\$76,000.00			\$1,402,661.00
\$35,355.00	\$7,103.00	\$4,870.00	\$56,696.00	\$29,141.00	\$19,777.00	\$63,643.00		\$1,454,704.00		
								\$3,382,642.00		
\$55,245.00	\$8,665.00	\$8,310.00	\$72,250.00	\$52,695.00	\$27,489.00	\$85,535.00		\$1,485,660.00	\$467,517.00	\$1,953,177.00
								\$1,664,871.35		
\$17,060.00		\$5,800.00	\$37,120.00	\$31,400.00	\$21,100.00	\$58,920.00			\$56,400.00	\$1,238,490.00
									\$403,032.00	\$4,600,000.00
										\$1,619,320.00
										\$831,032.00
										\$1,343,707.00
										\$2,556,042.00
\$83,863.00		\$8,662.50	\$88,429.00	\$61,045.00	\$30,932.00	\$113,435.70			\$476,190.00	\$3,526,720.00



Foreign Language
Arabi Enertech KSC
Foreign Language

5035

Date : 10 January, 2004

To : Mr.
LT SC USNR- Ordering Officer
CPA South - Basrah, Iraq

Subject : Our Quotation for – RFP-Q-5177 – Basra Prison

Dear Sir,

We glad to submit hereby our best quotation for the above mention job assuring to you the following facts :

- 1- Our company has a vast experience in executing the major projects since 1978 .
- 2- All our manpower are Iraqi's , We employ at present 288 Iraqi persons of different categories and specializations .
- 3- We run all our operation in Iraq ~~from~~ our Office in Basra, which is fully equipped with the latest office and communication systems .
- 4- We attach our company profile which we hope it would give a clear idea about our company capabilities & resources .
- 5- All the material will be used in this project are of high quality and recognized brands .
- 6- Our company guarantee all the executed jobs in this project .
- 7- We declare our complete adherence to your conditions and specifications as stated in the bid documents .

Prices : Our Prices is as Follow

The Total of the Summary Sheet which is : USAD 1,930,914.5
The Total of the Electrical Cost which is : USAD 464,968.00

Total USAD 2,395,882.5

(ONLY TWO MILLION THREE HUNDRED NINETY FIVE THOUSAND EIGHT HUNDRED EIGHTY TWO AND 0.5)



Foreign Language

Arabi Enertech KSC

Foreign Language

Mobilization :

We can mobilize and start the job within 7 days from the date of the contract .

Brief of the Method of Statement

After doing the necessary site survey and cleaning . The work will be carried on in all the building at the same time .and in the same consequence and methods.

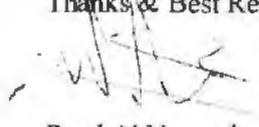
Notes :- In case of any variation in prices between the bidding sheets and the summary sheet .

The prices

- In The prices in the bidding sheets are applicable .
- For any clarifications, please don't hesitate to contact us .

We hope that our price will be acceptable to you and looking to receive your valued order.

Thanks & Best Regards,


Raad Al Neamah
General Manager



Foreign Language

SOLICITATION/CONTRACT/ORDER FOR COMMERCIAL ITEMS
OFFEROR TO COMPLETE BLOCKS 12, 17, 23, 24, & 30

1. REQUISITION NUMBER _____ PAGE 1 OF 2

2. CONTRACT NO. DABV01-04-M-5053
 3. AWARD/EFFECTIVE DATE 02/15/2004
 4. ORDER NUMBER _____
 5. SOLICITATION NUMBER _____
 6. SOLICITATION ISSUE DATE _____

7. FOR SOLICITATION INFORMATION CALL: **▶**
 a. NAME _____ b. TELEPHONE NUMBER (No collect calls) _____
 8. OFFER DUE DATE/ LOCAL TIME _____

9. ISSUED BY
 CPA - South
 Contracting Activity
 Basrah, Iraq
 CODE _____

10. THIS ACQUISITION IS
 UNRESTRICTED
 SET ASIDE: % FOR
 SMALL BUSINESS
 HUBZONE SMALL BUSINESS
 8(A)
 NAICS _____
 SIZE STANDARD _____

11. DELIVERY FOR FOB DESTINATION UNLESS BLOCK IS MARKED
 SEE SCHEDULE _____
 13a. THIS CONTRACT IS A RATED ORDER UNDER DPAS (15 CFR 700)
 13b. FATING _____
 14. METHOD OF SOLICITATION
 RFQ IFB RFP

12. DISCOUNT TERMS
 Net

16. ADMINISTERED BY
 Same As Block 9
 CODE _____

18a. PAYMENT WILL BE MADE BY
 Director of Finance
 Basrah, Iraq
 CODE _____

18b. SUBMIT INVOICES TO ADDRESS SHOWN IN BLOCK 18a UNLESS BLOCK BELOW IS CHECKED SE ADDENDUM

19. ITEM NO.	20. SCHEDULE OF SUPPLIES/SERVICES	21. QUANTITY	22. UNIT	23. UNIT PRICE	24. AMOUNT
0001	BASRAH PRISON SEE ATTACHED BID SHEETS. PERIOD OF PERFORMANCE: EIGHT MONTHS FROM CONTRACT AWARD <i>(Use Reverse and/or Attach Additional Sheets as Necessary)</i>	1	LO		

25. ACCOUNTING AND APPROPRIATION DATA _____ 26. TOTAL AWARD AMOUNT (For Govt. Use Only) \$2,395,883.00

27a. SOLICITATION INCORPORATES BY REFERENCE FAR 52.212-1, 52.212-4, FAR 52.212-3 AND 52.212-5 ARE ATTACHED. ADDENDA ARE ARE NOT ATTACHED
 27b. CONTRACT/PURCHASE ORDER INCORPORATES BY REFERENCE FAR 52.212-4, FAR 52.212-5 IS ATTACHED. ADDENDA ARE ARE NOT ATTACHED

28. CONTRACTOR IS REQUIRED TO SIGN THIS DOCUMENT AND RETURN COPIES TO ISSUING OFFICE. CONTRACTOR AGREES TO FURNISH AND DELIVER ALL ITEMS SET FORTH OR OTHERWISE IDENTIFIED ABOVE AND ON ANY ADDITIONAL SHEETS SUBJECT TO THE TERMS AND CONDITIONS SPECIFIED HEREIN.
 29. AWARD OF CONTRACT: REF. ARABI ENERTE OFFER DATED 01/10/2004 YOUR OFFER ON SOLICITATION (BLOCK 5), INCLUDING ANY ADDITIONS OR CHANGES WHICH ARE SET FORTH HEREIN, IS ACCEPTED AS TO ITEMS:

30a. SIGNATURE OF OFFEROR/CONTRACTOR _____ 31a. UNITED STATES OF AMERICA (SIGNATURE OF CONTRACTING OFFICER) _____

30b. NAME AND TITLE OF SIGNER (Type or print) _____ 30c. DATE SIGNED _____
 31b. NAME OF CONTRACTING OFFICER (Type or print) MAJ, USAF
 31c. DATE SIGNED _____

19. ITEM NO	20. SCHEDULE OF SUPPLIES/SERVICES	21. QUANTITY	22. UNIT	23. UNIT PRICE	24. AMOUNT
	<p>PAYMENT TERMS:</p> <p>INITIAL PAYMENT AUTHORIZED (20%)</p> <p>UPON COMPLETION OF 50% WORK: PM TEAM MUST SUBMIT EVALUATION REPORT TO FEST TEAM. THIS REPORT WILL BE USED TO AUTHORIZE ADDITIONAL (30%) PROGRESS PAYMENT.</p> <p>UPON FINAL COMPLETION OF WORK: PM TEAM MUST SUBMIT FINAL EVALUATION REPORT. THIS REPORT WILL BE USED TO AUTHORIZE FINAL PAYMENT.</p> <p>THE ONLY ONE AUTHORIZED TO MAKE CHANGES TO THIS CONTRACT OR AUTHORIZE ADDITIONAL WORK IS CPA SOUTH CONTRACTING OFFICER</p> <p>CPA CONSTRUCTION TERMS AND CONDITIONS AND CPA FACILITY DESIGN STANDARDS ARE INCORPORATED/ATTACHED.</p>				

32a. QUANTITY COLUMN 21 HAS BEEN

RECEIVED INSPECTED ACCEPTED, AND CONFORMS TO THE CONTRACT, EXCEPT AS NOTED _____

32b. SIGNATURE OF AUTHORIZED GOVERNMENT REPRESENTATIVE 32c. DATE 32d. PRINTED NAME AND TITLE OF AUTHORIZED GOVERNMENT REPRESENTATIVE

PROJECT ACTION OFFICER

32e. MAILING ADDRESS OF AUTHORIZED GOVERNMENT REPRESENTATIVE 32f. TELEPHONE NUMBER OF AUTHORIZED GOVERNMENT REPRESENTATIVE

32g. E-MAIL OF AUTHORIZED GOVERNMENT REPRESENTATIVE

33. SHIP NUMBER 34. VOUCHER NUMBER 35. AMOUNT VERIFIED CORRECT FOR 36. PAYMENT 37. CHECK NUMBER

PARTIAL FINAL

COMPLETE PARTIAL FINAL

38. S/R ACCOUNT NUMBER 39. S/R VOUCHER NUMBER 40. PAID BY

41a. CERTIFY THIS ACCOUNT IS CORRECT AND PROPER FOR PAYMENT 42a. RECEIVED BY (Print)

41b. SIGNATURE AND TITLE OF CERTIFYING OFFICER 41c. DATE 42b. RECEIVED AT (Location)

42c. DATE REC'D (YY/MM/DD) 42d. TOTAL CONTAINERS

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1

Reception

CPA CONSTRUCTION PROJECT BID SHEET

CPA PROJECT INFORMATION (To be completed by the CPA Action Officer)							
CPA PROJECT NUMBER:							
CPA PROJECT TITLE:				Reception Building			
BID ITEMS							
1 - PERIMETER SECURITY	ITEM	DESCRIPTION	SIZE	UNIT OF MEASURE	QUANTITY	UNIT PRICE (\$ US)	ITEM COST (\$ US)
	1.1	Repair perimeter wall (concrete or brick construction)		SM			0
	1.2	Construct new perimeter wall (concrete or brick construction)		SM			0
		Construct Precast concrete perimeter wall		SM			0
	1.3	Repair perimeter fence (steel)		SM			0
	1.4	Construct new perimeter wall (steel)		SM			0
		Construct new steel chain link fence	3 meters high	SM			0
		Install steel dig plates	1 meter high	LM			0
	1.5	Repair entry/exit gate		Each			0
	1.6	Install new entry/exit gate		Each			0
		Vehicle "Sally Port"		Each			0
		Man "Sally Port"		Each			0
	1.7	Install razor wire on existing fence or wall		LM			0
	1.8	Prepare surface and paint existing gates or fences with 1 coat primer and 2 coats oil paint		SM			0
		Prepare surface and paint existing perimeter wall with 2 coats water based paint (latex)		SM			0
	1.9	Other (Describe in the space below. Use Bid Item 10 if necessary)		SM			0
	1.10	Complete structural concrete guard tower with steel roofing		Each			0
							0
2 - SITEWORK	ITEM	DESCRIPTION	SIZE	UNIT OF MEASURE	QUANTITY	UNIT PRICE (\$ US)	ITEM COST (\$ US)
	2.1	Remove and dispose off site all trash and debris		SM			0
	2.2	Demolish unsafe structures and dispose of all debris		LS			0
	2.3	Grading and leveling of ground (to include removing protruding objects from ground)		SM			0
	2.4	Repair asphalt pavements or walkways		SM			0
	2.5	Replace asphalt pavements or walkways		SM			0
	2.6	Repair concrete pavements or walkways		SM			0
	2.7	Replace concrete pavements or walkways		SM			0
	2.8	Repair other type of pavements or walkways		SM			0
	2.9	Other (Describe in the space below. Use Bid Item 10 if necessary)		SM			0
		Construct concrete entry steps		Each	3	165.00	495
		Construct concrete entry ramp		Each			0
3 - FLOOR SYSTEMS	ITEM	DESCRIPTION	SIZE	UNIT OF MEASURE	QUANTITY	UNIT PRICE (\$ US)	ITEM COST (\$ US)
	3.1	Pressure wash and clean existing floors		SM	309	1.00	309
	3.2	Remove and dispose damaged floor		SM			0

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				SM			0
	3.4	slabs		SM			0
	3.5	Install new reinforced concrete floor slab (specify thickness in bid)		SM			0
	3.6	Other (Describe in the space below)		Indicate Unit of Measure Below			0
				SM			0
		Install stairway railing		LM			0
-WALL & CEILING SYSTEMS	ITEM	DESCRIPTION	SIZE	UNIT OF MEASURE	QUANTITY	UNIT PRICE (\$ US)	ITEM COST (\$ US)
	4.1	or ceilings and repair with mortar and/or gypsum plaster as required		SM			0
	4.2	Prepare wall or ceiling surface, apply 1 coat primer/sealer and 2 coats latex (water based) paint		SM	1100	12.00	13920
	4.3	Prepare wall or ceiling surface, apply 1 coat primer/sealer and 2 coats oil based paint		SM			0
	4.4	Demolish unsound walls / ceilings and dispose of all debris		SM			0
	4.5	Build new masonry wall with mortar/plaster finish		SM			0
	4.6	Remove damaged ceramic tile wall covering and install new tiles		SM			0
	4.7	Other (Describe in the space below. Use Bid Item 10 if necessary)		Indicate Unit of Measure Below			0
		Fill in wall openings		SM			0
		Install suspended ceiling		SM			0
		Remove suspended ceiling		SM			0
-ROOF SYSTEMS	ITEM	DESCRIPTION	SIZE	UNIT OF MEASURE	QUANTITY	UNIT PRICE (\$ US)	ITEM COST (\$ US)
	5.1	Reseal joints around roof tiles		SM			0
	5.2	Replace and seal damaged or missing roof tiles		SM			0
	5.3	Repair parapet walls, fascia, or eaves		SM			0
	5.4	Install new steel roof panels		SM			0
	5.5	Clear roof drain and downspout		Each			0
	5.6	Install new roof drain		Each			0
	5.7	Install new downspout		Each	10	90.00	900
	5.8	Other (Describe in the space below. Use Bid Item 10 if necessary)		Indicate Unit of Measure Below			0
-DOORS/WINDOWS	ITEM	DESCRIPTION	SIZE	UNIT OF MEASURE	QUANTITY	UNIT PRICE (\$ US)	ITEM COST (\$ US)
	6.1	Install new wooden hollow-core door (specify size)	As per spec	Each	14	230.00	3220
	6.2	Install new wooden door frame (specify size)		Each			0
	6.3	Install new steel door (specify size)	2030mmX915mm(ASTM A36MS)	Each	3	292.00	876
		Steel double door		Each			0
		High security steel bars		Each			0
	6.4	Install new steel door frame (specify size)	2030mmX915mm(ASTM A36MS)	Each	17	82.00	1394
		Steel double door frame		Each			0
	6.5	Install new deadbolt lock and furnish 3 sets of keys		Each	17	20.00	340

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	Lock set for high security steel bars door		Each			0
	Paint existing door (1 coat primer + 2 coats oil paint)		SM			0
6.6	Install other type of door (specify size and type in bid)		Each			0
	Bathroom stall door		Each	4	60.00	240
6.7	Remove broken window glass and replace with new glass in existing frame		SM			0
6.8	Prepare rough opening in wall and install new window frame and glass (specify size in bid)	Upto 400mmX915 mm	Each	18	46.00	738
	Frame only		Each			0
6.9	Install steel security bars (burglar bars) on window		Each	18	29.00	464
	High security steel bars		Each			0
6.10	Clean existing windows		SM			0
6.11	Paint existing window frames		EA			0
6.12	Other (Describe in the space below. Use Bid Item 10 if necessary)		Indicate Unit of Measure Below			0

7 - ELECTRICAL SYSTEMS							
ITEM	DESCRIPTION	SIZE	UNIT OF MEASURE	QUANTITY	UNIT PRICE (\$ US)	ITEM COST (\$ US)	
7.1	Install new surface-mounted electrical wiring (specify wire type & diameter)		LM			0	
7.2	Install new electrical outlet		Each	58	20.00	1180	
7.3	Install new wall switch		Each	26	18.00	468	
7.4	Install new fluorescent light fixture		Each	40	46.00	1840	
	Install nightlights		Each			0	
7.5	Install new ceiling fan		Each	14	46.00	644	
7.6	Install new telephone cable (single pair)		Each			0	
7.7	Install new telephone jack and/or alarm jack		Each	13	17.00	221	
7.8	Install new circuit breaker (specify type and capacity)	20 Amps-2P-mcb	Each	13	1.300	169	
7.9	Install new circuit breaker panel (specify number of breakers and capacity)	600/415TPN 12Way with 200 Amps-3P-corner	Each	1	1170.00	1170	
7.10	Install new isolation switch (specify type and capacity)		Each			0	
7.11	Install new mains transformer (specify type and capacity)		Each			0	
7.12	Install new mains cabling (specify type and size)		LM			0	
7.13	Install new electrical generator with chargeover switch (specify make, model, and capacity)		Each			0	
7.14	Install new fuel tank for generator (with capacity to operate generator for 72 hours continuously)		Each			0	
7.15	Install new exterior security lighting (specify type and size)	on buildings	Each			0	
7.16	Install new exterior security lighting (specify type and size)	on perimeter wall	Each			0	
	Other (Describe in the space below. Use Bid Item 10 if necessary)		Indicate Unit of Measure Below			0	

8 - MECHANICAL SYSTEMS							
ITEM	DESCRIPTION	SIZE	UNIT OF MEASURE	QUANTITY	UNIT PRICE (\$ US)	ITEM COST (\$ US)	
8.1	Install new window air conditioning unit (specify number of watts/amps)	2500 Watt 1.5 ton	Each	12	520.00	6240	
8.2	Install new split air conditioning unit (specify number of tons)		Each			0	

CPA CONTRUCTION PROJECT BID SHEET

	8.3	Install new exhaust fan and ductwork		LM			0
	8.4	Install new air supply ductwork		LM			0
	8.5	Install new air exhaust ductwork		LM			0
	8.6	Other (Describe in the space below Use Bid Item 10 if necessary)		Indicate Unit of Measure Below			0
9 - SANITARY & WATER SYSTEMS	ITEM	DESCRIPTION	SIZE	UNIT OF MEASURE	QUANTITY	UNIT PRICE (\$ US)	ITEM COST (\$ US)
	9.1	Install new Eastern style toilet		Each	4	90.00	372
	9.2	Install new Western style toilet		Each			0
	9.3	Test and clean sanitary drain pipes		Each	2	13.00	26
	9.4	Install new sanitary drain pipes (specify diameter and type)		LM			0
	9.5	Clean and repair existing septic tanks (to include new locking hatch covers)		Each			0
	9.6	Install new septic tank (to include locking hatch covers)		Each			0
		Remove existing septic tanks and manholes		Each			0
	9.7	Install new porcelain sink with shut-off valves		Each	4	145.00	580
	9.8	Install new water piping (specify size and type i.e. PVC, steel, copper)		LM			0
	9.9	Install new main shut-off valve	50 mm	Each	1	40.00	40
	9.10	Install backflow prevention valve	50mm	Each	1	85.00	85
	9.11	Install new plastic water tanks	upto 500 liter	Each	1	41.400	41.4
	9.12	Other (Describe in the space below Use Bid Item 10 if necessary)		Indicate Unit of Measure Below			0
		Install shower unit		Each			0
		Water pump		Each	1	189.00	189
10 - OTHER BID ITEMS	ITEM	DESCRIPTION	SIZE	UNIT OF MEASURE	QUANTITY	UNIT PRICE (\$ US)	ITEM COST (\$ US)
	10.1			DAYS			0
							0
	10.3						0
	10.4						0
	10.5						0
	10.6						0
	10.7						0
	10.8						0
	10.9						0
	10.10						0
	10.11						0
	10.12						0
	10.13						0
	10.14						0
	10.15						0
Estimated BID PRICE:		36512					

CPA CONSTRUCTION PROJECT BID SHEET

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2

Yard
&
Security

CPA CONSTRUCTION PROJECT BID SHEET

CPA PROJECT INFORMATION (To be completed by the CPA Action Officer)

CPA PROJECT NUMBER _____

CPA PROJECT TITLE _____

Yard and Security

BID ITEMS

I - PERIMETER SECURITY	ITEM	DESCRIPTION	SIZE	UNIT OF MEASURE	QUANTITY	UNIT PRICE (\$ US)	ITEM COST (\$ US)
	1.1	Repair perimeter wall (concrete or brick construction)		SM			0
	1.2	Construct new perimeter wall (concrete or brick construction)		SM			0
		Construct Precast concrete perimeter wall 4 m high, including concrete grouting and plastic cap	5 m panels partially buried	LM	725	500.00	362500
		Precast concrete footing for precast perimeter wall		CM	200	210.00	42000
	1.3	Repair perimeter fence (steel)		SM			0
	1.4	Construct new perimeter wall (steel)		SM			0
		Construct new steel chain link fence	4 meters high	LM	1840	110.00	202400
		Install steel dig plates	1 meter high	LM	1840	28.00	51520
	1.5	Repair entry/exit gate		Each			0
	1.6	Install new entry/exit gate		Each			0
		Vehicle "Sally Port"		Each	3	850.00	1950
		Man "Sally Port"		Each	4	7000.00	28000
	1.7	Install razor wire on existing fence or wall		LM	1840	10.00	18400
	1.8	Prepare surface and paint existing gates or fences with 1 coat primer and 2 coats oil paint		SM			0
	1.9	Prepare surface and paint existing perimeter wall with 2 coats water based paint (latex)		SM			0
	1.10	Other (Describe in the space below. Use Bid Item 10 if necessary)		Indicate Unit of Measure Below			0
		Complete structural concrete guard tower with steel roofing		Each			0
SITWORK							
	2.1	Remove and dispose off site all trash and debris		SM			0
	2.2	Demolish unsafe structures and dispose of all debris		LS			0
	2.3	Grading and leveling of ground (to include removing protruding objects from ground)		SM	32380	1.00	32380
	2.4	Repair asphalt pavements or walkways		SM	200	23.00	4600
	2.5	Replace asphalt pavements or walkways		SM	220	46.00	10120
	2.6	Repair concrete pavements or walkways		SM			
	2.7	Replace concrete pavements or walkways		SM			0
	2.8	Repair other type of pavements or walkways		SM			0
	2.9	Other (Describe in the space below. Use Bid Item 10 if necessary)		Indicate Unit of Measure Below			0
		Construct concrete entry steps		Each			0
FLOOR SYSTEMS							
	3.1	Pressure wash and clean existing floors		SM			0

CPA CONSTRUCTION PROJECT BID SHEET

	3.2	Remove and dispose damaged floor coverings		SM			0
	3.3	Install new floor coverings		SM			0
	3.4	Repair structurally damaged floor slabs		SM			0
	3.5	Install new reinforced concrete floor slab (specify thickness in bid)		SM			0
	3.6	Other (Describe in the space below. Use Bid Item 10 if necessary)		Indicate Unit of Measure Below			0
		Repair stairs		SM			0
		Install stairway railing		LM			0
4 - WALL & CEILING SYSTEMS	ITEM	DESCRIPTION	SIZE	UNIT OF MEASURE	QUANTITY	UNIT PRICE (\$ US)	ITEM COST (\$ US)
	4.1	Remove damaged plaster from walls or ceilings and repair with mortar and/or gypsum plaster as required		SM			0
	4.2	Prepare wall or ceiling surface, apply 1 coat primer/sealer and 2 coats latex (water based) paint		SM			0
	4.3	Prepare wall or ceiling surface, apply 1 coat primer/sealer and 2 coats oil based paint		SM			0
	4.4	Demolish unsound walls / ceilings and dispose of all debris		SM			0
	4.5	Build new masonry wall with mortar/plaster finish		SM			0
	4.6	Remove damaged ceramic tile wall covering and install new tiles		SM			0
	4.7	Other (Describe in the space below. Use Bid Item 10 if necessary)		Indicate Unit of Measure Below			0
		Fill in wall openings		SM			0
		Install suspended ceiling		SM			0
		Remove suspended ceiling		SM			0
5 - ROOF SYSTEMS	ITEM	DESCRIPTION	SIZE	UNIT OF MEASURE	QUANTITY	UNIT PRICE (\$ US)	ITEM COST (\$ US)
	5.1	Reseat joints around roof tiles		SM			0
	5.2	Replace and seal damaged or missing roof tiles		SM			0
	5.3	Repair parapet walls, fascia or eaves		SM			0
	5.4	Install new steel roof panels		SM			0
	5.5	Clear roof drain and downspout		Each			0
	5.6	Install new roof drain		Each			0
	5.7	Install new downspout		Each			0
	5.8	Other (Describe in the space below. Use Bid Item 10 if necessary)		Indicate Unit of Measure Below			0
6 - DOORS & WINDOWS	ITEM	DESCRIPTION	SIZE	UNIT OF MEASURE	QUANTITY	UNIT PRICE (\$ US)	ITEM COST (\$ US)
	6.1	Install new wooden hollow-core door (specify size)		Each			0
	6.2	Install new wooden door frame (specify size)		Each			0
	6.3	Install new steel door (specify size)		Each			0
		Steel double door		Each			0
		High security steel bars		Each			0
	6.4	Install new steel door frame (specify size)		Each			0
		Steel double door frame		h			0
	6.5	Install new deadbolt lock and furnish 3 sets of keys		Each			0

CPA CONSTRUCTION PROJECT BID SHEET

		Lock set for high security steel bars door		Each			0
		Paint existing door (1 coat primer + 2 coats oil paint)		SM			0
	6.6	Install other type of door (specify size and type in bid)		Each			0
		Bathroom stall door		Each			0
	6.7	Remove broken window glass and replace with new glass in existing frame		SM			0
	6.8	Prepare rough opening in wall and install new window frame and glass (specify size in bid)		Each			0
		Frame only		Each			0
	6.9	Install steel security bars (burglar bars) on window		Each			0
		High security steel bars		Each			0
	6.10	Clean existing windows		SM			0
	6.11	Paint existing window frames		EA			0
	6.12	Other (Describe in the space below Use Bid Item 10 if necessary)		Indicate Unit of Measure Below			0
0							
- ELECTRICAL SYSTEMS	ITEM	DESCRIPTION	SIZE	UNIT OF MEASURE	QUANTITY	UNIT PRICE (\$ US)	ITEM COST (\$ US)
	7.1	Install new surface-mounted electrical wiring (specify wire type & diameter)		LM			0
	7.1a	Install underground electrical wiring	Including Excavation	LM	2100	37.00	77700
	7.2	Install new electrical outlet		Each			0
	7.3	Install new wall switch		Each			0
	7.4	Install new fluorescent light fixture		Each			0
		Install nightlights		Each			0
	7.5	Install new ceiling fan		Each			0
	7.6	Install new telephone cable (single pair)	Through Conduit 3/4 inch	LM	2100	5.00	10500
	7.7	Install new telephone jack		Each			0
	7.8	Install new circuit breaker (specify type and capacity)	20 Amps-2P-mcb	Each	15	13.00	195
	7.9	Install new circuit breaker panel (specify number of breakers and capacity)	600/415 TPN 12 Way with 200 Amps-3P-corer	Each	1	1170.00	1170
	7.10	Install new isolation switch (specify type and capacity)	100 Amps-3P-mcb	Each	1	290.00	290
	7.11	Install new mains transformer (specify type and capacity)		Each			0
	7.12	Install new mains cabling (specify type and size)		LM			0
	7.13	Install new electrical generator with changeover switch (specify make, model, and capacity)		Each			0
	7.14	Install new fuel tank for generator (with capacity to operate generator for 72 hours continuously)		Each			0
	7.15	Install new exterior security lighting (specify type and size)	on buildings LPS-150 Watt Wall Mounted	Each	116	50.00	5800
	7.16	Install new exterior security lighting (specify type and size)	MH-250 Watt pole mounted	Each		65.00	7800
	7.16	Other (Describe in the space below Use Bid Item 10 if necessary)		Indicate Unit of Measure Below			0
0							
MECHANICAL SYSTEMS	ITEM	DESCRIPTION	SIZE	UNIT OF MEASURE	QUANTITY	UNIT PRICE (\$ US)	ITEM COST (\$ US)
	8.1	Install new window air conditioning unit (specify number of watts/amps)					

CPA CONSTRUCTION PROJECT BID SHEET

	8.2	Install new split air conditioning unit (specify number of tons)		Each		0
	8.3	Install new exhaust fan and dudwork		LM		0
	8.4	Install new air supply ductwork		LM		0
	8.5	Install new air exhaust ductwork		LM		0
	8.6	Other (Describe in the space below. Use Bid Item 10 if necessary)		Indicate Unit of Measure Below		0
SANITARY & WATER SYSTEM						
				Each		0
	9.2	Install new Western style toilet		Each		0
	9.3	Test and clean sanitary drain pipes		Each		0
	9.4	Install new sanitary drain pipes (specify diameter and type)	150 mm, 6 inch UPVC	LM	1270	18416
	9.5	Clean and repair existing septic tanks (to include new locking hatch covers)		Each		0
	9.6	Install new septic tank (to include locking hatch covers)	1500 L	Each	5	55000
	9.6	Remove existing septic tanks and manholes		Each	13	7805
	9.7	Install new porcelain sink with shut-off valves		Each		0
	9.8	Install new water piping (specify size and type i.e. PVC, steel, copper...)	100 mm	LM	180	5220
	9.8a	Install new water piping (specify size and type i.e. PVC, steel, copper...)	50 mm - PVC	LM	2700	43200
	9.9	Install new main shut-off valve	100mm	Each	2	310
	9.10	Install backflow prevention valve	50mm	Each	1	85
	9.11	Install new plastic water tanks		Each		0
	9.12	Other (Describe in the space below. Use Bid Item 10 if necessary)		Indicate Unit of Measure Below		0
		Install shower unit		Each		0
		Water pump		Each		0
10 - OTHER BID ITEMS						
	10.1	Provide armed security personnel 24 hours per day during the entire duration of the contract		DAYS		0
	10.2	Replace kitchen table/shelf		Each		0
	10.3					0
	10.4					0
	10.5					0
	10.6					0
	10.7					0
	10.8					0
	10.9					0
	10.10					0
	10.11					0
	10.12					0
	10.13					0
	10.14					0
	10.15					0

CPA CONTRUCTION PROJECT BID SHEET

Estimated BID PRICE:	987160



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Guard Towers

CPA CONSTRUCTION PROJECT BID SHEET

*A PROJECT INFORMATION (To be completed by the CPA Action Officer)							
*A PROJECT TITLE: Guard Towers							
BID ITEMS							
1 - PERIMETER SECURITY	ITEM	DESCRIPTION	SIZE	UNIT OF MEASURE	QUANTITY	UNIT PRICE (\$ US)	ITEM COST (\$ US)
	1.1	(Repair perimeter wall (concrete or brick construction))		SM			0
	1.2	Construct new perimeter wall (concrete or brick construction)		SM			0
		Construct Precast concrete perimeter wall		SM			0
	1.3	Repair perimeter fence (steel)		SM			0
	1.4	Construct new perimeter wall (steel)		SM			0
		Construct new steel chain link fence	3 meters high	SM			0
		Install steel dig plates	1 meter high	LM			0
	1.5	Repair entry/exit gate		Each			0
	1.6	Install new entry/exit gate		Each			0
		Vehicle "Sally Port"		Each			0
		Man "Sally Port"		Each			0
	1.7	Install razor wire on existing fence or wall		LM			0
	1.8	Prepare surface and paint existing gates or fences with 1 coat primer and 2 coats oil paint		SM			0
	1.9	Prepare surface and paint existing perimeter wall with 2 coats water based paint (latex)		SM			0
	1.10	Other (Describe in the space below. Use Bid Item 10 if necessary)		Indicate Unit of Measure Below			0
		Complete structural concrete guard tower with steel roofing		Each	8	3870.00	30960
2 - SITEWORK	ITEM	DESCRIPTION	SIZE	UNIT OF MEASURE	QUANTITY	UNIT PRICE (\$ US)	ITEM COST (\$ US)
	2.1	Remove and dispose off site all trash and debris		SM			0
	2.2	Demolish unsafe structures and dispose of all debris		LS			0
	2.3	Grading and leveling of ground (to include removing protruding objects from ground)		SM			0
	2.4	Repair asphalt pavements or walkways		SM			0
	2.5	Replace asphalt pavements or walkways		SM			0
	2.6	Repair concrete pavements or walkways		SM			0
	2.7	Replace concrete pavements or walkways		SM			0
	2.8	Repair other type of pavements or walkways		SM			0
	2.9	Other (Describe in the space below. Use Bid Item 10 if necessary)		Indicate Unit of Measure Below			0
		Construct concrete entry steps		Each			0
		Construct concrete entry ramp		Each			0
3 - FLOOR SYSTEMS	ITEM	DESCRIPTION	SIZE	UNIT OF MEASURE	QUANTITY	UNIT PRICE (\$ US)	ITEM COST (\$ US)
	3.1	Pressure wash and clean existing floors		SM			0
	3.2	Remove and dispose damaged floor coverings		SM			0

CPA CONTRUCTION PROJECT BID SHEET

		Paint existing door (1 coat primer - 2 coats of paint)		SM				0
	6.6	Install other type of door (specify size and type in bid)		Each				0
		Bathroom stall door		Each				0
	6.7	Remove broken window glass and replace with new glass in existing frame		SM				0
	6.8	Prepare rough opening in wall and install new window frame and glass (specify size in bid)		Each				0
		Frame only		Each				0
	6.9	Install steel security bars (burglar bars) on window		Each				0
		High security steel bars		Each				0
	6.10	Clean existing windows		SM				0
	6.11	Paint existing window frames		EA				0
	6.12	Other (Describe in the space below Use Bid Item 10 if necessary)		Indicate Unit of Measure Below				0
- - - - -								
- ELECTRICAL SYSTEMS	ITEM	DESCRIPTION	SIZE	UNIT OF MEASURE	QUANTITY	UNIT PRICE (\$ US)	(\$	ITEM COST (\$ US)
	7.1	Install new surface-mounted electrical wiring (specify wire type & diameter)		LM				0
	7.2	Install new electrical outlet		Each	8	20.00		160
	7.3	Install new wall switch		Each	8	18.00		144
	7.4	Install new fluorescent light fixture		Each	8	48.00		384
		Install nightlights		Each				0
	7.5	Install new ceiling fan		Each				0
	7.6	Install new telephone cable (single pair)		Each				0
	7.7	Install new telephone jack and/or alarm jack		Each	16	17.00		272
	7.8	Install new circuit breaker (specify type and capacity)	20Amps -2P-mcb	Each	8	13.00		104
	7.9	Install new circuit breaker panel (specify number of breakers and capacity)	600/415V TPN 12 Way with 200 Amps -3P-corner	Each	8	1170.00		9360
	7.10	Install new isolation switch (specify type and capacity)		Each				0
	7.11	Install new mains transformer (specify type and capacity)		Each				0
	7.12	Install new mains cabling (specify type and size)		LM				0
	7.13	Install new electrical generator with changeover switch (specify make, model, and capacity)		Each				0
	7.14	Install new fuel tank for generator (with capacity to operate generator for 72 hours continuously)		Each				0
	7.15	Install new exterior security lighting (specify type and size)	on buildings	Each				0
		Install new exterior security lighting (specify type and size)	on perimeter wall	Each				0
	7.16	Other (Describe in the space below Use Bid Item 10 if necessary)		Indicate Unit of Measure Below				0
- - - - -								
I - MECHANICAL SYSTEMS	ITEM	DESCRIPTION	SIZE	UNIT OF MEASURE	QUANTITY	UNIT PRICE (\$ US)	(\$	ITEM COST (\$ US)
	8.1	Install new window air conditioning unit (specify number of watts/lamps)		Each				0
	8.2	Install new split air conditioning unit (specify number of tons)		Each				0
	8.3	Install new exhaust fan and ductwork		LM				0
	8.4	Install new air supply ductwork		LM				0

CPA CONSTRUCTION PROJECT BID SHEET

	8.5	Install new air exhaust ductwork		LM			0
	8.6	Other (Describe in the space below. Use Bid Item 10 if necessary)		Indicate Unit of Measure Below			0
-SANITARY & WATER SYSTEMS	ITEM	DESCRIPTION	SIZE	UNIT OF MEASURE	QUANTITY	UNIT PRICE (\$ US)	ITEM COST (\$ US)
	9.1	Install new Eastern style toilet		Each			0
	9.2	Install new Western style toilet		Each			0
	9.3	Test and clean sanitary drain pipes		Each			0
	9.4	Install new sanitary drain pipes (specify diameter and type)		LM			0
	9.5	Clean and repair existing septic tanks (to include new locking hatch covers)		Each			0
	9.6	Install new septic tank (to include locking hatch covers)		Each			0
	9.7	Remove existing septic tanks and manholes		Each			0
	9.8	Install new porcelain sink with shut-off valves		Each			0
	9.9	Install new water piping (specify size and type i.e. PVC, steel, copper...)		LM			0
	9.9	Install new main shut-off valve	50mm	Each	8	40.00	320
	9.10	Install backflow prevention valve	50mm	Each	8	85.00	680
	9.11	Install new plastic water tanks	Upto 500 liter	Each	8	414.00	3312
	9.12	Other (Describe in the space below. Use Bid Item 10 if necessary)		Indicate Unit of Measure Below			0
		Install shower unit		Each			0
		Waterpump		Each	8	170.00	1360
0 - OTHER BID ITEMS	ITEM	DESCRIPTION	SIZE	UNIT OF MEASURE	QUANTITY	UNIT PRICE (\$ US)	ITEM COST (\$ US)
	10.1	Provide armed security personnel 24 hours per day during the entire duration of the contract		DAYS			0
	10.2	(Replace kitchen table/shelf		Each			0
	10.3						0
	10.4						0
	10.5						0
	10.6						0
	10.7						0
	10.8						0
	10.9						0
	10.10						0
	10.11						0
	10.12						0
	10.13						0
	10.14						0
	10.15						0
Estimated BID PRICE:		47040					

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4

Entrance Guard

CPA CONSTRUCTION PROJECT BID SHEET

PA PROJECT INFORMATION (To be completed by the CPA Action Officer)							
PA PROJECT TITLE:				Entrance Guard Houses			
BID ITEMS							
PERIMETER SECURITY	ITEM	DESCRIPTION	SIZE	UNIT OF MEASURE	QUANTITY	UNIT PRICE (\$ US)	ITEM COST (\$ US)
	1.1	Repair perimeter wall (concrete or brick construction)		SM			0
	1.2	Construct new perimeter wall (concrete or brick construction)		SM			0
		Construct Precast concrete perimeter wall		SM			0
	1.3	Repair perimeter fence (steel)		SM			0
	1.4	Construct new perimeter wall (steel)		SM			0
		Construct new steel chain link fence	3 meters high	SM			0
		Install steel dig plates	1 meter high	LM			0
	1.5	Repair entry/exit gate		Each			0
	1.6	Install new entry/exit gate		Each			0
		Vehicle "Sally Port"		Each			0
		Man "Sally Port"		Each			0
	1.7	Install razor wire on existing fence or wall		LM			0
	1.8	Prepare surface and paint existing gates or fences with 1 coat primer and 2 coats oil paint		SM			0
	1.9	Prepare surface and paint existing perimeter wall with 2 coats water based paint (latex)		SM			0
	1.10	Other (Describe in the space below. Use Bid Item 10 if necessary)		Indicate Unit of Measure Below			0
		Complete structural concrete guard tower with steel roofing		Each			0
SITWORK	ITEM	DESCRIPTION	SEE	UNIT OF MEASURE	QUANTITY	UNIT PRICE (\$ US)	ITEM COST (\$ US)
	2.1	Remove and dispose off site all trash and debris		SM			0
	2.2	Demolish unsafe structures and dispose of all debris		LS			0
	2.3	Grading and leveling of ground (to include removing protruding objects from ground)		SM			0
	2.4	Repair asphalt pavements or walkways		SM			0
	2.5	Replace asphalt pavements or walkways		SM			0
	2.6	Repair concrete pavements or walkways		SM			0
	2.7	Replace concrete pavements or walkways		SM			0
	2.8	Repair other type of pavements or walkways		SM			0
	2.9	Other (Describe in the space below. Use Bid Item 10 if necessary)		Indicate Unit of Measure Below			0
		Construct concrete entry steps		Each			0
		Construct concrete entry ramp		Each			0
FLOOR SYSTEMS	ITEM	DESCRIPTION	SEE	UNIT OF MEASURE	QUANTITY	UNIT PRICE (\$ US)	ITEM COST (\$ US)
	3.1	Pressure wash and clean existing floors		SM	50	1.00	50
	3.2	coverings					

CPA CONSTRUCTION PROJECT BID SHEET

	3.3	Install new floor coverings		SM				0
	3.4	Repair structurally damaged floor slabs		SM				0
	3.5	Install new reinforced concrete floor slab (specify thickness in bid)		SM				0
	3.6	Other (Describe in the space below Use Bid item 10 if necessary)		Indicate Unit of Measure Below				0
		Repair stairs		SM				0
		Install stairway railing		LM				0
4 - WALL & CEILING SYSTEMS								
	ITEM	DESCRIPTION	SIZE	UNIT OF MEASURE	QUANTITY	UNIT PRICE (\$ US)		ITEM COST (\$ US)
	4.1	Remove damaged plaster from walls or ceilings and repair with mortar and/or gypsum plaster as required		SM				
	4.2	Prepare wall or ceiling surface, apply 1 coat primer/sealer and 2 coats latex (water based) paint		SM	182	12.00		2184
	4.3	Prepare wall or ceiling surface, apply 1 coat primer/sealer and 2 coats oil based paint		SM				0
	4.4	Demolish unsound walls / ceilings and dispose of all debris		SM	4	12.00		48
	4.5	mortar/plaster finish		SM				0
	4.6	Remove damaged ceramic tile wall covering and install new tiles		SM				0
	4.7	Other (Describe in the space below)		Indicate Unit of Measure Below				0
		Fill in wall openings		SM				0
		Install suspended ceiling		SM				0
		Remove suspended ceiling		SM				0
	5.1	Replace and seal damaged or missing roof tiles		SM				0
	5.2	Repair parapet walls, fascia, or eaves		SM				0
	5.3	Install new steel roof panels		SM				0
	5.4	Clear roof drain and downspout		Each				0
	5.5	Install new roof drain		Each				0
	5.7	Install new downspout		Each	2	90.00		180
	5.8	Other (Describe in the space below Use Bid Item 10 if necessary)		Indicate Unit of Measure Below				0
6 - DOORS & WINDOWS								
	ITEM	DESCRIPTION	SIZE	UNIT OF MEASURE	QUANTITY	UNIT PRICE (\$ US)		ITEM COST (\$ US)
	6.1	Install new wooden hollow core door (specify size)	As per Spec	Each	1	230.00		230
	6.2	Install new wooden door frame (specify size)		Each				0
	6.3	Install new steel door (specify size)	2030X915 mm (ASTM A 36 MS)	Each	6	292.00		1752
		Steel double door		Each				0
		High security steel bars		Each				0
	6.4	Install new steel door frame (specify size)	2030X915 mm (ASTM A 36 MS)	Each	7	82.00		574
		Steel double door frame		Each				0
	6.5	Install new deadbolt lock and furnish 3 sets of keys		Each	6	20.00		120
		Lock set for high security steel bars door		Each				0

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		Paint existing door (1 coat primer + 2 coats of paint)		SM				0
	6.6	Install other type of door (specify size and type in bid)		Each				0
		Bathroom stall door		Each				0
	6.7	Remove broken window glass and replace with new glass in existing frame		SM				0
	6.8	Prepare rough opening in wall and install new window frame and glass (specify size in bid)	Upto 460mmX915mm	Each	4	46.00		184
		Frame only		Each				0
	6.9	Install steel security bars (burglar bars) on window		Each	4	29.00		116
		High security steel bars		Each				0
	6.10	Clean existing windows		SM				0
	6.11	Paint existing window frames		EA				0
	6.12	Other (Describe in the space below. Use Bid Item 10 if necessary)		Indicate Unit of Measure Below				0
7 - ELECTRICAL SYSTEMS	ITEM	DESCRIPTION	SIZE	UNIT OF MEASURE	QUANTITY	UNIT PRICE (\$ US)		ITEM COST (\$ US)
	7.1	Install new surface-mounted electrical wiring (specify wire type & diameter)		LM				0
	7.2	Install new electrical outlet		Each	5	20.00		100
	7.3	Install new wall switch		Each	5	18.00		90
	7.4	Install new fluorescent light fixture		Each	5	46.00		230
		Install nightlights		Each				0
	7.5	Install new ceiling fan		Each	2	46.00		92
	7.6	Install new telephone cable (single pair)		Each				0
	7.7	Install new telephone jack and/or alarm jack		Each	2	17.00		34
	7.8	Install new circuit breaker (specify type and capacity)	20 Amps-2P-mcb	Each	4	13.00		52
	7.9	Install new circuit breaker panel (specify number of breakers and capacity)	600/415 TPN 12Way with 200 Amps-3P-corer	Each	1	1170.00		1170
	7.10	Install new isolation switch (specify type and capacity)	100Amps-3P-mcb	Each	1	20.00		20
	7.11	Install new mains transformer (specify type and capacity)		Each				0
	7.12	Install new mains cabling (specify type and size)		LM				0
	7.13	Install new electrical generator with changeover switch (specify make, model, and capacity)		Each				0
	7.14	Install new fuel tank for generator (with capacity to operate generator for 72 hours continuously)		Each				0
	7.15	Install new exterior security lighting (specify type and size)	on buildings	Each				0
		Install new exterior security lighting (specify type and size)	on perimeter wall	Each				0
	7.16	Other (Describe in the space below. Use Bid Item 10 if necessary)		Indicate Unit of Measure Below				0
8 - MECHANICAL SYSTEMS	ITEM	DESCRIPTION	SIZE	UNIT OF MEASURE	QUANTITY	UNIT PRICE (\$ US)		ITEM COST (\$ US)
	8.1	Install new window air conditioning unit (specify number of watts/amps)		Each				0
	8.2	Install new split air conditioning unit (specify number of tons)		Each				0
	8.3	Install new exhaust fan and ductwork		LM				0
	8.4	Install new air supply ductwork		LM				0

CPA CONSTRUCTION PROJECT BID SHEET

	8.5	Install new air exhaust ductwork		Indicate Unit of Measure Below			0
	8.6	Other (Describe in the space below. Use Bid Item 10 if necessary)					0
0							
* SANITARY & WATER SYSTEMS	ITEM	DESCRIPTION	SIZE	UNIT OF MEASURE	QUANTITY	UNIT PRICE (\$ US)	ITEM COST (\$ US)
				Each	1	93.00	93
	9.2	Install new Western style toilet		Each			0
	9.3	Test and clean sanitary drain pipes		Each			0
	9.4	Install new sanitary drain pipes (specify diameter and type)	8 inch UPVC	LM	6	1450	87
	9.5	Clean and repair existing septic tanks (to include new locking hatch covers)					0
	9.6	Install new septic tank (to include locking hatch covers)		Each			0
		Remove existing septic tanks and manholes		Each			0
	9.7	Install new porcelain sink with shut-off valves		Each	1	14500	145
	9.8	Install new water piping (specify size and type i.e. PVC, steel, copper)		LM			0
	9.9	Install new main shut-off valve	50mm	Each	1	40.00	40
	9.10	Install backflow prevention valve	50mm	Each	1	85.00	85
	9.11	Install new plastic water tanks	Upto 500 liter	Each	1	41400	414
	9.12	Other (Describe in the space below. Use Bid Item 10 if necessary)		Indicate Unit of Measure Below			0
		Install shower unit		Each			0
170							
0 - OTHER BID ITEMS	ITEM	DESCRIPTION	SIZE	UNIT OF MEASURE	QUANTITY	UNIT PRICE (\$ US)	ITEM COST (\$ US)
		Provide armed security personnel 24		DAYS			0
	10.2	Replace kitchen table/shelf		Each			0
	10.3						0
	10.4						0
	10.5						0
	10.6						0
	10.7						0
	10.8						0
	10.9						0
	10.10						0
	10.11						0
	10.12						0
	10.13						0
	10.14						0
	10.15						0
170							
Estimated BID PRICE:				8260			

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5

Segregation

CPA CONSTRUCTION PROJECT BID SHEET

CPA PROJECT INFORMATION (To be completed by the CPA Action Officer)							
CPA PROJECT NUMBER:							
CPA PROJECT TITLE: Segregation Building							
[3]D ITEMS							
1 - PERIMETER SECURITY	ITEM	DESCRIPTION	SIZE	UNIT OF MEASURE	QUANTITY	UNIT PRICE (\$ US)	ITEM COST (\$ US)
	1.1	Repair perimeter wall (concrete or brick construction)		SM			0
	1.2	Construct new perimeter wall (concrete or brick construction)		SM			0
		Construct Precast concrete perimeter wall		SM			0
	1.3	Repair perimeter fence (steel)		SM			0
	1.4	Construct new perimeter wall (steel)		SM			0
		Construct new steel chain link fence	4 meters high	LM	74	110.00	8140
		Install steel dig plates	1 meter high	LM			0
		Repair entry/exit gate		Each			0
		Install new entry/exit gate		Each	1	650.00	650
		Vehicle "Sally Port"		Each			0
		Man "Sally Port"		Each			0
	1.7	Install razor wire on existing fence or wall		LM			0
	1.8	Prepare surface and paint existing gates or fences with 1 coat primer and 2 coats oil paint		SM			0
	1.9	Prepare surface and paint existing perimeter wall with 2 coats water based paint (latex)		SM			0
	1.10	Other (Describe in the space below Use Bid Item 10 if necessary)		Indicate Unit of Measure Below			0
		Complete structural concrete guard tower with steel roofing		Each			0
2 - SITEWORK	ITEM	DESCRIPTION	SIZE	UNIT OF MEASURE	QUANTITY	UNIT PRICE (\$ US)	ITEM COST (\$ US)
	2.1	Remove and dispose of site all trash and debris		SM			0
	2.2	Demolish unsafe structures and dispose of all debris		LS			0
	2.3	Grading and leveling of ground (to include removing protruding objects from ground)		SM			0
	2.4	Repair asphalt pavements or walkways		SM			0
	2.5	Repair asphalt pavements or walkways		SM			0
	2.6	Repair concrete pavements or walkways		SM			0
	2.7	Replace concrete pavements or walkways		SM			0
	2.8	Repair other type of pavements or walkways		SM			0
	2.9	Other (Describe in the space below Use Bid Item 10 if necessary)		Indicate Unit of Measure Below			0
		Construct concrete entry steps		Each	1	165.00	165
		Construct concrete entry ramp		Each			0
3 - FLOOR SYSTEMS	ITEM	DESCRIPTION	SIZE	UNIT OF MEASURE	QUANTITY	UNIT PRICE (\$ US)	ITEM COST (\$ US)
	3.1	Pressure wash and clean existing floors		SM			0
	3.2	Remove and dispose damaged floor coverings		SM	214	1.00	214

CPA CONSTRUCTION PROJECT BID SHEET

	3.3	Install new floor coverings		SM	214	19.00	4066
	3.4	Repair structurally damaged floor slabs		SM			0
	3.5	Install new reinforced concrete floor slab (specify thickness in bid)		SM			0
	3.6	Other (Describe in the space below. Use Bid Item 10 if necessary)		Indicate Unit of Measure Below			0
		Repair stairs		SM			0
		Install stairway railing		LM			0
I - WALL & CEILING SYSTEMS	ITEM	DESCRIPTION	SIZE	UNIT OF MEASURE	QUANTITY	UNIT PRICE (\$ US)	ITEM COST (\$ US)
	4.1	Remove damaged plaster from walls or ceilings and repair with mortar and/or gypsum plaster as required		SM			0
	4.2	Prepare wall or ceiling surface, apply 1 coat primer/sealer and 2 coats latex (water based) paint		SM	950	12.00	11400
	4.3	Prepare wall or ceiling surface, apply 1 coat primer/sealer and 2 coats oil based paint		SM			0
	4.4	Demolish unsound walls / ceilings and dispose of all debris		SM	3	12.00	36
	4.5	Build new masonry wall with mortar/plaster finish		SM	27	46.00	1242
	4.6	Remove damaged ceramic tile wall covering and install new tiles		SM			0
	4.7	Other (Describe in the space below. Use Bid Item 10 if necessary)		Indicate Unit of Measure Below			0
		Fill in wall openings		SM			0
		Install suspended ceiling		SM			0
		Remove suspended ceiling		SM			0
II - ROOF SYSTEMS	ITEM	DESCRIPTION	SIZE	UNIT OF MEASURE	QUANTITY	UNIT PRICE (\$ US)	ITEM COST (\$ US)
	5.1	Reseal joints around roof tiles		SM			0
	5.2	Replace and seal damaged or missing roof tiles		SM			0
	5.3	Repair parapet walls, fascia, or eaves		SM			0
	5.4	Install new steel roof panels		SM			0
	5.5	Clear roof drain and downspout		Each			0
	5.6	Install new roof drain		Each			0
	5.7	Install new downspout		Each	12	9000	10800
	5.8	Other (Describe in the space below. Use Bid Item 10 if necessary)		Indicate Unit of Measure Below			0
III - DOORS & WINDOWS	ITEM	DESCRIPTION	SIZE	UNIT OF MEASURE	QUANTITY	UNIT PRICE (\$ US)	ITEM COST (\$ US)
	6.1	Install new wooden hollow-core door (specify size)		Each			0
	6.2	Install new wooden door frame (specify size)		Each			0
	6.3	Install new steel door (specify size)		Each			0
		Steel double door		Each			0
		High security steel		Each	17	190.00	3230
	6.4	Install new steel door frame (specify size)	2030mmX915mm (ASTM A36 MS)	Each	20	82.00	1640
		Steel double door frame		Each			0
	6.5	Install new deadbolt lock and furnish 3 sets of keys		Each			0
		Lock set for high security steel bare door		Each	17	65.00	1105

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	8.2	Install new split air conditioning unit (specify number of tons)		Each			
	8.3	Install new exhaust fan and ductwork		LM			0
	8.4	Install new air supply ductwork		LM			0
	8.5	Install new air exhaust ductwork		LM			0
	8.6	Other (Describe in the space below Use Bid Item 10 if necessary)		Indicate Unit of Measure Below			0
SANITARY & WATER SYSTEMS							
	ITEM	DESCRIPTION	SIZE	UNIT OF MEASURE	QUANTITY	UNIT PRICE (\$ US)	ITEM COST (\$ US)
	9.1	Install new Eastern style toilet		Each	18	9300	1674
	9.2	Install new Western style toilet		Each			0
	9.3	Test and clean sanitary drain pipes		Each	4	13.00	52
	9.4	Install new sanitary drain pipes (specify diameter and type)		LM	84	14.50	1218
	9.5	Clean and repair existing septic tanks (to include new locking hatch covers)		Each			0
	9.6	Install new septic tank (to include locking hatch covers)		Each			0
	9.7	Remove existing septic tanks and manholes		Each			0
	9.7	Install new porcelain sink with shut-off valves		Each			0
	9.7a	Install water tap and floor drain		Each	16	234.00	3744
	9.8	Install new water piping (specify size PVC, steel, copper)		LM			0
	9.9	Install new main shut-off valve	50mm	Each	1	4000	40
	9.10	Install backflow prevention valve	50mm	Each	1	85.00	85
	9.11	Install new plastic water tanks	Upto 500 liter	Each	1	414.00	414
	9.12	Other (Describe in the space below Use Bid Item 10 if necessary)		Indicate Unit of Measure Below			0
		Install shower unit		Each	2	100.00	200
		Water pump		Each			0
10 - OTHER BID ITEMS							
	ITEM	DESCRIPTION	SIZE	UNIT OF MEASURE	QUANTITY	UNIT PRICE (\$ US)	ITEM COST (\$ US)
	10.1	Provide armed security personnel 24 hours per day during the entire duration of the contract		DAYS			0
	10.2	Replace kitchen table shelf		Each			0
	10.3						0
	10.4						0
	10.5						0
	10.6						0
	10.7						0
	10.8						0
	10.9						0
	10.10						0
	10.11						0
	10.12						0
	10.13						0
	10.14						0
	10.15						0

● CPA CONTRUCTION PROJECT BID SHEET ●

Estimated BID PRICE:	53672

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6

Female
Holding
Building

CPA CONTRUCTION PROJECT BID SHEET

CPA PROJECT INFORMATION (To be completed by the CPA Action Officer)							
CPA PROJECT NUMBER:							
CPA PROJECT TITLE:		Female Holding Building					
BID ITEMS							
1 - PERIMETER SECURITY	ITEM	DESCRIPTION	SIZE	UNIT OF MEASURE	QUANTITY	UNIT PRICE (\$ US)	ITEM COST (\$ US)
	1.1	Repair perimeter wall (concrete or brick construction)		SM			0
	1.2	Construct new perimeter wall (concrete or brick construction)		SM			0
		Construct Precast concrete perimeter wall		SM			0
	1.3	Repair perimeter fence (steel)		SM			0
	1.4	Construct new perimeter wall (steel)		SM			0
		Construct new steel chain link fence	3 meters high	SM			0
		Install steel dig plates	1 meter high	LM			0
	1.5	Repair entry/exit gate		Each			0
	1.6	Install new entry/exit gate		Each			0
		Vehicle "Sally Port"		Each			0
		Man "Sally Port"		Each			0
	1.7	Install razor wire on existing fence or wall		LM			0
	1.8	Prepare surface and paint existing gates or fences with 1 coat primer and 2 coats oil paint		SM			0
	1.9	Prepare surface and paint existing perimeter wall with 2 coats water based paint (latex)		SM			0
	1.10	Other (Describe in the space below Use Bid Item 10 if necessary)		Indicate Measure Below			0
		Complete structural concrete guard tower with steel roofing		Each			0
2 - SITEWORK	ITEM	DESCRIPTION	SIZE	UNIT OF MEASURE	QUANTITY	UNIT PRICE (\$ US)	ITEM COST (\$ US)
	2.1	Remove and dispose off site all trash and debris		SM			0
	2.2	Demolish unsafe structures and dispose of all debris		LS			0
	2.3	Grading and leveling of ground (to include removing protruding objects from ground)		SM			0
	2.4	Repair asphalt pavements or walkways		SM			0
		Replace asphalt pavements or walkways		SM			0
		Repair wncrete pavements or walkways		SM			0
	2.7	Replace concrete pavements or walkways		SM			0
	2.8	Repair other type of pavements or walkways		SM			0
	2.9	Other (Describe in the space below Use Bid Item 10 if necessary)		Indicate Unit or Measure Below			0
		Construct concrete entry steps		Each	1	185.00	185
		Construct concrete entry ramp		Each			0
3 - FLOOR SYSTEMS	ITEM	DESCRIPTION	SIZE	UNIT OF MEASURE	QUANTITY	UNIT PRICE (\$ US)	ITEM COST (\$ US)
	3.1	Pressure wash and clean existing floors		SM			0
	3.2	Remove and dispose damaged floor coverings		SM	124	1.00	124

CPA CONSTRUCTION PROJECT BID SHEET

	3.3	Install new floor coverings		SM	124	19.00	2356
	3.4	Repair structurally damaged floor slabs		SM			0
	3.5	Install new reinforced concrete floor slab (specify thickness in bid)		SM			0
	3.6	Other (Describe in the space below. Use Bid Item 10 if necessary)		Indicate Unit of Measure Below			0
		Repair stairs		SM			0
		Install stairway railing		LM			0
4 - WALL & CEILING SYSTEMS							
	ITEM	DESCRIPTION	SIZE	UNIT OF MEASURE	QUANTITY	UNIT PRICE (\$ US)	ITEM COST (\$ US)
	4.1	Remove damaged plaster from walls or ceilings and repair with mortar and/or gypsum plaster as required		SM			0
	4.2	Prepare wall or ceiling surface, apply 1 coat primer/sealer and 2 coats latex (water based) paint		SM	502	12.00	6024
	4.3	Prepare wall or ceiling surface, apply 1 coat primer/sealer and 2 coats oil based paint		SM			0
	4.4	Demolish unsound walls /ceilings and dispose of all debris		SM			0
	4.5	Build new masonry wall with mortar plaster finish		SM	30	4600	13800
	4.6	Remove damaged ceramic tile wall covering and install new tiles		SM			0
	4.7	Other (Describe in the space below. Use Bid Item 10 if necessary)		Indicate Unit of Measure Below			0
		Fill in wall openings		SM			0
		Install suspended ceiling					0
		Remove suspended ceiling		SM			0
5 - ROOF SYSTEMS							
	ITEM	DESCRIPTION	SIZE	UNIT OF MEASURE	QUANTITY	UNIT PRICE (\$ US)	ITEM COST (\$ US)
	5.1	Reseal joints around roof tiles		SM			0
	5.2	Replace and seal damaged or missing roof tiles		SM			0
	5.3	Repair parapet walls, fascia, or eaves		SM			0
	5.4	Install new steel roof panels					0
	5.5	Clear roof drain and downspout		LA			0
	5.6	Install new roof drain		Each			0
	5.7	Install new downspout		Each	4	90.00	360
	5.8	Other (Describe in the space below. Use Bid Item 10 if necessary)		Indicate Unit of Measure Below			0
6 - DOORS & WINDOWS							
	ITEM	DESCRIPTION	SIZE	UNIT OF MEASURE	QUANTITY	UNIT PRICE (\$ US)	ITEM COST (\$ US)
	6.1	Install new wooden hollow-core door (specify size)		Each			0
	6.2	Install new wooden door frame (specify size)		Each			0
	6.3	Install new steel door (specify size)		Each			0
				Each			0
		Steel double door frame		Each			0
	6.5	Install new deadbolt lock and furnish 3 sets of keys		Each			0
		Lock set for high security steel bars door		Each	5	2000	10000

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		Paint existing door (1 coat primer + 2 coats oil paint)		SM			0
	6.6	Install other type of door (specify size and type in bid)		Each			0
		Bathroom stall door		Each	4	60.00	240
	6.7	Remove broken window glass and replace with new glass in existing frame		SM			0
	6.8	Prepare rough opening in wall and install new window frame and glass (specify size in bid)		Each			0
		Frame only		Each	23	29.00	667
	6.9	Install steel security bars (burglar bars) on window		Each)
		High security steel bars		Each	23	58.00	1334
	6.10	Clean existing windows		SM			0
	6.11	Paint existing window frames		EA			0
	6.12	Other (Describe in the space below Use Bid Item 10 if necessary)		Indicate Unit of Measure Below			0
0							
7 - ELECTRICAL SYSTEMS	ITEM	DESCRIPTION	SIZE	UNIT OF MEASURE	QUANTITY	UNIT PRICE (\$ US)	ITEM COST (\$ US)
	7.1	Install new surface-mounted electrical wiring (specify wire type & diameter)					0
	7.2	Install new electrical outlet		Each	3	2000	60
	7.3	Install new wall switch		Each	10	1800	180
	7.4	Install new fluorescent light fixture		Each			0
		Install new bulkhead vandal proof lights		Each	10	234.00	2340
		Install nightlights		Each	10	41.00	410
	7.5	Install new ceiling fan		Each	8	4600	368
		Install ceiling fan enclosures		Each	8	110.00	880
	7.6	Install new telephone cable (single pair)		Each			0
	7.7	Install new telephone jack		Each	1	17.00	17
	7.8	Install new circuit breaker (specify type and capacity)	20 Amps-2P-mcb	Each	4	13.00	52
		Install new circuit breaker panel (specify number of breakers and capacity)	600/415V TPN 12Way with 200 Amps-3P-Corner	Each	1	117000	1170
	7.9	Install new isolation switch (specify type and capacity)		Each	1	292.00	292
	7.10	Install new mains transformer (specify type and capacity)		Each			0
	7.11	Install new mains cabling (specify type and size)		LM			0
	7.12	Install new electrical generator with changeover switch (specify make, model, and capacity)		Each			0
	7.13	Install new fuel tank for generator (with capacity to operate generator for 72 hours continuously)		Each			0
	7.14	Install new exterior security lighting (specify type and size)	on buildings	Each			0
	7.15	Install new exterior security lighting (specify type and size)	on perimeter wall	Each			0
	7.16	Other (Describe in the space below Use Bid Item 10 if necessary)		Indicate Unit of Measure Below			0
0							
8 - MECHANICAL SYSTEMS	ITEM	DESCRIPTION	SIZE	UNIT OF MEASURE	QUANTITY	UNIT PRICE (\$ US)	ITEM COST (\$ US)
	8.1	Install new window air conditioning unit (specify number of watts/amps)		Each			0
	8.2	Install new split air conditioning unit (specify number of tons)		Each			0

CPA CONSTRUCTION PROJECT BID SHEET

	8.3	Install new exhaust fan and ductwork		LM				0
	8.4	Install new air supply ductwork		LM				0
	8.5	Install new air exhaust ductwork						0
	8.6	Other (Describe in the space below Use Bid Item 10 if necessary)		Measure Below				0
- SANITARY & WATER SYSTEMS	ITEM	DESCRIPTION	SIZE	UNIT OF MEASURE	QUANTITY	UNIT PRICE (\$ US)	ITEM COST (\$ US)	
	9.1	Install new Eastern style toilet		Each	8	9300	7440	
	9.2	Install new Western style toilet		Each			0	
	9.3	Test and dean sanitary drain pipes		Each	4	1300	520	
	9.4	Install new sanitary drain pipes (specify diameter and type)	6 inch UPVC	LM	80	1450	870	
	9.5	Clean and repair existing septic tanks (to include new locking hatch covers)		Each			0	
	9.6	Install new septic tank (to include locking hatch covers)		Each			0	
		Remove existing septic tanks and manholes		Each			0	
	9.7	Install new porcelain sink with shut-off valves		Each	2	145.00	290	
	9.7a	Install water tap and floor drain		Each	6	234.00	1404	
	9.8	Install new water piping (specify size and type i.e. PVC, steel, copper...)		LM			0	
	9.9	Install new main shut-off valve	50mm	Each	1	40.00	40	
	9.10	Install backflow prevention valve	50mm	Each	1	85.00	85	
	9.11	Install new plastic water tanks	Upto 500 liter	Each	1	414.00	414	
	9.12	Other (Describe in the space below Use Bid Item 10 if necessary)		Indicate Unit of Measure Below			0	
		Install shower unit		Each	2	100.00	200	
		Water pump		Each	1	170.00	170	
D - OTHER BID ITEMS	ITEM	DESCRIPTION	SIZE	UNIT OF MEASURE	QUANTITY	UNIT PRICE (\$ US)	ITEM COST (\$ US)	
	10.1	Provide armed security personnel 24 hours per day during the entire duration of the contract		DAYS			0	
	10.2	Replace kitchen table/shelf		Each			0	
	10.3						0	
	10.4						0	
	10.5						0	
	10.6						0	
	10.7						0	
	10.8						0	
	10.9						0	
	10.10						0	
	10.11						0	
	10.12						0	
	10.13						0	
	10.14						0	
	10.15						0	
Estimated BID PRICE:		24073						

CPA CONSTRUCTION PROJECT BID SHEET

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7

Juvenile
Holding
Building

CPA CONSTRUCTION PROJECT BID SHEET

CPA PROJECT INFORMATION (To be completed by the CPA Action Officer)							
PA PROJECT NUMBER:							
PA PROJECT TITLE:		Juvenile Holding Building					
BID ITEMS							
I - PERIMETER SECURITY	ITEM	DESCRIPTION	SIZE	UNIT OF MEASURE	QUANTITY	UNIT PRICE (\$ US)	ITEM COST (\$ US)
	1.1	Repair perimeter wall (concrete or brick construction)		X I	---		0
	1.2	Construct new perimeter wall (concrete or brick construction)		SM			0
		Construct Precast concrete perimeter wall		SM			0
	1.3	Repair perimeter fence (steel)		SM			0
	1.4	Construct new perimeter wall (steel)		SM			0
		Construct new steel chain link fence	4 meters high			110.00	4950
		Install steel dig plates	1 meter high				
	1.5	Repair entry/exit gate		Each			0
	1.6	Install new entry/exit gate		Each	1	650.00	650
		Vehicle "Sally Port"		Each			0
		1 Man "Sally Port"		Each			0
	1.7	Install razor wire on existing fence or wall		LM			0
	1.8	Prepare surface and paint existing gates or fences with 1 coat primer and 2 coats of paint.		SM			0
	1.9	Prepare surface and paint existing perimeter wall with 2 coats water based paint (latex)		SM			0
	1.10	Other (Describe in the space below Use Bid Item 10 if necessary)		Indicate Unit of Measure Below			0
		Complete structural concrete guard tower with steel roofing		Each			0
II - SITEWORK	ITEM	DESCRIPTION	SIZE	UNIT OF MEASURE	QUANTITY	UNIT PRICE (\$ US)	ITEM COST (\$ US)
	2.1	Remove and dispose off site all trash and debris		SM			0
	2.2	Demolish unuse structures and dispose of all debris		LS			0
	2.3	Grading and leveling of ground (to include removing protruding objects from ground)		SM			0
	2.4	Repair asphalt pavements or walkways		SM			0
	2.5	Replace asphalt pavements or walkways		SM			0
	2.6	Repair concrete pavements or walkways		SM			0
	2.7	Replace concrete pavements or walkways		SM			0
	2.8	Repair other type of pavements or walkways		SM			0
	2.9	Other (Describe in the space below Use Bid Item 10 if necessary)		Indicate Unit of Measure Below			0
				Each		165.00	
				Each			0
III - FLOOR SYSTEMS	ITEM	DESCRIPTION	SIZE	UNIT OF MEASURE	QUANTITY	UNIT PRICE (\$ US)	ITEM COST (\$ US)
	3.1	Pressure wash and clean existing floors		SM			0
	3.2	Remove and dispose damaged floor coverings		SM	194	1.00	194

	3.3	Install new floor coverings		SM	194		
	3.4	Repair structurally damaged floor slabs		SM			
	3.5	Install new reinforced concrete floor slab (specify thickness in bid)		SM			0
	3.6	Other (Describe in the space below.)		Indicate Unit of Measure Below			0
		Repair stairs		SM			0
				LM			0
4 - WALL & CEILING SYSTEMS	ITEM	DESCRIPTION	SIZE	UNIT OF MEASURE	QUANTITY	UNIT PRICE (\$ US)	ITEM COST (\$ US)
	4.1	and/or gypsum plaster as required Prepare wall or ceiling surface, apply 1 coat primer/sealer and 2 coats latex (water based) paint		SM			
	4.2	Prepare wall or ceiling surface, apply 1 coat primer/sealer and 2 coats oil based paint		SM	720	12.00	8640
	4.3	Demolish unsound walls / ceilings and dispose of all debris		SM			
	4.4	Build new masonry wall with mortar/plaster finish		SM	5	12.00	60
	4.5	covering and install new tiles		SM	14	48.00	644
	4.7	Other (Describe in the space below. Use Bid Item 10 if necessary)		Indicate Unit of Measure Below			0
		Fill in wall openings		SM			
		Remove suspended ceiling		SM			
	5.1	Reseal joints around roof tiles		SM			
	5.2	missing roof tiles					0
	5.3	Repair parapet walls, fascia, or eaves		SM			
	5.4	Install new steel roof panels		SM			
	5.5	Clear roof drain and downspout		Each			0
	5.6	Install new roof drain		Each			0
	5.7	Install new downspout		Each	4		
	5.8	Other (Describe in the space below. Use Bid Item 10 if necessary)		Indicate Unit of Measure Below			0
6 - DOORS & WINDOWS	ITEM	DESCRIPTION	SIZE	UNIT OF MEASURE	QUANTITY	UNIT PRICE (\$ US)	ITEM COST (\$ US)
	6.2	(specify		Each			
				Each			0
				Each			0
		High security steel bars		Each	8	175.00	
	6.4	Install new steel door frame (specify size)	2030mmx915mm(ASTM A36 MS)	Each	11	82.00	902
		Steel double door frame		Each			0
	6.5	sets of keys			8	20.00	160

CPA CONSTRUCTION PROJECT BID SHEET

	8.3	Install new exhaust fan and ductwork		LM			0
	8.4	Install new air supply ductwork		LM			0
	8.5	Install new air exhaust ductwork		LM			0
	8.6	Other (Describe in the space below Use Bid Item 10 if necessary)		Indicate Unit of Measure Below			0
-SANITARY & WATER SYSTEMS	ITEM	DESCRIPTION	SIZE	UNIT OF MEASURE	QUANTITY	UNIT PRICE (\$ US)	ITEM COST (\$ US)
	9.1	Install new Eastern style toilet		Each	8	93.00	744
	9.2	Install new Western style toilet		Each			0
	9.3	Test and clean sanitary drain pipes		Each	4	13.00	52
	9.4	Install new sanitary drain pipes (specify diameter and type)	6 inch UPVC	LM	48	14.50	696
	9.5	(Clean and repair existing septic tanks (to include new locking hatch covers)		Each			0
	9.6	Install new septic tank (to include locking hatch covers)		Each			0
	9.7	Remove existing septic tanks and manholes		Each			0
	9.7	Install new porcelain sink with shut-off valves		Each	1	145.00	145
	9.7a	Install water tap with floor drain		Each	7	234.00	1638
	9.8	Install new water piping (specify size and type i.e. PVC, steel, copper)		LM			0
	9.9	Install new main shut-off valve	50mm	Each	1	40.00	40
	9.10	Install backflow prevention valve	50mm	Each	1	85.00	85
	9.11	Install new plastic water tanks	Upto 500 liter	Each	1	414.00	414
	9.12	Other (Describe in the space below Use Bid Item 10 if necessary)		Indicate Unit of Measure Below			0
		Install shower unit		Each	2	110.00	220
		Water pump		Each			0
-D - OTHER BID ITEMS	ITEM	DESCRIPTION	SIZE	UNIT OF MEASURE	QUANTITY	UNIT PRICE (\$ US)	ITEM COST (\$ US)
	10.1	Provide armed security personnel 24 hours per day during the entire duration of the contract.		DAYS			0
	10.2	Replace kitchen table/shelf		Each			0
	10.3						0
	10.4						0
	10.5						0
	10.6						0
	10.7						0
	10.8						0
	10.9						0
	10.10						0
	10.11						0
	10.12						0
	10.13						0
	10.14						0
	10.15						0

CPA CONSTRUCTION PROJECT BID SHEET

<i>Estimated BID PRICE:</i>	33760

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A B C
BATHROOMS

CPA CONSTRUCTION PROJECT BID SHEET

	3.3	Install new floor coverings		SM	315	19.00		5985
	3.4	Repair structurally damaged floor slabs		SM				0
	3.5	Install new reinforced concrete floor slab (specify thickness in bid)		SM				0
	3.6	Other (Describe in the space below Use Bid Item 10 if necessary)		Indicate Unit of Measure Below				0
		Repair stairs		SM				0
		Install stairway railing		LM				0
4 - WALL & CEILING SYSTEMS	ITEM	DESCRIPTION	SIZE	UNIT OF MEASURE	QUANTITY	UNIT PRICE (\$ US)	(\$	ITEM COST (\$ US)
	4.1	Remove damaged plaster from walls or ceilings and repair with mortar and/or gypsum plaster as required		SM				0
	4.2	Prepare wall or ceiling surface, apply 1 coat primer/sealer and 2 coats latex (water based) paint		SM	970	12.00		11640
	4.3	Prepare wall or ceiling surface, apply 1 coat primer/sealer and 2 coats of based paint		SM				0
	4.4	Demolish unsound walls / ceilings and dispose of all debris		SM				0
	4.5	Build new masonry wall with mortar/plaster finish		SM	170	46.00		7820
	4.6	(Remove damaged ceramic tile wall covering and install new tiles		SM				0
	4.7	Other (Describe in the space below Use Bid Item 10 if necessary)		Indicate Unit of Measure Below				0
		Fill in wall openings		SM				0
		Install suspended ceiling		SM				0
		Remove suspended ceiling		SM				0
5 - ROOF SYSTEMS	ITEM	DESCRIPTION	SIZE	UNIT OF MEASURE	QUANTITY	UNIT PRICE (\$ US)	(\$	ITEM COST (\$ US)
	5.1	Reseal joints around roof tiles		SM				0
	5.2	Replace and seal damaged or missing roof tiles		SM				0
	5.3	Repair parapet walls, fascia, or eaves		SM				0
	5.4	Install new steel roof panels		SM				0
	5.5	Clear roof drain and downspout		Each				0
	5.6	Install new roof drain		Each				0
	5.7	Install new downspout		Each	10	90.00		900
	5.8	Other (Describe in the space below Use Bid Item 10 if necessary)		Indicate Unit of Measure Below				0
6 - DOORS & WINDOWS	ITEM	DESCRIPTION	SIZE	UNIT OF MEASURE	QUANTITY	UNIT PRICE (\$ US)	(\$	ITEM COST (\$ US)
	6.1	Install new wooden hollow-core door (specify size)		ch				0
	6.2	Install new wooden door frame (specify size)		Each				0
	6.3	Install new steel door (specify size)		Each				0
		Steel double door		Each				0
		High security steel bars		Each				0
	6.4	Install new steel door frame (specify size)	2030mmX915 mm (ASTM A36 MS)	Each	50	82.00		4100
		Steel double door frame		Each				0
		Install new deadbolt lock and furnish 3		Each				0
		Lock set for high security steel bars door		Each				0

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		Paint existing door (1 coat primer + 2 coats oil paint)		SM			0
		Install other type of door (specify size and type in bid)		Each			0
	6.6	Bathroom stall door		Each	50	6000	3000
	6.7	Remove broken window glass and replace with new glass in existing frame		SM			0
	6.8	Prepare rough opening in wall and install new window frame and glass (specify size in bid)		Each			0
		Frame only					
	6.9	Install steel security bars (burglar bars) on window		Each			0
		High security steel bars		Each		56 00	2436
				SM			0
	6.11	Paint existing window frames		EA			0
	6.12	Other (Describe in the space below Use Bid Item 10 if necessary)		Indicate Unit of Measure Below			0
							0
- ELECTRICAL SYSTEMS	ITEM	DESCRIPTION	SIZE	UNIT OF MEASURE	QUANTITY	UNIT PRICE (\$ US)	ITEM COST (\$ US)
	7.1	Install new surface-mounted electrical wiring (specify wire type & diameter)		LM			0
	7.2	Install new electrical outlet		Each			0
	7.3	Install new wall switch		Each	5	18.00	90
	7.4	Install new fluorescent light fixture		Each			0
		Install new bulkhead/vandal proof lights		Each	30	234.00	7020
		Install nightlights		Each	30	41.00	1230
	7.5	Install new ceiling fan		Each			0
		Install ceiling fan enclosure		Each			0
	7.6	Install new telephone cable (single pair)		Each			0
	7.7	Install new telephone jack		Each			0
	7.8	Install new circuit breaker (specify type and capacity)	20Amp-2P-mch	Each	10	13.00	130
	7.9	Install new circuit breaker panel (specify number of breakers and capacity)	600*15V TPN 12 Way with 200 Amps -3P-corner	Each	5	1170.00	
	7.10	Install new isolation switch (specify type and capacity)		Each			5850
	7.11	Install new mains transformer (specify type and capacity)		Each			0
	7.12	Install new mains cabling (specify type and size)					0
	7.13	Install new electrical generator with changeover switch (specify make, model, and capacity)		Each			0
	7.14	Install new fuel tank for generator (with capacity to operate generator for 72 hours continuously)		Each			0
	7.15	Install new exterior security lighting (specify type and size)	on buildings	Each			0
		Install new exterior security lighting (specify type and size)	on perimeter wall	Each			0
	7.16	Other (Describe in the space below Use Bid Item 10 if necessary)		Indicate Unit of Measure Below			0
- MECHANICAL SYSTEMS	ITEM	DESCRIPTION	SIZE	UNIT OF MEASURE	QUANTITY	UNIT PRICE (\$ US)	ITEM COST (\$ US)
	8.1	Install new window air conditioning unit (specify number of watts/amps)		Each			0

CPA CONTRUCTION PROJECT BID SHEET

Estimated BID PRICE:	62344

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C- WING
Building

CPA CONSTRUCTION PROJECT BID SHEET

PA PROJECT INFORMATION (To be completed by the CPA Action Officer)							
PA PROJECT NUMBER:							
PA PROJECT TITLE: C -Wing Built							
3D ITEMS							
- PERIMETER SECURITY	ITEM	DESCRIPTION	SIZE	UNIT OF MEASURE	QUANTITY	UNIT PRICE (\$ US)	ITEM COST (\$ US)
	1.1	Repair perimeter wall (concrete or brick construction)		SM			
	1.2	Construct new perimeter wall (concrete or brick construction)		SM			0
		Construct Precast concrete perimeter wall		SM			0
	1.3	Repair perimeter fence (steel)		SM			0
	1.4	Construct new perimeter wall (steel)		SM			0
		Construct new steel chain link fence	1 meters high	LM	178	110.00	19580
		Install steel dig plates	meter high	LM	178	28.00	4984
	1.5	Repair entry/exit gate		Each			0
	1.6	Install new entry/exit gate		Each	6	650.00	3900
		Vehicle "Sally Port"		Each			0
		Man "Sally Port"		Each			0
	1.7	Install razor wire on existing fence or wall		LM			0
	1.8	Prepare surface and paint existing gates or fences with 1 coat primer and 2 coats of paint		SM			0
		Prepare surface and paint existing perimeter wall with 2 coats water based paint (latex)		SM			0
	1.10	Other (Describe in the space below. Use Bid Item 10 if necessary)		Indicate Unit of Measure Below			0
		Complete structural concrete guard tower with steel roofing		Each			0
- SITEWORK	ITEM	DESCRIPTION	SIZE	UNIT OF MEASURE	QUANTITY	UNIT PRICE (\$ US)	ITEM COST (\$ US)
	1	Remove and dispose off site all trash and debris		SM			0
	2.2	Demolish unsafe structures and dispose of all debris		LS			0
	2.3	Grading and leveling of ground (to include removing protruding objects from ground)		SM			0
	2.4	Repair asphalt pavements or walkways		SM			0
	2.5	Replace asphalt pavements or walkways		SM			0
	2.6	Repair concrete pavements or walkways		SM			0
	2.7	Replace concrete pavements or walkways		SM			0
	2.8	Repair other type of pavements or walkways		SM			0
	2.9	Other (Describe in the space below. Use Bid Item 10 if necessary)		Indicate Unit of Measure Below			0
		Construct concrete entry steps		Each			0
		Construct concrete entry ramp		Each			0
3 - FLOOR SYSTEMS	ITEM	DESCRIPTION	SIZE	UNIT OF MEASURE	QUANTITY	UNIT PRICE (\$ US)	ITEM COST (\$ US)
	3.1	Pressure wash and clean existing floors		SM			0
	3.2	Remove and dispose damaged floor coverings		SM	996	1.00	996

CPA CONSTRUCTION PROJECT BID S@ET

	3.3	Install new floor coverings		SM	696	19.00	18924
	3.4	Repair structurally damaged floor slabs		SM			0
	3.5	Install new reinforced concrete floor slab (specify thickness in bid)	150mm thick	CM	6.6	117.00	760.5
	3.6	Other (Describe in the space below. Use Bid Item 10 if necessary)		Indicate Unit of Measure Below			0
		Repair stairs		SM			0
		Install stairway railing		LM			0
4 - WALL & CEILING SYSTEMS	ITEM	DESCRIPTION	SIZE	UNIT OF MEASURE	QUANTITY	UNIT PRICE (\$ US)	ITEM COST (\$ US)
	4.1	Remove damaged plaster from walls or ceilings and repair with mortar and/or gypsum plaster as required		SM			0
	4.2	Prepare wall or ceiling surface, apply 1 coat primer/sealer and 2 coats latex (water based) paint		SM	3100	12.00	37200
	4.3	Prepare wall or ceiling surface, apply 1 coat primer/sealer and 2 coats oil based paint		SM			0
	4.4	Demolish unsound walls /ceilings and dispose of all debris		SM			0
	4.5	Build new masonry wall with mortar/plaster finish		SM	130	46.00	5980
	4.6	Remove damaged ceramic tile wall covering and install new tiles		SM			0
	4.7	Other (Describe in the space below. Use Bid Item 10 if necessary)		Indicate Unit of Measure Below			0
		Fill in wall openings		SM			0
		Install suspended ceiling		SM			0
		Remove suspended ceiling		SM			0
5 - ROOF SYSTEMS	ITEM	DESCRIPTION	SIZE	UNIT OF MEASURE	QUANTITY	UNIT PRICE (\$ US)	ITEM COST (\$ US)
	5.1	Reseal joints around roof tiles		SM			0
	5.2	Replace and seal damaged or missing roof tiles		SM			0
	5.3	Repair parapet walls, fascias, or eaves		SM			0
	5.4	Install new steel roof panels		SM			0
	5.5	Clear roof drain and downspout		Each			0
	5.6	Install new roof drain		Each			0
	5.7	Construct new concrete roof		CM	9	200.00	1800
	5.8	Roofing including sand, sealer, and stone tiles		SM	42.5	23.00	977.5
	5.7	Install new downspout		Each	9	90.00	810
	5.8	Other (Describe in the space below. Use Bid Item 10 if necessary)		Indicate Unit of Measure Below			
- DOORS & WINDOWS	ITEM	DESCRIPTION	SIZE	UNIT OF MEASURE	QUANTITY	UNIT PRICE (\$ US)	ITEM COST (\$ US)
	6.1	Install new wooden hollow-core door (specify size)		Each			0
	6.2	Install new wooden door frame (specify size)		Each			0
	6.3	Install new steel door (specify size)		Each			0
		Steel double door		Each			0
	6.4	High security steel bars		Each	25	175.00	4375
		Install new steel door frame (specify size)	2030mmX915mm(ASTM A36 MS	Each	25	82.00	2050
		Steel double door frame		Each			0

CPA CONTRUCTION PROJECT BID SHEET

6.5	Install new deadbolt lock and furnish 3 sets of keys	Each			0
	Lock set for high security steel bars door	Each	25	65.00	1625
	Paint existing door (1 coat primer + 2 coats of paint)	SM			0
6.6	Install other type of door (specify size and type in bid)	Each			0
	Bathroom stall door	Each			0
6.7	Remove broken window glass and replace with new glass in existing frame	SM			0
6.8	Prepare rough opening in wall and install new window frame and glass (specify size in bid)	Each			0
	Frame only	Each	47	29.00	1353
6.9	Install steel security bars (burglar bars) on window	Each			0
	High security steel bars	Each	47	60.00	2726
6.10	Clean existing windows	SM			0
6.11	Paint existing window frames	EA			0
6.12	Other (Describe in the space below. Use Bid Item 10 if necessary)	Indicate Unit of Measure Below			0

7 - ELECTRICAL SYSTEMS	ITEM	DESCRIPTION	SIZE	UNIT OF MEASURE	QUANTITY	UNIT PRICE (\$ US)	ITEM COST (\$ US)
	7.1	Install new surface-mounted electrical wiring (specify wire type & diameter)		LM			0
	7.2	Install new electrical outlet		Each	3	20.00	60
	7.3	Install new wall switch		Each	30	18.00	548
	7.4	Install new fluorescent light fixture		Each			0
		Install new bulkhead vandal proof lights		Each	74	234.00	17316
		Install nightlights		Each	74	41.00	3034
	7.5	Install new ceiling fan		Each	38	46.00	1748
		Install ceiling fan enclosure		Each	38	110.00	4180
	7.6	Install new telephone cable (single pair)		Each			0
	7.7	Install new telephone jack and/or alarm jack		Each	2	17.00	34
	7.8	Install new circuit breaker (specify type and capacity)	20Amps-2P-mcb	Each	6	13.00	78
		Install new circuit breaker panel (specify number of breakers and capacity)	600/415V TPN 12 Way with 200 Amps-3P-corner	Each	1	1170.00	1170
	7.10	Install new isolation switch (specify type and capacity)		Each	1	292.00	292
	7.11	Install new mains transformer (specify type and capacity)		Each			0
	7.12	Install new mains cabling (specify type and size)		LM			0
	7.13	Install new electrical generator with changeover switch (specify make, model, and capacity)		Each			0
	7.14	Install new fuel tank for generator (with capacity to operate generator for 72 hours continuously)		Each			0
	7.15	Install new exterior security lighting (specify type and size)	on buildings	Each			0
		Install new exterior security lighting (specify type and size)	on perimeter wall	Each			0
	7.16	Other (Describe in the space below. Use Bid Item 10 if necessary)		Indicate Unit of Measure Below			0

8 - MECHANICAL SYSTEMS	ITEM	DESCRIPTION	SIZE	UNIT OF MEASURE	QUANTITY	UNIT PRICE (\$ US)	ITEM COST (\$ US)
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CPA CONSTRUCTION PROJECT BID SHEET

	8.1	Install new window air conditioning unit (specify number of watts/amps)		Each			0
	8.2	Install new split air conditioning unit (specify number of tons)		Each			0
	8.3	Install new exhaust fan and ductwork		LM			0
	8.4	Install new air supply ductwork		LM			0
	8.5	Install new air exhaust ductwork		LM			0
	8.6	Other (Describe in the space below. Use Bid Item 10 if necessary)		Indicate Unit of Measure Below			0
9 - SANITARY & WATER SYSTEMS	ITEM	DESCRIPTION	SIZE	UNIT OF MEASURE	QUANTITY	UNIT PRICE (\$ US)	ITEM COST (\$ US)
	9.1	Install new Eastern style toilet		Each	19	93.00	1767
	9.2	Install new Western style toilet		Each			0
	9.3	Test and clean sanitary drain pipes		Each			0
	9.4	Install new sanitary drain pipes (specify diameter and type)	6 inch UPVC	LM	108	14.50	1566
	9.5	Clean and repair existing septic tanks (to include new locking hatch covers)		Each			0
	9.6	Install new septic tank (to include locking hatch covers)		Each			0
		Remove existing septic tanks and manholes		Each			0
	9.7	Install new porcelain sink with shut-off valves		Each	1	145.00	145
	9.7a	Install water tap with floor drain		Each	18	234.00	4212
	9.8	Install new water piping (specify size and type i.e. PVC, steel, copper...)		LM			0
	9.9	Install new main shut-off valve	50mm	Each	1	40.00	40
	9.10	Install backflow prevention valve	50mm	Each	1	85.00	85
	9.11	Install new plastic water tanks		Each	3	414.00	1242
	9.12	Other (Describe in the space below. Use Bid Item 10 if necessary)		Indicate Unit of Measure Below			0
		Install shower unit		Each			0
		Water pump		Each	3	170.00	510
10 - OTHER BID ITEMS	ITEM	DESCRIPTION	SIZE	UNIT OF MEASURE	QUANTITY	UNIT PRICE (\$ US)	ITEM COST (\$ US)
	10.1	Provide armed security personnel 24 hours per day during the entire duration of the contract		DAYS			0
	10.2	Replace kitchen table/shelf		Each			0
	10.3						0
	10.4						0
	10.5						0
	10.6						0
	10.7						0
	10.8						0
	10.9						0
	10.10						0
	10.11						0
	10.12						0
	10.13						0
	10.14						0

CPA CONSTRUCTION PROJECT BID SHEET

	10.15	C
Estimated BID PRICE:	146178	

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10

A WING

B WING

PA PROJECT INFORMATION (To be completed by the CPA Action Officer)							
PA PROJECT TITLE			A - Wing and B -Wing Buildings				
3D ITEMS							
- PERIMETER SECURITY	ITEM	DESCRIPTION	SIZE	UNIT OF MEASURE	QUANTITY	UNIT PRICE	ITEM COST (\$ US)
	1.1	Repair perimeter wall (concrete or brick construction)		SM			0
		Construct new perimeter wall (concrete or brick construction)		SM			
		Construct Precast concrete perimeter wall		SM			
	1.3	Repair perimeter fence (steel)		SM			
	1.4	Construct new perimeter wall (steel)		SM			0
		Construct new steel chain link fence 1.3 meters high		SM			0
		Install steel dig plates 1 meter high		LM			0
		Repair entry/exit gate		Each			0
	1.6	Install new entry/exit gate		Each			0
		Vehicle "Sally Port"		Each			0
		Man "Sally Port"		Each			0
	1.7	wall		LM			
	1.8	Prepare surface and paint existing gates or fences with 1 coat primer and 2 coats oil paint		SM			0
	1.9	Prepare surface and paint existing perimeter wall with 2 coats water based paint (latex)		SM			0
	1.10	Other (Describe in the space below. Use Bid Item 10 if necessary)		Indicate Unit of			0
		Complete structural concrete guard					
- SITEWORK	ITEM	DESCRIPTION	SIZE	UNIT OF MEASURE	QUANTITY	UNIT PRICE (\$ US)	ITEM COST (\$ US)
				SM			
	2.2	Demolish unsafe structures and dispose of all debris		LS			0
	2.3	Grading and leveling of ground (to include removing protruding objects from ground)		SM			0
	2.4	Repair asphalt pavements or walkways		SM			0
	2.5	walkways		SM			0
	2.6	Repair concrete pavements or walkways		SM			0
	2.7			SM			0
	2.8	Repair other type of pavements or walkways		SM			0
	2.9	Other (Describe in the space below. Use Bid Item 10 if necessary)		Indicate Unit of Measure Below			
		Construct concrete entry steps		Each	6		
		Construct concrete entry steps		Each			
			SIZE	MEASURE	QUANTITY	US)	0

CPA CONTRUCTION PROJECT BID SHEET

		Paint existing door (1 coat primer + 2 coats oil paint)		SM			0
6.6		Install other type of door (specify size and type in bid)		Each			0
		Bathroom stall door		Each			0
6.7		Remove broken window glass and replace with new glass in existing frame		SM			0
6.8		Prepare rough opening in wall and install new window frame and glass (specify size in bid)		Each			0
6		Frame only		Each	240	28.00	6960
6.9		Install steel security bars (burglar bars) on window		Each			0
		High security steel bars		Each	240	56.00	13440
6.10		Clean existing windows		SM			0
6.11		Paint existing window frames		EA			0
6.12		Other (Describe in the space below. Use Bid Item 10 if necessary)		Indicate Unit of Measure Below			0
0							
- ELECTRICAL SYSTEMS							
	ITEM	DESCRIPTION	SIZE	UNIT OF MEASURE	QUANTITY	UNIT PRICE (\$ US)	ITEM COST (\$ US)
	7.1	Install new surface-mounted electrical wiring (specify wire type & diameter)		LM			0
	7.2	Install new electrical outlet		Each	24	20.00	480
	7.3	Install new wall switch		Each	48	18.00	864
	7.4	Install new fluorescent light fixture		Each			0
		Install new bulkhead vandal proof lights		Each	112	234.00	26208
		Install highlight lights		Each	112	40.00	4512
	7.5	Install new ceiling fan		Each	72	4600	33120
				Each	72	110.00	7920
	7.6	pan					0
	7.7	alarm jack			16	17.00	272
	7.8	Install new circuit breaker (specify type and capacity)	20 Amps-3P-mcb	Each	24	13.00	312
	7.9	Install new circuit breaker panel (specify number of breakers and capacity)	800/415V 1PN 12 Way with 200 Amps-3P- Comer	Each	8		
	7.10	Install new isolation switch (specify type and capacity)	100 Amps-3P mcb	Each			
		Install new mains transformer (specify type and capacity)		Each			
	7.12	Install new mains cabling (specify type and size)		LM			0
	7.13	Install new electrical generator with changeover switch (specify make, model, and capacity)		Each			0
	7.14	Install new fuel tank for generator (with capacity to operate generator for 72 hours continuously)		Each			0
	7.15	Install new exterior security lighting (specify type and size)	on buildings	Each			0
		(specify type and size)	on perimeter wall	Each			0
	7.16	Other (Describe in the space below. Use Bid Item 10 if necessary)		Indicate Unit of Measure Below			0
0							
0							

CPA CONSTRUCTION PROJECT BID SHEET

	8.2	Install new split air conditioning unit (specify number of tons)		Each			0
	8.3	Install new exhaust fan and ductwork		LM			0
	8.4	Install new air supply ductwork		LM			0
	8.5	Install new air exhaust ductwork		LM			0
	8.6	Other (Describe in the space below Use Bid Item 10 if necessary)		Indicate Unit of Measure Below			0
0							
SANITARY & WATER SYSTEMS	ITEM	DESCRIPTION	SIZE	UNIT OF MEASURE	QUANTITY	UNIT PRICE (\$ US)	ITEM COST (\$ US)
	9.1	Install new Eastern style toilet		Each	88	93.00	6952
	9.2	Install new Western style toilet		Each			0
	9.3	Test and clean sanitary drain pipes		Each			0
	9.4	Install new sanitary drain pipes (specify diameter and type)	6 inch UPVC	LM	192	14.50	2784
	9.5	Clean and repair existing septic tanks (to include new locking hatch covers)		Each			0
	9.6	Install new septic tank (to include locking hatch covers)		Each			0
	9.7	Remove existing septic tanks and manholes		Each			0
	9.7	Install new porcelain sink with shut-off valves		Each			0
	9.7a	Install water tap with floor drain		Each	64	234.00	14976
	9.8	Install new water piping (specify size and type i.e. PVC, steel, copper)		LM			0
	9.9	Install new main shut-off valve	50mm	Each	8	40.00	320
	9.10	Install backflow prevention valve	50mm	Each	8	85.00	680
	9.11	Install new plastic water tanks	Upto 500 liter	Each	8	414.00	3312
	9.12	Other (Describe in the space below Use Bid Item 10 if necessary)		Indicate Unit of Measure Below			0
		Install shower unit		Each			0
		Water pump		Each	8	170.00	1360
10 - OTHER BID ITEMS	ITEM	DESCRIPTION	SIZE	UNIT OF MEASURE	QUANTITY	UNIT PRICE (\$ US)	ITEM COST (\$ US)
		Provide armed security personnel 24 hours per day during the entire		DAYS			0
	10.2	Replace kitchen table/shelf		Each			0
	10.3						0
	10.4						0
	10.5						0
	10.6						0
	10.7						0
	10.8						0
	10.9						0
	10.10						0
	10.11						0
	10.12						0
	10.13						0
	10.14						0
	10.15						0

CPA CONSTRUCTION PROJECT BID SHEET

Estimated BID PRICE:	264400

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11

Kitchen
&
Recreation
Building;

CPA CONSTRUCTION PROJECT BID SHEET

PA PROJECT INFORMATION (To be completed by the CPA Action Officer)							
PA PROJECT NUMBER							
PA PROJECT TITLE				Kitchen and			
BID ITEMS							
1 - PERIMETER SECURITY	ITEM	DESCRIPTION	SIZE	UNIT OF		UNIT PRICE	ITEM COST
	1.1	Repair perimeter wall (concrete or brick construction)		SM			0
	1.2	Construct new perimeter wall (concrete or brick construction)		SM			0
		Construct Precast concrete perimeter wall		SM			0
	1.3	Repair perimeter fence (steel)		SM			0
	1.4	Construct new perimeter wall (steel)		SM			0
		Construct new steel chain link fence	3 meters high	SM			0
		Install steel dig plates	1 meter high	LM			0
	1.5	Repair entry/exit gate		Each			0
	1.6	Install new entry/exit gate		Each			0
		Vehicle "Sally Port"		Each			0
		Man "Sally Port"		Each			0
	1.7	Install razor wire on existing fence or wall		LM			0
	1.8	Prepare surface and paint existing gates or fences with 1 coat primer and 2 coats oil paint		SM			0
	1.9	Prepare surface and paint existing perimeter wall with 2 coats water based paint (latex)		SM			0
	1.10	Other (Describe in the space below. Use Bid Item 10 if necessary)		Indicate Unit of Measure Below			0
		Complete structural concrete guard tower with steel roofing		Each			0
2 - SITEWORK	ITEM	DESCRIPTION	SIZE	UNIT OF MEASURE	QUANTITY	UNIT PRICE (\$ US)	ITEM COST (\$ US)
	2.1	Remove and dispose off site all trash and debris		SM			0
	2.2	Demolish unsafe structures and dispose of all debris		LS			0
	2.3	Grading and leveling of ground (to include removing protruding objects from ground)		SM			0
	2.4	Repair asphalt pavements or walkways		SM			0
	2.5	Replace asphalt pavements or walkways		SM			0
	2.6	Repair concrete pavements or walkways		SM			0
	2.7	Replace concrete pavements or walkways		SM			0
	2.8	Repair other type of pavements or walkways		SM			0
	2.9	(Describe in the space below. Use Bid Item 10 if necessary)		Indicate Unit of Measure Below			0
		Construct concrete entry steps		Each	3	165.00	495
		Construct concrete entry ramp		Each			0
3 - FLOOR SYSTEMS	ITEM	DESCRIPTION	SIZE	UNIT OF MEASURE	QUANTITY	UNIT PRICE (\$ US)	ITEM COST (\$ US)
	3.1	Pressure wash and clean existing floors		SM	575	1.00	575
	3.2	Remove and dispose damaged floor coverings		SM	437	1.00	437

CPA CONSTRUCTION PROJECT BID SHEET

								8303
				SM				0
				SM				0
				SM				0
		Install stairway railing		LM				0
								0
ii - WALL & CEILING SYSTEMS								
	ITEM	DESCRIPTION	SIZE	UNIT OF MEASURE	QUANTITY	UNIT PRICE (\$ US)	(\$)	ITEM COST (\$ US)
	4.1	Remove damaged plaster from walls or ceilings and repair with mortar and/or gypsum plaster as required		SM				0
	4.2	Prepare wall or ceiling surface, apply 1 coat primer/sealer and 2 coats latex (water based) paint		SM	521	12.00		6252
	4.3	Prepare wall or ceiling surface, apply 1 coat primer/sealer and 2 coats oil based paint		SM				0
	4.4	dispose of all debris		SM	9			0
	4.5	Build new masonry wall with mortar/plaster finish		SM	19	46.00		874
	4.6	Remove damaged ceramic tile wall covering and install new tiles		SM				0
				SM				0
				SM				0
				SM	437	3.00		0
iii - ROOF SYSTEMS								
	ITEM	DESCRIPTION	SIZE	UNIT OF MEASURE	QUANTITY	UNIT PRICE (\$ US)	(\$)	ITEM COST (\$ US)
	5.2	miss						0
	5.3	Repair parapet walls, fascia, or eaves		SM				0
	5.4	Install new steel roof panels		SM				0
	5.5	Clear roof drain and downspout-		Each				0
	5.6	Install new roof drain		Each				0
	5.7	Install new downspout		Each	6	90.00		540
	5.8	Other (Describe in the space below Use Bid Item 10 if necessary)		Indicate Unit of Measure Below				0
				Each				0
	6.2	(specify size)		Each				0
	6.3	Install new steel door (specify size)	2030mmX915mm (ASTM)	Each				0
		Steel double door		Each				0
		right eaduity		Each				0
		Install new steel door frame (specify	2030mmX915mm (ASTM)	Each	8	82.00		656
				Each				0
	6.5	sets of keys		Each	6	20.00		120

CPA CONTRUCTION PROJECT BID SHEET

		Lock set for high security steel bars door		Each			0
		Paint existing door (1 coat primer + 2 coats oil paint)					0
	6.6	Install other type of door (specify size and type in bid)		Each			0
		Bathroom stall door		Each	5	65.00	325
	6.7	Remove broken window glass and replace with new glass in existing frame		SM			0
	6.8	Prepare rough opening in wall and install new window frame and glass size in bid)		Each			0
		Frame only		Each	39	60.00	2340
	6.9	Install steel security bars (burglar bars) on window		Each			0
		High security steel bars			38	5800	2262
	6.10	Clean existing windows		SM			0
	6.11	Paint existing window frames		EA			0
	6.12	Other (Describe in the space below Use Bid Item 10 if necessary)		Indicate Unit of Measure Below			0
0							
7 - ELECTRICAL SYSTEMS	ITEM	DESCRIPTION	SIZE	UNIT OF MEASURE	QUANTITY	UNIT PRICE (\$ US)	ITEM COST (\$ US)
	7.1	Install new surface-mounted electrical wiring (specify wire type & diameter)		LM			0
	7.2	Install new electrical outlet		Each	20	20.00	400
	7.3	Install new wall switch		Each	14	18.00	252
	7.4	Install new fluorescent light fixture		Each			0
		Install new bulkhead vandalproof lights		Each	38	234.00	8892
		Install nightlights		Each	38	41.00	1558
	7.5	Install new ceiling fan		Each	21	46.00	966
		Install ceiling fan enclosure		Each	21	110.00	2310
	7.6	Install new telephone cable (single pair)		Each			0
	7.7	Install new telephone jack and/or alarm jack		Each	2	17.00	34
	7.8	Install new circuit breaker (specify type and capacity)	20 Amps-2P-mcb	Each	7	13.00	91
	7.9	Install new circuit breaker panel (specify number of breakers and capacity)	800/415V TPN 12 Way with 200 Amps-3P-comer	Each	1	1170.00	1170
	7.10	Install new isolation switch (specify type and capacity)		Each	1	2000	2000
	7.11	Install new mains transformer (specify type and capacity)		Each			0
	7.12	Install new mains cabling (specify type and size)		LM			0
	7.13	Install new electrical generator with changeover switch (specify make, model, and capacity)		Each			0
	7.14	Install new fuel tank for generator (with capacity to operate generator for 72 hours continuously)					0
	7.15	Install new exterior security lighting (specify type and size)					0
		Install new exterior security lighting					0
0							
8 - MECHANICAL SYSTEMS	ITEM	DESCRIPTION	SIZE	UNIT OF MEASURE	QUANTITY	UNIT PRICE (\$ US)	ITEM COST (\$ US)
	8.1	Install new window air conditioning unit (specify number of watts/amps)		Each			0

CPA CONSTRUCTION PROJECT BID SHEET

	8.2	Install new split air conditioning unit (specify number of tons)		Each				0
	8.3	Install new exhaust fan and ductwork		LM				0
	8.4	Install new air supply ductwork		LM				0
	8.5	Install new air exhaust ductwork		LM				0
	8.6	Other (Describe in the space below Use Bid Item 10 if necessary)		Indicate Unit of Measure Below				0
0								
SANITARY & WATER SYSTEMS	ITEM	DESCRIPTION	SIZE	UNIT OF MEASURE	QUANTITY	UNIT PRICE (\$ US)	(\$	ITEM COST (\$ US)
	9.1	Install new Eastern style toilet		Each	5	9300		465
	9.2	Install new Western style toilet		Each				0
	9.3	Test and clean sanitary drain pipes		Each	7	1300		91
	9.4	Install new sanitary drain pipes (specify diameter and type)	6 inch UPVC	LM	3	14.50		43.5
	9.5	Clean and repair existing septic tanks (to include new locking hatch covers)		Each				0
	9.6	Install new septic tank (to include locking hatch covers)		Each				0
	9.7	Remove existing septic tanks and manholes		Each				0
	9.7	Install new porcelain sink with shut-off valves		Each	5	145.00		725
	9.8	Install new water piping (specify size and type i.e. PVC, steel, copper...)		LM				0
	9.9	Install new main shut-off valve	50mm	Each	1	40.00		40
	9.10	Install backflow prevention valve	50mm	Each	1	85.00		85
	9.11	Install new plastic water tanks	Upto 500 liter	Each	1	414.00		414
	9.12	Other (Describe in the space below. Use Bid Item 10 if necessary)		Indicate Unit of Measure Below				0
		Install shower unit		Each				0
		Water pump		Each		17000		170
170								
0 - OTHER BID ITEMS	ITEM	DESCRIPTION	SIZE	UNIT OF MEASURE	QUANTITY	UNIT PRICE (\$ US)	(\$	ITEM COST (\$ US)
	10.1	Provide armed security personnel 24 hours per day during the entire duration of the contract		DAYS				0
	10.2	Replace kitchen table/shelf		CM	7	150.00		1050
	10.3							0
	10.4							0
	10.5							0
	10.6							0
	10.7							0
	10.8							0
	10.9							0
	10.10							0
	10.11							0
	10.12							0
	10.13							0
	10.14							0
	10.15							0

Estimated BID PRICE	45710.5

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12

Generator
Transformer
Water Tank
Building

CPA CONSTRUCTION PROJECT BID SHEET

CPA PROJECT INFORMATION (To be completed by the CPA Action Officer)

CPA PROJECT NUMBER: _____

CPA PROJECT TITLE: **Generator, Transformer, and Water Tank Building**

BID ITEMS

1 - PERIMETER SECURITY	ITEM	DESCRIPTION	SIZE	UNIT OF MEASURE	QUANTITY	UNIT PRICE (\$ US)	ITEM COST (\$ US)
	1.1	Repair perimeter wall (concrete or brick construction)		SM			0
	1.2	Construct new perimeter wall (concrete or brick construction)		SM			0
		Construct Precast concrete perimeter wall		SM			0
	1.3	Repair perimeter fence (steel)		SM			0
	1.4	Construct new perimeter wall (steel)		SM			0
		Construct new steel chain link fence	3 meters high	SM			0
		Install steel dig plates	1 meter high	LM			0
	1.5	Repair entry/exit gate		Each			0
	1.6	Install new entry/exit gate		Each			0
		Vehicle "Sally Port"		Each			0
		Man "Sally Port"		Each			0
	1.7	Install razor wire on existing fence or wall		LM			0
	1.8	Prepare surface and paint existing gates or fences with 1 coat primer and 2 coats oil paint		SM			0
	1.9	Prepare surface and paint existing perimeter wall with 2 coats water based paint (latex)		SM			0
	1.10	Other (Describe in the space below. Use Bid Item 10 if necessary)		Indicate Unit of Measure Below			0
		Complete structural concrete guard lower with steel roofing		Each			0
2 - SITEWORK	ITEM	DESCRIPTION	SIZE	UNIT OF MEASURE	QUANTITY	UNIT PRICE (\$ US)	ITEM COST (\$ US)
	2.1	Remove and dispose off site all trash and debris		SM			0
	2.2	Demolish unsafe structures and dispose of all debris		LS			0
	2.3	Grading and leveling of ground (to include removing protruding objects from ground)	+ —	SM			0
	2.4	Repair asphalt pavements or walkways		SM			0
	2.5	Replace asphalt pavements or walkways		SM			0
	2.6	Repair concrete pavements or walkways		SM			0
	2.7	Replace concrete pavements or walkways		SM			0
	2.8	Repair other type of pavements or walkways		SM			0
	2.9	Other (Describe in the space below. Use Bid Item 10 if necessary)		Indicate Unit of Measure Below			0
		Construct concrete entry steps		Each			-
		Construct concrete entry ramp		Each	3	460.00	1380
3 - FLOOR SYSTEMS	ITEM	DESCRIPTION	SIZE	UNIT OF MEASURE	QUANTITY	UNIT PRICE (\$ US)	ITEM COST (\$ US)
	3.1	Floors		SM			
	3.2	Remove and dispose damaged floor coverings		SM			

CPA CONSTRUCTION PROJECT BID SHEET

		Paint existing door (1 coat primer + 2 coats oil paint)		SM				0
	6.6	Install other type of door (specify size and type in bid)		Each				0
		Bathroom stall door		Each				0
	6.7	Remove broken window glass and replace with new glass in existing frame		SM				0
	6.8	Prepare rough opening in wall and install new window frame and glass (specify size in bid)		Each	4	48.00		184
		Frame only		Each				0
	6.9	Install steel security bars (burglar bars) on window		Each	4	28.00		116
		High security steel bars		Each				0
	6.10	Clean existing windows		SM				0
	6.11	Paint existing window frames		EA				0
	6.12	Other (Describe in the space below. Use Bid Item 10 if necessary)		Indicate Unit of Measure Below				0
0								
7 - ELECTRICAL SYSTEMS	ITEM	DESCRIPTION	SIZE	UNIT OF MEASURE	QUANTITY	UNIT PRICE (\$ US)	(\$	ITEM COST (\$ US)
	7.1	Install new surface-mounted electrical wiring (specify wire type & diameter)		LM			L	0
	7.2	Install new electrical outlet		Each	9	20.00		180
	7.3	Install new wall switch		Each	8	18.00		108
	7.4	Install new fluorescent light fixture		Each	9	48.00		414
		Install nightlights		Each				0
	7.5	Install new ceiling fan		Each	6	46.00		276
	7.6	Install new telephone cable (single pair)		Each				0
	7.7	Install new telephone jack and/or alarm jack		Each	2	17.00		34
	7.8	Install new circuit breaker (specify type and capacity)	20Amps-2P-mcb	Each	4	13.00		52
	7.9	Install new circuit breaker panel (specify number of breakers and capacity)	600/415 TPN 12 Way with 200 Amps-3P-Corner	Each	1	1170.00		1170
	7.10	Install new isolation switch (specify type and capacity)	100 Amps-3P-mcb	Each	1	202.00		202
	7.11	Install new mains transformer (specify type and capacity)		Each				0
	7.12	Install new mains cabling (specify type and size)		LM				0
	7.13	Install new electrical generator with changeover switch (specify make, model, and capacity)		Each				0
	7.14	Install new fuel tank for generator (with capacity to operate generator for 72 hours continuously)		Each				0
	7.15	Install new exterior security lighting (specify type and size)	on buildings	Each				0
	7.16	Install new exterior security lighting (specify type and size)	on perimeter wall	Each				0
		Other (Describe in the space below. Use Bid Item 10 if necessary)		Indicate Unit of Measure Below				0
0								
8 - MECHANICAL SYSTEMS	ITEM	DESCRIPTION	SIZE	UNIT OF MEASURE	QUANTITY	UNIT PRICE (\$ US)	(\$	ITEM COST (\$ US)
	8.1	Install new window air conditioning unit (specify number of watts/amps)		Each				0
	8.2	Install new split air conditioning unit (specify number of tons)		Each				0
	8.3	Install new exhaust fan and ductwork		LM				0
				LM				0

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		DESCRIPTION	SIZE	UNIT OF MEASURE	QUANTITY	UNIT PRICE (\$ US)	ITEM COST (\$ US)
	8.5	Install new air exhaust ductwork		LM			0
	8.6	Other (Describe in the space below. Use Bid Item 10 if necessary)		Indicate Unit of Measure Below			0
SANITARY & WATER SYSTEMS	ITEM	DESCRIPTION	SIZE	UNIT OF MEASURE	QUANTITY	UNIT PRICE (\$ US)	ITEM COST (\$ US)
	9.1	Install new Eastern style toilet		Each			0
	9.2	Install new Western style toilet		Each			0
	9.4	Install new sanitary drain pipes (specify diameter and type)	6 inch UPVC	LM	6	14.50	87
	9.5	Clean and repair existing septic tanks (to include new locking hatch covers)		Each			0
	9.6	Install new septic tank (to include locking hatch covers)		Each			0
	9.7	Remove existing septic tanks and manholes		Each			0
	9.7	Install new porcelain sink with shut-off valves		Each			0
	9.8	Install new water piping (specify size and type i.e. PVC, steel, copper)		LM			0
	9.9	Install new main shut-off valve	50mm	Each	1	40.00	40
	9.10	Install backflow prevention valve	50mm	Each	1	85.00	85
	9.11	Install new plastic water tanks	Upto 500 liter	Each	2	414.00	828
	9.12	Other (Describe in the space below. Use Bid Item 10 if necessary)		Indicate Unit of Measure Below			0
		Install shower unit		Each			0
		Water pump		Each			0
10 - OTHER BID ITEMS	ITEM	DESCRIPTION	SIZE	UNIT OF MEASURE	QUANTITY	UNIT PRICE (\$ US)	ITEM COST (\$ US)
	10.1	Provide armed security personnel 24 hours per day during the entire duration of the contract		DAYS			0
	10.2	Replace kitchen table/shelf		Each			0
	10.3						0
	10.4						0
	10.6						0
	10.7						0
	10.8						0
	10.9						0
	10.10						0
	10.11						0
	10.12						0
	10.13						0
	10.14						0
Estimated BID PRICE:		11999					

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Guard
House

CPA CONSTRUCTION PROJECT BID SHEET

PROJECT TITLE:		Guard Hous					
BID ITEMS							
PERIMETER SECURITY	ITEM	DESCRIPTION	SIZE	UNIT OF MEASURE	QUANTITY	UNIT PRICE (\$ US)	ITEM COST (\$ US)
				SM			0
	1 2	Construct new perimeter wall (concrete or brick construction)		SM			0
		Construct Precast concrete perimeter wall		SM			0
	1 3	(Repair)perimeter fence (steel)		SM			0
	1 4	Construct new perimeter wall (steel)		SM			0
		Construct new steel chain link fence	3 meters high	SM			0
		Install steel dig plates	1 meter high	LM			0
	1 5	Repair entry/exit gate		Each			0
	1 6	Install new entry/exit gate		Each			0
		Vehicle "Sally Port"		Each			0
		Man "Sally Port"		Each			0
	1 7	Install razor wire on existing fence or wall		LM			0
	1 8	Prepare surface and paint existing metal or fences with 1 coat primer and 2 coats oil paint		SM			0
	1 9	Prepare surface and paint existing perimeter wall with 2 coats water based paint (latex)		SM			0
	1 10	Other (Describe in the space below. Use Bid Item 10 if necessary)		Indicate Unit of Measure Below			0
		Complete structural concrete guard tower with steel roofing		Each			0
SITWORK	ITEM	DESCRIPTION	SIZE	UNIT OF MEASURE	QUANTITY	UNIT PRICE (\$ US)	ITEM COST (\$ US)
	2 1	Remove and dispose off site all trash and debris		SM			0
	2 2	Demolish unsafe structures and dispose of all debris		LS			0
	2 3	Grading and leveling of ground (to include removing protruding objects from ground)		SM			0
	2 4	Repair asphalt pavements or walkways		SM			0
	2 5	Replace asphalt pavements or walkways		SM			0
	2 6	Repair concrete pavements or walkways		SM			0
	2 7	Replace concrete pavements or walkways		SM			0
	2 8	Repair other type of pavements or walkways		SM			0
	2 9	Other (Describe in the space below. Use Bid Item 10 if necessary)		Indicate Unit of Measure Below			0
		Construct concrete entry steps		Each			0
		Construct concrete entry ramp		Each			0
3	ITEM	DESCRIPTION	SIZE	UNIT OF MEASURE	QUANTITY	UNIT PRICE (\$ US)	ITEM COST (\$ US)
	3 1	Pressure wash and clean existing floors		SM			0
	3 2	Remove and dispose damaged floor coverings		SM			0

CPA CONSTRUCTION PROJECT BID SHEET

				SM			
34				SM	28	18.00	504
				SM			0
				Indicate Unit of Measure Below			
				SM			0
				LM			0
-WALL & CEILING SYSTEMS	ITEM	DESCRIPTION	SIZE	UNIT OF MEASURE	QUANTITY	UNIT PRICE (\$ US)	ITEM COST (\$ US)
	4.1	Remove damaged plaster from walls or ceilings and repair with mortar and/or gypsum plaster as required		SM			0
	4.2	Prepare wall or ceiling surface, apply 1 coat primer/sealer and 2 coats latex (water based) paint		SM	77	1200	924
	4.3	Prepare wall or ceiling surface, apply 1 coat primer/sealer and 2 coats oil based paint		SM			0
	4.4	Demolish unsound walls / ceilings and dispose of all debris		SM	2	12.00	24
	4.5	Build new masonry wall with mortar/plaster finish		SM	21	4800	906
	4.6	Remove damaged ceramic tile wall covering and install new tiles		SM			0
	4.7	Other (Describe in the space below. Use Bid Item 10 if necessary)		Indicate Unit of Measure Below			
		Fill in wall openings		SM			0
		Install suspended ceiling		SM			0
-ROOF SYSTEMS	ITEM	DESCRIPTION	SIZE	UNIT OF MEASURE	QUANTITY	UNIT PRICE (\$ US)	ITEM COST (\$ US)
	5.1	Reseal joints around roof tiles		SM			0
	5.2	Replace and seal damaged or missing roof tiles		SM			0
	5.3	Repair parapet walls, fascia, or eaves		SM			0
	5.4	Install new steel roof panels		SM			0
	5.5	Clear roof drain and downspout		Each			0
	5.6	Install new roof drain		Each			0
	5.7	Install new downspout		Each	2	9000	180
	5.8	Cut hole in roof		Each	1	275.00	275
	5.9	Other (Describe in the space below. Use Bid Item 10 if necessary)		Indicate Unit of Measure Below			
							0
-DOORS & WINDOWS	ITEM	DESCRIPTION	SIZE	UNIT OF MEASURE	QUANTITY	UNIT PRICE (\$ US)	ITEM COST (\$ US)
	6.1	(specify size)		Each			0
				Each			0
				Each	1	292.00	0
				Each			0
		High security steel bars		Each			0
				Each	2		0
		Install new deadbolt lock and furnish 3		Each			0

CPA CONSTRUCTION PROJECT BID SHEET

		Lock set for high security steel bars door		Each			0
		Paint existing door (1 coat primer + 2 coats of paint)		SM			0
	6.6	Install other type of door (specify size and type in bid)		Each			0
		Bathroom stall door		Each	1	60.00	60
	6.7	Remove broken window glass and replace with new glass in existing frame		SM			0
	6.8	Prepare rough opening in wall and install new window frame and glass (specify size in bid)	Upto 460mm X 915	Each	3	46.00	138
		Frame only		Each			0
	6.9	Install steel security bars (burglar bars) on window		Each	3	29.00	87
		High security steel bars		Each			0
	6.10	Clean existing windows		SM			0
	6.11	Install metal roof hatch		Each	1	175.00	175
	6.12	Paint existing window frames		Each			0
	6.13	Other (Describe in the space below. Use Bid Item 10 if necessary)		Indicate Unit of Measure Below			0
0							
- ELECTRICAL SYSTEMS	ITEM	DESCRIPTION	SIZE	UNIT OF MEASURE	QUANTITY	UNIT PRICE (\$ US)	ITEM COST (\$ US)
	7.1	Install new surface-mount electrical wiring (specify wire type & diameter)		LM			0
	7.2	Install new electrical outlet		Each	3	20.00	60
	7.3	Install new wall switch		Each	3	18.00	54
	7.4	Install new fluorescent light fixture		Each	5	46.00	230
		Install nightlights		Each			0
				Each	2	46.00	92
	7.5	pair)		Each			
	7.7	Install new telephone jack		Each	1	17.00	17
	7.8	Install new circuit breaker (specify type and capacity)	20Amps-2P mcb	Each	2	13.00	26
		Install new circuit breaker panel (specify number of breakers and	600/415V TPN 12 Way With 200 Amps-3P-Corner	Each	1	1170.00	1170
		Install new isolation switch (specify	100 Amps-3P-mcb	Each	1	262.00	262
	7.11	type and capacity)					0
	7.12	Install new mains cabling (specify type and size)		LM			0
		Install new electrical generator with					0
				Each			0
		on buildings		Each			0
		on perimeter wall		Each			0
				Indicate Unit of Measure Below			0
0							
- MECHANICAL SYSTEMS	ITEM	DESCRIPTION	SIZE	UNIT OF MEASURE	QUANTITY	UNIT PRICE (\$ US)	ITEM COST (\$ US)
		Install new window air conditioning			1		
		Install new split air conditioning unit					

CPA CONSTRUCTION PROJECT BID SHEET

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Visitor's
Center

CPA CONSTRUCTION PROJECT BID SHEET

	3.3	Install new floor coverings		SM	376	19.00	7144
	3.4	Repair structurally damaged floor slabs		SM			0
	3.5	Install new reinforced concrete floor slab (specify thickness in bid)		SM			0
	3.6	Other (Describe in the space below. Use Bid Item 10 if necessary)		Indicate Unit of Measure Below			0
		Repair stairs		SM			0
		Install stairway railing		LM			0
4 - WALL & CEILING SYSTEMS	ITEM	DESCRIPTION	SIZE	UNIT OF MEASURE	QUANTIN	UNIT PRICE (\$ US)	ITEM COST (\$ US)
	4.1	Remove damaged plaster from walls or ceilings and repair with mortar and/or gypsum plaster as required		SM			0
	4.2	Prepare wall or ceiling surface, apply 1 coat primer/sealer and 2 coats latex (water based) paint		SM	860	12.00	10320
	4.3	Prepare wall or ceiling surface, apply 1 coat primer/sealer and 2 coats oil based paint		SM			0
	4.4	Demolish unsound walls / ceilings and dispose of all debris		SM	4	12.00	48
	4.5	Build new masonry wall with mortar/plaster finish		SM	16	46.00	736
	4.6	Remove damaged ceramic tile wall covering and install new tiles		SM			0
	4.7	Other (Describe in the space below. Use Bid Item 10 if necessary)		Indicate Unit of Measure Below			0
		Fill in wall openings		SM			0
		Install suspended ceiling		SM	322	13.00	4186
		Remove suspended ceiling		SM			0
5 - ROOF SYSTEMS	ITEM	DESCRIPTION	SIZE	UNIT OF MEASURE	QUANTITY	UNIT PRICE (\$ US)	ITEM COST (\$ US)
	5.1	Reseal joints around roof tiles		SM			0
	5.2	Replace and seal damaged or missing roof tiles		SM			0
	5.3	Repair parapet walls, fascia, or eaves		SM			0
	5.4	Install new steel roof panels		SM	380	18.00	7020
	5.5	Clear roof drain and downspout		Each			0
	5.6	Install new roof drain		Each			0
	5.7	Install new downspout		Each	4	90.00	360
	5.8	Other (Describe in the space below. Use Bid Item 10 if necessary)		Indicate Unit of Measure Below			0
6 - DOORS & WINDOWS	ITEM	DESCRIPTION	SIZE	UNIT OF MEASURE	QUANTITY	UNIT PRICE (\$ US)	ITEM COST (\$ US)
	6.1	Install new wooden hollow-core door (specify size)	As per spec	Each	3	230.00	690
	6.2	Install new wooden door frame (specify size)		Each			0
	6.3	Install new steel door (specify size)	2030mmX915mm (ASTM A36 MS)	Each	2	292.00	584
		Steel double door		Each			0
		High security steel bars		Each			0
	6.4	Install new steel door frame (specify size)	2030mmX915mm (ASTM A36 MS)	Each	5	82.00	410
		Steel double door frame		Each			0
	6.5	Install new deadbolt lock and furnish 3 sets of keys		Each	5	20.00	100
		Lock set for high security steel bars door		Each			0

CPA CONSTRUCTION PROJECT BID SHEET

				UNIT OF MEASURE	QUANTIN	UNIT PRICE (\$ US)	ITEM COST (\$ US)
	8.5	Install new air exhaust ductwork		LM			0
	8.6	Other (Describe in the space below, Use Bid Item 10 if necessary)		Indicate Unit of Measure Below			0
9 - SANITARY & WATER SYSTEMS	ITEM	DESCRIPTION	SIZE	UNIT OF MEASURE	QUANTIN	UNIT PRICE (\$ US)	ITEM COST (\$ US)
	9.1	Install new Eastern style toilet		Each	8	93.00	744
	9.2	Install new Western style toilet		Each			0
	9.3	Test and clean sanitary drain pipes		Each	10	13.00	130
	9.4	Install new sanitary drain pipes (specify diameter and type)		LM			0
	9.5	Clean and repair existing septic tanks (to include new locking hatch covers)		Each			0
	9.6	Install new septic tank (to include locking hatch covers)		Each			0
	9.7	Remove existing septic tanks and manholes		Each			0
	9.7	Install new porcelain sink with shut-off valves		Each	8	145.00	1160
	9.8	Install new water piping (specify size and type i.e. PVC, steel, copper...)		LM			0
	9.9	Install new main shut-off valve	50mm	Each	1	40.00	40
	9.10	Install backflow prevention valve	50mm	Each	1	85.00	85
	9.11	Install new plastic water tanks	Upto 500 liter	Each	1	414.00	414
	9.12	Other (Describe in the space below, Use Bid Item 10 if necessary)		Indicate Unit of Measure Below			0
		Install shower unit		Each			0
		Water pump		Each			0
10 - OTHER BID ITEMS	ITEM	DESCRIPTION	SIZE	UNIT OF MEASURE	QUANTITY	UNIT PRICE (\$ US)	ITEM COST (\$ US)
	10.1	Provide armed security personnel 24 hours per day during the entire duration of the contract		DAYS			0
	10.2	Replace kitchen table/shelf		Each			0
	10.3						0
	10.4						0
	10.5						0
	10.6						0
	10.7						0
	10.8						0
	10.9						0
	10.10						0
	10.11						0
	10.12						0
	10.13						0
	10.14						0
	10.15						0
Estimated BID PRICE:		47069					



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Medical Building

CPA CONSTRUCTION PROJECT BID SHEET

I - PERIMETER SECURITY	ITEM	DESCRIPTION	SIZE	UNIT OF MEASURE	QUANTITY	UNIT PRICE (\$ US)	ITEM COST (\$ US)
	1.1	Repair perimeter wall (concrete or brick construction)	+ ---	SM			0
	1.2	Construct new perimeter wall (concrete or brick construction)		SM			0
		Construct Precast concrete perimeter wall		SM			0
	1.3	Repair perimeter fence (steel)		SM			0
	1.4	Construct new perimeter wall (steel)		SM			0
		Construct new steel chain link fence	3 meters high	SM			0
		Install steel dig plates	1 meter high	LM			0
	1.5	Repair entry/exit gate		Each			0
	1.6	Install new entry/exit gate		Each			0
		Vehicle "Sally Port"		Each			0
		Man "Sally Port"		Each			0
	1.7	Install razor wire on existing fence or wall		LM			0
	1.8	Prepare surface and paint existing gates or fences with 1 coat primer and 2 coats oil paint		SM			0
	1.9	Prepare surface and paint existing perimeter wall with 2 coats water based paint (latex)		SM			0
	1.10	Other (Describe in the space below. Use Bid Item 10 if necessary)		Indicate Unit of Measure Below			
		Complete structural concrete guard tower with steel roofing		Each			
2 - SITEWORK	ITEM	DESCRIPTION	SIZE	UNIT OF MEASURE	QUANTITY	UNIT PRICE (\$ US)	ITEM COST (\$ US)
	2.1	Remove and dispose off site all trash and debris		SM			0
	2.2	Demolish unsafe structures and dispose of all debris		LS			0
	2.3	Grading and leveling of ground (to include removing protruding objects from ground)		SM			0
	2.4	Repair asphalt pavements or walkways		SM			0
	2.5	Replace asphalt pavements or walkways		SM			0
	2.6	Repair concrete pavements or walkways		SM			0
	2.7	Replace concrete pavements or walkways		SM			0
	2.8	Repair other type of pavements or walkways		SM			0
	2.9	Other (Describe in the space below. Use Bid Item 10 if necessary)		Indicate Unit of Measure Below			0
		Construct concrete entry steps		Each	1	165.00	165
		Construct concrete entry ramp					
3 - FLOOR SYSTEMS	ITEM	DESCRIPTION	SIZE	UNIT OF MEASURE	QUANTITY	UNIT PRICE (\$ US)	ITEM COST (\$ US)
	3.1	Pressure wash and clean existing floors			374	1.00	367
	3.2	Remove and dispose damaged floor coverings		SM			0

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	3.3	Install new floor coverings		SM	225	19.00	4275
	3.4	Repair structurally damaged floor slabs		SM			0
	3.5	Install new reinforced concrete floor slab (specify thickness in bid)		SM			0
	3.6	Other (Describe in the space below. Use Bid Item 10 if necessary)		Indicate Unit of Measure Below			0
		Repair stairs		SM			0
		Install stairway railing		LM			0
-WALL & CEILING SYSTEMS	ITEM	DESCRIPTION	SIZE	UNIT OF MEASURE	QUANTITY	UNIT PRICE (\$ US)	ITEM COST (\$ US)
	4.1	Remove damaged plaster from walls or ceilings and repair with mortar and/or gypsum plaster as required		SM			0
	4.2	Prepare wall or ceiling surface, apply 1 coat primer/sealer and 2 coats latex (water based) paint		SM	1155	12.00	13860
	4.3	Prepare wall or ceiling surface, apply 1 coat primer/sealer and 2 coats oil based paint		SM			0
	4.4	Demolish unsound walls / ceilings and dispose of all debris		SM			0
	4.5	Build new masonry wall with mortar/plaster finish		SM	124	46.00	5704
	4.6	Remove damaged ceramic tile wall covering and install new tiles		SM			0
	4.7	Other (Describe in the space below. Use Bid Item 10 if necessary)		Indicate Unit of Measure Below			0
		Fill in wall openings		SM			0
		Install suspended ceiling		SM			0
		Remove suspended ceiling		SM			0
- ROOF SYSTEMS	ITEM	DESCRIPTION	SIZE	UNIT OF MEASURE	QUANTITY	UNIT PRICE (\$ US)	ITEM COST (\$ US)
	5.1	Reseal joints around roof tiles		SM			0
	5.2	Replace and seal damaged or missing roof tiles		SM			0
	5.3	Repair parapet walls, fascia, or eaves		SM			0
	5.4	Install new steel roof panels		SM			0
	5.5	Clear roof drain and downspout		Each			0
	5.6	Install new roof drain		Each			0
	5.7	Install new downspout		Each	0	90.00	720
	5.8	Other (Describe in the space below. Use Bid Item 10 if necessary)		Indicate Unit of Measure Below			0
- DOORS & WINDOWS	ITEM	DESCRIPTION	SIZE	UNIT OF MEASURE	QUANTITY	UNIT PRICE (\$ US)	ITEM COST (\$ US)
	6.1	Install new wooden hollow-core door (specify size)	As per spec.	Each	7	230.00	1610
	6.2	Install new wooden door frame (specify size)		Each			0
	6.3	Install new steel door (specify size)	2030mmX915mm(ASTM A36 MS)	Each	2	292.00	584
		Steel double door		Each			0
		High security steel bars		Each			0
	6.4	Install new steel door frame (specify size)	2030mmX915mm(ASTM A36 MS)	Each	9	82.00	738
		Steel double door frame		Each			0
	6.5	Install new deadbolt lock and furnish 3 sets of keys		Each	9	20.00	180
		Lock set for high security steel bars door		Each			0

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		Paint existing door (1 coat primer + 2 coats oil paint)		SM				0
	6.6	Install other type of door (specify size and type in bid)		Each				0
		stall door		Each	4	60.00		240
	6.7	Remove broken window glass and replace with new glass in existing frame		SM				0
	6.8	Prepare rough opening in wall and install new window frame and glass (specify size in bid)	Upto 460mm X 915 mm	Each	19	46.00		874
		Frame only		Each				0
	6.9	Install steel security bars (burglar bars) on window		Each	19	29.00		551
		High security steel bars		Each				0
	6.10	Clean existing windows		RM				0
	6.11	Paint existing window frames		EA				0
	6.12	Other (Describe in the space below Use Bid Item 10 if necessary)		Indicate Unit of Measure Below				0

- ELECTRICAL SYSTEMS	ITEM	DESCRIPTION	SIZE	UNIT OF MEASURE	QUANTITY	UNIT PRICE (\$ US)	ITEM COST (\$ US)
		Install new surface-mounted electrical					
	7.2	Install new electrical outlet		Each	40	2000	800
	7.3	Install new wall switch		Each	17	18.00	306
	7.4	Install new fluorescent light fixture		Each	40	46.00	1840
		Install night lights		Each			0
	7.5	Install new ceiling fan		Each	17	46.00	782
	7.6	Install new telephone cable (single pair)		Each			0
	7.7	Install new telephone jack and/or alarm jack		Each	4	17.00	68
	7.8	Install new circuit breaker (specify type and capacity)	20 Amps-2P-mcb	Each	10	13.00	130
	7.9	Install new circuit breaker panel (specify number of breakers and capacity)	600/415V TPN 12 Way with 200 Amps-3P-corner	Each	1	1170.00	1170
	7.10	Install new isolation switch (specify type and capacity)	100 Amps-3P mcb	Each	1	292.00	292
		Install new mains transformer (specify type and capacity)		Each			0
	7.12	Install new mains cabling (specify type and size)		LM			0
	7.13	Install new electrical generator with changeover switch (specify make, model, and capacity)		Each			0
	7.14	Install new fuel tank for generator (with capacity to operate generator for 172 hours continuously)		Each			0
		Install new exterior security lighting		Each			0
	7.16	(specify type and size) Other (Describe in the space below)		Indicate Unit of Measure Below			0

- MECHANICAL SYSTEMS	ITEM	DESCRIPTION	SIZE	UNIT OF MEASURE	QUANTITY	UNIT PRICE (\$ US)	ITEM COST (\$ US)
	8.1	Install new window air conditioning unit (specify number of watts/amps)	2500 watt 1.5 ton	Each	9		4680
	8.2	Install new split air conditioning unit (specify number of tons)		Each			0
	8.3	Install new exhaust fan and ductwork		LM			0
	8.4	Install new air supply ductwork		LM			0

CPA CONSTRUCTION PROJECT BID SHEET

		8 5 Install new air exhaust ductwork 8 6 Other (Describe in the space below Use Bid Item 10 if necessary)		LM Indicate Unit of Measure Below					
-SANITARY & WATER SYSTEMS	ITEM	DESCRIPTION	SIZE	UNIT OF MEASURE	QUANTITY	UNIT PRICE (\$ US)	ITEM COST (\$ US)		
	9 1	Install new Eastern style toilet		Each	2	63.00	186	0	
	9 2	Install new Western style toilet		Each			0	0	
	9 3	Test and clean sanitary drain pipes		Each	2	13.00	26		
	9 4	Install new sanitary drain pipes (specify diameter and type)		LM			0		
	9 5	Clean and repair existing septic tanks (to include new locking hatch covers)		Each			0		
	9 6	Install new septic tank (to include locking hatch covers)		Each			0		
	9 7	Remove existing septic tanks and manholes		Each			0		
	9 7	Install new porcelain sink with shut-off valves		Each	7	145.00	1015		
	9 8	Install new water piping (specify size and type i.e. PVC, steel, copper)		LM			0		
	9 9	Install new main shut-off valve	50mm	Each	1	40.00	40		
	9 10	Install backflow prevention valve	50mm	Each	1	85.00	85		
	9 11	Install new plastic water tanks	Up to 500 liter	Each	1	414.00	414		
	9 12	Other (Describe in the space below Use Bid Item 10 if necessary)		Indicate Unit of Measure Below			0		
		Install shower unit		Each	2	100.00	200		
		Water pump		Each	1	170.00	170		
- OTHER BID ITEMS	ITEM	DESCRIPTION	SIZE	UNIT OF MEASURE	QUANTITY	UNIT PRICE (\$ US)	ITEM COST (\$ US)		
	10 1	Provide armed security personnel 24 hours per day during the entire duration of the contract		DAYS			0		
	10 2	Replace kitchen table/shelf		Each			0		
	10 3						0		
	10 4						0		
	10 5						0		
	10 6						0		
	10 7						0		
	10 8						0		
	10 9						0		
	10 10						0		
	10 11						0		
	10 12						0		
	10 13						0		
	10 14						0		
	10 15						0		
Estimated BID PRICE:		42659							

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Administration Building

CPA CONSTRUCTION PROJECT BID SHEET

PA PROJECT INFORMATION (To be completed by the CPA Action Officer)							
:PA PROJECT NUMBER:							
:PA PROJECT TITLE:		Administration Building					
3/D ITEMS							
- PERIMETER/SECURITY	ITEM	DESCRIPTION	SIZE	UNIT OF MEASURE	QUANTITY	UNIT PRICE (\$ US)	ITEM COST (\$ US)
	1.1	Repair perimeter wall (concrete or brick construction)		SM			0
	1.2	(concrete or brick construction)		SM			0
		Construct Precast concrete perimeter wall		SM			0
	1.3	Repair perimeter fence (steel)		SM			0
	1.4			SM			0
				SM			0
			1 meter high	LM			0
	1.5	Repair entry/exit gate		Each			0
	1.6	Install new entry/exit gate		Each			0
		Vehicle "Sally Port"		Each			0
		Man "Sally Port"		Each			0
	1.7	Install razor wire on existing fence or wall		LM			0
	1.8	Prepare surface and paint existing gates or fences with 1 coat primer and 2 coats oil paint		SM			0
	1.9	Prepare surface and paint existing based paint (latex)		SM			0
	1.10	Other (Describe in the space below Use Bid Item 10 if necessary)		Indicate Unit of Measure Below			0
				Each			0
- SITEWORK	ITEM	DESCRIPTION	SIZE	UNIT OF MEASURE	QUANTITY	UNIT PRICE (\$ US)	ITEM COST (\$ US)
	2.1	Remove and dispose off site all trash and debris		SM			0
	2.2	Demolish unsafe structures and dispose of all debris		LS			0
	2.3	Grading and leveling of ground (to include removing protruding objects from ground)		SM			0
	2.4	Repair asphalt pavements or walkways		SM			0
	2.5	Replace asphalt pavements or walkways		SM			0
	2.6	Repair concrete pavements or walkways		SM			0
	2.7	Replace concrete pavements or walkways		SM			0
	2.8	Repair other type of pavements or walkways		SM			0
	2.9	Other (Describe in the space below Use Bid Item 10 if necessary)		Indicate Unit of Measure Below			0
		Construct concrete entry steps		Each	2	165.00	330
		Construct concrete entry ramp		Each			0
- FLOOR SYSTEMS	ITEM	DESCRIPTION	SIZE	UNIT OF MEASURE	QUANTITY	UNIT PRICE (\$ US)	ITEM COST (\$ US)
	3.1	Pressure wash and clean existing floors		SM	167	1.00	167
	3.2	coverings		SM			

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	3.3	Install new floor coverings		SM	RS	19.00	1615
	3.4	Repair structurally damaged floor slabs		SM			0
	3.5	Install new reinforced concrete floor slab (specify thickness in bid)		SM			0
	3.6	Other (Describe in the space below Use Bid item 10 if necessary)		Indicate Unit of Measure Below			0
		Repair stairs		SM			0
		Install stairway railing		LM			0
WALL & CEILING SYSTEMS	ITEM	DESCRIPTION	SIZE	UNIT OF MEASURE	QUANTITY	UNIT PRICE (\$ US)	ITEM COST (\$ US)
	4.1	Remove damaged plaster from walls or ceilings and repair with mortar and/or gypsum plaster as required		SM			0
	4.2	Prepare wall or ceiling surface, apply 1 coat primer sealer and 2 coats latex (water based) paint		SM	580	12.00	6960
	4.3	Prepare wall or ceiling surface, apply 1 coat primer sealer and 2 coats oil based paint		SM			0
	4.4	Demolish unsound walls / ceilings and dispose of all debris		SM	29	12.00	348
	4.5	Build new masonry wall with mortar/plaster finish		SM	25	4600	1150
	4.6	Remove damaged ceramic tile wall covering and install new tiles		SM			0
	4.7	Other (Describe in the space below Use Bid Item 10 if necessary)		Indicate Unit of Measure Below			0
		Fill in wall openings		SM	4	46.00	184
		Install suspended ceiling		SM			0
		Remove suspended ceiling		SM			0
ROOF SYSTEMS	ITEM	DESCRIPTION	SIZE	UNIT OF MEASURE	QUANTITY	UNIT PRICE (\$ US)	ITEM COST (\$ US)
	5.1	Reseal joints around roof tiles		SM			0
	5.2	Replace and seal damaged or missing roof tiles		SM	30	35.00	1050
	5.3	Repair parapet walls, fascia, or eaves		SM			0
	5.4	Install new steel roof panels		SM			0
	5.5	Clear roof drain and downspout		Each			0
	5.6	Install new roof drain		Each			0
	5.7	Install new downspout		Each	4	90.00	360
	5.8	Other (Describe in the space below Use Bid Item 10 if necessary)		Indicate Unit of Measure Below			0
6 - DOORS & WINDOWS	ITEM	DESCRIPTION	SIZE	UNIT OF MEASURE	QUANTITY	UNIT PRICE (\$ US)	ITEM COST (\$ US)
	6.1	Install new wooden hollow-core door (specify size)	As per spec	Each	7	62.00	434
	6.2	Install new wooden door frame (specify size)		Each			0
	6.3	Install new steel door (specify size)	2030mmX915mm (ASTM A36 MS)	Each	2	292.00	584
		Steel double door		Each			0
		High security steel bars		Each			0
	6.4	Install new steel door frame (specify size)	2030mmX915mm (ASTM A36 MS)	Each	9	82.00	738
		Steel double door frame		Each			0
	6.5	Install new deadbolt lock and furnish 3 sets of keys		Each	9	20.00	180
		Lock set for high security steel bars door		Each			0

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		Paint existing door (1 coat primer + 2 coats oil paint)		SM				0
	6.6	Install other type of door (specify size and type in bid)		Each				0
		Bathroom stall door		Each	4	60.00		240
	6.7	Remove broken window glass and replace with new glass in existing frame		SM				0
	6.8	Prepare rough opening in wall and install new window frame and glass (specify size in bid)	Upto 460mmX915	Each	15	46.00		690
		Frame only		Each				
	6.9	Install steel security bars (burglar bars) on window		Each	15	29.00		435
		High security steel bars		Each				0
	6.10	Clean existing windows		SM				0
	6.11	Paint existing window frames						0
	6.12	Other (Describe in the space below. Use Bid Item 10 if necessary)		Indicate Unit of Measure Below				0
0								
ELECTRICAL SYSTEMS	ITEM	DESCRIPTION	SIZE	UNIT OF MEASURE	QUANTITY	UNIT PRICE (\$ US)	(\$	ITEM COST (\$ US)
	7.1	Install new surface-mounted electrical wiring (specify wire type & diameter)		LM				0
	7.2	Install new electrical outlet		Each	28	20.00		560
	7.3	Install new wall switch		Each	16	18.00		288
	7.4	Install new fluorescent light fixture		Each	24	46.00		1104
		Install nightlights		Each				0
	7.5	Install new ceiling fan		Each	9	46.00		414
	7.6	Install new telephone cable (single pair)		Each				0
	7.7	Install new telephone jack and/or alarm jack		Each	6	17.00		102
	7.8	Install new circuit breaker (specify type and capacity)	20Amps-2P-mcb	Each	8	13.00		104
	7.9	Install new circuit breaker panel (specify number of breakers and capacity)	600V-15V TPN 12 Way with 200 Amps-3P-corner	Each	1	1170.00		1170
	7.10	Install new isolation switch (specify type and capacity)	100Amps-3P-mcb	Each	1	292.00		292
	7.11	Install new mains transformer (specify type and capacity)		Each				0
	7.12	Install new mains cabling (specify type and size)		LM				0
	7.13	Install new electrical generator with changeover switch (specify make, model, and capacity)		Each				0
	7.14	Install new fuel tank for generator (with capacity to operate generator for 72 hours continuously)		Each				0
	7.15	Install new exterior security lighting (specify type and size)	on buildings	Each				0
	7.16	Install new exterior security lighting (specify type and size)	on perimeter wall	Each				0
		Other (Describe in the space below. Use Bid Item 10 if necessary)		Indicate Unit of Measure Below				0
0								
MECHANICAL SYSTEMS	ITEM	DESCRIPTION	SIZE	UNIT OF MEASURE	QUANTITY	UNIT PRICE (\$ US)	(\$	ITEM COST (\$ US)
	8.1	Install new window air conditioning unit (specify number of watts/amps)	2500 Watt 1.5 ton	Each	5	520.00		2600
	8.2	Install new split air conditioning unit (specify number of tons)		Each				0
	8.3	Install new exhaust fan and dudwork		LM				0
	8.4	Install new air supply dudwork		LM				0

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		Other (Describe in the space below Use Bid Item 10 if necessary)		LM Indicate Unit of Measure Below				
-SANITARY & WATER SYSTEMS		ITEM	DESCRIPTION	SIZE	UNIT OF MEASURE	QUANTITY	UNIT PRICE (\$ US)	ITEM COST (\$ US)
	9.0							0
	9.1		Install new Eastern style toilet		Each	4	93.00	372
	9.2		Install new Western style toilet		Each			0
	9.3		Test and clean sanitary drain pipes		Each	4	13.00	52
	9.4		Install new sanitary drain pipes (specify diameter and type)		LM			0
	9.5		Clean and repair existing septic tanks (do not include new locking hatch covers)		Each			0
	9.6		Install new septic tank (to include locking hatch covers)		Each			0
			Remove existing septic tanks and manholes		Each			0
	9.7		Install new porcelain sink with shut-off valves		Each	4	145.00	580
	9.8		Install new water piping (specify size and type i.e. PVC, steel, copper...)		LM			0
	9.9		Install new main shut-off valve	50mm	Each	1	40.00	40
	9.10		Install backflow prevention valve	50mm	Each	1	85.00	85
	9.11		Install new plastic water tanks	Upto 500 liter	Each	1	414.00	414
	9.12		Other (Describe in the space below Use Bid Item 10 if necessary)		Indicate Unit of Measure Below			0
			Install shower unit		Each			0
			Remove sanitary drain openings		Each	4	56.00	224
			Water pump		Each			0
0 - OTHER BID ITEMS		ITEM	DESCRIPTION	SIZE	UNIT OF MEASURE	QUANTITY	UNIT PRICE (\$ US)	ITEM COST (\$ US)
	10.1		Provide armed security personnel 24 hours per day during the entire duration of the contract		DAYS			0
	10.2		Replace kitchen table/shelf		Each			0
	10.3							0
	10.5							0
	10.6							0
	10.7							0
	10.8							0
	10.9							0
	10.10							0
	10.11							0
	10.12							0
	10.13							0
	10.14							0
Estimated BID PRICE:		23959						

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Staff
HQ

CPA CONSTRUCTION PROJECT BID SHEET

PA PROJECT INFORMATION (To be completed by the CPA Action Officer)							
PA PROJECT NUMBER:							
PA PROJECT TITLE: Staff and Regional Headquarters Building							
BID ITEMS							
- PERIMETER SECURITY	ITEM	DESCRIPTION	SIZE	UNIT OF MEASURE	QUANTITY	UNIT PRICE (\$ US)	ITEM COST (\$ US)
	1.1	Repair perimeter wall (concrete or brick construction)		SM			0
	1.2	Construct new perimeter wall (concrete or brick construction)		SM			0
		Construct Precast concrete perimeter wall		SM			0
	1.3	Repair perimeter fence (steel)		SM			0
	1.4	Construct new perimeter wall (steel)		SM			0
		Construct new steel chain link fence	3 meters high	SM			0
		Install steel dig plates	1 meter high	LM			0
	1.5	Repair entry/exit gate		Each			0
	1.6	Install new entry/exit gate		Each			0
		Vehicle "Salty Port"		Each			0
		Man "Salty Port"		Each			0
	1.7	Install razor wire on existing fence or wall		LM			0
	1.8	Prepare surface and paint existing gates or fences with 1 coat primer and 2 coats oil paint		SM			0
	1.9	Prepare surface and paint existing perimeter wall with 2 coats water based paint (latex)		SM			0
	1.10	Other (Describe in the space below. Use Bid Item 10 if necessary)		Indicate Unit of Measure Below			0
		Complete structural concrete guard tower with steel roofing		Each			0
2 - SITEWORK	ITEM	DESCRIPTION	SIZE	UNIT OF MEASURE	QUANTITY	UNIT PRICE (\$ US)	ITEM COST (\$ US)
	2.1	Remove and dispose off site all trash and debris		SM			0
	2.2	Demolish unsafe structures and dispose of all debris		LS			0
	2.3	Grading and leveling of ground (to include removing protruding objects from ground)		SM			0
	2.4	Repair asphalt pavements or walkways		SM			0
	2.5	Replace asphalt pavements or walkways		SM			0
	2.6	Repair concrete pavements or walkways		SM			0
	2.7	Replace concrete pavements or walkways		SM			0
	2.8	Repair other type of pavements or walkways		SM			0
	2.9	Other (Describe in the space below. Use Bid Item 10 if necessary)		Indicate Unit of Measure Below			0
		Construct concrete entry steps		Each	2	165.00	330
		Construct concrete entry ramp		Each			0
3 - FLOOR SYSTEMS	ITEM	DESCRIPTION	SIZE	UNIT OF MEASURE	QUANTITY	UNIT PRICE (\$ US)	ITEM COST (\$ US)
	3.1	Pressure wash and clean existing floors		SM	750	1.00	750
	3.2	Remove and dispose damaged floor coverings		SM	150	1.00	150

CPA CONSTRUCTION PROJECT BID SHEET

	3.3	Install new floor coverings		150	19.00	2850
	3.4	Repair structurally damaged floor slabs	SM	3	18.00	54
	3.5	Install new reinforced concrete floor slab (specify thickness in bid)	SM			0
	3.6	Other (Describe in the space below Use Bid Item 10 if necessary)	Indicate Unit of Measure Below			
			SM	5		150
				6		210
-WALL & CEILING SYSTEMS	ITEM	DESCRIPTION	UNIT OF MEASURE	QUANTITY	UNIT PRICE (\$ US)	ITEM COST (\$ US)
	4.1	Remove damaged plaster from walls or ceilings and repair with mortar and/or gypsum plaster as required. Prepare wall or ceiling surface, apply 1 coat primer/sealer and 2 coats latex (water based) paint.	SM			0
	4.2	Prepare wall or ceiling surface, apply 1 coat primer/sealer and 2 coats oil based paint	SM	2340	12.00	28080
	4.3	Demolish unsound walls / ceilings and dispose of all debris	SM			0
	4.4	Build new masonry wall with mortar/plaster finish	SM	92	12.00	1104
	4.5	Remove damaged ceramic tile wall covering and install new tiles	SM	30	48.00	1784
	4.6	Other (Describe in the space below. Use Bid Item 10 if necessary)	Indicate Unit of Measure Below			0
	4.7	Fill in wall openings	SM	9	46.00	414
		Install suspended ceiling	SM			0
		Remove suspended ceiling	SM			0
-ROOF SYSTEMS	ITEM	DESCRIPTION	UNIT OF MEASURE	QUANTITY	UNIT PRICE (\$ US)	ITEM COST (\$ US)
	5.1	Reseal joints around roof tiles	SM			0
	5.2	Replace and seal damaged or missing roof tiles	SM			0
	5.3	Repair parapet walls, fascia, or eaves	SM			0
	5.4	Install new steel roof panels	SM			0
	5.5	Clear roof drain and downspout	Each			0
	5.6	Install new roof drain	Each			0
	5.7	Install new downspout	Each	8	90.00	720
	5.8	Other (Describe in the space below Use Bid Item 10 if necessary)	Indicate Unit of Measure Below			0
6 - DOORS & WINDOWS	ITEM	DESCRIPTION	UNIT OF MEASURE	QUANTITY	UNIT PRICE (\$ US)	ITEM COST (\$ US)
	6.1	Install new wooden hollow-core door (specify size)	Each	30	62.00	1860
	6.2	Install new wooden door frame (specify size)	Each			0
	6.3	Install new steel door (specify size)	Each	12	292.00	3504
		Steel double door	Each			0
		High security steel bars	Each			0
	6.4	Install new steel door frame (specify size)	Each	42	82.00	3444
		Steel double door frame	Each			0
	6.5	Install new deadbolt lock and furnish 3 sets of keys	Each	42	20.00	840
		Lock set for high security steel bars door	Each			0

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		Paint existing door (1 coat primer + 2 coats oil paint)		SM				0
	6.6	Install other type of door (specify size and type in bid)		Each				0
		Bathroom stall door		Each	4	60.00		240
	6.7	Remove broken window glass and replace with new glass in existing frame		SM				0
	6.8	Prepare rough opening in wall and install new window frame and glass (specify size in bid)	Upto 480mm X 915 mm	Each	42	46.00		1932
		Frame only		Each				
	6.9	Install steel security bars (burglar bars) on window		Each	42	29.00		1218
		High security steel bars		Each				0
	6.10	Clean existing windows		SM				0
	6.11	Paint existing window frames		E-A				0
	6.12	Other (Describe in the space below. Use Bid Item 10 if necessary)		Indicate Unit of Measure Below				0
ELECTRICAL SYSTEMS								
	ITEM	DESCRIPTION	SIZE	UNIT OF MEASURE	QUANTITY	UNIT PRICE (\$ US)		ITEM COST (\$ US)
	7.1	Install new surface-mounted electrical wiring (specify wire type & diameter)		LM				0
	7.2	Install new electrical outlet		Each	56	20.00		1160
	7.3	Install new wall switch		Each	76	18.00		1368
	7.4	Install new fluorescent light fixture		Each	72	46.00		3312
		Install nightlights		Each				0
	7.5	Install new ceiling fan		Each	20	46.00		920
	7.6	Install new telephone cable (single pair)		Each				0
	7.7	Install new telephone jack and/or alarm jack		Each	11	17.00		187
	7.8	Install new circuit breaker (specify type and capacity)		Each	38	13.00		494
	7.9	Install new circuit breaker panel (specify number of breakers and capacity)	600/415V TPN 12Way with 200 Amps-3P-corner	Each	1	1170.00		1170
	7.10	Install new isolation switch (specify type and capacity)		Each				0
	7.11	Install new mains transformer (specify type and capacity)		Each				0
	7.12	Install new mains cabling (specify type and size)		LM				0
	7.13	Install new electrical generator with changeover switch (specify make, model, and capacity)		Each				0
	7.14	Install new fuel tank for generator (with capacity to operate generator for 72 hours continuously)		Each				0
	7.15	Install new exterior security lighting (specify type and size)	on buildings	Each				0
	7.16	Install new exterior security lighting (specify type and size)	on perimeter wall	Each				0
		Other (Describe in the space below (Use Bid Item 10 if necessary)		Indicate Unit of Measure Below				0
MECHANICAL SYSTEMS								
	ITEM	DESCRIPTION	SIZE	UNIT OF MEASURE	QUANTITY	UNIT PRICE (\$ US)		ITEM COST (\$ US)
	8.1	Install new window air conditioning unit (specify number of watts/amps)		Each	20	520.00		10400
	8.2	Install new split air conditioning unit (specify number of tons)		Each				0
	8.3	Install new exhaust fan and ductwork		LM				0
	8.4	Install new air supply ductwork		LM				0

CPA CONTRUCTION PROJECT BID SHEET

	8.5	Install new air exhaust ductwork		LM			0
	8.6	Other (Describe in the space below. Use Bid Item 10 if necessary)		Indicate Unit of Measure Below			0
-SANITARY & WATER SYSTEMS	ITEM	DESCRIPTION	SIZE	UNIT OF MEASURE	QUANTITY	UNIT PRICE (\$ US)	ITEM COST (\$ US)
	9.1	Install new Eastern style toilet		Each	11	93.00	1023
	9.2	Install new Western style toilet		Each			0
	9.3	Test and clean sanitary drain pipes		Each	8	13.00	104
	9.4	Install new sanitary drain pipes (specify diameter and type)		LM			0
	9.5	Clean and repair existing septic tanks (to include new locking hatch covers)		Each			0
	9.6	Install new septic tank (to include locking hatch covers)		Each			0
	9.7	Remove existing septic tanks and manholes Install new porcelain sink with shut-off valves		Each	11	145.00	1595
	9.8	Install new water piping (specify size and type i.e. PVC, steel, copper...)		LM			0
	9.9	Install new main shut-off valve	50mm	Each	1	40.00	40
	9.10	Install backflow prevention valve	50mm	Each	1	85.00	85
	9.11	Install new plastic water tanks	Upto 500 liter	Each	2	414.00	828
	9.12	Other (Describe in the space below. Use Bid Item 10 if necessary)		Indicate Unit of Measure Below			0
		Install shower unit		Each	9	100.00	900
		Water pump		Each	1	170.00	170
)- OTHER BID ITEMS	ITEM	DESCRIPTION	SIZE	UNIT OF MEASURE	QUANTITY	UNIT PRICE (\$ US)	ITEM COST (\$ US)
	10.1	Provide armed security personnel 24 hours per day during the entire duration of the contract		DAYS			0
	10.2	Replace kitchen table/shelf		Each			0
	10.3						0
	10.4						0
	10.5						0
	10.6						0
	10.8						0
	10.9						0
	10.10						0
	10.11						0
	10.12						0
	10.13						0
	10.14						0
	10.15						0
estimated BID PRICE:		73400					

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Summary
Of Bid
Items

CPA CONSTRUCTION PROJECT BID SHEET

PA PROJECT INFORMATION (To be completed by the CPA Action Officer)							
PA PROJECT NUMBER:							
PA PROJECT TITLE:				SUMMARY OF BID ITEMS			
BID ITEMS							
- PERIMETER SECURITY	ITEM	DESCRIPTION	SIZE	UNIT OF MEASURE	QUANTITY	UNIT PRICE (\$ US)	ITEM COST (\$ US)
	1.1	Repair perimeter wall (concrete or brick construction)		SM			0
	1.2	Construct new perimeter wall (concrete or brick construction)		SM			0
		Construct Precast concrete perimeter wall including concrete grouting and plastic top		SM	725	500.00	362500
		Precast concrete footing for precast perimeter wall			200	210.00	42000
	1.3	Repair perimeter fence (steel)		SM			0
	1.4	Construct new perimeter wall (steel)		SM			0
		Construct new steel chain link fence	4 meters high	SM	2147	11000	235070
		Install steel dig plates	1 meter high	LM	2018	28.00	56504
	1.5	Repair entry/exit gate		Each			0
	1.6	Install new entry/exit gate		Each	8	650.00	5200
		Vehicle "Sally Port"		Each	3	7000.00	21000
		Man "Sally Port"		Each	4	2350.00	9400
	1.7	Install razor wire on existing fence or wall		LM	1840	10.00	18400
	1.8	Prepare surface and paint existing gates or fences with 1 coat primer and 2 coats of paint		SM			0
	1.9	Prepare surface and paint existing perimeter wall with 2 coats water based paint (latex)		SM			0
	1.10	Other (Describe in the space below Use Bid Item 10 if necessary)		Indicate Unit of Measure Below			0
		Complete structural concrete guard tower with steel roofing		Each	8	3870.00	30960
- SITEWORK	ITEM	DESCRIPTION	SIZE	UNIT OF MEASURE	QUANTITY	UNIT PRICE (\$ US)	ITEM COST (\$ US)
	2.1	Remove and dispose off site all trash and debris		SM			0
	2.2	Demolish unsafe structures and dispose of all debris		LS			0
	2.3	Grading and leveling of ground (to include removing protruding objects from ground)		SM	32380	1.00	32380
	2.4	Repair asphalt pavements or walkways		SM	200	23.00	4600
	2.5	Replace asphalt pavements or walkways		SM	330	4600	10120
	2.6	Repair concrete pavements or walkways		SM			0
	2.7	Replace concrete pavements or walkways		SM	16	175.00	2800
	2.8	Repair other type of pavements or walkways		SM			0
		Use Bid Item 10 if necessary)		Measure Below			0
		Construct concrete entry steps		Each	29	165.00	4785
		Construct concrete entry ramp		Each	4	460.00	1840

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FLOOR SYSTEMS	ITEM	DESCRIPTION	SIZE	UNIT OF MEASURE	QUANTITY	UNIT PRICE (\$ US)	ITEM COST (\$ US)
	3.1	Pressure wash and clean existing floors		SM	2225	100	2225
	3.2	Remove and dispose damaged floor coverings		SM	5011	100	5011
	3.3	Install new floor coverings		SM	5612	19.00	106628
	3.4	Repair structurally damaged floor slabs		SM	31	18.00	558
	3.5	Install new reinforced concrete floor slab (specify thickness in bid)		CM	6.5	117.00	
		Use Bid Item 10 if necessary)		Measure Below			
		Repair stairs		SM	5		
		Install stairway railing		LM	6	35.00	210
WALL & CEILING SYSTEMS	ITEM	DESCRIPTION	SIZE	UNIT OF MEASURE	QUANTITY	UNIT PRICE \$ US	ITEM COST \$ US
	4.1	Remove damaged plaster from walls or ceilings and repair with mortar and/or gypsum plaster as required		SM			0
	4.2	Prepare wall or ceiling surface, apply 1 coat primer/sealer and 2 coats latex (water based) paint		SM	18872	12.00	226464
	4.3	Prepare wall or ceiling surface, apply 1 coat primer/sealer and 2 coats oil based paint		SM			0
	4.4	Demolish unsound walls / ceilings and dispose of all debris		SM	161	12.00	1932
	4.5	Build new masonry wall with mortar/plaster finish		SM	723	46.00	33258
	4.6	Remove damaged ceramic tile wall covering and install new tiles		SM			0
	4.7	Other (Describe in the space below Use Bid Item 10 if necessary)		Indicate Unit of Measure Below			0
		Fill in wall openings		SM	13	46.00	598
		Install suspended ceiling		SM	322	13.00	4186
		Remove suspended ceiling		SM	437	3.00	1311
ROOF SYSTEMS	ITEM	DESCRIPTION	SIZE	UNIT OF MEASURE	QUANTITY	UNIT PRICE (\$ US)	ITEM COST (\$ US)
	5.1	Reseal joints around roof tiles		SM			0
	5.2	Replace and seal damaged or missing roof tiles		SM	30	35.00	1050
	5.3	Repair parapet walls, fascia, or eaves		SM			0
	5.4	Install new steel roof panels		SM	390	18.00	7020
	5.5	Clear roof drain and downspout		Each			0
		Construct new concrete roof Roofing including sand, sealer, and stone tiles		CM	9	200.00	1800
				SM	42.5	23.00	977.5
	5.6	Install new roof drain		Each			0
	5.7	Install new downspout		Each	117	90.00	10530
	5.8	Cut opening in roof slab Other (Describe in the space below Use Bid Item 10 if necessary)		Each Indicate Unit of Measure Below	1	275.00	275
							0
DOORS & WINDOWS	ITEM	DESCRIPTION	SIZE	UNIT OF MEASURE	QUANTITY	UNIT PRICE (\$ US)	ITEM COST (\$ US)
	B.1	Install new wooden hollow-core door (specify size)	As per spec	Each	62	230.00	14260
	B.2	Install new wooden door frame (specify size)		Each			0

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	6.3	Install new wood door (specify size)	mm(ASTM A36 MS)	Each	44	292.00	12848
		Steel double door	2130mmx1830mm (ASTMA36)	Each	4	650.00	2600
		High security steel bars		Each	151	175.00	26425
	6.4	Install new steel door frame (specify size)	mm(ASTM A36 MS)	Each	318	62.00	26076
		Steel double door frame		Each			0
	6.5	Install new deadbolt lock and furnish 3 sets of keys		Each	107	20.00	2140
		Lock set for high security steel bars door		Each	151	65.00	9815
		Paint existing door (1 coat primer + 2 coats oil paint)		SM			0
	6.6	Install other type of door (specify size and type in bid)		Each			0
		Bathroom stall door		Each	98	60.00	5880
	6.7	Remove broken window glass and replace with new glass in existing frame		SM			0
	6.8	Prepare rough opening in wall and install new window frame and glass (specify size in bid)	Upto 460mmx915mm	Each	119	46.00	5474
		Frame only		Each	440	29.00	12760
	6.9	Install steel security bars (burglar bars) on window		Each	119	29.00	3451
		High security steel bars		Each	440	58.00	25520
	6.10	Clean existing windows		SM			0
	6.11	Paint existing window frames		Each			0
		Install metal roof hatch		Each	1	175.00	175
		Use Bid Item 10 if necessary)		Measure Below			0
- ELECTRICAL SYSTEMS	ITEM	DESCRIPTION	SIZE	UNIT OF MEASURE	QUANTITY	UNIT PRICE (\$ US)	ITEM COST (\$ US)
	7.1	Install new surface-mounted electrical wiring (specify wire type & diameter)		LM			0
		Install underground electrical wiring	Including Excavation	LM	2100	37.00	77700
	7.2	Install new electrical outlet		Each	290	20.00	5800
	7.3	Install new wall switch		Each	355	18.00	6390
	7.4	Install new fluorescent light fixture		Each	224	46.00	10304
		Install new bulkhead vandelproof lights		Each	293	234.00	68562
		Install nightlights		Each	293	41.00	12013
	7.5	Install new ceiling fan		Each	344	46.00	11224
		Ceiling fan enclosures		Each	165	110.00	18150
	7.6	Install new telephone cable (single pair)	Through conduit 3/4 inch	LM	2100	5.00	10500
	7.7	Install new telephone jack		Each	82	117.00	9594
	7.8	Install new circuit breaker (specify type and capacity)	20 Amps-2P-mcb	Each	184	13.00	2392
	7.9	Install new circuit breaker panel (specify number of breakers and capacity)	600/415V TPN 12Way with 200 Amps-3P-corer	Each	35	1170.00	40950
		Install new isolation switch (specify					
	7.11	Install new mains transformer (specify type and capacity)		Each			0
	7.12	Install new mains cabling (specify type and size)		LM			0

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	7.13	Install new electrical generator with changeover switch (specify make, model, and capacity)		Each		0	
	7.14	Install new fuel tank for generator (with capacity to operate generator for 72 hours continuously)		Each		0	
	7.15	Install new exterior security lighting (specify type and size)	on buildings LPS-150Watt Wall mounted	Each	116	50.00	5800
	7.16	Install new exterior security lighting (specify type and size)	MH250 Watt pole mounted	Each	12	650.00	7800
		Other (Describe in the space below. Use Bid Item 10 if necessary)		Indicate Unit of Measure Below			0
-MECHANICAL SYSTEMS	ITEM	DESCRIPTION	SIZE	UNIT OF MEASURE	QUANTITY	UNIT PRICE (\$ US)	ITEM COST (\$ US)
	8.1	Install new window air conditioning unit (specify number of watts/amps)		Each	54	520.00	28080
	8.2	Install new split air conditioning unit (specify number of tons)		Each			0
	8.3	Install new exhaust fan and ductwork		LM			0
	8.4	Install new air supply ductwork		LM			0
	8.5	Install new air exhaust ductwork		LM			0
	8.6	Other (Describe in the space below. Use Bid Item 10 if necessary)		Indicate Unit of Measure Below			0
- SANITARY & WATER SYSTEMS	ITEM	DESCRIPTION	SIZE	UNIT OF MEASURE	QUANTITY	UNIT PRICE (\$ US)	ITEM COST (\$ US)
	9.1	Install new Eastern style toilet		Each	173	93.00	16089
	9.2	Install new Western style toilet		Each			0
	9.3	Test and clean sanitary drain pipes		Each	105	13.00	1365
	9.4	Install new sanitary drain pipes (specify diameter and type)	6inch UPVC	LM	1779	14.50	257955
	9.5	Clean and repair existing septic tanks (to include new locking hatch covers)		Each			0
	9.6	Install new septic tank (to include locking hatch covers)		Each	5	11000.00	55000
	9.7	Remove existing septic tanks and manholes		Each	13	58500	7605
	9.7	Install new porcelain sink with shut-off valves		Each	56	145.00	8120
		Install water tap and floor drain		Each	111	234.00	25974
	9.8	Install new water piping	100 mm	LM	180	29.00	5220
		Install new water piping	90 mm	LM	2700	16.00	43200
	9.9	Install new main shut-off valve	50 mm	Each	34	40.00	1360
		Install new main shut-off valve	100 mm	Each	2	155.00	310
	9.10	Install backflow prevention valve	50 mm	Each	34	85.00	2890
		Install backflow prevention valve	100 mm	Each	1	260.00	260
	9.11	Install new plastic water tanks	Upto 500 liter	Each	34	414.00	14076
					2	526.00	1052
	9.12	Install new plastic water tanks	1500 liter	Each	2	585.00	1170
		Other (Describe in the space below. Use Bid Item 10 if necessary)		Indicate Unit of Measure Below			0
		Install shower unit		Each	47	100.00	4700
		Water pump		Each	26	170.00	4420

CPA CONTRUCTION PROJECT BID SHEET

				Each	4	58.00	232)
10 - OTHER BID ITEMS	ITEM	DESCRIPTION	SIZE	UNIT OF MEASURE	QUANTITY	UNIT PRICE (\$ US)	ITEM COST (\$ US)
	10.1	Provide armed security personnel 24 hours per day during the entire duration of the contract.		DAYS			0
	10.2	Replace kitchen table/shelf		Each	7	150.00	1050
	10.3						0
	10.4						0
							0
							0
	10.7						0
	10.8						0
	10.9						0
	10.10						0
	10.11						0
	10.12						0
	10.13						0
	10.14						0
	10.15						0
Estimated BID PRICE:		1930914.5					
SPECIAL DISCOUNT							

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Electrical Load & cost

**Basrah Central Prison
Electrical Load**

LOADS	MAX (kw)	DESIGN (kw)	
Interior Load	536,107	322,477	
Exterior Load	75,250	75,250	
Subtotal Load	611,357	397,727	
Safety/Expansion Factor (15%)	91,704	59,659	
Maximum Total Load	703,061	457,386	
EQUIPMENT INVENTORY & COST ESTIMATE			
(Costs to Purchase & Install)	QUANTITY	UNIT COST (\$)	ITEM COST (\$)
Emergency Generators 600 KW	2	\$138,000	\$276,000
ITEM-1 Ceiling light with protective grill	491	\$24	\$11,779
ITEM-2 Night Light with protective grill	458	\$24	\$10,982
ITEM-3 Ceiling Light (Hallway)	58	\$12	\$696
ITEM-4 Ceiling Light (Workspace)	259	\$12	\$3,108
ITEM-5 Ceiling Fan w/Protective Grill & Room Wiring	259	\$40	\$10,360
ITEM-6 Ceiling Fan w/Room Wiring	110	\$29	\$3,200
ITEM-7 13-amp Electrical Outlets w/Room Wiring	89	\$12	\$1,068
ITEM-8 15-amp A/C Electrical Outlets w/Room Wiring	53	\$12	\$636
ITEM-9 1hp Water Pump (Centrifugal)	26	\$115	\$2,990
ITEM-10 Refrigerator	9	\$550	\$4,954
ITEM-11 Perimeter Flood Lights (250 Watt Metal Halide, Pole Mounted Mounted)	172	\$464	\$79,808
ITEM-12 Yard Flood Light (150 Watt Low Pressure Sodium Light, Wall Mounted)	182	\$275	\$44,550
ITEM-13 Overdoor Flood Light (150 Watt Low Pressure Sodium Light, Wall Mounted)	53	\$280	\$14,840
		TOTAL	\$464,968

Note : The above prices includes the supply and installations of the items



General Repair Requirements

Basrah Prison Security and Hardware Requirements

Building	Approx. Sq. Ft. Area	Security / Non- Security	Number of Rooms	Window w/ Security Bars	Windows w/ Regular Bars	Doors with Bars	Doors Solid Metal Face	Doors Wood Interior	Doors Metal Exterior	Ceiling Fan in Enclosure	Gelling Fan	Bulkhead Light: Enclosures	Lights
A-Wing													
1 #A1	3360	S	2	28 - SW #1, 9 - SW #2		12 - SD #4				8 - SFE #1	8	12 - SLE #1	12
2 #A1 Guard	240	S	1	2 - SW #3		1 - SD #3					1		2
3 #A2	3360	S	2	28 - SW #1, 8 - SW #2		12 - SD #4				8 - SFE #1	8	12 - SLE #1	12
4 #A2 Guard	240	S	1	2 - SW #3		1 - SD #3					1		2
5 #A3	3360	S	2	28 - SW #1, 8 - SW #2		12 - SD #4				8 - SFE #1	8	12 - SLE #1	12
6 #A3 Guard	240	S	1	2 - SW #3		1 - SD #3					1		2
7 #A4	3360	S	2	28 - SW #1, 8 - SW #2		12 - SD #4				8 - SFE #1	8	12 - SLE #1	12
8 #A4 Guard	240	S	1	2 - SW #3		1 - SD #3					1		2
9 A Bathroom 1	650	S	2	14 - SW #4								6 - SLE #1	6
10 A Bathroom 2	650	S	2	14 - SW #4								6 - SLE #1	6
B Wing													
11 #B1	3360	S	2	28 - SW #1, 8 - SW #2		12 - SD #4				8 - SFE #1	8	12 - SLE #1	12
12 #B1 Guard	240	S	1	2 - SW #3		1 - SD #3					1		2
13 #B2	3360	S	2	28 - SW #1, 8 - SW #2		12 - SD #4				8 - SFE #1	8	12 - SLE #1	12
14 #B2 Guard	240	S	1	2 - SW #3		1 - SD #3					1		2
15 #B3	3360	S	2	28 - SW #1, 8 - SW #2		12 - SD #4				8 - SFE #1	8	12 - SLE #1	12
16 #B3 Guard	240	S	1	2 - SW #3		1 - SD #3					1		2
17 #B4	3360	S	2	28 - SW #1, 8 - SW #2		12 - SD #4				8 - SFE #1	8	12 - SLE #1	12

18	#B4 Guard	240	S	1	2 - SW #3	1 - SD #3		1		2		
19	B Bathroom 1	650	S	2	14 - SW #4				6 - SLE #1	6		
20	B Bathroom 2	650	S	2	14 - SW #4				6 - SLE #1	6		
C-Wing												
21	#C1	3570	S	6	15 - SW #1	8 - SD #1		12 - SFE #1	12	24 - SLE #1	24	
22	#C2	3570	S	6	15 - SW #1	8 - SD #1		12 - SFE #1	12	24 - SLE #1	24	
23	#C3	3570	S	6	15 - SW #1	8 - SD #1		12 - SFE #1	12	25 - SLE #1	25	
	C Guard's Room		S	1	2 - SW #1	1 - SD #1			2		3	
24	C Bathroom	650	S	2	14 - SW #4					6 - SLE #1	6	
25	Juvenile Bldg	2090	S	9	9 - SW #1, 9 - SW #4	8 - SD #3		9 - SFE #1	9	10 - SLE #1	10	
26	Female Bldg	1340	S	4	20 - SW #1, 3 - SW #2	1 - SD #1	4 - SD #4	8 - SFE #1	8	10 - SLE #1	10	
27	Segregation Bldg	2300	S	18	17 - SW #1, 14 - SW #5		17 - SD #4	17 - SFE #1	17	19 - SLE #1	19	
28	Visitor's Center	4050	N	4		8 - W #1, 8 - W #2,		3 - D #2	2 - D #1	9	21	
29	Reception Bldg	3760	N	13		14 - W #1, 2 - W #2		14 - D #2	3 - D #1	14	40	
30	Administration Building	1800	N	8		6 - W #2, 9 - W #4		5 - D #2, 2 - D #3	2 - D #1	9	24	
31	Medical Center	4030	N	9		17 - W #1, 2 - W #3		5 - D #2, 2 - D #3	1 - D #1, 1 - D #4	11 - SFE #1	17	40
32	Staff and Regional HQ	3990	N	38		33 - W #1, 9 - W #5		20 - D #2, 10 - D #3	12 - D #1	20	72	
33	Kitchen and Rec Hall	6190	S	5	37 - SW # 3 2 - SW #5			8 - D #1		21	38	

34	Guard House	300	N	2	3 - W #1	1 - D #3	1 - D #1	2	5
35	Generator and Water Tank Bldg	860	N	3	4 - W #4	1 - D #1	3 - D #4	6	9
36	Entrance Guard House 1	280	N	2	2 - W #1		3 - D #1	1	2
37	Entrance Guard House 2	280	N	2	2 - W #1		3 - D #1	1	3
38	Guard Towers (8)	100	N	1					8

Basrah Prison General Repair Requirements

Building	Approx. Sq. Ft Area	Security / Non- Security
A-Wing		
1 #A1	3360	5
2 #A1 Guard	240	5
3 #A2	3360	5
4 #A2 Guard	240	5
5 #A3	3360	5
6 #A3 Guard	240	5
7 #A4	3360	5
8 #A4 Guard	240	5
9 A Bathroom 1	650	5
10 A Bathroom 2	650	5
Yard / Courtyard		
B-Wing		
11 #B1	3360	5
12 #B1 Guard	240	5
13 #B2	3360	5
14 #B2 Guard	240	5
15 #B3	3360	5
16 #B3 Guard	240	5
17 #B4	3360	5
18 #B4 Guard	240	5
19 B Bathroom 1	650	5
20 B Bathroom 2	650	5
Yard / Courtyard		
C-Wing		
21 #C1	3570	5
22 #C2	3570	5
23 #C3	3570	5
24 C Bathroom	650	5
Yard / Courtyard		

25	Juvenile Bldg Yard / Courtyard	2090	S
26	Female Bldg Yard / Courtyard	1100	S
27	Segregation Bldg Yard / Courtyard	2300	S
28	Visitor's Center	4050	N
29	Reception Bldg	3760	N
30	Administration Building Yard / Courtyard	1800	N
31	Medical Center Yard / Courtyard	4030	N
32	Staff and Regional HQ Yard / Courtyard	3990	N
33	Kitchen and Rec Hall Yard / Courtyard	8190	S
34	Guard House	300	N
35	Generator and Water Tank Bldg	860	N
36	Entrance Guard House 1	280	N
37	Entrance Guard House 2	280	N

Yard / Courtyards



Security: Windows
Type: SW # 1

Size: 500 mm x 610 mm (20" x 24")
Frame: Steel angles 25 mm x 25 mm x 5 mm (1" x 1" x 3/16")
Bars: Square stock 15 mm X 15 mm (9/16" x 9/16"); vertical bars continuous; horizontal bars intermittent
Spacing: 64 mm x 64 mm (2.5" x 2.5") center to center vertically and horizontally
Mounting Frame: Steel Frame bolted in wall with tamper proof bolts
Movement: Restricted
Construction: Welded with continuous welds

SW #2

Size: 250 mm x 250 mm (10" x 10")
Frame: Steel angles 25 mm x 25 mm x 5 mm (1" x 1" x 3/16")
Bars: Square stock 15 mm x 15 mm (9/16" x 9/16"); vertical
Spacing: 64 mm x 64 mm (2.5" x 2.5") center to center
Mounting Frame: Steel Frame bolted in wall with tamper proof bolts
Movement: Restricted
Construction: Welded with continuous welds

SW # 3

Size: 915 mm x 915 mm (36" x 36")
Frame: Steel angles 25 mm x 25 mm x 5 mm (1" x 1" x 3/16")
Bars: Square stock 15 mm X 15 mm (9/16" x 9/16"); vertical bars continuous; horizontal bars intermittent
Spacing: 64 mm x 64 mm (2.5" x 2.5") center to center vertically and horizontally
Mounting Frame: Steel Frame bolted in wall with tamper proof bolts
Movement: Restricted
Construction: Welded with continuous welds

SW #4

Size: 460 mm x 460 mm (18" x 18")
Frame: Steel angles 25 mm x 25 mm x 5 mm (1" x 1" x 3/16")
Bars: Square stock 15 mm x 15 mm (9/16" x 9/16"); vertical
Spacing: 64 mm x 64 mm (2.5" x 2.5") center to center
Mounting Frame: Steel Frame bolted in wall with tamper proof bolts
Movement: Restricted
Construction: Welded with continuous welds

SW #5

Size: 250 mm x 760 mm (10" x 30")
Frame: Steel angles 25 mm x 25 mm x 5 mm (1" x 1" x 3/16")
Bars: Square stock 15 mm x 15 mm (9/16" x 9/16"); vertical

Spacing: 64 mm x 64 mm (2.5" x 2.5") center to center
Mounting Frame: Steel Frame bolted in wall with tamper proof bolts
Movement: Restricted
Construction: Welded with continuous welds

W #1

Size: 915 mm x 915 mm (36" x 36")
Frame: Steel angles 25 mm x 25 mm x 5 mm (1" x 1" x 3/16")
Bars: Typical building safety bars
Mounting Frame: Steel Frame bolted in wall with tamper proof bolts
Movement: Unrestricted; glass open inward
Construction: Welded with continuous welds

W #2

Size: 460 mm x 460 mm (18" x 18")
Frame: Steel angles 25 mm x 25 mm x 5 mm (1" x 1" x 3/16")
Bars: Typical building safety bars
Mounting Frame: Steel Frame bolted in wall with tamper proof bolts
Movement: Unrestricted; glass open inward
Construction: Welded with continuous welds

W #3

Size: 250 mm x 760 mm (10" x 30")
Frame: Steel angles 25 mm x 25 mm x 5 mm (1" x 1" x 3/16")
Bars: Typical building safety bars
Mounting Frame: Steel Frame bolted in wall with tamper proof bolts
Movement: Unrestricted; glass open inward
Construction: Welded with continuous welds

W #4

Size: 460 mm x 1070 mm (18" x 42")
Frame: Steel angles 25 mm x 25 mm x 5 mm (1" x 1" x 3/16")
Bars: Typical building safety bars
Mounting Frame: Steel Frame bolted in wall with tamper proof bolts
Movement: Unrestricted; glass open inward
Construction: Welded with continuous welds

W #5

Size: 460 mm x 915 mm (18" x 36")
Frame: Steel angles 25 mm x 25 mm x 5 mm (1" x 1" x 3/16")
Bars: Typical building safety bars
Mounting Frame: Steel Frame bolted in wall with tamper proof bolts
Movement: Unrestricted; glass open inward
Construction: Welded with continuous welds

Security: Doors
Type: SD #1

Size: 2030 mm x 915 mm (6'-8" x 3'-0")
Type: Bars - open
Frame: Steel
Bars: Steel square stock 16 mm x 16 mm (5/8" x 5/8"); smooth surface; vertical bars continuous;
Horizontal bars intermittent; Reinforced horizontally at third points and at latch
Spacing: 64 mm x 64 mm (2.5" x 2.5") center to center vertically and horizontally
Mounting Frame: Steel frame bolted in wall with tamper proof bolts
Hinges: Steel with tamper proof hardware
Movement: Must open outward with possible rotation up to 180 degrees
Latch: External sliding bolt with flip down clasp and loop for padlock;
Latch to be attached to door with tamper proof bolts
Construction: Welded with continuous welds; hinge and latch attachments with tamper proof bolts

SD #2

Size: 2030 mm x 813 mm (6'-8" x 2'-8")
Type: Bars - Open
Frame: Steel
Bars: Steel square stock 16 mm x 16 mm (5/8" x 5/8"); smooth surface; vertical bars continuous;
Horizontal bars intermittent; Reinforced horizontally at third points and at latch
Spacing: 64 mm x 64 mm (2.5" x 2.5") center to center vertically and horizontally
Mounting Frame: Steel frame bolted in wall with tamper proof bolts
Hinges: Steel with tamper proof hardware
Movement: Must open outward with possible rotation up to 180 degrees
Latch: Key locking mechanism with additional dead bolt on inside
Latch to be attached to door with tamper proof bolts
Construction: Welded with continuous welds; hinge and latch attachments with tamper proof bolts

SD #3

Size: 2030 mm x 813 mm (6'-8" x 2'-8")
Type: Bars - open
Frame: Steel
Bars: Steel square stock 16 mm x 16 mm (5/8" x 5/8"); smooth surface; vertical bars continuous;
Horizontal bars intermittent; Reinforced horizontally at third points and at latch
Spacing: 64 mm x 64 mm (2.5" x 2.5") center to center vertically and horizontally
Mounting Frame: Steel frame bolted in wall with tamper proof bolts
Hinges: Steel with tamper proof hardware
Movement: Must open outward with possible rotation up to 180 degrees
Latch: External sliding bolt with flip down clasp and loop for padlock;
Latch to be attached to door with tamper proof bolts
Construction: Welded with continuous welds; hinge and latch attachments with tamper proof bolts

- SD #4 Size: 2030 mm x 810 mm (6'-8" x 2'-8"); final thickness 25 to 40 mm (1 to 1.5")
 Type: Steel plate - solid face with hollow core
 Frame: Steel channel or rectangular tubing to provide door thickness of 25 mm (1") to 40 mm (1.5");
 Horizontal bracing at quarter points or continuous bracing through core filler;
 Facing Steel plate minimum 3 mm (1/8") thick mounted to both sides of steel angle frame
 Viewing port 75 mm diameter observation aperture
 Mounting Frame: Steel frame bolted in wall with tamper proof bolts
 Hinges: Steel with tamper proof hardware
 Movement: Must open outward with possible rotation up to 180 degrees
 Latch: External sliding bolt with flip down clasp and loop for padlock;
 Latch to be attached to door with tamper proof bolts
 Construction: Welded with continuous welds; hinge and latch attachments with tamper proof bolts
- D #1 Size: 2030 mm x 915 mm (6'-8" x 3'-0")
 Type: Exterior metal door
 Mounting Frame: Steel frame bolted in wall with tamper proof bolts
 Hinges: Steel with tamper proof hardware
 Latch: Typical door latch with key set
- D #2 Size: 2030 mm x 915 mm (6'-8" x 3'-0")
 Type: Interior solid wood door
 Mounting Frame: Steel frame bolted in wall with tamper proof bolts
 Hinges: Steel with tamper proof hardware
 Latch: Typical door latch with key set
- D #3 Size: 2030 mm x 810 mm (6'-8" x 2'-8")
 Type: Interior solid wood door
 Mounting Frame: Steel frame bolted in wall with tamper proof bolts
 Hinges: Steel with tamper proof hardware
 Latch: Typical door latch with key set
- D #4 Size: 2030 mm x 1830 mm (6'-8" x 6'-0")
 Type: Exterior metal double door
 Mounting Frame: Steel frame bolted in wall with tamper proof bolts
 Hinges: Steel with tamper proof hardware
 Latch: Typical door latch with key set and hardware to separately latch one door to upper and lower jam

Type: SFE #1

Size: Low profile steel cage with dimensions to accommodate fan dimensions
Frame: Steel angles 38 mm x 38 mm x 7 mm (1.5" x 1.5" x 1/4")
Bars: Steel square stock 15 mm x 15 mm (9/16" x 9/16")
Covering: Steel security mesh grill with maximum hole size 3 mm square attached to outside of frame to prevent any ligature being attached or used as an anchorage point;
Mounting Frame: Steel frame bolted in ceiling with tamper proof bolts
Construction: Welded with continuous welds
Movement: Restricted: removal only necessary for maintenance

Security: Light Enclosures
Type: SLE #1

Size: Low profile
Type: Bulkhead style
Covering: Shatter resistant plastic
Movement: Restricted: removal only necessary for bulb replacement and maintenance

From: [redacted]
Sent: Monday, June 23, 2003 4:47 pm
To: [redacted]

cc
Bcc
Subject: Fwd: Fw: SIGNS

----- Forwarded Message -----

DATE: Sun, 22 Jun 2003 07:00:59
From: [redacted]
To: [redacted]
cc:

----- Original Message -----

From: [redacted]
Sent: Saturday, June 21, 2003 3:52 PM
To: [redacted]
Subject: Fw: SIGNS

----- Original Message -----

From: [redacted]
To: [redacted]
Sent: Friday, June 20, 2003 5:44 PM
Subject: Fw: SIGNS

----- Original Message -----

From: [redacted]
To: [redacted]
Sent: Friday, June 20, 2003 5:42 PM
Subject: Fw: SIGNS

INSTRUCTIONS TO APPLICANT

All information provided on this form must be true, correct, and complete.
Failure to provide accurate information may result in disqualification from the department of prisons and criminal punishment.

I- personal information

First name: _____ middle _____

Grand father _____ last _____

Date of birth _____

Place of birth _____

Province _____

Country _____

Foreign Language

I-A-1

Prisons department application

2- What is your ethnicity?

Arab Kurdish Other

(specify) _____

3- Religion: Muslim Christian Other
(specify) _____

Affiliation: Shiite Sunni

Other(specify) _____ (optional question)

4- What is your level of education?

Indicate the number of years of school that you have completed by checking one of the blocks below:

1 2 3 4 5 6 7 8 9

10 11 12 More than 12 .

Foreign Language

Did you graduate from high school? () Yes () No

If yes, provide the following information:

Name of School: _____

City: _____

Province: _____

Country: _____

Dates you attended: From: _____ To: _____

Have you attended any other schools equivalent to or beyond high school, to include colleges, universities, military academies, vocational schools, technical schools, or trade schools?

() Yes () No

If yes, provide the following for each school you attended. If the space on this application is insufficient, use the continuation sheets at the end of this form.

Name of School: _____

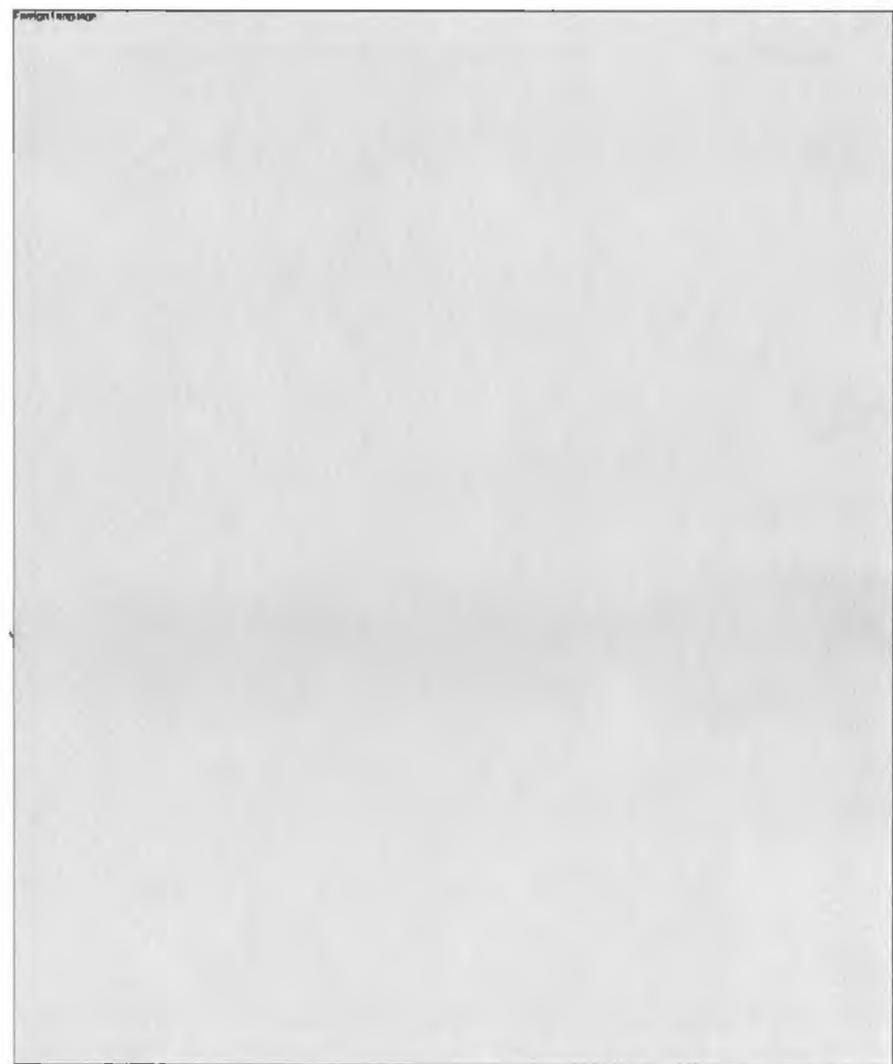
City: _____

Province: _____

Country: _____

Dates you attended: From: _____ To: _____

Degree granted: _____



5. Do you have any military experience?

Have you ever served in the military, police, or intelligence forces of Iraq or another nation? () Yes ()

If yes, provide the following information:

Highest Rank/Grade: _____

Length of Service: _____

Dates of service: From: _____ To: _____

Branch of Service: _____

Country: _____

Service Number: _____

Status: _____

Additional discussion: Provide additional explanation of your service in the military, police, or intelligence organizations of which you were a member. Explain where you were trained and what military specialties you possess, what units or organizations to which you were assigned, specific duty positions and responsibilities you held, your combat experience (if any), any wounds or injuries you received, any awards and decorations you received, and other information. If the space on this application is insufficient, use the continuation sheets at the end of this form.

1-A-4

06. Indicate job training and work skills that you currently have in the following areas? (select all that apply)

Maintenance

- Janitor
- Plumber
- Electrician
- Automobile or Truck Mechanic
- Aircraft Mechanic
- Truck Driver
- Construction
- Other Maintenance

Supply

- Store Manager
- Supply Clerk
- Shopkeeper
- Farmer
- Supply officer
- Courier/Deliveryman
- Other Supply
- Computer Programs*
- Secretarial*

Foreign Language

1-A-5

1-A-5

Administrative/Professional

- Teacher
- Secretary
- Analyst
- Manager
- Journalist
- Lawyer
- Other Administrative/Professional

Communications

- Air Traffic Control
- Radio/Television Repair
- Telephone/Cable Repair
- Satellite Technician
- Internet/Website Developer
- Pilot
- Other Communications

1-A-6



Medical

- Doctor
- Nurse
- Surgeon
- Emergency Technician
- Chemist
- Pharmacist
- Biologist
- Other Medical

Engineering

- Explosives/Demolition Expert
- Munitions Expert
- Researcher/Scientist
- Construction Management
- Architect
- Other Engineering

Foreign Languages (specify all that are applicable)

- _____
- _____
- _____

1-A-7

Foreign Language



1-A-9

10. Where do you currently live?

Address: _____

City: _____

Province: _____

Phone: _____

Is the residence hard to find? () Yes () No

If yes, explain: _____

Have you or any immediate family member been relocated

(yes) (no)

If yes, explain, when, where, and why

11. Who should be contacted in case of an emergency?

Name: _____

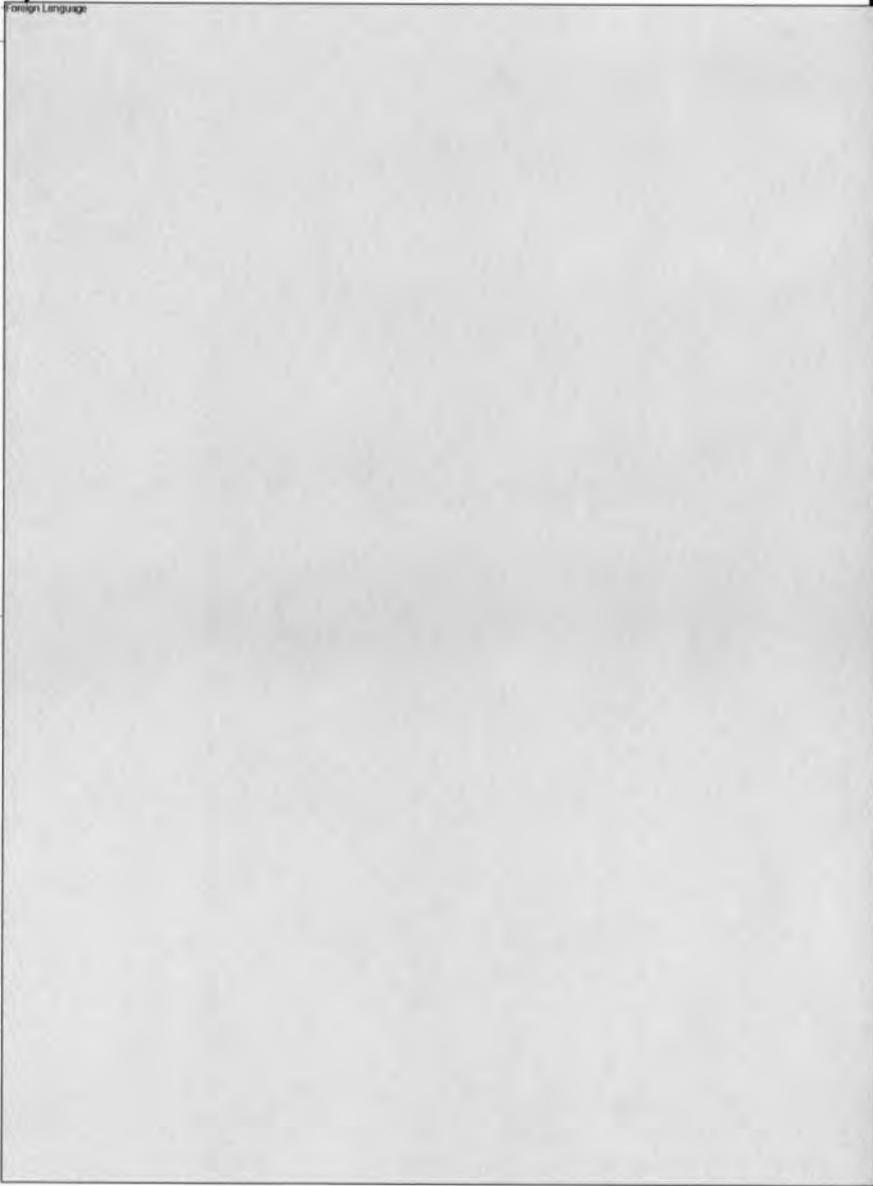
Relationship: _____

Address: _____

City: _____

Province: _____

Telephone: _____



1-13-9

12. Your Parents.

Father: First: _____ Middle: _____

Last: _____

Birth Date: _____

Place of Birth: _____

Mother: First: _____ Middle: _____

Last: _____

Birth Date: _____

Place of Birth: _____

13. Are you married? () Yes () No

If yes, then provide the following information for your spouse:

Date of marriage: _____

Name: _____

Birth Date: _____

Place of Birth: _____

7-10

Foreign Language

1-A-10

1-A-11

14- Have you ever been a member of Iraqi intelligence service? <input type="checkbox"/> Yes <input type="checkbox"/> No	
15- Have you ever been convicted of or charged with a crime? <input type="checkbox"/> Yes, <input type="checkbox"/> No if yes, what was the crime (or crimes)?	

1-A-11



1-A-12

Did you serve time in prison? () Yes () NO
If yes, for how long and at what locations?

Additional discussion: if you answered yes to any of the question above, you must provide additional explanation. This includes a disclosure of the dates of all incidents and arrests, any court proceedings that were filed; any fines, imprisonment or other disciplinary action against you, and where the department of prisons can obtain more information related to this issue for review (e.g. court records). if the space on this application is insufficient to explain, use the continuation sheets at the end of this form.

16- Have you ever had any of the financial problems described below? (select all the apply)

- () Bankruptcy
- () Repossession of property
- () Delinquencies on debts owed to individuals
- () Failure to pay debts or taxes, resulting in judicial action
- () Wage garnishment
- () Other financial problems (specify)

1-A-13

Additional discussion: If you answered yes to any of the questions above, you must provide additional explanation. If the space on this application is insufficient to explain these issues, use the continuation sheets at the end of this form.

17- Have you ever been a member of the Fedayeen?
 yes
 No

If you answered yes, you must provide additional explanation. If the space on this application is insufficient to explain these issues, use the continuation sheets at the end of this form.

Original Language

1-A-14

18. Have you ever traveled outside of Iraq?

() Yes

() No

If you answered yes, you must provide additional explanation. Identify all foreign countries you have visited, the times and locations of your travel, the reasons for your travel, and any contact you had with representatives of foreign governments. If the space on this application is insufficient to explain these issues, use the continuation sheets at the end of this form.

Foreign Language



1-A-14

1-A-15

19. Employment and Work History.

For each job that you have held, for the past 10 years, you must provide employment information. Include full-time work, part-time work, and other paid work. If the space on this application is insufficient, use the continuation sheets at the end of this form.

Employer Name: _____

Job Position: _____

Supervisor's Name: _____

City: _____

Province: _____

Country: _____

Dates of employment: From: _____ To: _____

Employer Name: _____

Job Position: _____

Supervisor's Name: _____

City: _____

Province: _____

Country: _____

Dates of employment: From: _____ To: _____

Foreign Language

1A-15

1-A-16

Under penalties of perjury, I affirm that I have personally completed this application and that all information is true, correct, and complete. I understand that failure to provide accurate information may result in disqualification from the department of prisons and criminal punishment.

Signature:

Date:



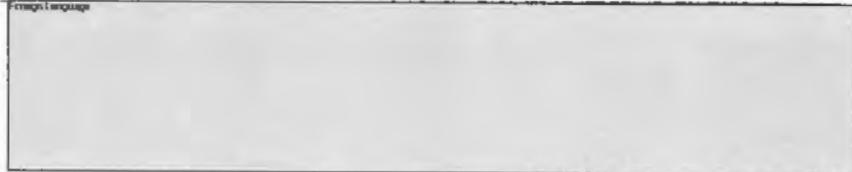
1-A-16

1-A-17

Continuation Sheets (1)

In the space below, you must provide additional information for any questions above that require additional explanation. All information provided must be true, correct, and complete.

Foreign Language



Signature:

Date:

Foreign Language



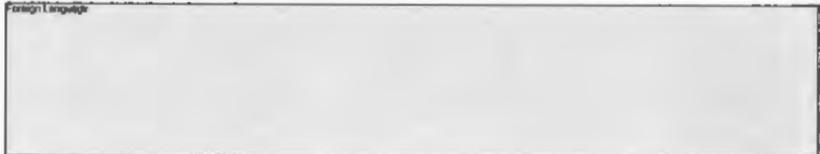
1-A-17

1-A-18

Continuation Sheets (2)

In the space below, you must provide additional information for any questions above that require additional explanation. All information provided must be true, correct, and complete.

Foreign Language



Signature:

Date:

Foreign Language



1-A-18

Department of prisons
Applicant exam

<p>1- Why do you want to be a corrections officer?</p>	<p>Foreign Language</p>
<p>2- Work ethic, integrity, self motivation are important attributes. Describe your beliefs in these attributes.</p>	<p>Foreign Language</p>
<p>3- If offered a bribe how would you respond?</p>	<p>Foreign Language</p>
<p>4- What are your expectations of this job and the IRAQI prison system?</p>	<p>Foreign Language</p>
<p>5- Do you believe that the new IRAQI prison system will succeed?</p>	<p>Foreign Language</p>

I-A-19-19

<p>6- What amount of force should you use to restrain a prisoner?</p>	<p>Foreign Language</p>
<p>7- How much disciplinary authority should each corrections officer have?</p>	<p>Foreign Language</p>
<p>8- Are you prepared to use deadly physical force to prevent an escape from the prison?</p>	<p>Foreign Language</p>
<p>9- You are a bus driver. At your first stop (6) people get on the bus. At your second stop (8) people get on the bus. At your third stop (4) people get off the bus. At your fourth stop (2) people get on the bus. Your last stop is the bus terminal, how many people will get off at this stop?</p>	<p>Foreign Language</p>
<p>10- On a rainy Monday morning you are driving to work, you notice a man with a brown dog and he is wearing a blue hat. Further up the road you see two women holding a white cat while they step into a large red truck. The truck has wood in the back. When you arrive at work you see the truck and women again. The truck is empty. What color is the mans hat? What item is missing from the truck?</p>	<p>Foreign Language</p>

<small>Foreign Language</small>			

3- POSITION	<small>Foreign Language</small>		
4- DEPT. OF PRISONS			
5- ASSIGNMENT			
6- A- HOME ADDRESS			

<small>Foreign Language</small>			
8- COMPARED TO MY LAST MEDICAL ASSESSMENT / PHYSICAL EXAMINATION, MY OVERALL HEALTH IS (x one. IF "WORSE" EXPLAIN			
<small>Foreign Language</small>			
<input type="checkbox"/>	The same	<small>Foreign Language</small>	<input type="checkbox"/>
<input type="checkbox"/>	Better		<input type="checkbox"/>
<input type="checkbox"/>	Worse		<input type="checkbox"/>

9- Since your last medical assessment /physical examination, Have you had any illness or injuries that caused you to miss work for longer tt-an 3 days?			
<small>Foreign Language</small>			
<input type="checkbox"/>	yes	<small>Foreign Language</small>	<input type="checkbox"/>
<input type="checkbox"/>	no		<input type="checkbox"/>

14-DO YOU HAVE ANY DENTAL PROBLEMS?(X ONE. IF "YES"EXPLAIN.)

Foreign Language

YES
NO

Foreign Language

15- DO YOU HAVE ANY OTHER QUESTIONS OR CONCERN ABOUT YOUR HEALTH?(X ONE. IF "YES"EXPLAIN.)

Foreign Language

YES
NO

Foreign Language

16-AT THE PRESENT TIME, DO YOU HAVE ANY DISABILITY? (X ONE. IF "YES"EXPLAIN.)

Foreign Language

YES
NO

Foreign Language

CERTIFICATION. I CERTIFY THAT THE INFORMATION PROVIDE D ABOVE IS TRUE AND COMPLETE TO THE BEST OF MY KNOWLEDGE

SIGNATURE:

Foreign Language

Foreign Language

DATE

Foreign Language

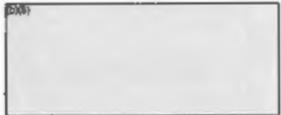
- Please start a folder for each applicant

- Talk to Ken & see what info we need

to get people on payroll

- Master App is by MASOR 

Please get 100 more copies

- The in sheets are by MAS 
in I am not here Saturday morning

**Prison Department
Ministry of Justice
Coalition Provisional Authority
Authorization for vehicle use**

The Ministry of justice has given permission to the specified individual to use the specified vehicle for official ministry business for the specified period of time .the operator must possess this memorandum and photo identification.

Foreign Language

Name : Kazy Yassen + Ana
Title : D.J
Driver's License Number : 36999
Vehicle Make and Model : Nissan
Vehicle year : 2002
Vehicle license: 182 / labor
Vehicle id number : JNB D23853X135375
Expiration Date : 30-7-2003

Foreign Language

Foreign Language

Authorization for his memorandum is given by the undersigned .
This memorandum is valid only with an original signature.

Foreign Language

Date

Finance & Administration Advisor
Prison Department.
Ministry of justice.

**Prison Department
Ministry of Justice
Coalition Provisional Authority
Authorization for vehicle use**

The Ministry of justice has given permission to the specified individual to use the specified vehicle for official ministry business for the specified period of time .the operator must possess this memorandum and photo identification.

Foreign Language

Name : Taha yassen shalash
Title : DRIVER
Driver's License Number : 1234345
Vehicle Make and Model : ISUZU
Vehicle year : 2001
Vehicle license : 128 / Justice
Vehicle id number : ANKR66L27100127
Expiration Date :

Foreign Language

Foreign Language

Foreign Language

Authorization for his memorandum is given by the undersigned . This memorandum is valid only with an original signature.

Foreign Language

Finance Administration Advisor
Prison Department.
Ministry of justice.

**Prison Department
Ministry of Justice
Coalition Provisional Authority
Authorization for vehicle use**

The Ministry of justice has given permission to the specified individual to use the specified vehicle for official ministry business for the specified period of time .the operator must possess this memorandum and photo identification.

Foreign Language

Name : *Abaas faysef Kadem*
Title : *Driver*
Driver's License Number :
Vehicle Make and Model : *NISSAN*
Vehicle year : *2002*
Vehicle license:
Vehicle id number : *2006453*
Expiration Date : *30-9-2003*

Foreign Language

Authorization for his memorandum is given by the undersigned . This memorandum is valid only with an original signature.

Foreign Language

Signature

Stamp

Finance Administration Advisor
Prison Department.
Ministry of justice.

**Prison Department
Ministry of Justice
Coalition Provisional Authority
Authorization for vehicle use**

The Ministry of justice has given permission to the specified individual to use the specified vehicle for official ministry business for the specified period of time .the operator must possess this memorandum and photo identification.

Foreign Language

Name : *Abed ALHussen taha*
Title : *Driver*
Driver's License Number :
Vehicle Make and Model : *Toyota*
Vehicle year : *2002*
Vehicle license: *105/Justice*
Vehicle id number :
Expiration Date : *JIG-FM418733002151*

Prison Language

Authorization for his memorandum is given by the undersigned . This memorandum is valid only with an original signature.

Foreign Language

Prison

Prison

Finance Administration Advisor
Prison Department.
Ministry of justice.

**Prison Department
Ministry of Justice
Coalition Provisional Authority
Authorization for vehicle use**

The Ministry of justice has given permission to the specified individual to use the specified vehicle for official ministry business for the specified period of time .the operator must possess this memorandum and photo identification.

Foreign Language

Name : Hameed Mohammed Ali
Title : Driver
Driver's License Number : 24422
Vehicle Make and Model : SUZU
Vehicle year : 2001
Vehicle license : 161
Vehicle id number : KR66L2700131
Expiration Date : 30-9-2003

Foreign Language

Authorization for his memorandum is given by the undersigned . This memorandum is valid only with an original signature.

Foreign Language

Finance Administration Advisor
Prison Department.
Ministry of justice.

**Prison Department
Ministry of Justice
Coalition Provisional Authority
Authorization for vehicle use**

The Ministry of justice has given permission to the specified individual to use the specified vehicle for official ministry business for the specified period of time .the operator must possess this memorandum and photo identification.

Foreign Language

Name: Kareem Mohammed
Title: driver
Driver's License Number: 370 16
Vehicle Make and Model: Nissan
Vehicle year: 2002
Vehicle license: 96/affairs
Vehicle id number: 2006354
Expiration Date: 30-9-2003

Foreign Language

Authorization for his memorandum is given by the undersigned .
This memorandum is valid only with an original signature.

Foreign Language

Signature

Finance & Administration Advisor
Prison Department.
Ministry of justice.

**Prison Department
Ministry of Justice
Coalition Provisional Authority
Authorization for vehicle use**

The Ministry of justice has given permission to the specified individual to use the specified vehicle for official ministry business for the specified period of time .the operator must possess this memorandum and photo identification.

Foreign Language

Name : **MONCER KASSEM**
Title : **Driver**
Driver's License Number : **-**
Vehicle Make and Model : **COASTER**
Vehicle year : **2002**
Vehicle license: **104**
Vehicle id number : **6FM418433002155**
Expiration Date : **30-9-2003**

Foreign Language

Authorization for his memorandum is given by the undersigned .
This memorandum is valid only with an original signature.

Foreign Language

(Signature)

Finance & Administration Advisor
Prison Department.
Ministry of justice.

**Prison Department
Ministry of Justice
Coalition Provisional Authority
Authorization for vehicle use**

The Ministry of justice has given permission to the specified individual to use the specified vehicle for official ministry business for the specified period of time .the operator must possess this memorandum and photo identification.

Foreign Language

Name : Abbas Maged Naser
Title : driver
Driver's License Number : 1052772
Vehicle Make and Model : Toyota
Vehicle year : 2002 (Bus)
Vehicle license: NO
Vehicle id number : FM418533002147
Expiration Date : 30-9-2003

Foreign Language

Authorization for his memorandum is given by the undersigned .
This memorandum is valid only with an original signature.

Foreign Language

Foreign Language

Foreign Language

Finance & Administration Advisor
Prison Department.
Ministry of justice.

Cars delivered to the ministry of labor & social affairs

<u>TYPE of Car</u>	<u>No. of Car</u>
1.) Nissan pick up	181 / Labor
2.) " "	182 / Labor
3.) " "	160 / Labor
4.) Mitsubishi "	171 / Labor
5.) Land CRUSER	164 / Labor
6.) " "	177 / Labor
7.) " "	179 / Labor
8.) Coaster 21 Passengers	96
9.) " "	92
10.) " "	no No.
11.) EBUSO Dyna 2 tons	161 / Labor
12.) EBUSO Dyna 2 tons	162 / Labor
13.) EBUSO Dyna	163 / Labor
14.) Tractor QTY 4	without no.
15.) Landcruser (1982)	132 / Labor

Lane - See
attached

Signature
Kasi Abbas

Number	Juvenile Adult	Vehicle Type	Model	Labour Registration Number	Chassis Number	Colour	Driver	Date Authority Expires
1		Land Cruiser	2002	164 ^{١٥}	3002094	White	Ahmed Sa'ad Ahmed Al- Muddarris	31/12/03 31/12/03
2		Mitsu Pickup	2002	171	D42006		Muhsen Gazi Ilaibee	31/12/03
3		Land Cruiser		118	} 5/21		Heitham Sajer Sood	
4		Land Cruiser		119			Yusif Edan Atia	
	*	Land Cruiser		469			Mohammed Abid Eljabar	*
6		Land Cruiser	2002	168	}		Ahmed Mohamed Kadhum	
7		Land Cruiser	2002	175			Abd-Hammdee Yassen	
		Land Cruiser	2002	176	} ١٧		Usama Nsaccf Jassem	
		Land Cruiser	2002	174			Shalaan Atea	
10		Land Cruiser	2002	184	}		Talab Mohammed Ghanem and Ali Habbeb	
11				166			Ali Adel	
12				185			Fouad Mohammed Salah	
13				186			Hassan Raheem	
14				184			Hussaen Tauffek	
15				183			For Reception	
16				512			Mohammed Dham	

* ~~164~~ Newest
132 oldest 198

* 469

17			513			Dhaffer Sad Khan	
18		Land Cruiser	118		Foreign Language	Haytham Sayed Siawood	
19		Land Cruiser	119			Youssif Feedan	
20		Land Cruiser	469			Mohamed Abid Al-Faban	
21		Nissan Pick up	471			Qassim Mohammed Abas	
22		Mitsubishi Pick Up	127			Wissam Jaber	
23		Mitsubishi Pick Up	122		Foreign Language	Tajif	
24		Volvo Saloon	120			Ahmrd Abid Alla	
25		Isuzu	128		ANKR66L27100127	Taha Yasseen Shalash	3019103?
26		Mitsubishi Minibus	18			Atwan Jassim	
27		Toyota	107			Mooneer Qassim Shintion	
28		Toyota	2002	105	JTG-FM418733002151	Hussein Thaha Yasseen	30/9/03?
29		A202		163	L27100124	Thamer Ahammed	3019103
30		Nissan	2002	182	JNBD23853X135375	Abed Al Hussen Taha	30/9/03
31		Isuzu	2001	161	KR66L270013 1	Hameed Mohammed Ali	3019103
32		Nissan	2002	96	ZOO6354	Kareem Mohammed	3019103
33		Coaster	2002	104	6FM418433002155	Moneer Kassem	3019103
34		Toyota Bus	2002		FM418533002147	Abbas Majed Naser	3019103
35			2001	162			

17				513		Dhaffer Sad Khan	
18		Land Cruiser		118		Haytham Sayed Siawood	
19		Land Cruiser		119		Youssif Feedan	
20		Land Cruiser		469		Mohamed Abid Al-Faban	
21		Nissan Pick Up		471		Qassim Mohammed Abas	
22		Mitsubishi Pick Up		127		Wissam Jaber	
23		Mitsubishi Pick Up		122		Tajif	
24		Volvo Saloon		120		Ahmrd Abid Alla <i>Saad</i>	
25		Isuzu		128	ANKR66L27 100127	Taha Yasseen Shalash	30/9/03?
26		Mitsubishi Minibus		18		Atwan Jassim	
27		Toyota		107		Mooneer Qassim Shintion	
28		Toyota	2002	105	JTG- FM418733002151	Hussein Thaha Yasseen	30/9/03?
29		A202		163	L27100124	Thamer Ahammed	30/9/03
30		Nissan	2002	182	JNBD23853X135375	Abed Al Hussen Taha	30/9/03
31		Isuzu	2001	161	KR66L2700131	Hameed Mohammed Ali	30/9/03
32		Nissan	2002	96	ZOO6354	Kareem Mohammed	30/9/03
33		Coaster	2002	104	6FM418433002155	Moneer Kassem	30/9/03
34		Toyota Bus	2002		FM418533002147	Abbas Majed Naser	30/9/03
35			2001	162			

{ 177
 179.
 173.
 173.

Number	Juvenile / Adults	Vehicle Type	Model	Labour Registration Number	Chassis Number	Colour	Driver	Date Authority Expires
1		Land Cruiser	2002	164	3002094	White	Ahmed Sa'ad Ahmed Al-Muddarris	31/12/03
2		Mitsu Pickup	2002	171	D42006		Muhsen Gazi Haibec	31/12/03
3		Land Cruiser		118			Heitham Sajer Sood	
4		Land Cruiser		119			Yusif Edan Atia	
5		Land Cruiser		469			Mohammed Abid Eljabar	
6		Land Cruiser	2002	168			Ahmed Mohamed Kadhum	
7		Land Cruiser	2002	175			Abd-Hammdee Yassen	
8		Land Cruiser	2002	176			Usama Nsaef Jassem	
9		Land Cruiser	2002	174			Shalaan Atea	
10		Land Cruiser	2002	184			Talab Mohammed Ghanem and Ali Habbeb	
11				166			Ali Adel	
12				185			Fouad Mohammed Salah	
13				186			Hassan Raheem	
14				184			Hussaen Tauffek	
15				183			For Reception	
16				512			Mohammed Dham	

17				513			Dhaffer Sad Khan	
18		Land Cruiser		118			Haytham Sayed Siawood	
19		Land Cruiser		119			Youssif Feedan	
20		Land Cruiser						
21		Nissan Pick Up		471			Qassim Mohammed' Abas	
22		Mitsubishi Pick Up		127			Wissam Jaber	
23		Mitsubishi Pick Up		122			Tajif	
24		Volvo Saloon		120			Ahmrd Abid Alla	
25		Isuzu		128	ANKR66L27 100127		Taha Yasseen Shalash	30/9/03?
26		Mitsubishi Minibus		18			Atwan Jassim	
27		Tovota		107			Mooneer Qassim Shintion	
28		Toyota		105	JTG-FM418733002151		Husseen Thaha Yasseen	30/9/03?
29				163	L27 100124		Thamer Ahammed	30/9/03
30		Nissan	2002	182	JNBD23853X135375		Abed Al Hussen Taha	30/9/03
31		Isuzu	2001	161	KR66L2700 131		Hameed Mohammed Ali	30/9/03
32		Nissan	2002	96	ZOO6354		Kareem Mohammed	30/9/03
33		Coaster	2002	104	6FM418433002155		Moneer Kassem	30/9/03
34		Toyota Bus	2002		FM4 18533002147		Abbas Majed Naser	30/9/03

By :

Dr. Harith K.

Foreign Language

Foreign Language



Mr.



We request your agreement to authorize the usage of the following numbered vehicles which are belong to our office :-

- ① Sunny (bus) its No. :- 18 labour and its driver is :- Mr. ATwan Jassem.
- ② Volvo its No. :- 120 and its driver is :- Mr. Thamer Hammed Abbass.

And this is for urgent needs to these vehicles now.

With great Thanks and respect.

Hameed Jabur Abod

The interim Manager of Juvenile reforming office

July/31/2003

To Mr. Ken. no 3.

The Parking of the Juveniles Reformatory department

The name of driver	No.	The kind of a car	
Haythim Saged Siawood	working 118	Landcross	1
Kassif Eedan	= 119	4	2
Mohamed Abid Al Baber	= 469	=	3
Qassim Mohamed Abas	= 471	Messad Big up double sections	4
Wissam Jabber	= 127	Big up Mitsubiest double sections	5
Fayif	= 122	Big up Mitsubiest double sections	6
Ahmed Abid Alla	= 120	Volvo S400	7
Taha Yasseen Shalash	= 128	A Zec 702a	8
Atwally jassim	= 18	Mini Bus Mitsub	9
Moone? Qassim shinto	= 104	Kusstar? ToYOTA	10
Hussein Thaha Yasseen	= 105	=	11

To the supervisor of the Juneville Reformatory.

Car driving Licence

With request your supplying the drivers of the following numbered cars with car driving licences to enable them of using the cars to do the works of the reformatory, during the time of their formal work only.

<u>The Car type</u>	<u>Number</u>	<u>The drivers' names</u>
1- Land Croser	118 Labour	Heitham sajer sood
2- Land Croser	119 Labour	Yusif Edan Atia
3- Land Croser	469 Labour	Mohammed Abid ELJabar
4- Volvo Salon	120 Labour	Ahmed Abid Allah

drawing your attention that the "Volvo salon" car has been taken by the coalition forces for not providing the driver with the required licence. This car now is in the headquarter of the ministry of Labour and ~~social~~ social affairs. please, need your help in releasing ~~the~~ the car and give it back to us.

Hameed Jabbar Abode
Chief of the administration committee
Juneville reformatory.

22/6/2003

Cars which are not delivered

<u>No. of the car</u>	<u>Name of recipient</u> ^{delivered}	<u>type</u>
1. 168/labour	Ahmed Mohamed Kadhum	land cross 2002
2. 175/labour	Abd - Hammed Yassen	land cross 2002
3. 176/labour	Usama Nsaed Jassen	land cross 2002
4. 174/labour	Shalaan Ateu	land cross 2002
5. 184/labour	Talab Mohammed gharem and The driver Ali habbeeb	
6. 166/labour	Ali Adel	2002
7. 185/labour	fouad Mohammed salah	
8. 186/labour	hassan Raheem	
9. 184	hussaen Tauffek	
10. 183	for Reception	
11. 512	Mohammed Dhara	
12. 513	Dhaffer Sad Khan	

**Prison Department
Ministry of Justice
Coalition Provisional Authority
Authorization for vehicle use**

The Ministry of justice has given permission to the specified individual to use the specified vehicle for official ministry business for the specified period of time .the operator must possess this memorandum and photo identification.

Foreign Language

Name: Thamer ahamed
Title: Driver
Driver's License Number : 8467735
Vehicle Make and Model : A202
Vehicle year : 2001
Vehicle license: 163/labor
Vehicle id number : L.27100124
Expiration Date : 30-9-2003

Foreign Language

Authorization for his memorandum is given by the undersigned .
This memorandum is valid only with an original signature.

Foreign Language



Finance & Adniistration Advisor
Prison Department.
Ministry of justice.

Adults / Juveniles	Bank	Branch	Ministry of Labour & Social Affairs Current Account Number	Title	Balance Iraqi Dinar
	Al Rafidan		17	Office Expenditure	24,108,562
	Al Rafidan		104	Shops	16,750,193,022
	Al Rafidan		46	Social Assistance	310,785,953
	Al Rafidan		136	Under building or new building in Al Rashad	4,235,198,450
	Al Rafidan		102	Replacement Committee	93,791.609,199
Adults	Alkasheed	Abu Gharaib	90		0
Adults	Al Rasheed	Abu Gharaib	93		180,000,000
Adults	Al Rasheed	Abu Gharaib	51		0
Adults	Al Rasheed	Al Basrah, Al Thawra Street 88	81631		?
Adults	Al Rasheed	Al-Dawasa	3319		?
Adults	Al Rasheed	Al Fayhaa Branch 26	272		?
Adults	Al Rafidan Bank	Al Farooq	1011		?

Number	Juvenile / Adults	Vehicle Type	Model	Labour Registration Number	Chassis Number	Colour	Driver	Date Authority Expires
1		Land Cruiser	2002	164	3002094	White	Ahmed Sa'ad Ahmed Al-Muddarris	31/12/03
2		Mitsu Pickup	2002	171	D42006		Muhsen Gazi Ilaibee	31/12/03
3		Land Cruiser		118			Heitham Sajer Sood	
4		Land Cruiser		119			Yusif Edan Atia	
5		Land Cruiser		469			Mohammed Abid Eljabar	
6		Land Cruiser	2002	168			Ahmed Mohamed Kadhum	
7		Land Cruiser	2002	175			Abd-Hammdee Yassen	
8		Land Cruiser	2002	176			Usama Nsaecf Jassem	
9		Land Cruiser	2002	174			Shalaan Atea	
10		Land Cruiser	2002	184			Talab Mohammed Ghanem and Ali Habbeb	
11				166			Ali Adel	
12				185			Fouad Mohammed Salah	
13				186			Hassan Raheem	
14				184			Hussaen Tauffek	
15				183			For Reception	
16				512			Mohammed Dham	

Prisons Department
Ministry of Justice
OCPA.
Date: 11 \ 8 \2003
TO: Al- Dorah Refinery

Sub/ Gas supply to MOJ. Vehicles

On the 5th of June 2003 . Coalition Provisional Authority Order Number (10) transferred all detention and prison facilities operated by the Ministry of Labor and Social affairs to the Prisons Department, Ministry of Justice . All vehicles previously belonging to the Ministry of Labor and Social Affairs, used for prison purposes now belong to the Ministry of Justice.

Please, provide the following vehicles with gas, for the purpose of using them to supply prisons, and other detention centers with food and other requirements.

Type of the car	Car number	Name of the driver
Isuzu	161 labor	Hameed Mohamed Ali
Isuzu	162 Labor	Mahdi Abdual Khuadir
	163 Labor	Haider Khadim
Isuzu	128 Labor	Taha Yasein



Finance and Administration Adviser
Prisons Department
MOJ.

Translated

By:

Harreth K.

siar	118 labour	Haitham Sajer
ior	119 labour	yousif Idan
ior	469 labour	Mohammed Jabour
of pick-up	471 labour	Kasem Mohammed Albass
⑤ Double roof pick-up (Mitsubishi)	122 labour	Taref Adel
⑥ Double roof pick-up (Mitsubishi)	127 labour	Wesam Saber Kadhum
⑦ Coaster TOYOTA	104 labour	Munser Kassem Shenta
⑧ KIA minibus (Mitsubishi)	18 labour	Atwan Jassem
⑨ Volvo saloon	120 labour	Ahmed Abd- ALA
⑩ Coaster TOYOTA	105 labour	Abd- AL Husaen Taha Yassen
⑪ Isuzu Truck	128 labour	Taha Yassen shalash

(81)

Mitsubishi	170	} Adult-refractory office
land creuser	179	
land creuser	164	

Prison Department
 Ministry of Justice
 Coalition provisional Authority
 Authorization for vehicle use

Foreign Language

In accordance with Coalition Provision Authority 10, the Ministry of Justice has the responsibility for the management of detention centers and prisons facilities. This vehicle previously owned by the Ministry of Labour and Social Affairs has been transferred to the Prison Department of the Ministry of Justice.

The Ministry of Justice has given permission to the specified individual to use specified vehicle for official ministry business for the specified period of time, the driver must possess this memorandum, photo identification and the written authority from the department's general manager.

Foreign Language

Name	Ahmed Saad Ahmed Al-Muehdaris	Foreign Language
Title	Driver	
Driver's license no.		
Vehicle type	Landcruiser	
Vehicle model	2002	
Vehicle ID No.	164/Labour	
Chassis no.	300 2094	
Expiration date	31 December 2003	

Authorization for his memorandum is given by the undersigned
 This memorandum is valid only with an original signature

Foreign Language

Finance & Administration Advisor
 Prison department
 Ministry of justice

Foreign Language

**Prisons Department
Ministry of Justice
OCPA.**

Date: 11 \ 8 \2003

**TO: the General Company for Oil Production / middle
(Dura Refinery)**

Sub/ Gas supply to MOJ. Vehicles

On the 5th of June 2003 . Coalition Provisional Authority Order Number (10) transferred all detention and prison facilities operated by the Ministry of Labor and Social affairs to the Prisons Department , Ministry of Justice . All vehicles previously belonging to the Ministry of Labor and Social Affairs, used for prison purposes now belong to the Ministry of Justice.

Please, authorize 10000litres of gas for the following vehicles for each month

For the purpose of using them to supply prisons , and other detention centers with food and other requirements .

Type of the car	Car number	Name of the driver
Isuzu	161 labor	Hameed Mohamed Ali
Isuzu	162 Labor	Mahdi Abdual Khuadir
Isuzu	163 Labor	Haider Khadim
Isuzu	128 Labor	Taha Yasein



Finance and Administration Adviser
Prisons Department
MOJ.

Prison Department
Ministry of Justice
Coalition provisional Authority
Authorization for vehicle use



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The Ministry of Justice has given permission to the specified individual to use specified vehicle for official ministry business for the specified period of time, the driver must possess this memorandum, photo identification and the written authority from the department's general manager.

Foreign Language

Name		Foreign Language
Title		
Driver's license no.		
Vehicle type		
Vehicle model		
Vehicle ID No.		
Chassis no.		
Expiration date		

Authorization for his memorandum is given by the undersigned
This memorandum is valid only with an original signature

Foreign Language


Finance & Administration Advisor
Prison department
Ministry of justice



Prison Department
Ministry of Justice
Coalition provisional Authority
Authorization for vehicle use



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The Ministry of Justice has given permission to the specified individual to use specified vehicle for official ministry business for the specified period of time, the driver must possess this memorandum, photo identification and the written authority from the department's general manager.



Driver's license no.		Foreign Language
Vehicle type		
Vehicle model		
Vehicle ID No.		
Chassis no.		
Expiration date		

Authorization for his memorandum is given by the undersigned
This memorandum is valid only with an original signature



Finance & Administration Advisor
Prison department
Ministry of justice





OFFICE OF RECONSTRUCTION AND HUMANITARIAN ASSISTANCE
OFFICE OF THE SECRETARY OF DEFENSE
CFLCC-ORHA APO AE 09304

AUTHORIZATION FOR VEHICLE USE

The Ministry of Labor and Social Affairs has given permission to the specified individual to use the specified vehicle for official ministry business for the specified period of time. The operator must possess this memorandum and photo identification.

Foreign Language

Name: *M. Haddi ABDEL AL KHADFE*

Title: *DRIVER*

Driver's License Number: *079/472*

Vehicle Make and Model: *2001*

Vehicle Year: *2001*

Vehicle License: *162*

Vehicle ID Number :

Expiration Date : *30/6/2003*

Foreign Language

Foreign Language

Authorization for this memorandum is given by the undersigned. This memorandum is valid only with an original signature.

Foreign Language

Signature

Senior Advisor, OCPA
Ministry of Labor and Social Affairs

Extended to 31/12/03

CLASSIFIED INFORMATION

HAS BEEN REMOVED FROM
FILE AND SCANNED
SEPARATELY

RECOMMENDATIONS FOR IPF OFFICIALS

27	STAFF SGT	BASSIM	KALI	HASSAN	GOOD	
28	STAFF SGT	HELAL	MOHSSAN	ABD	GOOD	
29	STAFF SGT	BASSEM	NASER	ABAS	GOOD	
30	STAFF SGT	BASSEM	KADEM	KHALAF	GOOD	
31	STAFF SGT	FUAAD	HERS	KABASH	GOOD	
32	STAFF SGT	ADNAN	JABER	SHNAISHEL	NEG	Illness/ Heart problem
33	STAFF SGT	ABAS	HUMED	HASSON	GOOD	
34	STAFF SGT	AHMED	KALIB	NOOR	GOOD	
35	STAFF SGT	ALI	HASSAN	JABAR	GOOD	
36	STAFF SGT	MOHAMAD	MOHSEN	ABOD	GOOD	
37	STAFF SGT	SAAD	MOTLB	DRWAISH	FIRE	ALREADY FIRED
38	STAFF SGT	NAMIR	SABAH	SHAKER	FIRE	Does't follow orders
39	STAFF SGT	SALIH	ALI	YASSIN	GOOD	
40	STAFF SGT	ASSAM	HUWAIL	MOTHSIR	GOOD	
41	STAFF SGT	AZHER	SABAH	ABD	GOOD	
42	STAFF SGT	AHMED	SHEHAB	ALI	GOOD	
43	STAFF SGT	ASSAM	JABAR	HUNAIDY	GOOD	
44	STAFF SGT	HAIDER	ABD AL-BAKIE	EBRAHIM	FIRE	ALREADY FIRED
45	STAFF SGT	ALI	ABD AL-HUSSAIN	FAHAD	FIRE	Never comes to work
46	STAFF SGT	RAAD	ABD	MAIA	GOOD	
47	STAFF SGT	FAHAD	ABD AL-HUSSAIN	ADAI	FIRE	Never comes to work
48	STAFF SGT	MAJID	HAMED	JABER	GOOD	
49	STAFF SGT	AMAR	YASSIR	HUSSAIN	FIRE	ALREADY FIRED
50	STAFF SGT	FADIL	ABAS	AHMED	GOOD	
51	STAFF SGT	ZIAD	HASSAN	ALWAN	GOOD	
52	STAFF SGT	JASSIM	DAHAM	ABD ALAH	GOOD	
53	STAFF SGT	RAAD	HAMID	KHASSAF	GOOD	
54	STAFF SGT	EASA	RAHMA	ABD	GOOD	
55	STAFF SGT	FADIL	FARHAN	HANANE	FIRE	ALREADY FIRED
56	STAFF SGT	BASSIM	JABAR	ZEKAIR	FIRE	ALREADY FIRED
57	STAFF SGT	MOHAMAD	KADIM	KARIM	FIRE	Drug/ Alcohol Abuse
58	STAFF SGT	WALID	KHALED	MOHAMED	NEG	Alleged Drug Dealing by unverifi

CIV OFFICIAL

NO.	RANK	FIRST NAME	MIDDLE NAME	LAST NAME	RECOM	REMARKS
1	CIV OFFICIAL	WALID	KHALID	ALI	FIRE	Close Ties to Gen. Ahm
2	CIV OFFICIAL	KADIM	JALOB	FINJAN	GOOD	
3	CIV OFFICIAL	LEMIAA	KADIM	KATEA	GOOD	

Table of the Almeqal prison employers with salaries, ranks, hazards duty pay, Iraq ID numbers and birth date.

No	Rank	Name	Iraq ID number	Date of birth	Salary المرتبة	Hazards duty pay	Total المجموع	Foreign Language
----	------	------	----------------	---------------	-------------------	------------------	------------------	------------------

1	Lt Colonel	Raad khalef faris	857361	1955	300,000	130,000	
2	Captain	Ahmed zuboun dahash	687185	1951	300,000	130,000	
3	1 st Lt.	Ali hassan dhajer	705711	1955	300,000	130,000	
4	1 st Lt.	Fouad abdullah mahdi	174205	1973	300,000	130,000	
5	1 st Lt.	Abbas abd al thamer	195349	1959	300,000	130,000	
6	lieutenant	Yaqdan abd aljale hasan	836121	1979	300,000	130,000	
7	lieutenant	Ammar sabah radi	450356	1981	300,000	130,000	
8	lieutenant	Sabah yasien ahmed	908749	1955	300,000	130,000	
9	lieutenant	Radi saadoun dawad	755967	1957	300,000	130,000	
10	lieutenant	Firas abdulkarim shahab	669899	1978	300,000	130,000	
11	W.O	Ahmed shehab huradi	565277	1955	200,000	130,000	
12	W.O	Amjed hasan yusef	524990	1972	200,000	130,000	
13	W.O	Basem muhsen akla	961852	1975	200,000	130,000	
14	W.O	Thaar ahmed mufarrad	176372	1973	200,000	130,000	
15	W.O	Jalal abd ali kateaa	510693	1974	200,000	130,000	
16	W.O	Husian loubi saddari	701864	1958	200,000	130,000	
17	W.O	Husian habib abd rashed	264091	1975	200,000	130,000	
18	W.O	Hussian ali salman	587249	1957	200,000	130,000	
19	W.O	Husian karem husain	558819	1973	200,000	130,000	
20	W.O	Hamza abbas kuyari	207480	1950	200,000	130,000	
21	W.O	Rahem abdu lreda souda	06 551	1967	200,000	130,000	
22	W.O	Raad muhsen ayar	750063	1975	200,000	130,000	
23	W.O	Zuher ibrahim zaha	160214	1972	200,000	130,000	
24	W.O	Sajed khazal jessa	343214	1975	200,000	130,000	
25	W.O	Salem taleb ramesar	645708	1975	200,000	130,000	
26	W.O	Satar jabber ibrahim	352146	1972	200,000	130,000	

Foreign Language

Table of the Annual prison employees with salaries, ranks, hierarchical, reported ID numbers and English.

No	Rank	Name	Emp ID number رقم هوية الأهوال المدنية	Date of birth تاريخ الميلاد	Salary الراتب الأساسي	Months of pay شهور الراتب	Year السنة	Month الشهر	Day اليوم
27	W.O	Sadar hatem ibrahim	860918	1974	200,000	13	2015		
28	W.O	Diea abdul jader yaser	648408	1975	200,000	13	2015		
29	W.O	Abdul eric sawdi muher	266540	1971	200,000	13	2015		
30	W.O	Abdulweld iesa ahmed	707500	1973	200,000	13	2015		
31	W.O	Azeez Chasseb jolla	576541	1971	200,000	13	2015		
32	W.O	Abwan yameed ant shen	887235	1953	200,000	13	2015		
33	W.O	Ali hussein baq	887235	1973	200,000	13	2015		
34	W.O	Ali kadem chafiq	46474	1971	200,000	13	2015		
35	W.O	Ali naser jabbar	544841	1959	200,000	13	2015		
36	W.O	Ghaz tabar rifaq	683084	1959	200,000	13	2015		
37	W.O	Ghaleb hussein rafiq	300001	1959	200,000	13	2015		
38	W.O	Faleh mohamad st lat	796745	1957	200,000	13	2015		
39	W.O	Faraq khelaf syedi	853782	1973	200,000	13	2015		
40	W.O	Kadem jabber hamoud	745940	1973	200,000	13	2015		
41	W.O	Kadem jabber assi	850652	1975	200,000	13	2015		
42	W.O	Kadem Muhrnmed jread	871108	1973	200,000	13	2015		
43	W.O	Kadem mahwal laeeri	878743	1971	200,000	13	2015		
44	W.O	Majed ashour yameed	672208	1945	200,000	13	2015		
45	W.O	Muhsen karzem jassim	897544	1971	200,000	13	2015		
46	W.O	Muhammad abu aheal	897544	1975	200,000	13	2015		
47	W.O	Muslim qasim saeed	817723	1981	200,000	13	2015		
48	W.O	Muhamad qasim louby	225946	1973	200,000	13	2015		
49	W.O	Hani abulzanna	652712	1971	200,000	13	2015		
50	W.O	Wessam kadem hajari	853753	1975	200,000	13	2015		
51	W.O	Ahmed assi gamen	242080	1971	200,000	13	2015		
52	W.O	Saeed bader dal ash	725715	1973	200,000	13	2015		
53	W.O	Saber rahdi mohamad	247107	1975	200,000	13	2015		
54	W.O	Qasim jumah kadem	22091	1973	200,000	13	2015		



Table of the Administrative employees with salaries, ranks, benefits, job pay, fixed DD numbers and birth date.

No	Rank	Name	Emp ID	Days	Salary	Benefits	Total	Job	DD	Birth date
Foreign Language										
44	A.C	Hadi Abdulhadi		1971	200,000	130,000	330,000			
45	A.C	Kamardin Saleh Asadi		1971	200,000	130,000	330,000			
46	A.C	Abdus rachid Hussain	058800	1975	200,000	130,000	330,000			
48	A.C	Abdulhadi Saifuddin	100940	1971	200,000	130,000	330,000			
49	A.C	Arifun rahman Husain	052202	1973	200,000	130,000	330,000			
60	A.C	Jauhidulmaulana	049857	1973	200,000	130,000	330,000			
61	A.C	Royal mutaqinfa	809977	1971	200,000	130,000	330,000			
62	A.C	Ade kharis Husain	270305	1973	200,000	130,000	330,000			
63	B. raju	Muhammad Yusuf	184000	1973	200,000	130,000	330,000			
64	B. raju	Hanna Atress Lessa	260000	1971	200,000	130,000	330,000			
65	B. raju	Said Abdulhadi	170328	1971	200,000	130,000	330,000			
66	B. raju	Husain tanq Hussain	020000	1971	200,000	130,000	330,000			
67	B. raju	Said Muhammad	047028	1971	200,000	130,000	330,000			
68	B. raju	Serif Raju Abdulah	809902	1973	200,000	130,000	330,000			
69	P. ran	Azizulhasan yulhasan	250000	1973	200,000	130,000	330,000			
70	P. ran	Kadon jawid yulhasan	041198	1973	200,000	130,000	330,000			
71	P. ran	Azizulhasan yulhasan	043945	1973	200,000	130,000	330,000			
72	P. ran	Azizulhasan yulhasan	188700	1973	200,000	130,000	330,000			
73	P. ran	Azizulhasan yulhasan	020000	1973	200,000	130,000	330,000			
74	P. ran	Azizulhasan yulhasan	792000	1971	200,000	130,000	330,000			
75	P. ran	Azizulhasan yulhasan	257000	1973	200,000	130,000	330,000			
76	P. ran	Azizulhasan yulhasan	278000	1973	200,000	130,000	330,000			
77	P. ran	Kadilhanza yulhasan	215002	1973	200,000	130,000	330,000			

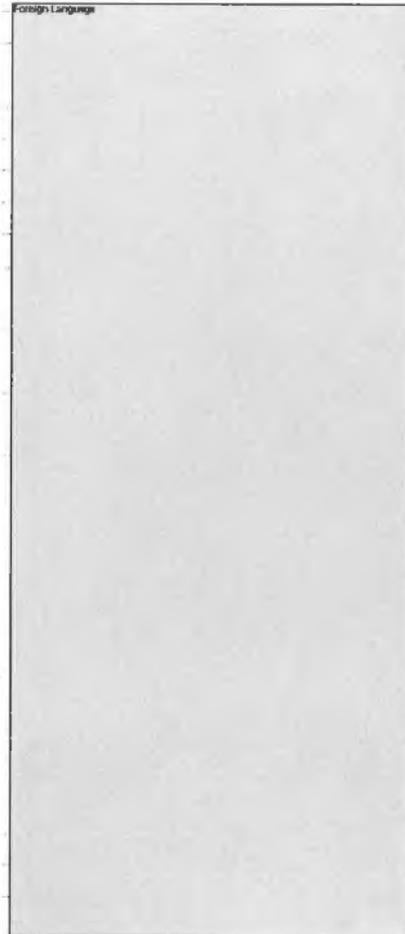


Table of the Absentee prison employees with salaries, rank, home as job reported ID numbers and birth date.

Rank	Name	Emp ID number (رقم الموظف)	Days born اليوم الميلاد	Salary جورنال الراتب	Home ID pay البيانات الميلاد	Total جورنال	Foreign Language
73	P ran	Halak yehorayyal	538641	150	200,000	130,000	330,000
74	P ran	Jayhakar hef	546772	155	200,000	130,000	330,000
75	P ran	Jaklshakerkarann	638076	151	200,000	130,000	330,000
76	P ran	Haderkheza' esa	871255	155	200,000	130,000	330,000
77	P ran	Hader sayer saue	789022	154	200,000	130,000	330,000
78	P ran	Musayyach abduh' saq	878897	177	200,000	130,000	330,000
79	P ran	Hader mu' al hata	688185	154	200,000	130,000	330,000
80	P ran	Hader al' yasay	674006	153	200,000	130,000	330,000
81	P ran	Hader hama' leone	747887	175	200,000	130,000	330,000
82	P ran	Hader gh' chey	571022	151	200,000	130,000	330,000
83	P ran	Hader esay' hawd	655777	155	200,000	130,000	330,000
84	P ran	Hader Mahmoud	753577	175	200,000	130,000	330,000
85	P ran	Eake' al' h' sa	578624	151	200,000	130,000	330,000
86	P ran	Eake' al' h' abner	622760	172	200,000	130,000	330,000
87	P ran	Eadi gh' er' al	848005	177	200,000	130,000	330,000
88	P ran	Eake' ed hama' h' h' sa	668595	172	200,000	130,000	330,000
89	P ran	Eake' al' chey' er	747255	171	200,000	130,000	330,000
90	P ran	Eake' al' ben' adhan	855001	175	200,000	130,000	330,000
91	P ran	E' ad hama' kan	500300	175	200,000	130,000	330,000
92	P ran	Say' sayer' h' er' er	644387	150	200,000	130,000	330,000
93	P ran	Say' yech' hama' za	468505	157	200,000	130,000	330,000
94	P ran	Say' J' h' sa' h' h' er' er	747577	175	200,000	130,000	330,000
95	P ran	Say' y' aser' abul	15467	155	200,000	130,000	330,000
96	P ran	Say' hama' esay' er	789895	171	200,000	130,000	330,000
97	P ran	Say' abdu' hama' er' er	741867	175	200,000	130,000	330,000
98	P ran	Say' hama' h' yama' ud	800775	171	200,000	130,000	330,000
99	P ran	D' ena' s' al' h' er' er' ed	804711	175	200,000	130,000	330,000

Basrah Police HQ
Administration
No: 570
Date: 29, Jan.2004

To\CPA(s)
Law and Order

Se: Transfer Prison Staff from Ministry of Interior to Ministry of Justice

Your dated letter on 10.Jan.2004

I- We would like to inform you the dated order on 5.Jun.2003 that is mentioned in your letter above where transferred a part from Al Maqil prison staff to other places and replace them by qualified people and trained them again. We will mention their names below.

Recruited legal Col. Kareem Mohammed Sheheeb (Chief of Basrah Central Prison) which is under reconstruction now. There are policemen working there as guards their names in the list below. We informed Ministry of Justice and administration affairs about this matter in our letter on 4.Jan.2004

Regards

Hr.
Mohammed Kadhim Ahmed
Chief of Basrah Office (111)

Payroll list of Basrah Central prison Feb.04

Ser.	Rank	Name	Job Location	Salary	Risk	ptal
1	Col.	Kareem Mohammed Shebeeb	Basrah Prison			
2	Lieut.	Jalal Abbas Abood	=			
		Facil Abbas Ramadan	=			
		Kamil Abdul Nabi Ali	=			
5	Cor	Ahmed Abdullah Hilal	=			
6	=	Thona' Sabir Abdul Hassan	=			
7	=	Jalal Abdul Khuder Uda	=			
8	=	Hemdi Sadoon Menoir	=			
9	=	Haider Abdul Razaq Meshkoo	=			
10		Sohail Najim jabir				
11	=	Shakir Abdul	=			

		Razaq Meshkooor						
12	=	Saddam Chasib Kauiz	=				=	
13	=	Dhyaa Qasim Miman	=				=	13
14	=	Tariq Sadoon Menoir	=				=	
15	=	Adil Shinan Abid Mheabis	=				=	15
16	=	Adnan Naji Mohammed	=				=	16
17	=	Ali Chasib Kauiz	=				=	17
18	=	Ali Shinan Abid Mheabis	=				=	18
19	=	Ali Mohammed Abbas	=				=	19
20	=	Faiz Abid Qasim Fendi	=				=	20
21	=	Firas Merdan Abdul Ruda	=				=	21
22	=	Mohammed Kadhim Jabir	=				=	22
23	=	Mohammed Kamil Abdul Nabi	=				=	23
24	=	Mohammed Lu'aybi	=				=	24

		Hussein							
25	=							=	25
26	=					=	Foreign Language	-	26
		Waleed Naji Mohammed	=			=		=	27

Nabeel Yaseen

Ministry of Finance
The balance department
7 – Feb – 2004

To / the senior advisor of the ministry of finance in the C.P.A
Subj. / (Hazardous allowances)

According to the C.P.A order in 18th Dec. 2003 the approval has been made to pay the correction officers the hazardous allowances (130.000) ID monthly.

We attached a copy of the ministry of justice letter No. 154 and 179 in 20th Jan 2004 and 22 Jan 2004 in which we asked about the including of all the employee in I.C.S with the hazardous allowances because they are also in touch with the prisoners.

We are waiting for your recommendations about that matter.

Ministry of Finance
Najeh Nema Hassen
The D.G. of balance office
7 – Feb – 2004

Ministry of Justice

No. : 154

In 20th Jan 2004

Ministry of Finance / balance office

Subj./ Hazardous allowances

The Iraqi correction service want to include all the employee who works for the I.C.S with the hazardous allowances because they are also in touch with the prisoners such as the social workers and the accountant department or the warehouse.

Judge

**Ali Hussain Al-Shemary
D.G. of administrative office**

Ministry of Justice

No. : 179

**Ministry of Finance / Accountant department
Subj. / Hazardous allowance**

Request for determine the required amount of money to be paid to the correction officers.

The I.C.S. has request to inform her to what extent that the employees would be included by the hazardous allowances (130.000) ID keeping in mind that the correction officers are those how are having the prison identification.

**Judge
Ali Hussain AL-Shemary
D.G. of Administrative office
22 – Jan – 2004**



COALITION PROVISIONAL AUTHORITY
BAGHDAD

ACTION MEMO

DATE: 10 February 2004

FOR

THRU:

FROM:

SUBJECT: Appointment of Personnel within Iraqi Corrections Service

The following individuals have been appointed to positions within the ICS as indicated below. These positions are critical to the integrity of operations within the entire prison system, and are effective immediately:

Position #1

- 1) **Full Name:** Ahmed Farooq Hussein Al-Azawy
- 2) **Position Title:** Director of Internal Affairs
- 3) **Description of Duties:** This position is responsible to supervise, direct and coordinate all criminal and internal affairs investigations throughout the entire Iraqi Corrections Service.
- 4) **Grade and Step:** Grade 4, Step 5
- 5) **National Identification Number:** #30356, Issued July 2, 2002

Position #2

- 1) **Full Name:** Badeel Kadhim Mahdi
- 2) **Position Title:** Deputy Director of Internal Affairs
- 3) **Description of Duties:** This position is subordinate to the Director of Internal Affairs, and is responsible to assist in the supervision, direction and coordination of all criminal and internal affairs investigations within one of four geographic regions of the entire Iraqi

Feb 14th, 2004

CAPT [REDACTED]

I have a meeting in the AM AT Police Hdq. I don't want to miss Mrs Jantz would you give her the following names AND ask her to forward them to payroll for John Armstrong.

(1) Ahmed Farooq Hussein Al-Azawy Iraqi number 30356 issued 7-02 his DOB is 1, 11, 61 (JAN 11, 61) He will be hired AS A Director of Internal Affairs being paid AS A Full Colonel STEP 5, I believe the level is 5 also.

4
GRADE
[REDACTED]

(2) Badeel Kadham Mahdi, Iraqi number 3761 issued 7-22-03 his DOB is 8 April 19, 1976 he is to be AN Assistant Director of Internal Affairs being paid AT A MAJOR'S rank, STEP 1

5
GRADE
[REDACTED]

if phone # is [REDACTED] IF you have any questions, IF I can't be reached Jerry is aware of the above

Thank you for your assistance
Respectfully

[REDACTED]

Corrections Service. This position is assigned to the Central Region at Baghdad.

4) Grade Step: Grade 5, Step 1

5) National Identification Number: # 3761 Issued July 22, 2003

Please coordinate the reconciliation of records with the Ministry of Finance and the Ministry of Labor and Social Affairs

Disapproved _____ Approved _____ Date _____

ATTACHMENTS: Resumes (2)

C.V.

NAME: BADEEL KADHIM MAHDI
AGE: 26 YEARS
ADDRESS: BAGHDAD -ALMANSUR 14TH RAMADAN STREET SQ.611 ST.15 H.14
AL-ANDALUS SQUARE.
MARITAL STATUS: SINGLE
CELL PHONE: +19143607995 HOUSE: 5423439
COMPUTER SKILLS: USER
LANGUAGE SKILLS: ARABIC, ENGLISH.(FLUENTLY)

DEGREES
GRATUATED FROM BAGHDAD COLLEGE HIGH SCHOOL IN 1994.
BACHELOR DEGREE IN CHEMISTRY FROM COLLEGE OF SCIENCE IN BAGHDAD UNIVERSITY
IN 1999
WORKED AS A REPRESENTATIVE IN ITALIAN AND EMIRATE COMPANIES THAT CONCERN
WITH OIL PROCESSING.
AFTER THE END OF THE WAR HE HAD BEEN TRAINED BY THE COLLITION FORCES AND (ON
WEAPONS
POLICING)
NOW HE IS APPOINTED AS A CAPTAIN IN THE FACILITY PROTECTIVE SERVICE IN THE MINISTRY
OF HEALTH

Biography

1- General personal informations

A- Name :Ahmed Fouad Farooq Hussein AL-Azawy

B- Date of birth : 1961

C- Place of birth :Diyala –Khaliss

D- Height :180 CM

E- weight : 96 KG

F- Skin color : white

G- eye color : blue

H- hair color : brown

I- distinguishing features : No

H- chronic diseases : No

2- citizenship :Iraqi

3- current address :Diyala – khaliss , Tet :792111

4- employment history :

a- current job :lawyer – retired police officer

b- the former employment :

first- iraqi intelligence agency

second- officer in the general security office

third- armed forces

fourth- police forces

5- education history :

BCH degree in security sciences / national security college

High deploma in police science – interior ministary – high institute for iraqi police officers

And in all these studies I got many of scientific and technical subjects including law , economics , admenstration , society , military science and security sciences ...etc .

Memberships :

a- a member of iraqi lawyer commission

b- there is no religious membership

military service :

- I worked in the intelligence agency and this was on the government benefit from **1978 – 1981**
- General security **1981 – 1985**
- General police **1985 – 1987**
- Armed forces **1987 – 1989**
- General police **1989 – 1999**
- And I have in all these sides honourings and thank books

Family situation :

- married and my wife is working as a university teacher – chemical bachellor
- I have three children
- I have no ex-wives
- There is no one lives with me in the house
- All my sons are children
- Date of marriage **1990**
- my parents are alive
- I have four brothers
- One of my sisters is living in Kanada with her husband
- All of my family are known with good manars .

9- income sources :

I depend on the income corning from lawyer work .

10- abraod travel : no

11- employment occupation :

through out my employment life I occupied the progressive positions according to the rank and Iam always a manager in all the offices

12- human right violations :

I have no a record in violating the human rights

13- employment courses

- 1-a session of fighting the terrorism under the supervision of German experts

- 2- a session of fighting the terrorism under the supervision of Yugoslav experts .
- 3- Special forces session
fighting – Military
- 4- terrorism fighting session under the supervisors of french experts
- 5- joddo and karatea (close combat part)
- 6- criminal investigation session
- 7-session of fighting style of the military infantry
- 8-general cultural session
- 9- personality protection session
- 10- special fightings session
- 11-security investigation session
- 12- the building areas fighting session
- 14- special informations :
now I do not drink wine
I have no relationship with women
I am well and I do not complain of sexual and psychological disease
- And I have an estabale personality
I have the ability of conclusion and deduction and I like to learn
and I have nothing make me fear and I am serious and loyal in my work .
- 15-Other information :
I have real works in observe persons
I have real works in attacking houses and arresting the criminals
I have an experience in fighting of the military patrols .
I have real experiences in investigation with the criminals
I have real experiences in discovering the wrongness of the investigators in the judicial side .
I have training experiences in attacking the kidnapped airplane
I have experiences in the abnormal commanding for the cars
I have training experiences in the technical and scientific using for the lower weapons.

Note /

All that I said above are true and it presents a simple explanation to what I learnt and experienced in my professional life during the attitudes passed by me

Republic of Iraq

Ministry of justic

ICS

Dep. Accounted

No. 554

Date. March 14.04

To:- ministry of planning \ planning & construction office

Sub.\plane

We follw below the our plane of pulding and reconstruction operation for the year 2004 withen the budget

We request your information with respect

1	Kotool appendixl	1,010,680,500
٢	Building of kotool prison	750,000,000
٣	Rehabilate and devlopment the ceilings	1,200,000,000
٤	Rebuilding correction acadmy and appendixes	3,230,000,000
٥	Basrah prison	6,600,000,000
٦	Mosul prison	2,000,000,000
٧	Construction and rebuilding rusafah prison offices	4,505,787,000
٨	Nasryiah prison building	1,350,000,000
٩	Hilla prison	1,974,965,000
١٠	Dywaniyah prison	1,000,000,000
١١	Construction of karkh and rossafa fuel storges	3,000,000,000

General director

Raad Juder khalef

Apr. 14.04

Republic of Iraq

Ministry of justice

ICS

Dep. Accounted

No. 554

Date. March 14.04

To:- ministry of planning \ planning & construction office

Sub.\plane

We follow below the our plane of puding and reconstruction operation for the year 2004 withen the budget

We request your information with respect

Frq.	Name of project	coast
1	Kotool appendix I	1,010,680,500
٢	Building of kotool prison	750,000,000
٣	Rehabilate and devlopment the ceilings	1,200,000,000
٤	Rebuilding correction acadmy and appendixes	3,230,000,000
٥	Basrah prison	6,600,000,000
٦	Mosul prison	2,000,000,000
٧	Construction and rebuilding rusafah prison offices	4,505,787,000
٨	Nasryiah prison building	1,350,000,000
٩	Hilla prison	1,974,965,000
١٠	Dywaniyah prison	1,000,000,000
١١	Construction of karkh and rossafa fuel storages	3,000,000,000

General director

Raad Juder khalef

Apr. 14.04

IRAQI CORRECTIONAL SERVICE CORRECTIONAL OFFICER STATUS REPORT

NAME / PRISON / UNIT	MINISTRY	AUTH FTE	FILLED	VACANT	PERCENT	RECRUIT	ASSIGN
RUSAFA 1	MOJ	150	83	67	45%	40	40
RUSAFA 2	MOJ	200	96	104	52%	50	50
RUSAFA 3	MOJ	54	51				
CENTER	MOJ	75	62	13	17%	10	10
TOTAL RUSSAFA COMPLEX	MOJ	479	292	187	39%	100	100
AL SALYIA	MOJ	9	9	0	0%	0	0
RASHAD HOSP	MOJ	25	16	9	36%	10	10
AL KARKH HOSP	MOJ	40	18	22	55%	15	15
AL KARKH	MOJ	120	117	3	3%	0	0
ABU GHRAIB #1	MOJ	350	191	159	45%	112	112
AL HILLAH	MOJ	270	270	0	0%	0	0
MOSUL	MOJ	600	266	334	56%	0	0
KADAMIYAH	MOJ	138	123	15	11%	0	0
INTERIM DET	MOJ	30	15	15	50%	0	0
IRBIL #A	MOJ	78	78	0	0%	0	0
IRBIL WOMEN/JUV	MOJ	20	16	4	20%	0	0
DIWANIYAH	MOJ	107	75	32	30%	0	0
				0	0%	0	0
MAQJAL	MOJ	73	73	0	0%	0	0
SAMAWAH	MOJ	46	37				
AN NAJEF	MOJ	67	62	5	7%	0	0
TOTALS		2468	1674	794	32%	237	237

CHUCK RYAN
DEPUTY DIRECTOR, OPERATIONS

ACADEMY COMMANDER

DISTRIBUTION:
PRISONS DIRECTOR
SENIOR ADVISOR, MOJ
ICS MANAGEMENT TEAM
800TH MP BDE

8/11/03 - Given to Ahmed Naem
Abas who works for General Juma
for Sarkis. Given original
to ~~the~~ two copies.

[Redacted]

Money drawn
and given to
Capt MacFarlane

[Redacted]



COALITION PROVISIONAL AUTHORITY
BAGHDAD

November 6, 2003

MEMORANDUM FOR Judge Ali Hussein Al-Shimeri, the Director General for Administration at the Ministry of Justice, Lamia Adela Mahmud, Chief Accountant Ministry of Justice and Seebo Sarkis Seebo the Chief Accountant for the Prison Department

SUBJECT: Approval of Transfer of \$625,000 cash to the CPA Advisor Maysan Governate for the reconstruction of the prison.

I approve the transfer of \$625,000 from the capital budget of the Prison Department to the Ministry of Justice Prison Department in Maysan Governate for the reconstruction of a prison in Al Amarah.

The sum of \$625,000 is to be collected in cash on Wednesday 12th November 2003 by Captain [redacted] British Army Governate Support Team to CPA Ministry of Justice Maysan Province who will supervise the project.

The Department of Prisons was granted a budget of \$10 million for capital projects in the Financial Year 2003. The sum to be allocated for the Al Amarah Prison was retained in the Baghdad Governate pending approval of the project. The money is essential for reestablishing a viable prison system in the Maysan Governate this year.

I would be obliged if you would ensure that the necessary formalities are completed as quickly as possible and that if there are any questions they are referred to Mr Ken Grant, Finance and Administration Advisor, Prison Department, Ministry of Justice. Telephone: [redacted]



Senior Advisor
Coalition Provisional Authority
Prison Department
Ministry of Justice

through mail [signature]



SENIOR ADVISOR M.W.

UNCLASSIFIED



COALITION PROVISIONAL AUTHORITY
Ministry of Justice, Iraqi Correctional Services
BAGHDAD, IRAQ
APO AE 09302

28 February 2004

To: Ministry of Finance, Director General
From: Ministry of Justice, Prisons Department
Subject: Separation of ICS (Prison Department) Budget from Ministry of Justice

ICS Prisons and Ministry of Justice respectfully request the separation of budgets from one another.

The amount of work to be done and critical nature of security forces requires the removal of unnecessary administrative steps. The ICS currently has guidance from experts in prison operations and management. The employees of the ICS are well-trained in the daily requirements of financial operations. The ICS is required to prepare and submit their own budget since they are the only employees with experience in such matters.

For these reasons, I request that ICS have a separate and independent budget which ICS manages directly and through the normal rules of Iraqi law. ICS should be authorized to work directly with Ministry of Finance, Planning, Ministry of Housing and Construction or any ministry that requires coordination to complete prison department work.

We thank you for your time and consideration in this matter.

Point of contact for the MOJ, ICS is



Senior Advisor
MoJ, Prisons Department

Cc:
MoJ, CPA Senior Advisor
MoJ, Account Department
File



Foreign Language										
3000	2817	2733	2650	2566	2483	2400	2316	2233	2250	Foreign Language
2249	2166	2083	1999	1916	1833	1750	1666	1583	1500	
920	900	880	860	840	820	800	780	760	740	1
713	698	682	667	651	636	620	605	589	574	2
552	540	528	516	504	492	480	468	456	444	3
426	416	407	398	389	379	370	361	352	342	4
328	321	314	306	299	292	285	278	271	264	5
253	248	242	237	231	226	220	215	209	204	6
196	191	187	183	179	174	170	166	162	157	7
155	152	149	145	142	138	135	132	128	125	8
127	124	121	118	116	113	110	107	105	102	9
104	101	99	97	95	92	90	88	86	83	10
86	84	83	81	79	77	75	73	71	69	11

COALITION PROVISIONAL AUTHORITY ORDER NUMBER 30

**REFORM OF SALARIES AND EMPLOYMENT CONDITIONS OF STATE
EMPLOYEES**

Pursuant to my authority as Administrator of the Coalition Provisional Authority (CPA), and under the laws and usages of war, and consistent with relevant U.N. Security Council resolutions, including Resolution 1483 (2003),

Understanding that the salaries of public workers under the former regime were paid through a complicated system largely composed of incentive pay that rewarded loyalty to the former regime over meritorious service,

Realizing that service in state agencies and state owned enterprises is important public service that requires appropriate compensation for efforts of workers to encourage the best qualified to choose public service,

Noting that salary and conditions of employment reform is essential to guarantee fairness within the public system to ensure that state employees receive appropriate compensation for their efforts, but also to provide incentives for meritorious service or sanctions for failure to perform appropriately,

Recognizing the need to establish a transparent system of compensation for those employed in public service,

I hereby promulgate the following:

**Section I
Definitions**

“Base Salary” means base compensation for public employment exclusive of any Special Pay.

“Geographic Allowances” means any special payment made to a Public Service Employee as a result of the location the employee performs duties.

“Grade” means the position level specified for any public service position set forth in the Salary Table attached as Annex A.

“Public Service Employees” means all national government employees serving in any capacity in any national governmental agency or instrumentality including ministries, whether at the national, governorate or municipal level, and state-owned enterprises.

"Public Service Employees" does not include municipal or local employees appointed by Coalition Forces.

"Risk Allowances" means any special payment made to a Public Service Employee as result of the hazardous nature of their employment.

"Special Pay" means any special payment or incentive payment including family allowances, staff bonuses, university service allowance, scientific status allowances, qualification allowances, position allowances, vocational allowances, transportation allowances, geographic allowances, risk allowances, or any other legal compensation other than Base salary paid in connection with public service.

"Salary Table" means the table of payments of monthly salaries paid to Public Service Employees set forth in Annex A to this Order which shall be effective from 1 October 2003 until 30 September 2004.

Section 2 Purpose and Objectives

- 1) Salary reform for Public Service Employees is necessary to encourage the best qualified to choose careers in public service. A system of pay based upon complicated incentives lacks transparency and unfairly results in widely disparate levels of pay for the same work. The public sector salary system is reformed to foster transparency in payments and to regularize payments to ensure that individuals are compensated at comparable levels for comparable work across all areas of public service.
- 2) Reform of conditions of employment reform for Public Service Employees is also necessary to encourage the best qualified to choose careers in public service. The conditions of public service employment are reformed to enable the best qualified employees to rapidly advance to positions of greater responsibility, but also to allow for the removal of Public Service Employees who regularly fail to achieve the minimum standards expected of their Grade and position.

Section 3 Salary Reform

- 1) Effective 1 October 2003, all existing laws, regulations, orders, or other enactments establishing salaries, Special Pay, or other monetary incentives for Public Service Employees are hereby suspended. The CPA Director of Management and Budget, in coordination with the interim Minister of Finance, may grant limited exceptions to this suspension until 31 December 2003 for public agencies unable to implement this Order by the prescribed dates.

- 2) Effective 1 October 2003, all Public Service Employees shall be paid in accordance with the Salary Table except in cases where the CPA Director of Management and Budget has granted an exception to the implementation of this Order in accordance with Section 3(1) above or where the CPA Director of Management and Budget has authorized the public agency to implement the Salary Table prior to 1 October 2003.
- 3) As set forth in the Salary Table, the salary paid to an employee will be based upon the Grade of the employee as determined by the classification of the employee's position and the employee's employment Step as determined in part by the employee's length of service and in part by performance.
- 4) The CPA Director of Management and Budget may authorize the payment of Risk Allowances for particularly hazardous duties or Geographic Allowances. The only basis for approval of Geographic Allowances is a demonstrated history of an inability to fill the position at the authorized salary. Following the implementation of the salary reform provisions contained herein, all such Risk Allowances and Geographic Allowances must be approved by the CPA Director of Management and Budget.
- 5) No Base Salary of Public Service Employees for the same position will be reduced by the implementation of the salary provision of this Order. In the event a Public Service Employee's prior Base Salary for the same position is more than the amount specified in the Salary Table, the pre-existing salary of the Public Service Employee will continue to be paid. The Base Salary of such employees will not be increased until the Public Service Employee is entitled to increased compensation as defined by the Salary Table. This provision does not affect the removal of Special Pay or other incentives as detailed elsewhere in this Order.

Section 4 Implementation of Salary Reform

- 1) All Ministers, state owned enterprise Directors, or other heads of public agencies shall establish salary Grade classifications for existing positions within their agency in accordance with the guidelines issued by the Ministry of Finance.
- 2) All such salary Grade classifications will be submitted to the Ministry of Finance for review and approval prior to implementation. The Ministry of Finance may reject or revise the salary Grade classifications presented by other agencies. The salary Grade classifications of the Ministry of Finance shall be consistent with the guidelines issued by the Ministry of Finance.

- 3) Based on the budget of the agency and the agreed upon salary Grade classifications, total annual salary budgets will be developed by each ministry, state owned enterprise, or other agency for approval by the Ministry of Finance. The Ministry of Finance may reject or revise the total annual salary budget presented by other agencies. The total annual salary budget of the Ministry of Finance shall be consistent with the guidelines issued by the Ministry of Finance. All ministries, state owned enterprises, or other agencies shall deliver the total annual salary budget to the Ministry of Finance no later than September 15 of each year.

Section 5 Impact of De-Baathification Removals

Public Service Employees who lost their civil service positions as a result of the implementation of CPA Order 1, De-Baathification of Iraq Society, are not entitled to retirement benefits.

Section 6 Reform of Conditions of Public Employment

HIRING AND PROMOTION PRACTICES

- 1) No ministry, governorate or municipal administration, state owned enterprise, or any other governmental agency is required to employ any person solely as a result of the person's training or qualifications. All employment decisions will be based upon the needs of the agency.
- 2) Persons formerly employed by a state agency have no special entitlement to resume their employment. All employment decisions will be based on the needs of the agency. Prior employment with the agency may be a factor in deciding to rehire a former employee to fill a vacancy.
- 3) Persons from outside the agency may be hired to fill vacancies. Hiring decisions will be based on an individual's qualifications without regard to race, religion, tribal membership, gender, or regional origin. The best-qualified person will be hired for the position.
- 4) Duty assignments within an agency are at the discretion of agency heads; provided, however, except as required by exigencies of the work requirements, the majority of the duties of Public Service Employees will be tasks appropriate for their employment Grade.

- 5) Promotions of Public Service Employees will be based upon the employee's potential for service, ability to assume more complex duties or responsibilities, and ability to perform at the higher Grade. Longevity of service, without the consideration of other qualifications, shall be an inappropriate basis for promotion.
- 6) Public Service Employees may only be promoted in the event there is a vacancy in the next higher Grade. Promotions in Grade prior to the occurrence of a vacancy in that Grade are not authorized.

EMPLOYMENT CONDITIONS

- 7) All Public Service Employees are expected to report to work in accordance with the reasonable instructions of their agency. Public Service Employees who fail to report to work without the authorization of their senior supervisor within the agency have no entitlement to be paid for days they do not work. The managers of Public Service Employees may withhold one day's pay for each day in which the employee failed to report to work for a substantial portion of the work day. One day's pay shall be calculated by dividing the total monthly pay specified in Salary Table for the employee by the number of scheduled work days in the month.
- 8) Public Service Employees who fail to report to work for five consecutive days or ten days in a month, except as authorized by their senior supervisor or as a result of verifiable medical incapacitation, may be dismissed from their employment. No public notice shall be required. Supervisors shall make reasonable attempts to notify employees in person. If the Supervisor cannot, through reasonable attempts, locate the employee after ten days, notice can be delivered to the employee's last known address and shall be sufficient to terminate the employment. No proof of actual notice shall be required. Public Service Employees may appeal such a dismissal in accordance with the procedures specified in Section 7.
- 9) Senior agency officials may withhold Step increases in salary in the event the performance of the employee does not meet reasonable expectations of performance for the position held. Public Service Employees whose Step increases are withheld under this provision may appeal this determination to the Ministry of Finance or in accordance with the procedures specified in Section 7.
- 10) Managers and agency heads will exercise oversight and control over the implementation of this Order to ensure fairness within the system. Employees who fail to adhere to the rules set forth herein may fail to meet the reasonable expectations of performance described above and may be subject to disciplinary measures.

Section 7
Procedure to Address Complaints

Public Service Employees may seek redress for adverse managerial actions inconsistent with this Order under the procedures described in Civil Service Law (13) of 1991.

Section 8
Administrative Instructions

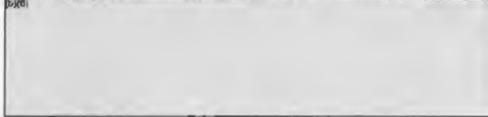
The CPA Director of Management and Budget or interim Minister of the Finance, with the concurrence of the CPA Director of Management and Budget, may issue such Administrative Instructions as are necessary to carry out the purposes of this Order.

Section 9
Inconsistent Legislation

Any portion of legislation inconsistent with any of the provisions of this Order is hereby suspended to the extent necessary to implement the provisions of this Order.

Section 10
Entry into Force

This Order shall enter into force on the date of signature.



L. Paul Bremer, Administrator
Coalition Provisional Authority

**ORDER NUMBER 30
ANNEX A**

**REFORM OF SALARIES AND EMPLOYMENT CONDITIONS OF STATE
EMPLOYEES**

Salary Table

Monthly Salary Amounts in Thousands of Iraqi Dinars (000)

Grade	Step 1	Step 2	Step 3	Step 4	Step 5	Step 6	Step 7	Step 8	Step 9	Step 10
SUPER A	2250	2233	2318	2400	2483	2566	2650	2733	2817	3000
SUPER B	1500	583	1666	1750	1833	1916	1999	2083	2166	2249
1	740	760	780	800	820	840	860	880	900	920
2	574	589	605	620	636	651	667	682	698	713
3	444	458	468	480	492	504	516	528	540	552
4	342	352	361	370	379	389	398	407	416	426
5	264	271	278	285	292	299	306	314	321	328
6	204	209	215	220	226	231	237	242	246	253
7	157	162	166	170	174	179	183	187	191	196
8	125	128	132	135	138	142	145	149	152	155
9	102	105	107	110	113	115	118	121	124	127
10	83	86	88	90	92	95	97	99	101	104
11	69	71	73	75	77	79	81	83	84	86

WEEKLY REPORT OF SUPERVISOR ENGINEER

- 1-Report no : One
2-Name of Project : Amarah prison
3-The cost of project : 582000 \$
4- Project starting : 11/12/2003
5-Project ending date : 1/5/2004
6- Duration of project : 140 dayS
7-Value of finished works : 1%
8-Number of skilled work : 4
9-Number of UN skilled work : 35
10- No and dates of visits from : Daily from 7:45 to 2:15
11- additional and deleted work propose : No additional and deleted work
12- Specification of ongoing works :
a- Remove and dispose part of trash and debris
b- Grading and leveling of ground removing protruding objects
c- 50 tons of cement and 55000 bricks reach the site
d- Re planning and excavated foundation sectors in side building no 2&3
13- Problems : The sit air covered by the rains water so we order to make draining line to remove the water out of the site
14- Data of report : 11/12 to 14/12

Electric Eng.
Heder. k hopee
14/12/2003

Civil Eng.
safai. S. hashem
14/12/2003

Head Eng.
saib .m. ahead
14/12/2003

Foreign Language



COALITION PROVISIONAL AUTHORITY
BAGHDAD

November 14, 2003

MEMORANDUM FOR Minister of Justice of Iraq

SUBJECT: Appointment of Ahmed Shihab, Chief Accountant Appeal Court, Basrah to deal with the Prison Department Finance for the Ministry of Justice in Basrah.

THROUGH: Judge Daniel L. Rubini, Senior Advisor to the Ministry of Justice, and Judge Ali Hussein Al-Shimeri, the Director General for Administration at the Ministry of Justice.



The Prison Department was created on 5th June 2003 by CPA Order 10 principally from the Adults and Juveniles Directorates of the Ministry of Labour & Social Affairs and the Detention Centres operated by the Ministry of Interior.

At present in Basrah there is one facility in Basrah, Al Maqal, with the intention to open another Basrah Central in the near future. There is no administrative infrastructure to support the prisons with access to the budgeted funds. It therefore appears appropriate that the Chief Accountant of the Appeal Court should be fully authorized to deal with Prison Department finances in order to ensure that the establishments are properly resourced.

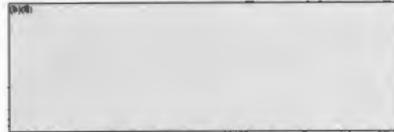
The Chief Accountant should be allowed to recruit such staff as he needs to carry out his duties effectively and to whom he can delegate his authority in full or in part. He will be fully responsible for the disbursements for capital and operational expenses including wages. The Chief Accountant will maintain appropriate records of the transactions and submit budgets and ad hoc financial projects for the prisons in the Basrah Governorate to the Chief Accountant of the Prison Department in the Ministry of Justice, and his CPA counterpart. He will have the authority to represent the Prison Department on Ministry of Finance and local Treasury matters. All instructions relating to prisons finance will be from the Warden of the prisons, the Prison Department Ministry of Justice or the CPA .Prison Department Ministry of Justice.

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COALITION PROVISIONAL AUTHORITY
BAGHDAD

Thank you for your cooperation. Should you have any questions or concerns regarding the subject discussed in this memorandum, please feel free to contact me. You may also contact Ken Grant, Finance and Administration Advisor on [redacted]



Senior Prison Advisor to the Ministry of Justice

Minister of Justice

Approved _____

Approved with modifications _____

Disapproved _____

UNCLASSIFIED

Verbal responses are expected today and a written report that addresses every question on the previous page is due to [REDACTED] on Sunday, October 26, 2003.



COALITION PROVISIONAL AUTHORITY
BAGHDAD

DRAFT

October 25, 2003

Mr. Sinan Abdul Malik Rasheed
Senior Deputy Minister
Ministry of Housing and Construction

The Ministry of Justice respectfully requests that the Ministry of Housing and Construction carry out an assessment of the below identified facility in concert with our Prisons Department Office.

The facility was previously known as "Al Katool", and served as a Detention Facility in the Rusaffa area of Baghdad. The facility is located across the street from the Police Academy at (Grid Coordinates).

Our needs are pressing, and require expedited action to execute the assessment quickly in order to begin and complete reconstruction activities as soon as possible. It is our intent to be able to occupy this location in 120 days or less.

Special Requirements, in addition to the standard items generally included in such assessments are:

- 1) The Complete Rehabilitation of Utility Services for continuous operation as a holding facility for criminal detainees (Electric, Water and Sewage)
- 2) Rehabilitation of existing Kitchen, Toilet and Shower facilities.
- 3) Upgrade of Holding Cells, where possible, to opening of windows to allow natural light to enter in sufficient quantity.
- 4) Addition of toilet and hygiene fixtures to Holding Cells, where possible.
- 5) Installation of Security Hardware at all gates, door and window locations to prevent escapes.
- 6) Wall and Perimeter evaluation to secure the compound from escape as well as unauthorized intrusion.

Following the completion of this assessment, a decision will be made by the Ministry of Justice as to the required work to be done at this site. The Ministry of Housing and Construction will be tasked with the preparation of any pre-award documents for such proposed projects, and with preparing and advertising the requests for bids, contract award and execution of the actual contract. During the life of the contract, the Ministry of Housing and Construction will act as the agent of the Ministry of Justice to administer the contract.

Funds are available for this project. Funding for this project will be provided by transfer of funds from the Ministry of Justice to the Ministry of Housing and Construction. The point of contact representative for this project is who is coordinating Prison and

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COALITION PROVISIONAL AUTHORITY
BAGHDAD

Detention Center reconstruction and construction activities. I understand that you have met him at your office last Saturday, October 18, 2003. Mr. [REDACTED] Cellular Telephone number is [REDACTED]

Respectfully,

[REDACTED]

Senior Advisor
Ministry of Justice

cc: [REDACTED]

UNCLASSIFIED

[REDACTED] CPT, Dept. of Prisons

From: [REDACTED] (GBR) UK Ministry of Justice
Sent: Tuesday, October 28, 2003 9:37 AM
To: [REDACTED] (SES-05)
Cc: [REDACTED] (SES-05); [REDACTED] (SES); [REDACTED] CPT, Dept. of Prisons
Subject: Prison Pay Issues

1. According to Major Mohamed the breakdown of payments for September were as follows:-

Transferred from Ministry of Interior	224
New Entrants Course 1	33
New Entrants Course 2	59
New Entrants Course 3	79
New Entrants Course 4	89
New Entrants Course 5	50
Total	534
New People resigned	8
Total working not including staff from Adults	526

Adults employees about 848, the Juveniles 468. (Baghdad only)

2. All above employees were paid for September last week.
3. The Ministry of Interior arbitrarily raised Police salaries to \$120 from the basic of \$60 in June July.
4. Gary Deland also spoke to some trainees and said he would raise Prison Officers salary to keep parity.
5. As far as I am aware all new recruits have been paid \$60 per month.
6. CPA Order 30 is now the authority for hiring employees. It is effective from 1 October 2003.
7. New employees will be on the new payscale in CPA Order 30 . Old employees will maintain their current pay until their salary steps catch up
8. The new basic salary is on the payscales and rank structure attached and equates to that of the Police.
9. The Ministry of Finance have a distribution pattern for wages amongst grades. If were to raise all guards to that we would be in breach.

10/30/2003

MINISTRY OF JUSTICE

PRISON DEPARTMENT

ESTIMATED PRISON PERSONNEL FOR 2003

	Number
Baghdad Governerate Adults	838
Baghdad Governerate Juveniles	472
Baghdad Ministry of Interior	250
Divala	149
Hilla	90
Basrah Maaual Prison	130
Basrah Est Old Guards on MLSA payroll to be assumed by MoJ	200
Ninewa - Observation House	37
<i>New Hires Baghdad Training Academy</i>	
Baghdad	358
Hilla	38
Anticipated New Hires for remainder of 2003	500
Total on payroll 2003	3062
Employees anticipated and agreed to in 2003 Budget by Ministry of Finance	10150
Likely Amount of Shortfall of personnel to budget in 2003	6098

The above figures are taken for a variety of sources such as wage records, correspondence etc and represent an estimate of the employees that are on the payroll and or are likely to be assumed by the MoJ in this financial year.

The schedule shows that the Prison Department is unlikely to reach the budgeted figure for this year, and that it could hire a further 6,098 staff without being in breach of OMB Minute of 5 August 2003.

The assumptions in the budget were based on the MoJ assuming all the detention centre staff in Iraq with an estimated prisoner capacity and a ratio of 20% staff to inmates. The MoI does not have a discrete management structure for detention centres and consequently any additional MoI staff brought onto the payroll will be on an institution by institution basis as they are selected by the CPA Prison team. On present plans there is unlikely to be a further tranche of MoI employees assumed by the MoJ



17 October 2003

Form No (1)

Table of Jobs According to the Post Grading

Class	
Department	
Part	

No.	items	Actual No. of the employees 2002 (A)						Additional Requirements		No of Employees for 2003			
			Juvenile Corrections Baghdad	Juvenile Corrections Outside Baghdad	Adult Corrections Baghdad	Adult Corrections Outside Baghdad	Detention Centres	interpreters	Adult Correction	Total of Additional Requirements B	Suggested from the office A+B	Agreed on	
1	Level (1) (Special degrees)	None	1		1		1			3	3		
2	Level (2) (First and Second Degrees)	ditto	22	2	39	15	229		10	317	317		
3	Level (3) (Third, Fourth, Fifth Degrees)	ditto	178	5	166	80	500			1,279	1,279		
4	Level (4) (Sixth, Seventh, Eighth, Ninth, Tenth Degrees)	ditto	271	30	600	500	6,500			8,551	8,551		
Total		0	472	37	806	595	7,300	200		0	10,150	10,150	

There were no MOJ employees in the prison service prior to 3 June 2003

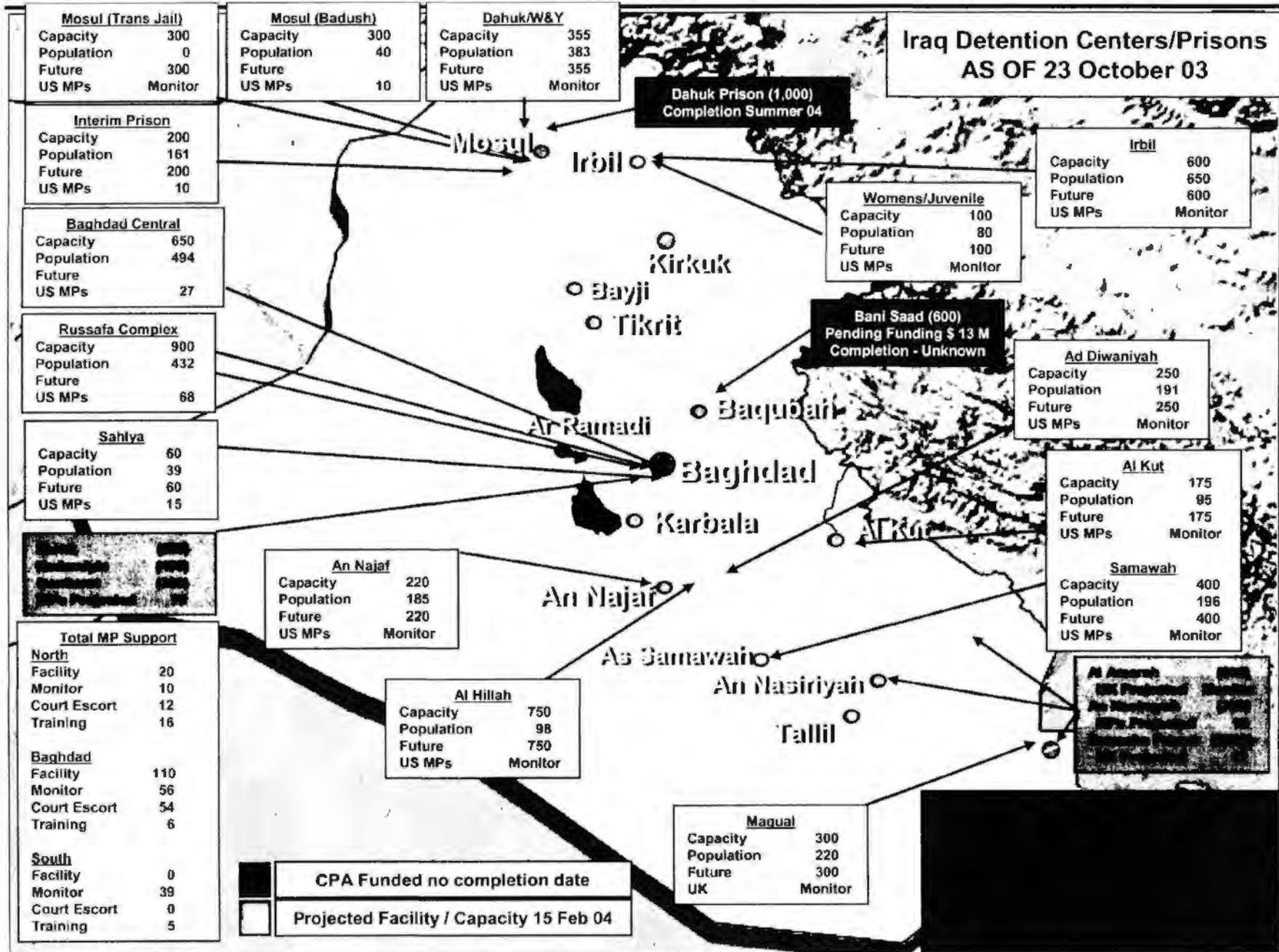
The Baghdad employees are as at April 2003. The other employee figures are estimates

The Detention Centres employees are estimated based on 146 Detention Centres with an estimated average of 50 officers at each

interpreters represents additional requirement to act as an interface between coalition forces, international staff and prison service employees

The additional prison officer requirements is based on the 2003 activation programme which envisages prison officers comprising 20% of the estimated prisoner population of 11,278

Iraq Detention Centers/Prisons AS OF 23 October 03



Total MP Support	
North	
Facility	20
Monitor	10
Court Escort	12
Training	16
Baghdad	
Facility	110
Monitor	56
Court Escort	54
Training	6
South	
Facility	0
Monitor	39
Court Escort	0
Training	5

The General Director
Iraqi Jail

Governorate Jails Management
Office

Basrah	Diyala	Halla	Mousl
--------	--------	-------	-------

Factories

Arabs & Foreigners Dept.
 Rehabilitation Dept.
 Special sentence Dept.
 Short sentence Dept.
 Long term sentence Dept.
 Maintenance & Transportation Dept.
 Operator Dept.

account, Director	Legal Director
-------------------	----------------

General Directory of juvenile
 Rehabilitation
 Director / Mauna

Employees Dept.	accountant Dept.	monitoring Dept.	planning Dept.	Legal Dept.
-----------------	------------------	------------------	----------------	-------------

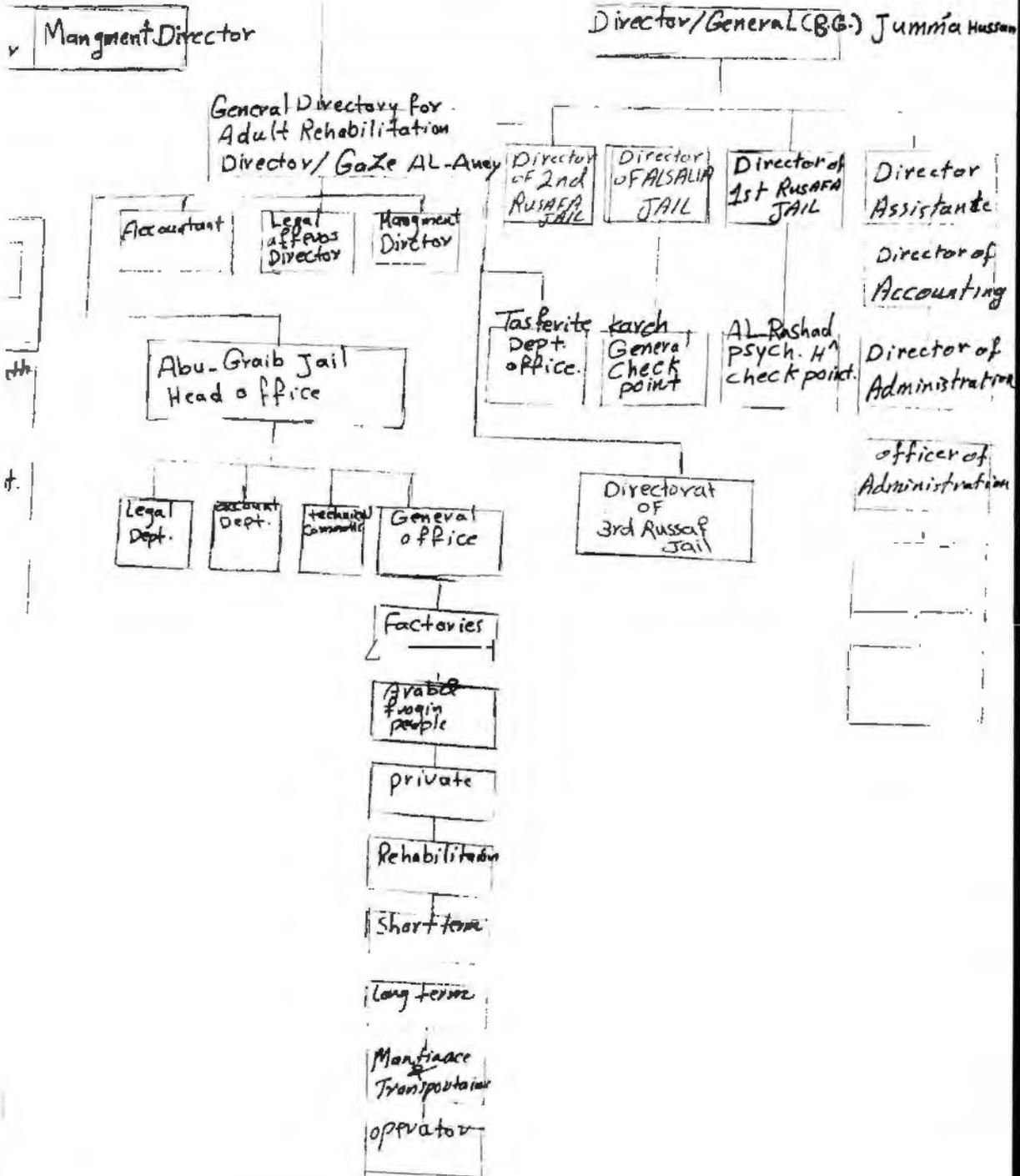
Male Rehab. Dept. *under 17 years	Narwi House Dept. for juvenile probation	Adult young Dept.
probation Dept. for male & female juvenile	Male Rehab. Dept. *under 12 years	previous Care Dept.
Baghdad House Dept. for juvenile probation	Female rehab. Dept.	Medical Dept.

~~Designed by:~~
 Designed by:

General
 Juma'a Hussain Zamil

15 tory For

* General Director: Salam Abd-AL Kareem



IRAQI CORRECTIONAL DEPARTMENT FOR ADULTS
RECONSTRUCTION OF AL TASSFIRAT IN AL RASSAFA

By Ghazi Yasseen Taha, October 8, 2003

The following has been completed:

1. Painting of the administration building completely.
2. A big gate was installed.
3. Opened the closed gates which was too small to fit the inmates beds.
4. Replacement of the old electrical circuitry.
5. Replacement of all the old water piping and bypass the old water piping (about 360 meters)
6. Take out the following :
 - A. 500 bunk beds from the Al Karkh Detention Center:
 - b. 200 mattresses (from Abu Ghreib)
 - c. 200 bed sheets (from Abu Ghreib)
 - d. 200 pillow cases (from Abu Ghreib)
7. 90 % replacement of the glass on the doors and windows. and put some plastic on some windows instead of glass.
8. Ceiling fans and ventilators were installed for all the halls.
9. Three (3) secondary circuit breakers to switch off the electricity and one(1) main switch
10. Installation of (40) projectors and (1) external.
11. Installation of (3) water heaters.
12. Installation of (4) motors for water pressure.
13. Installation of (3) water tanks.
14. Opening all sewers as they were clogged.
15. Widening of (4) metal gates for the halls.
16. Welding (10) beds inside the halls as they were not completed.
17. Installed faucets and showers for all halls
18. (3) toilets that were closed before were re opened and installation of new toilet seats.
19. (3) metal bases for air condition
20. Moving the electric wires from inside the halls to outside the halls to prevent the detainees from destroying them.
21. Shortening the shafts for the ceiling fans.
22. Removal of all trash from inside the halls and the building.
23. (14) metal doors were fixed and secured locks were installed.
24. All the floors and the bathrooms were cleaned with acid and Clorox and Ajax for being too dirty. since the release of all Iraqi prisoners on October 20, 2003.
25. Repairing all the damaged walls inside the halls and painting of the halls.

The reasons for the delay in the work are listed below, and it is not because of the Iraqi Correctional employees:

1. On the financial side, the directions for spending the money is very complicated and it is not easy, as follows:

The amount of money authorized to use, by the purchasing committee, is 600,000 Iraqi Dinars, which is used to purchase all the material needs of the department including stationery, needs of inmates from tooth brushes to tooth paste to mops to soap to cleaning detergent to and all sanitation needs of the inmates. After purchasing those needs,

IRAQI CORRECTIONAL DEPARTMENT FOR ADULTS
RECONSTRUCTION OF AL TASSFIRAT IN AL RASSAFA

By Ghazi Yasseen Taha, October 8, 2003

all the receipts for the purchases need to be turned in to the accounting department to be audited and verified in the storage area after which another 600,000 I.D. will be authorized to do a new purchase. This process takes 2 days . Then the committee gets a check which will be cashed from the bank, which ends up to be another delay because the bank will cash the check with notes in the amounts of: 10,000 ID and 250.00 , and when the committee goes to do the purchase, the merchants will not accept those small notes, as the Iraqi market want to deal only with US dollars.

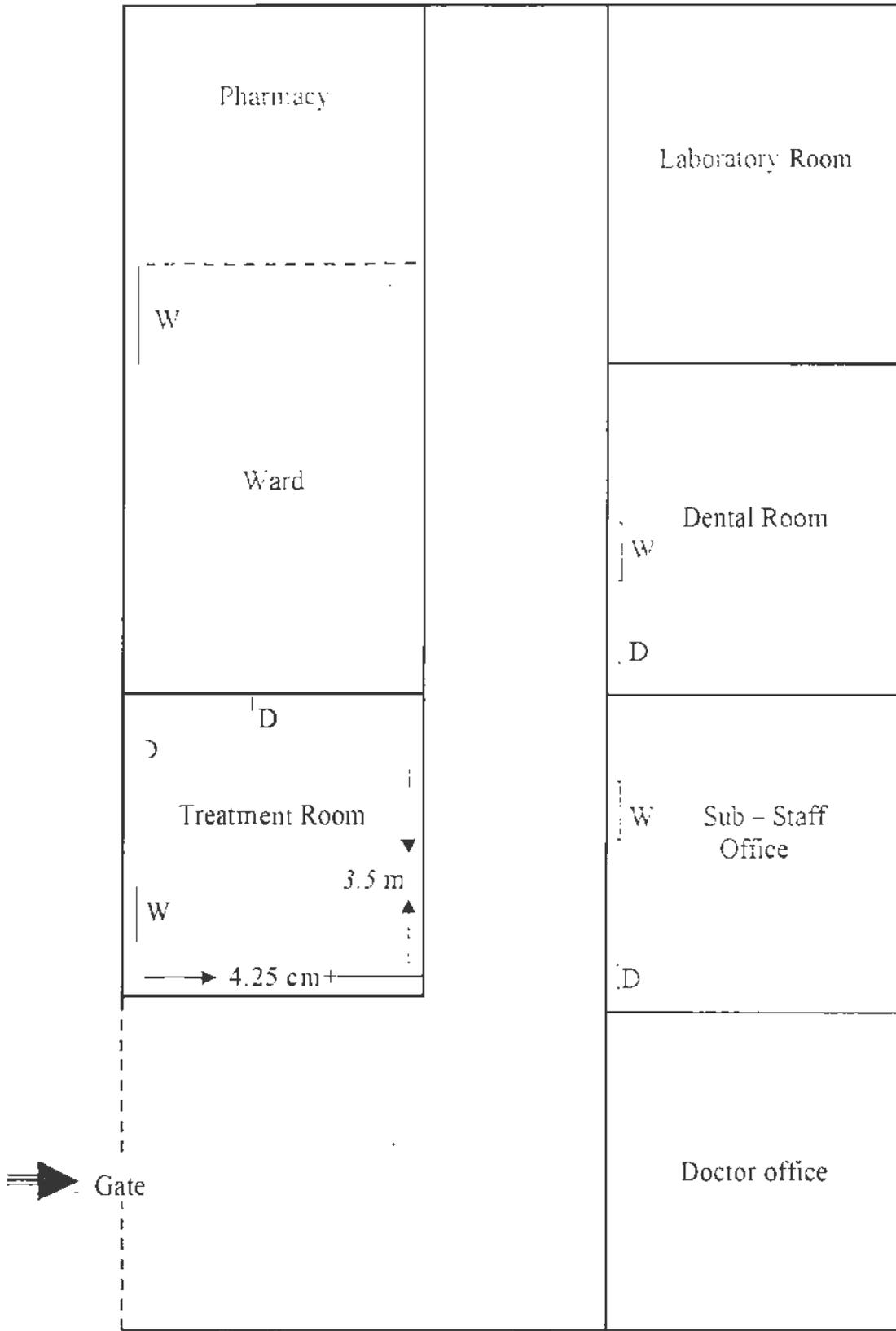
The authorization to spend (3,000,000.00) three million ID should abide by the financial directions, as this amount can not be spent except after you get (3) bids, to be given to the accounting section to be verified and approved by the general manager for approval for the least bid, this creates another problem as the vendor would like to receive his monies in cash and not by check, and even if the vendor agrees to receive the check, he needs to deposit the check in his account for 5 days, until the check clears, this ultimately does not allow the vendor to work with us, as also the vendor does not want to deal with notes of 10,000 ID or 250 ID. Those notes have a 10% less value in the market than its value at the bank.

This explains that the financial side is the reason for the delay in completing the work, and following the directions, and this side is out of our control

When you give directions for emergency funds to be used, you notice the speed at which we can execute and complete what is required from us. All the reasons mentioned above shows and proves that it is the financial aspect is what is delaying our execution of directions and not our failure to do so, as we are completely ready to accomplish and complete any size jobs very fast and in accordance with the schedule, as long as we do not have to deal with the financial issues and its routines.

Please review with appreciation.

SUSUFA MED COMPLEX



RUSAFA

MED AREA ?
CPT WILLIAMS
400 H MED

A
L
L
E
Y

W
A
Y

TASERAT

204TH MP

COURT ?

HOLDING

ROAD

The requirement of the medical center (furniture).

No.	Headquarter	Qty.
1	Air- conditioner	1
2	Ceiling fan	1
3	Television	1
5	Photo copy	1
6	Refrigerator	1
7	Wall clock	1
8	Carpet	1
9	Table with drawer	2
10	Chair	6
11	Cabinet	2

1	Air- conditioner	1
2	Ceiling fan	1
3	Television	1
4	Refriaerator	1
5	Table with drawers	1
6	Chairs	4
7	Cabinet	1
8	Carpet	1

No.	Dental room	Qty.
1	Air - conditioner	1
2	Ceiling fan	1
3	Table with drawers	1
4	Chairs	3
5	Cabinet	1

1	Air - conditioner	1
2	Ceiling fan	1
3	Sink	1
4	Table with drawers	1
5	Chairs	2

No.	pharmacy	Qty.
1	Air- conditioner	1
2	Ceiling fan	1
3	Refrigerator	2
4	Cabinet	4
5	table	1
6	Chair	3
7	shelFs for drugs	5

No.	Treatment (O-P) room	Qty.
2	Ceiling fan	1
3	Examination bed - couch	2
4	Table with drawers	1
5	Chairs	3
6	Cabinet	2
7	Refrigerator	1
8	Television	1

No.	Ward	Qty.
1	Air - conditioner	1
2	Ceiling fan	2
3	Table with drawers	1
4	Chairs	3
5	Cabinet	1
6	Bed	6

S/o	Summery of requirement	Qty.
1	Air - conditioner	7
2	Ceiling fan	8
3	Refrigerators	5
4	Televisions	2
5	- Computer + minter	1
6	Photo copy	
7	Table with drawer	8
8	Chairs	24
9	Cabinet	12
11	Carpet	2
12	Wall clock	3
13	Sink	1
14	Beds	7
15	shelFs for drug	5

No.	Items	Qty.	Price
1	Brick roof Seal	550	850 S
2	Bricks	8000 b	300 S
3	Cement		90 S
4	Sand		75 S
5	Asphalt (in Barrel)	20 Barrel	150 S
6	Cast- iron		360 S
7	Glass-for 21 window	63 FT	130 S
8	Small doors	6	200 S
9	Big doors	1	200 S
	Paints in gallon	28 G	120 S
14	Plugs (13 Amp)	30	50 S
15	Wires and clips (200 m)		40 S
16	Main circuit breaker	1	75 S
17	Sink	1	50 S
18	Wash-stand	1	80 S
19	Water-pipe	15 m	100 S
20	Tap-cock (miser)	2	25 S
21	Curtains carrier (in meter)	21 m	75 S
22	Curtains (in meter)	35 in	80 S
23	-- Carpet (in meter)	50 m	250 S
24	Ceiling fans	S	100 S

THE REWARDS

No.	Description	Price
1	Rewards of builder for demolition and re-	300 \$
2	building of the roof.	
	Reward of treating the roof and walls.	75 \$
3	Rewards of glass repairment.	80 \$
	Rewards of electrical establishment.	85 \$
	Rewards of water establishment.	115 \$
6	Rewards of dyeing of 7 rooms.	150 \$
7	Rewards of blacksmith.	100 \$
	The summation of rewards	950 \$

Other necessities which are essential for AL- Tassferat medical center.

1. The center needs (4) cars. ((2 saloon car + 1 minibus + 1 Anibulance)).
2. Cell –phone (2) or walki –talki handled radio for staff communication.
3. Monthly expense about 250\$ to support the requirement of the medical center.
4. Re- order of supplies and medication weekly.
5. Psychiatric consultation once weekly.

AGENDA— 5 October 2003, Sunday, 1:00 p.m., Iraqi Forum

Tasferat/Rusafa Medical Compound and Temporary Juvenile Area

What is the status?

Karkh. The work must be completed and facility ready for use in 2 weeks (19 October, 2003)

Kazimiyah. The work must be completed and facility ready for use in 3 weeks (26 October, 2003) The work requires the addition of six toilet rooms and six showers.

Beds. Order more bunks, sufficient to meet capacity needs for each facility.

Khan Bani Sa'ad (Diyala Province). Advertise for tenders or bids to build the facility. Arrange for contractor meeting no later than 12 October, 2003.

Basrah Central (Industrial area; formerly a military barracks).

- ★ Immediately transfer \$4,400,000 U.S. dollars from 2003 budget to Section 8 (Special Programs: Construction and Reconstruction) to the Basrah governorate. Iraqi dinar equivalent is 8,800,000,000. Follow any necessary rules to transfer the money. Make sure this is done, and done quickly.
- ★ Assign an Iraqi prison employee to manage the Basrah budget and to disburse funds. Make the assignment by 8 October, 2003.
- ★ Appoint an Iraqi prison employee to work with CPA representatives in Basrah to ensure that the project is started, supervised, and completed quickly. Make the appointment by 10 October, 2003.

Al Hillah Bank Account.

- Verify that the account number is 10428
- Verify the balance.
- Determine what the steps are to access the account or to change the name of who may access the account. Put the information in writing.
- Initiate the steps that you can to change the account and provide CPA, if necessary, information needed to change the account. If required, prepare proper letters, ready for CPA signature, to complete the process.

Personnel.

- What is the status of request: the number of employees by degree?
- Prepare the same information for all governorates in a separate report and in a summary report.

Judge



A.C. units available

Cortez: Hiring in North

must look up with

Thompson's for ICS?

GEN Jara and ICS team wants to give input to the org chart

In prison

Accounting Report. What is the status of the accounting report?

- 2003 Budget balances:
 - Reports for Prison Budget as a whole, for Adults and for Juveniles
 - Total budget by section
 - Report of budget, by section, for each governorate
- Report of expenditures by section
- Report of salaries paid:
 - Summary of May and who was eligible but not paid
 - Summary of June and who was eligible but not paid
 - Summary of July and who was eligible but not paid
 - Summary of August and who was eligible but not paid
 - Summary of September and who was eligible but not paid
 - Why are some employees, especially females, only receiving partial pay?
 - Provide a list of all employees receiving partial payments and the reason for partial payment.
- What is the budgeted amount for employees in 2004? How many employees are budgeted for 2004? The number should be authorized up to 13,723 employees.

has the information

→ **Applications of Guards and Employees.**

Written Rules for Finance or other Established Prison Processes.

- Provide written, easy to understand, step-by-step rules for every process required of the prison department. Provide these reports in separate documents. For example:
 - process for payment of salaries
 - process for making budget expenditures
 - process for transferring funds (budget sections; governorates; directorates)
 - advertising to accept tender or contract bids
 - process for making and accepting contracts
 - process for retrieving money, personnel, assets from other ministries such as:
 - Ministry of Labor and Social Affairs
 - Ministry of Interior
- Include the processes that involve the Prison Department, Ministry of Justice, and Ministry of Finance
- Requirements to receive authority to use public land and buildings
- Provide the process rules by 12 October, 2003.

FOLLOW UP ITEMS:

Are the checks for Al Najah Company and The Supply and Service company prepared?

Al Najah Company: \$37,408

The Supply and Service Co.: \$35,220

Catering Contract for Baghdad Central

What time is the meeting of contractors?

Choice of Contractor, Creation of Contract. Begin Contract

How well did salary payments proceed? How many people were not paid?

What have you done to complete the list of Rusafa's needs?

Issues to supervise at Tasferat, Rusafa, Baghdad Central (Abu Ghraib), Salhya, Isenbarrat (Section 5 prison), Karkh, Kadimiyah, and Hillah:

You will send maintenance people to the prisons, excluding Hillah, at least once a week.

The maintenance will speak with the U.S. soldier in charge each time they visit a facility.

You will make sure that Hillah has maintenance contracts.

You will obtain maintenance contracts for the prisons if the prison employees cannot keep up with the work.

Maintenance areas you must supervise: plumbing, electrical, cell doors, carpentry, and other problems

You will make sure that each prison has the necessary prisoner supplies: soap, shampoo, sandals, clothing, beds, towels, toothpaste, toothbrushes, prayer rugs

You will be responsible for the hiring and scheduling of new employees and old employees. If old employees do not go to their assigned class, they will be removed from employment and the payroll.

Prisoner Food Contracts

You will supervise reconstruction at:

Karkh

Kadimiyah

You will meet with the Al-Erez contractor for Abu Ghraib to arrange for final inspection and to arrange final payment. The general manager is Mohammed Al-Kafajy, Al Rabia' Street, in front of the embassies area, telephone: 5424774.

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**IRAQI CORRECTIONAL SERVICES
MINISTRY OF JUSTICE**

10 August 2003
9:00 a.m.

In Attendance:

Chavez, Sorkh, Ramez (D. from D. Hill), Sabir

AGENDA

2003 Emergency Budget – Balances in account: U.S.\$ and Iraqi Dinar. Have you spent any budget money and if so, what have you purchased?

You must supervise and ensure proper operation of prisons:

- Al Tasferat
- Rusafa
- Baghdad Central (formerly Abu Ghraib)
- Al Salhya
- Al Hillah
- Observation House in Mosul
- Badush in Mosul (opens partially this month)
- Al Ma'qil in Basrah

S. Hillah
Al Hillah
make progress

Ensure they have:

- Soap
- Shampoo
- Toothpaste
- Tooth brushes
- Beds, pillows and blankets
- Proper maintenance (electrical, plumbing, masonry, and carpentry)
- Utilities services
- Facility maintenance
- Prisoner meals (prisoners have a set menu, eat before guards, and guards only → eat if on duty)
- Visitation with proper security
- Inmate uniforms
- Guard Uniforms
- Office supplies (Stationery)
- Vehicles
- Fuel for vehicles and generators
- Garbage or trash removal service
- Medical clinic, medical supplies, doctors, and dentists

T.H. Hillah
Min of Justice
3rd Division

Handwritten notes in a box:

- Handwritten text*
- Handwritten text*
- Handwritten text*

You must supervise reconstruction of prisons:

Isenbarrat

Kharkh

Khadimiyah

You must ensure that construction is good and that all items are purchased:

Secure walls

Secure doors, bars and windows

Strong water pressure and good plumbing and sewage

Electrical lines are secure inside walls and electricity works well

Proper lighting

Clean facilities and all rubbish is removed

Bunks, mattresses, pillows and sheets

Personal hygiene items for prisoners

Catering contract with a menu that meets minimum U.N. standards

Minimum of 30 square feet per prisoner in each cell

Secure parking

Secure visitation areas

Secure reception areas

Secure storage areas

Proper medical facilities and supplies

Proper kitchen facilities that can prepare healthy, nutritious food in a clean area

2004 budget status at Ministry of Finance?

Emergency Funds appointment at CPA:

\$66,140

\$22,190

\$66,623

The aforementioned amounts may be more or less, depending on CPA funds availability.

Rusafa shopping list status?

Ensure that all former guards are scheduled, through the Training Academy, for new instruction in their jobs. A new class of 100 begins every Saturday.

You must supply all open prisons WITHOUT DELAY!

**IRAQI CORRECTIONAL SERVICES
MINISTRY OF JUSTICE**

10 August 2003
9:00 a.m.

In Attendance:

AGENDA

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Secure walls

Secure doors, bars and windows

Strong water pressure and good plumbing and sewage

Electrical lines are secure inside walls and electricity works well

Proper lighting

Clean facilities and all rubbish is removed

Bunks, mattresses, pillows and sheets

Personal hygiene items for prisoners

Catering contract with a menu that meets minimum U.N. standards

Minimum of 25 square feet per prisoner in each cell

Secure parking

Secure visitation areas

Secure reception areas

Secure storage areas

Proper medical facilities and supplies

Proper kitchen facilities that can prepare healthy, nutritious food in a clean area

~~2004 budget status at Ministry of Finance?~~

Emergency Funds appointment at CPA:

\$66,140

\$22,190

\$66,623

The aforementioned amounts may be more or less, depending on CPA funds availability.

Rusafa shopping list status?

Ensure that all former guards are scheduled, through the Training Academy, for new instruction in their jobs. A new class of 100 begins every Saturday.

You must supply all open prisons WITHOUT DELAY!

My thoughts: patience and guidance is gone

FOLLOW UP ITEMS:

Are the checks for Al Najah Company and The Supply and Service company prepared?

Al Najah Company: \$37,408

The Supply and Service Co.: \$35,220

Catering Contract for Baghdad Central

What time is the meeting of contractors?

Choice of Contractor, Creation of Contract, Begin Contract

How well did salary payments proceed? How many people were not paid?

What have you done to complete the list of Rusafa's needs?

Issues to supervise at Tasferat, Rusafa, Baghdad Central (Abu Ghraib), Salhya, Isenbarrai (Section 5 prison), Karkh, Kadimiyah, and Hillah:

You will send maintenance people to the prisons, including Hillah, at least once a week.

The maintenance will speak with the U.S. soldier in charge each time they visit a facility.

You will make sure that Hillah has maintenance contracts.

You will obtain maintenance contracts for the prisons if the prison employees cannot keep up with the work.

Maintenance areas you must supervise: plumbing, electrical, cell doors, carpentry, and other problems

You will make sure that each prison has the necessary prisoner supplies: soap, shampoo, sandals, clothing, beds, towels, toothpaste, toothbrushes, prayer rugs

You will be responsible for the hiring and scheduling of new employees and old employees. If old employees do not go to their assigned class, they will be removed from employment and the payroll.

Prisoner Food Contracts

You will supervise reconstruction at:

Karkh

Kadimiyah

You will meet with the Al-Erez contractor for Abu Ghraib to arrange for final inspection and to arrange final payment. The general manager is Mohammed Al-Kafajy, Al Rabia Street, in front of the embassies area, telephone: 5424774.

Journal of work - report every Saturday what is done

Be [redacted] s-thoughts

Car for [redacted] - Driver

- Threats in other ministries

Memos for Khazi
- Contractor authority

★
250K Contractor

TO DO:

Wahad Invoices –
Four names
Give to Sarkies

Al-Najah Co. –
Invoices to Sarkies
Uniform Quality Issues

~~Capital Project List~~

PR Receipts

~~Comptroller List of Available PR Draws~~

Governorate Budget Allocations

Copies of Arabic Authorization Letters

Basrah Central Funding

Al Hakimia Funding

Home Protection S on Receipts

Kadimiya) - \$92,909: Chief Ward ? Receipts

~~Chief Ward - Check of Hb
Beds~~

\$500,000	15	66,100
17		172,000
50		66,140
199		22,140(1)

①

Juvenile Office D Wager / VEYUWUWU room
1 / Aug / 2003 to 31 / Dec / 2003

Type	Art	Chap	Details	Amount	
				I.	D
1	2	2	night payment	500	000 10
2	2	2	Transportation	150	000
3	2	2	Resident payment	150	000
			Subtotal of art <u>2</u>	800	000
4	2	2	news paper	150	000
			Subtotal of art <u>4</u>	150	000
5	2	2	cooking	250	000
			Subtotal of art <u>5</u>	250	000
6	2	2	Stamps	50	000
			Subtotal of art <u>6</u>	50	000
7	2	2	phoning	100	000
7	2	2	telegrams	50	000
			Subtotal of art <u>7</u>	150	000
9	2	2	Hiring of machines + transport	500	000
			Subtotal of art <u>9</u>		
13	2	2	entertainment, delegations, Relations	250	000
15	2	2	celebrations	250	000
16	2	2	Civil defense	250	000
18	2	2	Training courses	250	000
30	2	2	Cleaning	250	000
			Subtotal of chap <u>2</u>	3150	000
1	3	3	Stationery	500	
1	3	3	press	250	000
			Subtotal of art <u>1</u>	750	000
2	3	3	Water Cost	250	000
5	3	3	Electricity "	250	000
4	3	3	Fuel "	250	000

(4)

			10	
6	3	Inmates Fed	4 000	000
		Subtotal of art <u>6</u>	4000	000
9	3	others	200	000
		Subtotal of art <u>9</u>	200	000
12	2	Sport supply	100	000
		Subtotal of Chap <u>3</u>	5,800	000
1-4	4	Building maintenance	500	000
4	4	Water =	500	000
4	4	Elec -	500	000
		Subtotal of <u>4</u>	1000	000
5	4	Machine Maintenance	250	000
6	4	Vehicle worker	250	000
10	4	Weapons maintenance	250	000
		Total Chap <u>4</u>	2250	000
1	1	Salaries of employees	50 000	000

Sec	Chap	Account Name	assign of year 2003
2	4	3 News paper	1000 000 i. Denar
7	7	Tel. establish & transport	2 000 000 "
9	9	1 Transportation vehicle using	1 000 000 "
	30	Cleaning the office	2 000 000
		<u>Subtotal chap 2</u>	<u>6000 000</u>
3	1	1 Stationery	4 000 000
	2	press	1 000 000
	4	Fuel coast	5 000 000
	5	4 clothes different	10 000 000
	6	1 inmates food	15 000 000
	7	Drugs	5 000 000
	8	stife articles	10 000 000
	9	others "	10 000 000
		<u>Subtotal chap 3</u>	<u>61 000 000</u>
2	2	building maintenance	3 000 000
		<u>Subtotal chap 4</u>	<u>3 000 000</u>
	1	Furniture	200 000 000
	6	machiness equipments	100 000 000
		Others "	100 000 000
		<u>Subtotal of chap 5</u>	<u>400 000 000</u>
<u>Total</u>			<u>470 000 000</u>

FOLLOW-ON ITEMS FROM 7 OCTOBER BRIEFING

1. Layout the improvements accomplished for the \$4 million dollars spent in Phase I. How much was spent? Where was it spent? What did it buy?
2. Are all available budgeted amounts being used by the MOJ for prison facilities in order to transition fully into MOJ funding, vice CERP funded projects?
3. What is the transition monitoring mechanism from the 800th MP Bde to the MOJ and Iraqi Dept of Corrections?
4. What is the renovation and new construction plan, priority, end time-line for facilities where soldiers are present?
5. What is in place today to manage prisons on the Iraqi side? Need a lay-down of people, roles, functions and the way ahead. (Goal is to get US soldiers out of prisons.)
6. Layout requirements for guards by each facility. What is the training plan, throughput and capability to transition to a total Iraqi guard force?

-

Juvenile Redarmary office

Budget/2003

	n	Art	Detail	Amount
<u>3</u>	1	1	Stationery	2400 000
	2		Literature	2400 000
			<u>Total of art (1)</u>	<u>4800 000</u>
<u>4</u>		2	Water payments	12 000 000
		3	Elect "	12 000 000
		6	Food	183 456 000
		7	Drugs	24 000 000
		8	strobe articles	36 000 000
		9	Indust. equipment	4800 000
			any other els	4800 000
			<u>Total of art 9</u>	<u>9600 000</u>
			<u>Total of chap 3</u>	<u>281 856 000</u>
<u>5</u>	2		building Maintenance	2400 000
	1		Water "	12 00 000
	2		Elc "	12 00 000
			<u>Total of art 4</u>	<u>2400 000</u>
		Car maintenance	4800 000	
		<u>Total chap 4</u>	<u>9600 000</u>	
<u>Total amount</u>				<u>291 456 000</u>

Al Karsh.

to Republic
Ministry of Justice
Adult Correction Office

To / Ministry of Justice
Sub / Open Accounting

After transaction the ministry of finance / accounting office to open account for our office by I.D. Iraqi dinar with ratio 20% within the competence which was already agreed by the budget of 2003 then it was clear to us that the Justice was converted to your ministry and for the importance of the subject as the (CPD) established prisons in each of Tasterat in both side Karachi & Mosul & Hebla department & Mosul dept. & Mankal dept in Basrah & there were payables of contractors who supplied those prisons with food during their transactions in our office to give them their payables & for that we request you to open accounting and pay them & knowing us with respect

Gasi Yasin Taha
general Manager
20/8/2003

Ministry of Justice
Iraqi Correction Service
Prisons department

To: The Ministry of Justice
The Prisons Senior Advisor
Subject: Report

We would like to inform you that the correction departments in Basrah and Diyala need new buildings because all of the old buildings have been looted and destroyed. The employees there, do not find a place to do their jobs. Al-Basrah correction department is using the building of the labor and insurance office while Diyala correction department is sharing the building of Al-Basrah Court. This is of course unacceptable because these correction departments are administratively independent and have their special job. And receiving inmates, whom have been trialed and sentenced. The employees do not find enough space in these building to perform their duties. The number of employees in Al-Basrah correction department is 80 who are 64 guards and 16 Clerk. The number of employees in Diyala correction department is 149 (129 guards and 20 Clerks).

We request your approval to ask Al-Basrah and Diyala governorates to authorize the two correction departments to use two vacant:

governmental buildings as correction departments.
With respect.

GAZI YASSIEN AL-ANEI

The Director General

22-September 2003

In The Name of Allah The Most Gracious
The Most Merciful

Republic of Iraq
Ministry of Justice
Administration office
Department of accounts

656
No. 4/1/17
Date: 23-9-2003

Ministry of Finance \ Balance department \
expense

Subject \ Expense Authorization

First: Enclosed, a copy of the Iraqi Correction Service
department of accounts Letter number 21 in
22 September 2003 and a copy of the contract
created with the Coalition forces, indicating
the request to approve paying 37,408 \$ for
the contract.

Second: Enclosed, a copy of the Iraqi Correction Service,
department of accounts Letter number 20 in
22 September 2003 and a copy of the contract
created with Coalition forces indicating the
approval of paying 35,320 \$.

We request your authorization to enable them to
pay the required money.
with respect.

The Judge
ALI HUSSEIN AL-SHIMARRI
23 September 2003

Enclosed ;
2 copies of the office letter
6 copies of the contracts, created.

(11)

(1)

Foreign Language

Foreign Language

(4...)

1SG D. A. Kennedy
72nd MP Co.

I FELT THE QUALITY OF FOOD WAS EXCELLENT. THE
INMATES WERE VERY HAPPY WITH THE FOOD. I WAS
VERY PLEASED WITH BOTH QUALITY & SERVICE BY THE CONTRACTOR.

THE LUNCH PROVIDED WAS ABOVE STANDARDS AND
OF THE MOST EXCELLENT QUALITY.

400 MEALS

SSG [Signature] 21st SEP 2003
72nd MP Co.

Foreign Language

(1)

(1)

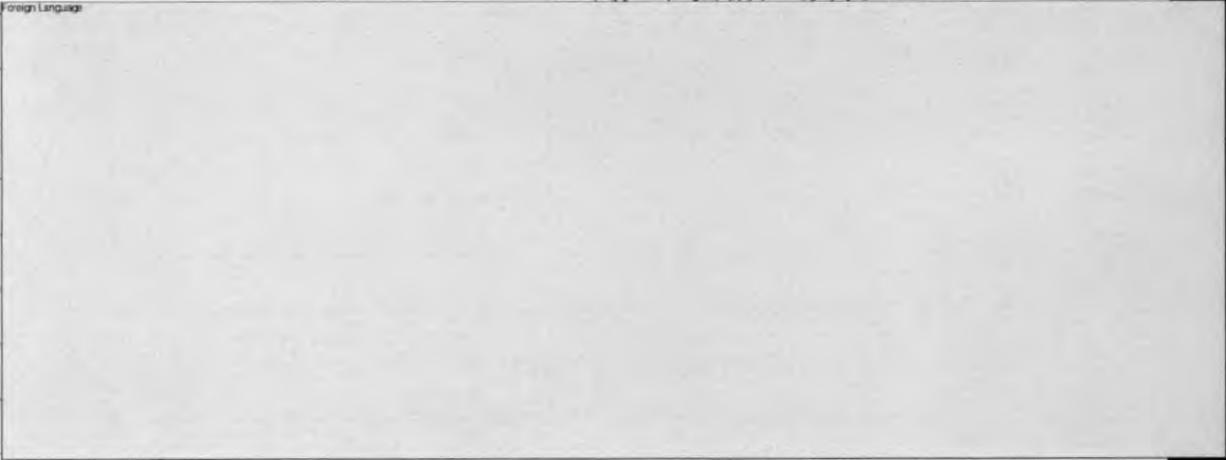
9-21-52

Dinner served at agreed upon

terms. The quality was once again excellent.

SSC [Signature]

Foreign Language

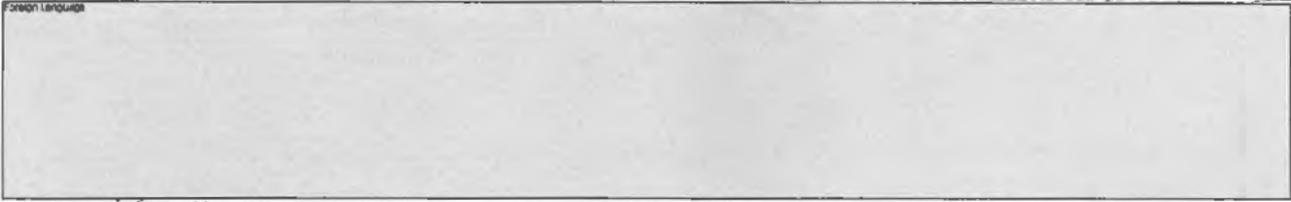


2

← 8/2/51

(2)

(2)



✓
D
C. 1/1/03

MEALS WERE PROVIDED FOR THE INMATES AND STAFF.

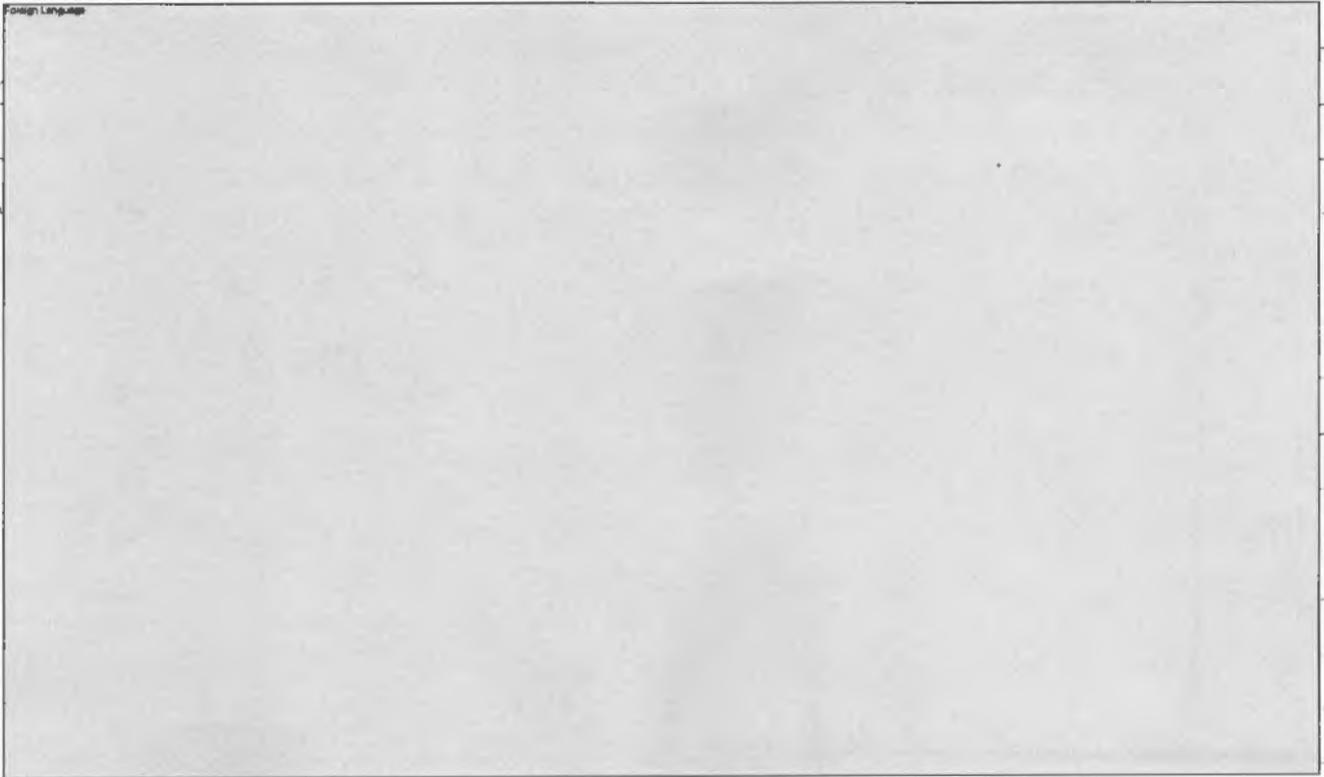
ALL NUTRITIONAL GOALS WERE MET. THE SERVICE WAS IN COMPLIANCE WITH THE SET TIMES.

QUANTITY - 400

SSG [Signature]

DATE 9-22-03

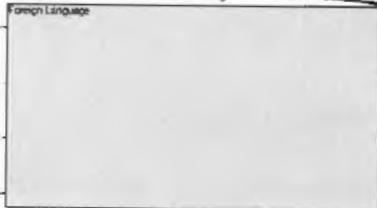
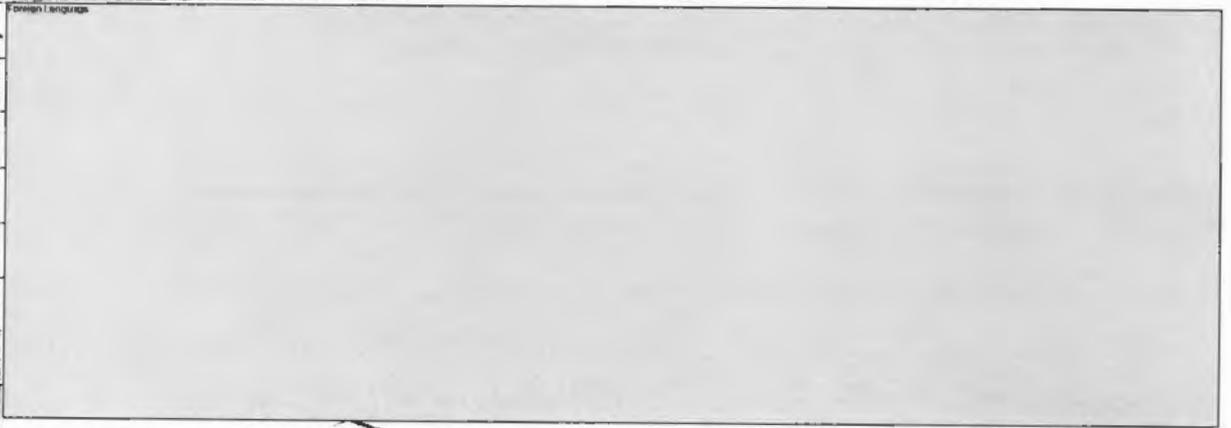
72ND MP Co



9-23-03

BREAKFAST MEALS WERE PROVIDED FOR
THE INMATES AND STAFF. ALL INMATES AND
STAFF WERE HAPPY WITH THE PRODUCT.

SSC. *[Signature]*
72ND MP Co



CONTRACTOR PROVIDED ALL MEALS TODAY
FOR THE INMATES AND STAFF. THE QUALITY
WAS A PREMIUM. THE MEALS ARE ALSO
SERVED HOT.

QTY. 400

[Signature]
72ND MP Co.

Ministry of Justice

To / Mr administrator of CPA

Subj report about visit to Abou-ghrub Jail

In
Sept. 18, 2003, a visit to Abou-ghrub Jail has been done to deal with a contractors who will supply the prisoners with 3 meals of food a day and with the presence of Captain Armstrong. There must be (7) contractors but only (5) of them have been attend and those contractors are ~~to be~~ informed to supply the food according to a list that contains amounts and numbers of meals and there times as the following:

- ① breakfast at 7:00 o'clock
- ② lunch at 12:00 o'clock
- ③ Dinner at 17:00 o'clock

The supply ~~should~~ started since Sunday, Sept. 21, 2003. And the payment will be in ~~the~~ I. D. Then we take there offers at 19:00 o'clock ~~in~~ in Thursday, Sept. 18, 2003.

The contractors has been informed to stamp ~~the~~ their offers after coloring ~~it~~ in order to open it ~~in~~ in front of a committee ~~the~~ belongs to the office and with the attendance of ~~the~~ the contractors or who represent them.

ghazy Yassen Taha
General Director
Sept. 18, 2003

The ~~breakfast~~ breakfast ^{has been} ~~received~~ ^{received} and it was
a cup of cream (with net weight of 100 gm)
with 2 pieces of bread with cup of tea
and the amount was enough for
400 person and with good quality.
and for that sign

Hameed shaker Ubaid
Exchange of 2nd shift
sept. 21, 2003

The lunch has been received and it was
dish of rice (200 gm) with 2 pieces
of bread (weight 100 gm) with ~~Yoghurt~~
Yoghurt (200 gm) with cup of tea and the
amount was enough for 400 ~~person~~ detainees
persons and with good quality and for that
sign-

The general supervisor
Thamer Al-Jassem
sept. 21, 2003

The Dinar has been ~~initial~~ received ~~at~~ at
12:00 ~~at~~ O'clock and it was 2 eggs with
2 pieces of bread with 1 banana with
cup of tea per person, and it was
with good quality and enough for 400
person and for that ~~is~~ right

The supervisor

Thamer Ali Jassem
Sept. , 21, 2003

The breakfast ~~is~~^{meal} (in Sept., 22, 2003) has been distributed and it was cheese (150gm) w. TH 2 pieces of bread with cup of tea and it was with good quality and for dust sign

The supervisor
Thamer Ali Jasseem

Sept. 22, 2003

The lunch meal ~~was~~^{was} provided and it was rice and broth with piece of meat of 30 gm weight with 2 pieces of bread and cup of tea and the meal was with good quality.

(at Sept. 22, 2003)

The dinner meal ~~was~~^{was} provided and the meal ~~was~~ was potato and cucumber with tomato and 2 pieces of bread and cup of tea - ~~and~~ The meal was with good quality and enough for 400 person

representative of lieutenant colonel
Zer Ali Mohammed
Sep. 22, 2003

The Ministry of Justice
Iraqi correction department
Prisons.

no. 64
Date - 9-23-2003

To - All-Basrah correction department
Diyala correction department.

Sub-The Requirements.

We request to inform us your requirements and submit a clear report about the situation of the section and the number of the personnel to every section with the manner of schedule and inform us about any place to be available instead of your sections on condition that it should be one of the vacant governmental departments which suitable for using a correctional department, after asking the governorate and getting the legal approval.

We request inform us your procedures quickly.

Ghazi Yassein Taha
The general director.
9-23-2003.

Translated by ..

Neelam Hashim. 9-28-2003

- Ministry of Justice
Iraqi correction department
Prison.

To - Administrator coalition provisional (authority)
Sub - "Search visit -

(Sensitized)

In 9-18-2003 we visited the place of the firm
division which numbers are 4 - places included
the buildings & administrative places and during the visit
we noticed the following :-

- 1 - The paint of the buildings is needed to paint again
with the percentage %'s especially the doors
and windows.
- 2 - There are white ants on the walls, which are
required elimination it quickly in order not
to spread it to another sections of buildings.
- 3 - The floors are needed to repair, brilliant and
amendable.
- 4 - The special recessions for one prisoner are needed
to a (W.C) which also required construction
chief sewerage and some of water's installation
establishments.
- 5 - Some of electricity establishments haven't done
we request to change it quickly.

- 6- Reconsidering with the black bolts and increase it from one to 2-3 .
- 7- Put the netting on the windows in order not to enter insects -
- 8- Put the netting on some ^{the} windows because it have been laid down by a bad manner and it contain glasses which are broken easily by the inmates to injure himself and other inmates -
- 9- There are American Prisoners and forces inside the buildings which result in confusion and delay in a work -
- 10- The colour of the fronts of the baths from the slabs and ceramic is changed from white colour to another colours many times which result in delay the work and increasing of the cost

II. We have noticed that the administrative room and guards men room are very near by the prisoners room this is not correct in a security aspect. Iron buffer must be put between the administration room and prisoners room from the floor to a ceiling as well as there are many shortages and notices about on the windows and Aluminum.

We request to inform you that the implementation of the building project must be by a contract which explain the conditions of the kind of time and cost the work. These conditions will protect the rights of the principal department and the implementation body. There is a confusion in

the work resulting from promising missing ^{to} these
conditions

we shall visit this place second and third
time.

we have constituted a committee headed by me to
receive the place completely.

We request to inform us the sums which will
received by a contractor for his working in
repairing and maintenance material to fix all
remainder sums which desizen it.

Sign:

(-haiz. Youssef Taha
The general director.

9-18-2005

Translated by:

Neezan Hashim

9-27-2003.

The needs of Tasfeerat AL Resatifa .

electric elements

elements	count
1- fixture Bulbe	(35)
2- Starter	(35)
3- wire 2X 2.0 meter	(30) total 500 meter
4- electric tape	(12)
5- wire staples (sheetrock binch)	(12 boxes)
6- wire staples (concrete binch)	(2 boxes)
7- Junction box	(6)
8- light plates	(6)
9- Switch (4 plugs)	(4)
10- wire 2X4	(50) meter
11- Switch plate 15amp	(5)
12- circuit unit 30amp	(20)
13- screws	(2 boxes)

General supervisor
Ghazi yaseen Talha

General Police
Tomaou Hussain huzim

Bassim Hamoudy

Hamoud mehammad
electric man

(24)M

General supervising
Shazi Yaseen Taha

General Police
Jomud' Hussein Zamir

Bassim Hamoudi

Hameed mohammed Ali

Special needs of Tasfeerat AL Resatta

(Water Pipes)

- 1- Valve water $\frac{1}{2}$ inch (30)
- 2- Elbow Joint $\frac{1}{2}$ inch (25)
- 3- Joint $\frac{1}{2}$ inch (20)
- 4- Pipes $\frac{1}{2}$ inch (24) m
- 5- clamp Valve $\frac{1}{2}$ inch (15)
- 6- T Joint $\frac{1}{2}$ inch (10)
- 7- Joint Pipes $\frac{1}{2}$ inch (15)
- 8- lock $\frac{1}{2}$ inch (5)
- 9- Straight Joint $\frac{1}{2}$ inch (10)
- 10- end cap $\frac{1}{2}$ inch (15)
- 11- ball stop for water tanks $\frac{1}{2}$ inch (10)

General supervising

Bhazi Yaseen Taha

General Police

Jomaa husain Zamir

Bassim Hamoudi

Hameed mohammad ALi

The needs of Tasfeerat AL Resatfa .

electric elements

elements	Count
1- fixture Bulbe	(35)
2- Starter	(35)
3- wire 2X 2.0 meter	(30) total 500 meter
4- electric tape	(12)
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8- light plates	(6)
9- Switch (4 plugs)	(4)
10- wire 2X4	(50) meter
11- Switch plate 15amp	(5)
12- circuit unit 30amp	(20)
13- screws	(2 boxes)

General supervisor
Ghazi Yaseen Tatta

General Police
Toma Hussain Lazim

Bassim Hamoud

Hameed mohamad
electric man

Report -

Because of disagreement between the adult reformatory administration and the buyer (Bidder) Mr. Abdul Ameer Khudair about selling Sicrap's are stated error in a public newspaper, the valued material are steel beds, the contract of selling was rescinded and the buyer (bidder) ~~cannot~~ receive any materials.

Because of the Bidder Pays full amount 15,950,500 and 350,000 dinna as awages of publishing advertisement in accordance ~~is~~ with the cheques which are considered as insurance of material value.

These insurances are entered in the accounts of adult reformatory administration therefore the selling committee decide to return full amount to a bidder.

Signature

The head of selling committee

Niaama Hussein

T

member

KhaZe Yussean

member.

Abul Ameer
Harris

Translated this Report

Neezan

The basic principles for treatment of prisoners which was adopted by the general assembly according to the resolution 45/ 111 in 14 Dec. 1990:-

1. All prisoners shall be treated with the respect due to their inherent dignity and values as human beings.
2. There shall be no discrimination on the grounds of race, color, sex, language, religion, political or other opinions, national or social origin, property, birth or other status.
3. It is, however, desirable to respect the religious beliefs and cultural precepts of the group to which prisoners belong, whenever local conditions require.
4. The responsibility of prisoners for the custody of prisoners and for the protection of society against crime shall be discharged in keeping with a State's other social objectives and its fundamental responsibilities for promoting the well-being and development of all members of society.
5. Except for those limitations that are demonstrably necessary by the fact of incarceration, all prisoners shall retain the human rights and fundamental freedoms set out in the Universal Declaration of Human Rights, and where the State concerned is a party, the International Covenant on Economics, Social and Cultural Rights, and the International Covenant on Civil and Political Rights and the Optional Protocol thereto, as well as such other rights as are set out in other United Nations covenant.
6. All prisoners shall have the right to take part in cultural activities and education aimed at the full development of the human personality.
7. Efforts addressed to the abolition of solitary confinement as a punishment, or to the restriction of its use, should be undertaken and encouraged.
8. Conditions shall be created enabling prisoners to undertake meaningful remunerated employment which will facilitate their reintegration into the country's labor market and permit them to contribute to their own financial support and to that of their families.
9. Prisoners shall have access to the health service available in the country

without discrimination on the grounds of their legal situation.

10. With the participation and help of the community and social institutions, and with due regard to the interest of the victims, favorable conditions shall be created for the reintegration of the ex -prisoner into society under the best possible conditions.

11. The above principles shall be applied impartially.

*revised and typed &
checked by Dr. Hamid
and Hussein*

The most important expected responsibilities of the correctional officer during his job in the prison /detention facility are:-

1. All duties and actions undertaken in the performance of their duties are consistent with the United Nations standards on the treatment of prisoners.
2. Detainees do not escape from the facility of their personal custody.
3. Correction officers comply with written policy and lawful direction from their superiors.
4. Male and female detainees are maintained in separate housing and are not allowed to fraternize.
5. Correction officers treat detainees fairly and humanely while they are responsible for their care and control.
6. Corrections officers do not extort or otherwise illegally conduct activities against the interest of the inmates or their families or require the inmate or inmates families to undertake any action to curry favor or encourage an officer to carry out his responsibility.
7. Correctional officers do not establish any personal relationships with detainees to include romantic or sexual relationship.
8. Corrections officers complete appropriate records that are required by their job.
9. To the extent possible, cross gender supervision should be minimized. All males are to be searched by males and females by females. Cross gender searches are only permitted in emergency situations.
10. Use ONLY such force as necessary to control an inmate or to defend himself or others from potential harm from an inmate.
11. Use deadly *force* ONLY to prevent an escape or to defend his life or the life of someone else.
12. Report abuse of a prisoner, or other misconduct to a superior officer immediately.

3 translated and typed and
filed by Sir Hussain and
Mussoon.

(b)(6) (GBR) IJK Ministry of Justice

From: (b)(6) COL

Sent: Saturday, October 11, 2003 1:49 PM

To: (b)(6)

cc:

Subject: HAC Reductions to the Supplemental - Tasker for Impact Statements

Follow Up Flag: Follow up

Due By: Monday, October 13, 2003 12:00 AM

Flag Status: Flagged

ALCON,

Attached is a HAC press release of their marks to the CPA supplemental request and a quick spreadsheet analysis of where those marks hit us. I need impact statements (two to three bullets per reduction) of the impact each of these marks will have on our efforts. I need those back to me by MONDAY, 1500. We are going to package them and forward in an attempt to win some of these back in joint conference. Please note that I was not able to identify all the reductions based on the language of the press release. There may be around another \$100M of unattributed cuts. In addition, the cuts to public safety facilities and services and to transportation/kommunication are in large part unspecified so these will require impact statements on what you will have to reduce.

Col (b)(6)

Deal with by (b)(6)
12/10/03

10/12/2003

NEWS

House Appropriations Committee *Chairman C.W. Bill Young (R-FL)*

Website address: www.house.gov/appropriations

FOR IMMEDIATE RELEASE:
October 6, 2003

Contact: John Seofield
(202) 226-5828

Highlights of the Chairman's Mark of the Iraq Supplemental

"This mark is an investment in our children's future, a future free from terrorism and the daily dread of a devastating attack against our civilians. I have scrubbed the President's request and made some improvements. The product circulated to my Committee Members today is a draft and it is likely that I will have a manager's amendment to fine-tune the package. In the end I expect the Iraq supplemental will enjoy broad, bipartisan support in my Committee and by the full House of Representatives," said Chairman C.W. Bill Young.

President's Request: **\$87 billion**
Chairman's Mark: **\$86.7 billion**

Iraq Relief and Reconstruction

President's Request: **\$20.3 billion**
Chairman's Mark: **\$18.6 billion**

- **Security and Law Enforcement** is funded at \$3.2 billion, \$50 million below the request.
 - Recruiting and training--\$950 million is provided for recruiting, training and equipping police forces in Iraq including a police training center with international trainers.
 - New Iraq Army and Civil Defense Corps--\$2.1 billion is included for training, equipping and deploying the New Iraq Army.
 - Border security--\$217 million is provided for border enforcement activities
 - Vehicles and facilities for Iraq traffic police—The mark does **not** include \$50 million requested for buildings, equipment and vehicles in support of Iraq's traffic police.
- **Justice, Public Safety and Civil Society Infrastructure** is funded at \$1.3 billion, \$525 million less than the request.
 - Prison and detention facilities--\$209 million is provided for prison and detention facilities, \$300 million below the request. This includes \$99 million for modernization of existing facilities, \$100 million for construction of a new prison. The mark reduces prison construction by \$300 million and does **not** fund the construction of two additional new prisons at \$50,000 per bed.
 - Witness protection program--\$100 million is included as requested for a witness protection program to protect Iraqis who assist Coalition forces with fighting terrorism and crime.

- o Public safety facilities and services--\$509 million is provided for these buildings and activities, \$175 million below the request.
 - o Crimes against humanity investigation--\$100 million is included for investigations into crimes against humanity, such as the mass killing of innocent Iraqi civilians.
- **Electrical Generation and Distribution Infrastructure**--\$5.65 billion is included to repair, rehabilitate and procure electric generation and distribution infrastructure in Iraq, \$25 million less than the request. The mark does not include \$25 million requested for "institution strengthening" for providing consultants, developing a master plan for continued development, and rehabilitating buildings.
 - **Oil Infrastructure and Resource Procurement**—The mark provides the \$2.1 billion requested for rebuilding Iraq's oil infrastructure and the procurement of emergency stocks such as kerosene.
 - **Water Resources and Sanitation**--\$4.3 billion for water resources and sanitation, \$253 below the request.
 - o Drinking Water--\$2.8 billion is included as requested to increase access to potable water in rural and urban Iraq.
 - o Sewage--\$697 million to improve sewage services.
 - o Water Resources--\$775 million for water resource projects, such as irrigation projects, pumping stations and dam rehabilitation.
 - o Solid Waste Management—The mark does not include \$153 million for improving solid waste management programs, including the procurement of 40 trash trucks at \$50,000 a piece.
 - **Transportation and Communication projects**—The mark provides \$500 million for various transportation and communication projects, \$335 million below the request. The mark did not fund \$4 million for a nationwide numbering scheme, \$9 million for postal information architecture and zip codes and \$10 million to modernize the business practices of the Iraqi television and radio industry.
 - **Road and Bridge Construction**--\$370 million is included for construction and refurbishment of roads and bridges, \$100 million below the request. Within this amount, \$130 million is provided for public buildings and \$240 million is for repair and modernization of roads and bridges. The mark does not include \$100 million requested to build 7 new housing communities.
 - **Health care programs**--\$793 million is provided for health care programs, \$57 below the request.
 - o Modernization of medical facilities--\$493 million, \$100 million above the request, to refurbish and modernize medical clinics, primary health care services and hospitals throughout Iraq.
 - o Medical equipment-- \$300 million is provided as requested to repair and procure medical equipment for Iraq's medical facilities.
 - **Basra hospital**—The mark does not include \$150 million requested to initiate a new \$500 million to \$700 million children's hospital in Basra.
 - **Private Sector Development**--\$153 million is included, \$200 million less than requested, for private sector development functions. The mark does not include \$200 million requested to create an American-Iraqi Enterprise Fund.
 - **Operating Expenses of the Coalition Provisional Authority (CPA)**—The mark provides a direct appropriation of \$858 million to the Coalition Provisional Authority for their operating expenses instead of providing these funds in the U.S. Army, Operation and Maintenance accounts as requested. The mark provides transfer authority up to 1% of funds (roughly \$186 million) provided in the Iraq Relief and Reconstruction Fund for unanticipated expenses of the CPA. This provision does not alter the reporting relationship of Ambassador Bremer to the President through the Secretary of Defense.
 - **Foreign Debt**—The bill includes a prohibition on the use of any funds in this act to be used to pay Iraq's foreign debts.
 - **Competition in Contracting**—The mark includes a provision to limit the use of non-competitive contracts in the reconstruction and relief funds for Iraq. The provision preserves the prerogative of the President to waive the requirement for full and open competition in certain circumstances, as outlined in applicable federal procurement regulations. The provision requires the executive branch to provide notice and justifications to Congress when the authority is exercised.

Afghanistan Relief and Reconstruction

President's Request: \$800 million

Chairman's Mark: \$1.2 billion

Within these funds for accelerated reconstruction, \$191 million is included for the construction of roads in Afghanistan, including the Kabul-Kandahar road: \$95 million, \$50 million above the request, for schools and education: \$95 million for private sector development and power generation, \$50 million above the request; \$70 million to assist the central government of Afghanistan, \$33 million above the request; and \$69 million for elections and improved governance, \$12 million above the request. The additional funds are intended to show tangible improvement in the security and quality of life of most Afghans by the summer of 2004.

National Defense

President's Request: \$65.1 billion

Chairman's Mark: \$64.7 billion

Summary Table
(Dollars in Thousands)

	Request	Recommendation	Change from Request
Military Personnel:			
Military Personnel, Army	12,858,870	12,188,870	-670,000
Military Personnel, Navy	816,100	816,100	0
Military Personnel, Marine Corps	753,190	753,190	0
Military Personnel, Air Force	3,384,700	3,384,700	0
Total Military Personnel	17,812,860	17,142,860	-670,000
Operation and Maintenance:			
O&M, Army	24,190,464	24,355,664	165,200
O&M, Navy	2,106,258	1,934,058	-172,200
O&M, Marine Corps	1,198,981	1,198,981	0
O&M, Air Force	5,948,368	5,598,368	-350,000
O&M, Defense-Wide	4,618,452	4,485,452	-133,000
O&M, Marine Corps Reserve	16,000	16,000	0
O&M, Air Force Reserve	53,000	53,000	0
O&M, Air National Guard	214,000	214,000	0
Overseas Humanitarian, Disaster & Civic Aid	35,500	35,500	0
Iraq Freedom Fund	1,988,600	1,988,600	0
Total Operation and Maintenance	40,369,623	39,879,623	-490,000
Procurement:			
Missile Procurement, Army	6,200	0	-6,200
Procurement of WTCV, Army	46,000	101,600	55,600
Other Procurement, Army	930,687	1,250,287	319,600
Aircraft Procurement, Navy	128,600	158,600	30,000
Other Procurement, Navy	76,357	76,357	0
Procurement, Marine Corps	123,397	123,397	0
Aircraft Procurement, Air Force	40,972	53,972	13,000
Missile Procurement, Air Force	20,450	20,450	0

,Other Procurement, Air Force	3,441,006	3,418,006	-23,000
Procurement, Defense-Wide	435,635	418,635	-17,000
Total Procurement	5,249,304	5,621,304	372,000
Research, Development, Test and Evaluation:			
RDT&E, Navy	34,000	34,000	0
RDT&E, Air Force	39,070	39,070	0
RDT&E, Defense-Wide	265,817	195,817	-70,000
Total Research, Development, Test and Evaluation	338,887	268,887	-70,000
Revolving and Management Funds:			
Defense Working Capital Funds	600,000	600,000	0
National Defense Sealift Fund	24,000	24,000	0
Total Revolving and Management Funds	624,000	624,000	0
Other Department of Defense Programs:			
Defense Health Program	658,380	658,380	0
Drug Interdiction & Counter-Drug Activities, Defense	73,000	73,000	0
Total Other Department of Defense Programs	731,380	731,380	0
Related Agencies:			
Intelligence Community Management Account	21,500	21,500	0
Total Related Agencies	21,500	21,500	0
General Provisions:			
Section 1109 - Storm Damage	0	413,300	413,300
Grand Total	65,147,554	64,702,854	-440,700

Highlights of the Defense Portion of Chairman's Mark

Force Protection and Quality of Life—The chairman's mark increases funds to purchase body armor Special Armor Plate Insert and to contract for the clearing of unexploded ordnance. The mark provides funding for the contracting of civilian security guards to replace reservists currently performing these duties at Army installations. The Army has indicated this provision would permit the demobilization of 7,000 to 10,000 reserve component soldiers. The Department of Defense is also directed to increase the availability of modern hydration systems to soldiers in Iraq.

Hazard Pay and Family Support—The mark includes a proposed provision which authorizes continued payment of per diem for travel of family members of military personnel who are ill or injured as result of active duty service and includes a provision to continue the increased monthly rate of Imminent Danger Pay and Family Separation Allowances through September 30, 2004.

Recovery of Natural Disasters—The Chairman's mark includes \$413 million, not requested by the Administration, for recovery and repairs to damage to military facilities caused by Hurricane Isabel.

####

HAC Marks to CPA Sup (only delta's from request are shown)

CPA Supplemental Request	20.38
HAC Mark	18.6B
Total Reduction	1.7B

MARKS (\$M)	Request	HAC	Delta
Transportation/Telecommunication	835	500	-335 See specifics below
Two 4000 bed max security prisons	400	100	-300 HAC funds 1 medium security prison
American Iraqi Enterprise Fund	200	0	-200
Public Safety Facilities/Services	684	509	-175 Nonspecific mark
Improving Solid Waste Management	153	0	-153
Environmental Restoration (marshes)	100	0	-100
Housing (7 housing communities)	100	0	-100
Traffic Police vehicles/equipment	50	0	-50
Electric Institutional Strengthening	25	0	-25
Basrah Pediatric Hospital	150	0	-150
Refurbish/reequip hospitals/clinics	693	793	100 Adds funds to offset reduction of hospital
Partnership for Health	7	0	-7
Local Governance	90	0	-90
Catch-up Business Training	20	0	-20
			-1605

Telecommunication Reductions

Nationwide Numbering Scheme	-9
Iraqi TV/Radio modernization	-10
Postal information/zip codes	-4
Unspecified	<u>-312</u>
Total Reduction	-335

14 SEP 03

To Whom It May Concern:

Mr Khazi Yaseen Taha is hereby authorized to hire and appoint guards if they, the applicants, have completed a Coalition Corrections Training Program and have received a certificate of graduation. All hiring will be for valid vacancies and prison requirements.



CPT, MP, USA
OCPA Prisons Office

Wahad Group

PRICE QUOTE

TO:
Department of Prisons

DATE: August 5, 2003
 REFERENCE: Prison 2
 PAGE: 1
 CONTACT: Ghassan Radih
 - 914 360 4360
ghassan_radih@yahoo.com

Item	Description	Meals	Quantity (Days)	Unit Cost (USD)	Total (USD)
1	Corrections Officer Training Police Academy August 16 - August 28 (12 Days) 130 People Per Day Lunch Menu, Drinks, Food Serving	130	12	\$3.00	\$4,680.00
	Hot / Cold Faucet Mini-Fridge				
3	Stablizers		2	\$15.00	\$30.00
4	5 Gallon Bottles - new -6 per class		12	\$10.00	\$120.00
2	5 Gallon Bottles - refill 18 Aug 03 - 16 Refills 22 Aug 03 - 18 Refills 27 Aug 03 - 30 Refills		64	\$5.00	\$320.00
3	Student Manual Arabic		500	\$7.50	\$3,750.00
4	Correction Officer Application Design		1	\$500.00	\$500.00
5	Correction Officer Applications		2000	\$3.00	\$6,000.00

TOTAL \$15,250.00

Wahad Group

PRICE QUOTE

TO:
Department of Prisons

DATE: August 5, 2003
REFERENCE: Prison 1
PAGE: 1
CONTACT: Ghassan Radih
+1 914 360 4360
ghassan_radih@yahoo.com

Item	Description	Meals	Quantify (Days)	Unit Cost (USD)	Total (USD)
1	Corrections Officer Training Police Academy August 9 - August 14 (6 Days) 75 People Per Day Lunch Menu, Drinks, Food Serving	75	6	\$3.00	\$1,350.00
3	Stabilizers		5	\$15.00	\$75.00
4	5 Gallon Bottles - new -6 per class		30	\$10.00	\$300.00
5	5 Gallon Bottles - refill -6 per class per week for 3 classes		18	\$5.00	\$90.00
6	Training Manual Teacher's English Edition Rush Job including work on Friday		100	\$10.00	\$1,000.00

TOTAL

\$3,715.00

Wahad Group

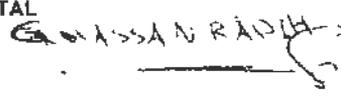
Invoice

TO:
Department of Prisons

DATE: ٢٠٠٢ ١٠ أيلول
 REFERENCE: Prison 2
 PAGE: 1
 CONTACT: Ghassan Radih
 +1 914 360 4360
 ghassan_radih@yahoo.com

Item	Description	Meals	Quantity (Days)	Unit Cost (USD)	Total (USD)
1	Corrections Officer Training Police Academy August 16 - August 28 (12 Days) 130 People Per Day Lunch Menu, Drinks, Food Serving	130	12		
4	5 Gallon Bottles - new -6 per class		12	\$10.00	\$120.00
2	5 Gallon Bottles - refill 18 Aug 03 - 16 Refills 22 Aug 03 - 18 Refills 27 Aug 03 - 30 Refills		64	\$5.00	\$320.00
3	Student Manual Arabic		500	\$7.50	\$3,750.00
4	Correction Officer Application Design		1	\$500.00	\$500.00
5	Correction Officer Applications		2000	\$3.00	\$6,000.00

TOTAL \$15,250.00

Ghassan Radih


Wahad Group

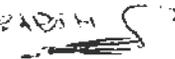
Invoice

TO:
 Department of Prisons

DATE: ٢٠٠٢ ١٠ أيلول
 REFERENCE: PRISON 1
 PAGE: 1
 CONTACT: Ghassan Radih
 +1 914 360 4360
 ghassan_radih@yahoo.com

Item	Description	Meals	Quantity (Days)	Unit Cost (USD)	Total (USD)
1	Corrections Officer Training Police Academy August 9 - August 14 (6 Days) 75 People Per Day Lunch Menu, Drinks, Food Serving	75	6		
3	Stabilizers		5	\$15.00	\$75.00
4	5 Gallon Bottles - new -6 per class		30	\$10.00	\$300.00
5	5 Gallon Bottles - refill -6 per class per week for 3 classes		18	\$5.00	\$90.00
6	Training Manual Teacher's English Edition Rush Job including work on Friday		100	\$10.00	\$1,000.00

TOTAL \$3,715.00

GHASSAN RADIH 

Ministry Senior Advisors and other Key Offices (as of 9/25/03)

Agriculture
Central Organization for Standards and Quality Control
Culture
Displacement and Migration
Education
Electricity
Environment
Finance/OMB
Foreign Affairs
Health
Higher Education
Housing & Construction
Human Rights
Industry & Minerals
Interior
Water Resources
Justice
Labor & Social Affairs
Office of Security Affairs
Oil
Public Works
Planning
Religious Affairs
Science & Technology
Trade
Trans. & Comm.
Youth & Sports

Baghdad Central
Civil Affairs
Economic Development
Governance
Iraqi Media Network
Oil Policy
Ops & Infrastructure
Private Sector Development
Strategic Communications



[REDACTED] CPT, Dept. of Prisons
From: [REDACTED]
Sent: Saturday, September 20, 2003 4:53 PM
To: [REDACTED] CPT, Dept. of Prisons
Cc: [REDACTED] (GBR) UK Ministry of Justice; [REDACTED] COL
Subject: RE: Capital Descriptions for Prisons

OK, we have had a pow-wow around here re the meals for guards.

The metrics we did for this were as follows:

- Guards – we will authorize 75 cents per guard for meals. This allows for one meal per shift per day centrally prepared by the mess hall. So $13,723 * .75 * 365 = 3.76$ million.
- Prisoners – we authorize \$2 per day per prisoner. Again, meals should be centrally prepared. So around $31,000 \text{ inmates} * 2 * 365 = 22.63\text{m}$.

Grand total is 26.39 m. This corresponds closely to the 26.67m you got for that category. I can't go higher on this.

[REDACTED]

-----Original Message-----

From: [REDACTED] CPT, Dept. of Prisons
Sent: Saturday, September 20, 2003 6:30 AM
To: [REDACTED]
Cc: [REDACTED] (GBR) UK Ministry of Justice
Subject: Capital Descriptions for Prisons

Here is the best I can assemble at this point, given the racket around here... =)

CPT [REDACTED]

9/20/2003

authority
request
construct Iraq

Zone by
Baiddan

technical assistance req
minimum 100 experts ar
\$50,000 for each expert
\$10M. **Estimated mini**

th cost of \$100,000 per expert for a
ides an estimated salary of
for each expert for a total of

26 Detention and
a vital component to the c
establishing the security o
reconstruction and modern
This expenditure would pr
regimes. It would ensure th
standards. They would increase prison capacity by 10,000 (i.e., from 11,200 under
current plans to 21,200) and free military resources currently tasked to operate detention
facilities. At least local 4,800 jobs would be created in the prison service. The estimated
average cost per facility is approximately \$2.3 million. \$0.5 million in start up costs and
\$1 million in initial operating costs). **Estimated minimum cost: \$99M**

ies and Adults. Prison facilities are
e system and essential in
ies for the new build,
e detention and prison facilities.
verage than under the previous
in conorm to international accepted
e system and essential in
ies for the new build,
e detention and prison facilities.
verage than under the previous
in conorm to international accepted

2 New 4,000 Bed Maximum Security Prisons. This spending would allow two
new maximum security prisons to be constructed in accordance with international
standards, with inbuilt security features that reduce staffing costs and achieve economies
of scale. These facilities would house 4,000 prisoners each (8,000 additional prison
beds) and would take four years to construct. Funding is needed immediately for
engineering and design and to start construction. **Estimated minimum cost: \$400M**

Electricity.

Summary of Request. The electrical power infrastructure in Iraq is in a perilous
state. Without significant investment in the immediate future, the situation will actually
deteriorate further. The CPA has been managing the sector since the war and fully
understands the problems. The UN, whch has been active in the sector since 1996 and
working with the World Bank, has recently completed a needs assessment of the
electrical power infrastructure. We are fortunate to have the results of this assessment
which match our own findings. To make significant progress in a short period of time,
the following investments must be made immediately into the electric power
infrastructure.

Generation	\$2,900M
Transmission networks	\$1,550M
Distribution networks	\$1,000M
Communications and control	\$ 150M
Institutional strengthening	\$ 25M
Security	\$ 50M
TOTAL	\$5,675M

Office of Coalition Provisional Authority
Ministry of Justice, Iraqi Correctional Services
Baghdad, Iraq APO AE 09302

18 September 2003

MEMORANDUM FOR RECORD

SUBJECT: Justification for Clothing, Material Requirements, and Food Expenditure Requests

The ICS Adult and Juveniles budgets for 2004 were submitted to include:

Section 3, Item 6 Food in the amount of U.S. \$48,848,031. The agreed upon budget only reflects U.S. \$26,666,666 leaving a shortfall of (U.S. \$22,181,365).

The \$48.8M figure was arrived at by using U.S. \$3 multiplied by the total number of guards and prisoners in each facility each day. The \$3, supplemented by the FFO program, provides meats, perishables, disposable plates, spoons, and cups, caterer costs and other food service incidentals not covered by the material requirements. The amount is required to maintain U.N. minimum standards of treatment as related to food, even given the food subsidy. Finally, good food and consistent service of said food is a security matter that reduces the number of reasons that prisoners may have for rioting.

Section 3, Item 9, Material Requirements was budgeted at U.S. \$7,666,764 and has a shortfall of (U.S. \$6,333,431). The funds are necessary to purchase personal hygiene products, wash basins, bedding, facility cleaning supplies and a number of other consumables never purchased by Iraqi prisons under the old regime. The articles listed are required to maintain U.N. minimum standards of treatment

Section 3, Item 5, Clothes was budgeted at U.S. \$2,005,872 and has a shortfall of (U.S. \$1,355,872). The funds are needed to purchase guard uniforms, prisoner uniforms, and prisoner clothing. Again, these are required for security as well as to meet minimum U.N. standards.

[Redacted Signature]

CPT, MP, USA
Military Advisor, Finance and Administration

FOLLOW UP ITEMS:

Are the checks for Al Najah Company and The Supply and Service company prepared?

Al Najah Company: \$37,408

The Supply and Service Co.: \$35,220

Two new invoices for Al-Erez: balance due for \$30,000 ovens and \$85,000 medical wing: \$24,000 due for ovens; \$68,000 due for medical wings

You need to make sure that drinking water is provided at the training academy, Saturday through Thursday.

What is the status of the generators? 250k for Abu Ghraib medical wing, 250k for Rusafa, and repair of generator at Kazamiyah

Do catering contracts include trash removal? (dirty plates, food waste, etc.)

You need to limit the number of people who go to the training academy for badges. No more than 10 people should go on any day.

You need to make sure that badge supplies are replaced as needed. See list of required items.

Interviews of employees need to be done at a time that does not interfere with training academy, preferably the week prior to a student's class schedule.

We need you to tender for female guard uniforms. Skirts, etc. that are acceptable to Iraqi customs.

~~Rusafa central Bid (see Al-Erez estimate)~~

~~What have you done to complete the list of Rusafa's needs?~~

You will supervise reconstruction at:

Karkh

Kadimiyah

You will meet with the Al-Erez contractor for Abu Ghraib to arrange for final inspection and to arrange final payment. The general manager is Mohammed Al-Kafajy, Al Rabia' Street, in front of the embassies area, telephone: 5424774.

Location of Khalid Abalhadi

BA Section 2

FOLLOW UP ITEMS:

Are the checks for Al Najah Company and The Supply and Service company prepared?

Al Najah Company: \$37,408

The Supply and Service Co.: \$35,220

Two new invoices for Al-Erez: balance due for \$30,000 ovens and \$85,000 medical wing; \$24,000 due for ovens; \$68,000 due for medical wings. What is the progress on the payments?

What is the status of the generators? 250k for Abu Ghraib medical wing and 250k for Rusafa. Letter for authority to repair generator at Kazamiyah is forth coming.

Rusafa central Bid (see Al-Erez estimate)

What have you done to complete the list of Rusafa's needs?

You will meet with the Al-Erez contractor for Abu Ghraib to arrange for final inspection and to arrange final payment. The general manager is Mohammed Al-Kafajy. Al Rabia' Street, in front of the embassies area. telephone: 5424774.

Location of Khalid Abalhadi

Investigating the issue weapon that was confiscated.

When do you plan on going to Mosul?

Diyala issues? Guards, office, etc.

Payment of guards at Khan Bani Saad?

Budgets

Females & Suries

Trng Academy Materials
Administration at Abu Ghraib

FOLLOW UP ITEMS:

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We need you to tender for female guard uniforms. Skirts, etc. that are acceptable to Iraqi customs.

Rusafa central Bid (see Al-Erez estimate)

What have you done to complete the list of Rusafa's needs?

You will supervise reconstruction at:

Karkh

Kadimiyah

You will meet with the Al-Erez contractor for Abu Ghraib to arrange for final inspection and to arrange final payment. The general manager is Mohammed Al-Kafajy, Al Rabia' Street, in front of the embassies area, telephone: 5424774.

Location of Khalid Abalhadi

[REDACTED] **CPT, Dept. of Prisons**

From: [REDACTED] Amb

Sent: Saturday, October 04, 2003 6:20 PM

To: All Hands

Subject: Black Out Notice

CPA, through the USAID Office, has released the final Request for Proposals (RFP) for Iraq Reconstruction Phase II. All communications with prospective offerors is prohibited. Communication with Bechtel National, Inc. or any other prospective offeror with an existing contract, must be limited to communication necessary to carry out official responsibilities pertaining to activities required by the current contract. If you are contacted by a prospective offeror, immediately direct them to CPA/USAID Contracting Officer Neil Price in the Convention Center or at [REDACTED]

Thank you for your attention to this important matter.

10/4/2003

**Iraqi Ministry of Justice
Prisons Department**

Date: 07 August 2003

To: General Donald Campbell, Ministry of Justice

From: [REDACTED]

Reference: Looming Difficulty in Paying for Operations Outside the Bagdad Area.

I am scheduled to drive to Al-Hilla 12 August 2003 to make a final inspection and approve the opening of the Hilla Prison. As a part of that visit I need to finalize the cost of food services to the Hilla prisoners. When I asked Ken Grant for information regarding the costs of our other food services contracts, he informed me that for the reasons listed in his attached memorandum,¹ the cost issue may be moot (at least for the immediate future), because we may not be able to pay to feed the Hilla prisoners. Key among the factors listed by Ken which complicate payment of the contractor for food services are:

1. The "funds for our use are in a MoJ account. There is only one account for the Ministry. Signatories will be from the senior members of the prison department."
2. "No allocations have been made to governates such as Al Hilla, Basrah or Mosul as the requirement was that we should have a responsible Iraqi who would deal with the money, and that no such individual had been identified by the OCPA Prison Department. The matter has been passed to the Iraqi accounting staff to resolve." As [REDACTED] has explained it to me, there is no one in the Hilla area who is authorized to release the funds for food services or other operating expenses at Hilla.
3. "All financial control over the budgeted funds now rests with the Iraqi Prison Department as a part of the Ministry of Justice. This is in keeping with the practice in other ministries. We are supposed to use established Iraqi administrative structures."
4. "The Prison Department administration has only just established it's (sic) own headquarters and still has no operating infrastructure. Consequently processes, other than through the OPCA Prison Department, for procurement and payments *has not been established. They are likely to be lengthy and inefficient and unsuited to the current emergency situation.*"²

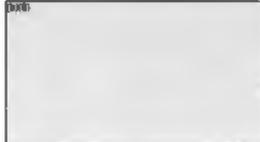
¹Memorandum from [REDACTED] "Case Flow for Current and Future Projects."

²Emphasis added to the original.

I understand the reasons for the involvement of Iraqi officials in this process; however, the bottle neck which will result (and which has already resulted) can only delay and impede our progress. My initial concern was whether if we opened the Hilla Prison, we could actually pay to feed them, pay for mattresses, sheets, hygiene items, etc. Thus far, we have established a relationship of confidence and trust with our Iraqi contractors. Obviously, that will be difficult to maintain if we cannot pay them in a timely manner. Also, some of our best and most responsive contractors are small business men who operate on a very small margin. An inability to pay promptly could make it very difficult for them to work with us, and they may start demanding their money (or a substantial portion of it) be paid at the front end, rather than at the time of delivery.

No action requested. This is a vexing problem; one that I will try to work around. However, at some point your assistance may be needed if the combination of our problem-solving ingenuity and our \$250,000 *petty cash* fund are not sufficient to meet the challenge. I can probably solve the problem for the short run; however, that may only complicate the problem for Bill Irvine who will be left here alone or with a small crew of very inexperienced replacements or Lane and me (should they ever be hired and brought to Iraq).

cc:



To
[redacted]
Prison Advisor

From
[redacted]
Finance and Administration
Advisor

5 August 2003

Cash Flow For Current and Future Projects

Further to our conversation today regarding payments for current and future projects. The situation is as follows:-

- All expenditure by the Prison Department to date has been from emergency funding from appropriated Iraqi assets.
- The budget submitted to OCPA Ministry of Finance has been reduced by the Iraqi MoF.
- The whole **thrust** of the budgetary process is ~~to move~~ to make Iraqis responsible for the expenditure. This can only take place through a designated ministry bank account. In our **case** operated by the Ministry of Justice.

I understand that **funds** for our use are in a MoJ account. There is **only** one account for the Ministry. Signatories will be **from** the senior members of the prison department.

- No allocations have been made to governates such **as** Al Hilla, **Basrah** or Mosul **as** the requirement was that we should have a responsible Iraqi who would deal with the money, and that no such individual had been identified by the OCPA Prison Department. This matter has been passed to the Iraqi accounting staff to resolve.
- Emergency funding held by the Prison Department is to be banked forthwith apart from approximately \$250,000 to be used for operating and set up costs.
- The bank **accounts** will not have cheque facilities for another week.
- All financial control over the budgeted funds now rests **with** the Iraqi Prison Department **as** a part of the Ministry of Justice. This is in keeping with the practice in other ministries. We are also supposed to use established Iraqi administrative structures.
- The Prison Department administration has **only** just established its **own** headquarters and still has no operating infrastructure. Consequently processes, other than through the OCPA **Prison Department**, for procurement and payments have not been established. They are likely to be lengthy and inefficient and **unsuited** to the current emergency situation.

- Currently the Prison Department is receiving emergency applications from military units for facilities not included in the current opening programme. This is over and above amounts already budgeted for.
- **An** initial submission **has** to be made by 15 August 2003 for the 2004 budget. At present all the Prison Experts are involved in establishing facilities in the current **opening** programme. There are no **further** resources for developing a strategic plan for the forthcoming year without a corresponding loss in momentum.



**Iraqi Ministry of Justice
Prisons Department**

Date: 08 August 2003

To: Walid Kahlid Ali

From: [REDACTED]

Reference: Your Claim Regarding an Employment Contract

On 06 August 2003, I received a telephone call from SSG [REDACTED] telling me that you claim to have a signed personal employment contract with [REDACTED]. If I understand it correctly, you are receiving \$60 per month as a computer technician at the Tasferat Detention Center; however, you believe you are entitled to a wage of \$120 per month. This was confirmed in your letter to me which was delivered on 07 August 2003 by Lt. Col. [REDACTED]

Regarding your claim:

1. I am not aware of, nor have I found any evidence of, a contract between you and [REDACTED] or any other member of the Ministry of Justice, Prisons Department.
2. Since you are the person who is raising the claim regarding the contract, the burden is yours to produce that contract.
3. A salary of \$120 per month is substantially more than we pay physicians, interpreters, and other professional. In fact, even \$60 is substantially more.
4. If in, in fact, the contract does exist, I want to be certain that your duties, responsibilities, and performance justify such a high salary. Even the \$60 that you acknowledge you are being paid requires such a review.
5. I am going to instruct SSG Erdmann to conduct a performance review. The purpose of the review will be to determine whether:
 - a. your duties justify the salary you are requesting; and
 - b. you are performing at an adequate level.

cc: General Donald Campbell

✓ [REDACTED]

**Iraqi Ministry of Justice
Prisons Department**

Date: 08 August 2003

To: SSG [REDACTED]

From: [REDACTED]

Reference: Walid Kahlid Ali Claim Regarding an Employment Contract

After receiving your call on 06 August 2003, regarding a claim from a clerk at Tasferat claiming a signed personal employment contract with [REDACTED] delivered to me a letter from Walid Kahlid Ali claiming an employment contract with [REDACTED]. Unless there are two such claims floating about, I will assume that the person to whom you referred is Walid Kahlid Ali. I also remember you telling me he was not a good employee. So, in addition to dismissing his claim for \$120/month, unless he can produce the contract, I would like you to evaluate his performance to determine whether his employment should be continued or terminated.

cc: General Donald Campbell

[REDACTED]

Dear Mr



6th of Aug

I am walid Khalid ALi, AND I AM assigned as Computer technician in AL-Tassferat Facility with a salary about \$(120) according to The Contract which was signed Between me and Mr. Terry Stewart in 23rd of June 2003 I would like to Inform you that I Received \$(60) for This month I wonder if you could provide me with a Copy of the Contract to Send it to Accountant to give me my salary. with thanks for you.

A handwritten signature in black ink, appearing to be 'Walid K. Ali'.

Computer technician

walid.. K. ALi

MINISTRY OF JUSTICE

A ministry of justice, consisting of both the judicial and prison systems, plays a critical role in the security sector of a post-conflict environment. In such a situation, particularly when those institutions have been corrupted and marginalized by a totalitarian regime, it is necessary to offset the overwhelming destabilizing influence of paramilitary activities, terrorism and organized crime with a combined security effort consisting of the military, the police, the courts and the prisons. However, as institutions develop and society matures, the focus of the judicial system should transition beyond security, incorporating and developing non-criminal areas of law and forming the foundation of democratic governance and rule of law.

The desired end-state of the Iraqi judicial system is to have in place a fully-functional, impartial and independent judiciary. However, it is not possible to assess judges' effectiveness, their impartiality or their independence without observing them operate for even a short period of time. Additionally, due to the critical role that the courts play in the security sector, it is essential that they be immediately capable of handling the most serious crimes that undermine the overall security of the country. Consequently, in order to achieve the end-state while addressing the immediate security needs, it is necessary to focus intense resources and assessments on one central court while simultaneously working at opening all the Iraqi courts.

To achieve the objective, there are five essential tasks that must be accomplished. First, in the short term, the Central Criminal Court of Iraq must become operational thereby providing a forum to adequately address the most serious cases occurring in Iraq. Second, also in the short term, the basic infrastructure of the courts must be repaired and refurbished allowing the courts to gradually increase their capacity to handle serious criminal matters. Third, in the short and mid and long terms, significant judicial reform must be accomplished through a process of vetting followed by the introduction of a system which fairly and efficiently addresses judicial misconduct. Fourth, in the short, mid and long terms, the capability of the judiciary must be built, and judicial norms entrenched, through training and schooling. Finally, in the short, mid and long terms, legal reform must be implemented to ensure that basic human rights are provided for and protected by the courts.

The desired end-state of the Iraqi prison system is to have a fair and efficient prison system capable of absorbing the required number of prisoners and incorporating both the reform and punitive components of a modern penal system. It has been already recognized, however, that the former Iraqi correctional service is incapable of supporting this objective. Consequently, in order to reach the end-state, it is necessary to create an entirely new Iraqi Correctional Service, trained in the proper handling of prisoners and basic human rights.

To achieve the prison objectives, there are three essential tasks that must be accomplished. First, in the short term, the infrastructure of the prisons and detention centers must be restored so that they have the necessary capacity to hold the number of

prisoners that the criminal justice system is likely to produce. Second, in the mid term, the new Iraqi Correctional Service must be trained and deployed. Finally, prison population control measures and reform initiatives such as work release, parole and probation must be introduced over the long term.

Once the immediate needs of the short and mid terms are met, which should be approximately six months, the role of the court system should begin transitioning. Areas such as property rights and civil codes which support privatization and a free-market economy can be adequately protected and implemented by the courts. Moreover, in the long term, efforts that will reconcile the country with its past such as the adjudication of war crimes and crimes against humanity could also be addressed by members of the Iraqi judiciary. At such a time, the role of the judiciary will have transitioned from security to governance and rule of law.

I. Security:

A. Objective: Reform the criminal justice system, penal code, prisons.

1. Task: Establish a fair and efficient criminal justice system.
 - a. Supporting Task: Deploy international advisors and coordinators to the four regions and to ten central ministry functions (next 90 days).
 - b. Supporting Task: Open all courthouses in Iraq (next 90 days).
 - c. Supporting Task: Vet all judges and prosecutors in Iraq (next 90 days).
 - d. Supporting Task: Establish a Judicial Inspection Unit to investigate allegations of misconduct by judges and prosecutors (next 90 days).
 - e. Supporting Task: Implement an Iraqi wide legal aid system which will provide counsel to indigent defendants (next 90 days).
 - f. Supporting Task: Coordinate the activities of the Central Criminal Court of Iraq (CCC) to support its mandate of handling the most serious crimes in Iraq (next 90 days).
 - g. Supporting Task: Assess and evaluate the CCC to determine if there is a need to recommend the integration of international judges and prosecutors into the Court (next 90 days).
 - h. Supporting Task: Reform the curriculum and the admission procedures of the Judicial College (next 90 days).
 - i. Supporting Task: Introduce a legal training component consisting of seminars conducted by judges and prosecutors sent by coalition partners (next 90 days).
 - j. Supporting Task: Draft emergency legislation which increases the role and function of the public prosecutor (next 90 days).

- k. Supporting Task: Amend the legislation creating the CCC to allow it to begin prosecuting crimes against humanity and war crimes occurring in Iraq from the creation of the Ba'ath Regime to the commencement of hostilities on 19 March 2003 (next 180 days).
- l. Supporting Task: If the CCC is unable to deal effectively with serious crime, integrate international judges and prosecutors into the Court (next 180 days).
- m. Supporting Task: Reform the Office of the Public Prosecutor at the Central Ministry to provide for specialized areas that can be used in coordination with the Iraqi Police to investigate war crimes, terrorism and organized crime.

2. Task: Enact a modern penal code which protects basic human rights.

- a. Supporting Task: Review the existing penal code and draft emergency legislation to remove provisions that are inconsistent with basic human rights (next 90 days).
- b. Supporting Task: Draft emergency legislation to address the issues of terrorism, gangs and organized crime (next 180 days).
- c. Supporting Task: Assist in drafting a comprehensive Iraqi criminal code (next 270 days).

3. Task: Create a fair and efficient prison system.

- a. Supporting Task: Deploy 77 international prison staff throughout the various prison and detention facilities in Iraq (next 180 days).
- b. Supporting Task: Establish a prison transport system between the detention centers/prisons and the courts (next 90 days).
- c. Supporting Task: Eleven prisons and detention centers established (next ninety days).

- d. Supporting Task: Three additional prisons to be established (next 180 days).
- e. Supporting Task: Establish juvenile detention facilities in Iraq (next 180 days).
- f. Supporting Task: Create an Iraqi Correctional Service (next 180 days).
- g. Supporting Task: Develop a work-release program (next 270 days).
- h. Supporting Task: Develop a probation/parole program (next 365 days).

B. Objective: Establish anti-corruption measures in all security organizations.

- 1. Task: Establish anti-corruption system within the judiciary.
 - a. Supporting Task: Revise the Code of Conduct for judges and prosecutors (next 90 days).
 - b. Supporting Task: Establish a Judicial Inspection Unit to investigate allegations of misconduct by judges and prosecutors (next 90 days).
 - c. Supporting Task: Draft emergency anti-corruption legislation (next 180 days).
- 2. Task: Establish anti-corruption system within the correctional service.
 - a. Supporting Task: Create a Code of Conduct for correctional officers (next 90 days).
 - b. Supporting Task: Incorporate standards of conduct training into the standard correctional services training (next 90 days).

c. Supporting Task: Create internal oversight procedures for investigating allegations of corruption and misconduct by correctional officers (next 180 days).

II. Essential Services & Civil Society:

A. Objective: Develop an independent judiciary.

1. Task: Create the infrastructure necessary for the court system to be operational.

a. Supporting Task: Deploy international advisors and coordinators to the four regions and to ten central ministry functions (next 90 days).

b. Supporting Task: Open all courthouses in Iraq (next 90 days).

c. Supporting Task: Vet all judges and prosecutors in Iraq (next 90 days).

2. Task: Provide the necessary training and educational reform.

d. Supporting Task: Reform the curriculum and the admission procedures of the Judicial College (next 90 days).

e. Supporting Task: Introduce a legal training component consisting of seminars conducted by judges and prosecutors sent by coalition partners (next 90 days).

3. Task: Protect the judiciary from corruption:

a. Supporting Task: Establish a Code of Conduct for judges and prosecutors (next 90 days).

b. Supporting Task: Increase salaries of judges and prosecutors to minimize potential for corruption (next 90 days).

B. Objective: Help create law enforcement and corrections system respectful of human rights.

-
1. Task: Promote human rights concepts throughout the correctional system.
 - a. Supporting Task: Create a Code of Conduct for correctional officers which includes respect for human rights (next 90 days).
 - b. Supporting Task: Incorporate human rights training into the standard correctional services training (next 90 days).
 - c. Supporting Task: Create internal oversight procedures for investigating allegations of human rights violations (next 180 days).

111. Economy:

A. Objective: Ensure that the legal system facilitates property ownership by domestic and foreign investors, privatization, contract management, taxation, trade and other measures essential to the creation of a free market.

1. Task: Revise the Iraqi Civil Code
 - a. Supporting Tasks: Assist in drafting a comprehensive Iraqi Civil Code (next 365 days)

FILE

1. You must comply with rules, regulations, and orders of this prison. They are necessary for safety, good order, and discipline.
2. You must immediately obey all orders of Facility personnel. Deliberate disobedience, resistance, or conduct of a mutinous or riotous nature will be dealt with by force which may include deadly force.
3. You are subject to additional disciplinary action by the warden or additional judicial punishment if you disobey a rule, a regulation, or an order or if you commit any act, conduct, disorder, or neglect that affects the good order or discipline of this facility.
4. You will not receive disciplinary or judicial punishment until you have an opportunity to explain your conduct and to defend yourself before the warden unless your conduct requires immediate attention to maintain control. If you commit an offense for which judicial punishment may arise, investigation of the offense will be coordinated with local police investigators before being brought to trial to ensure that it is conducted according to Coalition Provisional Authority Directives. You may call witnesses, and if necessary, you will be provided with the services of a qualified interpreter.
5. You may receive disciplinary punishment that includes discontinued privileges over and above the treatment provided for by Coalition Provisional Authority Memorandum #2. Criminals may be assigned extra work duty up to 8 hours daily. Criminals may have their visitation privileges revoked up to 30 days or for a specified period of time. Criminals may have their recreation time suspended for up to 30 days. Criminals may be placed in an isolation cell or close confinement for up to 30 days after an examination and approval of medical personnel. Smoking privileges may be revoked or suspended for up to 30 days.
6. You may not establish courts or administer punishment over other captives.
7. You may not have knives, sticks, metal pieces, combs, writing instruments, glass, matches/ lighters or other articles that can be used as weapons in your possession at any time.
8. You may not meet or issue propaganda for political purposes.
9. You may not wear or display national political items.
10. You may not gamble.
11. You may not possess or consume alcoholic beverages.
12. You may only retain personal effects and property that are authorized by the warden.
13. You may only smoke at times and places specified by the warden.
14. You will not destroy or deface prison property to include clothing or property issue
15. You may not smuggle items into the prison.
16. You may not sell items to anyone in the jail.
17. You will never touch an Iraqi prison guard or Coalition soldier.
18. You and your personal effects are subject to search by Iraqi guards and Coalition soldiers at any time.
19. You will be required to form into rows for head counts as directed by the facility warden.

20. Property to include money will be safeguarded by Iraqi guards. You are allowed to possess up to the equivalent of 10 US dollars at any one time. If you have money that is safeguarded, you may request to draw from that safeguarded money on Tuesdays and Saturday through facility staff.

21. You are entitled to a receipt for any property retained by facility staff.

22. You may not fight or engage in disruptive behavior.

23. Attempts to escape will be met by deadly force.

24. You may not engage in homosexual conduct.



Visitation Rules

1. Visiting hours are on Thursdays from 1000 to 1900 hours.
2. Visits are a privilege and not a right.
3. Visitor's must form a single file line at the pedestrian gate. Make a separate line for males and a separate line for females.
4. A maximum of 6 visitors (not including children) will be allowed into the facility at one time. The guards alternate access between the male line and female line.
5. All visitors including children/property will be searched upon entering.
6. You are prohibited from bringing the following items into this confinement facility and may be subject to arrest if you try:
 - Matches
 - Cigarette lighters
 - Knives
 - Firearms
 - Metal Plates (Paper is okay)
 - Forks
 - Glass/bottles (Paper/plastic is okay)
 - Tea pots
 - Jewelry
 - Drugs
 - Explosives (do not turn in grenades, RPG's or land mines at this facility)
7. Visits will be for a maximum of 10 minutes.
8. We will not let you in if you fail to comply with these rules.
9. A detainee who misbehaves may be disciplined and lose their visitation privilege.
10. Any attempt to smuggle items into the prison will subject you to arrest.
11. Prisoners are only allowed to possess the equivalent of 10 US dollars at a time, you may not pass money or property to prisoners, you may contact the warden who will allow money to be safeguarded with the prisoners property.

PRISONS AND SECURE ESTABLISHMENTS

URS has been extensively involved with HM Prison Service construction programme for a number of years. This has included the design of new facilities, extensions and refurbishment's to over 40 existing prisons and secure hospitals.

A complete design and supervision service is offered covering all engineering, infrastructure and support needs, including:

- Transportation Studies
- Feasibility Studies
- Civil Engineering
- Structural Engineering
- Mechanical Engineering
- Electrical Engineering
- Environmental Appraisals
- Communications
- Water Supply
- Sewerage and sewage disposal

Having completed upgradings and extensions in all the long established Scottish Penal Institutions, the Company undertook a major commission at Shotts, Lanarkshire, where completely new facilities were provided for 600 young offenders. Total structural and civil engineering responsibility for the redevelopment at Risley also lay with the Company as did realisation of the first two examples of the Home Office (now HM Prison Service) 600 Inmate New Model Prisons at Kirkham and Ashford.

During the period 1988-91, the Company provided the Lead Consultancy role, the civil/structural design (in some cases mechanical and electrical services design), site supervision and Superintending Officer duties for a major programme of new accommodation extensions, ancillary works and services in prisons at Dover, Full Sutton, Littlehey, Glen Parva, Wayland, New Hall, Stocken, Onley and Featherstone. This £50m programme was followed by further similar new build accommodation extension works at Bedford and Highpoint.

The Prison Service then engaged on a further programme in which the Company provided the Lead Consultancy service for the preparation of Standard Designs, Drawings and Documentation (all disciplines) for four types of Standard Houseblock. In addition, the Company provided a Lead Consultancy service, site supervision and Superintending Officer duties for the construction of new accommodation extension to the prisons at Hindley, Norwich, Woodhill, The Mount and Chelmsford.

A number of other commissions have involved the Company in providing consultancy services for a variety of works in the prisons at Brockhill, Blundeston, Haverigg, Hewell Grange, Kirkham, Parkhurst, Springhill and Whitemoor. Site supervision services have been provided by the Company for major refurbishment and extension work at Arnsley and Wornwood Scrubs.

For major developments involving accommodation blocks the Company has provided the Lead Consultancy role at many prisons. The service provided comprised project management, design, site supervision and Superintending Officer duties.

More recently the UK Government's Private Finance Initiative has led to the Company's involvement with several DCMF (Design, Construct, Manage and Fund) operators for the provision of new secure training centres for young offenders and new penal establishments. The Company is part of the team providing the civil and structural design elements.

The Company has carried out a number of site appraisals on behalf of the Prison Service for proposed prison establishments. The work involved a desktop study followed by geotechnical investigations and preliminary negotiations with the statutory and regulatory authorities and utilities in order to advise the Prison Service on site specific costs and the feasibility of developing sites. This process has led to our further involvement, and on a number of the sites we have conducted transportation studies and produced reports on contaminated land.

Apart from direct involvement with specific construction projects URS (Thorburn Colquhoun) has been central to the development of standardised design and construction procedures. In 1988 the Company was involved with the preparation of the Prison Design Briefing System (PDBS), for which documents were produced to bring together and update existing guidance and instructions relating to prison design and construction. The Company was subsequently commissioned by the Prison Service to provide the lead consultancy for the preparation of Standard Designs. Drawings and documentation for four types of Standard Houseblock have now been built at many establishments around the country.

Full details of the Company's involvement with the prison service are given in the following matrix.



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The Company has carried out a number of site appraisals on behalf of the Prison Service for proposed prison establishments. The work involved a desktop study followed by geotechnical investigations and preliminary negotiations with the statutory and regulatory authorities and utilities in order to advise the Prison Service on site specific costs and the feasibility of developing sites. This process has led to our further involvement, and on a number of the sites we have conducted transportation studies and produced reports on contaminated land.

Apart from direct involvement with specific construction projects LRS (Thorburn Colquhoun) has been central to the development of standardised design and construction procedures. In 1988 the Company was involved with the preparation of the Prison Design Briefing System (PDBS), for which documents were produced to bring together and update existing guidance and instructions relating to prison design and construction. The Company was subsequently commissioned by the Prison Service to provide the lead consultancy for the preparation of Standard Designs. Drawings and documentation for four types of Standard Houseblock have now been built at many establishments around the country.

Full details of the Company's involvement with the prison service are given in the following matrix.

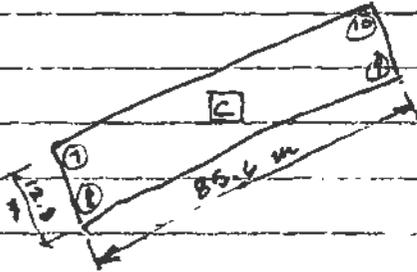


7. 47 217 86549

8. 47 227 86541

9. 47 295 86593

10. 47 289 86603



$$\begin{aligned} \square & 12.8 \times 85.6 = 1,095.7 \text{ m}^2 \\ & = \underline{11,797 \text{ ft}^2} \Rightarrow 12,000 \text{ ft}^2 \end{aligned}$$

PRISONS AND SECURE ESTABLISHMENTS

URS has been extensively involved with HM Prison Service construction programme for a number of years. This has included the design of new facilities, extensions and refurbishments to over 40 existing prisons and secure hospitals

A complete design and supervision service is offered covering all engineering, infrastructure and support needs, including:

- Transportation Studies
- Feasibility Studies
- Civil Engineering
- Structural Engineering
- Mechanical Engineering
- Electrical Engineering
- Environmental Appraisals
- Communications
- Water Supply
- Sewerage and sewage disposal

Having completed upgradings and extensions in all the long established Scottish Penal Institutions, the Company undertook a major commission at Shotts, Lanarkshire, where completely new facilities were provided for 600 young offenders. Total structural and civil engineering responsibility for the redevelopment at Risley also lay with the Company as did realisation of the first two examples of the Home Office (now HM Prison Service) 600 Inmate New Model Prisons at Kirkham and Ashford.

During the period 1988-91, the Company provided the Lead Consultancy role, the civil/structural design (in some cases mechanical and electrical services design), site supervision and Superintending Officer duties for a major programme of new accommodation extensions, ancillary works and services in prisons at Dover, Full Sutton, Littlehey, Glen Parva, Wayland, New Hall, Stocken, Onley and Featherstone. This £50m programme was followed by further similar new build accommodation extension works at Bedford and Highpoint.

The Prison Service then engaged on a further programme in which the Company provided the Lead Consultancy service for the preparation of Standard Designs, Drawings and Documentation (all disciplines) for four types of Standard Houseblock. In addition, the Company provided a Lead Consultancy service, site supervision and Superintending Officer duties for the construction of new accommodation extension to the prisons at Hindley, Norwich, Woodhill, The Mount and Chelmsford.

A number of other commissions have involved the Company in providing consultancy services for a variety of works in the prisons at Brockhill, Blundeston, Haverigg, Hewell Grange, Kirkham, Parkhurst, Springhill and Whitemoor. Site supervision services have been provided by the Company for major refurbishment and extension work at Annley and Wormwood Scrubs.

For major developments involving accommodation blocks the Company has provided the Lead Consultancy role at many prisons. The service provided comprised project management, design, site supervision and Superintending Officer duties.

More recently the UK Government's Private Finance Initiative has led to the Company's involvement with several DCMF (Design, Construct, Manage and Fund) operators for the provision of new secure training centres for young offenders and new penal establishments. The Company is part of the team providing the civil and structural design elements.

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Full details of the Company's involvement with the prison service are given in the following matrix.



Copy Sent
Please file

To/ Mr. Hameed Jabour Aboud
Temporary officer in charge
Iraqi Correctional Department – Juveniles

***Collection of all vehicles belonging to the Iraqi Correction
Department – Juveniles.***

Your are directed to obtain all the vehicles belonging to the juveniles department and keep them in the head quarters at Dawoodie .

All drivers should comply with this instruction to deliver their vehicles to Dawoodie and leave them until further ordered.

Drivers fail to comply with this instruction , will be considered as having stolen their vehicles . They will be reported to the police and arrested . They will also be dismissed.

If a driver who has a vehicle in **his** possession reports it stolen after you have seen it in his possession , he will be dismissed and be required to pay the full cost of replacing the stolen vehicle .

Please ensure that this instruction is completed by 25, July, 2003



Financial Advisor
Iraqi Correctional Department
Ministry of Justice
Coalition Provisional Authority

Vehicles

Please file ① Memo But
copy to ② Abu Ghraib.
③ Karkh
④ Kanban Saad
⑤ Juvenile Detention
⑥ Al Shuba Al Khamisa

INFORMATION MEMORANDUM

**TO: Judge Donald Campbell
Senior Advisor, Ministry of Justice**

**FROM: [Redacted]
Senior Advisor, Prison Department**

DATE: July 3, 2003

SUBJECT: Security Requirements for Detention Center and Prison Sites

The following Detention Centers and Prison Sites that are under renovation and need, or will need, security to prevent further looting, and to allow contractors to complete renovations:

1. **Abu Ghraib Prison:** Grid Coordinates: 38 SMB 123 846
Request security to protect the entire prison complex of the Abu Ghraib Prison site.
(Note: The 800th MP Bde is now providing security in one of the four compounds they are operating as an IF.)
2. **Karkh Detention Center:** Grid Coordinates: MB 404905
Request security of this detention center site as soon as possible. Without security, the renovation project cannot proceed. Facility needs to be completed as soon as possible to house juveniles.
3. **Kanban'i Saad Prison:** Grid Coordinates: MC 5714
Ambassador Bremer has requested that priority be given to reactivating this prison site as a future alternative to the Abu Ghraib Prison. This request is to have the approximately 150 Arab families occupying the site relocated as soon as possible, and that military security be provided immediately to secure the site so that an assessment can be completed and renovations initiated.
4. **Iraq National Department of Corrections Headquarters:** Grid Coordinates: MGS 38 SMB 3798285926
A request to have the squatters is currently being staffed. Security will be needed once those occupying this compound have been evicted. This office compound will be used immediately to house the newly formed Iraq National Department of Corrections, until a more suitable location can be located.
5. **Eisenharet Detention Center:** Grid Coordinates: MB 39932 94125
This is recently discovered detention center located in a former military intelligence compound. It is in good condition, though looted. It is of brick construction and can be placed back into operation in a short period of time. We must provide security for the contractors daily while the reconstruction work is on-going. The contractor is ready to begin if security can be provided.

Al Shuba Al Khamisa
Comm

Please file ^{all} memos out.

- copy to ② Camp Cropper
- ③ Camp Vigilant
- ④ Al Sahlyia
- ⑤ Al Tasferat
- ⑥ Al Maqual
- ⑦ Al Maqual

INFORMATION MEMORANDUM

**TO: Judge Donald Campbell
Senior Advisor, Ministry of Justice**

**FROM: [Redacted]
Senior Advisor, Prison Department**

DATE: July 1, 2003

SUBJECT: Operational Detention Centers and Prisons

Per your request, the following correctional facilities are currently in operation throughout the country of Iraq:

Camp Cropper: Airport, Baghdad Operated by the military (800th MP Brigade) Holds HVDs, and detainees those arrested for looting and criminal activities. Holds up to 400 detainees.

Camp Vigilant Abu Ghraib Prison 20 km, w/ Baghdad Operated by the military (800th MP Brigade) Have approximately 400 detainees, has the capability of holding up to 1,600 detainees arrested for looting and criminal activities.

Al-Sahlyia Detention Center Baghdad Operated by the military. Holds up to 100 detainees arrested for looting and criminal Activities. Now holding adult females and Juveniles

Al-Tasferat Detention Center Baghdad Operated by both Iraqi officers and the military (800th MP Brigade). Holds 300 detainees. Currently

Observation House Detention Center Mosul Operated by Iraqi officers. Holds up to 112 juveniles. Was holding adult detainees; however, the Iraq guard force quit when threatened and all detainees escaped. Currently no detainees are in custody.

Al-Maqual Detention Center Basrah Operated by the British military. Holds up 300 pre-trial detainees.

[Redacted]

com

5. Juvenile and Female Detainees: ICRC is concerned with detention arrangements for minors (and females). Minors are still being transferred to Camp Cropper and remain there. Confinement facilities are inadequate. They need better care. **(Implement Corrective Action)**
6. Rules of Force: ICRC is concerned that there appears no gradual escalation of force in not situations. This problem is compounded by lack of less-than-lethal weapons or options. The confinement facility guards need less-than-lethal weapons. **(Authorize and Obtain)**
7. Release and Release Attestation Cards: The procedures concerning release appear broke. We need to have clear-cut guidance issued on when and who can authorize release and how to ensure that detainees are released when they should be released. (See item 1 above) **(Provide Guidance/FRAGO)** Also, ICRC suggests use of cards/documents attesting that detainees have been release from detention. **(Create/Issue Release Attestation Cards)**
8. Death Investigation Reports: ICRC is requesting a copy (unclassified with personal data removed) of the investigation reports on the June 9th and 13* death of detainees and for any deaths hereafter. **(Obtain/Provide)** We should also prepare some standard reporting and investigation procedures. **(Implement/Issue FRAGO)**
9. Prison/POC list: ICRC has requested a list of all confinement facilities with a point of contact for each. **(Prepare/Provide)**
10. Weekly ICRC Meeting: We suggested and ICRC has agreed to meet weekly (Saturday, 1400hrs) at ICRC to discuss detention issues. Participants should be and a representative from the 800th MP. **(Attend)**

INFORMATION MEMORANDUM

TO: Judge Donald Campbell
Senior Advisor, Ministry of Justice

FROM:
Senior Advisor, Prison Department

DATE: July 3, 2003

SUBJECT: Security Requirements for Detention Center and Prison Sites

The following Detention Centers and Prison Sites that are under renovation and need, or will need, security to prevent further looting, and to allow contractors to complete renovations:

1. **Abu Ghraib Prison:** Grid Coordinates: 38 SMB 123 846

Request security to protect the entire prison complex of the Abu Ghraib Prison site. (Note: The 800th MP Bde is now providing security in one of the four compounds they are operating as an IF.)

2. **Karkh Detention Center:** Grid Coordinates: MB 404905
Request security of this detention center site as soon as possible. Without security, the renovation project cannot proceed. Facility needs to be completed as soon as possible to house juveniles.

3. **Kanban'i Saad Prison:** Grid Coordinates: MC 5714

Ambassador Bremer has requested that priority be given to reactivating this prison site as a future alternative to the Abu Ghraib Prison. This request is to have the approximately 150 Arab families occupying the site relocated as soon as possible, and that military security be provided immediately to secure the site so that an assessment can be completed and renovations initiated.

4. **Iraq National Department of Corrections Headquarters:** Grid Coordinates: MGS 38 SMB 3798285926

A request to have the squatters is currently being staffed. Security will be needed once those occupying this compound have been evicted. This office compound will be used immediately to house the newly formed Iraq National Department of Corrections, until a more suitable location can be located.

Property Information:

Grid coordinates for the property:

MGS 38 SMB 37982 85926

Provide a written description of the property, including the buildings and entities that are located in the surrounding area and any thoroughfares and public services located nearby, such as hospitals, courts, police stations, etc.:

The property is an office compound consisting of a five buildings. Four of the buildings face inward toward an open quadrangle. The north, east and south buildings are two story structures that are primarily offices. The east building is a single story structure that houses both office and storage rooms. A separate small building, located south of the quadrangle and to the left of the street entrance to the office compound, provides an office that houses the control center/security office for the compound. All buildings are of cement blocks, covered by plaster. A sidewalk is provided for each structure. (See attached photos of the property.)

Provide a description of the conditions of any building or other structures on the property (any FAS and other assessments that have been done on the property or the structure should be provided as attachments):

The five buildings appears to be in good condition and can be placed into immediate use after cleaning. There will be a need to replace the window air conditioners. No formal FAS assessments have been conducted because the buildings are occupied by a private business called The United Iraqi Medical Society.

Provide any available information identifying the property as public property (to include Ba'ath Party property), including the government entity that is the registered owner of the property, a description of the prior use of the property, situational details, etc.

In meetings conducted by Senior Advisor William Irvine, Prisons Department, Ministry of Justice, with the former Iraqi Juvenile officials previously with the Ministry of Labor and Social Affairs, it was learned that the Juvenile Corrections officials had been provided this property to establish their headquarters to supervise and operate all Iraqi juvenile detention and prison facilities. These officials took Mr. Irvine to this property and requested that they be allowed to occupy the property for reestablishing the Juvenile corrections system. It is now anticipated that this office complex will be used to establish the headquarters for the entire Iraq National Department of Corrections, both juvenile and adult corrections.

Provide an inventory of any movable property, including any furnishings and equipment and a description of the condition of each item as good, fair, or poor. Because the property is presently occupied by a business titled The United Iraqi Medical Society, it was impossible to determine any movable property. It is anticipated that any previous

movable government property has been looted and/or stolen. Upon eviction, The United Iraqi Medical Society plans to take the furniture and other equipment they have placed into the buildings.

Provide a description of why this property was chosen and whether any other properties were considered.

The Prison Department, Ministry of Justice has been searching for an appropriate office complex to house the new Iraq National Department of Corrections, under the Ministry of Justice. Only recently were the advisors of the Prison Department made aware that this former government facility previously owned by the Ministry of Labor and Social Affairs when it had responsibility for operating a Department of Corrections for both adult and juvenile offenders. One other building previously owned by either the military or Ministry of Education was considered. It was heavily damaged and looted and the FES cost estimate indicated that it would cost approximately \$45,000 to renovate. Another former Secret Police prison site in Baghdad was considered; however, it would cost approximately \$5.6 million to renovate for use as the Headquarters for the Department of Corrections, and would take another four months to complete the work even if the money for renovation was approved. This agency needs to become operational as soon as possible to support the growing Iraq criminal justice system. Therefore, this property was chosen because it is in good condition and can be occupied immediately.

If there are any current occupants in the property, how many are there and what organization, if any, are they associated with?

The property is currently occupied by an organization that calls themselves The United Iraqi Medical Society. They have occupied the entire complex as either office or storage space. We were told that they are a business. It is unknown if they are associated with any other formal organization, businesses or corporations.

Use Information:

Describe any capital improvement plan(s) for the property, including costs, timing, and resources and supplies for capital improvements:

There are no formal plans for any capital improvements other than cleaning and providing window type air conditioners, and office furniture and supplies. Estimated costs will be under \$25,000.

What type of activities will be conducted on the property?

This office complex will house the designated Director for the Iraq National Department of Corrections, Ministry of Justice, and his staff for both the adult and juvenile divisions. The Iraq National Department of Corrections will be responsible for the supervision, operations, and management of all the Iraq correctional program and system.

How many people are expected to use the building?

Initially, the property will provide offices for the Department of Corrections directors and their staffs. It is estimated that there will be approximately 50 to 75 people as it begins to fully function.

Prison Planning

30 Day Prison Plan

Work Effort	Assumptions	Constraints	Desired Endstate
<ul style="list-style-type: none"> • Operational <ul style="list-style-type: none"> - Cropper - Vigilant - Bucca - Tasferat - Salhiyah - Hillah • Evolving <ul style="list-style-type: none"> - Tasferat - Rusafa - Shuba Khamza - Abu Graib - Karakh 	<ul style="list-style-type: none"> • Additional military forces and logistics support available for next four evolving facilities • IZ leadership designated for evolving facilities • Funded construction complete enough to occupy 	<ul style="list-style-type: none"> • Existing IZ workforce • Four battalions already allocated to prison mission • Force Protection draws down available forces for expansion within 30 days • Restrictive funding process 	<ul style="list-style-type: none"> • Total Capacity

Current operational capacity:

Cropper: 250 (1,000+)

Vigilant: ? (?)

Bucca: ? (?)

Tasferat: ? (180)

Salhiyah: ? (?)

Hillah: ? (?)

Projected:

Tasferat: how many bunks do we gain?

Rusafa:

Shuba Hamza:

Abu Graib:

Karakh:

Assumptions:

Log support from Board of Public Works or Ministry of Interior.

IZ Leadership designated by Department of Prisons

Construction currently handled under contracts coordinated by Prisons

-Should be Ministry of Reconstruction effort

Constraints

Currently existing IZ corrections personnel unsatisfactory to desired standards

Bns committed: 400th, 115th, 310th, ???

Force Protection: all Bns currently provide their own FP, except Bn at Bucca.

Current funding process funds only pieces of construction, not entire project

30 Day Prison Plan

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Force Protection: all Bns currently provide their own FP, except Bn at Bucca.

Current funding process funds only pieces of construction, not entire project

Prisons

see in info. etc.

PRISON - Estate as at Tuesday 3rd June 2003.

Detention Centres	Prisons	Military
<u>Tasferat DC</u> 300 prisoner 3 Dorms (1 women) (1 Juveniles) * Funds Approved	<u>Al Hillah</u> 400 prisoners * Funding Approved	<u>Camp Croper</u> 1000+ prisoners HVP Looters Curfew breakers Minor offenders Serious offenders (Need to reduce to 300)
<u>Russafa DC</u> Serious Crime DC 500 – 600 prisoners Police at Front * Funds Approved	<u>Abu Ghrash</u> High Security Wings 2 X 200 cost 172K\$ * Funding Approved	<u>Abu Ghrash</u> Military compound 2000 prisoners +
<u>Al Salhyn DC</u> 100 prisoners Med – High * Opened and operational	<u>Ken Ben Sadd</u> 20 wings X 144 = 2880 To be assessed	
<u>Karkh DC</u> 300 prisoner * Funding Asked for		
<u>Kazamiyah DC</u> 400 prisoners (Former female prison) * Funding asked for		
NB Possible 1600 places.	NB Possible 3680 places	NB Possible 3000 places
<u>Al Haknia</u> 300 prisoners High Security * Funding to be requested		
BASRAH REGION.		
<u>Al Ma Qil DC</u> 300 prisoners Open Operational * Running Cost needed	<u>Al Barash</u> (Former army barracks) 8 blocks X 125 1500 prisoners * Funding Asked for	
NB Possible 300+ places	NB Possible 1500+ places	
<u>Mosal Area</u> Transportation Center Pre-trial Being occupied by civilians and there is a Mosque inside.	<u>Badush Prison</u> 2650 prisoners in operation and open	

Planned

COALITION PROVISIONAL AUTHORITY

BAGHDAD

14 July 2003

MEMORANDUM FOR ALL DIRECTORATES

FROM DIRECTOR, REQUIREMENTS COORDINATION OFFICE

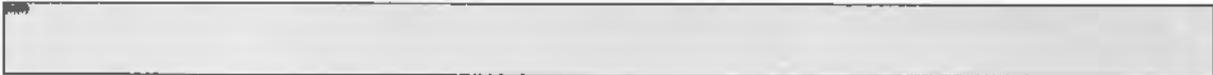
SUBJECT: Procedures for Requesting Support from Coalition Joint Task Force (CJTF) - 7

This memorandum outlines and standardizes the procedures for requesting support from CJTF-7. It is necessary for all requests for support to follow the correct format to increase the efficiency and effectiveness of the Requirements Coordination Office.

All routine requests for support require a 96 hour lead time from date of execution. Exceptions to policy are those requests for support that are less than 96 hours from execution. Requests requiring an exception to policy justifying the need for the requirement and have the approval of the respective director.

When submitting a request for support use the format in the enclosure. Using the prescribed format will make the request process easier for the requesting agency and facilitate the approval process.

When an agency requires support from the CJTF-7, prepare a request for support in the correct format and submit the request to the Requirements Coordination Office (RCO). The RCO will process the request, and then forward through the approval process prior to submitting the request to the CJTF-7. Information omitted from the formatted request for support could delay the timely processing of the request and could result in support not being available when needed.



Enclosures

- 1 - Support Request
- 2 - Air Mission Request
- 3 - Security or Eviction Request



Colonel, United States Army
Director, Requirements Coordination Office

Comm

**COALITION PROVISIONAL AUTHORITY
BAGHDAD**

XX Month, 2003

FOR Requirements Coordination Office

FROM Ministry of _____

SUBJECT: Request for _____

Reason for the support – brief statement on what the request for support is for and why it is necessary for the support. What impact would not getting have on the agencies task or mission.

WHO: Provide the name for whom is requesting support.

WHAT: Describe the type of support that is needed (i.e., Ground Transportation, Security, Air Transportation.)

WHEN: DATE and TME support is required

WHERE: A location where the support is required. Usually a six or eight digit grid location with grid zone designator. Building number and street location can also be used along with nearest cross streets if any.

Point of Contact Information

WHO: Name and Rank or Title of POC

Phone Number: DSN, Commercial and DNVT

Email address: NIPRNET and SIPRNET (if applicable)

Signature and Signature Block of the Requesting Official

**COALITION PROVISIONAL AUTHORITY
BAGHDAD**

XX Month, 2003

FOR Requirements Coordination Office

FROM Ministry of _____

SUBJECT: AIR MISSION REQUEST (use this format for all support requests that use aviation assets)

WHO:

LAST NAME FIRST NAME MI SSN or PASSPORT# NATIONALITY JOB POSITION

WHENWHERE: Provide information here for each leg of the trip

<u>DATE</u>	<u>DEPART</u> <u>TIME</u>	<u>LOCATION</u>	<u>ARRIVAL</u> <u>TIME</u>	<u>DESTINATION</u>
7 JUL	0700	CPA HQ (MB 654 321)	0900	IRBILI (MB 123 456)
7 July	1200	IRBIL (MB 123 456)	1300	KIRKUK (MB 456 789)
8 JUL	0800	KIRKUK (MB 456 789)	0900	CPA HQ (MB 654 321)

WHAT: If transporting any equipment list it here

WHY: A short paragraph or statement describing why the use of aviation assets are necessary.

COORDINATING INSTRUCTIONS.

Other pertinent information not covered above.

Point of Contact Information

WHO: Name and Rank or Title of POC

Phone Number: DSN, Commercial and DNVT

Email address: NIPRNET and SIPRNET (if applicable)

Signature and Signature Block of the Requesting Official

**COALITION PROVISIONAL AUTHORITY
BAGHDAD**

XX Month, 2003

FOR Requirements Coordination Office

FROM Ministry of _____

SUBJECT: Request for SECURITY or EVICTION

SITUATION: A description of the problem, (i.e. number of squatters, are they armed or not, who are they(vagrants, homeless families, etc..) or what needs to be secured by a security force. Is there a valid court eviction order.

WHO: The agency needing security or eviction performed.

WHAT: What kind of security is needed and for how long a time period

WHEN: DATE and TIME to execute security or eviction task.

WHERE: Exact location preferably using a six or eight digit grid coordinate with grid zone designator. Building and street number, cross streets, and landmarks

WHY: Why must security be performed and the impact if it is not. Why must a building be cleared of squatters, what is the purpose of the building once the squatters are removed.

COORDINATING INSTRUCTIONS.

1. The number of agency IZ guards available with the proper equipment to perform their task.(i.e., TWC, uniforms)

2. Other pertinent information to the requirement not covered above

Agency Point of Contact must make contact with the Coalition Point of Contact for any eviction task if the support request is accepted by the CJTF-7.

Point of Contact Information

WFO: Name and Rank or Title of POC

Phone Number: DSN, Commercial and DNVT

Email address: NIPRNET and SIPRNET (if applicable)

Signature and Signature Block of the Requesting Official

First Section

Item-1- This law organize the new affairs of the state establishment for social correction according to the law of ministry of labor and social affairs number (195) in 1978, which is known later (establishment).

Item-2- The establishment seeks to achieve the following aims:

1. Correct of straighten the detainees and the inmates who are convicted with penalties or free restricted measures by a specialized authority to classify them and rehabilitation them educationally, vocationally and behavioral.
2. Set the cultural, national, patriotic and religious curricula to calculate and cultured the detainees and inmates to harmonize with the aims of Al-Ba'ath Party revolution.
3. Trying to study the conditions of the detainees families and give them the necessary assistance to ensure that they will not be delinquency.
4. Contributing with other concerning sides to prevent the crime and treating its effect including the next care.

Section 7

“The affairs of detained and inmates”

“Classification”

- Item-17-1.** Each department of the social correction must have a reception and classification center
2. The interview of inmates and detainees must be at the reception center when they enter one of the social correction departments to inform them with their rights and their duties in the department.
 3. The medical, social and psychological checking on the inmates must be carry as a maximum during two months of their coining inside the correction center.
 - 4- Each inmates must informed with the rules and prograins

“Rights of Inmate and Detainees”

Branch 1 ***“Working”***

Item-15- Each inmates has the right to work within his ability and qualification and according to the available resources in order to make him qualified to make his own living after his period of convection.

Item-19- The work inust be part of the sentence and not as a penalty itself.

Item-20- The Circumstances of the work inside the correction center must be the same as outside as for machines and instrument.

Item-21- The medical and vocational safety means inust be available inside the working shop of the correction center.

Item-22- According to regulations issued by tlic council of the establislment tlie salaries of inmates and detainees must defined.

Branch 2

Item-23- The inmates and detainees have the right in education and continuing their study their period of sentence.

Item-25- The certification that may the inmates or detainees got inside the correction center must not mention that because he got it inside the correction center.

Item-26- Some of the religious qualified and well trained persons must be appoint at the correction center.

“Visiting”

Item-28- The inmate has the right to receive his visitors according to the issued regulation and instructions of the correction center.

Item-29- If the inmate proved any improvement in study or he has good conduct so he must be rewarded by raising his times of visits.

Item-30- Visits will be according to the instruction and regulations.

Item-31- No inmate or detainee will prevent from paying visit for more than one month without the consent of G.M. or for three months in any case.

Branch 4 “Medical Care”

Item-32-A. The medical conditions must be available at the department of social correction concerning cleaning, ventilation, lighting and air condition.

B. The food must be healthy and enough with a good quality.

Item-33- The free medical care must be available.

Item-34- The ministry of health have to establish a medical center in each department to take care of all detainees and inmates.

Branch 5 “Home Leave”

Item-35- The G.M. of the adult's reformatory has the right to give the Iraqi detainee or inmate a five days vacation except the travel day one every three months according to the following conditions:

1. The inmate must not be convicted with state security crime.
2. He must spent quarter of his sentence period with minimizations and conditioned release period but not less than one year.
3. He must has a good conduct and good reputation.

4. His life must be safe and there is no ... on himself during

sentence and if the G.M consider it illegal reason so, lie will be deprived from this vacation and the delay period will be added to his sentence.

*Item-38-A.*The G.M. of juveniles reformatory office has the right to give the home leave for the inmates of detainees but not inore than ten days excluding traveling days twice a year, according to the instructions and regulation.

B. The G.M of adults reformatory office has the right to give this variation according a recommendation from the technical committee.

Branch 6 ***“Another Rights”***

Item-39- The inmate or detainee has the right to read papers, magazines and books which are allowed in Iraq.

Item-40- The inmate or detainee has the right to submit complains to the G.M. concerning his abuse or mistreatment, and the G.M. has to reply during seven days.

Chapter 3 **“Inmates and Detainees Discipline”**

Item-43-A. The G.M. has the right to authorize the directors of the departments to impose the disciplinary penalties when he contravenes the regulations and instructions and the following penalties will impose if he does:

1. Exclude the inmate of detainee from the sport activities.
2. Prevents him from correspondence.
3. Prevents him to bye anything he want.
4. Stop visits.
5. Put him in isolated cell and prevent him to enter the food lie wants except the food recommended by the department.

R. The penalty must not be longer than three months

CPA ING REQUES

PRB No:	Project Name: Security Equipment For Operating New Prisons
Date of Reauest: 1 July 2003	Date Reauired: ASAP
Name of Requester: <input type="text"/>	Signature: <input type="text"/>
CPA Office/Unit: MOJ	POC/Person Completing Form: <input type="text"/>
Amount of Request: \$687,754.05	DSN/Cell Phone: <input type="text"/>
Project Location: Baghdad (Al-Tasferat, Al Hillah, Al Salehyia, Al Kadimia, & Abu Ghraib)	Email Address: <input type="text"/>

1. Project Category (check all that apply):

Reconstruction <input type="checkbox"/>	Health <input type="checkbox"/>	Salaries <input type="checkbox"/>
Humanitarian <input type="checkbox"/>	Transportation <input type="checkbox"/>	Pensions <input type="checkbox"/>
Food Distribution <input type="checkbox"/>	Economic Programs <input type="checkbox"/>	Budget/Ops. Support <input type="checkbox"/>
Water/Sewer <input type="checkbox"/>	Education <input type="checkbox"/>	Other Public Services <input type="checkbox"/>
Electricity <input type="checkbox"/>	Ministry <input type="checkbox"/>	Social Programs <input type="checkbox"/>
Rule of Law/Govern. <input type="checkbox"/>	Police/ Security <input type="checkbox"/>	Cultural Programs <input type="checkbox"/>
Div. Commanders <input type="checkbox"/>	Brig. Commanders <input type="checkbox"/>	Regional Dir. <input type="checkbox"/>
Fund <input type="checkbox"/>	Fund <input type="checkbox"/>	Fund <input type="checkbox"/>
Construction Initiative <input type="checkbox"/>		

2. Proposed Funding Source: (PRB Staff Only)	3. Funding Data:
Vested Assets <input type="checkbox"/>	Bank Account Details:
Seized Assets <input type="checkbox"/>	Name/Title of Iraqi Receiving Disbursement:
Appropriated Funds <input type="checkbox"/>	CPA Rep/Unit Responsible for Oversight: 800 th MP BDE
Iraqi Development Fund <input type="checkbox"/>	Engineering Oversight Assigned to: 800 th MP BDE
	Name of Certifying Official:

4. Clearances: Please indicate you have obtained appropriate clearances, as applicable. (Note: If that coordination cannot be done at the regional level, it will be done by PRC.)

Regional Coordinator: Yes No Name: _____

Ministry Senior Advisor: Yes No Name: _____

Office Director/Unit Commander: Yes No Name: _____

Reconstruction/USAID: Yes No Name: _____

International Coordination Council: Yes No Name: _____

Others: _____

Program Staff Use Only

Date Request Received:	Form Complete: Yes <input type="checkbox"/> No <input type="checkbox"/>
Disposition:	

Date Request Submitted to Program Review Committee:
Disposition:

Date Request Submitted to Program Review Board:
Disposition:



CPA FUNDING REQUEST

PRB No:	Project Name: Security Equipment For Operating New Prisons
Date of Request: 1 July 2003	Date Required: ASAP
Name of Requester: <input type="text"/>	Signature: <input type="text"/>
CPA Office/Unit: MOJ	POC/Person Completing Form: <input type="text"/>
Amount of Request: \$687,754.05	DSN/Cell Phone: <input type="text"/>
Project Location: Baghdad (Al-Tasferat, Al Hillah, Al Salehyia, Al Kadimia, & Abu Ghraib)	Email Address: <input type="text"/>

1. Project Category (check all that apply):

Reconstruction <input type="checkbox"/>	Health <input type="checkbox"/>	Salaries <input type="checkbox"/>
Humanitarian <input type="checkbox"/>	Transportation <input type="checkbox"/>	Pensions <input type="checkbox"/>
Food Distribution <input type="checkbox"/>	Economic Programs <input type="checkbox"/>	Budget/Ops. Support <input type="checkbox"/>
Water/Sewer <input type="checkbox"/>	Education <input type="checkbox"/>	Other Public Services <input type="checkbox"/>
Electricity <input type="checkbox"/>	Ministry <input type="checkbox"/>	Social Programs <input type="checkbox"/>
Rule of Law/Govern. <input type="checkbox"/>	Police/ Security <input type="checkbox"/>	Cultural Programs <input type="checkbox"/>
Div. Commanders <input type="checkbox"/>	Brig. Commanders <input type="checkbox"/>	Regional Dir. <input type="checkbox"/>
Fund <input type="checkbox"/>	Fund <input type="checkbox"/>	Fund <input type="checkbox"/>
Construction Initiative <input type="checkbox"/>		

<p>2. Proposed Funding Source: (PRB Staff Only)</p> <p>Vested Assets <input type="checkbox"/></p> <p>Seized Assets <input type="checkbox"/></p> <p>Appropriated Funds <input type="checkbox"/></p> <p>Iraqi Development Fund <input type="checkbox"/></p>	<p>3. Funding Data:</p> <p>Bank Account Details:</p> <p>Name/Title of Iraqi Receiving Disbursement:</p> <p>CPA Rep/Unit Responsible for Oversight: 800th MP BDE</p> <p>Engineering Oversight Assigned to: 800th MP BDE</p> <p>Name of Certifying Official:</p>
--	---

4. Clearances: Please indicate you have obtained appropriate clearances, as applicable. (Note: If that coordination cannot be done at the regional level, it will be done by PRC.)

Regional Coordinator: Yes No Name:

Ministry Senior Advisor: Yes No Name:

Office Director/Unit Commander: Yes No Name:

Reconstruction/USAID: Yes No Name:

International Coordination Council: Yes No Name:

Others:

Program Staff Use Only

Date Request Received:	Form Complete: Yes <input type="checkbox"/> No <input type="checkbox"/>
Disposition:	

Date Request Submitted to Program Review Committee:	Disposition:
---	--------------

Date Request Submitted to Program Review Board:	Disposition:
---	--------------

funding

INFORMATION MEMORANDUM

TO: Judge Donald Campbell
Senior Advisor, Ministry of Justice

FROM:
Senior Advisor, Prison Department

DATE: July 3, 2003

SUBJECT: Security Requirements for Detention Center and Prison Sites

The following Detention Centers and Prison Sites that are under renovation and need, or will need, security to prevent further looting, and to allow contractors to complete renovations:

1. **Abu Ghraib Prison:** Grid Coordinates: 38 SMB 123 846
Request security to protect the entire prison complex of the Abu Ghraib Prison site.
(Note: The 800th MP Bde is now providing security in one of the four compounds they are operating as an IF.)
2. **Karkh Detention Center:** Grid Coordinates: MB 404905
Request security of this detention center site as soon as possible. Without security, the renovation project cannot proceed. Facility needs to be completed as soon as possible to house juveniles.
3. **Kanban'i Saad Prison:** Grid Coordinates: MC 5714
Ambassador Bremer has requested that priority be given to reactivating this prison site as a future alternative to the Abu Ghraib Prison. This request is to have the approximately 150 Arab families occupying the site relocated as soon as possible, and that military security be provided immediately to secure the site so that an assessment can be completed and renovations initiated.
4. **Iraq National Department of Corrections Headquarters:** Grid Coordinates: MGS 38 SMB 3798285926
A request to have the squatters is currently being staffed. Security will be needed once those occupying this compound have been evicted. This office compound will be used immediately to house the newly formed Iraq National Department of Corrections, until a more suitable location can be located.
5. **Eisenharet Detention Center:** Grid Coordinates: MB 39932 94125
This is recently discovered detention center located in a former military intelligence compound. It is in good condition, though looted. It is of brick construction and can be placed back into operation in a short period of time. We must provide security for the contractors daily while the reconstruction work is on-going. The contractor is ready to begin if security can be provided.

Comm

Mr. Ken-

The name of a place :- The house of juvenile
rehabilitation in Dawood
city

The address :- All. Mansura city - All. Dawood
Sector

The name of currently inhabitant in the building.

The Iraqi unified Medical Society.

The number of its staff notably 20 person

Dawood

Please file Medical Service
in Terminal

Activity Report

[REDACTED]

28 June 2003

- At 0900 hours Terry and Harath Ibrahim met the members of the Ministry of Health to discuss the provision of health care to inmates. Present at the meeting were [REDACTED] Senior Advisor, [REDACTED] and Dr. [REDACTED] of the Ministry of Health.

[REDACTED] provided an overview of the prison and detention center activation process as well as a historical back drop of the attempt to coordinate health services recently.

Mr. [REDACTED] asked whether or not the policy issue of the Ministry of Health providing services to the Department of Corrections had been addressed. He was advised by those present that these services were provided by the Ministry of Health historically.

Dr. [REDACTED] indicated that on his last contact he had directed a Dr. Shakir to assign two physicians to Tasferat. Terry advised him no one ever reported. Dr. Said apologized and said he would ensure physicians would be assigned.

Mr. [REDACTED] assigned Mr. [REDACTED] to be the oversight of the start-up program and the primary point of contact for the Department of Corrections. At 1300 hours Mr. [REDACTED] contacted [REDACTED] and advised him he had assigned two physicians and discussed their hours of assignment at the detention center. He said it may take a couple of days to get the contract in place. This response on behalf of the Ministry of Health was outstanding.

- Terry and Mr. Kamil and Ibrahim traveled to Tasfetat DC to see how operations were going there. We also wanted to give Mr. Ibrahim an opportunity to see and speak with the medical provider there. Generally, the operation was proceeding much more smoothly. The cooperation between the military and the Iraqi correctional officers has improved a great deal. The MP lieutenant temporarily assigned to Tasferat identified an inmate who was an electrician. The inmate was able to diagnose and correct the electrical problem. While we were there Chef Warrant Officer Ward arrived and directed the contractor to immediately address the electrical issues. The sewers are backing up.
- Action Items:
 - o Maintenance staff need to be identified and assigned to take of electrical and plumbing etc.

- o The General was directed to use free world contractors for the plumbing difficulties.
- o The General was given \$100 for the purchase of supplies and equipment needed for operation of the facility.
- o The medic is compiling a list of needed equipment and supplies needed in the medical area.
- Ken determined the food service contractor could begin feeding Al-Salihiya DC. LTC [redacted] Confinement Commander of Abu Ghraib and Al-Salihiya DC contacted Terry regarding when feeding would commence. He was advised it would begin on Monday. He also asked to move the existing bunks in that would fit through the door to provide more bed space. He was given permission. To do so.
- Raid and [redacted] produced 32 of the approximately 110 identification cards required for Tasferat. ID card production will continue over the next few days

It is a copy - I will be glad
and -

have typed
return to me

(Law of the Social Correction)
number (104) in (1951)

First Section

Item-1. This Law organizes the social affairs of the state establishment for social correction according to the law of the ministry of labour and social affairs number (195) in 1975, which is known later (establishment).

Item-2. The establishment seeks to achieve the following aims:

1. correct or straighten the detainees and the inmates who are convicted with penalties or put restricted measures by specialised authority to classify them and rehabilitate them educationally, vocationally and behaviourally.
2. Set the cultural, national, patriotic and religious curricula to educate and culturalise the detainees and inmates ~~through the~~ to harmonise with the aims of all Israeli party revolution.
3. trying to study the conditions of the detainees families and give them the necessary assistance to ensure that they will not be delinquent.
4. Contributing with other concerning states to prevent the crime and reducing its effects including the next cases.

Section 1 (The affairs of detainees and inmates)

Classification

Item 11. Each department of the prison system ~~must~~ must have reception ~~and~~ and classification center.

1. The interview of inmates and detainees must be at the reception center ~~to~~ when they enter one of the social correction departments to inform them with their rights and their claims in the department.

2. The medical, social and psychological checking on the inmates must be carried ~~out~~ as a condition during the months of their coming inside the correction center.

3. Each inmate must be informed with the rules and programs imposed to him when he enters the correction center.

Section 2 (Rights of inmates and detainees)

Work

(Working)

Item 12. Each inmate has the right to work within his ability and qualification and according to the available resources in order to enable him to qualify to enable his own living after ~~the~~ his period of conviction.

Item 13. The work must be a part of the sentence and not as a penalty itself.

Item 20. The circumstances of the work inside the correction center must be the same as outside i.e. machines and instrument

Item 21. The ~~best~~ medical and vocational safety means must be available inside the working shop of the correction center.

Item 22. According to regulations issued by the council of the ~~prison~~ establishment the salaries of inmates and detainees must be defined.

Branch 2

Item 23. The inmates and detainees have the right in education and continuing their study during the period of sentence.

24. The certification that may the inmates or detainees get inside the correction center must not mention that they got it inside the correction center.

25. Some of the religious qualified and well trained persons must be appointed at the correction center.

Branch 3

"Visiting"

Item 26. The inmate has the right to receive his visitors according to the issued regulation and instruction of the correction center.

27. If the inmate prevent any improvement in study or he has poor conduct so he must be rewarded by reducing his times of visits.

28. Visits will be according to the instruction and regulations.

29. No inmate or detainee will prevent from paying visit for more than one month ~~without~~ without the consent of Council or for three months in any case.

Branch 4

(Medical care)

Item 52. The medical conditions must be available at the departments of social services concerning cleaning, ~~sanitation~~ ventilation, lighting and air conditions.

B. The food must be healthy and enough in its good quality.

Item 53. The first medical care must be available.

54. The ministry of health must establish ~~medical~~ medical centres in ~~every~~ each department to take care of ailments and injuries.

Branch 5

~~(Prisoners)~~ (Home leave)

Item 55. The C. of the adults reformatory has the right to give the Iraqis prisoners ~~an~~ a five days vacation except the first day and every three months according to the following conditions:

- 1- The inmate must not be convicted with state security crime.
2. He must spend quarter of his sentence period with minimizations and conditional release period but not less than one year.
3. He must have good conduct and good reputation.
4. His life must be safe and secure in his home or himself during the vacation.

Item 56. If the inmate who finished his vacation returns in his home for more than three days after he finished his vacation for a reasonable cause decided by the C. of. then it will be added to his period of sentence and if the C. of. considers it illegal reason so, he will be deprived from this vacation.

and the delay period will be added to his sentence.
Item 37. The Central juveniles reformatory office has the right to give the inmates or detainees but not more than ten days excluding travelling days twice a year, according to the instructions and regulation.

B. The C. O. of adults reformatory office has the right to give this variation according ~~to~~ recommendation from the technical committee.

Branch 6

(A NOT HER RIGHTS)

Item 37. The inmate or detainee has the right to read papers, magazines and books which are allowed in prison.

a. 40. The inmate or detainee has the right to correspond whenever he want and to receive messages from others.

a. 41. The inmate or detainee has the right to submit ~~complaints~~ ~~complaints~~ complaints to the C. O. concerning his abuse or mistreatment, and the C. O. has to reply during seven days.

Chapter 3: Inmates and detainees discipline

Item 43. The C. O. has the right to authorize the directors of the departments to impose ~~with~~ the disciplinary penalties when he contravenes the regulations and instructions and the following penalties will impose if he does...

- 1. Exclude the inmate or detainee from the sport activities.

2. Prevents him from correspondence.
 3. Prevents him to buy any thing he want
 4. Stop visits.
 5. Put him in isolated cell and permit him to eat the food he wants except the food recommended by the department.
- B. The penalty must not be longer than three months.

- Both
44. The C. of adults and juveniles respectively have the right to reduce the penalty obligation when the inmate's obedience prevent jail contact.
45. The technical committee has the right to suggest rewards for those inmates who prevent improvement in work or study.

Please file 4 Legal Issues
② Juvenile Department
③ Return copy to me

“ Law of The Social Correction” Number (104) in (1981)

First Section

Item-1- This law organize the new affairs of the state establishment for social correction according to the law of ministry of labor and social affairs number (195) in 1978, which is known later (establishment).

Item-2- The establishment seeks to achieve the following aims:

1. Correct of straighten the detainees and the inmates who are convicted with penalties or free restricted measures by a specialized authority to classify them and rehabilitation them educationally, vocationally and behavioral.
2. Set the cultural, national, patriotic and religious curricula to calculate and cultured the detainees and inmates to harmonize with the aims of Al-Ba'ath Party revolution.
3. Trying to study the conditions of the detainees families and give them the necessary assistance to ensure that they will not be delinquency.
4. Contributing with other concerning sides to prevent the crime and treating its effect including the next care.

Section 7

“The affairs of detained and inmates”

“Classification”

- Item-17-1.* Each department of the social correction must have a reception and classification center
2. The interview of inmates and detainees must be at the reception center when they enter one of the social correction departments to inform them with their rights and their duties in the department.
 3. The medical, social and psychological checking on the inmates must be carry as a maximum during two months of their coming inside the correction center.
 - 4- Each inmates must informed with the rules and programs prepared to him when he enter the correction center.

13/01/81

Copy Please copy Iraqi Issues

Att : Honorable Judge Campbell.

It comes daily to the ministry of Justice hundreds requests by Iraqi people who were abroad and came home recently. They found themselves foreigners at home as their houses have been taken by others. Among them around Half a Million Iraqi Faylee Kurds which have been exposed by the previous regime in 1980 to the savage campaign of ethnic cleansing and forcibly deported from their homes, their assets had been confiscated, 30 thousands of their young children had been incarcerated on April 4th 1980 and still so far unknown fate.

The tyrant's regime formed a special committee to liquidate all the assets and the real estates of the Faylee Kurds , whereas the Iraqi Jewish estates whom headed to Israel in 1950 during the Monarchy time are still exist and been managed by the Ministry of Finance.

The tyrant established a special directorate for the liquidation of the real estates of the Faylees. The directorate was headed by Mr. Adnan Ghedan, His secretary was Mr. Hussam Al-Deen Mustafa, they have already liquidated the estates following two type procedures:

- 1- Providing the new owners, the high rank members of Ba'ath party with a written statements issued by the Deeds Directorate which indicate that the house had been given to the new owner as a gift from the Finance Department.
- 2- Providing the new owners with the statements which indicates that the house had been sold by an auction, the people who allowed to participate in these auctions were (ONLY THOSE WHO ARE CARRYING THE IDENTIFICATION OF SADDAM'S FRIENDS) Which also means that only those who were loyal to the tyrant had purchased by an real price.

In addition to above to type of liquidation the assets of the Faylees , the previous regime issued a law encouraging the Ba'ath party members to lay their hands on the assets belonging to the Iraqis who fled their country and joined the opposition abroad and they had already occupied these houses, despite the fact that these houses is still officially belong to the real owner.

To solve these legal problems which influences the live of Iraqis recently, I suggest according to the authorities that Ambassador Bremer has by the UN Resolution # 1384. a legal legislation to be legislated by his Excellency for :

- 1- The establishment of a new Department in the Ministry of Justice to receive these demands and applications.
- 2- The assets should be voided and render to their real owners immediately .
- 3- Give the right for any body to file a case if they feel there are unjust.
- 4- Compensations for the rent and damages happened by the occupiers during the last 35 years.
- 5- If the house had been totally changed by the occupier to a new building which made the building much more expensive than it was, then the real owner should pay the occupier only the amount of money equivalent to the price of the roe - material.

Judge Zakia Hakki
July 12,2003

----- security

De-Baathification of Iraqi Society

May 16, 2003

On April 16, 2003 the Coalition Provisional Authority disestablished the Baath Party of Iraq. This order implements that declaration by eliminating the party's structures and removing its leadership from positions of authority and responsibility in Iraqi society. By this means, the Coalition Provisional Authority will ensure that representative government in Iraq is not threatened by Baathist elements returning to power and that those in positions of authority in the future are acceptable to the people of Iraq.

Full members of the Baath Party holding the ranks of 'Udw Qutriyya (Regional Command Member), 'Udw Far' (Branch Member), 'Udw Shu'bah (Section Member), and 'Udw Firqah (Group Member) (together, "Senior Party Members") are hereby removed from their positions and banned from future employment in the public sector. These Senior Party Members shall be evaluated for criminal conduct or threat to the security of the Coalition. Those suspected of criminal conduct shall be investigated and, if deemed a threat to security or a flight risk, detained or placed under house arrest.

Individuals holding positions in the top three layers of management in every national government ministry, affiliated corporations and other government institutions (e.g., universities and hospitals) shall be interviewed for possible affiliation with the Baath Party, and subject to investigation for criminal conduct and risk to Security. Any such persons determined to be full members of the Baath Party shall be removed from their employment. This includes those holding the more junior ranks of 'Udw (Member) and 'Udw 'Amil (Active Member), as well as those determined to be Senior Party Members.

Displays in government buildings or public spaces of the image or likeness of Saddam Hussein or other readily identifiable members of the former regime or of symbols of the Baath Party or the former regime are hereby prohibited.

for

Rewards shall be made available for information leading to the capture of senior members of the Baath party and individuals complicit in the crimes of the former regime.

The Administrator of the Coalition Provisional Authority or his designees may grant exceptions to the above guidance on a case-by-case basis.

By order of:

L. Paul Bremer, III

Administrator, Coalition Provisional Authority



5/16/03



UNCLASSIFIED//

CJTF-7/CPA LNO
CIVIL MILITARY OPERATIONS LIAISON
EXSUM 2 July 2003
MINISTRY OF INTERIOR (PRISON)

A principal CPA concern has been to stand up detention (pre-trial) and prison (short/long term sentences) facilities. All facilities were emptied prior to the war and looted/destroyed after the war. Police had no place to put those arrested and courts had no place to send convicted criminals. Four detention centers and nine prisons have been identified for rehabilitation to date. One detention center and one prison have opened.

There is no national standard in place to protect the rights of prisoners. Education and training is essential to change the attitude and behavior of correctional administrators and staff. Iraq's prisons were operated under very harsh and often inhuman conditions. International humanitarian rights for the treatment of prisoners were ignored. Another common thread throughout the country's correctional systems, regardless of which governmental agency was in charge, was mass corruption. Correctional administrators or staff often took food and money allocated to feed each prisoner, and subsequently a burden to bring food for the prisoner to eat was placed on the inmate's family. The family was often asked to pay "bribes" to improve conditions of their family member while in confinement.

A nation training academy for correctional officer trainees needs to be established, much like the one found for Iraqi Police Officers. Professional training must become a high priority and should be integrated into the National Police Academy Facility and Curriculum in order to develop national standards for Corrections Officer staff competences and professionalism.

(Signature)

UNCLASSIFIED



Victory HQs: CJTF-7 –Ministry Issues List

Ministry Title:				Rpt as of Date:	2-Jul-03
Ministry of Interior (Prisons)					
Issue: Facility Repair & Staff Training					
NO.	Action Item/ or / Mil Task:	Date	Affected Unit/Agency/or Ministry	Suspense	
1	<p>Prison/Detention Facility Restoration:</p> <p>Abu Gharib prison (two building) to open 14 Jul 03.</p> <p>Russafa Detention Center (Females/Juveniles) to open 14 Jul 03.</p>	28-Jun-0	<p><u>Who:</u> Ministry of Justice, Courts, Ministry of Interior, and 800th MP BDE.</p> <p><u>What:</u> The CPA prison team is conducting an on going program to identify and rehabilitate prisons and detention centers. The goal is to have 2 center and 2 prisons open by 14 Jul 03.</p> <p><u>Where:</u> Abu Gharib prison (two buildings) and Russafa Detention Center (Females/ Juveniles).</p> <p><u>When:</u> On-going</p> <p><u>Why:</u> A principal CPA concern has been to stand up detention (pre-trial) and prison (short/long term sentences) facilities. All facilities were emptied prior to the war and looted/destroyed after the war. Police had no place to put those arrested and courts had no place to send convicted criminals.</p> <p><u>How:</u> Ministry of Interior personnel with the assistance of 800th MP Brigade will assist in implementing facility restoration, personnel training and monitoring of detention center and prisons.</p>	Ministry of Justice, Courts, Ministry of Interior, and 800th MP BDE.	Abu Ghraib prison (two building) to open mid Jul 03. Russafa Detention Center (Females/ Juveniles) to open mid Jul 03.
POCs Name/Tele No./Email:			Policy (CPA) Under Development:		Status
CPA: --KERRICK, MR., cell 000.000-0000 XXXXXXQxxxxx.com CJTF-7: -- LTC HABEEBULLAH cell 914-360-6904 habeebullahmQorha.centcom.mil			None		Planning: Coord: X Working: X Awaiting Approval:

Victory HQs: CJTF-7--Ministry

Ministry Title:					Rpt as of Date	2-Jul-03
Ministry of Interior (Prisons)						
Issue	Facility Repair & Staff Training					
NO.	Action Item/ or / Mil Task:	Date	Affected Unit/Agency/or Ministry		Suspense	
2	Develop and implement national standard corrections officer training plan/POI.	28-Juni-03	<p><u>Who:</u> Ministry of Justice, Courts, Ministry of Interior, and 800th MP BDE.</p> <hr/> <p><u>When:</u> On-going</p> <p><u>Why:</u> Establishing a national corrections officer standard.</p> <p><u>How:</u> Ministry of Interior with the assistance of 800th MP BDE correctional teams and CPA will develop 3 week correctional officers program.</p>	Ministry of Justice, Courts, Ministry of Interior, and 800th MP BDE.	On going	
POCs Name//Tele No./Email:						
(CPA: --KERRICK, MR., cell 000.000-0000 XXXXXX@xxxx.com CJTF-7: -- LTC HABEEBULLAH cell 914-360-6904 habeebullahm@orha.centcom.mil			None		Planning: X Coord.: X Working: Awaiting Approval:	

Victory HQs: CJTF-7--Ministry Issues List

Ministry Title: Ministry of Interior (Prisons)				Rpt as of Date:	2-Jul-03
Issue: Facility Repair & Staff Training					
NO.	Action Item/ or / Mil Task:	Date	Affected Unit/Agency/or Ministry	Suspense	
3	Establish National Training Academy to standardize Corrections Officer training.	28-Jun-03	<p><u>Who:</u> Ministry of Justice, Courts, Ministry of Interior, and 800th MP BDE.</p> <p><u>What:</u> Ministry of Interior establish a nation training academy for correctional officer training which is prepared to train corrections officers to national standards. Academy to be established similarly to the one adopted for Iraqi Police Officers.</p> <p><u>Where:</u> Entire IZ</p> <p><u>When:</u> On-going</p> <p><u>Why:</u> Establishing a national corrections officer training standard.</p> <p><u>How:</u> CPA, Ministry of Justice and Ministry of Interior along with the 800th MP BDE, is to develop a long term training program/POI that will integrate police and corrections training curriculum under a new department titled Public Safety Academy.</p>	Ministry of Justice, Courts, Ministry of Interior, and 800th MP BDE.	On Going
POCs Name//Tele No.//Email:			Policy (CPA) Under Development:		Status
CPA: --KERRICK, MR., cell 000.000-0000 XXXXXX@xxxxx.com CJTF-7: -- LTC HABEEBULLAH cell 914-360-6904 habeebullahm@orha.centcom.mil			None		Planning: Coord.: X Working: X Awaiting Approval:

INFORMATION MEMORANDUM

TO: Judge Donald Campbell
Senior Advisor, Ministry of Justice

FROM: [redacted]
Prison Department, Ministry of Justice

DATE: July 7, 2003

SUBJECT: Manpower Requirements for the Prison Department, Ministry of Justice

Background. When the DOJ Criminal Justice Team was put together, it included four correctional experts to assess the Iraq Prison/Detention Centers and prepare an assessment report by August 3rd on what was needed to reactivate the Iraq correctional system. The DOJ team consisted of three Americans, one Canadian, and one British Team Leader. The plan called for the State Department to bring over a number of correctional professionals (retired Wardens, directors, etc.) to implement the DOJ plan. We arrived in Iraq on 15 May and began the assessment. One week later the assessment team was informed that the initial assessments report must be submitted by 15 June, and also we were to have the first Iraqi operated detention center/prison operational by the same date. Within thirty days the Canadian team member departed. Within sixty days, two American team members departed, and one replacement arrived. Currently, the correctional assessment team consists of two Americans and one British team leader. We were able to complete the initial prison/detention center assessment and open the first correctional facility (Al Tasferat Detention Center) with Iraqi officers by the requested 15 June date. Within the next 60 days, there will be approximately five additional Iraqi correctional facilities ready to open. However, before these facilities are opened, it is strongly recommended that the Correctional Officer certification course (approximately three weeks in length) currently under design as part of the Ministry of Interior Public Safety Academy, be placed into operation. This recommendation is based on the fact that the previous regime had no training program for correctional officers and the system was one of the most abusive and corrupt systems found around the world.

Statement of the Problem. On August 3rd the remaining two American correctional experts will complete their assignments and return to the US. The British team leader was originally scheduled to depart on July 27th; however, he has just received a three month extension. This will provide badly needed continuity. It is also anticipated that the correctional team will be joined by professionals from other nations (Korea, Italy, and Poland).

Recommendation. Two manpower recommendations are submitted for your consideration:

Comm

1. That the US provide a minimum of four professional correctional experts to continue work on the MOJ prison assessment team. This will allow the MOJ prison assessment team to continue to assess other prisons and detention centers throughout the entire country and continue to oversee the training and operation of additional prisons already identified for full operation after renovations have been completed. This mission has been impossible with the current limited staffing. It will take years to complete the operational requirements of bringing the entire newly formed Iraq National Department of Corrections into full operation to support a fully operational Iraq criminal justice system and to implement all the recommendations set forth in the June 15th prison assessment. (See attached). These professionals should be in place prior to August 3rd to provide continuity to the assessment team.

2. That the Department of State, or Department of Defense, hire correctional professionals to be assigned as advisors to each Iraqi correctional facility upon reactivation to oversee and train the Iraq correctional staffs for the first year of operations. The Iraqi correctional system is at ground zero. Even with professional training and certification of prison officers, the basic operational requirements to operate safe and humane prison systems will be impossible within the correctional systems without daily supervision.

South Region Under 200k

MSC	CDR'S PRIORITY	REGION	LOCATION	PROJECT DESCRIPTION	EST. COST	URGENCY	ORHA Key Tasks
I/MEF	11	South	Al Hillah	Irrigation plant renovation #2 Kish	23,000	2	Food Distribution
I/MEF	12	South	Al Hillah	Irrigation plant renovation #1 Shomely	15,000	2	Food Distribution
I/MEF	7	South	An Nasiriyah	Repair An Nasiriyah courthouse	83,000	3	Install Town Councils
I/MEF	22	South	An Nasiriyah	Renovate/repair An Nasiriyah courthouse	83,000	3	Install Town Councils
I/MEF	28	South	Ad Diwaniyah	Renovation of Ad Diwaniyah courthouse	104,000	3	Install Town Councils
I/MEF	42	South	All governorates	Animal Health HA	33,000	1	Other
I/YEF	2	South	City of Samawah	As Samawah water main repair	23,000	1	Prevent Cholera/Dysentery
I/MEF	4	South	Karbala	Karbala electrical transformer oil	1,540	2	Prevent Fuel Crisis
I/MEF	10	South	Al Hillah	New Hillah water treatment plant improvements	32,000	1	Restore Basic Service
I/MEF	13	South	An Nasiriyah	Repair An Nasiriyah water treatment plant flocculation basin and rapid sand filtration system	80,000	1	Restore Basic Service
I/MEF	25	South	An Nasiriyah	Renovate/repair Al Alkheeen Medical Center	8,700	1	Restore Basic Service
I/MEF	41	South	Al Kut	Repair 1.3 MW generator	40,000	2	Restore Basic Service
I/MEF	28	South	Wasit	Repair bridge south of Al Kut	1,000	3	Restore Basic Service
I/MEF	15	South	Ad Diwaniyah	Rehab Ad Diwaniyah police station and motor pool	63,205	3	Return Police to Work and Train
I/MEF	16	South	Al Kut	Purchase and distribute handcuffs to police stations	5,000	3	Return Police to Work and Train

Com 1 Mar

ACTION MEMORANDUM

TO: [redacted]
Procurement, Brown & Root, [redacted]

FROM: [redacted] **Department of Prisons** [redacted]

SUBJECT: Request for Additional Translators/ Interpreters

SUMMARY AND PURPOSE:

The purpose of this memorandum is to request that an additional four translators / interpreters be assigned to the Prison Department, Ministry of Justice. A previous request was submitted over two weeks ago for two more translators / interpreters and no action has been taken to fill this request.

DISCUSSION :

Our missions of assessing all the prisons and detention centers (jails) throughout Iraq, and focusing on renovating and opening some of these correctional facilities as soon as possible requires us to work exceptionally long days. Additionally, we have to conduct interviews with former Iraqi officials, review documents, and have many documents translated. Now we have begun conducting professional training to former correctional employees who will operate the correctional facilities we have identified for returning to full operations to support the needs of the Iraq criminal justice system. We have five (5) prison experts assigned to our Prison Department, and another is arriving on Tuesday, June 24th. We have only two outstanding full time assigned translators / interpreters. They have often worked long, long hours and stayed to translate documents late in the day for us. Many days we are forced to cancel badly needed missions because of a lack of interpreters. Additionally, we have numerous documents that must be translated.

RECOMMENDED ACTION:

It is recommended that four additional translators / interpreters be assigned to the Prison Department, Ministry of Justice. .

APPROVE _____ DISAPPROVE _____ APPROVE WITH MODIFICATION _____

Coordinated:

[redacted], Department of Prisons, 1300 hrs, 22 June 2003)

Conner

ACTION MEMORANDUM

**TO: Judge Donald Campbell
Senior Advisor, Ministry of Justice**

FROM: [Redacted] Department of Prisons

SUBJECT: Security Equipment

Per our meeting, I have prepared a listing of the security equipment that is badly needed to safely operate the Iraqi detention centers and prisons that we are trying to put back into operation.

SSA SAUCHEZ	}	• Handcuffs:	2,500
		• Flex-cuffs: For use in emergencies	10,000
		• Leg irons:	200
		• Belly chains:	1,000
MAJ HEBERNAL	}	• Communications: Hand-held radios	130
		Batteries	500
		Battery Charges	30
SSA SAUCHEZ	}	• Locks: High security padlocks:	200
		• Safes: Storage of money, other high value items, and weapons	26
		• Storage lockers: Metallic, w/ locking device, storage prisoner property	26
		• Flashlights	100
LT FERRO	-	• Generators: w/fuel storage tanks (Alternative power source)	13
SSA SAUCHEZ	}	• Riot control gear: Helmets w/face shields	400
		Body shields:	400
		Riot batons	400
		• Razor ribbon: Needed in all facility perimeters	
		• Fire control equipment: Fire extinguishers	200
		• Shot guns: (12 guage)	130
		(00 buck, bird shot). (Non-lethal shells bean bags, rubber pellets, gas)	

We have had little success in trying to locate and purchase these required items within country. Therefore, we are now reaching out to other sources within the US and UK. Any assistance you or your staff can provide in supporting us in obtaining these critical security items is greatly appreciated

These critical items will be ordered and procured through the 800th MP Brigade. These items are necessary for the Prison Department, Ministry of Justice, to place the 13 detention centers and prisons identified in the Prison Department's assessment back into full operation by Iraqi officers under the supervision of CPA and coalition forces. Funding will be requested through OCPA.

BUS 2/24 Passenger w/ security screens — 10 "

VANS 12/15 Passenger w/ security screens — 10 "

14

Cism m

Geniale

At home in a prison — at least for now

KHAN BANI SAAD — Sheikh Hamid hoped the fall of Saddam Hussein's regime would mean an end to 20 years of displacement for the Al-Suraifi tribe.

Hamid and 1500 of his clan members now occupy an unopened prison, turning cells into family homes and taking down the prison walls to build more dwellings.

"We are trying to change the prison yards into a modern village," Hamid said.

The Al-Suraifi farmed near Nasiriyah until they were forced to relocate to Khaniqueen in Diyala Governorate to replace Kurdish tribes under the Arabism policy of the 1980s.

After the US-led invasion, the Al-Suraifi were told to leave Khaniqueen by peshmarga fighters under the command of the Patriotic Union of Kurdistan.

Hamid and sheiks from six other tribes met with PUK head Jalal Talabani to ask to be allowed to stay but were given 48 hours to leave under the threat of being forcefully evicted.

The Al-Suraifi rate as lucky amongst other tribes displaced by Kurds reclaiming their homes — they at least have found a place to settle, even if it is imperfect. World Food Program rations provided to the tribe are nearly empty, and they are now depending on foodstuffs provided by the previous regime. Previous facilities such as schools for the tribes children are now unavailable. The Al-Suraifi plan to participate in demonstrations with other tribes in similar situations, but they admit they expect it will do little to improve their situation, especially after US soldiers visited the prison and told them to leave because the grounds were going to be used for an army encampment. Hamid said humanitarian organizations have approached the tribe to offer help but have not reappeared.

"We are not going anywhere because we do not have any other place to live," Hamid said.

— Wisam Al-Qaisi



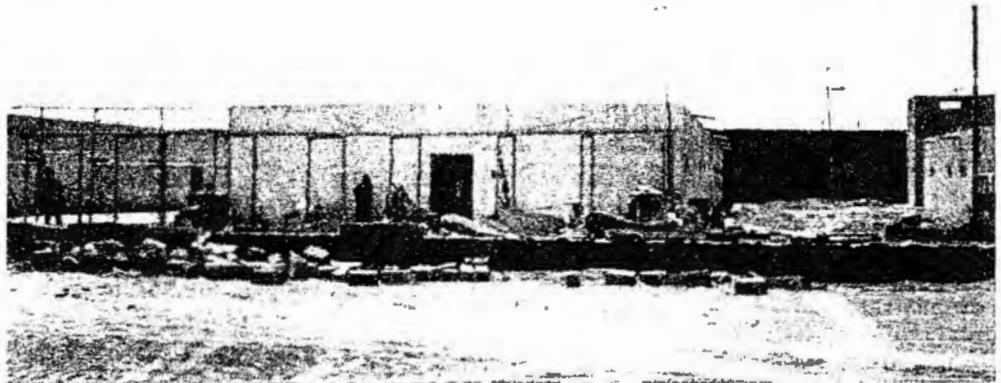
About 500 local businessmen met with Bechtel to find out how to bid for reconstruction contracts (more than half of its reconstruction duties to local by Micah Garen))

Bechtel holds meeting for Iraqi contractors

A common sight of the last two months has been Iraqi businessmen trying to find their way into the Office of the Coalition Provisional Authority, looking for information on how they can take receive contracts for reconstruction work.

Instead of having to hand their contact information to soldiers at the palace gate, businessman had a chance to meet Bechtel and US Agency for International Development representatives at the Baghdad Convention Center on June 18. Five hundred people turned up to learn how to bid for part of the \$680 million in contracts Bechtel will dole out for redevelopment work. Bechtel has said \$400 million of that will go to local companies and that 90 percent of the total funds will be subcontracted. Bechtel estimates that 60 to 80 local

Rahdad Bulletin - June 23, 2003



Displaced members of the Al-Suraifi Tribe are trying to turn a former prison into a "modern village." (Bulletin photo/Wisam Al-Qaisi)

Media/Comm.

Note to File
Friday 12th July 2003.

Location – Conference Centre.

This morning I met with the two former heads of the 2 women prisons that was located in Baghdad. Their names are Sajada Salah Mhdy and Faeza Mhdy Hzaa, both females.

Sajada Salah Mhdy is the head of the Pre-Trial adult prison called Al Kadmeea for women.

Faeza Mhdy Hzaa is the head of the Sentenced adult prison called Al Rashad for women.

Al Kadmeea could hold a total of 412 prisoners from the age of 18 years upwards. The female prisoners could have their children with them while in prison provided they were under the age of 4 years. The children who reached the age of 4 years were either handed over to the father or put into an orphanage if the father did not want to child. The children who went to the orphanage were brought to the prison to visit with their mothers each Saturday.

There was 3-head count carried out each day and breakfast was serviced at 0800 hrs. The prisoners went to work in the sewing room. Lunch was serviced at 1300 hrs. Saturday was also the day that the other prisoners received their visits.

There was a total of 61 staff, 43 were male staff and there was 7 female staff and 11 staff was for admin, cooks and instructors etc. Only female staff could work inside the prison and the male staff patrolled outside the prisoner's accommodation blocks. There was a total of 52 staff who reported for duty at 0800 hrs and 16 of the number stayed on duty at 1400 hrs and the remainder went home. The prison could also house female prisoners who were sentenced to terms of imprisonment. This prison only committed prostitutes.

Al Rashad could hold a total of 406 prisoners were for sentenced female prisoners from the age of 18 years upwards. The female prisoners could have their children with them while in prison provided they were under the age of 4 years. The children who reached the age of 4 years were either handed over to the father or put into an orphanage if the father did not want to child. The children who went to the orphanage were brought to the prison to visit with their mothers each Saturday.

There was a total of 63 staff, 12 were female staff and each shift had a female and male supervisor on duty. The prison also had 3 Social research worker.

All staff has received their salaries.

Both above staff have been given the following tasks: -

1. Set out the staff structures and positions that each staff member held.

m/v

-
2. Prison routines.
 3. Staff job descriptions.
 4. How each prison was managed each day to day?
 5. What qualifications and experience each staff member had along with the length of service they had.
 6. Did female staff supervise male staff?
 7. How did the finance and accounts department function?

Looters have destroyed the Al Rashad prison. Al Kadmena has no running water, sewage or electricity.

I also want within 7 days a list of all equipment and weapons that the staff has at home.

I will meet again these 2 ladies on Tuesday 15th July and Thursday 17th July @ 0900 hours in the conference Centre. We will talk about the prisoner programs, routines and prison procedures.

Al-Ghraib Prison is the largest and most suitable prison site for dangerous and long term criminals within the country of Iraq. This prison is located approximately 20 kilometers on the northwest side of Baghdad. It was Iraq's largest prison complex housing approximately 20,000 to 30,000 prisoners before October 2002. The prison complex consisted of 4 compounds distinct and separate from each other. Each compound would house approximately 7,000 to 8,000 prisoners. Two of the four compounds were almost totally destroyed, one is structurally sound, and a second compound can be repaired with extensive work. All compounds have been severely looted and trashed.

This is the first prison the Team observed that truly was designed to serve as a maximum security prison. There are a total of 10 cellblocks within the compound where 2 of the 10 cellblocks are now under renovation. Each cellblock is designed with two levels that are identical. The steel metal cell doors were equipped with Folger Adams prison hardware. There was one area that consisted of 7 dorm type housing units. Each dorm housing unit measured approximately 54' x 33'. The compound has 2 centrally located dining halls with reinforced cement tables, approximately 12 tables in each. Each table would seat 16 prisoners per table or up to 384 prisoners at a time. There was a kitchen area, administrative area, medical area, visiting area, and recreation yards. Additionally there was a huge area that had been used for prison industries.

The 18th Military Police Brigade has identified the Abu Ghraib Prison site to erect a temporary emergency detainee holding area to place detainees that have been arrested for looting. This "tent city" is now holding approximately 200 detainees. They are projecting that the detainee population will continue to escalate by 200 each week. The detainees are confined for up to twenty-one days and then released.

The Team strongly feels that the Abu Ghraib Prison site must be included not only in the short term plan, but also in the long term plan. This will be accomplished by completing the renovation and refurbishing of the remaining 8 cellblocks and support facilities throughout the entire prison compound. Once completely in full operation, this compound will serve as a stand alone 4,000 bed high security prison for the most dangerous inmates within the Iraq criminal justice system. A cost assessment for approximately \$1,000,000 has been submitted to continue work at this site.

CPA

Please file - "Korean Request"

**COALITION PROVISIONARY AGENCY
PRISONS DEPARTMENT
MINISTRY OF JUSTICE
BAGHDAD, IRAQ**

TO: KOICA(Korean International Cooperation Agency)

**SUBJECT: Additional descriptions of the required aid requested on
5 August 2003**

DATE: 30 August 2003

As already explained in-depth in the Request of Aid for the Iraqi Prison System documented on 5 August 2003, the Iraqi Corrections Service(ICS) is now undergoing the refurbishment and reconstruction of the correctional facilities which were almost destroyed during the war. The ICS eagerly needs aid or support from the KOICA. The attached is the descriptions of the required items necessary to rebuild the Iraqi correctional facilities. The ICS would appreciate it very much if the KOICA would send these products to the ICS as soon as possible.

30 August 2003
(Date)

[Redacted Signature Box]
(Signature)

[Redacted Name Box]
(Name)

**CPA Senior Advisor,
Prisons Department, Ministry of Justice**

(Title)

Hear Justice

COALITION PROVISIONAL AUTHORITY

BAGHDAD

26 August 2003

Dr. Bassem Awadallah
Minister of Planning
Hashemite Kingdom of Jordan

Dear Dr. Awadallah:

I write to request your assistance in rehabilitating the justice and penal systems in Iraq.

As you are doubtless aware, government buildings and property suffered severe damage and looting during and after the hostilities of earlier this year. Courts and courthouses were no exception. Furthermore, many court facilities had suffered neglect and even before the war had deteriorated to a condition indignant to the majesty that institutions of justice deserve. Prisons were in even worse condition, and were operated at a standard far below what fundamental human rights require.

As you are also doubtless aware, the Coalition, in tandem with Iraqi officials in the Ministry of Justice, is seeking to engrain the concepts of human rights, due process, and the rule-of-law in Iraq. Our efforts would be greatly enhanced if your Government could assist in any of the following ways.

First, the buildings in which justice is administered should be rebuilt and maintained to the dignified condition that suits their contribution to public order, safety, and liberty. Would your Government be willing to "adopt" a courthouse or courthouses, and take responsibility for the necessary refurbishment of physical plant, furniture, and the like, and the supplying of new technology, in coordination with Iraqi and Coalition justice officials?

Second, as noted above, Iraqi prisons and prison personnel are in dire straits. Would your government be willing to supply prisons experts to help train Iraqi personnel and assist in the actual interim operation of Iraqi prisons? (In that regard, English proficiency would be useful but not indispensable). Would your government be willing to "adopt" a prison or prisons--or building a new prison--in the manner suggested with respect to courthouses?

Please contact me if you believe that your Government may be able to assist along the lines suggested above, or in any other way. My telephone number is +1-781-239-5804 or +1-914-360-6546. My e-mail address is donald.f.campbell@us.army.mil. We very much appreciate the kind interest of your Government in helping the people of Iraq.

Sincerely,

Judge Donald F. Campbell
Senior Advisor to the Ministry of Justice

[REDACTED] CPT, Dept. of Prisons

From: [REDACTED] (SES)
Sent: Tuesday, December 16, 2003 4:24 PM
To: [REDACTED] CPT, Dept. of Prisons
Subject: Clint ShoppingList

Guys,

The NSC at the White House has informed us that Japan has extended an offer to provide supplies and/or funding in support of operations in Iraq. I have attached the beginnings of a generic "wish list" of our needs, and plan to forward it to the NSC so they can pass it along to Japan. What can you add to this list?

Thanks.

[REDACTED]

[REDACTED]

We could use the following items for prison operations in Iraq. Either a direct provision of the items listed or the equivalent funding to allow for the purchase of these items is acceptable.

- Sixty (60) 100 KW generators
 - Thirty (30) 250 KW generators
- NOTE:** In late September a CPA representative, now reportedly redeployed out of theater, delivered a promise on the behalf of the Japanese government that they would provide CPA with a large number of power generators for use in Iraq. We provided him a list of some 100 generators for prisons. We have not heard a word about these generators since. We are rapidly moving to the date when we will need to purchase generators for each of the prison sites, and in most cases at least two generators. The local power reliability is non-existent at many sites so they have to run generators 24 hours a day as the primary source of electricity.
- 20,000 blankets for inmates
 - 5,000 sets of mechanical hand restraints
 - 1,000 sets of mechanical leg restraints
 - Twenty (20) 15-passenger vans for use as inmate transport vehicles
 - Padded floor mats for use at the Training Academy gymnasium for unarmed self-defense training
 - Thirty (30) professional mechanics tool sets for vehicles (metric)
 - Thirty (30) police radio base stations with multiple channel capability
 - Sixteen hundred (1,600) portable/hand-held police radios w/multiple channel capability and individual carrying cases, gang chargers and spare batteries
 - Sixty (60) radio battery recondition equipment
 - One hundred (100) police radios for installation in inmate transportation vehicles as well as in selected command and control vehicles
 - Five (5) quality computerized ID card making machine
 - Four hundred (400) desktop computers
 - Forty (40) laptop computers
 - Thirty (30) quality color laser printers for industrial use
 - One hundred twenty (120) quality laser printers
 - Forty (40) copy machines with duplex and sort capabilities
 - Ten (10) flat bed 2 ½ ton cargo trucks
 - Thirty (30) small "Bobcat" front loader/utility vehicles

12/16/2003

- Thirty (30) portable steam cleaners (for sanitizing kitchen floors)
- Thirty (30) pressurized washers (for vehicles and/or floors)
- Thirty (30) heavy duty/commercial sewer line clean-out ("snake") mechanisms
- Thirty (30) commercial arc welding machines
- Thirty (30) acetylene welding torches w/full kits
- Exercise mats for arrest and control training (to cover a gymnasium floor)
- Ten (10) Ram Set/Flite gun-fasteners for metal work
- Thirty (30) armory vaults (configured for a minimum of 24 long guns and 24 handguns)
- Thirty (30) standing lockable floor racks for (AK-47) long guns
- Thirty (30) wall mounted pistol lockers for individual weapons
- Thirty (30) key control lockers (i.e. Watchman systems)
- Five hundred (500) sets of protective body armor for selected staff (w/vest, vest plates and helmet)
- Sixty (60) digital cameras
- Sixty (60) video cameras
- One hundred (100) 10X binoculars
- One thousand (1,000) 12-gauge pump shotguns for less-lethal use

Director
Department of Corrections

Personnel	Legal	Finance	Operations Secure Medium Low Juvenile Women Detention	Medical	Support Services Transportation Maintenance Utilities Training Rehabilitation Parole Industries Internal Affairs Inspections
Director Northern Region			Director Central Region		Director Southern Region
Observation House Badush			Al - Sahlya Al - Tasferat Russafa Al - Kahmiya Abu - Ghraib Al - Karkh Al - Hakmia Kanban'l Saad		Al - Maqual Al - Hillah Military Barracks

CPA Acquisition Process

1. Requirements Identification – Customer defines, PMO records
Determine Scope
2. Requirements Definition - Customer, PMO
Completely identify each article required to be procured to meetfully define requirement to meet objectives
Metrics for cost, schedule and performance
3. Preparation of Procurement Package (Customer, PMO, CPA Contracting Office)
Purchase Request -or-
Statement of Work (Scope of Work) -or-
Statement of Objective
Independent Government Cost Estimate
Who wants it
What do we want
How do we want it shipped
When do we need it delivered (establish milestones)
Where do we want it delivered
Plan for receipt/accounting (COR, COTR)
4. Certification of Funds Availability (PMO – )
5. Submission of Package to Contracting (PMO, CPA Contracting Office)
Determination of Acquisition Strategy (PMO, ICW PMO rear)
Which Contracting Office
Which Contract Vehicle
Source Selection Plan
Preparation of Uniform Contract Format Package
6. Contracting Action – Contracting Agency
Commercial (COTS) Procurement
Build Package -RFP(15 days)-Receive/Evaluate-Award
More Complex Procurement
Build Package- Synopsis(15 days)-Solicitation(30 days)-Evaluate-Award
7. Post Award
Approval of Submittals (if any)
Logistics Plan for receipt/accounting
Acceptance
Turn over to Iraqi Ministry(?)
8. Payment & Close out

The Program Manager (PM) is the designated individual with responsibility for and authority to accomplish program objectives for development, production, and sustainment to meet the user's operational needs. The PM shall be accountable for credible cost, schedule, and performance reporting to the MDA

Contracting Officer Technical Representative. A person designated by the Contracting Officer to assist in the technical monitoring or administration of a contract. Procedures vary from agency to agency, but generally a COR must be designated in writing with a copy furnished the contractor and the contract administration office. The designation does not include any authority to make any commitments or changes that affect price, quality, quantity, delivery, or other terms and conditions of the contract.

Source Selection Plan A plan established prior to solicitation release to guide the source selection process.

The format of the plan will depend on agency and contracting activity policies. However, it should include or provide for the following:

- a. Basis for the best value decision;
- b. Source selection organization;
- c. Proposal evaluation criteria; and
- d. Evaluation procedures.

Statement of Work Also referred to as a work statement. A document that defines service contract requirements in clear, concise language identifying specific work to be accomplished. It must be individually tailored to consider the period of performance, deliverable items, if any, and the desired degree of performance. In the case of task order contracts, the statement of work for the basic contract need only define the scope of the overall contract. Individual task orders must define specific task requirements. (FAR 37.602-1)

Synopsis

1. A notice of a proposed contract action exceeding \$25,000 furnished by an agency for publication in the Commerce Business Daily as required by the Small Business Act (15 U.S.C. 637(e)) and the Office of Federal Procurement Policy Act (41 U.S.C. 416). (FAR 5.201)
2. A notice furnished by an agency for publication in the Commerce Business Daily of a contract action exceeding \$25,000 (the dollar threshold is not a prohibition against publicizing an award of a smaller amount when publicizing would be advantageous to industry or to the Government) that is:
 - a. Subject to the Trade Agreements Act; or
 - b. Likely to result in the award of any subcontracts. (FAR 5.301)

Uniform Contract

Format (UCF)

The solicitation and contract format commonly used for most noncommercial supplies and services. The format is divided in parts and sections:

Part 1 -- The Schedule:

- A Solicitation/contract form;
- B Supplies or services and prices;
- C Description/specifications;
- D Packaging and marking;

- E Inspection and acceptance:
- F Deliveries or performance:
- G Contract administration data; and
- H Special contract requirements.
- Part II -- Contract Clauses:
 - I Contract clauses.
- Part III -- List of Documents, Exhibits, and Other Attachments:
 - J List of documents, exhibits, and other attachments.
- Part IV -- Representations and Instructions:
 - K Representations, certifications, and other statements of bidders:
 - L Instructions, conditions, and notices to bidders; and
 - M Evaluation factors for award. (FAR 15.204-1(a), FAR Table 15-1)

**Report to Congress
Pursuant to Section 1506 of the Emergency Wartime Supplemental
Appropriations Act, 2003
(Public Law 108-11)**

**UPDATE REPORT ON
UNITED STATES STRATEGY FOR
RELIEF AND RECONSTRUCTION IN IRAQ**

OCTOBER 14, 2003

Section 1506(b) of the Emergency Wartime Supplemental Appropriations Act, 2003, (117 STAT. 580) provides:

(b) SUBSEQUENT REPORTS – Not later than 90 days after the date of enactment of this Act, and every 90 days thereafter until September 30, 2004, the President shall submit to the Committees on Appropriations a report that contains:

- (1) A list of significant United States Government-funded activities related to reconstruction in Iraq that, during the 90-day period ending 15 days prior to the date the report is submitted to the Committees on Appropriations –
 - (A) were initiated; or
 - (B) were completed.
- (2) A list of the significant activities related to reconstruction in Iraq that the President anticipates initiating during the 90-day period beginning on the date the report is submitted to the Committees on Appropriations, including:
 - (A) Cost estimates for carrying out the proposed activities.
 - (B) The source of the funds that will be used to pay such costs.
- (3) Updated strategies, if changes are proposed regarding matters included in the reports required under subsection (a).
- (4) An updated list of the financial pledges and contributions made by foreign governments or international organizations to fund activities related to humanitarian, governance and reconstruction assistance in Iraq.

The report that follows has four sections that correspond to the four specified categories listed in section 1506(b).

The United States and its Coalition partners made a significant investment to liberate Iraq. The Coalition, through the Coalition Provisional Authority (CPA), is now managing a process to rehabilitate and reconstruct key sectors and laying the groundwork for Iraqis to take ownership of their future. There have been substantial accomplishments to date. But more work – and the additional funds of \$20.3 billion requested in the FY2004 supplemental appropriations – is needed to put Iraq on the path to a secure future.

The vision for a sovereign, stable, prosperous and democratic Iraq continues to center on:

- A durable peace for a unified and stable country that provides effective and representative government for the Iraqi people;
- New and protected freedoms and a growing market economy; and
- Effective security that does not pose a threat to neighbors or the international community.

The plan to achieve this vision continues to be built on four goals, as noted in the two previous reports on U.S. strategy for relief and reconstruction in Iraq:

- Security – establishing a secure environment for the Iraqi people and creating an environment that supports relief and recovery activities;
- Essential Services – achieving measurable improvement in the lives of the Iraqi people by restoring basic services to an acceptable standard;
- Economy – creating the conditions for economic growth;
- Governance – enabling the transition to a legitimate, constitutional government.

A key objective to realize these goals is:

- International Cooperation – expanding financial and military contributions from international partners and organizations.

There has been significant progress on each of these goals. In much of the country, the security situation has improved, and normal daytime life has resumed. In other areas, however, crime perpetrated by hardened criminals remains high, and Saddam loyalists and international terrorists continue to threaten Coalition, Iraqi, and international personnel. The focus of efforts to address these issues has been to empower Iraqis to take control of their own security.

Essential services have improved substantially since the end of major combat operations. Of particular note, there have been no food, health or other humanitarian crises that had been widely predicted. Electrical power and water are at or have surpassed pre-war levels; electric power has received and will continue to receive significant investment and

attention in the near future. Initial steps have been taken to restore economic activity, especially as oil production increases, and solid progress has been made in the transition to a representative constitutional government.

1. A list of significant United States Government-funded activities related to reconstruction in Iraq that, during the 90-day period ending 15 days prior to the date the report is submitted to the Committees on Appropriations –

(A) were initiated; or

(B) were completed.

The key trend of the past 90 days has been empowering Iraqis to play greater roles in their own security, governance and other affairs. Reconstructing Iraq's infrastructure, devastated by war and years of neglect, continued to be a high priority. Electrical power production received significant attention and effort, as did repair of other dilapidated and sabotaged infrastructure, including water supplies, health facilities and schools. The Coalition remains committed to aiding Iraqis in their efforts to build a secure and prosperous future, free from tyranny and repression.

SECURITY

Objective: Ensure a secure environment for people and property that enables citizens to participate fully in political and economic life. Create conditions and provide means for Iraqis to assume responsibility for their own security.

Security/Public Safety/Law and Order

Iraq faces three principal threats to public safety and security: foreign terrorists; the remnants of the old regime; and criminals, including those freed by the previous regime. The last 90 days featured significant progress towards the greater participation of Iraqis in meeting their own security needs. Since the end of July, the numbers of U.S. forces have decreased as a percentage of the total security effort while Iraqi participation in the security effort has more than doubled. The current number of Iraqis engaged in security operations is approximately 70,000; another 13,000 are in training or awaiting training. Expectations are to grow this force to about 170,000 individuals.

The plan to build effective Iraqi security forces has five main components:

- Building a credible Iraqi police service: Currently, approximately 50,000 Iraqis serve as police; a major program is planned to provide professional police training in Jordan
- Developing Iraqi border enforcement and customs forces: these forces help to protect border crossings and enforce customs and immigration laws; there are 4,700 border enforcement officers.

- Expanding the Facilities Protection Service: approximately 20,000 Iraqis help to secure critical facilities as facility protection guards; more than 240 sites are being protected.
- Developing the Iraqi Civil Defense Corps: The ICDC is a regional paramilitary force intended to assist Coalition forces with local security. Currently, approximately 6,000 members of the Iraqi Civil Defense Corps (ICDC) are employed, remaining in their own communities and working with Coalition forces. The goal is to have about 10,800 ICDC members by the first quarter of 2004 and around 15,000 by the end of 2004.
- Creating a professional Iraqi Army: the New Iraqi Army (NIA) is currently being trained and the first battalion of more than 700 Iraqis graduated on October 4. The NIA will reflect Iraq's religious and ethnic diversity and its mission will be defensive only. A force of 27 battalions is projected by September 2004 as training/equipping the force and preparing its bases proceed.

Many areas in Iraq are permissive and virtually free of significant incidents. Coalition forces remain active in hunting terrorists and dead-enders, netting hundreds of detainees. Solid intelligence from Iraqis continues to be the most valuable commodity in capturing enemies of the new Iraqi state. Of the 55 most wanted senior individuals, only 12 remain at large.

Justice Reform

Building an Iraqi justice system and establishing the rule of law is an essential element of the plan for Iraqi security. After decades of corrupt Ba'athist party rule, reforming the Iraqi justice system, including the prison system and courts, is a prerequisite for improving the confidence of the Iraqi people and laying the foundation for a constitutional democracy.

A number of steps toward implementing the rule of law have been taken in the last 90 days. The Judicial Review Committee, established in June, began to vet all Iraqi judges and prosecutors nationwide for past corruption, Ba'athist links, complicity in the former regime's crimes, or other malfeasance. The pace of vetting is expected to accelerate now that the Committee is fully staffed. The Central Criminal Court of Iraq, established as a bulwark of judicial integrity to try serious criminal cases with national ramifications, held its first trial in late August and has two additional trials pending. Personal security has been provided to the judges and prosecutors on the Central Criminal Court, and plans are under way to bolster security for additional court personnel.

In September 2003, the new Iraqi Minister of Justice established an independent judiciary. The CPA transferred responsibility for administration, assignment, nomination, promotion and supervision of judges to a Council of Judges comprised of leading judges and prosecutors and chaired by the Chief Judge of the Supreme Court. The Council of Judges operates independently from the Ministry of Justice.

ESSENTIAL SERVICES AND INFRASTRUCTURE

Objective: Provide the foundation from which Iraqis can rebuild their country. Begin creating an Iraqi civil society that participates in improving social and physical infrastructure.

The plan for rehabilitating Iraq's infrastructure and essential services recognizes the importance of these services in improving security, enabling economic development, and empowering Iraqis to improve their quality of life.

Electrical Power

Improving Iraq's electrical power production and distribution is the focus of intense planning and activity. Working together, Coalition and Iraqi engineers have restored electrical power production above pre-war average levels – improved from virtually nothing following major combat operations to 3,200 Megawatts (MW) in July, 3,920 MW in September, and over 4,400 MW in early October. The CPA continues to make immediate repairs to power stations and transmission lines as part of the plan to increase sustainable, deliverable power. Execution of a fall maintenance program and detailed planning for a major spring maintenance period will further enhance system reliability. Current challenges include a dilapidated power infrastructure, coupled with looting and sabotage directed at the power infrastructure.

On September 15, the U.S. Army Corps of Engineers established Task Force Restore Iraqi Electricity (RIE). It has begun projects to add generation capacity, repair major transmission lines and improve power distribution.

Water and Sanitation

The focus of activities has been on increasing water supplies to pre-war levels or above, and restoring sewage treatment plants to operation. Much of Iraq is at least at pre-war water availability, and there are no critical water shortages. Baghdad's water supply levels reached the pre-war level of 2 million liters in August, with 2,000 repairs completed. Under current ongoing water rehabilitation projects, it is expected that water supply in Baghdad will be above pre-war levels by June 2004. Efforts also continue to upgrade the water distribution system in Basra.

Approximately 70 of Baghdad's 90 non functioning waste pumping stations have been rehabilitated and generators are being installed at 37 Baghdad water facilities and pumping stations to ensure continuous water supply in the event of an electrical grid failure. The city also held its first city-wide garbage cleanup in August. Through these and other initiatives, the objective is to reduce the incidence of water-borne disease and mortality by bringing safe drinking water to 90% of the Iraqi people.

Water Resources

The bulk water storage and delivery system consists of dams, reservoirs, barrages, canals and pump stations. Following a joint U.S.-Iraqi assessment of safety and operation of the

25 major dams and barrages in May, immediate, short- and long-term work was identified and included in the Spring Supplemental Pump stations and back-up generators suffer from poor maintenance and years of neglect. The United Nations Food and Agriculture Organization approved a proposal for \$2.4 million to address immediate repairs of 31 critical stations. Pump stations are negatively affected by the lack of grid electricity in remote locations. The Ministry of Water Resources' budget and Coalition Commander's Emergency Relief Program (CERP) funds have been used to repair pump stations and back-up generators.

Owing to a successful job creation program, irrigation canals all over Iraq are functioning better than they have in many years. Since June 2003, approximately 14,000 of the nation's 27,000 kilometers of canals have been cleared of excessive aquatic weeds that impeded the flow of irrigation water. More than 4 million man-days of work have injected over \$10 million into the rural economy.

The Restoration of the Mesopotamian Marshes is the focus of considerable effort both within the Ministry of Water Resources and in the international community. The U.S. Agency for International Development (USAID) is planning for a second visit of an international study team in late October – November. The Ministry of Water Resources has assumed a leading role in coordinating the efforts of the numerous internal and external contributing organizations.

Food

Objectives include continuing the successful food distribution programs in the near term; designing an assistance program that promotes local production and free-market infrastructure over the longer term; and promoting agriculture reform to optimize private participation. More than 1.8 million metric tons of food has been distributed since the beginning of operations. Under this system, food reaches all Iraqis, including those who had been excluded under the Saddam regime. Food distribution has continued using the Public Distribution System (PDS), as the result of the CPA working with the World Food Program (WFP). WFP operations continue to transport food primarily through Turkey, Syria, Jordan, Kuwait and, increasingly, through the port of Umm Qasr.

These activities will continue until Iraq's internal production increases and there is a transition to a more market-based system. As the first step in this process, preparations continue in the three northern governorates of Arbil, Dahuk and Al Sulaymaniyah for the handover of the PDS to Iraqi authorities.

Health

The public health situation has stabilized and is improving throughout the country. There have been no health crises or unexpected outbreaks of preventable diseases. An Iraqi International Medical Assistance Committee (IMAC) has been established and is coordinating incoming offers of assistance and supplies from non-governmental organizations throughout the world.

The Ministry of Health and the CPA are working to ensure that basic health care services are available to all Iraqis. Today, all of Iraq's 240 hospitals, 10 specialty centers and

more than 95% of clinics are open, receiving patients and being stocked with adequate medical supplies for the first time in many years. Iraq's pharmaceutical and medical supply distribution system, known as Kimadia, is functional under the Ministry's auspices, with supplies flowing to hospitals, clinics and warehouses throughout the country. At least 22 million doses of vaccines to cover approximately 4.2 million children have been administered. More than 12,000 tons of pharmaceuticals have been shipped in the last four months.

The health care system infrastructure, after decades of governmental neglect, still poses challenges. Facilities and basic medical equipment are in need of maintenance and must be upgraded to current technological standards. The CPA has purchased new generators for hospitals in Baghdad and has begun renovation of the Ministry's headquarters in Baghdad. The CPA and the Ministry of Health continue to assess the country's health care needs and are focusing all available resources on infrastructure requirements.

Public Telecommunications

Significant progress has been made in restoring and improving telecommunication services to the Iraqi people. More than three-quarters of pre-war landline customers currently have service. Site preparation, including foundation construction and cable splicing, is proceeding at the 12 destroyed telephone switch locations that service 240,000 telephone lines in Baghdad. To restore services for the general public, twelve temporary, containerized telephone switches are under construction, and one satellite gateway has been assembled and shipped to Baghdad. Projections indicate that landline availability will exceed pre-war levels early in 2004. One switch for international service has been activated. In addition, the 2000 kilometer fiber optic network is being repaired and will be fully restored by January 2004. Finally, the process of competitively awarding three cellular telephone contracts was completed earlier this month.

Transportation Infrastructure and Ports of Entry

Baghdad and Basra airports are operational for Coalition and non-commercial charter flights. At Baghdad International Airport, administrative offices and one large terminal have been repaired and power generators have been installed. At Basra's airport, the runway has been repaired and baggage x-ray units have been installed along with passenger lounges. The Umm Qasr port re-opened to commercial traffic on July 17. Most of the 21 berths are open, with 50,000 ton cargo ships able to use the port. Petroleum is being transhipped through Umm Qasr, and container and roll-off cargoes are also arriving. Repairs to grain silos were completed at the end of August 2003.

Outside Baghdad, the construction of a four-lane bypass bridge has been completed, allowing travel around the damaged Al-Mat bridge. This bypass provides a key commercial link from Baghdad and other Iraqi cities to Jordan. More than 3,000 trucks carrying humanitarian and commercial supplies use this route daily.

The government-owned railroad system has not been sufficiently maintained and will require significant capital investment to address deferred maintenance and lack of spare

parts. Repair is underway on a 72-kilometer stretch from Umm Qasr port to Suiaba Junction to ensure that grain shipments from the port to the mills are not jeopardized.

Oil and Fuels

The partnership of the Ministry of Oil, the CPA and the U.S. Army Corps of Engineers Task Force Restore Iraqi Oil (TF RIO) continues to manage and synchronize the overall oil infrastructure restoration effort. More than 130 projects are underway and others are being planned. Significant progress has been made both in bringing fuel to the Iraqi people and their industrial base and in the export of crude oil, which brings needed income for Iraq.

Crude oil production has been steadily increasing and has reached 1.9 million barrels per day. Crude exports are averaging about one million barrels per day. Two major projects – replacement of 50 km of the Iraq-Turkey pipeline and the Tigris River underground pipeline crossing – have started. These projects will increase pipeline capacity in the north to one million barrels per day.

The three major refineries have achieved stable production rates. The current refining output since October 1 is 488,000 barrels a day. Gasoline availability, including imports, meets or exceeds daily consumption. Kerosene production exceeds current daily consumption. Diesel production and imports together are meeting current demand. Significant effort has been applied to the restoration of the Liquefied Petroleum Gas (LPG) production capability in southern Iraq. This system began producing and delivering LPG to the people of Iraq in early October.

Independent power generation has been installed at more twenty-two key oil infrastructure sites resulting in a significant increase in crude oil production. More than 325 MW of power generation capacity will be installed in the southern oil fields to ensure stable power, crude production and refinery operations.

Education

Near-term objectives for Iraqi education have included increasing enrollment and improving the quality of primary and secondary education, ensuring sufficient materials for the start of the school year, training teachers, and establishing educational partnerships. Schools opened on October 1, 2003. Almost all of the country's approximately 13,000 K-12 schools are operating with 160,000 primary and 62,000 secondary school teachers employed in these schools. Approximately 36,000 Iraqis, working for 64 Iraqi subcontractors, have rehabilitated over 1,500 schools. USAID is funding significant numbers of student desks, teacher desks, chalkboards, and pens and pencils for schools throughout the country. USAID is also distributing 1.5 million secondary school kits, and the United Nations International Children's Education Fund (UNICEF), with USAID and Japanese funding, will furnish 3.6 million primary school kits. Ministry of Education training specialists and the CPA advisors and contractors worked together to train an initial set of Iraqi teachers in effective lesson-planning and classroom practices used in countries around the world.

A committee of Iraqi teachers under the auspices of the Ministry of Education has edited the textbooks in all subjects and grades to remove references to Saddam, Ba'athist doctrine, war propaganda and racial and religious hatred. The United Nations Educational Scientific and Cultural Organization (UNESCO) is printing 5 million edited math and science textbooks, to be delivered by November. UNICEF is printing the remaining 67 million edited textbooks, to be delivered from November 2003 through April 2004.

Twenty-two universities and 43 technical schools are now open. Universities in Iraq will receive 1,500 computers from the Oil for Food program in the next few weeks, along with internet centers established with financial support from the South Korean government. The Minister of Higher Education and Scientific Research, Dr. Zeiad Abdule-Azzak Aswad, has met with the presidents of each of Iraq's universities, including the presidents of universities in northern Iraq. These are important symbolic meetings because the former Iraqi government did not recognize universities in northern Iraq. The USAID has funded three (of an expected five) large cooperative agreements to establish partnerships among selected U.S., international and Iraqi institutions. The U.S. and international institutions include the University of Hawaii, DePaul University College of Law and State University of New York-Stony Brook in collaboration with Columbia University, Boston University, and Oxford University. The initial three grants are in the areas of law, agriculture and archaeology, respectively.

ECONOMY

Objective: Create an environment that encourages economic growth. Assist Iraqis in the creation of a market economy.

Restoring Economic Activity

Restoring the oil industry is crucial to rehabilitating the economy. Under an Iraqi/CPA/Army Corps of Engineers oil management team, crude oil production averaged more than 1.9 million barrels per day through late September. Oil exports are averaging about one million barrels per day and, as of the end of September, cumulative exports approached 80 million barrels. Cumulative oil revenues as of the end of September were about \$1.6 billion.

Significant progress has also been made in developing the private sector. A CPA Order issued September 21 encourages foreign investment by protecting the rights and property of the investor. The order was issued in collaboration with the Governing Council. The CPA also recently completed a review of State Owned Enterprises in preparation for upcoming reforms. The International Finance Corporation is proposing a \$100 million finance facility for small and medium sized enterprises. The CPA also plans to award \$15 million for a National Micro and Small Enterprise Credit program from existing funds. Progress has also been made in the financial markets. There are 17 small, private sector banks operating in Iraq, and the CPA is ensuring adequate standards are established and maintained.

CPA orders have implemented a number of economic and financial reforms. The Governing Council has reduced the marginal tax rate on individual and corporate income from 45 percent to 15 percent. In addition, a reconstruction tariff capped at 5 percent has been levied on all new imports for the next two years. A new law allows six foreign banks to enter Iraq over the next five years. After 2008, this limitation will be rescinded. Currency exchange begins in mid-October and is expected to be complete in mid-January. Production of new dinars is underway, costing approximately \$150 million. The Trade Bank of Iraq, an independent entity with authorized capital of \$100 million, was established on July 17, 2003 to facilitate import and export finance activities.

GOVERNANCE

Objective: Enable the transition to a legitimate constitutional government. Help Iraqis on the path to representative government, sustained by democratic elections.

Governance

National: The Iraqi people have taken a number of important steps on the road to establishing a fully representative government. On July 14, 2003, the Iraqi Governing Council was established. The Council was originally comprised of 25 men and women representing Iraq's religious and ethnic diversity. One member, Dr. Akila Al-Hashimi, was assassinated by opposition elements in September, 2003. Less than a month after the establishment of the Council, a committee was appointed to prepare for the drafting of a constitution. In early September, the Governing Council appointed 25 highly qualified interim cabinet ministers who are now responsible for the day-to-day management of their respective ministries. On September 10, the Governor of the Iraqi Central Bank, which will independently oversee members of the judiciary, was named. In addition, a new Council of Judges will oversee public prosecutors.

These steps have been met with broad international support. In early September, the Arab League accepted the new Iraqi Foreign Minister and his representatives as the interim representatives of the Iraqi government. On September 17-18, a ministerial delegation from the Council attended World Bank and International Monetary Fund (IMF) meetings in Dubai. A ministerial delegation also attended an Organization of Petroleum Exporting Countries (OPEC) meeting. Most notably, several Council members attended sessions of the United Nations General Assembly. The Governing Council is now preparing to open embassies in the US, UK and five Arab states. There is growing international recognition that the Governing Council currently serves as the political voice of Iraq.

Local: Iraq now has 255 municipal councils. All Iraqi citizens are now represented by a council at the municipal or governorate level. Baghdad itself now has 88 neighborhood councils, 9 district councils, and a city council. The existence of these governing bodies provides the people of Iraq with a direct and meaningful say in their community's affairs for the first time in 35 years.

The innovative decentralization processes initiated in each of the governorates in Iraq since April 2003 has brought a new sense of local ownership and prioritization for the delivery of services. The primary challenge facing the Ministry of Municipalities and Public Works now is to coordinate these new local political structures – the governorate and municipal councils – with the existing decentralized Ministry administrative network. This is to ensure development proposals and investments reflect local priorities, and that payments flow as needed to pay for the local administration, essential maintenance and capital projects. These activities are required to restore the water and sewage services and the municipal services of garbage collection, cleaning and road repairs. In support of these objectives, the CPA has awarded more than 1,000 small grants totaling almost \$50 million in all 18 governorates. Local governorate facilities have been refurbished and refurbished in many areas, and office supplies and equipment have been provided to town councils across Iraq.

Refugees, Returnees and IDPs

Plans and timelines for the return of refugees and internally displaced persons (IDPs) are being established. The current challenge is how to accommodate requests to return to lands now owned by other individuals. There are approximately 500,000 refugees and 1 million IDPs resulting from many years of conflicts and repression. The current timeline calls for returning 25 percent of the refugees and IDPs within one year, 50 percent within two years, and 75 percent within three years. The Iraqi Ministry of Foreign Affairs chairs an inter-ministerial committee that works with the CPA to build a common policy framework to accommodate both refugees and IDPs. This framework will integrate a strategy for dealing with property disputes and national reconciliation. To date, the State Department has allocated nearly \$66 million to international organizations and non-governmental organizations to address issues of refugees and IDPs. Both the International Committee of the Red Cross and the United Nations High Commission for Refugees (UNHCR) are strengthening their presence to address refugee and IDP issues.

Sources of funds. Through the end of September 30, 2003, the CPA allocated approximately \$7.6 billion of the \$9.5 billion in funds available (Iraqi seized and vested, Development Fund for Iraq, and U.S. appropriated funds) for relief and reconstruction activities in Iraq, including the significant activities noted above. An additional \$64 million was allocated from the Iraq Relief and Reconstruction Fund to the Department of State after September 30th for justice and law enforcement programs. The \$7.6 billion includes the following broad, priority areas:

- **Security:** \$0.5 billion for providing public safety, establishing Iraqi security forces, and strengthening the justice system
- **Essential Services and Infrastructure:** \$4.2 billion primarily to reestablish and rehabilitate essential services (water and sanitation services, electricity, trash removal), restore oil production, and ensure fuel supplies for domestic consumption.

- Governance: \$0.6 billion for human rights and civil society, including support to local governing councils, and youth and cultural activities.
- Economy: \$1.7 billion for the Iraqi economy, including emergency payments and salaries for civil servants and other workers in various sectors, the wheat harvest purchase, currency conversion, and jobs for Iraqis.
- In addition: \$0.6 billion for operating expenses of the CPA, including personnel, communications, facilities, logistics, media support and security.

Sources and allocations of the \$7.6 billion for the functions listed above include:

- Iraqi state assets, both vested and seized, totaling \$2.47 billion of the \$2.53 billion available have been allocated. In addition, over \$100 million in seized assets have been converted to U.S. dollars since September 30th. These funds have not yet been allocated. The Iraqi assets are being used to finance the salaries of Iraqi civil servants, regular payments for Iraqi pensioners, construction program projects, and other critical relief and reconstruction activities in direct support of the Iraqi people.
- Development Fund for Iraq (DFI) assets totaling \$1.1 billion of the \$2.5 billion available has been allocated. The DFI assets are being used to finance emergency fuel imports, currency exchange, and various security and infrastructure projects.
- Of the \$4.5 billion U.S.-appropriated funds available, \$4.0 billion have been allocated: \$3.4 billion for relief and reconstruction efforts and \$0.6 billion for operating expenses of the CPA.

The total amount available in the Development Fund for Iraq (DFI) account since its inception was approximately \$2.5 billion as of September 30, 2003. The \$2.5 billion in the DFI account consists of the following transfers:

- \$1.0 billion from the United Nations Oil For Food escrow account;
- \$0.7 billion of proceeds from the sale of oil;
- \$0.3 billion Oil For Food deposits;
- \$0.2 billion from vested assets from U.S. Treasury accounts; and
- \$0.3 billion from foreign government accounts.

Appropriated funds are contributing to the relief and reconstruction efforts in the following ways:

- USAID has allocated \$1.7 billion of the \$2.5 billion appropriated in the Iraq Relief and Reconstruction Fund (IRRF) and \$0.5 billion of the \$0.6 billion appropriated in other non-IRRF accounts for a total of \$2.2 billion. USAID has used these funds to restore economically critical infrastructure in Iraq including establishing emergency telecommunications; water, sanitation, and electricity services; food distribution; and

transportation capability as well as education and health services and support for local governance and economic growth

- The Department of Defense has allocated \$0.5 billion of the \$2.5 billion appropriated in the IRRF, \$0.6 billion appropriated in the Iraq Freedom Fund (IFF), and all \$0.5 billion appropriated in the Natural Resources Risk Remediation Fund (NRRRF) for a total of \$1.6 billion for reconstruction efforts in Iraq. DoD intends to transfer in mid-October an additional \$0.3 billion from the IFF to the NRRRF for rehabilitation of the Iraqi oil distribution infrastructure. Reconstruction efforts include repairing damaged oil facilities and related infrastructure and preserving the oil distribution capability in Iraq, restoring Iraqi electrical power production, contracting for trainers for the New Iraqi Army, and providing direct support to the Administrator and CPA staff overseeing the reconstruction of Iraq.
- The Department of State has allocated \$50 million of the \$2.5 billion appropriated in the IRRF and \$116 million of the \$0.6 billion appropriated in non-IRRF accounts totaling \$166 million for relief and reconstruction efforts. Since September 30th, the Department has allocated an additional \$64 million from the IRRF. The Department of the Treasury has allocated \$6 million of the \$2.5 billion appropriated in the IRRF for technical advisors.

Foreign governments have seized approximately \$2.9 billion in Iraqi assets to date, and \$322 million of these funds have been deposited in the DFI. The Administrator of the CPA intends to deposit into the DFI: (1) proceeds from the sale of petroleum, petroleum products, and natural gas, (2) any returned Iraqi assets provided by UN member states, and (3) funds attached to Oil for Food contracts that are not prioritized or executed by November 21 and for which letters of credit have expired.

The current estimate of total revenues, through September 2003, from the sale of Iraqi oil is approximately \$1.6 billion, of which approximately \$1 billion represents cash received, and approximately \$0.6 billion represents accounts receivable. Revenues are being placed in the DFI. As stated in the initial report, all DFI resources will be used for the humanitarian needs of the Iraqi people, for economic reconstruction and repair of Iraq's infrastructure, for the costs of an Iraq civilian administration, and other purposes benefiting the people of Iraq.

Please see the attached funding charts.

2. A list of the significant activities related to reconstruction in Iraq that the President anticipates initiating during the 90-day period beginning on the date the report is submitted to the Committees on Appropriations, including:

(A) Cost estimates for carrying out the proposed activities

(B) The sources of the funds that will be used to pay such costs

The President has requested \$20.3 billion in emergency supplemental funds to carry out plans to:

- Enhance security including: border enforcement, building a national police service; standing up a new Iraqi army; and reforming the justice system (\$5.1B).
- Repair infrastructure to provide the basic electricity, water, and services to the Iraqi people (\$12.4B).
- Repair oil infrastructure, import refined petroleum to overcome shortfalls and provide incentives to business initiatives and job development to encourage economic growth and assist in the creation of a market economy (\$2.5B).
- Enable transition to a legitimate constitutional government and assist refugees and internally displaced persons (IDPs) (\$0.3B).

The additional \$20.3 billion will finance the most critical needs for security and infrastructure that cannot be met with anticipated revenues from oil sales until the necessary oil infrastructure is developed. The supplemental request is for the purpose of fulfilling known and urgent requirements that cannot reasonably be met through the use of existing appropriations or Iraqi assets.

If the supplemental request is delayed, projects planned by the CPA will be delayed or deferred. The remaining Iraqi assets, primarily the Development Fund for Iraq, will be used to pay for ongoing ministry operations and ministry salaries. The remaining U.S. appropriated funds, primarily Iraq Relief and Reconstruction Fund, will be used to pay for the continuation and completion of USAID and Department of State projects.

The CPA is meeting the challenge of managing the recovery of Iraq and facilitating greater involvement of Iraqis in the reconstruction process. During the next 90 days, the CPA will continue to focus on activities that include the following:

SECURITY

The plan for the next 90 days is to accelerate the transfer of responsibility for security to Iraqi forces, especially responsibility for local law enforcement. Attention will also be devoted to law enforcement planning and oversight. The CPA and the Interior Ministry will begin police training at national-level academies in Iraq and at a training center to be established in Jordan. In addition, the CPA will begin establishing civilian oversight of police. Long-term acquisition programs and logistical support activities will be established in the next 90 days as well. Professional military training like that provided under the International Military Education and Training (IMET) program and by Coalition nation programs, is also slated to commence. Other key initiatives will continue to build up the New Iraqi Army, Iraqi Civil Defense Corps, Facilities Protection Services and the Border Guards. Police forces will continue to be recruited and trained, and efforts will be directed toward facility protection, mine removal, and public safety facility and equipment repairs. Efforts will also be devoted to strengthening the firefighting force, including the recruitment, training and equipping of an additional 5,000 firefighters, the establishment of a national firefighting academy, and the refurbishment of over 165 firehouses. Additional initiatives include programs to conduct

public safety training to increase professional standards and to develop a National Security Communications Network.

Goals for each of the five security forces are:

- Building a credible Iraqi police service: Professional police training will begin in Jordan. National police facilities must also be constructed and refurbished. The goal is to maintain an Iraqi police service of approximately 70,000 officers.
- Developing Iraqi border enforcement and customs forces: These forces help to protect border crossings and enforce customs and immigration laws. Construction and/or refurbishment must commence on 53 border police facilities and 19 port-of-entry facilities. Recruitment efforts will continue for border police, immigration inspectors and national passport officials. Passport facilities will be completely reconstructed.
- Expanding the Facilities Protection Service (FPS): The goal is to grow the Service modestly over time. Regional FPS operation centers will be established in each governorate and a 48-person Program Office will be established to administer and oversee the Service.
- Developing the Iraqi Civil Defense Corps: The goal is to have approximately 10,800 individuals in the first quarter of 2004 and expand to around 15,000 by the end of 2004. They will continue to work with Coalition forces.
- Creating a professional Iraqi Army: A force of 27 battalions is projected by September 2004 as training and equipping the force and preparing its bases proceed. Plans are to prepare an army aviation element, a brigade of heavy fire support, and a modest Coast Guard. Finally, the first course for officers of the New Iraqi Army will commence in a refurbished Military Academy.

Several judicial reforms are planned in the coming months as well. The Central Criminal Court's mandate is expected to be amended to allow the prosecution of crimes against humanity and war crimes committed prior to March 19, 2003, the Court's present temporal jurisdictional limit. An emergency order will be drafted to address terrorism, gangs and organized crime. Responsibility for the penal system will be transferred from the military forces to the CPA and Iraqi officials. Juvenile detention facilities and an Iraqi correctional service will also be established. The CPA will support the development of an investigative capacity and we will promote legal training for court officers to contribute towards the formation of an impartial and transparent legal system. Necessary security guards will be provided for judges, prosecutors and witnesses. Significant efforts will continue to investigate, arrest, charge and prosecute serious criminals. Plans are also underway to buttress courthouse security and to rehabilitate the prison system.

ESSENTIAL SERVICES AND INFRASTRUCTURE

Electrical Power

A major focus of plans for the next 90 days is to accelerate investment in electrical generation and distribution. During this period, temperatures become cooler and electrical demand declines. The Ministry of Electricity will begin their planned fall maintenance program with plants shutting down units according to a schedule designed to keep total output above 3500 MW. MOE is also planning for changes in residential peak demand for electricity associated with observance of Ramadan from 26 October through 26 November. With planned maintenance complete at the end of the 90 day period, plants will be back online to meet demands associated with heating during the cooler winter months.

Recent congressional approval to transfer \$300 million from IFF to the U.S. Army Corps of Engineers for Restore Iraqi Electricity (RIE) maintains momentum for several critical electricity projects. Building on work that has been started by Task Force Restore Iraqi Electricity, the proposed \$20.3 billion Supplemental appropriation would provide \$5.7 billion – over 25 percent of the entire Supplemental request – to make rapid progress on this most critical element of Iraqi infrastructure. The goal is to generate 6,000 MW by June 2004 through completion of 10 power generation projects and 8 transmission and distribution projects. However, this should not be viewed as the final electrical power production goal, as long-term improvements will continue to add to capacity over time.

Water/Sanitation and Water Resources

A second major focus of supplemental funds is public works projects which include providing potable water access to 90 percent of Iraqis and more than doubling sewage service. By the end of October 2003, electric generating units that will improve water distribution will be installed at Baghdad water treatment and pumping stations. In South Central Iraq, contracts and subcontracts will be put out for bids on work at An Najaf water treatment plant and An Najaf, Karbala and An Diwaniyah wastewater treatment plants. Bid and work timetables will be scheduled to minimize their impact on Ramadan religious observances in October and November 2003. Other water projects include rehabilitating irrigation and drainage systems; replacing pumping station standby generators, pumps, and electrical control devices; reducing salinity loads to the Tigris and Euphrates rivers; repairing and rehabilitating key dams; and building the Umm Qasr to Basra water pipeline and treatment plant.

Food

Operational responsibility for buying, transporting, and distributing food and medicines under the Oil for Food (OFF) Program will be transferred from the UN to the CPA on November 22 in accordance with UNSCR 1483. The UN in consultation with the CPA has prioritized humanitarian and oil services contracts under the OFF program, valued at \$7 billion. While food distribution is continuing, consideration must be given to how best to move the Iraqi economy from a highly centralized, subsidized system to a market-driven system where people are free to make their open choices in the purchase of food and other items. Local products such as fruits and vegetables are now freely traded in

open markets. The challenge will be to expand this progress rapidly to grains such as wheat and rice, which are the staples of the Iraqi diet.

The CPA is developing a project to assist agricultural production and develop agricultural enterprise, credit availability and infrastructure. Future tasks include rehabilitation of irrigation and drainage systems, food production facilities, and services for pest management and animal health; providing farm inputs such as seed, feed, and fertilizers; and public food distribution.

Health

Supplemental funds will permit the refurbishment of 600 primary health clinics to provide life saving health services at a local level throughout Iraq. The CPA will also train thousands of health care providers in the most important life saving techniques. Work will continue to rehabilitate hospitals, public health centers, and delivery rooms in the Baghdad area and nationwide. In addition, a hospital burn ward, and dentistry and allergy/asthma centers in Basra, Mosul and Kirkuk are being repaired. The CPA is partnering with American health care organizations and international donors for additional resources and advice. The Health Ministry and the CPA are collectively developing a health strategy for the country.

Public Telecommunications

Continued investment in telecommunications will enable private, commercial, and official communications throughout Iraq, serving the people, business, and government. Cellular service is scheduled to begin in November 2003. International connectivity is also expected to be restored. Approximately 50,000 wireless connections are expected to be in service in the early part of next year, as are 50,000 connections to the Internet. Regulations encouraging competition and wireless internet are expected to be issued, and plans to extend internet connectivity from the CPA to all 18 governorates are also underway. The repair of Iraq's 2,000 kilometer-long fiber optic network from North of Mosul through Baghdad and south to Nasiriyah and Umm Qasr is due to be completed by the end of the year. This network will reconnect 20 cities and Baghdad, thereby covering 70 percent of Iraq.

Transportation Infrastructure and Ports of Entry

The transfer of authority for port operations at Umm Qasr is expected to take place before the end of the year. The Ministry of Public Works has identified the following three bridges as top priorities and has begun work to rehabilitate each of them: 1) the Al-Mat bridge, which is in danger of collapse; 2) the Khazir bridge, which is located near Mosul and is critical to the flow of fuel and agricultural products in the northern region; and 3) the Tikrit bridge, which provides an important commercial link between Tikrit and Tuz Khurmatu. These and other bridges are critical to economic development, regional integration, and transportation. Opening Baghdad and Basra airports to commercial scheduled flights is also an important goal, as airports enhance commercial productivity and help integrate Iraq and its economy into the global community.

Oil and Fuels

Importation of gasoline, diesel, kerosene and LPG will be necessary in the next 90 days. While Iraq is increasing oil exports, it lacks the capability to produce sufficient refined fuel products to fully satisfy internal consumption. As a result, Iraq must currently import petroleum products to meet commercial, industrial, and private demands. Port facility repairs to be completed during the next 90 days will allow for the importation of the necessary fuels in order to establish a national storage level of 30 days and provide enough fuel to meet the winter demand. The Supplemental request contains several projects that would begin reducing dependence on imported fuels, including repairs to a LPG plant and the construction of four topping plants (topping plants are the first step in the process of converting crude oil to refined petroleum products, and can provide diesel, LPG and kerosene directly from crude oil in remote locations).

The oil infrastructure mission is on track to achieve the crude oil production target of two million barrels per day by the end of 2003. Phases II and III of the unified strategic work plan for the restoration of the Iraqi oil infrastructure will commence in October and November, respectively. Funds required for the 87 projects in these phases total \$437 million. The goal is to produce 2.5 million barrels of crude oil per day by March, 2004, and a sustainable capacity of 3 million barrels per day by the end of 2004.

Multiple acts of sabotage and looting, and mechanical failure due to historically poor maintenance, have resulted in extended downtime on main pipelines. Supplemental funds will be used to provide a quick reaction pipeline repair capability to return pipelines to operational condition within 96 hours of notification.

ECONOMY

Reform of the economy is essential to economic growth. Priority areas include: introduction of a new currency, credit for small businesses, improvement of commercial legislation, coordination of a national employment program, development of a bank-to-bank payment system, new tax policies, and effective budget planning. A new currency is being issued, commencing the week of October 13, 2003, after which there will be a currency exchange program with a target completion date of January 15, 2004. The CPA is playing a key role in supporting the currency exchange operation and is developing a bank-to-bank payment system that will allow 80 banks to conduct business by mid-October 2003.

Evaluations will be conducted over the next 90 days to assess how to dispose of state-owned enterprises, and a system must be designed to extend credit facilities to small business owners. The CPA is planning to support the development of competitive agro-enterprise and agricultural markets. Other private sector development priorities include developing an American-Iraqi enterprise fund, expanding the network of employment centers, providing off-the-job training programs, and establishing market-oriented specialized training.

Repairing and securing Iraq's oil infrastructure will raise oil production and help establish an oil industry that is essential to Iraq's long-term economic development. The goal is to reach a sustainable production level of 3 million barrels per day by the end of 2004. Through September 2003, Iraq had received approximately \$1.6 billion in oil revenue. With improvements to the infrastructure, Iraqi oil revenues should grow to about \$12 billion in 2004.

GOVERNANCE

Significant steps will be taken in the next 90 days to enhance Iraq's capacity for elections. The existing electoral infrastructure will be assessed by international officials coordinated by the CPA and GC. Steps will be taken to encourage women and youth to participate in political processes. Polling organizations will be contracted to provide public opinion data. Other plans for the next 90 days include encouraging professional staff development for municipal employees, decentralizing the provision of basic services, developing more civic programs, providing migration and refugee assistance and holding public hearings on budgeting and the provision of services. To help redress the wrongs of the past, a property claims tribunal is also being designed to provide compensation or transfer of ownership for property arbitrarily seized without just compensation by the former regime.

Sources of Funds. The CPA will use all available sources of funds for projects initiated or continued during the next 90 days to reconstruct Iraq and fulfill the needs of the Iraqi people. However, the \$20.3 billion the President has requested in the FY2004 Supplemental appropriations is needed to further reconstruction activities and accelerate plans.

3. Updated strategies, if changes are proposed regarding matters included in the reports required under subsection (a).

The Coalition Provisional Authority continues to function effectively as an interagency coordinating body "on the ground" in Iraq to assist Iraqis in the rehabilitation of their country. Led by Administrator L. Paul Bremer III, the CPA staff continues to grow and adapt to the realities on the ground. Ambassador Bremer's senior advisors, including his 11 Directors, come from the U.S. Government, the private sector and from Coalition partners. Approximately 750 people work in the CPA, plus Coalition Military Advisory Training Teams (CMATT) personnel. The CPA is working closely with the Governing Council and the recently appointed Interim Ministers to help Iraqis shape their future and react to the changing realities that emerge over time.

A Program Management Office (PMO) is being established to coordinate and oversee the plans associated with the Supplemental. It will be built upon the assumption that there will be significant private sector involvement. There will be multiple construction contracts. These contracts will be competitively awarded, working with and through selected federal agencies, unless national security or emergencies require a compressed contracting timeframe. There will be several areas of construction activity including electricity, water, transportation, communications and physical infrastructure. The CPA

has been collaborating with national and professional societies to gain their support, advice and ideas. The PMO will help in planning, design and construction of all the infrastructure improvements. The PMO will also be represented through the CPA Representative Office in Washington.

4. An updated list of the financial pledges and contributions made by foreign governments or international organizations to fund activities related to humanitarian, governance and reconstruction assistance in Iraq

INTERNATIONAL FUNDS

As of September 29, 2003 some 60 countries have made pledges and contributions totaling nearly \$4 billion to the humanitarian and reconstruction effort (\$1.5 billion from foreign donations and \$2.5 billion from the United States), including countries that were originally opposed to the war to liberate Iraq.

The report submitted in June 2003 listed the top donor countries and their international pledges and contributions. Below is a comparison of these pledges and contributions to the same top donors' current pledges/contributions as of September 29, 2003. The right-hand column is a cumulative amount :

	<u>Amount of Pledge/Contribution</u>	
	(\$ mil)	
	<u>as of 6/30</u>	<u>as of 9/29</u>
United Kingdom	\$177.1	\$325.4
Japan	101.8	101.8
Australia	60.5	65.8
United Arab Emirates	47.6	50.0
Canada	41.2	244.1
Spain	32.3	74.0
Kuwait	27.5	90.0
The European Commission	26.3	113.3
Italy	<u>22.4</u>	<u>24.5</u>
Top Donor Total:	\$536.7	\$1,088.9

Additionally, other countries that have substantially increased their assistance to the humanitarian and reconstruction efforts in Iraq include: Korea (\$60 million); Germany (\$57.5 million); and Denmark (\$53.1 million)

These contributions are only the beginning of a sustained international effort in which countries must do their fair share. The Government of Spain has agreed to host an Iraq Donors Conference in Madrid on October 23 and 24. The Government of Spain is expected to issue invitations to the same 50 to 60 countries that participated in the UN Technical Consultations on Iraq in June.

The U.S. is coordinating outreach efforts with key countries prior to the Donors Conference to encourage pledges. Further, the CPA has also undertaken an outreach effort leading up to the Donors Conference, planning visits and contacts to encourage pledges. The CPA outreach plans call for heavy involvement by Iraqi Governing Council and Interim Ministers.

In preparation for the Donors Conference, the World Bank and the IMF have released their needs assessment. Conducted in Iraq during the summer, these assessments provide the basis for discussion at the Donors Conference. They include cost assessments for 14 sectors, including: transport, telecommunications, education, financial sector, water and sanitation, health, agriculture, electricity, state-owned enterprises, housing and land management, urban management, sustainable livelihood and rapid employment creation, investment climate and trade, and government institutions (including rule of law, civil society and media).

To promote transparency and ensure donor confidence, the World Bank and United Nations have designed a Multi-Donor Trust Fund. This fund will be administered by the UN and the World Bank and will allow donors to target their donations to specific sectors. The priorities and projects to be funded will be prioritized by the Iraqi Ministries and presented to the Multi-Donor Trust Fund for funding and administration.

Additionally, the CPA, along with the Iraqi Ministries, is in the process of completing an annual budget which will be provided to donors for review.

INTERNATIONAL MILITARY SUPPORT

To date, 32 nations have deployed approximately 23,700 personnel for stability and humanitarian operations in Iraq. Discussions continue with approximately 14 other nations on providing forces.

Two Multinational Divisions (MNDs) are currently in operation under British and Polish leadership in the south. United Kingdom forces, together with an Italian brigade and a battalion of Dutch Marines, are responsible for the South East sector and are responsible for Coalition successes in and around Basra. Poland assumed command of the MND-Central South Iraq in early September, taking over from U.S. Marines who were previously responsible for that sector. The division comprises 8,000 troops. The Polish have made the largest contribution to the division, followed by Spain and Ukraine. Over 15 nations have forces in the division. Other countries have offered to take on theater-wide support functions such as engineering that contribute to reconstruction.

Contributions to the Coalition include other areas as well. The Czech Republic, the Slovak Republic and Romania all deployed nuclear, biological, chemical – consequence management (NBC-CM) units to the theater. Lithuania has offered forces to help with cargo transportation. The British have made significant air contributions to the Coalition, and British naval contributions have also been supplemented by forces from Denmark and Spain. Personnel from Kuwait, the Republic of Korea, Italy, Spain and a host of other nations make critical contributions to the humanitarian and medical elements.

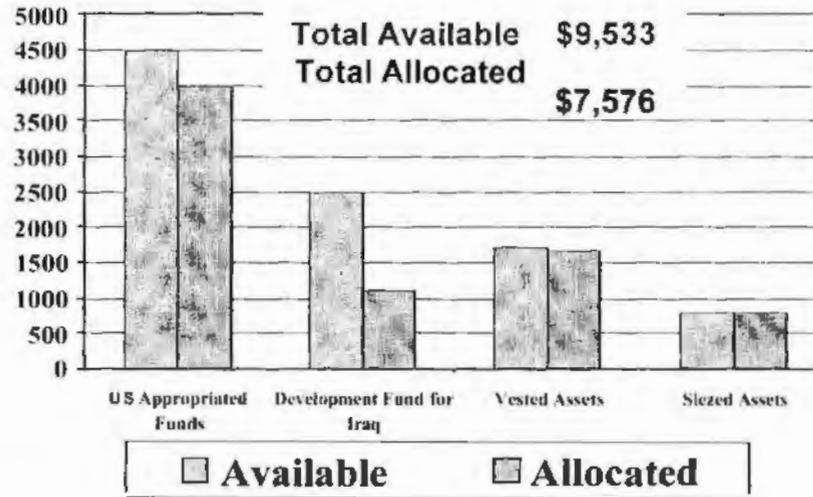
CHARTS AND TABLES

IRAQ RELIEF & RECONSTRUCTION FUNDING -- AS OF SEPTEMBER 30, 2003								
Balances	APPROPRIATED ASSETS							
	Vested	Seized	Development Fund for Iraq	Iraq Relief and Reconstruction Fund	Non-IRRF Accounts (net of IRRF reimbursements) *	Iraq Freedom Fund **	Natural Resources Risk Remed. Fund***	Total
Cumulative Assets a/o Sept. 30	1,724.1	808.9	2,498.0	2,475.0	576.3	948.0	502.5	9,532.8
Amounts Apport/Auth	(1,660.2)	(808.9)	(1,120.0)	(2,260.0)	(576.3)	(648.0)	(502.5)	(7,575.9)
-Department of Defense	(1,660.2)	(808.9)	(1,120.0)	(466.0)	-	(648.0)	(502.5)	
--Department of State	-	-	-	(49.9)	(115.8)	-	-	
--USAID	-	-	-	(1,738.1)	(460.5)	-	-	
-Department of Treasury	-	-	-	(6.0)	-	-	-	
Balance after Current Activities ****	63.9	-	1,378.0	215.0	-	300.0	-	1,956.9
NOTES:								
* -- The following agencies were reimbursed from the IRRF: USAID (\$212 million); State (\$10.6 million); and Treasury (\$3.7 million). To avoid double-counting with the IRRF, the column is net of IRRF reimbursements. Other amounts were reimbursed directly by appropriation account								

*** -- Beginning Balance includes \$13,218 million from the Defense Cooperation Account and \$489.3 million appropriated for NRRF (transferred from the IFF)

**** -- In early October, an additional \$64 million was allocated to the Department of State from the IRRF. Over \$100 million in additional seized assets have been converted to U.S. dollars after Sep. 30th and will be added to the seized total in the next report (these funds have not yet been allocated)

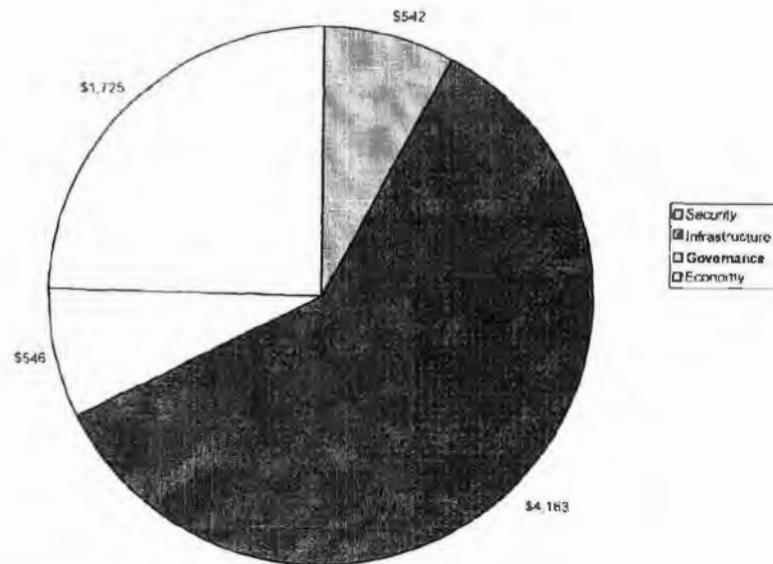
Iraq Funds Status (\$M)



Note: "US Appropriated Funds" includes Iraq Relief and Reconstruction Fund, Natural Resources Risk Remediation Fund, Iraq Freedom Fund, and non-IRRF accounts.

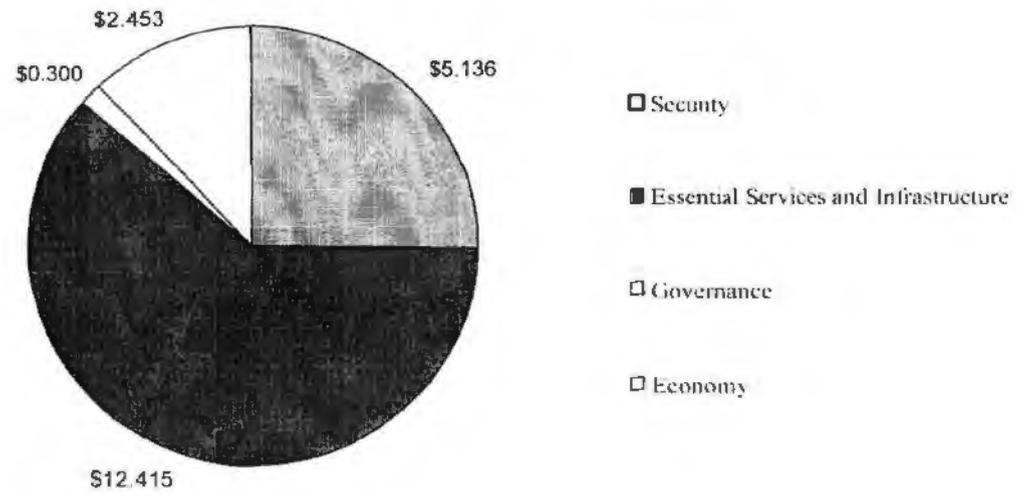
CATEGORY BY IRAQ RELIEF & RECONSTRUCTION FUNDING SOURCES AS OF SEPTEMBER 30, 2003										
			APPROPRIATED ASSETS							
Balances			Vested	Seized	Development Fund for Iraq	Iraq Relief and Reconstruction Fund	Non-IRRF Accounts (net of IRRF reimbursements)	Iraq Freedom Fund	Natural Resources Risk Remed. Fund	Total
Cumulative Assets a/o Sept. 30			1,724.1	809.0	2,498.0	2,475.0	576.3	948.0	502.5	9,532.9
Amounts Apport/Auth			(1,660.2)	(809.0)	(1,120.0)	(2,260.0)	(576.0)	(648.0)	(502.5)	(7,575.7)
--Security			(227.0)	(14.0)	(161.0)	(18.0)	(74.0)	(48.0)	-	(542.0)
--Infrastructure			(286.0)	(478.0)	(656.0)	(1,779.0)	(461.0)	-	(502.5)	(4,162.5)
--Governance			(9.0)	(264.0)	(35.0)	(197.0)	(41.0)	-	-	(546.0)
--Economy			(1,138.2)	(53.0)	(268.0)	(266.0)	-	-	-	(1,725.2)
--CPA Office/Admin			-	-	-	-	-	(600.0)	-	(600.0)

Highlights of Funds Allocated through September, 2003 for Iraq Relief and Reconstruction

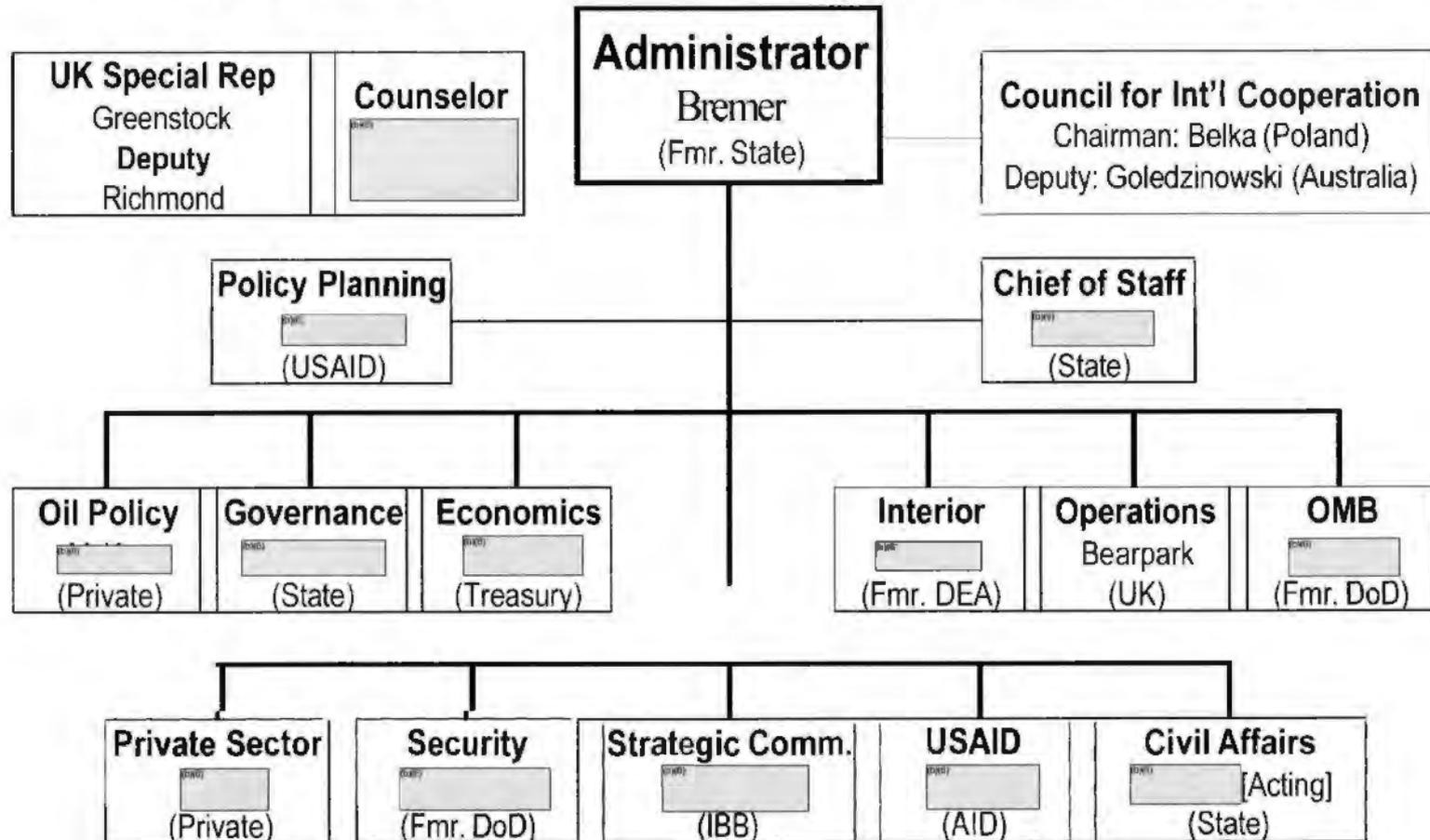


Note: Chart does not include \$0.6 billion of operating expenses of the CPA

Planned Use of 20.3B FY2004 Emergency Supplemental Request Funds for Iraq Relief and Reconstruction



Coalition Provisional Authority



Governerate	Budget	Allocated July September	Balance to be allocated	Check Total
Basrah - Basrah Central	4,400,000	73,516	4,326,484	4,400,000
Babil		73,516		73,516
Ninevah		349,201		349,201
Baghdad (inc Diyala)	5,600,000	127,548	5,049,735	5,177,283
				-
				-
	<u>10,000,000</u>	<u>623,781</u>	<u>9,376,219</u>	<u>10,000,000</u>

Notes

Money allocated to Babil not required as prison now complete using PRB funds. Therefore may need to be clawed back for other projects.

Ninevah also allocated funds that may be covered by PRB funds, and may be clawed back.

Baghdad Governerate includes:-

Maysan AlAmarah	600,000
Dhi Qar - Nasariyah	400,000
Baghdad	400,000
Diyala - Kan Bani Sa'ad	4,200,000
	<u>5,600,000</u>

Governerate	Budget	Allocated July September	Balance to be allocated	Check Total
Maysan - AJ Amarah				
Dhi Qar - Nasariyah				
Basrah - Basrah Central	557,650	40,104	517,546	557,650
Babil	345,089	75,376	269,713	345,089
Ninevah	350,000	214,944	135,056	350,000
Baghdad (inc Diyala)	5,047,261	550,265	4,496,996	5,047,261
	<u>6,300,000</u>	<u>880,689</u>	<u>5,419,311</u>	<u>6,300,000</u>

Balance to be held in Baghdad for other governerates pending completion of projects and others being identified.

1	CAPITAL (INVESTMENT OR RECONSTRUCTION) PROJECTS
<p>Project Information Project Name: BASRAH CENTRAL JUVENILE 1 Location (City/Governate/Region): AL BASRAH Date of Submission: 6 SEP 03 Project description: CONSTRUCTION OF A NEW JUVENILE FACILITY Project type (Ongoing/New/Reconstruction): NEW Industry Sector: CONSTRUCTION AND SERVICES Implementing Ministry & Representative: JUSTICE Beneficiary Ministry & Representative: JUSTICE/PRISONS/WILLIAM IRVINE Who will undertake the investment? IRAQI CORRECTIONAL SERVICES</p>	
2	CAPITAL (INVESTMENT OR RECONSTRUCTION) PROJECTS
<p>Project Information Project Name: BASRAH CENTRAL Location (City/Governate/Region): AL BASRAH Date of Submission: 6 SEP 03 Project description: RECONSTRUCTION OF PRISON Project type (Ongoing/New/Reconstruction): RECONSTRUCTION Industry Sector: CONSTRUCTION AND SERVICES Implementing Ministry & Representative: JUSTICE Beneficiary Ministry & Representative: JUSTICE/PRISONS/WILLIAM IRVINE Who will undertake the investment? IRAQI CORRECTIONAL SERVICES</p>	
3	CAPITAL (INVESTMENT OR RECONSTRUCTION) PROJECTS
<p>Project Information Project Name: KHAN BANI SAAD Location (City/Governate/Region): KHAN BANI SAAD/DIYALA Date of Submission: 6 SEP 03 Project description: RECONSTRUCTION OF PRISON Project type (Ongoing/New/Reconstruction): RECONSTRUCTION Industry Sector: CONSTRUCTION AND SERVICES Implementing Ministry & Representative: JUSTICE Beneficiary Ministry & Representative: JUSTICE/PRISONS/WILLIAM IRVINE Who will undertake the investment? IRAQI CORRECTIONAL SERVICES</p>	
4	CAPITAL (INVESTMENT OR RECONSTRUCTION) PROJECTS
<p>Project Information Project Name: AT TAMIM CENTRAL JUVENILE Location (City/Governate/Region): DAQUQA/TAMIM Date of Submission: 6 SEP 03 Project description: CONSTRUCTION OF A NEW JUVENILE FACILITY Project type (Ongoing/New/Reconstruction): NEW Industry Sector: CONSTRUCTION AND SERVICES Implementing Ministry & Representative: JUSTICE Beneficiary Ministry & Representative: JUSTICE/PRISONS/WILLIAM IRVINE Who will undertake the investment? IRAQI CORRECTIONAL SERVICES</p>	
5	CAPITAL (INVESTMENT OR RECONSTRUCTION) PROJECTS
<p>Project Information Project Name: MAYSAN CENTRAL JUVENILE Location (City/Governate/Region): QULAT SALIH/MAYSAN Date of Submission: 6 SEP 03 Project description: CONSTRUCTION OF A NEW JUVENILE FACILITY Project type (Ongoing/New/Reconstruction): NEW Industry Sector: CONSTRUCTION AND SERVICES Implementing Ministry & Representative: JUSTICE Beneficiary Ministry & Representative: JUSTICE/PRISONS/WILLIAM IRVINE Who will undertake the investment? IRAQI CORRECTIONAL SERVICES</p>	

6 CAPITAL (INVESTMENT OR RECONSTRUCTION) PROJECTS

Project Information

Project Name: AL AMARAH

Location (City/Governate/Region): AL AMARAH/MAYSAN

Date of Submission: 6 SEP 03

Project description: RECONSTRUCTION OF PRISON

Project type (Ongoing/New/Reconstruction): RECONSTRUCTION

Industry Sector: CONSTRUCTION AND SERVICES

Implementing Ministry & Representative: JUSTICE

Beneficiary Ministry & Representative: JUSTICE/PRISONS/WILLIAM IRVINE

Who will undertake the investment? **IRAQI CORRECTIONAL SERVICES****7 CAPITAL (INVESTMENT OR RECONSTRUCTION) PROJECTS**

Project Information

Project Name: SALAH AD DIN CENTRAL JUVENILE

Location (City/Governate/Region): AD DAWUSALAH AD DIN

Date of Submission: 6 SEP 03

Project description: CONSTRUCTION OF A NEW JUVENILE FACILITY

Project type (Ongoing/New/Reconstruction): NEW

Industry Sector: CONSTRUCTION AND SERVICES

Implementing Ministry & Representative: JUSTICE

Beneficiary Ministry & Representative: JUSTICE/PRISONS/WILLIAM IRVINE

Who will undertake the investment? **IRAQI CORRECTIONAL SERVICES****8 CAPITAL (INVESTMENT OR RECONSTRUCTION) PROJECTS**

Project Information

Project Name: NASIRIYAH

Location (City/Governate/Region): NASIRIYAH/DHI QAR

Date of Submission: 6 SEP 03

Project description: RECONSTRUCTION OF PRISON

Project type (Ongoing/New/Reconstruction): RECONSTRUCTION

Industry Sector: CONSTRUCTION AND SERVICES

Implementing Ministry & Representative: JUSTICE

Beneficiary Ministry & Representative: JUSTICE/PRISONS/WILLIAM IRVINE

Who will undertake the investment? **IRAQI CORRECTIONAL SERVICES****9 CAPITAL (INVESTMENT OR RECONSTRUCTION) PROJECTS**

Project Information

Project Name: AN NAJAF

Location (City/Governate/Region): NAJAF/AN NAJAF

Date of Submission: 6 SEP 03

Project description: RECONSTRUCTION OF PRISON

Project type (Ongoing/New/Reconstruction): RECONSTRUCTION

Industry Sector: CONSTRUCTION AND SERVICES

Implementing Ministry & Representative: JUSTICE

Beneficiary Ministry & Representative: JUSTICE/PRISONS/WILLIAM IRVINE

Who will undertake the investment? **IRAQI CORRECTIONAL SERVICES****10 CAPITAL (INVESTMENT OR RECONSTRUCTION) PROJECTS**

Project Information

Location (City/Governate/Region): AL QASIM/AL QADISIYAH

Project description: CONSTRUCTION OF A NEW JUVENILE FACILITY

Project type (Ongoing/New/Reconstruction): NEW

Industry Sector: CONSTRUCTION AND SERVICES

Implementing Ministry & Representative: JUSTICE

Beneficiary Ministry & Representative: JUSTICE/PRISONS/WILLIAM IRVINE

Who will undertake the investment? **IRAQI CORRECTIONAL SERVICES**

11 CAPITAL (INVESTMENT OR RECONSTRUCTION) PROJECTS

Project Information

Project Name: AD DIWANIYAH

Location (City/Governate/Region): AD DIWANIYAH/AL QADISIYAH

Date of Submission: 6 SEP 03

Project description: RECONSTRUCTION OF PRISON

Project type (Ongoing/New/Reconstruction): RECONSTRUCTION

Industry Sector: CONSTRUCTION AND SERVICES

Implementing Ministry & Representative: JUSTICE

Beneficiary Ministry & Representative: JUSTICE/PRISONS/WILLIAM IRVINE

Who will undertake the investment? **IRAQI CORRECTIONAL SERVICES****12** CAPITAL (INVESTMENT OR RECONSTRUCTION) PROJECTS

Project Information

Project Name: NEW AN NASIRIYAH 4,000 BED FACILITY

Location (City/Governate/Region): AN NASIRIYAH/AL QADISIYAH

Date of Submission: 6 SEP 03

Project description: CONSTRUCTION OF NEW PRISON

Project type (Ongoing/New/Reconstruction): NEW

Industry Sector: CONSTRUCTION AND SERVICES

Implementing Ministry & Representative: JUSTICE

Beneficiary Ministry & Representative: JUSTICE/PRISONS/WILLIAM IRVINE

Who will undertake the investment? **IRAQI CORRECTIONAL SERVICES****13** CAPITAL (INVESTMENT OR RECONSTRUCTION) PROJECTS

Project Information

Project Name: KARBALA CENTRAL JUVENILE

Location (City/Governate/Region): AR RAZAZAH/KARBALA

Date of Submission: 6 SEP 03

Project description: CONSTRUCTION OF A NEW JUVENILE FACILITY

Project type (Ongoing/New/Reconstruction): NEW

Industry Sector: CONSTRUCTION AND SERVICES

Implementing Ministry & Representative: JUSTICE

Beneficiary Ministry & Representative: JUSTICE/PRISONS/WILLIAM IRVINE

Who will undertake the investment? **IRAQI CORRECTIONAL SERVICES****14** CAPITAL (INVESTMENT OR RECONSTRUCTION) PROJECTS

Project Information

Project Name: SAMARRA

Location (City/Governate/Region): SAMARRA/SALAH AD DIN

Date of Submission: 6 SEP 03

Project description: RECONSTRUCTION OF PRISON

Project type (Ongoing/New/Reconstruction): RECONSTRUCTION

Industry Sector: CONSTRUCTION AND SERVICES

Implementing Ministry & Representative: JUSTICE

Beneficiary Ministry & Representative: JUSTICE/PRISONS/WILLIAM IRVINE

Who will undertake the investment? **IRAQI CORRECTIONAL SERVICES****15** CAPITAL (INVESTMENT OR RECONSTRUCTION) PROJECTS

Project Information

Project Name: SAMAWAH

Location (City/Governate/Region): AS SAMAWAH/AL MUTHANNA

Date of Submission: 6 SEP 03

Project description: RECONSTRUCTION OF PRISON

Project type (Ongoing/New/Reconstruction): RECONSTRUCTION

Industry Sector: CONSTRUCTION AND SERVICES

Implementing Ministry & Representative: JUSTICE

Beneficiary Ministry & Representative: JUSTICE/PRISONS/WILLIAM IRVINE

Who will undertake the investment? **IRAQI CORRECTIONAL SERVICES**

16	<p>CAPITAL (INVESTMENT OR RECONSTRUCTION) PROJECTS</p> <p>Project Information Project Name: AN NAJAF CENTRAL JUVENILE Location (City/Governate/Region): AL KUFAH/AN NAJAF Date of Submission: 6 SEP 03 Project description: CONSTRUCTION OF A NEW JUVENILE FACILITY Project type (Ongoing/New/Reconstruction): NEW Industry Sector: CONSTRUCTION AND SERVICES Implementing Ministry & Representative: JUSTICE Beneficiary Ministry & Representative: JUSTICE/PRISONS/WILLIAM IRVINE Who will undertake the investment? IRAQI CORRECTIONAL SERVICES</p>
17	<p>CAPITAL (INVESTMENT OR RECONSTRUCTION) PROJECTS</p> <p>Project Information Project Name: AL FALLUJAH Location (City/Governate/Region): AL FALLUJAH/AL ANBAR Date of Submission: 6 SEP 03 Project description: RECONSTRUCTION OF PRISON Project type (Ongoing/New/Reconstruction): RECONSTRUCTION Industry Sector: CONSTRUCTION AND SERVICES Implementing Ministry & Representative: JUSTICE Beneficiary Ministry & Representative: JUSTICE/PRISONS/WILLIAM IRVINE Who will undertake the investment? IRAQI CORRECTIONAL SERVICES</p>
18	<p>CAPITAL (INVESTMENT OR RECONSTRUCTION) PROJECTS</p> <p>Project Information Project Name: AL KUT Location (City/Governate/Region): AL KUTNASIT Date of Submission: 6 SEP 03 Project description: RECONSTRUCTION OF PRISON Project type (Ongoing/New/Reconstruction): RECONSTRUCTION Industry Sector: CONSTRUCTION AND SERVICES Implementing Ministry & Representative: JUSTICE Beneficiary Ministry & Representative: JUSTICE/PRISONS/WILLIAM IRVINE Who will undertake the investment? IRAQI CORRECTIONAL SERVICES</p>
19	<p>CAPITAL (INVESTMENT OR RECONSTRUCTION) PROJECTS</p> <p>Project Information Project Name: BAGHDAD CENTRAL JUVENILE Location (City/Governate/Region): BAGHDAD Date of Submission: 6 SEP 03 Project description: CONSTRUCTION OF A NEW JUVENILE FACILITY Project type (Ongoing/New/Reconstruction): NEW Industry Sector: CONSTRUCTION AND SERVICES Implementing Ministry & Representative: JUSTICE Beneficiary Ministry & Representative: JUSTICE/PRISONS/WILLIAM IRVINE Who will undertake the investment? IRAQI CORRECTIONAL SERVICES</p>
20	<p>CAPITAL (INVESTMENT OR RECONSTRUCTION) PROJECTS</p> <p>Project Information Project Name: KARBALA Location (City/Governate/Region): KARBALA/KARBALA Date of Submission: 6 SEP 03 Project description: RECONSTRUCTION OF PRISON Project type (Ongoing/New/Reconstruction): RECONSTRUCTION Industry Sector: CONSTRUCTION AND SERVICES Implementing Ministry & Representative: JUSTICE Beneficiary Ministry & Representative: JUSTICE/PRISONS/WILLIAM IRVINE Who will undertake the investment? IRAQI CORRECTIONAL SERVICES</p>

21 CAPITAL (INVESTMENT OR RECONSTRUCTION) PROJECTS

Project Information

Project Name: HAKIMIA PRISON AND NATIONAL HEADQUARTERS

Location (City/Governate/Region): BAGHDAD

Date of Submission: 6 SEP 03

Project description: RECONSTRUCTION OF PRISON AND NATIONAL HQs

Project type (Ongoing/New/Reconstruction): RECONSTRUCTION

Industry Sector: CONSTRUCTION AND SERVICES

Implementing Ministry & Representative: JUSTICE

Beneficiary Ministry & Representative: JUSTICE/PRISONS/WILLIAM IRVINE

Who will undertake the investment? IRAQI CORRECTIONAL SERVICES

22 CAPITAL (INVESTMENT OR RECONSTRUCTION) PROJECTS

Project Information

Project Name: KARKUK

Location (City/Governate/Region): KARKUK/AT' TAMIM

Date of Submission: 6 SEP 03

Project description: RECONSTRUCTION OF PRISON

Project type (Ongoing/New/Reconstruction): RECONSTRUCTION

Industry Sector: CONSTRUCTION AND SERVICES

Implementing Ministry & Representative: JUSTICE

Beneficiary Ministry & Representative: JUSTICE/PRISONS/WILLIAM IRVINE

Who will undertake the investment? IRAQI CORRECTIONAL SERVICES

23 CAPITAL (INVESTMENT OR RECONSTRUCTION) PROJECTS

Project Information

Project Name: DHI QAR CENTRAL JUVENILE

Location (City/Governate/Region): AL GHARRAF/DHI QAR

Date of Submission: 6 SEP 03

Project description: CONSTRUCTION OF A NEW JUVENILE FACILITY

Project type (Ongoing/New/Reconstruction): NEW

Industry Sector: CONSTRUCTION AND SERVICES

Implementing Ministry & Representative: JUSTICE

Beneficiary Ministry & Representative: JUSTICE/PRISONS/WILLIAM IRVINE

Who will undertake the investment? IRAQI CORRECTIONAL SERVICES

24 CAPITAL (INVESTMENT OR RECONSTRUCTION) PROJECTS

Project Information

Project Name: BASRAH CENTRAL JUVENILE 2

Location (City/Governate/Region): AL BASRAH

Date of Submission: 6 SEP 03

Project description: CONSTRUCTION OF A NEW JUVENILE FACILITY

Project type (Ongoing/New/Reconstruction): NEW

Industry Sector: CONSTRUCTION AND SERVICES

Implementing Ministry & Representative: JUSTICE

Beneficiary Ministry & Representative: JUSTICE/PRISONS/WILLIAM IRVINE

Who will undertake the investment? IRAQI CORRECTIONAL SERVICES

25 CAPITAL (INVESTMENT OR RECONSTRUCTION) PROJECTS

Project Information

Project Name: TIKRIT

Location (City/Governate/Region): TIKRIT/SALAH AD DIN

Date of Submission: 6 SEP 03

Project description: CONSTRUCTION OF NEW PRISON

Project type (Ongoing/New/Reconstruction): NEW

Industry Sector: CONSTRUCTION AND SERVICES

Implementing Ministry & Representative: JUSTICE

Beneficiary Ministry & Representative: JUSTICE/PRISONS/WILLIAM IRVINE

Who will undertake the investment? IRAQI CORRECTIONAL SERVICES

26**CAPITAL (INVESTMENT OR RECONSTRUCTION) PROJECTS****Project Information**Project Name: **MOSUL**Location (City/Governate/Region): **MOSUL/NINAWA**Date of Submission: **6 SEP 03**Project description: **RECONSTRUCTION OF PRISON**Project type (Ongoing/New/Reconstruction): **RECONSTRUCTION**Industry Sector: **CONSTRUCTION AND SERVICES**Implementing Ministry & Representative: **JUSTICE**Beneficiary Ministry & Representative: **JUSTICE/PRISONS/WILLIAM IRVINE**Who will undertake the investment?: **IRAQI CORRECTIONAL SERVICES**

1 CAPITAL (INVESTMENT OR RECONSTRUCTION) PROJECTS

Project Information

Project Name: BASRAH CENTRAL

Location (City/Governate/Region): AL BASRAH

Date of Submission: 6 SEP 03

Project description: RECONSTRUCTION OF PRISON

Project type (Ongoing/New/Reconstruction): RECONSTRUCTION

Industry Sec: CONSTRUCTION AND SERVICES

Implementing Ministry & Representative: JUSTICE

Beneficiary Ministry & Representative: JUSTICE/PRISONS/WILLIAM IRVINE

Who will undertake the investment?: IRAQI CORRECTIONAL SERVICES

2 CAPITAL (INVESTMENT OR RECONSTRUCTION) PROJECTS

Project Information

Project Name: KHAN BANI SAAD

Location (City/Governate/Region): KHAN BANI SAAD/DIYALA

Date of Submission: 6 SEP 03

Project description: RECONSTRUCTION OF PRISON

Project type (Ongoing/New/Reconstruction): RECONSTRUCTION

Industry Sec: CONSTRUCTION AND SERVICES

Implementing Ministry & Representative: JUSTICE

Beneficiary Ministry & Representative: JUSTICE/PRISONS/WILLIAM IRVINE

Who will undertake the investment?: IRAQI CORRECTIONAL SERVICES

3 CAPITAL (INVESTMENT OR RECONSTRUCTION) PROJECTS

Project Information

Project Name: AL AMARAH

Location (City/Governate/Region): AL AMARAH/MAYSAN

Date of Submission: 6 SEP 03

Project description: RECONSTRUCTION OF PRISON

Project type (Ongoing/New Reconstruction): RECONSTRUCTION

Industry Sec: CONSTRUCTION AND SERVICES

Implementing Ministry & Representative: JUSTICE

Beneficiary Ministry & Representative: JUSTICE/PRISONS/WILLIAM IRVINE

Who will undertake the investment?: IRAQI CORRECTIONAL SERVICES

4 CAPITAL (INVESTMENT OR RECONSTRUCTION) PROJECTS

Project Information

Project Name: NASIRIYAH

Location (City/Governate/Region): NASIRIYAH/DHI QAR

Date of Submission: 6 SEP 03

	<p>Project description: RECONSTRUCTION OF PRISON Project type (Ongoing/New/Reconstruction): RECONSTRUCTION Industry Sec: CONSTRUCTION AND SERVICES Implementing Ministry & Representative: JUSTICE Beneficiary Ministry & Representative: JUSTICE/PRISONS/WILLIAM IRVINE Who will undertake the investment? IRAQI CORRECTIONAL SERVICES</p>
<p>5</p>	<p>CAPITAL (INVESTMENT OR RECONSTRUCTION) PROJECTS</p> <p>Project Information Project Name: AN NAJAF Location (City/Governate/Region): NAJAFIAN NAJAF Date of Submission: 6 SEP 03 Project description: RECONSTRUCTION OF PRISON Project type (Ongoing/New/Reconstruction): RECONSTRUCTION Industry Sec: CONSTRUCTION AND SERVICES Implementing Ministry & Representative: JUSTICE Beneficiary Ministry & Representative: JUSTICE/PRISONS/WILLIAM IRVINE Who will undertake the investment? IRAQI CORRECTIONAL SERVICES</p>
<p>6</p>	<p>CAPITAL (INVESTMENT OR RECONSTRUCTION) PROJECTS</p> <p>Project Information Project Name: AD DIWANIYAH Location (City/Governate/Region): AD DIWANIYAH/AL QADISIYAH Date of Submission: 6 SEP 03 Project description: RECONSTRUCTION OF PRISON Project type (Ongoing/New/Reconstruction): RECONSTRUCTION Industry Sec: CONSTRUCTION AND SERVICES Implementing Ministry & Representative: JUSTICE Beneficiary Ministry & Representative: JUSTICE/PRISONS/WILLIAM IRVINE Who will undertake the investment? IRAQI CORRECTIONAL SERVICES</p>
<p>7</p>	<p>CAPITAL (INVESTMENT OR RECONSTRUCTION) PROJECTS</p> <p>Project Information Project Name: NEW AN NASIRIYAH 4,000 BED FACILITY Location (City/Governate/Region): AN NASIRIYAH/AL QADISIYAH Date of Submission: 6 SEP 03 Project description: CONSTRUCTION OF NEW PRISON Project type (Ongoing/New/Reconstruction): NEW Industry Sec: CONSTRUCTION AND SERVICES Implementing Ministry & Representative: JUSTICE Beneficiary Ministry & Representative: JUSTICE/PRISONS/WILLIAM IRVINE Who will undertake the investment? IRAQI CORRECTIONAL SERVICES</p>

8 CAPITAL (INVESTMENT OR RECONSTRUCTION) PROJECTS

Project Information

Project Name: SAMARRA

Location (City/Governate/Region): SAMARRA/SALAH AD DIN

Date of Submission: 6 SEP 03

Project description: RECONSTRUCTION OF PRISON

Project type (Ongoing/New/Reconstruction): RECONSTRUCTION

Industry Sec CONSTRUCTION AND SERVICES

Implementing Ministry & Representative: JUSTICE

Beneficiary Ministry & Representative: JUSTICE/PRISONS/WILLIAM IRVINE

Who will undertake the investment? IRAQI CORRECTIONAL SERVICES

9 CAPITAL (INVESTMENT OR RECONSTRUCTION) PROJECTS

Project Information

Project Name: SAMAWAH

Location (City/Governate/Region): AS SAMAWAH/AL MUTHANNA

Date of Submission: 6 SEP 03

Project description: RECONSTRUCTION OF PRISON

Project type (Ongoing/New/Reconstruction): RECONSTRUCTION

Industry Sec CONSTRUCTION AND SERVICES

Implementing Ministry & Representative: JUSTICE

Beneficiary Ministry & Representative: JUSTICE/PRISONS/WILLIAM IRVINE

Who will undertake the investment? IRAQI CORRECTIONAL SERVICES

10 CAPITAL (INVESTMENT OR RECONSTRUCTION) PROJECTS

Project Information

Project Name: AL FALLUJAH

Location (City/Governate/Region): AL FALLUJAH/AL ANBAR

Date of Submission: 6 SEP 03

Project description: RECONSTRUCTION OF PRISON

Project type (Ongoing/New/Reconstruction): RECONSTRUCTION

Industry Sec CONSTRUCTION AND SERVICES

Implementing Ministry & Representative: JUSTICE

Beneficiary Ministry & Representative: JUSTICE/PRISONS/WILLIAM IRVINE

Who will undertake the investment? IRAQI CORRECTIONAL SERVICES

11 CAPITAL (INVESTMENT OR RECONSTRUCTION) PROJECTS

Project Information

Project Name: AL KUT

Location (City/Governate/Region): AL KUT/WASIT

Date of Submission: 6 SEP 03

Project description: RECONSTRUCTION OF PRISON

Project type (Ongoing/New/Reconstruction): RECONSTRUCTION

Industry Sec CONSTRUCTION AND SERVICES

Implementing Ministry & Representative: JUSTICE

Beneficiary Ministry & Representative: JUSTICE/PRISONS/WILLIAM IRVINE

Who will undertake the investment? IRAQI CORRECTIONAL SERVICES

12 CAPITAL (INVESTMENT OR RECONSTRUCTION) PROJECTS

Project Information

Project Name: KARBALA

Location (City/Governate/Region): KARBALA/KARBALA

Date of Submission: 6 SEP 03

Project description: RECONSTRUCTION OF PRISON

Project type (Ongoing/New/Reconstruction): RECONSTRUCTION

Industry Sec CONSTRUCTION AND SERVICES

Implementing Ministry & Representative: JUSTICE

Beneficiary Ministry & Representative: JUSTICE/PRISONS/WILLIAM IRVINE

Who will undertake the investment? IRAQI CORRECTIONAL SERVICES

13 CAPITAL (INVESTMENT OR RECONSTRUCTION) PROJECTS

Project Information

Project Name: HAKIMIA PRISON AND NATIONAL HEADQUARTERS

Location (City/Governate/Region): BAGHDAD

Date of Submission: 6 SEP 03

Project description: RECONSTRUCTION OF PRISON AND NATIONAL HQs

Project type (Ongoing/New/Reconstruction): RECONSTRUCTION

Industry Sec CONSTRUCTION AND SERVICES

Implementing Ministry & Representative: JUSTICE

Beneficiary Ministry & Representative: JUSTICE/PRISONS/WILLIAM IRVINE

Who will undertake the investment? IRAQI CORRECTIONAL SERVICES

14 CAPITAL (INVESTMENT OR RECONSTRUCTION) PROJECTS

Project Information

Project Name: KARKUK

Location (City/Governate/Region): KARKUK/AT' TAM M

Date of Submission: 6 SEP 03

Project description: RECONSTRUCTION OF PRISON

Project type (Ongoing/New/Reconstruction): RECONSTRUCTION

Industry Sec CONSTRUCTION AND SERVICES

Implementing Ministry & Representative: JUSTICE

Beneficiary Ministry & Representative: JUSTICE/PRISONS/WILLIAM IRVINE

Who will undertake the investment? IRAQI CORRECTIONAL SERVICES

15 CAPITAL (INVESTMENT OR RECONSTRUCTION) PROJECTS

Project Information

Project Name: **TIKRIT**

Location (City/Governate/Region): **TIKRIT/SALAH AD DIN**

Date of Submission: **6 SEP 03**

Project description: **CONSTRUCTION OF NEW PRISON**

Project type (Ongoing/New/Reconstruction): **NEW**

Industry Sec **CONSTRUCTION AND SERVICES**

Implementing Ministry & Representative: **JUSTICE**

Beneficiary Ministry & Representative **JUSTICE/PRISONS/WILLIAM IRVINE**

Who will undertake the investment? **IRAQI CORRECTIONAL SERVICES**

16 CAPITAL (INVESTMENT OR RECONSTRUCTION) PROJECTS

Project Information

Project Name: **MOSUL**

Location (City/Governate/Region): **MOSUL/NINAWA**

Date of Submission: **6 SEP 03**

Project description: **RECONSTRUCTION OF PRISON**

Project type (Ongoing/New/Reconstruction): **RECONSTRUCTION**

Industry Sec **CONSTRUCTION AND SERVICES**

Implementing Ministry & Representative: **JUSTICE**

Beneficiary Ministry & Representative: **JUSTICE/PRISONS/WILLIAM IRVINE**

Who will undertake the investment? **IRAQI CORRECTIONAL SERVICES**

I	<p>CAPITAL (INVESTMENT OR RECONSTRUCTION) PROJECTS</p> <p>Project Information Project Name: BASRAH CENTRAL JUVENILE 1 Location (City/Governate/Region): AL BASRAH Date of Submission: 6 SEP 03 Project description: CONSTRUCTION OF A NEW JUVENILE FACILITY Project type (Ongoing/New/Reconstruction): NEW Industry Sec CONSTRUCTION AND SERVICES Implementing Ministry & Representative: JUSTICE Beneficiary Ministry & Representative: JUSTICE/PRISONS/WILLIAM IRVINE Who will undertake the investment? IRAQI CORRECTIONAL SERVICES</p>
	<p>CAPITAL (INVESTMENT OR RECONSTRUCTION) PROJECTS</p> <p>Project Information Project Name: AT' TAMIM CENTRAL JUVENILE Location (City/Governate/Region): DAQUQ/AT' TAMIM Date of Submission: 6 SEP 03 Project description: CONSTRUCTION OF A NEW JUVENILE FACILITY Project type (Ongoing/New/Reconstruction): NEW Industry Sec CONSTRUCTION AND SERVICES Implementing Ministry & Representative: JUSTICE Beneficiary Ministry & Representative: JUSTICE/PRISONS/WILLIAM IRVINE Who will undertake the investment? IRAQI CORRECTIONAL SERVICES</p>
3	<p>CAPITAL (INVESTMENT OR RECONSTRUCTION) PROJECTS</p> <p>Project Information Project Name: MAYSAN CENTRAL JUVENILE Location (City/Governate/Region): QULAT SALIH/MAYSAN Date of Submission: 6 SEP 03 Project description: CONSTRUCTION OF A NEW JUVENILE FACILITY Project type (Ongoing/New/Reconstruction): NEW Industry Sec CONSTRUCTION AND SERVICES Implementing Ministry & Representative: JUSTICE Beneficiary Ministry & Representative: JUSTICE/PRISONS/WILLIAM IRVINE Who will undertake the investment? IRAQI CORRECTIONAL SERVICES</p>
4	<p>CAPITAL (INVESTMENT OR RECONSTRUCTION) PROJECTS</p> <p>Project Information Project Name: SALAH AD DIN CENTRAL JUVENILE Location (City/Governate/Region): AD DAWR/SALAH AD DIN Date of Submission: 6 SEP 03 Project description: CONSTRUCTION OF A NEW JUVENILE FACILITY Project type (Ongoing/New/Reconstruction): NEW Industry Sec CONSTRUCTION AND SERVICES Implementing Ministry & Representative: JUSTICE Beneficiary Ministry & Representative: JUSTICE/PRISONS/WILLIAM IRVINE Who will undertake the investment? IRAQI CORRECTIONAL SERVICES</p>
	<p>CAPITAL (INVESTMENT OR RECONSTRUCTION) PROJECTS</p> <p>Project Information Location (City/Governate/Region): AL QASIM/AL QADISIYAH</p>

Project description: CONSTRUCTION OF A NEW JUVENILE FACILITY

Project type (Ongoing/New/Reconstruction): NEW
 Industry Sec CONSTRUCTION AND SERVICES
 Implementing Ministry & Representative: JUSTICE
 Beneficiary Ministry & Representative: JUSTICE/PRISONS/WILLIAM IRVINE
 Who will undertake the investment? IRAQI CORRECTIONAL SERVICES

5

CAPITAL (INVESTMENT OR RECONSTRUCTION) PROJECTS

Project Information

Project Name: KARBALA CENTRAL JUVENILE
 Location (City/Governate/Region): AR RAZAZAH/KARBALA
 Date of Submission: 6 SEP 03

Project description: CONSTRUCTION OF A NEW JUVENILE FACILITY

Project type (Ongoing/New/Reconstruction): NEW
 Industry Sec CONSTRUCTION AND SERVICES

Implementing Ministry & Representative: JUSTICE
 Beneficiary Ministry & Representative: JUSTICE/PRISONS/WILLIAM IRVINE
 Who will undertake the investment? IRAQI CORRECTIONAL SERVICES

6

CAPITAL (INVESTMENT OR RECONSTRUCTION) PROJECTS

Project Information

Project Name: AN NAJAF CENTRAL JUVENILE
 Location (City/Governate/Region): AL KUF AH/AN NAJAF
 Date of Submission: 6 SEP 03

Project description: CONSTRUCTION OF A NEW JUVENILE FACILITY

Project type (Ongoing/New/Reconstruction): NEW
 Industry Sec CONSTRUCTION AND SERVICES

Implementing Ministry & Representative: JUSTICE
 Beneficiary Ministry & Representative: JUSTICE/PRISONS/WILLIAM IRVINE
 Who will undertake the investment? IRAQI CORRECTIONAL SERVICES

7

CAPITAL (INVESTMENT OR RECONSTRUCTION) PROJECTS

Project Information

Project Name: BAGHDAD CENTRAL JUVENILE
 Location (City/Governate/Region): BAGHDAD
 Date of Submission: 6 SEP 03

Project description: CONSTRUCTION OF A NEW JUVENILE FACILITY

Project type (Ongoing/New/Reconstruction): NEW
 Industry Sec CONSTRUCTION AND SERVICES

Implementing Ministry & Representative: JUSTICE
 Beneficiary Ministry & Representative: JUSTICE/PRISONS/WILLIAM IRVINE
 Who will undertake the investment? IRAQI CORRECTIONAL SERVICES

8

CAPITAL (INVESTMENT OR RECONSTRUCTION) PROJECTS

Project Information

Project Name: DHI QAR CENTRAL JUVENILE
 Location (City/Governate/Region): AL GHARRAF/DHI QAR
 Date of Submission: 6 SEP 03

Project description: CONSTRUCTION OF A NEW JUVENILE FACILITY

Project type (Ongoing/New/Reconstruction): NEW

	<p>Industry Sec CONSTRUCTION AND SERVICES Implementing Ministry & Representative: JUSTICE Beneficiary Ministry & Representative: JUSTICE/PRISONS/WILLIAM IRVINE Who will undertake the investment? IRAQI CORRECTIONAL SERVICES</p>
	<p>9</p> <p>CAPITAL (INVESTMENT OR RECONSTRUCTION) PROJECTS</p> <p>Project Information Project Name: BASRAH CENTRAL JUVENILE 2 Location (City/Governate/Region): AL BASRAH Date of Submission: 6 SEP 03 Project description: CONSTRUCTION OF A NEW JUVENILE FACILITY Project type (Ongoing/New/Reconstruction): NEW Industry Sec: CONSTRUCTION AND SERVICES Implementing Ministry & Representative: JUSTICE Beneficiary Ministry & Representative: JUSTICE/PRISONS/WILLIAM IRVINE Who will undertake the investment? IRAQI CORRECTIONAL SERVICES</p> <p>10</p>

**Report to Congress
Pursuant to Section 1506 of the Emergency Wartime Supplemental
Appropriations Act, 2003
(Public Law 108-11)**

**SECOND 90 DAY UPDATE REPORT ON
UNITED STATES STRATEGY FOR
RELIEF AND RECONSTRUCTION IN IRAQ**

OCTOBER 14, 2003

Section 1506(b) of the Emergency Wartime Supplemental Appropriations Act, 2003, (117 STAT. 580) provides:

(b) SUBSEQUENT REPORTS – Not later than 90 days after the date of enactment of this Act, and every 90 days thereafter until September 30, 2004, the President shall submit to the Committees on Appropriations a report that contains:

- (1) A list of significant United States Government-funded activities related to reconstruction in Iraq that, during the 90-day period ending 15 days prior to the date the report is submitted to the Committees on Appropriations –
 - (A) were initiated; or
 - (B) were completed.
- (2) A list of the significant activities related to reconstruction in Iraq that the President anticipates initiating during the 90-day period beginning on the date the report is submitted to the Committees on Appropriations, including:
 - (A) Cost estimates for carrying out the proposed activities.
 - (B) The source of the funds that will be used to pay such costs.
- (3) Updated strategies, if changes are proposed regarding matters included in the reports required under subsection (a).
- (4) An updated list of the financial pledges and contributions made by foreign governments or international organizations to fund activities related to humanitarian, governance and reconstruction assistance in Iraq.

The report that follows has four sections that correspond to the four specified categories listed in section 1506(b).

The United States and its coalition partners have made a significant investment to liberate Iraq, conduct initial relief and recovery activities, jump-start a process to rehabilitate and reconstruct key sectors, and lay the groundwork for Iraqis to take ownership of their future. There have been substantial accomplishments to date. But more work - and additional funds requested in the FY2004 supplemental appropriations - are needed to put Iraq on the path to a secure future.

The vision for a sovereign, stable, prosperous and democratic Iraq continues to center around:

- A durable peace for a unified and stable country that provides effective and representative government for the Iraqi people
- New and protected freedoms and a growing market economy
- Effective security that does not pose a threat to neighbors or the international community

The strategy to achieve this vision continues to be predicated on four goals, as noted in our two previous reports on US strategy for relief and reconstruction in Iraq:

- Security – establishing a secure environment for the Iraqi people and creating an environment that supports relief and recovery activities;
- Essential Services – achieving measurable improvement in the lives of the Iraqi people by restoring basic services to an acceptable standard;
- Economy – creating the conditions for economic growth;
- Governance – enabling the transition to a legitimate, constitutional government.

As a key objective in enabling these goals, the United States continues to pursue participation in financial and military contributions from international partners and organizations.

There has been measurable progress on each of these goals. Security remains the top coalition priority. The security situation is complex, but in much of the country the situation has improved, and normal daytime life has resumed. In other areas, crime perpetrated by hardened criminals remains high, and Saddam loyalists and international terrorists continue to threaten coalition and international personnel. The focus of efforts to address these issues has been to empower Iraqis to take control of their own security.

Essential services have improved substantially since the end of major combat operations. Of particular note, there have been no food, health or other humanitarian crises that had been widely predicted. Electrical power and water are near or at pre-war levels; electric

power in particular will receive significant investment and attention in the near future. Initial steps have been taken to restore economic activity especially as oil production increases. And solid progress is being made in the transition to a representative constitutional government.

1. A list of significant United States Government-funded activities related to reconstruction in Iraq that, during the 90-day period ending 15 days prior to the date the report is submitted to the Committees on Appropriations –

(A) were initiated; or

(B) were completed.

The key trend has been empowering Iraqis to play greater roles in their own security, governance and other affairs. Reconstructing Iraq's infrastructure, devastated by war and years of neglect, continued to be a high priority. Electrical power production received significant attention and effort, as did repair of other dilapidated and sabotaged infrastructure, including water supplies, health facilities and schools. The CPA and the Coalition remain committed and dedicated to working with Iraqis to aid in their efforts to build a secure and prosperous future, free from tyranny and repression.

SECURITY

Objective: Ensure a secure environment for people and property that enables citizens to participate fully in political and economic life. Create conditions and provide means for Iraqis to assume responsibility for their own security.

Security/Public Safety/Law and Order

The last 90 days featured significant progress towards greater numbers of Iraqis taking part in their own security affairs. Since the end of July, the numbers of U.S. forces have decreased as a percentage of the total force. The participation of Iraqis operating with Coalition forces has more than doubled over the same period. The current total of Iraqis operating with Coalition Forces and additional Iraqi recruits stands approximately at 83,000. Expectations are to grow this force to 175,300 individuals. Of the 55 individuals in the "deck of cards," only 12 remain at large.

Citizens of Iraq face three levels of threats: the hardened criminals the previous regime let loose into the streets; the remnants of the old regime who have nowhere to flee; and foreign terrorists. Iraqis now play a critical role directly combating those threats through their role as police, border guards, facility protection guards and as part of a civil defense corps, a defense support agency and the New Iraqi Army. Already, over 35,000 Iraqis serve as police and a training program has been initiated to train police in Jordan. Iraqi Border Guards aid in the security of border crossings and the enforcement of customs and immigration laws. Current Border Guard strength is 6,900. Over 12,000 Iraqis help to secure critical facilities, a number that should grow to 20,000 by January. More than 240 sites are being protected.

Currently, over 5,000 members of the Iraqi Civil Defense Corps (ICDC) are employed. The goal is to have 15-17 battalions established by January. Battalions of the new Iraqi Army are currently being trained (the first battalion of over 700 Iraqis will graduate in October). The NIA will reflect Iraq's religious and ethnic diversity and whose mission will be defensive only. A force of 27 battalions is projected by September 2004. About 60 percent of current recruits have some sort of military background. Officers for the initial force will be selected by U.S. officials from among the recruits. Construction of garrisons will continue through the first of the year. An Iraqi Defense Support Agency is also functioning and will continue to expand operations to provide the necessary administrative infrastructure to support the new Iraqi military.

Justice Reform

Reforming the Iraqi justice system, including prisons as well as ~~system~~ and courts, is a prerequisite to ~~gaining~~improving the confidence of the Iraqi people in justice outcomes and laying the foundation for a constitutional democracy after decades of corrupt Baathist party rule.

A number of steps towards implementing the rule of law have been taken in the last 90 days. The Judicial Review Committee, established in June, began to vet all Iraqi judges and prosecutors nationwide for past corruption, Ba'athist links, complicity in the former regime's crimes, or other malfeasance. The pace of vetting is expected to accelerate now that the Committee is fully staffed. The Central Criminal Court of Iraq, established as a bulwark of judicial integrity to try serious criminal cases with national ramifications, held its first trial in late August and has two additional trials impending. Personal security has been provided to the judges and prosecutors on the Central Criminal Court, and plans are underway to bolster security for additional court personnel.

Perhaps most important, the judiciary was granted a significant measure of independence in early September with the signing of CPA Order No. 35. That Order transferred responsibility for administration, assignment, nomination, promotion, and supervision of judges to a Council of Judges comprising leading judges and prosecutors and chaired by the Chief Judge of the Supreme Court. The Council of Judges operates independently from the Ministry of Justice, which controlled the judiciary since Saddam's rise to power in 1979 and which is an instrument of the executive branch. We can categorize justice sector reform into: 1) technical assistance for investigations into crimes against humanity; 2) security for judges and prosecutors; 3) witness protection program; 4) other technical investigative methods; 5) prison system technical assistance; 6) reconstruction and modernization of detention and prison facilities; and 7) building new maximum security prisons.

In September, the Iraqi Ministry of Justice established an independent judiciary (under Saddam Hussein, the Iraqi judiciary was placed under the MoJ since 1979).

ESSENTIAL SERVICES AND INFRASTRUCTURE

Objective: To provide the foundation from which Iraqis can rebuild Iraq by beginning to create an Iraqi civil society and participates in improving social and physical infrastructure.

Food

More than 1.8 million metric tons of food have been distributed since the beginning of operations. Under this system, food reaches all Iraqis, including those excluded under the Saddam regime. Food distribution has continued using the Public Distribution System (PDS), as the result of CPA working with the World Food Program (WFP). WFP operations continue to transport food primarily through Turkey, Syria, Jordan, Kuwait and increasingly through the port of Umm Qasr.

These activities will continue until Iraq becomes more self-sufficient and transitions to a more market-based system. As the first step in this process, preparations continue in the three northern governorates of Arbil, Dahu and Al Sulaymaniyah for the handover of the PDS to Kurdish authorities. As an important step, the CPA, working with the Iraqi Trade Ministry, the WFP and the Food and Agricultural Organization, has bought Iraqi harvests at a fair price, and so far has purchased more than 200,000 metric tons of wheat and 20,000 metric tons of barley.

Health

The public health situation has stabilized and is improving throughout the country. There have been no health crises. All major hospitals and 95 percent of local clinics are open and functioning and are being stocked with adequate medical supplies for the first time in many years. An Iraqi International Medical Assistance Committee (IMAC) has been established and is coordinating incoming offers of assistance and supplies from non-governmental organizations throughout the world. This committee ensures that donations are carefully vetted and targeted to existing needs.

The CPA activities continue to focus on working with the Ministry of Health to ensure that basic health care services are available to all Iraqis. Today, nearly all of Iraq's 240 hospitals, 10 specialty centers, and more than 1,200 clinics are open and receiving patients. Iraq's pharmaceutical and medical supply distribution system, known as Kimadia, is functional under the auspices of the Ministry of Health with supplies flowing to hospitals, clinics and warehouses throughout the country. At least 22.3 million doses of vaccines to cover 4.2 million children and 700,000 pregnant women have been administered.

Extensive looting and decades of governmental neglect continue to pose major infrastructure challenges that must be addressed. Facilities and basic medical equipment are in need of maintenance and upgrade to current technologies. The CPA has purchased new generators for hospitals in Baghdad and has begun renovation of the Ministry of Health headquarters in Baghdad. The Senior Advisor for the Ministry of Health is coordinating and overall assessment of health care needs throughout the country and is focusing all available resources on the pressing infrastructure needs.

Electrical Power

Working together, Coalition and Iraqi engineers have restored electrical power production to pre-war average levels – improved from virtually nothing following major combat operations to 3,200 MW in July and 3,734 MW in August. CPA is making immediate repairs to power stations and transmission lines as part of the plan to increase power to over 4,000 MW in the near future. Challenges continue, including a dilapidated power infrastructure coupled with looting and sabotage directed at the power infrastructure. On 15 September, U.S. Army Corps of Engineers, at CPA request, established a task force, Restore Iraqi Electricity (RIE), to accelerate rehabilitation. The goal is to have a 3,000 MW increase over next 8 months through completion of 9 power generation projects and 12 transmission and distribution projects

Water and Sanitation

The focus of activities has been on increasing water supplies to pre-war levels and restoring sewage treatment plants to operation. Much of Iraq is at or near pre-war water availability, and there are no critical water shortages. Baghdad's water supply levels reached the pre-war level of 2 billion liters in August, with 130 critical breaks repaired. The city held its first city-wide garbage clean-up that same month. In the Basra Governorate, efforts continue to upgrade the water distribution system with significant progress made by the end of September.

Over 1,700 pipe breaks in Baghdad's water network have been repaired, increasing water flow by 200,000 cubic meters per day. 70 of Baghdad's 90 non-functioning waste pumping stations have been rehabilitated and generators have begun to be installed at 37 Baghdad water facilities and pumping stations to ensure continuous water supply in the event of an electrical grid failure. Through these and other initiatives, the objective is to reduce the incidence of water-borne disease and mortality by bringing safe drinking water to the Iraqi people.

The Ministry of Water Resources, CPA and USAID continue to evaluate and implement projects to repair sewers and sewage treatment facilities in Baghdad and throughout Iraq. Significant progress has been made in desalinization and restoration of some of the southern waterways.

Initial steps have been taken toward determining how best to deal with the situation in Iraq's southern marshlands, devastated by the former regime. A team of experts has made a scope visit to the region with further examination anticipated.

Public Telecommunications

Significant progress has been made in restoring and improving telecommunication services to the Iraqi people since the end of hostilities. 77 percent of pre-war landline customers currently have service. Projections indicate that all 1.1M pre-war landline subscribers will have access restored early in 2004. The process of awarding cellular contracts is currently underway. Site preparation is going ahead at the 12 Baghdad telephone switch locations with project completion projected for early 2004. One

international switch for international service has been activated. Network restoration activities were completed or underway at eight sites.

Transportation Infrastructure and Ports of Entry

Baghdad and Basra airports are operational, receiving Coalition and non-commercial charter flights. At Baghdad International airport, a terminal and administrative offices were repaired and power generators were installed. At Basra's airport, the runway was repaired, baggage x-ray units were installed along with passenger lounges. Scheduled commercial operations at Baghdad and Basra airports, however, have not resumed due to security concerns. The Umm Qasr port re-opened to commercial traffic on July 17. The process to open port berths remains well ahead of schedule, with 50,000-ton cargo ships able to use the port. Petroleum is being transshipped through Umm Qasr, and container and roll-off cargoes are also arriving. Repairs to grain silos were completed by the beginning of August.

The construction of a four-lane bypass road has been completed, allowing travel around the damaged Al-Mat bridge. The bypass road provides a key commercial link from Baghdad and other Iraqi cities to Jordan. More than 3,000 trucks carrying humanitarian and commercial supplies use this route daily. The government-owned railroad system has not been sufficiently maintained and will require significant capital investment to address deferred maintenance and lack of spare parts. Repair is underway on a 72-kilometer stretch from Umm Qasr port to Suiaba Junction to ensure that grain shipments from the port to the mills are not jeopardized.

Oil and Fuels

The Oil-Power Fuel Task Force is working to ensure adequate fuel is available for increased generation. Gasoline availability exceeded daily consumption, with domestic production climbing above two-thirds of requirements. Supplies of other fuels, including kerosene and diesel, continue to climb, as does the production of Liquefied Petroleum Gas. LPG supplies, however, remain approximately 50 percent below pre-war demand and dependent on imports.

Education

Ninety percent of K-12 schools are operating and employ 160,000 primary and 62,000 secondary school teachers. Schools opened 1 October and significant progress has been made toward preparing primary and secondary schools for the upcoming school year. Funded by \$10 million from US Agency for International Development (USAID), the UN Education, Scientific and Cultural Organization (UNESCO) will make available 5 million new math and science text books for the new school year. The revision of 45 math and science text books for kindergarten through twelfth grade has been completed. UNISEF-printed textbooks will be delivered in November and will not contain Saddam Hussein's images.

Virtually all of Iraq's 12,000 primary and secondary schools have been assessed and physical repairs have been completed on a substantial number of them. Improvements are underway on 600 schools in Baghdad, 168 schools in northern Iraq, and more than

450 schools in south central and southern Iraq. Also, school desk distribution was underway in Baghdad and is continuing across Iraq. Significant efforts are underway to provide sufficient quantities of desks for students and teachers.

Universities in Iraq will receive 1,500 computers from the Oil for Food (OFF) program in the next few weeks, along with Internet centers established with financial support from the South Korean government. The new Minister of Higher Education and Scientific Research, Dr. Zeiad Abdule-Azzak Aswad, has been meeting with the presidents of each of Iraq's universities. He is scheduled to meet soon with the presidents from universities in Kurdistan which are symbolic meetings because the former Iraqi government did not recognize those universities.

ECONOMY

Objective: Create an environment that encourages economic growth. Assist Iraqis in the creation of a market economy.

Restoring Economic Activity

Restoration of the oil industry is helping to rehabilitate the economy. The Iraqi/CPA oil management team is highly respected internationally and crude oil production averages over 1.8 million barrels per day which is 160 percent higher than June average and 85 percent of prewar output. Oil exports are averaging 860,000 barrels per day which represents approximately \$21 million and is 165 percent higher than July average and 45 percent of prewar level. However, sabotage remains an issue. A Trade Bank has been established to facilitate import and export finance activities.

Activities aimed at restoring Iraqi oil production progressed rapidly, despite several attempts to sabotage pipelines and other facilities. Iraqi oil exports resumed on 22 June 2003, when oil stored at Ceyhan, Turkey was loaded on tankers, freeing up storage space and removing one limiting factor on production. Current figures indicate 2.1 million barrels of oil are being extracted per day, well ahead of initial goals and 86 percent of pre-war average.

Street markets are flourishing. The unemployment rate is approximately 60 percent but salaries for those with jobs have risen. There are 17 small, private sector banks operating in Iraq and the CPA is ensuring adequate standards are established and maintained. Over \$500 million in frozen assets have been transferred to the Development Fund for Iraq.

GOVERNANCE

Objective: Enable the transition to a legitimate constitutional government. Help Iraqis on the path to a democratic society and full sovereignty.

Governance

National: On 14 July, the Iraqi Governing Council, comprised of 25 men and women representing Iraq's religious and ethnic diversity, was established. Less than a month later, a committee was appointed to prepare for the drafting of a constitution. In

September, the Governing Council appointed 25 highly qualified interim cabinet ministers who are now responsible for the day-to-day management of their respective ministries. Shortly thereafter, the Governor of the Iraqi Central Bank was named and a Council of Judges was established to supervise judicial and prosecutorial systems. The Governing Council announced a directive to prevent the government from including any former Baath Party members (any higher-level party members still in their job must quit immediately). An additional directive bans Iraqis from leadership positions in the new government if they ever worked as a director-general or higher in a state-owned company, as a town director, or as an advisor in Hussein's regime.

These steps have been met with broad international support. In early September, the Arab League accepted the interim Foreign Minister and his representatives as full participating members. Later in the month, a ministerial delegation from the Council attended World Bank and IMF meetings in Dubai. A delegation also attended an OPEC meeting and several members from the Council attended various UN sessions in late September and early October. No "credentialed challenge" to date has emerged from Council representatives occupying Iraq's seat at the UN. The Council is also preparing to open embassies in the US, UK and 5 Arab nations. It is clear that there is growing international recognition that the Governing Council is the political voice of Iraq.

Local: Iraq now has 255 municipal councils. 100 percent of Iraqi citizens are represented by a council at the municipal or governorate level. Baghdad itself now has 88 neighborhood councils, 9 district councils, and 1 city council. The existence of these bodies provides the people of Iraq with a direct and meaningful say in their community's affairs for the first time in 35 years.

The innovative decentralization processes initiated in each of the governorates in Iraq since April 2003 has brought a new sense of local ownership and prioritization for the delivery of services. The primary challenge facing the Ministry of Municipalities and Public Works now is to coordinate these new local political structures – the Governorate and Municipal Councils – with the existing decentralized Ministry administrative network. This is to ensure development proposals and investments reflect local priorities, and that payments flow to pay for the local administration, together with the coordination of essential maintenance and capital projects. These are required to restore the water and sewerage services (funded elsewhere) and the municipal services of garbage collection, cleaning and road repairs.

Throughout Iraq, more than 320 small grants totaling more than \$8.5 million have been awarded in 11 governorates. Local Governorate facilities have been refurbished and refurbished in many areas, and office supplies and equipment have been provided to town councils across Iraq. NGOs are being supported in a number of areas for a variety of purposes.

Refugees, Returnees and IDPs

Plans and timelines for the return of refugees and internally displaced persons (IDPs) are being established but conditions are not right for large-scale refugee returns at this time.

Estimates are that there are currently 500,000 refugees and 1 million IDPs. The current timeline calls for returning 25 percent of the refugees and IDPs within 1 year, 50 percent within 2 years, and 75 percent in 3 years. The Iraqi Ministry of Foreign Affairs is chairing an inter-ministerial committee created to address refugee/IDP needs. This committee is working with the CPA to build a common policy framework to accommodate both refugees and IDPs. This framework will integrate a strategy for dealing with property disputes and national reconciliation. Efforts are being made to "mainstream" humanitarian issues into all relevant ministries' strategic plans and budgets.

To date, the State Department has allocated nearly \$40 million to International Organization (IO) and Non-Governmental Organization (NGO) partners. An additional \$26 million is to be provided to UNHCR, IOM, WFP, UNSECOORD, and a number of NGOs is pending Congressional Notification, but has been approved by CPA and OMB to support humanitarian assistance activities. Even if conditions are not ripe for significant refugee returns early in 2004, we expect that over one million Iraqi IDPs will require immediate support and hopefully integration to new communities and that refugee returns will commence in large numbers when security conditions dictate. In recent months, the International Committee of the Red Cross has been building up a large-scale operation to ensure protection and assistance for Iraqis. UNHCR is helping coordinate and facilitate CPA-led refugee and IDP returns. The Red Cross is implementing major protection and assistance activities. The International Organization for Migration (IOM) helps transport refugee and IDP returnees in the region in addition to facilitating overall IDP returns in southern Iraq.

Sources of funds. Through end of September 30, 2003, the Coalition Provisional Authority (CPA) has allocated approximately \$6.8 billion of the \$8.8 billion in funds available (Iraqi seized and vested, Development Fund for Iraq, and US appropriated funds) for relief and reconstruction activities in Iraq, including the significant activities noted above. The \$6.8 billion includes the following broad, priority areas:

Security: \$1.5 billion, including public safety, establishing national security and Iraqi civil defense forces, and providing justice.

Essential Services and Infrastructure: \$4.0 billion, including activities to reestablish critical services (water and sanitation services, electricity), ministries, oil production, and fuel supplies for domestic consumption.

Governance: \$0.3 billion to provide for human rights and develop civil society including support to local governing councils, the constitutional convention, and youth and cultural activities.

Economy: \$1.4 billion for the Iraqi economy including emergency payments and salaries for civil servants and other workers in various sectors, the wheat harvest purchase, currency conversion, and jobs for Iraqis. \$0.5 billion for activities that support operation of the Coalition Provisional Authority.

Sources of the \$6.7 billion for these functions include:

- Iraqi state assets – both vested and seized -- totaling \$2.4 billion of the \$2.6 billion available. The Iraqi assets are being used to finance the salaries of Iraqi civil servants, regular payments for Iraqi pensioners, construction program projects, and other critical relief and reconstruction activities in direct support of the Iraqi people.
- Development Fund for Iraq (DFI) assets totaling \$1.1 billion of the \$2.2 billion available. The DFI assets are being used to finance oil infrastructure repair, emergency fuel imports, currency exchange, and various security and infrastructure projects.
- U.S.-appropriated funding totaling \$2.9 billion of the \$3.9 billion available for relief and reconstruction efforts. Thus far, the U.S. Agency for International Development (USAID) and the Department of Defense have provided the majority of this U.S. financial support. **(Numbers need to be updated.)**

Appropriated funds are contributing to the relief and reconstruction efforts in the following ways:

- USAID has allocated approximately \$?.? billion, of which \$?.? billion is from the \$2.475 billion appropriated in the Iraq Relief and Reconstruction Fund. USAID has used these funds to restore economically critical infrastructure in Iraq to include establishing emergency telecommunications, water, sanitation, and electricity services; food distribution; and transportation capability. **(Numbers need to be updated.)**
- The Department of Defense has allocated approximately \$1.4 billion for reconstruction efforts in Iraq, which includes repairing damaged oil facilities and related infrastructure and preserving the oil distribution capability in Iraq, contracting for trainers for the New Iraqi Army, and providing direct support to the Administrator and CPA staff overseeing the reconstruction of Iraq.
- The Department of State has allocated almost \$?.? billion for relief and reconstruction efforts, and Department of the Treasury provided \$?.? million for activities within its field of expertise. **(Numbers need to be updated.)**

At the end of September, the balance in the Development Fund for Iraq account was approximately \$2.238 billion, consisting of the transfer from the United Nations of \$1 billion from the Oil For Food escrow account, \$0.7 billion of proceeds from the sale of oil, \$0.3 billion Oil For Food deposits, and \$0.2 billion from the U.S. Treasury special account. Foreign governments have frozen approximately \$2.9 billion in Iraqi assets to date, but none of these funds have been deposited in the DFI. (Needs update by the CPA.) The Administrator, CPA intends to deposit into the DFI: (1) all proceeds from the

sale of petroleum, petroleum products, and natural gas, (2) any returned Iraqi assets provided by UN member states, and (3) funds attached to Oil for Food contracts that are not prioritized or executed by November 21 and for which letters of credit have expired.

The current estimate of revenue through September 2003, from the sale of Iraqi oil is approximately \$1B, at the current market price. As stated in the initial report, all DFI resources will be used for the humanitarian needs of the Iraqi people, for economic reconstruction and repair of Iraq's infrastructure, for continued disarmament of Iraq, for the costs of an Iraq civilian administration, and other purposes benefiting the people of Iraq. (Needs update by the CPA).

Efforts continue to authenticate and make available the Iraqi assets (cash and ingots) brought under control in Iraq by U.S. forces. On August 9, 2003, the United States provided authentication of the approximate \$800 million in U.S. dollars that were found in Iraq. A total of \$7.1 million has been verified as legitimate and taken into accountability. On September 29, 2003, the Kuwaiti National Bank has converted the euros, British pounds, UAE dirhams, and Saudi riyals to U.S. currency. The total amount taken into accountability is \$101.4 million. Approximately \$700,000 of Syrian pounds and Canadian dollars are pending conversion. As the bills are authenticated and currency is converted, the Administrator is spending these funds (\$0.9 billion) for the benefit of the Iraqi people.

Please see attached charts of funding.

2. A list of the significant activities related to reconstruction in Iraq that the President anticipates initiating during the 90-day period beginning on the date the report is submitted to the Committees on Appropriations, including:

(A) Cost estimates for carrying out the proposed activities

(B) The sources of the funds that will be used to pay such costs

The Coalition Provisional Authority is meeting the challenge of managing the recovery of Iraq and facilitating greater involvement of Iraqis in the reconstruction process. During the next ninety days, the CPA will continue to focus on activities that include the following:

SECURITY

The trend of the next 90 days will be to transfer responsibility to Iraqi forces in a wide array of security areas, especially responsibilities for local law enforcement. Attention will also be devoted to law enforcement planning and oversight. The Interior Ministry will begin police training at national level training centers and, with CPA, will begin establishing civilian oversight of police. Long-term acquisition programs and logistical support activities will be established in next 90 days as well. IMET and other coalition professional military education training support are also slated to commence. Key initiatives will include building up the New Iraqi Army, the Iraqi Civil Defense Corps,

the Facility Protection Services, and the Border Guards. Police forces will continue to be reinforced and trained and efforts will be devoted towards facility protection, mine removal, fire service, and public safety facility and equipment repairs. Additional initiatives will be to conduct public safety training to increase professional standards and to develop a National Security Communications Network.

~~There are~~ Several judicial reforms ~~are expected~~ planned in the coming months. The Central Criminal Court's mandate will ~~may~~ be amended to allow the prosecution of crimes against humanity and war crimes committed prior to March 19, 2003, the Court's present temporal jurisdictional limit. An emergency order will be drafted to address terrorism, gangs and organized crime. Responsibility for the penal system will be transferred from the military to CPA and Iraqi officials. Juvenile detention facilities and an Iraqi correctional service will also be established. A constitutional assembly will be convened as well. We will support the development of an investigative capacity and we will promote legal training for court officers to contribute towards the formation of an impartial and transparent legal system.

~~Necessary security details will be afforded to established to both protect judges, prosecutors and witnesses.~~ Significant efforts will be redoubled and to begin investigating, arresting, charging, and prosecuting serious criminal significant perpetrators. ~~Additional plans are also underway to harden but~~ strengthen courthouses security and rehabilitate the prison system.

ESSENTIAL SERVICES

Food distribution will continue to operate through the Public Distribution System with gradual steps taken to turn over control of the distribution to the Iraqis. Effort will be devoted to further rehabilitating waste-pumping stations across the country to improve water sanitation and public health. The transfer of authority of port operations is expected to take place before the end of the year at Umm Qasr. The Ministry of Public Works has identified the following three bridges as top priorities and may commence work in the next 90 days: 1) the Al-Mat bridge, which is in danger of collapse; 2) the Khazir bridge, which is located near Mosul and is critical to the flow of fuel and agricultural products in the northern region; and 3) the Tikrit bridge, which provides an important commercial link between Tikrit and Tuz Khurmatu. These and other bridges are critical to economic development, regional integration, and transportation. Opening Baghdad and Basra airports is an important goal, as airports enhance commercial productivity and help integrate Iraq and its economy into the global community.

More than 60 primary health clinics are being renovated and over 6000 re-equipped to provide life saving health services at a local level throughout Iraq. We will also train thousands of health care providers in the most important life saving techniques. We will continue to rehabilitate hospitals, public health centers, and delivery rooms in the Baghdad area and nationwide. In addition, a hospital burn ward, and dentistry and allergy/asthma centers in Basra, Mosul and Kirkuk are being repaired. We are partnering with American health care organizations, international donors, and schools for additional resources and advice. USAID and Iraq's Health Ministry are developing a health strategy for the country that has been supported by all health donors in Iraq.

By the end of October, generating units will be installed that will improve water distribution. In South Central Iraq, contracts and subcontracts will be put out for bids on work at An Najaf water treatment plant and An Najaf, Karbala and An Diwaniyah wastewater treatment plants. Bid and work timetables will be scheduled to minimize their impact on Ramadan religious observances in October and November. A comprehensive evaluation of the southern marshlands is also scheduled for the next 90 day period and will examine hydrological and socioeconomic conditions. Other water projects include rehabilitating irrigation and drainage systems, replacing pumping station standby generators, pumps, and electrical control devices, reducing salinity loads to Tigris and Euphrates repair and rehabilitating key dams and the Umm Qasr to Basra water pipeline and treatment plant.

Continued investment in Telecommunications enables private, commercial, and official communications throughout Iraq, serving the people, business, and the government. The process of awarding cellular contracts will continue with service scheduled to begin in November. International connectivity is also expected to be restored. 50,000 wireless connections are expected to be in service in the early part of next year, as are 50,000 connections to the Internet. Regulations encouraging competition and wireless internet are due to be issued, and plans to extend internet connectivity from the CPA to all 18 governorates are also underway. The repair of Iraq's 2,000 kilometer-long fiber optic network from North of Mosul through Baghdad and south to Nasiriyah and Umm Qasr is due to be completed during this time frame. This network will reconnect 20 cities and Baghdad, covering 70 percent of Iraq.

On education matters, UNISEF-printed textbooks will be delivered in November and will not contain Saddam Hussein's images. Efforts are also focused on the return of refugees and IDPs, but UNHCR operations have been put on hold due to the UN bombings and returns from Iran and Saudi Arabia have been postponed. On resources, increases in LPG availability are anticipated as additional production comes online before the end of the year. Key future tasks include upgrades to oil facilities to protect the environment, to enhance efficiency, and to meet commercial and safety standards, both upstream and downstream.

ECONOMY

Economic rehabilitation is essential to economic growth. Priority areas include: introduction of a new currency, credit for small businesses, improvement to commercial legislation, coordination of a national employment program, bank-to-bank payment system, new tax policies, and effective budget planning. The CPA is due to begin issuing a new currency on 15 October after which time there will be a currency exchange program with a target completion date of 15 January. USAID and its partner, BearingPoint, are playing a key supporting role in supporting the currency exchange operation and are developing a bank-to-bank payment system that will allow 80 banks to conduct business by mid-October.

Evaluations will be conducted for how to dispose of state-owned enterprises, and a system must be designed to extend credit facilities to small business owners. The CPA, USAID and its partners also plan to support the development of competitive agro-enterprise and agricultural markets. Some other private sector development priorities include developing an American-Iraqi enterprise fund, expanding the network of employment centers, providing on-the-job training programs, and establishing market-oriented specialized training.

Operational responsibility for buying, transporting, and distributing food and medicines will be transferred from the UN to the CPA on November 22 in accordance with UNSCR 1483. As of September 5, the UN in consultation with CPA has "prioritized" humanitarian and oil services contracts under the OFF program, valued at \$7 billion. While the food distribution is continuing, consideration must be given to how best to move the Iraqi economy from a highly centralized, subsidized system to a market-driven system with cash salaries better reflect productivity and people are free to make their open choices in the purchase of food and items. Locally produced products such as fruits and vegetables are now freely traded in open markets. The challenge will be to expand this rapidly to grains such as wheat and rice, which are the staples of the Iraqi diet. The U.S. Department of Agriculture and USAID are putting in place a project to assist agricultural production and develop agricultural enterprise, credit availability and infrastructure. future tasks include rehabilitation of irrigation and drainage systems, food production facilities, and services for pest management and animal health; providing farm inputs such as seed, feed, and fertilizers; and public food distribution.

Oil sales are far and away the biggest potential source of revenue for the new Iraq, as they were for the old, but this time Iraq's oil revenues will benefit the Iraqi people. Top priorities include bringing the industry on line, repairing and rehabilitating the existing infrastructure and importing refined petroleum products to overcome shortfalls due to sabotage and looting.

GOVERNANCE

Significant steps will be taken in the next 90 days to enhance Iraq's capacity for elections. Model election laws will be drafted, the existing electoral infrastructure will be assessed, electoral commissions will be stood up and a national voter registration drive will commence. Political parties also will participate in the constitutional referendum. Efforts will also be undertaken to encourage women and youth to participate in political processes. Polling organizations will be contracted to provide public opinion data as well. Other plans for the next 90 days include encouraging professional staff development for municipal employees, decentralizing the provision of basic services, developing more civic programs, providing migration and refugee assistance and holding public hearings on budgeting and the provision of services. To foster an open and transparent government, energies will also be directed towards establishing an Inspector General's office. To help redress the wrongs of the past, and a property claims tribunal is also being designed to provide compensation or transfer of ownership for property arbitrarily seized without just compensation by the former regime.

Sources of Funds. For the next 90 days, this includes funds already budgeted/expected (e.g. DFI/oil revenues). Supplemental funds would be used as soon as they are made available. Prior to the war, the President outlined an ambitious vision for post-war Iraq that could serve as a model to the Arab world. He described a secure and stable country, governed by a democratically-elected government and served by a robust and open economy. The Coalition, however, has an obligation to lay the groundwork for the new Iraq, and to leave the country with a real chance of fulfilling the President's vision. In order to support this commitment the Coalition Provisional Authority is requesting an additional \$20.3 billion in fiscal year (FY) 2004 and is requesting the Congress to provide these resources as emergency non-offset supplemental appropriations.

3. Updated strategies, if changes are proposed regarding matters included in the reports required under subsection (a).

The Coalition Provisional Authority continues to function effectively as an interagency coordinating body "on the ground" in Iraq to assist Iraqis in the construction of their state. Led by Administrator L. Paul Bremer III, the CPA staff continues to grow and adapt to the dynamic realities on the ground. Ambassador Bremer's senior advisors, including his 11 Directors, come from various organizations within government, from the private sector and from coalition partners. Approximately 750 people work in CPA, including Coalition Military Advisory Training Teams (CMATT) personnel. Of the 750, 365 are DoD personnel; most are assigned to CMATTs or fill military billets. Of the civilian staff, only 11 come from the Department of Defense. The CPA works with the Governing Council and military elements from Central Command to help Iraqis shape their future and react to the changing realities that emerge over time.

The Program Management Office is being established to execute the construction associated with the Supplemental. It will be built upon the assumption that there will be significant private sector involvement, implementing \$16 billion in construction over 2 years. There will be several contracts, all competitively awarded. Initially, they will be cost-reimbursable contracts. Subsequently, there will be fixed-price contracts. There will be several areas of construction including electricity, water, transportation, communications and physical infrastructure and CPA has been collaborating with national and professional societies to gain their advice and ideas. CPA and the governing entities collectively will define requirements, set priorities and accept completed construction. The PMO will help in planning, design and construction of all the infrastructure improvements. David Nash is leading the PMO in Baghdad. The PMO will also be represented through the CPA Representative Office in Washington.

4. An updated list of the financial pledges and contributions made by foreign governments or international organizations to fund activities related to humanitarian, governance and reconstruction assistance in Iraq

INTERNATIONAL FUNDS

As of September 29, 2003 over 50 countries have made pledges and contributions totaling nearly \$4 billion to the humanitarian and reconstruction effort (\$1.5 billion from foreign donations and \$2.5 billion from the United States), including countries that were originally opposed to the war.

The report submitted in June 2003 listed the top 10 donor countries showing their international pledges and contributions. Below is a comparison of these pledges and contributions to the same top donors' current pledges and contributions as of September 29, 2003:

<u>Country/Organization</u>	<u>(Dollars in Millions)</u> <u>Pledge/Contribution (6/28)</u>	<u>(Dollars in Millions)</u> <u>Pledge/Contribution(9/29)</u>
United States	\$565	\$2,475.0
United Kingdom	\$177.1	\$426.4
Japan	\$101.8	\$101.8
Australia	\$60.5	\$65.8
United Arab Emirates	\$47.6	\$50.0
Canada	\$41.2	\$244.1
Spain	\$32.3	\$74.0
Kuwait	\$27.5	\$90.0
The European Commission	\$26.3	\$113.3
Italy	<u>\$22.4</u>	<u>\$24.5</u>
Top Donor Total:	\$1,101.7	\$3,664.9

Additionally, other donors have begun to increase their assistance to the humanitarian and reconstruction efforts in Iraq. Donors who were not in the original Top 10 Contributors before would now include Korea who has provided humanitarian pledges and contributions totaling \$60 million, Germany who has provided humanitarian pledges and contributions totaling \$57.5 million, and Denmark who has provided pledges and contributes to the humanitarian and reconstruction effort totaling \$53.1 million.

It is agreed that these contributions are only the beginning of a sustained international effort in which everyone must do their fair share. To address the need for a sustained international effort, the United Nations, United States, and other leading donors are in the final planning stages for an Iraq Donors Conference to be held at the end of October. The Government of Spain has agreed to host the Conference in Madrid on October 23 and 24. The Government of Spain is expected to issue invitations to the same 50 to 60 countries that participated in the UN Technical Consultations on Iraq in June.

In preparation for the Donors Conference, the World Bank and the International Monetary Fund are finalizing the results of their needs assessment conducted in Iraq during the summer that will become the main document at the donors conference. These institutions were able to complete their work in Iraq despite the bombing of the UN headquarters that resulted in the death of 23 people and over 100 people wounded. The

study will include cost assessments for 14 sectors, including major sectors such as transport, telecommunications, education, banking, and water and sanitation.

To promote transparency and ensure donor confidence the World Bank has designed a Multi-Donor Trust Fund. This fund will be administered by the UN and the World Bank and will allow donors to give to specific sectors of need. The priorities and projects to be funded will be prioritized by the Iraqi Ministries and then presented to the Multi-Donor Trust Fund for funding and administration.

Additionally, the Coalition Provisional Authority, along with the Iraqi Ministries, are in the process of completing an annual budget which will be provided to the donors for review.

The next major event in the Iraq Donors Conference in Madrid that the United States, European Union (EU), Japan, and the UAE are playing key roles in the senior level Core Group planning. The Core Group includes Under Secretaries from State, Treasury and Defense; Administrator of USAID; the CPA, senior officials from the UN Development Group, World Bank, International Monetary Fund, UAE, Japan, European Commission, Italy (as EU presidency), and Spain.

The United States interagency Under Secretaries are coordinating outreach efforts with key countries prior to the Donors Conference to encourage pledges. Further, the Coalitional Provisional Authority has also undertaken an outreach effort leading up to the Donors Conference, planning visits and contacts to encourage pledges. CPA outreach plans call for heavy involvement by Iraqi Governing Council and Interim Ministers.

The outreach efforts are bringing the two key parts of the donor conference to the attention of the donor nations. These two key parts include the World Bank and IMF needs assessment and the Multi-Donor Trust Fund.

INTERNATIONAL MILITARY SUPPORT

To date, thirty-two nations have now deployed approximately 23,700 troops for stability and humanitarian operations in Iraq. Discussions continue with approximately 14 other nations on providing forces. In bringing these countries on board, we have followed a clear strategy: we have taken the needs of the U.S. military and the Coalition Provisional Authority and have then engaged foreign countries in what assets they might be able to provide to meet these needs.

Two Multinational Divisions are currently in operation under British and Polish leadership in the south. United Kingdom forces are responsible for the South East sector and are responsible for coalition successes in and around Basra. Poland assumed command of the MND-Central South Iraq in early September, taking over for U.S. Marines who were previously responsible for that sector. The division comprises 8,000 troops. The Polish have made the largest contribution to the division, followed by Spain and Ukraine. Over 15 nations have troops in the division. Other countries, such as Spain, Italy and Ukraine have taken key roles in providing brigade headquarters in the MNDs.

Other countries have offered to take on theater-wide support functions such as engineering that contribute to reconstruction.

Contributions to the Coalition are not limited to military leadership. The Czech Republic, the Slovak Republic and Romania both deployed nuclear, biological, chemical - consequence management (NBC-CM) units to the theater. The Lithuanians have offered forces to help cargo transportation. The British have made significant air contributions to the Coalition, and British naval contributions have also been supplemented by forces from Denmark and Spain. Personnel from Kuwait, the Republic of Korea, Italy, Spain and a host of other nations currently make critical contributions to the humanitarian and medical elements.

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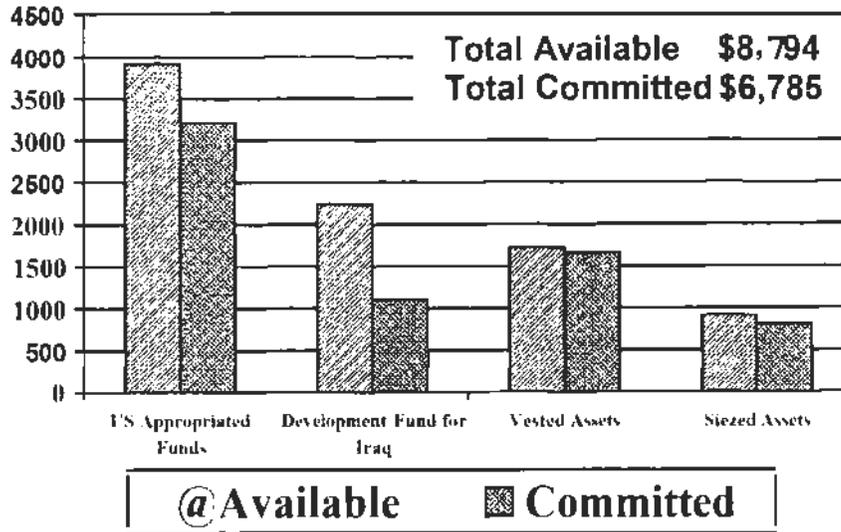
CHARTS AND TABLES

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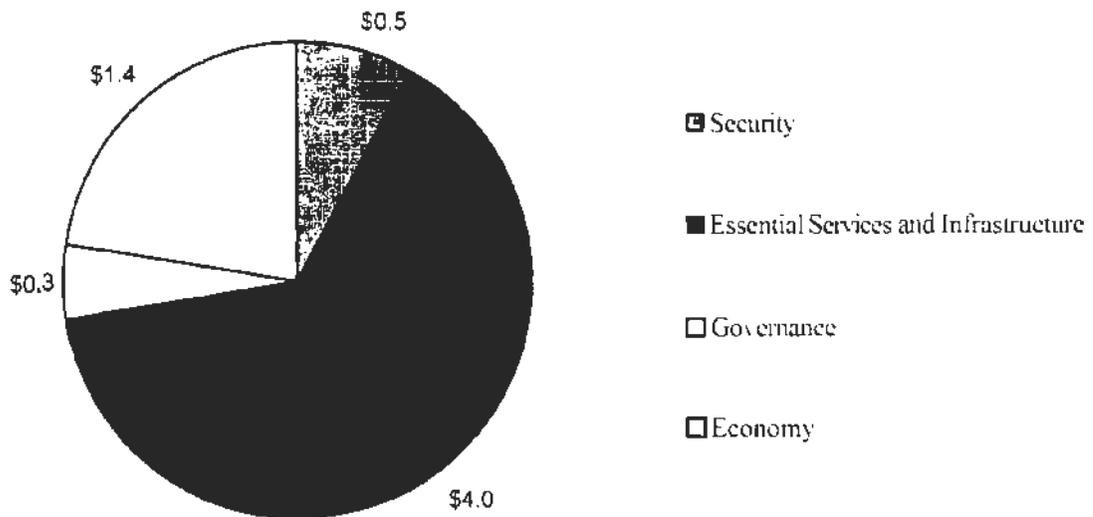
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Iraq Funds Status (\$M)

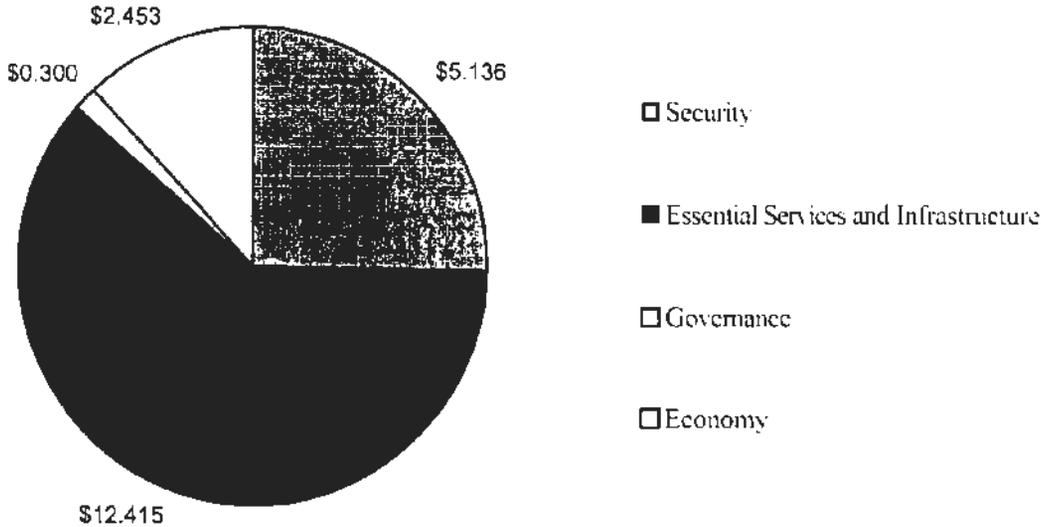


Note: "US Appropriated Funds" includes IRRF, NRRRF and IFFUN. Oil for Food escrow account at approx \$12B prewar. Approx \$5.5B has been "prioritized." Review of remaining contracts to be completed in weeks and residual funds transferred to DFI.

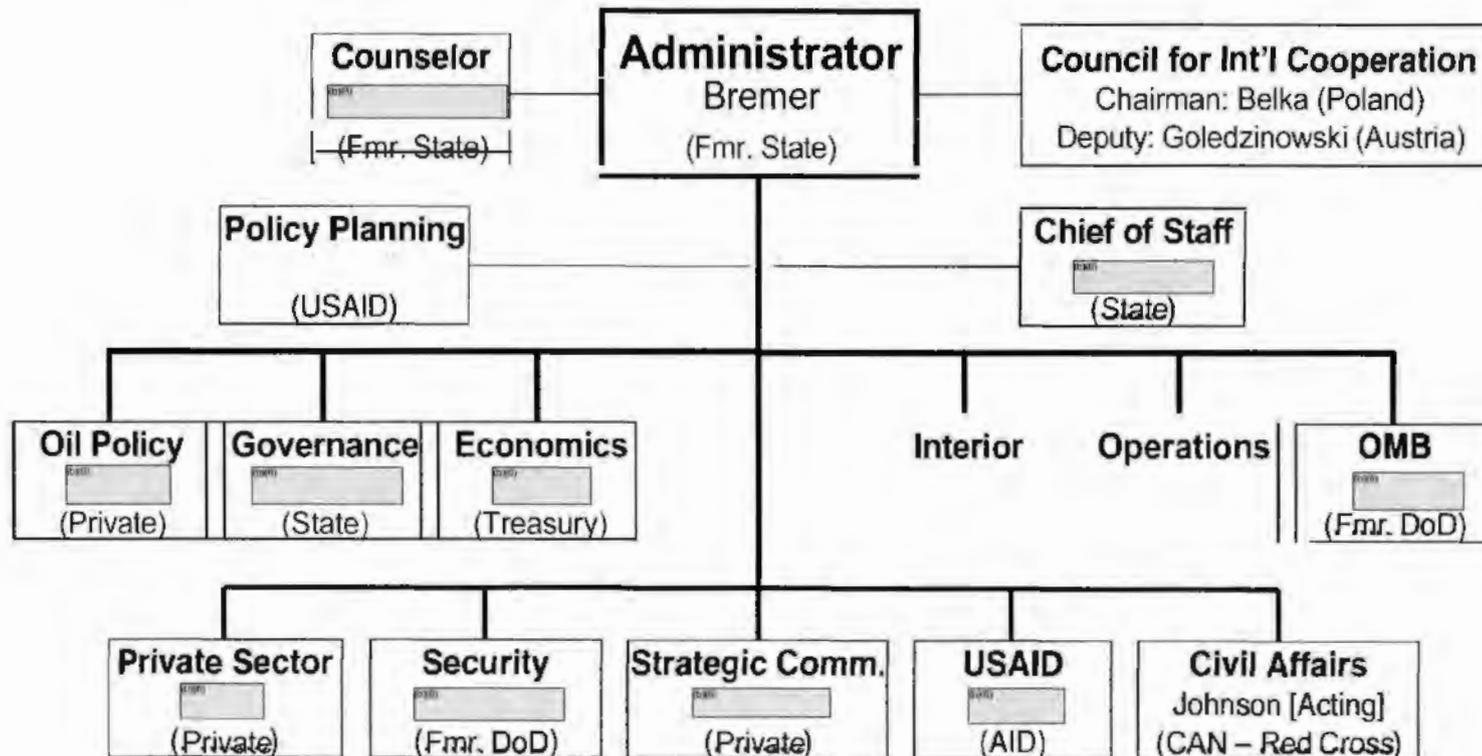
Highlights of Funds Committed through September, 2003



Planned Use of 20.3B FY04 Emergency Supplemental Request Funds



Coalition Provisional Authority



DRAFT

Key Task

	60 Day Plan (1 Aug - 30 Sep 03)	Status Narrative	90 Day Plan (1 Oct - 31 Dec 03)	Post-Jan 04 plan
4	Improve the penal system			
1	Develop prison reform plan.	Outline plan drafted.	Implement prison strategy.	March 04, complete national prison strategy. Develop work release program; probation/parole program.
2	Refurbish prisons	13 facilities open and 3,575 beds provided. Military support and security are required for operations.	Provide additional 7,645 beds at 7 facilities.	Refurbish 22 facilities with a capacity of 5,600 and create at least 4,000 prison staff jobs.
3	Build new prisons	Budget planning complete.	Project planning and initial surveys.	Complete construction of 4 new facilities with total of 4,400 beds by Dec 2004 creating at least 800 prison staff jobs. September 2007, complete 2 new 4,000 bed prisons. This will be a final total of 26 facilities.
4	Improve quality of prisons.	Current status surveyed.	Plan for raising standards.	March 2005, 50% of prisons compliant with UN standards; Sept 2007, all prisons compliant with UN standards.
5	Begin to provide security equipment for renovated detention and prison facilities.	Gradual progress due to delays in financing and difficulty in identifying suppliers who can deliver in the required timeframe.	Continue to provide security equipment.	Continue to provide security equipment.
6	Recruit and train 550 Iraqi officers to replace military personnel in reactivated facilities. (MOJ) Appoint and train an Iraqi leader of the Iraqi Correctional Service (ICS). Appoint leaders of ICS Adult, Juvenile and support departments	Recruited and trained 550 Iraqi officers using CJTF-7 instructors. Need CPA advisors to replace the military. Interim appointments made for senior positions.	Recruit approx 500 ICS officers per month. Continue to staff ICS department heads and support staff. Develop administrative, personnel and logistic support structure for the ICS.	Achieve a total of 14,000 ICS staff.
7	Identify location for an ICS National Training Academy. Develop standard training program for correctional officers which includes human rights and anti-corruption issues.	Space allocated in the Iraq Public Safety Academy. 1 week courses underway; longer training programs developed.	Appoint training director and staff to replace military personnel. Move to a 2 week course.	Continue and enhance training

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Key Task		60 Day Plan (1 Aug - 30 Sep 03)	Status Narrative	90 Day Plan (1 Oct - 31 Dec 03)	Post-Jan 04 plan
4 [] Improve the penal system					
1	Develop prison reform plan		Outline plan drafted.	Implement prison strategy.	March 04, complete national prison strategy. Develop work release program; probation/parole program
2	Refurbish prisons		13 facilities open and 3 575 beds provided. Military support and security are required for operations.	Provide additional 7,645 beds at 7 facilities.	Refurbish 22 facilities with a capacity of 5,600 and create at least 4,000 prison staff jobs
3	Build new prisons		Budget planning complete	Project planning and initial surveys	Complete construction of 4 new facilities with total of 4,400 beds by Dec 2004 creating at least 800 prison staff jobs. September 2007, complete 2 new 4,000 bed prisons. This will be a final total of 26 facilities.
4	Improve quality of prisons		Current status surveyed.	Plan for raising standards	March 2005, 50% of prisons compliant with UN standards; Sept 2007 all prisons compliant with UN standards.
5	Begin to provide security equipment for renovated detention and prison facilities		Initial progress due to delays in procurement and difficulty in identifying suppliers who can deliver in the required timeframe.	Continue to provide security equipment.	Continue to provide security equipment.
6	Recruit and train 550 Iraqi officers to replace military personnel in reactivated facilities (MOJ)		Recruited and trained 550 Iraqi officers using CJ instructors. Need CPA advisors to replace the	Recruit approx 500 ICS officers per month.	Achieve a total of 14 000 ICS staff
	Appoint and train an Iraqi leader of the Iraqi Correctional Service (ICS).		Final appointments for senior positions	Continue to staff ICS department heads and support staff. Develop administrative, personnel and logistic support structure for the ICS.	
	Appoint leaders of ICS Adult, Juvenile and support departments				
7	Identify location for an ICS National Training Academy.		Space allocated in the Iraq Public Safety Academy	Appoint training director and staff to replace military personnel. Move to a 2 week course	Continue and enhance training
	Develop standard training program for correctional officers which includes human rights and anti-corruption issues		1 week courses underway; longer training programs developed.		

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**DESCRIPTIONS OF REQUIRED AID FROM IRAQI
CORRECTIONS SERVICE**

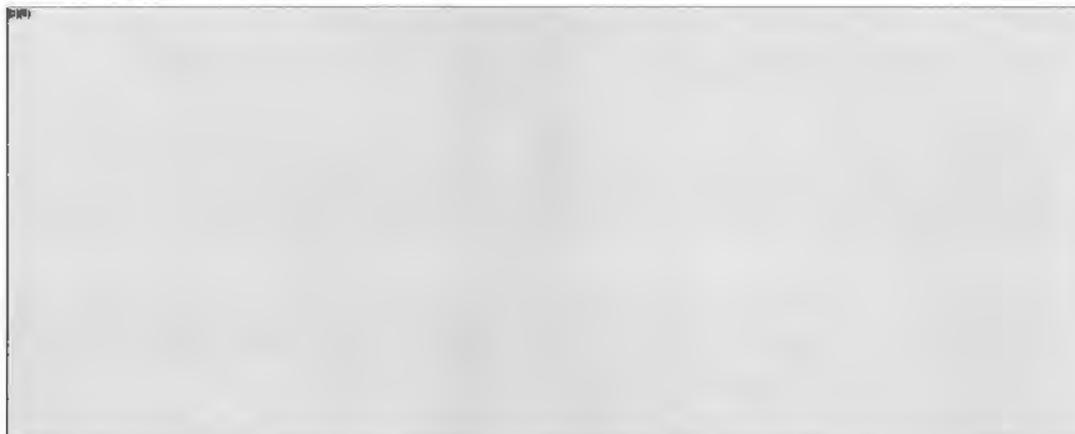
Items	Descriptions	Quantity	Estimated Price(US\$)
<u>1. Mini Bus</u>	<ul style="list-style-type: none"> - Capacity: over 20 persons - Engine: Diesel - Gear: Stick 	12 10	US\$168,000 (\$14,000 ×12)
<u>2. Van</u>	<ul style="list-style-type: none"> - Capacity: 7-9 persons - Engine: Benzine - Gear: Automatic 	12 10	US\$216,000 (\$18,000 ×12)
<u>3. Computer</u>	<ul style="list-style-type: none"> - Type: Laptop(Pentium 4) - Memory: 512MB - Electricity: 220V <p>* need English & Arabic setting language, keyboard, etc.)</p>	15	US\$33,000 (\$2,200 ×15)
<u>4. Printer</u>	<ul style="list-style-type: none"> - Type: Laser print - CPU: over 144MB - Electricity: 220V 	15	US\$15,000 (\$1,000 ×15)
<u>5. Furniture</u>	<p>1) Desk(color; Brown)</p> <ul style="list-style-type: none"> - Wood, 180×80×80(w/ drawers) <p>2) Chair(color; Dark Gray)</p> <ul style="list-style-type: none"> - Wood(w/ chairarm) <p>3) Cabinet(color; Beige)</p> <ul style="list-style-type: none"> * Iron, 85×35×180 * Used for keeping files(put many layers inside the cabinet) 	272 sets	US\$68,000 (\$250 ×272sets)
			<u>Total:</u> <u>US\$500,000</u>

[REDACTED] CPT, Dept. of Prisons

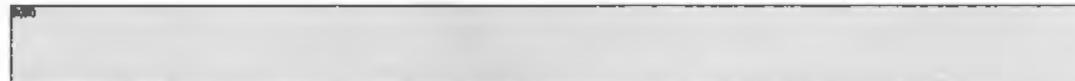
From: [REDACTED] (0-6)

Sent: Wednesday, December 24, 2003 3:33 PM

To:



Cc:



Subject: Way Ahead on Supplemental - How to get things for your Ministry

Greetings: Forgive the shotgun approach. A lot of principals are out of the country for Christmas leave and I need to start working the detailed requirements identification and definitization process required to prepare for the arrival of funds. So I'm sending it to a number of people in each office to ensure all who need to know (and help) get the word.

Several weeks ago, you and your staff(s) pulled together the overall program descriptions for the money about to be provided under the supplemental appropriation. This information was forwarded to PMO on PPA Sheets. Darrell Crawford compiled the data, built a spreadsheet and forwarded the package to OMB. Congress will receive this data, along with a report being built by OMB on 5 January. Assuming all goes well, we will receive notice to proceed within a week. The next step is to turn these plans into goods and services that contribute to meeting our objectives in Iraq. However, the necessary step towards this end is to turn the broad collection of plans and programs embodied in the PPA sheets into a series of procurement packages.

I've taken the data in Darrell's spreadsheets, along with data provided by POCs within the ministries to break down the projects into a series of requirements. This breakdown, along with the projected costs of each requirement is shown in the attached document "Rollup w lineitem detail". Ideally, the totality of these requirements would equal the total of the construction, non-construction procurement, and non-procurement items listed alongside the project code. Additionally, the sum of construction costs, urgent, and non-urgent requirements would also balance with the amounts on the project line. At this point, the requirements breakdown as I understand it does not capture all the requirements of each project. Additionally, I do not have complete visibility on which of these requirements are "urgent" and which are non-urgent. My task is to reconcile all these figures such that they add up to \$18.6B. To do this I need your help, and that of your project officers to capture the totality (requirement, cost, delivery (urgent, non-urgent)) of each project in the supplemental.

In any bureaucratic request for information, one should always be able to answer - "What's in it for me?" In this case, the answer is easy. PMO has overall program management responsibility for the supplemental. We are the intermediaries between your plans, the contracting agencies, and delivery of the goods and services required to implement your projects. Additionally, Admiral Nash has to be able to report to Ambassador Bremer, OSD, and the Congress on our plans and progress on how we're spending the taxpayer's money. In order to do this, I need this information.

Moving on to the implementation phase, we need to turn these requirements into a series of packages that can be

12/24/2003

17 January 2004

ACTION MEMORANDUM FOR ALL SENIOR ADVISERS/DIRECTORS

SUBJECT: Guidance on Compiling Ministry Project Lists

Purpose:

As foreshadowed in the earlier information note to Senior Advisors (Annex A), this memo provides guidance to Ministries on prioritizing their list of unfunded projects planned to start in 2004.

The Strategic Review Board has been directed to give priority to those projects that would assist in the rapid improvement in essential services and generation of employment and/or support building capacity in the transition period.

These projects would then be submitted by the Iraqi Strategic Review Board for approval.

The Minister of Planning and Development Co-operation will then be leading the effort to obtain donor support for these prioritized projects.

This process will only involve meeting the funding needs for 2004.

For 2005 and beyond, the project selection process will be tied into the budget formulation process to ensure a more structured and unified approach. Separate guidance will therefore be issued at a future date in relation to projects for commencement in 2005.

Information provided to you on PMO-funded projects:

One starting point for this process is the list of projects considered for the US Supplemental. This will be a valuable starting point for some Ministries – less so for others. In the case of some Ministries, of course, there is no Supplemental project list to build from. For those Ministries that were considered in the Supplemental, enclosed with this memo (at Annex C) is a list taken from the PMO's database. With the assistance of the PMO we have selected out the list of projects that relate to your Ministry and separated those which have been approved for funding from those that were not selected for funding. We have also added those "soft" projects (if any) approved under the US supplemental which clearly related to your Ministry's work program.

The PMO lists were based on the set of projects developed through the 2004 Budget process prior to the Madrid Donor's Conference. The lists will require your careful review. In particular, it will be necessary to ensure that capacity building and other "soft" projects that were not considered for funding under the Supplemental are added in. The aim is to focus on those unfunded activities which relate to the priority objectives of your Ministry for 2004.

What to do:

A letter along the same lines as this note, together with a hardcopy of the spreadsheet, is being sent out by the Ministry of Planning and Development Cooperation to your Ministry. Ministry Senior Advisors should therefore work with Ministries in carrying out the following steps:

- 1) Examine the list of projects (if any) listed for your Ministry as being funded under the Supplemental. If you believe it is not correct or have questions, please direct these to the PMO/OMB who will attempt to clarify or correct the matter.
- 2) Review the list of projects which did not make the cut for Supplemental funding.
- 3) Add, subtract or amend the unfunded list to reflect your Ministry's current priorities for 2004 – bearing in mind that the total non-US funding for this year is unlikely to exceed \$3 billion. Also include those projects in relation to which you are speaking with potential donors. Please indicate those projects where you have received a definite commitment of funding with an asterisk in the commitments column.
- 4) Divide the list of unfunded projects by program. These programs should reflect the overall strategic plan developed in your Ministry. Ensure that within each program the projects are listed in priority order.

This information should be added to the Excel spreadsheet which is herewith attached and which has been forwarded to you electronically. It contains the following columns, each of which should be filled in for each project:

- Program (e.g., Universal Primary School Education)
- Project Title (e.g., Teacher Training in Class Management)
- Ministry Project Description (e.g., Train teachers to...)
- 2004 Project Cost (e.g., \$10,000)
- Total Project Cost (e.g., \$10,000)
- Commitment of Funding (*)
- Governorate (e.g., Baghdad)
- Municipality (e.g., Baghdad)

When the Excel spreadsheet is completed, please ensure that it is returned to the Council for International Coordination (CIC) office in both electronic form (to: medinas@orha.ciccom.mt) and hard-copy (M 209). A second hard-copy should be forwarded to the Minister for Planning and Development Cooperation, Dr Mehdi Hafeedh, under cover of a letter or note from your Minister. Please ensure that the two versions are identical. We would appreciate receiving this information by COB 31 January 2004.

Database

The information specified above is all that will be required at this time for the project approval process. More detailed information should be held by Ministries in order to respond to specific donor requests.

In the future a comprehensive database of reconstruction projects will be developed, incorporating projects from all funding sources (including the Iraqi budget). The intention is that this would be accessible on-line by donors, NGOs, International Organizations and others interested in the development of Iraq.

Additional Information

For additional information on how this exercise fits into the overall donor coordination/donor funding process, please see the CIC Note to Senior Advisors below (Attached as Annex A) and CPA Regulation No.7 (Annex B). If you have any additional questions, please do not hesitate to contact the CIC office.

[Redacted]

Director
Development Cooperation

[Redacted]

Coordination: [Redacted] OMB
[Redacted] Economic Policy
[Redacted] General Counsel
[Redacted] PMO
[Redacted] IMU

Annex A:

7 January 2004

MEMORANDUM FOR ALL SENIOR ADVISERS

SUBJECT: Project Approval Process for Donor-Funding

Thank you to all of you who attended the meeting on 27 December with the Minister of Planning and Development Cooperation, Dr Mehdi Hafdih. Follow-up meetings have been held with the Minister and his staff to address the various points that were raised during the group discussion.

Given the complexity of the approval process and associated coordinating functions, we thought it would be useful to outline the steps moving forward in order to provide clarity, and to strengthen everyone's focus on the tasks at hand.

I. Reorganization of Program Management Office (PMO) Project List

We understand that, in order to identify outstanding needs in their respective sectors, Ministers and their staff need to have the clearest possible idea of what is already provided for in the U.S. supplemental. This includes information on funding for both construction and non-construction ("soft") activities. The CD containing the Excel spreadsheet that was to be distributed by Dr Hafdih to his fellow Ministers did not provide this information in the most useable form. Therefore, the draft letter from Dr Hafdih to Ministers, that was to be circulated with the CD, has not been sent

Presently, we are working with the PMO to reorganize the information in a way which:

- provides a breakdown by Ministry rather than by "sector"
- shows more clearly which construction projects are funded by the supplemental (recognizing that this is a moving target in some cases) and which projects remain unfunded
- identifies the supplemental funding available for capacity-building programs and other "soft" activities
- provides all this information in hard copy as well as electronic form

This reformatted Supplemental information package will be provided to Ministers and Senior Advisers as soon as it is finalized by the PMO, in the next two days.

II. Identification of Unmet Project Needs for Donor Funding

Once the revised U.S. supplemental information is available, the Minister of Planning and Development Cooperation will send it to Ministers on 8 January, asking them to submit their

programs for donor funding in 2004 (including projects that will commence in 2004 but extend beyond). A template for use in submitting donor funding requests will be included with the Minister's letter. It is not yet clear how much money will be available from non-US donor sources in 2004, but it is unlikely to exceed \$3 billion.

It has been suggested that we simply refer back to the project lists submitted by Ministries prior to the Madrid Conference. In some cases these project lists represented useful work and will have ongoing value. However, they were assembled before the U.S. supplemental was determined and many of the listed projects have already been earmarked for funding. During the intervening months since the lists were first put together, Ministries have also identified new priorities. Moreover, with few exceptions, the Madrid lists were not prioritized or organized into programs. For these reasons, we are asking Ministries to submit revised project/program lists, rather than have the MoPDC work with the pre-Madrid information.

In finalizing and prioritizing their project lists it would be helpful from the point of view of donors if Ministries can divide them into programs which reflect the strategic objectives of the Ministry. For example,

<i>Ministry :</i>	Education
<i>Program:</i>	Establishing Universal Primary School Education
<i>Project List:</i>	Rebuild Primary School #32 in Baghdad Provide Training for 50 teachers in Basra ...Etc.

Within these program lists, the projects for 2004 should be listed in a priority order. Each project should be costed as accurately as possible and the total estimated funding required for each program should also be provided.

In revising their unmet needs for possible donor funding, Ministries should bear in mind the expectation in the donor community that project proposals falling within the 14 sectors covered by the World Bank/UN Needs Assessment document will broadly accord with those assessments. Where radically different needs are identified these will need to be justified to potential donors. (For more information on the WB/UN Needs Assessment, see *Miscellaneous Links* at the end of this note).

111. The Approval Process

Ministries should submit their prioritized project/program lists for 2004 no later than 25 January. These should be sent to the Minister for Planning and Development Cooperation, Dr Mehdi Hafedh, under the signature of your Minister. A copy should also be provided to the CPA Director for Development Cooperation.

In accordance with CPA Regulation No.7, the Ministry for Planning and Development Cooperation will then make recommendations to the Iraqi Strategic Review Board on the basis of

the submitted lists. This will be done in close coordination with the representatives of the relevant Ministry (or Ministries) and with representatives of the Ministry of Finance and the Central Bank of Iraq. The Iraqi Strategic Review Board will receive these coordinated recommendations and will have a maximum of ten business days to approve, disapprove, or return the programs for further consideration. The role of the Board is to ensure that the flow of donor funding to Ministries reflects Iraq's priorities, is properly balanced in terms of its geographic and demographic spread, and to monitor donor activity in terms of its impact on job creation, use of the private sector, etc. The Board does not have the authority to make its own amendments to Ministry programs.

This describes the process for approving project/program proposals from Ministries. We expect, however, that donors, particularly the UN and the World Bank, will also wish to submit their own proposals for project activities in Iraq. The UN and the World Bank have agreed in writing that any funding activities undertaken by them will first be approved by the Iraqi Strategic Review Board. The aim is to ensure that these activities will be in accordance with Ministry priorities. The Ministry for Planning and Development Cooperation will ensure that bilateral donors also respect this process – particularly in the case of major project activities.

For donor-funded projects that ought to commence in 2005, Ministries should plan to submit prioritized project lists by the second week of March 2004. At that time, the Ministry of Finance and the Ministry for Planning and Development Cooperation will start working on the development of a unified (capital costs and recurrent costs) budget for 2005. This approach is important as by 2005 most non-US donor assistance will be coming in the form of soft loans rather than grants and the longer term economic implications of development assistance will need to be carefully considered.

IV. Additional Information

Tracking donor-funded projects

It will be important to keep careful track of donor-funded activities. Whilst any such tracking system should meet the CPA's need for readily accessible information, it should also meet Iraqi needs for effective coordination and budget planning and should allow for easy transfer to Iraqi management and ownership. The project database(s) should also be transparent to the donor community and Iraqi civil society who have a legitimate interest in the processes of national development.

We are presently working with the Information Management Unit (MU), the PMO, and the Ministry for Planning and Development Cooperation on how best to achieve this and will provide further information in due course.

Outreach to donor countries

It is desirable that Ministries should have direct contacts with prospective donors concerning project/program activities in Iraq. The World Bank has been particularly active in consulting

Ministries on their priorities. It is also important, however, that information on project activities be centrally organized so donor activities can be coordinated, Iraqi priorities addressed, and duplication and gaps avoided. The capacity of the Ministry for Planning and Development Cooperation to do this will be enhanced over the coming months.

Dr Hafedh has just written to donor governments (text of letter attached) outlining the new Iraq-led project approval process and asking donors to respect that process. The letter also asks donors to detail their assistance in 2003, as well as to specify their areas of interest for future activities in Iraq. This information will be assembled in a publicly available data base by the end of February.

The Council ~~for~~ International Coordination Assembly

The CIC Assembly currently consists of 23 coalition countries involved in the reconstruction effort on Iraq. As announced on 10 December, the CIC is now under the Chairmanship of the Minister of Planning and Development Cooperation. Several new countries have expressed their interest in joining the CIC. It is not part of the project approval structure, but provides a useful forum for coordination amongst donors, and between donors and the Iraqi authorities. As such, it is expected to continue beyond the July 1st hand-over date and is likely to become an important mechanism for planning and coordination in the post-CPA period.

Miscellaneous Links

For additional information please consult the web-links listed below:

- CPA Regulation 7 establishing the Iraqi Donor Coordination Mechanism, the ISRB, and the MoPDC, see URL:
<http://iraqcoalition.org/regulations/20031205_CPAREG7.pdf>
- For the associated press release, "CPA Hands over Authority for Donor Cooperation," see URL:
<http://iraqcoalition.org/pressreleases/20031210_Dec10_Donor_Handover.html.htm>
- World Bank Press Release concerning the tally from the Madrid Conference, see URL:
<<http://web.worldbank.org/WBSITE/EXTERNAL/NEWS/0,,contentMDK:20142813~menuPK:34463~pagePK:64003015~piPK:64003012~theSitePK:4607,00.html>>
- World Bank/UN Needs Assessment, see URL:
<<http://lnweb18.worldbank.org/mna/mena.nsf/Countries/Iraq/6EB205C2ADDEE2ED85256DC5004DDE56?OpenDocument>>



Director
Development Cooperation

Annex B:

**COALITION PROVISIONAL AUTHORITY
REGULATION NUMBER 7**

INTERNATIONAL DONOR ASSISTANCE

Pursuant to my authority as head of the Coalition Provisional Authority (CPA), and under the laws and usages of war, and consistent with relevant U.N. Security Council resolutions, including Resolutions 1483 and 1511 (2003),

Furthering paragraph 1 of Resolution 1483, appealing to Member States of the United Nations and concerned organizations to assist the people of Iraq in their efforts to reform their institutions and rebuild their country, and to contribute to conditions of stability and security in Iraq,

Furthering paragraph 2 of Resolution 1483, calling upon Member States in a position to do so to respond immediately to humanitarian appeals of the United Nations and other international organizations for Iraq and to help meet the humanitarian and other needs of the Iraqi people by providing food, medical supplies, and resources necessary for reconstruction and rehabilitation of Iraq's economic infrastructure,

Furthering paragraph 15 of Resolution 1483, which calls upon the international financial institutions to assist the people of Iraq in the reconstruction and development of their economy and to facilitate assistance by the broader donor community,

Noting the statement of September 20, 2003, in Dubai, by the Ministers of Finance and Central Bank Governors of the Group of Seven Industrialized Nations, in which the participants affirmed their support for a multilateral effort to help rebuild and develop Iraq and for the International Monetary Fund (IMF) and the World Bank to provide financial and other assistance to Iraq rapidly, subject to their policies,

Observing that the IMF and the World Bank already have provided significant technical assistance to Iraq, but that having these international financial institutions (IFIs) work closely with the Governing Council and Iraqi ministers now on arrangements necessary to enable the early commencement of IFI lending would further help the people of Iraq in the reconstruction and development of their country,

Recognizing that the Governing Council and its ministers, as provided in paragraph 4 of Resolution 1511, are the principal bodies of the Iraqi interim administration, which, without prejudice to its further evolution, embodies the sovereignty of the State of Iraq during the period of transition,

Recalling paragraph 20 of Resolution 1511, which urges the international financial institutions to take immediate steps to provide their full range of loans and other assistance to Iraq, working with the Governing Council and its ministers,

Noting the Conclusions by the Chair of the International Donors' Conference on Reconstruction in Iraq, held in Madrid October 23-24, 2003, which stated that the conference looks forward to the early creation of an Iraqi-led coordination mechanism to ensure that Iraqi priorities and needs guide the national development process and to prevent the emergence of gaps and duplication, and called upon all donors to work with this mechanism,

I hereby promulgate the following:

Section 1
Iraqi Strategic Review Board

1) *Establishment.* The Iraqi Strategic Review Board (the "Board") is hereby established as the Iraqi organization, operating under the authority of the Governing Council or its successor, that will work on behalf of the Iraqi people to forge a strong partnership among the interim Iraqi administration and contributing governments, international organizations and other entities that provide grants, loans, guarantees, or other financial or technical assistance in support of Iraq's relief, recovery and development efforts.

2) *Functions.*

a) The Board shall provide overall policy guidance with respect to multilateral and bilateral financial and economic development assistance for Iraq, setting and prioritizing needs in a transparent manner that does not unfairly discriminate among Iraq's geographic regions and cultural and religious groups.

b) In addition, the Board shall take action on recommendations from the Ministry of Planning and Development Cooperation regarding the allocation of international financial and other assistance against Iraq's needs. In exercising this authority, the Board shall, within ten working days following the relevant Ministry's submission of a recommendation, either approve or disapprove the recommendation, or return it to the Ministry for reconsideration.

c) The Board shall work closely with the Ministry of Planning and Development Cooperation and the Ministry of Finance to ensure that international assistance for Iraq is actively fostered, properly allocated against Iraq's prioritized needs, effectively utilized and monitored, and integrated into the Iraqi national budget.

3) *Membership.* The Board shall consist of five individuals: two appointed by the Governing Council; the Minister of Planning and Development Cooperation, the Minister of Finance, and a representative of the CPA.

4) *Chairmanships.*

a) The Board shall designate from amongst its membership a Chairman and a Vice Chairman.

b) The Chairman (or, in his or her absence, the Vice Chairman) shall participate in the International Reconstruction Fund Facility in such capacity as may be agreed with the IRFF Donor Committee

5) *Board Meetings.*

a) Meetings of the Board shall be chaired by the Chairman, and, in his or her absence, by the Vice Chairman or a mutually agreed designee.

b) A quorum of four members is required in order for the Board to meet and make decisions. As necessary, the Chairman may permit participation pursuant to a written proxy.

c) Decisions of the Board shall be made by consensus whenever possible and otherwise by majority vote of the Board. Each member shall have one vote. In the event of a tie, the chair for the meeting shall cast the deciding vote.

d) The Board may invite any persons to its meetings as may be necessary for the transaction of its business.

Section 2 **Ministry of Planning and Development Cooperation**

1) *Renaming.* The Iraq Ministry of Planning is hereby renamed the Ministry of Planning and Development Cooperation. All references in previous orders, regulations, and memoranda or Iraqi laws and regulations to the Ministry of Planning shall be deemed to refer to the Ministry of Planning and Development Cooperation.

2) *Support.* The CPA shall provide personnel support to the Ministry of Planning and Development Cooperation, in consultation with the Minister, in order to reinforce and develop local Iraqi capacity at all levels. In addition, the CPA and the Minister shall seek technical assistance for the Ministry from appropriate international sources.

3) *Functions.* The Ministry of Planning and Development Cooperation shall, consistent with the responsibilities of other Ministries specifically set forth in this Regulation and under the overall guidance of the Board:

- a. Take such actions as it deems necessary to promote international assistance to Iraq, including liaising with existing and potential donors and following up on pledges of assistance;
- b. Develop transparent procedures for allocating international assistance to geographic and/or functional sectors in Iraq; make recommendations, with the concurrence of the Ministry of Finance, to the Board regarding specific programs and/or the allocation of international assistance among these sectors; and authorize the disbursement of assistance for specific programs, projects and activities, within sector allocations approved by the Board.
- c. With the concurrence of the Ministry of Finance, ensure that the recommendations presented to the Board reflect a single, comprehensive and integrated plan for matching all available revenues, regardless of source, against all known requirements in the manner that optimizes the use of those resources to meet Iraq's prioritized needs.
- d. Consistent with this Regulation, prescribe procedures for the Iraqi Ministries' performance of duties relating to international assistance to Iraq;
- e. Serve, together with the Board, to represent the people of Iraq in connection with trust funds administered by the United Nations and World Bank, including reviewing and recommending for approval programs and projects to be financed by the Facility and participating in the Facility's Donor Committee and Coordinating Committee as may be agreed.;
- f. Work closely with the Ministry of Finance and the Central Bank of Iraq to ensure that assistance from the international financial institutions is allocated consistently with the national budget, and in a manner that supports the integration of capital improvements and operating requirements into a unified national budget as soon as practicable;
- g. Work closely with the CPA's Program Management Office to ensure that pre-existing bilateral commitments and the U.S. Government's apportionment and obligation of funds that the U.S. Congress appropriates for Iraq relief and reconstruction are taken into account in their recommendations to the Board;

- h. Monitor the implementation of international financial assistance to Iraq to ensure that resources are applied against Iraq's prioritized needs and equitably distributed among Iraq's geographic regions and cultural and religious groups;
- i. Participate in the Council for International Coordination (CIC) through the assumption of the Chairmanship of the CIC by the Minister of Planning and Development Cooperation, as decided unanimously by the CIC on November 19, 2003.

Section 3

Roles and Responsibilities of the Iraqi Ministries

- 1) Iraqi Ministries shall submit programs and plans for the expenditure of donor funds to the Ministry of Planning and Development Cooperation for the approval of the Board. In accordance with such approval, the Iraqi Ministries shall negotiate, execute and implement grant and technical assistance agreements with governments, non-governmental organizations, and other donors for projects and activities related to the particular Ministry's functional responsibilities.
- 2) Iraqi Ministers shall also ensure effective liaison and coordination, in their responsibility, with regional and local officials. The Ministry of Planning and Development Cooperation will work with Iraqi Ministries and regional and local officials to facilitate and assist in this regard.

Section 4

Bilateral Assistance

1) Contracting Procedures.

- a) In negotiating and executing bilateral arrangements for financial and economic development assistance to Iraq, the Ministries may agree to terms that authorize contributing governments to designate project(s) or programs that will be funded by their assistance, and to direct all contracting activities necessary to carry out such project(s) or programs, including the selection of contractors and subcontractors. The Ministries shall encourage contributing governments to adopt contracting procedures that ensure competitive and open bidding and that are otherwise consistent with internationally accepted contracting principles; and to complement their bilateral assistance with assistance channeled through multi-donor trust fund(s) and other multilateral mechanisms.

b) To the extent that bilateral arrangements negotiated pursuant to this Regulation provide for the application of contracting procedures or the execution of contracting actions as specified by the contributing government, the CPA shall regard such procedures or actions as having the same legal force and effect as contracting procedures or actions adopted by the CPA. In addition, the CPA shall accord contractors and subcontractors selected by contributing governments pursuant to this subsection the same privileges, protection and support provided to contractors and subcontractors of Coalition partners.

2) *Additional Provisions.* In addition to the terms and conditions specified in subsection 4(1) of this Regulation, bilateral arrangements for assistance to Iraq may contain such other terms and conditions as the Board may determine necessary and appropriate, including provisions that:

- a) Grant contributing governments direct access to communicate with Governing Council representatives or their successors and Iraqi Ministers regarding projects funded with their contributions;
- b) Offer office facilities at the Iraqi Business Center in Baghdad for representative(s) of contributing governments;
- c) Accord exporters of contributing governments access to the facilities of the Trade Bank of Iraq; and

Section 5 International Financial Institution Assistance

1) Subject to the overall guidance and final approval of the Board:

- a) The Ministry of Finance shall be responsible for developing, negotiating and authorizing all IMF assistance to Iraq, as well as preparatory activities related thereto;
- b) The Ministry of Planning and Development Cooperation shall be responsible for developing, negotiating and authorizing all World Bank and other IFI assistance to Iraq, as well as preparatory activities related thereto..

To ensure that grant, technical assistance, lending and other arrangements with the IFIs are made within the broader context of Iraq's economic infrastructure and social policies and are effectively coordinated with the national budgeting process, the Ministry of Finance, the Central Bank of Iraq, and the Ministry for Planning and Development

Cooperation shall consult regularly on the development and negotiation of any such arrangements, as well as preparatory activities related thereto.

Section 6
Authority of the Governing Council and Iraqi Ministries

The CPA recognizes that, as stated in Resolution 1511, the Governing Council and its ministers are the principal bodies of the Iraqi interim administration, which, without prejudice to its further evolution, embodies the sovereignty of Iraq during the period of transition, and that, consistent with Resolutions 1483 and 1511, these bodies have the authority to carry out the functions and responsibilities set forth in this Regulation. Any additional authority the CPA has with respect to such functions and responsibilities is hereby delegated to the Governing Council, for further delegation as it deems appropriate, consistent with this Regulation.

Section 7
Effect on Other CPA Regulations

To the extent this Regulation is inconsistent with CPA Regulation Nos. 1, 5, and 6, the provisions of this Regulation prevail.

Section 8
Entry into Force

This Regulation shall enter into force on the date of signature.

****Signed 5 December 2003****

L. Paul Bremer, Administrator
Coalition Provisional Authority

Staffing Needs
 Coalition Provisional Authority
 Prisons Department
 Iraq

From a personnel perspective, this plan follows the DOJ/ICTAP estimated budget proposal for the Iraq Correctional Development Assistance Program as cited in the delineated plan for the last three months of 2003 (\$11,135,119.00). This plan specifies the establishment of three (3) federal employee (GS) positions; 107 sub-contractor positions; and 112 foreign national positions.

This document places a prioritization to the deployment of these personnel and makes some slight modifications to a limited number of the skill sets requested.

INITIAL PHASE DEPLOYMENTS:

- A specialist in international law; someone with experience with international prison standards.
- An engineer; someone with experience in reconstruction/renovation of existing facilities as well as the design and construction of new prison facilities.
- An architect; someone experienced in the design/build concept of prison facilities in an international environment.
- A project manager/construction supervisor; someone experienced in the actual supervision and project management of large-scale prison construction.
- An internal affairs administrator; someone skilled in the design and development of an inspector general/investigations unit.
- An accountant; someone to setup and perform accounting processes for the CPA Prison's Department and the Iraqi Correctional Services.
- A financial manager; someone to facilitate the broad range of financial processes and systems required throughout the reconstruction process.
- A human resources manager; someone experienced in public sector personnel matters and international law.
- An information management specialist; someone to design, develop and implement an integrated offender tracking/management system which interfaces with police agencies and the courts.
- An administrative assistant; someone to run the day-to-day functions of managing the office and coordinate functions for the various principal operators in the central office.
- A secretary; someone to manage the myriad administration related issues in the office such as correspondence, communications, typing, filing, and etc.
- Five (5) training managers; someone to serve as training officers and/or instructors, one of whom should be a female to deal with the Iraqi cultural issues involved with training officers to work with female inmates and juveniles.
- Eighteen (18) facility level administrators; someone to physically occupy four (4) male facilities, one (1) female facility and two (2) juvenile facilities. We recommend someone with experience/skills at the level of a warden/deputy warden coupled with someone with the experience/skills of a Captain/senior correctional services supervisor for each facility.

This first phase specifies only 34 of the 107 people listed in the plan, and we need them soonest.

We could consider headquartering up to twenty four (24) as listed in the greater Baghdad area in the same manner as we are supported logistically, via DynCorp. The remaining ten (10) will be dispersed in various locations around the country:

- At the Al Hillah (700 beds) prison and Karbala (150 beds) transfer (pre-trial) facility located about 65 miles south of Baghdad: a three (3) person team – a warden, a deputy warden and a Captain.
- At the Rusafa complex of four (4) adjacent prison/detention facilities in Baghdad (400 beds in Unit I + 300 beds in Unit II + 124 beds in Unit III + 500 beds in Unit IV/Katool): a three (3) person team – a warden and two Captains.
- At the Abu Grhaib prison located about a forty five (45) minute drive from the center of Baghdad: a four (4) person team – a warden, a deputy warden and two Captains.
- At Badush prison (1,800 bed prison in the Northern/Kurdish area of Iraq): a two person team – one warden and one Captain.
- At the Rusafa III female prison (124 beds) in Baghdad: a two (2) person female team – one warden and one Captain.
- At Al Karkh juvenile facility (200 beds) in Baghdad: a two (2) person team – one warden and one Captain level supervisor.
- At the Observation House juvenile detention facility (200 beds) in Mosul (in the Northern/Kurdish area of Iraq): a two person team – one warden and one Captain level supervisor.

PHASE II DEPLOYMENTS:

- At the Hillah prison (700 beds) – add one more Captain/Lieutenant and two (2) FTOs so the team can cover the Tasferat in Karbala (200 beds) as well as the Tasferat in Babylon (200 beds)
- At the Baghdad Central/Abu Grhaib prison (400 beds + 640 in Phase II + 1,040 in Phase III) – add one more Captain/Lieutenant and four (4) FTOs
- At the Rusafa prison complex in Baghdad (500 beds at Unit IV/Katool) – add one Deputy Warden and one Captain/Lieutenant and three (3) FTOs
- At the Badush Prison (250 beds now + 750 in Phase II + 750 in Phase III) – add one Deputy Warden, one Captain/Lieutenant and two (2) FTOs to the team.
- At the Rusafa III female facility (124 beds) – add one Deputy Warden and one FTO
- At the Al Maquel (Basrah) detention center (260 beds) – one Warden, one Deputy Warden, one Captain/Lieutenant and one FTO
- At the Basrah Central (Military Barracks) prison (1,200 beds) – one Warden, one Deputy Warden and one FTO
- At the Dahuk Prison (200 beds now + 1,000 new beds) – one Deputy Warden, two (2) Captain/Lieutenants and two (2) FTOs
- At the Erbil Prison (600 beds) – one Warden, one Deputy Warden, one Captain/Lieutenant and two (2) FTOs

- At Kadimiya Detention Center (315 beds) – one Warden and one Deputy Warden position.
- At the Nasariyah prison (700 beds) – one Warden and two Deputy Warden positions.
- At the Hakemiya prison (300 beds) – one Warden, one Deputy Warden
- At the Al Amarah prison (800 beds) – one Warden, one Deputy Warden
- A translator familiar with legal terminology.
- A translator familiar with construction management.
- A translator familiar with architectural functions.
- A translator familiar with construction site operations.
- A selected/trustworthy translator for internal affairs issues.
- A translator for the accountants.
- A translator for human resources.
- A translator for the information management specialist.
- Three (3) Curriculum Developers at the Academy
- Add five (5) Correctional Trainers for the Academy plus twenty (20) Correctional Trainers (FTOs) for long-term deployment to actual prison sites.
- One Medical Director to oversee and coordinate medical services with the Iraq Ministry of Health personnel that serve as medical providers at the prison sites.
- One electrical engineer to oversee electrical design and construction of facilities.
- One Deputy Finance Officer/Accountant to manage the financial records and establish sound fiscal management practices
- Two (2) Procurement Specialists to handle the increasing volume of purchases for supplies and materials.

This second phase of deployments adds the remaining sixty nine (69) contracted civilian prison experts to Iraq, for a total of 103 (plus the four prison sub-contractors already in Iraq) of the 107 USA personnel cited in the proposal.

Additionally, we need at least two (2) qualified translators for each prison site team as well.

The recruitment and deployment of Phase II personnel should essentially be a continuation of effort from Phase I with no discernable lull in the arrival of assets in Iraq.

Construction Project Summary

Governorate Missan Security

32000 Prisons

	Ministry	Project Title	Municipality	cost
32000	Ministry Of Justice	Construct Southern Iraq Max Sec Facility	Al Amarah	48,558,888
32000	Ministry Of Justice	Construct Western Baghdad Max Sec Facility	Baghdad	48,558,888
<i>32000 2 projects</i>				97,117,776

33000 Prisons

	Ministry	Project Title	Municipality	cost
33000	Ministry Of Justice	Baghdad/Al Karkh Juvenile Facility	Baghdad	3,191,571
33000	Ministry Of Justice	Wassit Prison Facility	Al Kut	6,816,398
33000	Ministry Of Justice	Kirkuk Prison Facility	Kirkuk	6,283,867
33000	Ministry Of Justice	Kerbala Prison Facilities	Kerbala	5,325,311
33000	Ministry Of Justice	Samawah Prison Facilities	Al Samawah	3,940,730
33000	Ministry Of Justice	Samarra Prison Facilities	Samarra	7,029,410
33000	Ministry Of Justice	Fallujah Prison Facilities	Al Fallujah	9,163,062
33000	Ministry Of Justice	Nasiriyah Prison Facilities	Al Nasiriyah	10,970,141
33000	Ministry Of Justice	Khan Bani Saad Prison Facilities	Khan Bani Saad	23,963,988
33000	Ministry Of Justice	Najaf Prison Facilities	Al Najaf	6,922,904
33000	Ministry Of Justice	Missan Prison Facilities	Al Amarah	5,964,348
33000	Ministry Of Justice	Qadisiyah Prison Facilities	Ad Diwaniyah	6,603,386
<i>33000 12 projects</i>				96,175,116

Summary for Security (14 projects)

193,292,892

14 projects

Total | 193,292,892

[Redacted] (SES)

From: [Redacted] Program Review Bd

Sent: Saturday, October 11, 2003 10:01 PM

To: [Redacted] (SES)

Subject: FW: HAC Reductions to the Supplemental - Tasker for Impact Statements

Did you see this yet? The Congress is cutting your prison budget. Please get back to Col Hough with your points.

-----Original Message-----

From: [Redacted] COL

Sent: Saturday, October 11, 2003 1:49 PM

To: [Redacted]

[Redacted]

Subject: HAC Reductions to the Supplemental - Tasker for Impact Statements

ALCON,

Attached is a HAC press release of their marks to the CPA supplemental request and a quick spreadsheet analysis of where those marks hit us. I need impact statements (two to three bullets per reduction) of the impact each of these marks will have on our efforts. I need those back to me by MONDAY, 1500. We are going to package them and forward in an attempt to win some of these back in joint conference. Please note that I was not able to identify all the reductions based on the language of the press release. There may be around another \$100M of unattributed cuts. In addition, the cuts to public safety facilities and services and to transportation/communication are in large part unspecified so these will require impact statements on what you will have to reduce.

Col [Redacted]

[Faint, illegible handwritten notes]

10/12/2003

[redacted] (0-2 Ministry of Justice)

From: [redacted] (0-2 Ministry of Justice)
 Sent: Wednesday, October 08, 2003 9:11 PM
 To: [redacted] COL
 Subject: RE: Defense of Prisons

Thanks.

-----Original Message-----

From: [redacted] COL
 Sent: Wednesday, October 08, 2003 9:10 PM
 To: [redacted] (0-2 Ministry of Justice)
 Cc: [redacted]
 Subject: RE: Defense of Prisons

Received. Just met w Arb Bremer and prisons are his top priority for rebuttal. Thanks...this will go forth to white house in a few minutes.

-----Original Message-----

From: [redacted] (0-2 Ministry of Justice)
 Sent: Wednesday, October 08, 2003 9:08 PM
 To: [redacted] COL
 Cc: [redacted]
 Subject: RE: Defense of Prisons

- Iraq is the front line of the war on terrorism. If the Coalition is ever to leave Iraq, then as terrorists are caught and convicted, Iraq must have a safe place to imprison these most dangerous and organized murderers. **No** maximum-security prisons exist in Iraq.
- Saddam Hussein released up to **100,000** criminals about one year ago. For that and other reasons, one of the most destabilizing forces in the country today is ordinary crime, which precludes a safe and secure environment from taking hold and retards economic growth.
- High-security prisons are unattainable under current funding. Lesser-security prisons are incapable of safely holding terrorists such as the U.N. and Jordanian Embassy bombers or the murderers of Governing Council Member Aquila al-Hashimi or of Sheikh Khoei. Prisons throughout Iraq already incur frequent attacks, including some that have killed inmates and United States soldiers.

-----Original Message-----

From: [redacted] COL
 Sent: Wednesday, October 08, 2003 8:36 PM
 To: [redacted]
 Subject: Defense of Prisons
 Importance: High

The HAC marked prisons down by 300M. Instead of 2 4,000 bed max, you get 1 medium security. You have 30-45 minutes to get me words for SECSTATE Powell to help defend your request. Your best 3 bullets please...no paragraphs...no long diatribes. Thx.

10/12/2003

President's Request: \$87 billion

Chairman's Mark: \$86.7 billion

Iraq Relief and Reconstruction

President's Request: \$20.3 billion

Chairman's Mark: \$18.6 billion

- **Security and Law Enforcement** is funded at \$3.2 billion, \$50 million below the request.
 - Recruiting and training--\$950 million is provided for recruiting, training and equipping police forces in Iraq including a police training center with international trainers.
 - New Iraq Army and Civil Defense Corps--\$2.1 billion is included for training, equipping and deploying the New Iraq Army.
 - Border security--\$217 million is provided for border enforcement activities
 - Vehicles and facilities for Iraq traffic police—The mark does **not** include \$50 million requested for buildings, equipment and vehicles in support of Iraq's traffic police.
- **Justice, Public Safety and Civil Society Infrastructure** is funded at \$1.3 billion, \$525 million less than the request.
 - Prison and detention facilities--\$209 million is provided for prison and detention facilities, \$300 million below the request. This includes \$99 million for modernization of existing facilities, \$100 million for construction of a new prison. The mark reduces prison construction by \$300 million and does **not** fund the construction of two additional new prisons at \$50,000 per bed.
 - Witness protection program--\$100 million is included as requested for a witness protection program to protect Iraqis who assist Coalition forces with fighting terrorism and crime.
 - Public safety facilities and services--\$509 million is provided for these buildings and activities, \$175 million below the request.
 - Crimes against humanity investigation--\$100 million is included for investigations into crimes against humanity, such as the mass killing of innocent Iraqi civilians.

HAC Marks to CPA Sup (only delta's from request are shown)

CPA Supplemental Request	20.3B
HAC Mark	18.6B
Total Reduction	1.7B

MARKS (\$M)	Request	HAC	Delta
Transportation/Telecommunication	835	500	-335 See specifics below
Two 400 bed max security prisons	400	100	-300 HAC funds 1 medium security prison
American Iraqi Enterprise Fund	200	0	-200
Public Safety Facilities/Services	684	509	-175 Nonspecific mark
Improving Solid Waste Management	153	0	-153
Environmental Restoration (marshes)	100	0	-100
Housing (7 housing communities)	100	0	-100
Traffic Police vehicles/equipment	50	0	-50
Electric Institutional Strengthening	25	0	-25
Basrah Pediatric Hospital	150	0	-150
Refurbish/Equip hospitals/clinics	693	793	100 Adds funds to offset reduction of hospital
Partnership for Health	7	0	-7
Local Governance	90	0	-90
Catch-up Business Training	20	0	-20
			-1605

Telecommunication Reductions

Nationwide Numbering Scheme	-9
Iraqi TV/Radio modernization	-10
Postal information/zip codes	-4
Unspecified	<u>-312</u>
Total Reduction	-335

International Donors Conference for Iraqi Reconstruction
Executive Committee
Provisional Agenda

23rd October – Technical meetings:

Morning session:

- 9:00 – 13:00** Humanitarian Session
- 9:00 – 12:00** General Needs Assessment
- 10:00 – 13:00** Security Forces, Border and Customs Control, Justice and Rule of Law

Lunch: 13:00 – 15:00

Afternoon session:

- 15:00 – 17:00** Sectorial Meetings:
- i) Primary and Secondary Sectors:
 - a) Agriculture
 - b) Extractive industry
 - c) Industrial Development
 - ii) Financial services:
 - a) Banking
 - b) Financial Markets
 - c) Insurance
 - iii) Infrastructure and housing:
 - a) Electricity
 - b) Transport
 - c) Communications – telephone and postal services.
 - iv) Water and sanitation:
 - a) Water resources
 - b) Water distribution
 - c) Purification
 - d) Sanitation
 - v) Health:
 - a) Hospitals
 - b) Medical attention
 - c) Medical and paramedical schools
 - d) Primary medical care
 - vi) Education and training:
 - a) Primary and Secondary Education
 - b) Universities
 - c) Technical and professional Schools
- 17:00 – 18:30** Summing up
- 18:30** Final Session

24th October – Ministerial level meetings

Morning sessions:

- 09:00-10:30 Spanish senior official opens session and introduces main speakers
- Remarks by senior Spanish official (Prime Minister?)
- Remarks by SG Kofi Annan
- Remarks by senior Iraqi Representative (from Governing Council?)
- Remarks by Ambassador Bremer
- Remarks by the co-chairs:
- US - Secretary Powell and Secretary Snow
 - EU - Presidency Representative and Commissioner Patten
 - Japan - Foreign and Finance Ministers
 - UAE - Foreign and Finance Ministers
- (12 speakers x 7 minutes each = 84 minutes)
- 10:30-10:45 Coffee break
- 10:45-11:30 EU and UAE (co-chairs) call speakers
- Report on Iraqi/CPA vision, plans, and budget (Iraqi Finance Minister?)
- Report on **UN** support to Iraqi efforts
- 11:30-12:00 US and Japan (co-chairs) call speakers
- Summary reports by WB/UNDG/IMF on needs assessment, trust fund and public expenditure framework (10 minutes each)
- 12:00-13:00 First part General Discussion (statements and pledges) (3-5 minutes each)

Lunch: 13:00 – 14:00

Afternoon session:

- 14:00-18:00** **Second part General Discussion (statements and pledges)**
(3-5 minutes each)
Rotating chair with Spain, EU, US, Japan, UAE, Senior Iraqi
- 18:00 – 18:15** **Break**
- 18:15 – 19:00** **Co-Chairs' Summary and Concluding Remarks**
Opened by Spain
Remarks by Senior Iraqi, EU, UAE, Japan, US
Closed by Spain
- 19:30 – 20:00** **Press Conference**
Representatives of Spain, co-chairs and CPA/Iraq (and UN, WB?)

	Construction	Procurement	Non-Procurement	TOTALS
Project Code 32000: Penal Facilities				
Maximum Security Prison Complex - western Baghdad Furniture, Fixtures and Equipment	\$ 28,000,000.00	\$ 2,000,000.00	\$ 3,333,333.00	
Initial Staffing and Training				
Maximum Security Prison Complex - central Iraq Furniture, Fixtures and Equipment	\$ 28,000,000.00	\$ 2,000,000.00	\$ 3,333,333.00	
Initial Staffing and Training				
Maximum Security Prison Complex - southern Iraq Furniture, Fixtures and Equipment	\$28,000,000.00	\$ 2,000,000.00	\$ 3,333,334.00	
Initial Staffing and Training			\$ 6,000,000.00	
Subtotal	\$ 84,000,000.00	\$ 6,000,000.00	\$ 10,000,000.00	\$ 100,000,000.00
Subtotal by Category	\$ 84,000,000.00			
Total Line 32000				
Project Code 33000: Reconstruction of detention facilities				
Reconstruction of 26 facilities Furniture, Fixtures and Equipment	\$ 60,390,000.00	\$ 12,870,000.00	\$ 25,740,000.00	
Initial Staffing and Training			\$ 13,239,000.00	
Continuation of civilian prison expert trainers/advisors contract				
Detainee Tracking System		\$ 2,000,000.00		
National Training Academy &-Regional In-Service Training Equipment		\$ 360,000.00		
Radio Communications Equipment		\$ 1,181,000.00		
Juvenile Facility & Vocational Training Equipment		\$ 3,800,000.00		
Medical Ward & Pharmacy Equipment		\$ 1,300,000.00		
Transport Vehicles		\$ 3,120,000.00		
Subtotal	\$ 60,390,000.00	\$ 24,631,000.00	\$ 38,979,000.00	
Subtotal by Category	\$ 60,390,000.00		\$ 63,610,000.00	

ADULTS	Beds	Chapter 1 Expenses	Chapter 2 Expenses	Prison Officers	Chapter 4 Expenses	Capital Equipment Chapter 5	Total Set Up Costs
Al Saliyah - Baghdad	100	\$45,400	\$20,400	33	\$440	\$0	\$20,840
Al Maq'rah - Basrah	350	\$158,926	\$71,400	118	\$1,541	\$0	\$72,941
Al Tastera - Baghdad	350	\$158,926	\$71,400	118	\$1,541	\$0	\$72,941
Russafa - Baghdad	416	\$188,897	\$84,864	137	\$1,832	\$0	\$88,596
Al Hijah - Babil	750	\$340,580	\$153,000	248	\$3,302	\$0	\$156,302
Badush (Mosul) - Ninawa	3,750	\$1,702,800	\$765,000	1,298	\$16,511	\$0	\$781,511
Al Kadimiya - Baghdad	400	\$181,632	\$81,600	132	\$1,781	\$0	\$83,381
Baghdad Central (Abu Ghraib) - Baghdad	3,100	\$1,407,646	\$632,400	1,300	\$13,649	\$0	\$646,049
DAWOODIE ADMIN STAFF WADES	0	\$72,653		160	\$0	\$0	\$72,653
Fissharm - Baghdad	600	\$272,448	\$122,400	196	\$2,642	\$0	\$125,042
Basrah Central - Mit Berrecks - Basrah	1,200	\$544,896	\$244,800	390	\$5,254	\$0	\$250,054
NEW Al Amanah - Maysan	2,500	\$473,000	\$212,500	825	\$11,008	\$2,403,700	\$2,627,208
NEW - Ninawa	2,500	\$473,000	\$212,500	825	\$11,008	\$2,403,700	\$2,627,208
NEW Al Kut - Wasit	1,500	\$283,800	\$127,500	495	\$6,605	\$1,442,220	\$1,570,325
NEW Al Fakujah - Al Anbar	2,500	\$758,800	\$340,000	825	\$11,008	\$2,403,700	\$2,754,708
NEW Karak - Al Tamm	2,500	\$758,800	\$340,000	825	\$11,008	\$2,403,700	\$2,754,708
NEW Samarra - Salah Ad Din	1,500	\$283,800	\$127,500	495	\$6,605	\$1,442,220	\$1,570,325
NEW Karbala - Karbala	1,200	\$181,632	\$81,600	136	\$1,784	\$192,296	\$279,180
NEW Nasiriyah - Dhi Qar	700	\$317,856	\$142,800	231	\$3,082	\$673,036	\$818,918
NEW Ad Diwanyah - Al Qadisiyah	2,500	\$1,135,200	\$510,000	825	\$11,008	\$2,403,700	\$2,924,708
NEW Kan Bani Saad - Diyala	2,800	\$980,813	\$440,800	950	\$12,681	\$2,789,062	\$3,222,383
NEW Sarrawah - Al Muthanna	2,500	\$567,600	\$255,000	825	\$11,008	\$2,403,700	\$2,669,708
NEW Najaf - An Najaf	2,500	\$473,000	\$212,500	825	\$11,008	\$2,403,700	\$2,627,208
NEW 4,000 - An Nasiriyah	4,000	\$151,350	\$68,000	1,320	\$17,612	\$103,845,920	\$103,931,532
NEW 4,000 - Salah Ad Din	4,000	\$151,350	\$68,000	1,320	\$17,612	\$103,845,920	\$103,931,532
Total	44,296	\$11,758,098	\$5,248,804	12,415	\$169,811	\$231,036,874	\$238,680,068
Hakimia - Baghdad HQs			Headquarters Expenses 20% of recurring costs				
Total							
Ass. Ours (2003) US\$1,000,500							
IQD 7,560			IQD 7,874,709,300		\$238,716,532	IQD 366,854,861,600	IQD 385,035,099,732
Ea prison or det. center will require gen. equip. of at least \$387,580 for 1000 prisoners or less. For prisons with larger pop. there will be a proportionate increase.							
The initial cost is \$226 per prisoner, and \$91.51 per prison officer.					\$93	\$62	\$561,480
Provision is made for the start up costs on the establishments already in operation					Reference Figures		
Prison officers based on 33% of prisoners. Baghdad Central has a greater number due to security level.					33%		
HQ Expenses based on office component of Prison General Equipment							
Light Yellow are Data Entry Fields					\$237,670 ← Floating Fixed Costs (1,000 Inmate base)		
Assumptions in Operating Costs					\$1,000 ← Fixed Costs for 1,000 Inmates		
					\$93 ← Food Cost/Inmate/Month		
The Fixed costs per month are \$22,500 per month.					\$20 ← Guard Cost/Inmate/Month		

CHAPTER HEADINGS	Chapter Class	Quantity	Unit Cost	Total	Cumulative Total	Staff Counts
1000		Data Entry Fields				
CHAPTER 1:						
Salary Level 1	2	1	\$400	\$400	\$400	38
Salary Level 2	2	49	\$180	\$8,730	\$9,130	1625
Salary Level 3	2	198	\$120	\$23,760	\$32,890	7449
Salary Level 4	2	83	\$60	\$4,950	\$37,840	3104
CHAPTER 2:						
Radio Equipment	2	40	\$300.00	\$12,000	\$12,000	Avg Wage
Telephone Equipment	2	1	\$5,000.00	\$5,000	\$17,000	\$115
CHAPTER 3:						
Pillows and sheets/cases	3	2000	\$7.00	\$14,000	\$14,000	53%
Towels	3	2000	\$2.00	\$4,000	\$18,000	Total Employment
Prisoners Uniforms	3	2000	\$6.00	\$12,000	\$30,000	330
T-Shirt	3	2000	\$2.00	\$4,000	\$34,000	
Lnderwear	3	2000	\$1.00	\$2,000	\$36,000	0.30303030%
Jumpsuits	3	2000	\$6.00	\$12,000	\$48,000	14.63696970%
Jumpsuits	3	2000	\$3.00	\$6,000	\$54,000	60.00000000%
Bra	3	2000	\$0	\$0	\$54,000	25.00000000%
Female Briefs	3	2000	\$0	\$0	\$54,000	
Scap	3	1000	\$0.77	\$770	\$54,770	
Shampoo	3	1000	\$0.30	\$300	\$55,070	
Tooth Brush	3	1000	\$0.50	\$500	\$55,570	
Tooth Paste	3	1000	\$0.27	\$270	\$55,840	
Towels	3	1000	\$0.42	\$420	\$56,260	
Disposable Razor	3	1000	\$0.05	\$50	\$56,310	
Feminine Hygiene Care (Fads, etc.)	3	1000	\$0.33	\$330	\$56,640	
Cumb/Brush/Cup Kit	3	1000	\$1.25	\$1,250	\$57,890	
Prayer Rug	3	997	\$2.50	\$2,493	\$60,383	
Footwear	3	998	\$1.00	\$998	\$61,381	
Water Holder (defecation cleaning)	3	999	\$0.42	\$420	\$61,800	
Foot Stool/Storage Bin	3	1000	\$2.25	\$2,250	\$64,050	
Trash Basket	3	1000	\$0.60	\$600	\$64,650	
Wash Basin	3	1000	\$0.93	\$930	\$65,580	
Shoes	3	100	\$12.00	\$1,200	\$66,780	
Shirts	3	200	\$4.50	\$900	\$67,680	
Guards Trousers	3	200	\$5.00	\$1,000	\$68,680	
Guards Holsters	3	100	\$5.00	\$500	\$69,180	
Hand Torches (Flashlights)	3	100	\$5.50	\$550	\$69,730	
Beret, Black	3	100	\$2.00	\$200	\$69,930	
Belt, Equipment	3	100	\$3.00	\$300	\$70,230	
Belt, Pante???	3	100	\$1.00	\$100	\$70,330	
Key Holder for Belt???	3	100	\$1.00	\$100	\$70,430	
BULBS (FLASHLIGHT)	3	100	\$0.50	\$50	\$70,480	
BATTERIES, D CELL	3	400	\$0.25	\$100	\$70,580	
NIGHT STICKS	3	100	\$5.00	\$500	\$71,080	
HANDCUFFS W/KEYS	3	1000	\$20.00	\$20,000	\$91,080	
LEG IRONS	3	1000	\$20.00	\$20,000	\$111,080	
1/2 INCH LINKED CHAIN, 48" SECTION	3	1000	\$5.00	\$5,000	\$116,080	
Prisons books and journals	3	100	\$20.00	\$2,000	\$118,080	
ENVELOPES	3	10000	\$0.00	\$25	\$118,105	
INK PENS, BLACK	3	500	\$0.20	\$100	\$118,205	
PENCIL #2 WOOD	3	500	\$0.10	\$50	\$118,255	
STAPLER	3	1000	\$0.00	\$1	\$118,256	
STAPLES	3	12	\$1.00	\$12	\$118,268	
SCOTCH TYPAPAPB	3	12	\$0.25	\$3	\$118,271	
DISPENSER	3	24	\$0.50	\$12	\$118,283	
DISPENSER	3	12	\$1.00	\$12	\$118,295	
FILE FOLDER MANILA	3	10000	\$0.01	\$50	\$118,345	
HANGING FILE TABS	3	10000	\$0.00	\$10	\$118,355	
THREE RING BINDERS	3	100	\$0.75	\$75	\$118,430	
TABS FOR BINDERS	3	1000	\$0.01	\$5	\$118,435	
Power Strip	3	12	\$4.00	\$48	\$118,483	
3 1/2 INCH FLOPPY COMPUTER DISCS	3	10	\$3.00	\$30	\$118,513	
CD R COMPACT DISCS	3	10	\$5.00	\$50	\$118,563	
REPLACEMENT PRINTER CARTIDGE	3	6	\$25.00	\$150	\$118,713	
CABLES	3	4	\$4.00	\$16	\$118,729	
PC Cleaning Kts	3	4	\$2.00	\$8	\$118,737	
PAPER (COPY)	3	12	\$2.00	\$24	\$118,761	
REPLACEMENT TONER	3	4	\$25.00	\$100	\$118,861	
LAMINATING MACHINE, HEATED	3	2	\$80.00	\$160	\$119,021	
LAMINATING SHEET, HEAT SEALED BUSINESS CARD SIZE)	3	1000	\$7.00		\$126,021	
Tea and coffee makers	3	4	\$25.00		\$126,121	
Control & restraint equipment	3	200	\$300.00	\$60,000	\$186,121	
Overall	3	20	\$14.00		\$186,401	
Spoons and Plates	3	1000	\$6.00	\$6,000	\$192,401	
Medical costs	3	1	\$30,000.00	\$30,000	\$222,401	
Recreation equipment for prisoners	3	1	\$1,000.00	\$1,000	\$223,401	
Kitchen equipment	3	1	\$10,000.00	\$10,000	\$233,401	
BROOMS	3	24	\$1.25	\$30	\$233,431	
SCUEEGE, FLOOR	3	24	\$1.25	\$30	\$233,461	
Iraqi Cleaning Towels	3	500	\$0.77	\$385	\$233,846	
DUST FANS	3	24	\$0.50	\$12	\$233,858	
WASTE PAPER BASKETS (SAME AS INMATES)	3	24	\$0.60	\$14	\$233,872	
TRASH CAN 30 GAL	3	50	\$4.00	\$200	\$234,072	

Trash Bags	3	200	\$2.00	\$400	\$234,472	
MOP HANDLES	3	24	\$1.00	\$24	\$234,496	
MOP HEADS	3	48	\$2.00	\$96	\$234,592	
MOP BUCKET W/ WRINGER	3	24	\$6.00	\$144	\$234,736	
FLOOR CLEANING SOLUTION - Detol	3	24	\$1.00	\$24	\$234,760	
WINDOW CLEANER	3	24	\$1.00	\$24	\$234,784	
PAIN, INDUSTRIAL GRAY OR PER FACILITY						
COLORS	3	10	\$4.00	\$40	\$234,824	
PAIN ROLLER HANDLES	3	6	\$1.00	\$6	\$234,830	
PAIN ROLLERS	3	12	\$1.00	\$12	\$234,842	
PAIN BRUSHES ASSORTED SIZE	3	2	\$5.00	\$10	\$234,852	
PAIN BUCKETS	3	6	\$2.00	\$12	\$234,864	
PAIN EXTENTION POLE	3	2	\$5.00	\$10	\$234,874	
60w Light Bulbs, Pin Type	3	100	\$0.23	\$23	\$234,897	
60w Light Bulbs, Screw Type	3	100	\$0.27	\$27	\$234,924	
Fluorescent, Standard	3	50	\$1.00	\$50	\$234,974	
PADLOCKS, HIGH SECURITY	3	24	\$3.67	\$88	\$235,063	
CHAPTER 4						
Tools for maintenance	4	1	\$2,000.00	\$2,000	\$2,000	
Maintenance materials	4	1	\$1,000.00	\$1,000	\$3,000	
SHOVEL, SPADE TYPE	4	6	\$10.00	\$60	\$3,060	
WHEELBARROW	4	6	\$25.00	\$150	\$3,210	
WOOD HAMMER	4	6	\$5.00	\$30	\$3,240	
HAMMER, CLAW	4	6	\$5.00	\$30	\$3,270	
NAILS, 3 INCH GALVANIZED	4	1000	\$0.04	\$40	\$3,310	
NAILS, 1 INCH GALVANIZED	4	1000	\$0.03	\$30	\$3,340	
HAMMER, BALL PEEN	4	6	\$5.00	\$30	\$3,370	
PLIERS, SIDE CUT ELECTRICAL 4"	4	6	\$2.00	\$12	\$3,382	
PLIERS, VICE GRIP TYPE	4	6	\$2.00	\$12	\$3,394	
SCREWDRIVERS, STANDARD AND PHILLIPS ASSORTED SIZES	4	6	\$5.00	\$30	\$3,424	
PORTABLE HAND SNAKE FOR PLUMBING	4	6	\$15.00	\$90	\$3,514	
ELECTRICAL TAPE	4	6	\$1.00	\$6	\$3,520	
DUCT TAPE	4	6	\$1.00	\$6	\$3,526	
HOSES 50'	4	10	\$12.00	\$120	\$3,646	
LADDER, ALUMINUM 10 FOOT	4	4	\$22.00	\$88	\$3,734	
GAS POWERED PLUMBING AUGER	4	1	\$55.00	\$55	\$3,789	
FIRE EXTINGUISHER	4	24	\$22.00	\$528	\$4,317	
BOLT CUTTERS w/1 set extra jaws	4	1	\$80.00	\$80	\$4,397	
GREASE/ tube	4	6	\$1.00	\$6	\$4,403	
CHAPTER 5						
Beds and mattresses (2 covers)	5	1000	\$84.00	\$84,000	\$84,000	1
KEY CABINET	5	6	\$20.00	\$120	\$84,120	1
RIFLES, AK-47	5	100		\$0	\$84,120	1
AMMUNITION/RIFLE	5	100		\$0	\$84,120	1
MAGAZINES/RIFLE	5	2		\$0	\$84,120	1
Office Furniture Metal cupboards / Cabinets	5	10	\$120.00	\$1,200	\$85,320	1
Desks	5	20	\$50.00	\$1,000	\$86,320	1
Office Chairs for desks	5	20	\$32.00	\$640	\$86,960	1
Office chairs general	5	60	\$50.00	\$3,000	\$89,960	1
Filing Cabinets	5	10	\$180.00	\$1,800	\$91,760	1
FILE FOLDER, CABINET, 4 DRAWER	5	10	\$10.00	\$100	\$91,860	1
Safe	5	2	\$500.00	\$1,000	\$92,860	1
Gunsafe	5	4	\$400.00	\$1,600	\$94,460	1
Prisoners lockers	5	600	\$20.00	\$12,000	\$106,460	1
Furniture for visiting room	5	1	\$5,000.00	\$5,000	\$111,460	1
MINI BUSES	5	2	\$20,000.00	\$40,000	\$151,460	4
2 pickups	5	2	\$15,000.00	\$30,000	\$181,460	4
Airconditioners	5	10	\$300.00	\$6,000	\$187,460	6
Water dispensers	5	10	\$180.00	\$1,800	\$189,260	6
Ceiling Fans	5	10	\$30.00	\$300	\$189,560	6
Computer	5	2	\$930.00	\$1,860	\$191,420	6
Computer printer	5	2	\$250.00	\$1,100	\$192,520	6
COPIER	5	2	\$1,250.00	\$2,500	\$194,020	6
Digital Camera	5	2	\$160.00	\$320	\$194,340	6
Emergency Generator	5	2	\$50,000.00	\$100,000	\$294,340	6
REFRIGERATOR, walk-in 8x6	5	6	\$10,000.00	\$60,000	\$354,340	6
DEEP FREEZER, walk-in 12x8	5	2	\$12,000.00	\$24,000	\$378,340	6
POTS, PANS, COOKING UTENSILS	5	25	\$30.00	\$750	\$379,090	6
TEA AND COFFE MAKERS	5	4	\$125.00	\$500	\$380,590	6
PHYSICAL PLANT and INFRASTRUCTURE	5	1000	\$568,290.00	\$568,290	\$948,480	6
STOVE, GAS	5	6	\$2,500.00	\$15,000	\$963,480	6
Total of Chapter 2, 3 and 4:					\$256,466	
Total Chapter 5:					\$861,480	
					\$1,217,946	

FACILITY LOCATION	PRISON BEDS	COST ESTIMATE
At Ta' Mim	600	\$ 3,563,010.00
Diyala	850	\$ 5,133,150.00
Salah ad Din	650	\$ 3,985,740.00
Ninawa	1,700	\$ 10,264,300.00
Al Anbar	850	\$ 5,195,540.00
Babil	1,000	\$ 5,857,830.00
Karbala	500	\$ 3,019,500.00
Al Qadisiyah	650	\$ 3,744,180.00
Maysan	550	\$ 3,381,840.00
Wasit	650	\$ 3,864,960.00
Dhi Qar	1,000	\$ 6,220,170.00
An Najat	650	\$ 3,925,350.00
Al Muthanna	350	\$ 2,234,430.00
TOTAL	10,000	\$ 60,390,000.00

CAPITAL (INVESTMENT OR RECONSTRUCTION) PROJECTS

Project Information

Location (City/Governate/Region): AL QASIM/AL QADISIYAH
Project description: CONSTRUCTION OF A NEW JUVENILE FACILITY
Project type (Ongoing/New/Reconstruction): NEW
Industry Sector: CONSTRUCTION AND SERVICES
Implementing Ministry & Representative: JUSTICE
Beneficiary Ministry & Representative: JUSTICE/PRISONS/WILLIAM IRVINE
Who will undertake the investment? IRAQI CORRECTIONAL SERVICES

CAPITAL (INVESTMENT OR RECONSTRUCTION) PROJECTS

Project Information

Project Name: AN NAJAF CENTRAL JUVENILE
Location (City/Governate/Region): AL KUFAH/AN NAJAF
Date of Submission: 6 SEP 03
Project description: CONSTRUCTION OF A NEW JUVENILE FACILITY
Project type (Ongoing/New/Reconstruction): NEW
Industry Sector: CONSTRUCTION AND SERVICES
Implementing Ministry & Representative: JUSTICE
Beneficiary Ministry & Representative: JUSTICE/PRISONS/WILLIAM IRVINE
Who will undertake the investment? IRAQI CORRECTIONAL SERVICES

CAPITAL (INVESTMENT OR RECONSTRUCTION) PROJECTS

Project Information

Project Name: AT' TAMIM CENTRAL JUVENILE
Location (City/Governate/Region): DAQUQ/AT' TAMIM
Date of Submission: 6 SEP 03
Project description: CONSTRUCTION OF A NEW JUVENILE FACILITY
Project type (Ongoing/New/Reconstruction): NEW
Industry Sector: CONSTRUCTION AND SERVICES
Implementing Ministry & Representative: JUSTICE
Beneficiary Ministry & Representative: JUSTICE/PRISONS/WILLIAM IRVINE
Who will undertake the investment? IRAQI CORRECTIONAL SERVICES

CAPITAL (INVESTMENT OR RECONSTRUCTION) PROJECTS

Project Information

Project Name: BAGHDAD CENTRAL JUVENILE
Location (City/Governate/Region): BAGHDAD
Date of Submission: 6 SEP 03
Project description: CONSTRUCTION OF A NEW JUVENILE FACILITY
Project type (Ongoing/New/Reconstruction): NEW
Industry Sector: CONSTRUCTION AND SERVICES
Implementing Ministry & Representative: JUSTICE
Beneficiary Ministry & Representative: JUSTICE/PRISONS/WILLIAM IRVINE
Who will undertake the investment? IRAQI CORRECTIONAL SERVICES

CAPITAL (INVESTMENT OR RECONSTRUCTION) PROJECTS

Project Information

Project Name: **BASRAH CENTRAL JUVENILE 1**
Location (City/Governorate/Region): **AL BASRAH**
Date of Submission: **6 SEP 03**
Project description: **CONSTRUCTION OF A NEW JUVENILE FACILITY**
Project type (Ongoing/New/Reconstruction): **NEW**
Industry Sector: **CONSTRUCTION AND SERVICES**
Implementing Ministry & Representative: **JUSTICE**
Beneficiary Ministry & Representative: **JUSTICE/PRISONS/WILLIAM IRVINE**
Who will undertake the investment? **IRAQI CORRECTIONAL SERVICES**

CAPITAL (INVESTMENT OR RECONSTRUCTION) PROJECTS

Project Information

Project Name: **BASRAH CENTRAL JUVENILE 2**
Location (City/Governorate/Region): **AL BASRAH**
Date of Submission: **6 SEP 03**
Project description: **CONSTRUCTION OF A NEW JUVENILE FACILITY**
Project type (Ongoing/New/Reconstruction): **NEW**
Industry Sector: **CONSTRUCTION AND SERVICES**
Implementing Ministry & Representative: **JUSTICE**
Beneficiary Ministry & Representative: **JUSTICE/PRISONS/WILLIAM IRVINE**
Who will undertake the investment? **IRAQI CORRECTIONAL SERVICES**

CAPITAL (INVESTMENT OR RECONSTRUCTION) PROJECTS

Project Information

Project Name: **DHI QAR CENTRAL JUVENILE**
Location (City/Governorate/Region): **AL GHARRAF/DHI QAR**
Date of Submission: **6 SEP 03**
Project description: **CONSTRUCTION OF A NEW JUVENILE FACILITY**
Project type (Ongoing/New/Reconstruction): **NEW**
Industry Sector: **CONSTRUCTION AND SERVICES**
Implementing Ministry & Representative: **JUSTICE**
Beneficiary Ministry & Representative: **JUSTICE/PRISONS/WILLIAM IRVINE**
Who will undertake the investment? **IRAQI CORRECTIONAL SERVICES**

CAPITAL (INVESTMENT OR RECONSTRUCTION) PROJECTS

Project Information

Project Name: **KARBALA CENTRAL JUVENILE**
Location (City/Governorate/Region): **AR RAZAZAH/KARBALA**
Date of Submission: **6 SEP 03**
Project description: **CONSTRUCTION OF A NEW JUVENILE FACILITY**
Project type (Ongoing/New/Reconstruction): **NEW**
Industry Sector: **CONSTRUCTION AND SERVICES**
Implementing Ministry & Representative: **JUSTICE**
Beneficiary Ministry & Representative: **JUSTICE/PRISONS/WILLIAM IRVINE**
Who will undertake the investment? **IRAQI CORRECTIONAL SERVICES**

CAPITAL (INVESTMENT OR RECONSTRUCTION) PROJECTS

Project Information

Project Name: **MAYSAN CENTRAL JUVENILE**
Location (City/Governate/Region): **QULAT SALIH/MAYSAN**
Date of Submission: **6 SEP 03**
Project description: **CONSTRUCTION OF A NEW JUVENILE FACILITY**
Project type (Ongoing/New/Reconstruction): **NEW**
Industry Sector: **CONSTRUCTION AND SERVICES**
Implementing Ministry & Representative: **JUSTICE**
Beneficiary Ministry & Representative: **JUSTICE/PRISONS/WILLIAM IRVINE**
Who will undertake the investment?: **IRAQI CORRECTIONAL SERVICES**

CAPITAL (INVESTMENT OR RECONSTRUCTION) PROJECTS

Project Information

Project Name: **SALAH AD DIN CENTRAL JUVENILE**
Location (City/Governate/Region): **AD DAWR/SALAH AD DIN**
Date of Submission: **6 SEP 03**
Project description: **CONSTRUCTION OF A NEW JUVENILE FACILITY**
Project type (Ongoing/New/Reconstruction): **NEW**
Industry Sector: **CONSTRUCTION AND SERVICES**
Implementing Ministry & Representative: **JUSTICE**
Beneficiary Ministry & Representative: **JUSTICE/PRISONS/WILLIAM IRVINE**
Who will undertake the investment?: **IRAQI CORRECTIONAL SERVICES**

CAPITAL (INVESTMENT OR RECONSTRUCTION) PROJECTS

Project Information

Project Name: AL FALLUJAH
 Location (City/Governate/Region): AL FALLUJAH/AL ANBAR
 Date of Submission: 6 SEP 03
 Project description: RECONSTRUCTION OF PRISON
 Project type (Ongoing/New/Reconstruction): RECONSTRUCTION
 Industry Sector: CONSTRUCTION AND SERVICES
 Implementing Ministry & Representative: JUSTICE
 Beneficiary Ministry & Representative: JUSTICE/PRISONS/WILLIAM IRVINE
 Who will undertake the investment? IRAQI CORRECTIOUAL SERVICES

Project Description: The project involves the reconstruction of former prisons that were completely looted after the war. The project will house roughly 2,500 inmates in west-central Iraq and provide for increased security and support of the criminal justice system.

Project Costs ('000 Dinars)	Total Project	Budget Year (2004)
<i>Preparation</i>		
Consultation Services		
Investigation		
Property Compensation		
Other Preparation Costs		
<i>Civil and Engineering Works</i>		
Housing		
Non-Residential Construction		
Other Utilities		
Machinery and Equipment		
Transportation		
Installation		
Other Civil and Engineering Costs		
<i>Operating Capital</i>		
Production Inputs		
Wages and Salaries		
Other Operating Costs		
<i>Other Costs</i>		
Total	3,605,550,000	3,605,550,000

Project Timing

Project commencement date: IMMEDIATE UPON FUNDING

Project start date:

Project completion date: _____

Project Schedule

	Pre-2004	2004	2005	2006	2007	2008
Workdone (%)						
Payment (%)						

	2004	2005	2006
Service Requirements			
Assets Maintenance			
Capital Expenditures			
Transferred Expenditures			
Foreign Obligations			
Salaries & Retirements/ rewards			

Memorandum Items:

- Employment (construction)
- Employment (post completion)

Name and signature of the Director General for submitting department

Name and signature of the person who filled in the Questionnaire

General Instructions

1. The Questionnaire is to be filled in by the Governate or the general trust or commission or department, then send to the Ministry headquarters concerned for approval. All questionnaires for all projects with consolidated tables are to be sent by the Ministry, listed in priority order to the Ministry of Finance as part of their 2004 Budget submission.
2. Transfer all the foreign currency amounts to thousands Iraq Dinar using the exchange rate of 1500 IQD = 1 USD.
3. Provide whatever additional information you have to support the project.

Industry Sectors

1. Agricultural
 - a. Dams and Storage Projects
 - b. Irrigation Projects
 - c. Projects for Agricultural Products
 - d. Projects for Agricultural Services
2. Industrial
3. Transportation and Communication
 - e. Land Road Net
 - f. Land Transportation
 - g. Railways
 - h. Water Transportation
 - i. Airway Transportation
 - j. Communication
 - k. T.V., Radio Broadcasting
 - l. Grain Storage Projects
4. Construction and Services
5. Education, Higher Education, and Scientific Research
6. Other Investment Expenditure

CAPITAL (INVESTMENT OR RECONSTRUCTION) PROJECTS

Project Information

Project Name: **SAMAWAH**
 Location (City/Governate/Region): **AS SAMAWAH/AL MUTHANNA**
 Date of Submission: **6 SEP 03**
 Project description: **RECONSTRUCTION OF PRISON**
 Project type (Ongoing/New/Reconstruction): **RECONSTRUCTION**
 Industry Sector: **CONSTRUCTION AND SERVICES**
 Implementing Ministry & Representative: **JUSTICE**
 Beneficiary Ministry & Representative: **JUSTICE/PRISONS/WILLIAM IRVINE**
 Who will undertake the investment? **IRAQI CORRECTIONAL SERVICES**

Project Description: The project involves the reconstruction of former prisons that were completely looted after the war. **The** project will house roughly 2,500 inmates in southern Iraq and provide for increased security and support of the criminal justice system.

Project Justification: There are no facilities currently in existence in this part of the country. **All** prison facilities were heavily looted or destroyed during and after the war. **The** prison system was due to undergo an extensive overhaul during the Saddam Hussein regime based on the fact that all of the prisons were severely damaged and lacking proper maintenance. Iraq requires at least enough prison space for 100 inmates per 100,000 residents or greater than 26,000 beds. Iraq requires the beds for **the** security of the people and the nation.

Project Costs ('000 Dinars)	Total Project	Budget Year (2004)
<i>Preparation</i>		
Designing and Studies		
Consultation Services		
Investigation		
Property Compensation		
Other Preparation Costs		
<i>Civil and Engineering Works</i>		
Housing		
Non-Residential Construction		
Other Utilities		
Machinery and Equipment		
Transportation		
Installation		
Other Civil and Engineering Costs		
<i>Operating Capital</i>		
Production Inputs		
Wages and Salaries		
Other Operating Costs		
<i>Other Costs</i>		
Total	3,605,550,000	3,605,550,000

Project Timing

Project commencement date: **IMMEDIATE UPON FUNDING**

Project start date:

Project completion date: _____

Project Schedule

	Pre-2004	2004	2005	2006	2007	2008
Work done (%)						
Payment (%)						

	2004	2005	2006
Staff Expenditures			
Service Requirements			
Assets Maintenance			
Capital Expenditures			
Transferred Expenditures			
Foreign Obligations			
Salaries & Retirements' rewards			

Memorandum Items

- Employment (construction)
- Employment (post completion)

Name and signature of the Director General for submitting department

Name and signature of the person who filled in the Questionnaire

General Instructions

1. The Questionnaire is to be filled in by the Governate or the general trust or commission or department, then send to the Ministry headquarters concerned for approval. All questionnaires for all projects with consolidated tables are to be sent by the Ministry, listed in priority order, to the Ministry of Finance as part of their 2004 Budget submission.
2. Transfer all the foreign currency amounts to thousands Iraq Dinar using the exchange rate of 1500IQD = 11 SD.
3. Provide whatever additional information you have to support the project.

Industry Sectors

1. Agricultural
 - a. Dams and Storage Projects
 - b. Irrigation Projects
 - c. Projects for Agricultural Products
 - d. Projects for Agricultural Services
2. Industrial
3. Transportation and Communication
 - e. Land Road Net
 - f. Land Transportation
 - g. Railways
 - h. Water Transportation
 - i. Airway Transportation
 - j. Communication
 - k. T.V., Radio Broadcasting
 - l. Grain Storage Projects
4. Construction and Services
5. Education, Higher Education, and Scientific Research
6. Other Investment Expenditure

CAPITAL (INVESTMENT OR RECONSTRUCTION) PROJECTS

Project Information

Project Name: NEW AN NASIRIYAH 4,000 BED FACILITY
 Location (City/Governorate/Region): AN NASIRIYAH/AL QADISIYAH
 Date of Submission: 6 SEP 03
 Project description: CONSTRUCTION OF NEW PRISON
 Project type (Ongoing/New/Reconstruction): NEW
 Industry Sector: CONSTRUCTION AND SERVICES
 Implementing Ministry & Representative: JJSTJCE
 Beneficiary Ministry & Representative: JUSTICE/PRISONS/WILLIAM IRVINE
 Who will undertake the investment? IRAQI CORRECTIONAL SERVICES

Project Description: The project involves the construction of a new prison to support the country following the looting and destruction of other prisons during and after the war. The project will house 4,000 inmates in south-central Iraq and provide for increased security and support of the criminal justice system.

Project Costs (*000 Dinars)	Total Project	Budget Year (2004)
<i>Preparation</i>		
Designing and Studies		
Consultation Services		
Investigation		
Property Compensation		
Other Preparation Costs		
<i>Civil and Engineering Works</i>		
Housing		
Non-Residential Construction		
Other Utilities		
Machinery and Equipment		
Transportation		
Installation		
Other Civil and Engineering Costs		
<i>Operating Capital</i>		
Production Inputs		
Wages and Salaries		
Other Operating Costs		
Total	300,000,000,000	155,768,880,000

Project Timing

Project commencement date: IMMEDIATE UPON FUNDING

Project start date:

Project completion date: _____

Project Schedule

	Pre-2004	2004	2005	2006	2007	2008
Workdone (%)						
Payment (%)						

Impact on Operational Budget

Identify any operating or recurring costs associated with the capital investment

	2004	2005	2006
Staff Expenditures			
Service Requirements			
Assets Maintenance			
Capital Expenditures			
Transferred Expenditures			
Foreign Obligations			
Salaries & Retirements' rewards			

Memorandum Items:

- Employment (construction)
- Employment (post completion)

Name and signature of the Director General for submitting department

Name and signature of the person who filled in the Questionnaire

General Instructions

1. The Questionnaire is to be filled in by the Governate or the general trust or commission or department, then send to the Ministry headquarters concerned for approval. All questionnaires for all projects with consolidated tables are to be sent by the Ministry, listed in priority order, to the Ministry of Finance as part of their 2004 Budget submission.
2. Transfer all the foreign currency amounts to thousands Iraq Dinar using the exchange rate of 1500 IQD = 1 USD.
3. Provide whatever additional information you have to support the project.

Industry Sectors

1. Agricultural
 - a. Dams and Storage Projects
 - b. Irrigation Projects
 - c. Projects for Agricultural Products
 - d. Projects for Agricultural Services
2. Industrial
3. Transportation and Communication
 - e. Land Road Net
 - f. Land Transportation
 - g. Railways
 - h. Water Transportation
 - i. Airway Transportation
 - j. Communication
 - k. T.V., Radio Broadcasting
 - l. Grain Storage Projects
4. Construction and Services
5. Education, Higher Education, and Scientific Research
6. Other Investment Expenditure

CAPITAL (INVESTMENT OR RECONSTRUCTION) PROJECTS

Project Information

Project Name: **AD DIWANIYAH**
 Location (City/Governate/Region): **AD DIWANIYAH/AL QADISIYAH**
 Date of Submission: 6 SEP 03
 Project description: **RECONSTRUCTION OF PRISON**
 Project type (Ongoing/New/Reconstruction): **RECONSTRUCTION**
 Industry Sector: **CONSTRUCTION AND SERVICES**
 Implementing Ministry & Representative: **JUSTICE**
 Beneficiary Ministry & Representative: **JUSTICE/PRISONS/WILLIAM IRVINE**
 Who will undertake the investment? **IRAQI CORRECTIONAL SERVICES**

Project Description: The project involves the reconstruction of former prisons that were completely looted after the war. The project will house roughly 2,500 inmates in southern Iraq and provide for increased security and support of the criminal justice system.

Project Costs ('000 Dinars)	Total Project	Budget Year (2004)
<i>Preparation</i>		
Designing and Studies		
Consultation Services		
Investigation		
Property Compensation		
Other Preparation Costs		
<i>Civil and Engineering Works</i>		
Housing		
Non-Residential Construction		
Other Utilities		
Machinery and Equipment		
Transportation		
Installation		
Other Civil and Engineering Costs		
<i>Operating Capital</i>		
Production Inputs		
Wages and Salaries		
Other Operating Costs		
<i>Other Costs</i>		
Total	3,605,550,000	3,605,550,000

Project Timing

Project commencement date: **IMMEDIATE UPON FUNDING**

Project start date:

Project completion date: _____

Project Schedule

	Pre-2004	2004	2005	2006	2007	2008
Workdone (%)						
Payment (%)						

	2004	2005	2006
Service Reuirements			
Assets Maintenance			
Capital Expenditures			
Transferred Expenditures			
Foreign Obligations			
Salaries & Retirements' rewards			

Memorandum Items:

- Employment (construction)
- Employment (post completion)

Name and signature of the Director General for submitting department

Name and signature of the person who filled in the Questionnaire

General Instructions

1. The Questionnaire is to be filled in by the Governate or the general trust or commission or department, then send to the Ministry headquarters concerned for approval. All questionnaires for all projects with consolidated tables are to be sent by the Mimstry, listed in priority order, to the Ministry of Finance as part of their 2004 Budget submission.
2. Transfer all the foreign currency amounts to thousands Iraq Dinar using the exchange rate of 1500IQD = 1 USD.
3. Provide whatever additional information you have to support the project.

Industry Sectors

1. Agricultural
 - a. Dams and Storage Projects
 - b. Irrigation Projects
 - c. Projects for Agricultural Products
 - d. Projects for Agricultural Services
2. Industrial
3. Transportation and Communication
 - e. Land Road Net
 - f. Land Transportation
 - g. Railways
 - h. Water Transportation
 - i. Airway Transportation
 - j. Communication
 - k. T.V., Radio Broadcasting
 - l. Grain Storage Projects
4. Construction and Services
5. Education, Higher Education, and Scientific Research
6. Other Investment Expenditure

CAPITAL (INVESTMENT OR RECONSTRUCTION) PROJECTS

Project Information

Project Name: AN NAJAF
 Location (City/Governate/Region): NAJAF/AN NAJAF
 Date of Submission: 6 SEP 03
 Project description: RECONSTRUCTION OF PRISON
 Project type (Ongoing/New/Reconstruction): RECONSTRUCTION
 Industry Sector: CONSTRUCTION AND SERVICES
 Implementing Ministry & Representative: JUSTICE
 Beneficiary Ministry & Representative: JUSTICE/PRISONS/WILLIAM IRVINE
 Who will undertake the investment? IRAQI CORRECTIONAL SERVICES

Project Description: **The** project involves the reconstruction of former prisons that were completely looted after the war. The project will house roughly 2,500 inmates in south-central Iraq and provide for increased security and support of the criminal justice system.

Project Justification: There are no facilities currently in existence in this part of the country. All prison facilities were heavily looted or destroyed during and after the war. **The** prison system was due to undergo an extensive overhaul during the Saddam Hussein regime based on the fact that all of the prisons were severely damaged and lacking proper maintenance. Iraq requires at least enough prison space for 100 inmates per 100,000 residents or greater than 26,000 beds. Iraq requires the beds for the security of the people and the nation.

Project Costs (‘000 Dinars)	Total Project	Budget Year (2004)
<i>Preparation</i>		
Designing and Studies		
Consultation Services		
Investigation		
Property Compensation		
Other Preparation Costs		
<i>Civil and Engineering Works</i>		
Housing		
Non-Residential Construction		
Other Utilities		
Machinery and Equipment		
Transportation		
Installation		
Other Civil and Engineering Costs		
<i>Operating Capital</i>		
Production Inputs		
Wages and Salaries		
Other Operating Costs		
<i>Other Costs</i>		
Total	3,605,550,000	3,605,550,000

Project Timing

Project commencement date: IMMEDIATE UPON FUNDING
 Project start date:
 Project completion date: _____

Project Schedule

	Pre-2004	2004	2005	2006	2007	2008
Work done (%)						
Payment (%)						

	2004	2005	2006
Staff Expenditures			
Service Requirements			
Assets Maintenance			
Capital Expenditures			
Transferred Expenditures			
Foreign Obligations			
Salaries & Retirements' rewards			

Memorandum Items:

- Employment (construction)
- Employment (post completion)

Name and signature of the Director General for submitting department

Name and signature of the person who filled in the Questionnaire

General Instructions

1. The Questionnaire is to be filled in by the Governate or the general trust or commission or department, then send to the Ministry headquarters concerned for approval. All questionnaires for all projects with consolidated tables are to be sent by the Ministry, listed in priority order, to the Ministry of Finance as part of their 2004 Budget submission.
2. Transfer all the foreign currency amounts to thousands Iraq Dinar using the exchange rate of 1500IQD = 1 USD.
3. Provide whatever additional information you have to support the project.

Industry Sectors

1. Agricultural
 - a. Dams and Storage Projects
 - b. Irrigation Projects
 - c. Projects for Agricultural Products
 - d. Projects for Agricultural Services
2. Industrial
3. Transportation and Communication
 - e. Land Road Net
 - f. Land Transportation
 - g. Railways
 - h. Water Transportation
 - i. Airway Transportation
 - j. Communication
 - k. T.V. Radio Broadcasting
 - l. Grain Storage Projects
4. Construction and Services
5. Education, Higher Education, and Scientific Research
6. Other Investment Expenditure

CAPITAL (INVESTMENT OR RECONSTRUCTION) PROJECTS

Project Information

Project Name: KARKUK
 Location (City/Governate/Region): KARKUKIAT' TAMIM
 Date of Submission: 6 SEP 03
 Project description: RECONSTRUCTION OF PRISON
 Project type (Ongoing/New/Reconstruction): RECONSTRUCTION
 Industry Sector: **CONSTRUCTION AND SERVICES**
 Implementing Ministry & Representative: JUSTICE
 Beneficiary Ministry & Representative: JUSTICE/PRISONS/WILLIAM IRVINE
 Who will undertake the investment? IRAQI CORRECTIONAL SERVICES

Project Description: The project involves the reconstruction of former prisons that were completely looted after the war. The project will house roughly 2,500 inmates in north-central Iraq and provide for increased security and support of the criminal justice system.

Project Costs (*000 Dinars)	Total Project	Budget Year (2004)
<i>Preparation</i>		
Designing and Studies		
Consultation Services		
Investigation		
Property Compensation		
Other Preparation Costs		
<i>Civil and Engineering Works</i>		
Housing		
Non-Residential Construction		
Other Utilities		
Machinery and Equipment		
Transportation		
Installation		
Other Civil and Engineering Costs		
<i>Operating Capital</i>		
Production Inputs		
Wages and Salaries		
Other Operating Costs		
<i>Other Costs</i>		
Total	3,605,550,000	3,605,550,000

Project Timing

Project commencement date: IMMEDIATE UPON FUNDING

Project start date:

Project completion date: _____

Project Schedule

	Pre-2004	2004	2005	2006	2007	2008
Workdone (%)						
Payment (%)						

Impact on Operational Budget

Identify any operating or recurring costs associated with the capital investment

	2004	2005	2006
Staff Expenditures			
Service Requirements			
Assets Maintenance			
Capital Expenditures			
Transferred Expenditures			
Foreign Obligations			
Salaries & Retirements/ rewards			

Memorandum Items:

- Employment (construction)
- Employment (post completion)

Name and signature of the Director General for submitting department

Name and signature of the person who filled in the Questionnaire

General Instructions

1. The Questionnaire is to be filled in by the Governate or the general trust or commission or department, then send to the Ministry headquarters concerned for approval. All questionnaires for all projects with consolidated tables are to be sent by the Ministry, listed in priority order, to the Ministry of Finance as part of their 2004 Budget submission.
2. Transfer all the foreign currency amounts to thousands Iraq Dinar using the exchange rate of 1500IQD = 1 USD.
3. Provide whatever additional information you have to support the project.

Industry Sectors

1. Agricultural
 - a. Dams and Storage Projects
 - b. Irrigation Projects
 - c. Projects for Agricultural Products
 - d. Projects for Agricultural Services
2. Industrial
3. Transportation and Communication
 - e. Land Road Net
 - f. Land Transportation
 - g. Railways
 - h. Water Transportation
 - i. Airway Transportation
 - j. Communication
 - k. T.V., Radio Broadcasting
 - l. Grain Storage Projects
4. Construction and Services
5. Education, Higher Education, and Scientific Research
6. Other Investment Expenditure

CAPITAL (INVESTMENT OR RECONSTRUCTION) PROJECTS

Project Information

Project Name: **BASRAH CENTRAL**
 Location (City/Governate/Region): **AL BASRAH**
 Date of Submission: 6 SEP 03
 Project description: **RECONSTRUCTION OF PRISON**
 Project type (Ongoing/New/Reconstruction): **RECONSTRUCTION**
 Industry Sector: **CONSTRUCTION AND SERVICES**
 Implementing Ministry & Representative: **JUSTICE**
 Beneficiary Ministry & Representative: **JUSTICE/PRISONS/WILLIAM IRVINE**
 Who will undertake the investment? **IRAQI CORRECTIONAL SERVICES**

Project Description: **The project involves the reconstruction of a former military barracks that was completely looted after the war. The facility will house roughly 1,200 inmates in southern Iraq and provide for increased security and support of the criminal justice system.**

Project Costs ('000 Dinars)	Total Project	Budget Year (2004)
<i>Preparation</i>		
Designing and Studies		
Consultation Services		
Investigation		
Property Compensation		
Other Preparation Costs		
<i>Civil and Engineering Works</i>		
Housing		
Non-Residential Construction		
Other Utilities		
Machinery and Equipment		
Transportation		
Installation		
Other Civil and Engineering Costs		
<i>Operating Capital</i>		
Production Inputs		
Wages and Salaries		
Other Operating Costs		
<i>Other Costs</i>		
Total	6,600,000,000	3,605,550,000

Project Timing

Project commencement date: IMMEDIATE UPOY FUNDING

Project start date:

Project completion date: _____

Project Schedule

Workdone (%)						
Payment (%)						

Impact on Operational Budget

Identify any operating or recurring costs associated with the capital investment

	2004	2005	2006
Staff Expenditures			
Service Requirements			
Assets Maintenance			
Capital Expenditures			
Transferred Expenditures			
Foreign Obligations			
Salaries & Retirements' rewards			

Memorandum Items:

- Employment (construction)
- Employment (post completion)

Name and signature of the Director General for submitting department

Name and signature of the person who filled in the Questionnaire

General Instructions

1. The Questionnaire is to be filled in by the Governate or the general trust or commission or department, then send to the Ministry headquarters concerned for approval. All questionnaires for all projects with consolidated tables are to be sent by the Ministry, listed in priority order, to the Ministry of Finance as part of their 2004 Budget submission.
2. Transfer all the foreign currency amounts to thousands Iraq Dinar using the exchange rate of 1500IQD = 1 USD.
3. Provide whatever additional information you have to support the project

Industry Sectors

1. Agricultural
 - a. Dams and Storage Projects
 - b. Irrigation Projects
 - c. Projects for Agricultural Products
 - d. Projects for Agricultural Services
2. Industrial
3. Transportation and Communication
 - e. Land Road Net
 - f. Land Transportation
 - g. Railways
 - h. Water Transportation
 - i. Airway Transportation
 - j. Communication
 - k. T.V., Radio Broadcasting
 - l. Grain Storage Projects
4. Construction and Services
5. Education, Higher Education, and Scientific Research
6. Other Investment Expenditure

CAPITAL (INVESTMENT OR RECONSTRUCTION) PROJECTS

Project Information

Project Name: **NASIRIYAH**
 Location (City/Governate/Region): **NASIRIYAH/DHI QAR**
 Date of Submission: **6 SEP 03**
 Project description: **RECONSTRUCTION OF PRISON**
 Project type (Ongoing/New/Reconstruction): **RECONSTRUCTION**
 Industry Sector: **CONSTRUCTION AND SERVICES**
 Implementing Ministry & Representative: **JUSTICE**
 Beneficiary Ministry & Representative: **JUSTICE/PRISONS/WILLIAM IRVINE**
 Who will undertake the investment? **IRAQI CORRECTIONAL SERVICES**

Project Description: The project involves the reconstruction of former prisons that were completely looted after the war. The project will house roughly 700 inmates in south-central Iraq and provide for increased security and support of the criminal justice system.

Project Justification: There are no facilities currently in existence in this part of the country. All prison facilities were heavily looted or destroyed during and after the war. The prison system was due to undergo an extensive overhaul during the Saddam Hussein regime based on the fact that all of the prisons were severely damaged and lacking proper maintenance. Iraq requires at least enough prison space for 100 inmates per 100,000 residents or greater than 26,000 beds. Iraq requires the beds for the security of the people and the nation.

Project Costs (*000 Dinars)	Total Project	Budget Year (2004)
<i>Preparation</i>		
Designing and Studies		
Consultation Services		
Investigation		
Property Compensation		
Other Preparation Costs		
<i>Civil and Engineering Works</i>		
Housing		
Non-Residential Construction		
Other Utilities		
Machinery and Equipment		
Transportation		
Installation		
Other Civil and Engineering Costs		
<i>Operating Capital</i>		
Production Inputs		
Wages and Salaries		
Other Operating Costs		
<i>Other Costs</i>		
Total	1,009,554,000	1,009,554,000

Project Timing

Project commencement date: **IMMEDIATE UPON FUNDING**
 Project start date:
 Project completion date: _____

Project Schedule

	Pre-2004	2004	2005	2006	2007	2008
Workdone (%)						
Payment (%)						

	2004	2005	2006
Staff Expenditures			
Service Requirements			
Assets Maintenance			
Capital Expenditures			
Transferred Expenditures			
Foreign Obligations			
Salaries & Retirements' rewards			

Memorandum Items:

- Employment (construction)
- Employment (post completion)

Name and signature of the Director General for submitting department

Name and signature of the person who filled in the Questionnaire

General Instructions

1. The Questionnaire is to be filled in by the Governor or the general trust or commission or department then send to the Ministry headquarters concerned for approval. All questionnaires for all projects with consolidated tables are to be sent by the Ministry, listed in priority order, to the Ministry of Finance as part of their 2004 Budget submission.
2. Transfer all the foreign currency amounts to thousands Iraq Dinar using the exchange rate of 1500 IQD = 1 USD.
3. Provide whatever additional information you have to support the project.

Industry Sectors

1. Agricultural
 - a. Dams and Storage Projects
 - b. Irrigation Projects
 - c. Projects for Agricultural Products
 - d. Projects for Agricultural Services
2. Industrial
3. Transportation and Communication
 - e. Land Road Net
 - f. Land Transportation
 - g. Railways
 - h. Water Transportation
 - i. Airway Transportation
 - j. Communication
 - k. TV, Radio Broadcasting
 - l. Grain Storage Projects
4. Construction and Services
5. Education, Higher Education, and Scientific Research
6. Other Investment Expenditure

CAPITAL (INVESTMENT OR RECONSTRUCTION) PROJECTS

Project Information

Project Name: **KHAN BANI SAAD**
 Location (City/Governate/Region): **KHAN BANI SAAD/DIYALA**
 Date of Submission: 6 SEP03
 Project description: **RECONSTRUCTION OF PRISON**
 Project type (Ongoing/New/Reconstruction): **RECONSTRUCTION**
 Industry Sector: **CONSTKUTION AND SERVICES**
 Implementing Ministry & Representative: **JUSTICE**
 Beneficiary Ministry & Representative: **JUSTICE/PRISONS/WILLIAM IRVINE**
 Who will undertake the investment? **IRAQI CORRECTIONAL SERVICES**

Project Description: The project involves the reconstruction of former prisons that were completely looted after the war. The project will house roughly 2,400 inmates in eastern Iraq and provide for increased security and support of the criminal justice system.

Project Justification: There are no facilities currently in existence in this part of the country. All prison facilities were heavily looted or destroyed during and after the war. The prison system was due to undergo an extensive overhaul during the Saddam Hussein regime based on the fact that all of the prisons were severely damaged and lacking proper maintenance. Iraq requires at least enough prison space for 100 inmates per 100,000 residents or greater than 26,000 beds. Iraq requires the beds for the security of the people and the nation.

Project Costs (*000 Dinars)	Total Project	Budget Year (2004)
Preparation		
Designing and Studies		
Consultation Services		
Investigation		
Property Compensation		
Other Preparation Costs		
<i>Civil and Engineering Works</i>		
Housing		
Non-Residential Construction		
Other Utilities		
Machinery and Equipment		
Transportation		
Installation		
Other Civil and Engineering Costs		
<i>Operating Capital</i>		
Production Inputs		
Wages and Salaries		
Other Operating Costs		
<i>Other Costs</i>		
Total	4,153,593,000	4,153,593,000

Project Timing

Project commencement date: IMMEDIATE UPON FUNDING

Project start date:

Project completion date: _____

Project Schedule

	Pre-2004	2004	2005	2006	2007	2008
Workdone (%)						
Payment (%)						

	2004	2005	2006
Staff Expenditures			
Service Requirements			
Assets Maintenance			
Capital Expenditures			
Transferred Expenditures			
Foreign Obligations			
Salaries & Retirements' rewards			

Memorandum Items:

- Employment (construction)
- Employment (post completion)

Name and signature of the Director General for submitting department:

Name and signature of the person who filled in the Questionnaire

General Instructions

1. The Questionnaire is to be filled in by the Governate or the general trust or commission or department, then send to the Ministry headquarters concerned for approval. All questionnaires for all projects with consolidated tables are to be sent by the Ministry, listed in priority order, to the Ministry of Finance as part of their 2004 Budget submission.
2. Transfer all the foreign currency amounts to thousands Iraq Dinar using the exchange rate of 1500 IQD = 1 USD.
3. Provide whatever additional information you have to support the project.

Industry Sectors

1. Agricultural
 - a. Dams and Storage Projects
 - b. Irrigation Projects
 - c. Projects for Agricultural Products
 - d. Projects for Agricultural Services
2. Industrial
3. Transportation and Communication
 - e. Land Road Net
 - f. Land Transportation
 - g. Railways
 - h. Water Transportation
 - i. Airway Transportation
 - j. Communication
 - k. T.V., Radio Broadcasting
 - l. Grain Storage Projects
4. Construction and Services
5. Education, Higher Education, and Scientific Research
6. Other Investment Expenditure

CAPITAL (INVESTMENT OR RECONSTRUCTION) PROJECTS

Project Information

Project Name: **HAKIMIA PRISON AND NATIONAL HEADQUARTERS**
 Location (City/Governorate/Region): **BAGHDAD**
 Date of Submission: **6 SEP 03**
 Project description: **RECONSTRUCTION OF PRISON AND NATIONAL HQs**
 Project type (Ongoing/New/Reconstruction): **RECONSTRUCTION**
 Industry Sector: **CONSTRUCTION AND SERVICES**
 Implementing Ministry & Representative: **JUSTICE**
 Beneficiary Ministry & Representative: **JUSTICE/PRISONS/WILLIAM IRVINE**
 Who will undertake the investment? **IRAQI CORRECTIONAL SERVICES**

Project Description: The project involves the reconstruction of a former prison that was completely looted after the war. The facility will house roughly 300 inmates in central Iraq and provide for increased security and support of the criminal justice system. The facility will also serve as home to the national prisons office.

Project Justification: There are a limited number of facilities currently in existence in this part of the country. Hakimia will serve as a suitable location for the headquarters office of all prison operations. Before the war, the facility had extensive communications capabilities because of the location. All prison facilities were heavily looted or destroyed during and after the war. The prison system was due to undergo an extensive overhaul during the Saddam Hussein regime based on the fact that all of the prisons were severely damaged and lacking proper maintenance. Iraq requires at least enough prison space for 100 inmates per 100,000 residents or greater than 26,000 beds. Iraq requires the beds for the security of the people and the nation.

Project Costs ('000 Dinars)	Total Project	Budget Year (2004)
<i>Preparation</i>		
Designing and Studies		
Consultation Services		
Investigation		
Property Compensation		
Other Preparation Costs		
<i>Civil and Engineering Works</i>		
Housing		
Non-Residential Construction		
Other Utilities		
Machinery and Equipment		
Transportation		
Installation		
Other Civil and Engineering Costs		
<i>Operating Capital</i>		
Production Inputs		
Wages and Salaries		
Other Operating Costs		
<i>Other Costs</i>		
Total	8,449.1 10,000	551,370,000

Project Timing

Project commencement date: **IMMEDIATE UPON FUNDING**

Project start date:

Project completion date: _____

Project Schedule

	Pri-2004	2004	2005	2006	2007	2008
Work done (%)						
Payment (%)						

	2004	2005	2006
Staff Expenditures			
Service Requirements			
Assets Maintenance			
Capital Expenditures			
Transferred Expenditures			
Foreign Obligations			
Salaries & Retirements/ rewards			

Memorandum Items:

- Employment (construction)
- Employment (post completion)

Name and signature of the Director General for submitting department

Name and signature of the person who filled in the Questionnaire

General Instructions

1. The Questionnaire is to be filled in by the Governor or the general trust or commission or department, then send to the Ministry headquarters concerned for approval. All questionnaires for all projects with consolidated tables are to be sent by the Ministry, listed in priority order, to the Ministry of Finance as part of their 2004 Budget submission.
2. Transfer all the foreign currency amounts to thousands Iraq Dinar using the exchange rate of 1500IQD = 1USD.
3. Provide whatever additional information you have to support the project

Industry Sectors

1. Agricultural
 - a. Dams and Storage Projects
 - b. Irrigation Projects
 - c. Projects for Agricultural Products
 - d. Projects for Agricultural Services
2. Industrial
3. Transportation and Communication
 - e. Land Road Net
 - f. Land Transportation
 - g. Railways
 - h. Water Transportation
 - i. Airway Transportation
 - j. Communication
 - k. T.V., Radio Broadcasting
 - l. Grain Storage Projects
4. Construction and Services
5. Education, Higher Education, and Scientific Research
6. Other Investment Expenditure

CAPITAL (INVESTMENT OR RECONSTRUCTION) PROJECTS

Project Information

Project Name: **KARBALA**
 Location (City/Governate/Region): **KARBALA/KARBAL 4**
 Date of Submission: 6 SEP 03
 Project description: **RECONSTRUCTION OF PRISON**
 Project type (Ongoing/New/Reconstruction): **RECONSTRUCTION**
 Industry Sector: **CONSTRUCTION AND SERVICES**
 Implementing Ministry & Representative: **JUSTICE**
 Beneficiary Ministry & Representative: **JUSTICE/PRISONS/WILLIAM IRVINE**
 Who will undertake the investment? **IRAQI CORRECTIONAL SERVICES**

Project Description: The project involves the reconstruction of former prisons that were completely looted after the war. The project will house roughly 1,200 inmates in south-central Iraq and provide for increased security and support of the criminal justice system.

Project Costs ('000 Dinars)	Total Project	Budget Year (2004)
Preparation		
Designing and Studies		
Consultation Services		
Investigation		
Property Compensation		
Other Preparation Costs		
<i>Civil and Engineering Works</i>		
Housing		
Non-Residential Construction		
Other Utilities		
Machinery and Equipment		
Transportation		
Installation		
Other Civil and Engineering Costs		
<i>Operating Capital</i>		
Production Inputs		
Wages and Salaries		
Other Operating Costs		
<i>Other Costs</i>		
Total	1,730,664,000	288,440,000

Project Timing

Project commencement date: IMMEDIATE UPON FUNDING

Project start date:

Project completion date: _____

Project Schedule

	Prc-2004	2004	2005	2006	2007	2008
Workdone (%)						
Payment (%)						

	2004	2005	2006
Staff Expenditures			
Service Requirements			
Assets Maintenance			
Capital Expenditures			
Transferred Expenditures			
Foreign Obligations			
Salaries & Retirements' rewards			

Memorandum Items

- Employment (construction)
- Employment (post completion)

Name and signature of the Director General for submitting department

Name and signature of the person who filled in the Questionnaire

General Instructions

1. The Questionnaire is to be filled in by the Governate or the general trust or commission or department, then send to the Ministry headquarters concerned for approval. All questionnaires for all projects with consolidated tables are to be sent by the Ministry, listed in priority order, to the Ministry of Finance as part of their 2004 Budget submission.
2. Transfer all the foreign currency amounts to thousands Iraq Dinar using the exchange rate of 1500IQD = 1 USD
3. Provide whatever additional information you have to support the project.

Industry Sectors

1. Agricultural
 - a. Dams and Storage Projects
 - b. Irrigation Projects
 - c. Projects for Agricultural Products
 - d. Projects for Agricultural Services
2. Industrial
3. Transportation and Communication
 - e. Land Road Net
 - f. Land Transportation
 - g. Railways
 - h. Water Transportation
 - i. Airway Transportation
 - j. Communication
 - k. T V Radio Broadcasting
 - l. Grain Storage Projects
4. Construction and Services
5. Education, Higher Education and Scientific Research
6. Other Investment Expenditure

CAPITAL (INVESTMENT OR RECONSTRUCTION) PROJECTS

Project Information

Project Name: AL AMARAH
 Location (City/Governate/Region): AL AMARAH/MAYSAN
 Date of Submission: 6 SEP 03
 Project description: RECONSTRUCTION OF PRISON
 Project type (Ongoing/New/Reconstruction): RECONSTRUCTION
 Industry Sector: CONSTRUCTION AND SERVICES
 Implementing Ministry & Representative: JUSTICE
 Beneficiary Ministry & Representative: JUSTICE/PRISONS/WILLIAM IRVINE
 Who will undertake the investment? IRAQI CORRECTIONAL SERVICES

Project Description: The project involves the reconstruction of former prisons that were completely looted after the war. The project will house roughly 2,500 inmates in southern Iraq and provide for increased security and support of the criminal justice system.

Project Costs (*000 Dinars)	Total Project	Budget Year (2004)
<i>Preparation</i>		
Designing and Studies		
Consultation Services		
Investigation		
Property Compensation		
Other Preparation Costs		
<i>Civil and Engineering Works</i>		
Housing		
Non-Residential Construction		
Other Utilities		
Machinery and Equipment		
Transportation		
Installation		
Other Civil and Engineering Costs		
<i>Operating Capital</i>		
Production Inputs		
Wages and Salaries		
Other Operating Costs		
<i>Other Costs</i>		
Total	3,605,550,000	3,605,550,000

Project Timing

Project commencement date: IMMEDIATE UPON FUNDING

Project start date:

Project completion date: _____

Project Schedule

	Prc-2004	2004	2005	2006	2007	2008
Work done (%)						
Payment (%)						

	2004	2005	2006
Service Requirements			
Assets Maintenance			
Capital Expenditures			
Transferred Expenditures			
Foreign Obligations			
Salaries & Retirements/rewards			

Memorandum Items:

- Employment (construction)
- Employment (post completion)

Name and signature of the Director General for submitting department

Name and signature of the person who filled in the Questionnaire

General Instructions

1. The Questionnaire is to be filled in by the Governate or the general trust or commission or department then send to the Ministry headquarters concerned for approval. All questionnaires for all projects with consolidated tables are to be sent by the Ministry, listed in priority order, to the Ministry of Finance as part of their 2004 Budget submission.
2. Transfer all the foreign currency amounts to thousands Iraq Dinar using the exchange rate of 1500 IQD = 1 USD.
3. Provide whatever additional information you have to support the project.

Industry Sectors

1. Agricultural
 - a. Dams and Storage Projects
 - b. Irrigation Projects
 - c. Projects for Agricultural Products
 - d. Projects for Agricultural Services
2. Industrial
3. Transportation and Communication
 - e. Land Road Net
 - f. Land Transportation
 - g. Railways
 - h. Water Transportation
 - i. Airway Transportation
 - j. Communication
 - k. T.V., Radio Broadcasting
 - l. Grain Storage Projects
4. Construction and Services
5. Education, Higher Education, and Scientific Research
6. Other Investment Expenditure

CAPITAL (INVESTMENT OR RECONSTRUCTION) PROJECTS

Project Information

Project Name: **MOSUL**
 Location (City/Governate/Region): **MOSUL/NINAWA**
 Date of Submission: **6 SEP 03**
 Project description: **RECONSTRUCTION OF PRISON**
 Project type (Ongoing/New/Reconstruction): **RECONSTRUCTION**
 Industry Sector: **CONSTRUCTION AND SERVICES**
 Implementing Ministry & Representative: **JUSTICE**
 Beneficiary Ministry & Representative: **JUSTICE/PRISONS/WILLIAM IRVINE**
 Who will undertake the investment? **IRAQI CORRECTIONAL SERVICES**

Project Description: The project involves the reconstruction of former prisons that were completely looted after the war. The project will house roughly 2,500 inmates in northern Iraq and provide for increased security and support of the criminal justice system.

Project Justification: There are few facilities currently in existence in this part of the country. The facility is necessary even though there are Kurdish facilities to the north. Differences between the peoples requires another prison in order to maintain positive control and security without crossing the former green line to house inmates. All prison facilities were heavily looted or destroyed during and after the war. The prison system was due to undergo an extensive overhaul during the Saddam Hussein regime based on the fact that all of the prisons were severely damaged and lacking proper maintenance. Iraq requires at least enough prison space for 100 inmates per 100,000 residents or greater than 26,000 beds. Iraq requires the beds for the security of the people and the nation.

Project Costs (*000 Dinars)	Total Project	Budget Year (2004)
<i>Preparation</i>		
Designing and Studies		
Consultation Services		
Investigation		
Property Compensation		
Other Preparation Costs		
<i>Civil and Engineering Works</i>		
Housing		
Non-Residential Construction		
Other Utilities		
Machinery and Equipment		
Transportation		
Installation		
Other Civil and Engineering Costs		
<i>Operating Capital</i>		
Production Inputs		
Wages and Salaries		
Other Operating Costs		
<i>Other Costs</i>		
Total	3,605,550,000	3,605,550,000

Project Timing

Project commencement date: **IMMEDIATE UPON FUNDING**
 Project start date:
 Project completion date: _____

Project Schedule

	Pre-2004	2004	2005	2006	2007	2008
Work done (%)						
Payment (%)						

	2004	2005	2006
Service Requirements			
Assets Maintenance			
Capital Expenditures			
Transferred Expenditures			
Foreign Obligations			
Salaries & Retirements' rewards			

Memorandum Items:

- Employment (construction)
- Employment (post completion)

Name and signature of the Director General for submitting department

Name and signature of the person who filled in the Questionnaire

General Instructions

1. The Questionnaire is to be filled in by the Governate or the general trust or commission or department, then send to the Ministry headquarters concerned for approval. All questionnaires for all projects with consolidated tables are to be sent by the Ministry, listed in priority order, to the Ministry of Finance as part of their 2004 Budget submission.
2. Transfer all the foreign currency amounts to thousands Iraq Dinar using the exchange rate of 1500 IQD = 1 USD.
3. Provide whatever additional information you have to support the project

Industry Sectors

1. Agricultural
 - a. Dams and Storage Projects
 - b. Irrigation Projects
 - c. Projects for Agricultural Products
 - d. Projects for Agricultural Services
2. Industrial
3. Transportation and Communication
 - e. Land Road Net
 - f. Land Transportation
 - g. Railways
 - h. Water Transportation
 - i. Airway Transportation
 - j. Communication
 - k. T.V., Radio Broadcasting
 - l. Grain Storage Projects
4. Construction and Services
5. Education, Higher Education, and Scientific Research
6. Other Investment Expenditure

CAPITAL (INVESTMENT OR RECONSTRUCTION) PROJECTS

Project Information

Project Name: TIKRIT
 Location (City/Governate/Region): TIKRIT/SALAH AD DIN
 Date of Submission: **6 SEP 03**
 Project description: CONSTRUCTION OF NEW PRISON
 Project type (Ongoing/Mewi/Reconstruction): NEW
 Industry Sector: **CONSTRUCTION AND SERVICES**
 Implementing Ministry & Representative: JUSTICE
 Beneficiary Ministry & Representative: **JUSTICE/PRISONS/WILLIAM IRVINE**
 Who will undertake the investment? IRAQI CORRECTIONAL SERVICES

Project Description: The project involves the construction of a new prison to support the country following the looting and destruction of other prisons during and after the war. The project will house 4,000 inmates in north-central Iraq and provide for increased security and support of the criminal justice system.

Project Justification: There are no facilities currently in existence in this part of the country. All prison facilities were heavily looted or destroyed during and after the war. The prison system was due to undergo an extensive overhaul during the Saddam Hnssein regime based on the fact that all of the prisons were severely damaged and lacking proper maintenance. Iraq requires at least enough prison space for 100 inmates per 100,000 residents or greater than 26,000 beds. Iraq requires the beds for the security of the people and the nation.

Project Costs ('000 Dinars)	Total Project	Budget Year (2004)
<i>Preparation</i>		
Designing and Studies		
Consultation Services		
Investigation		
Property Compensation		
Other Preparation Costs		
<i>Civil and Engineering Works</i>		
Housing		
Non-Residential Construction		
Other Utilities		
Machinery and Equipment		
Transportation		
Installation		
Other Civil and Engineering Costs		
<i>Operating Capital</i>		
Production Inputs		
Wages and Salaries		
Other Operating Costs		
<i>Other Costs</i>		
Total	300,000,000,000	155,768,880,000

Project Timing

Project commencement date: IMMEDIATE UPON FUNDING
 Project start date:
 Project completion date: _____

Project Schedule

	Pre-2004	2004	2005	2006	2007	2008
Workdone (%)						
Payment (%)						

	2004	2005	2006
Staff Expenditures			
Service Requirements			
Assets Maintenance			
Capital Expenditures			
Transferred Expenditures			
Foreign Obligations			
Salaries & Retirements' rewards			

Memorandum Items

- Employment (construction)
- Employment (post completion)

Name and signature of the Director General for submitting department:

Name and signature of the person who filled in the Questionnaire

General Instructions

1. The Questionnaire is to be filled in by the Governate or the general trust or commission or department, then send to the Ministry headquarters concerned for approval. All questionnaires for all projects with consolidated tables are to be sent by the Ministry, listed in priority order, to the Ministry of Finance as part of their 2004 Budget submission.
2. Transfer all the foreign currency amounts to thousands Iraq Dinar using the exchange rate of 1500 IQD = 1 USD.
3. Provide whatever additional information you have to support the project.

Industry Sectors

1. Agricultural
 - a. Dams and Storage Projects
 - b. Irrigation Projects
 - c. Projects for Agricultural Products
 - d. Projects for Agricultural Services
2. Industrial
3. Transportation and Communication
 - e. Land Road Net
 - f. Land Transportation
 - g. Railways
 - h. Water Transportation
 - i. Airway Transportation
 - j. Communication
 - k. T.V., Radio Broadcasting
 - l. Grain Storage Projects
4. Construction and Services
5. Education, Higher Education, and Scientific Research
6. Other Investment Expenditure

CAPITAL (INVESTMENT OR RECONSTRUCTION) PROJECTS

Project Information

Project Name: SAMARRA
 Location (City/Governate/Region): SAMARRA/SALAH AD DIN
 Date of Submission: 6 SEP 03
 Project description: RECONSTRUCTIOY OF PRISON
 Project type (Ongoing/New/Reconstruction): RECONSTRUCTION
 Industry Sector: CONSTRUCTION AND SERVICES
 Implementing Ministry & Representative: JUSTICE
 Beneficiary Ministry & Representative: JUSTICE/PRISONS/WILLIAM IRVINE
 Who will undertake the investment? IRAQI CORRECTIONAL SERVICES

Project Description: **The** project involves the reconstruction of former prisons that were completely looted after the war. **The** project will house roughly 1,500 inmates in north-central Iraq and provide for increased security and support of the criminal justice system.

Project Costs ('000 Dinars)	Total Project	Budget Year (2004)
<i>Preparation</i>		
Designing and Studies		
Consultation Services		
Investigation		
Property Compensation		
Other Preparation Costs		
<i>Civil and Engineering Works</i>		
Housing		
Non-Residential Construction		
Other Utilities		
Machinery and Equipment		
Transportation		
Installation		
Other Civil and Engineering Costs		
<i>Operating Capital</i>		
Production Inputs		
Wages and Salaries		
Other Operating Costs		
<i>Other Costs</i>		
Total	2,163,330,000	2,163,330,000

Project Timing

Project commencement date: IMMEDIATE UPON FUNDING

Project start date:

Project completion date: _____

Project Schedule

	Pre-2004	2004	2005	2006	2007	2008
Workdone (%)						
Payment (%)						

	2004	2005	2006
Staff Expenditures			
Service Requirements			
Assets Maintenance			
Capital Expenditures			
Transferred Expenditures			
Foreign Obligations			
Salaries & Retirements' rewards			

Memorandum Items

- Employment (construction)
- Employment (post completion)

Name and signature of the Director General for submitting department

Name and signature of the person who filled in the Questionnaire

General Instructions

1. The Questionnaire is to be filled in by the Governate or the general trust or commission or department then send to the Ministry headquarters concerned for approval. All questionnaires for all projects with consolidated tables are to be sent by the Ministry, listed in priority order, to the Ministry of Finance as part of their 2004 Budget submission.
2. Transfer all the foreign currency amounts to thousands Iraq Dinar using the exchange rate of 1500 IQD = 1 USD.
3. Provide whatever additional information you have to support the project.

Industry Sectors

1. Agricultural
 - a. Dams and Storage Projects
 - b. Irrigation Projects
 - c. Projects for Agricultural Products
 - d. Projects for Agricultural Services
2. Industrial
3. Transportation and Communication
 - e. Land Road Net
 - f. Land Transportation
 - g. Railways
 - h. Water Transportation
 - i. Airway Transportation
 - j. Communication
 - k. T.V., Radio Broadcasting
 - l. Grain Storage Projects
4. Construction and Services
5. Education, Higher Education, and Scientific Research
6. Other Investment Expenditure

CAPITAL (INVESTMENT OR RECONSTRUCTION) PROJECTS

Project Information

Project Name: **AL KUT**
 Location (City/Governorate/Region): **AL KUT/WASIT**
 Date of Submission: 6 SEP 03
 Project description: **RECONSTRUCTION OF PRISON**
 Project type (Ongoing/New/Reconstruction): **RECONSTRUCTION**
 Industry Sector: **CONSTRUCTION AND SERVICES**
 Implementing Ministry & Representative: **JUSTICE**
 Beneficiary Ministry & Representative: **JUSTICE/PRISONS/WILLIAM IRVINE**
 Who will undertake the investment? **IRAQI CORRECTIONAL SERVICES**

Project Description: The project involves the reconstruction of former prisons that were completely looted after the war. The project will house roughly 1,500 inmates in east-central Iraq and provide for increased security and support of the criminal justice system.

Project Justification: There are no facilities currently in existence in this part of the country. All prison facilities were heavily looted or destroyed during and after the war. The prison system was due to undergo an extensive overhaul during the Saddam Hussein regime based on the fact that all of the prisons were severely damaged and lacking proper maintenance. Iraq requires at least enough prison space for 100 inmates per 100,000 residents or greater than 26,000 beds. Iraq requires the beds for the security of the people and the nation.

Project Costs ('000 Dinars)	Total Project	Budget Year (2004)
<i>Preparation</i>		
Designing and Studies		
Consultation Services		
Investigation		
Property Compensation		
Other Preparation Costs		
<i>Civil and Engineering Works</i>		
Housing		
Non-Residential Construction		
Other Utilities		
Machinery and Equipment		
Transportation		
Installation		
Other Civil and Engineering Costs		
<i>Operating Capital</i>		
Production Inputs		
Wages and Salaries		
Other Operating Costs		
<i>Other Costs</i>		
Total	2,163,330,000	2,163,330,000

Project Timing

Project commencement date: **IMMEDIATE UPON FUNDING**
 Project start date:
 Project completion date: _____

Project Schedule

	Pre-2004	2004	2005	2006	2007	2008
Work done (%)						
Payment (%)						

	2004	2005	2006
Service Requirements			
Assets Maintenance			
Capital Expenditures			
Transferred Expenditures			
Foreign Obligations			
Salaries & Retirements' rewards			

Memorandum Items.

- Employment (construction)
- Employment (post completion)

Name and signature of the Director General for submitting department

Name and signature of the person who filled in the Questionnaire

General Instructions

1. The Questionnaire is to be filled in by the Governate or the general trust or commission or department, then send to the Ministry headquarters concerned for approval. All questionnaires for all projects with consolidated tables are to be sent by the Ministry, listed in priority order, to the Ministry of Finance as part of their 2004 Budget submission.
2. Transfer all the foreign currency amounts to thousands Iraq Dinar using the exchange rate of 1500 IQD = 1 USD.
3. Provide whatever additional information you have to support the project

Industry Sectors

1. Agricultural
 - a. Dams and Storage Projects
 - b. Irrigation Projects
 - c. Projects for Agricultural Products
 - d. Projects for Agricultural Services
2. Industrial
3. Transportation and Communication
 - e. Land Road Net
 - f. Land Transportation
 - g. Railways
 - h. Water Transportation
 - i. Airway Transportation
 - j. Communication
 - k. T.V., Radio Broadcasting
 - l. Grain Storage Projects
4. Construction and Services
5. Education, Higher Education, and Scientific Research
6. Other Investment Expenditure

CAPITAL (INVESTMENT OR RECONSTRUCTION) PROJECTS

Project Information

Project Name: AL QADISIYAH CENTRAL JUVENILE
 Location (City/Governate/Region): AL QASIM/AL QADISIYAH
 Date of Submission: 6 SEP03
 Project description: CONSTRUCTION OF A NEW JUVENILE FACILITY
 Project type (Ongoing/New/Reconstruction): NEW
 Industry Sector: CONSTRUCTION AND SERVICES
 Implementing Ministry & Representative: JUSTICE
 Beneficiary Ministry & Representative: JUSTICE/PRISONS/WILLIAM IRVINE
 Who will undertake the investment? IRAQI CORRECTIONAL SERVICES

Project Description: The project involves the new construction of a desperately needed juvenile facility. The facility will house roughly 350 juveniles in central Iraq and provide for increased security and rehabilitation of disadvantaged and at-risk juveniles. The facilities will also serve to aid juveniles in obtaining education and job skills for the future, thereby reducing repeat-offender criminal activity in the country.

Project Justification: There are only two facilities currently in existence in the country. The juvenile facilities currently in existence are Kharkh in Baghdad and Observation House in Mosul. The management team of the juvenile department have observed that the juvenile programs were sorely under-funded and capacity was well below the true requirements of the country. Plans were made in the 2004 budget to build at least ten new facilities in order to expand the capacity and capabilities of the department. The request was extremely conservative and will likely fall short of the needs. An expert in juvenile programs is expected to arrive in the next 2-3 weeks and will likely identify even greater needs than were planned for in these first estimates. The youth of Iraq deserve a safe environment for rehabilitation, unlike the treatment they received under Saddam Hussein's regime. The youth of Iraq will have some of the greatest challenges to overcome in the near future and need a supportive system that will care for them as well as discipline and train them for a bright, new future. The children are the future of Iraq.

Project Costs ('000 Dinars)	Total Project	Budget Year (2004)
<i>Preparation</i>		
Designing and Studies		
Consultation Services		
Investigation		
Property Compensation		
Other Preparation Costs		
<i>Civil and Engineering Works</i>		
Housing		
Non-Residential Construction		
Other Utilities		
Machinery and Equipment		
Transportation		
Installation		
Other Civil and Engineering Costs		
<i>Operative Capital</i>		
Production Inputs		
Wages and Salaries		
Other Operating Costs		
<i>Other Costs</i>		
Total	376,830,000	376,830,000

Project Timing

Project commencement date: IMMEDIATE UPON FUNDING

Project start date:

Project completion date: _____

Project Schedule

	Pre-2004	2004	2005	2006	2007	2008
Workdone (%)						
Payment						

	2004	2005	2006
Staff Expenditures			
Service Requirements			
Assets Maintenance			
Capital Expenditures			
Transferred Expenditures			
Foreign Obligations			
Salaries & Retirements' rewards			

Memorandum Items:

Employment (construction)

Employment (post completion)

Name and signature of the Director General for submitting department

Name and signature of the person who filled in the Questionnaire

General Instructions

1. The Questionnaire is to be filled in by the Governate or the general trust or commission or department, then send to the Ministry headquarters concerned for approval. All questionnaires for all projects with consolidated tables are to be sent by the Ministry, listed in priority order, to the Ministry of Finance as part of their 2004 Budget submission.
2. Transfer all the foreign currency amounts to thousands Iraq Dinar using the exchange rate of 1500 IQD = 1 USD.
3. Provide whatever additional information you have to support the project.

Industry Sectors

1. Agricultural
 - a. Dams and Storage Projects
 - b. Irrigation Projects
 - c. Projects for Agricultural Products
 - d. Projects for Agricultural Services
2. Industrial
3. Transportation and Communication
 - e. Land Road Net
 - f. Land Transportation
 - g. Railways
 - h. Water Transportation
 - i. Airway Transportation
 - j. Communication
 - k. T.V., Radio Broadcasting
 - l. Grain Storage Projects
4. Construction and Services
5. Education, Higher Education, and Scientific Research
6. Other Investment Expenditure

CAPITAL (INVESTMENT OR RECONSTRUCTION) PROJECTS

Project Information

Project Name: AN NAJAF CENTRAL JUVENILE
 Location (City/Governate/Region): AL KUPAH/AN NAJAF
 Date of Submission: 6 SEP 03
 Project description: CONSTRUCTION OF A NEW JUVENILE FACILITY
 Project type (Ongoing/New/Reconstruction): NEW
 Industry Sector: CONSTRUCTION AND SERVICES
 Implementing Ministry & Representative: JUSTICE
 Beneficiary Ministry & Representative: JUSTICE/PRISONS/ [REDACTED]
 Who will undertake the investment? IRAQI CORRECTIONAL SERVICES

Project Description: The project involves the new construction of a desperately needed juvenile facility. The facility will house roughly 350 juveniles in central Iraq and provide for increased security and rehabilitation of disadvantaged and at-risk juveniles. The facilities will also serve to aid juveniles in obtaining education and job skills for the future, thereby reducing repeat-offender criminal activity in the country.

Project Justification: There are only two facilities currently in existence in the country. The juvenile facilities currently in existence are Kharkh in Baghdad and Observation House in Mosul. The management team of the juvenile department have observed that the juvenile programs were sorely under-funded and capacity was well below the true requirements of the country. Plans were made in the 2004 budget to build at least ten new facilities in order to expand the capacity and capabilities of the department. The request was extremely conservative and will likely fall short of the needs. An expert in juvenile programs is expected to arrive in the next 2-3 weeks and will likely identify even greater needs than were planned for in these first estimates. The youth of Iraq deserve a safe environment for rehabilitation, unlike the treatment they received under Saddam Hussein's regime. The youth of Iraq will have some of the greatest challenges to overcome in the near future and need a supportive system that will care for them as well as discipline and train them for a bright, new future. The children are the future of Iraq.

Project Costs ('000 Dinars)	Total Project	Budget Year (2004)
<i>Preparation</i>		
Designing and Studies		
Consultation Services		
Investigation		
Property Compensation		
Other Preparation Costs		
<i>Civil and Engineering Works</i>		
Housing		
Non-Residential Construction		
Other Utilities		
Machinery and Equipment		
Transportation		
Installation		
Other Civil and Engineering Costs		
<i>Operating Capital</i>		
Production Inputs		
Wages and Salaries		
Other Operating Costs		
<i>Other Costs</i>		
Total	376,830,000	376,830,000

Project Timing

Project commencement date: IMMEDIATE UPON FUNDING

Project start date:

Project completion date: _____

Project Schedule

	Pre-2004	2004	2005	2006	2007	2008
Work done (%)						
Payment (%)						

Impact on Operational Budget*Identify any operating or recurring costs associated with the capital investment*

	2004	2005	2006
Staff Expenditures			
Service Requirements			
Assets Maintenance			
Capital Expenditures			
Transferred Expenditures			
Foreign Obligations			
Salaries & Retirements' rewards			

Memorandum Items:

Employment (construction)

Employment (post completion)

Name and signature of the Director General for submitting department

Name and signature of the person who filled in the Questionnaire

General Instructions

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3. Provide whatever additional information you have to support the project.

Industry Sectors

1. Agricultural
 - a. Dams and Storage Projects
 - b. Irrigation Projects
 - c. Projects for Agricultural Products
 - d. Projects for Agricultural Services
2. Industrial
3. Transportation and Communication
 - e. Land Road Net
 - f. Land Transportation
 - g. Railways
 - h. Water Transportation
 - i. Airway Transportation
 - j. Communication
 - k. T.V., Radio Broadcasting
 - l. Grain Storage Projects
4. Construction and Services
5. Education, Higher Education, and Scientific Research
6. Other Investment Expenditure

CAPITAL (INVESTMENT OR RECONSTRUCTION) PROJECTS

Project Information

Project Name: AT' TAMIM CENTRAL JUVENILE
 Location (City/Governate/Region): DAQUQ/AT' TAMIM
 Date of Submission: 6 SEP 03
 Project description: CONSTRUCTION OF A NEW JUVENILE FACILITY
 Project type (OngoingMewiReconstruction): NEW
 Industry Sector: CONSTRUCTION AND SERVICES
 Implementing Ministry & Representative: JIJSTICE
 Beneficiary Ministry & Representative: JUSTICE/PRISONS/
 Who will undertake the investment? IRAQI CORRECTIONAL SERVICES

Project Description: The project involves the new construction of a desperately needed juvenile facility. The facility will house roughly 350 juveniles in central Iraq and provide for increased security and rehabilitation of disadvantaged and at-risk juveniles. The facilities will also serve to aid juveniles in obtaining education and job skills for the future, thereby reducing repeat-offender criminal activity in the country.

Project Justification: There are only two facilities currently in existence in the country. The juvenile facilities currently in existence are Kharkh in Baghdad and Observation House in Mosul. The management team of the juvenile department have observed that the juvenile programs were sorely under-funded and capacity was well below the true requirements of the country. Plans were made in the 2004 budget to build at least ten new facilities in order to expand the capacity and capabilities of the department. The request was extremely conservative and will likely fall short of the needs. An expert in juvenile programs is expected to arrive in the next 2-3 weeks and will likely identify even greater needs than were planned for in these first estimates. The youth of Iraq deserve a safe environment for rehabilitation, unlike the treatment they received under Saddam Hussein's regime. The youth of Iraq will have some of the greatest challenges to overcome in the near future and need a supportive system that will care for them as well as discipline and train them for a bright, new future. The children are the future of Iraq.

Project Costs ('000 Dinars)	Total Project	Budget Year (2004)
Preparation		
Designing and Studies		
Consultation Services		
Investigation		
Property Compensation		
Other Preparation Costs		
<i>Civil and Engineering Works</i>		
Housing		
Non-Residential Construction		
Other Utilities		
Machinery and Equipment		
Transportation		
Installation		
Other Civil and Engineering Costs		
<i>Operating Capital</i>		
Production Inputs		
Wages and Salaries		
Other Operating Costs		
<i>Other Costs</i>		
Total	376,830,000	376,830,000

Project Timing

Project commencement date: IMMEDIATE UPON FUNDING

Project start date:

Project completion date: _____

	Pre-2004	2004	2005	2006	2007	2008
Work done (%)						
Payment (%)						

	2004	2005	2006
Staff Expenditures			
Service Requirements			
Assets Maintenance			
Capital Expenditures			
Transferred Expenditures			
Foreign Obligations			
Salaries & Retirements' rewards			

Name and signature of the Director General for submitting department

Name and signature of the person who filled in the Questionnaire

General Instructions

1. The Questionnaire is to be filled in by the Governate or the general trust or commission or department, then send to the Ministry headquarters concerned for approval. All questionnaires for all projects with consolidated tables are to be sent by the Ministry, listed in priority order, to the Ministry of Finance as part of their 2004 Budget submission.
2. Transfer all the foreign currency amounts to thousands Iraq Dinar using the exchange rate of 1500 IQD = 1 USD.
3. Provide whatever additional information you have to support the project.

Industry Sectors

1. Agricultural
 - a. Dams and Storage Projects
 - b. Irrigation Projects
 - c. Projects for Agricultural Products
 - d. Projects for Agricultural Services
2. Industrial
3. Transportation and Communication
 - e. Land Road Net
 - f. Land Transportation
 - g. Railways
 - h. Water Transportation
 - i. Airway Transportation
 - j. Communication
 - k. T.V., Radio Broadcasting
 - l. Grain Storage Projects
4. Construction and Services
5. Education, Higher Education, and Scientific Research
6. Other Investment Expenditure

CAPITAL (INVESTMENT OR RECONSTRUCTION) PROJECTS

Project Information

Project Name: BAGHDAD **CENTRAL JUVENILE**
 Location (City/Governate/Region): BAGHDAD
 Date of Submission: **6 SEP 03**
 Project description: **CONSTRUCTION OF A NEW JUVENILE FACILITY**
 Project type (Ongoing/New/Reconstruction): **NEW**
 Industry Sector: **CONSTRUCTION AND SERVICES**
 Implementing Ministry & Representative: **JUSTICE**
 Beneficiary Ministry & Representative: **JUSTICE/PRISONS**
 Who will undertake the investment? **IRAQI CORRECTIONAL SERVICES**

Project Description: The project involves the new construction of a desperately needed juvenile facility. The facility will house roughly 350 juveniles in central Iraq and provide for increased security and rehabilitation of disadvantaged and at-risk juveniles. The facilities will also serve to aid juveniles in obtaining education and job skills for the future, thereby reducing repeat-offender criminal activity in the country.

Project Justification: There are only two facilities currently in existence in the country. The juvenile facilities currently in existence are Kharkh in Baghdad and Observation House in Mosul. The management team of the juvenile department have observed that the juvenile programs were sorely under-funded and capacity was well below the true requirements of the country. Plans were made in the 2004 budget to build at least ten new facilities in order to expand the capacity and capabilities of the department. The request was extremely conservative and will likely fall short of the needs. An expert in juvenile programs is expected to arrive in the next 2-3 weeks and will likely identify even greater needs than were planned for in these first estimates. The youth of Iraq deserve a safe environment for rehabilitation, unlike the treatment they received under Saddam Hussein's regime. The youth of Iraq will have some of the greatest challenges to overcome in the near future and need a supportive system that will care for them as well as discipline and train them for a bright, new future. The children are the future of Iraq.

Project Costs ('000 Dinars)	Total Project	Budget Year (2004)
<i>Preparation</i>		
Designing and Studies		
Consultation Services		
Investigation		
Property Compensation		
Other Preparation Costs		
<i>Civil and Engineering Works</i>		
Housing		
Non-Residential Construction		
Other Utilities		
Machinery and Equipment		
Transportation		
Installation		
Other Civil and Engineering Costs		
<i>Operating Capital</i>		
Production Inputs		
Other Operating Costs		
<i>Other Costs</i>		
Total	376,830,000	376,830,000

Project Timing

Project commencement date: IMMEDIATE UPON FUNDING

Project start date:

Project completion date: _____

Project Schedule

	Pre-2004	2004	2005	2006	2007	2008
Workdone (%)						
Payment (%)						

	2004	2005	2006
Staff Expenditures			
Service Requirements			
Assets Maintenance			
Capital Expenditures			
Transferred Expenditures			
Foreign Obligations			
Salaries & Retirements' rewards			

Memorandum Items:

Employment (construction)

Employment (post completion)

Name and signature of the Director General for submitting department

Name and signature of the person who filled in the Questionnaire

General Instructions

1. The Questionnaire is to be filled in by the Governate or the general trust or commission or department, then send to the Ministry headquarters concerned for approval. All questionnaires for all projects with consolidated tables are to be sent by the Ministry, listed in priority order, to the Ministry of Finance as part of their 2004 Budget submission.
2. Transfer all the foreign currency amounts to thousands Iraq Dinar using the exchange rate of 1500 IQD = 1 USD.
3. Provide whatever additional information you have to support the project.

Industry Sectors

1. Agricultural
 - a. Dams and Storage Projects
 - b. Irrigation Projects
 - c. Projects for Agricultural Products
 - d. Projects for Agricultural Services
2. Industrial
3. Transportation and Communication
 - e. Land Road Net
 - f. Land Transportation
 - g. Railways
 - h. Water Transportation
 - i. Airway Transportation
 - j. Communication
 - k. T.V., Radio Broadcasting
 - l. Grain Storage Projects
4. Construction and Services
5. Education, Higher Education, and Scientific Research
6. Other Investment Expenditure

CAPITAL (INVESTMENT OR RECONSTRUCTION) PROJECTS

Project Information

Project Name: BASRAH CENTRAL JUVENILE 1
 Location (City/Governate/Region): AL BASRAH
 Date of Submission: 6 SEP 03
 Project description: CONSTRUCTION OF A NEW JUVENILE FACILITY
 Project type (Ongoing/New/Reconstruction): NEW
 Industry Sector: **CONSTRUCTION AND SERVICES**
 Implementing Ministry & Representative: JUSTICE
 Beneficiary Ministry & Representative: JUSTICE/PRISONS/ [REDACTED]
 Who will undertake the investment? IRAQI CORRECTIONAL SERVICES

Project Description: **The** project involves the new construction of a desperately needed juvenile facility. The facility will house roughly 350 juveniles in central Iraq and provide for increased security and rehabilitation of disadvantaged and at-risk juveniles. The facilities will also serve to aid juveniles in obtaining education and job skills for the future, thereby reducing repeat-offender criminal activity in the country.

Project Costs ('000 Dinars)	Total Project	Budget Year (2004)
<i>Preparation</i>		
Designing and Studies		
Consultation Services		
Investigation		
Property Compensation		
Other Preparation Costs		
<i>Civil and Engineering Works</i>		
Housing		
Non-Residential Construction		
Other Utilities		
Machinery and Equipment		
Transportation		
Installation		
Other Civil and Engineering Costs		
<i>Operating Capital</i>		
Production Inputs		
Wages and Salaries		
Other Operating Costs		
<i>Other Costs</i>		
Total	376,830,000	376,830,000

Project Timing

Project commencement date: IMMEDIATE UPON FUNDING

Project start date:

Project completion date: _____

Project Schedule

	Pre-2004	2004	2005	2006	2007	2008
Work done (%)						
Payment						

	2004	2005	2006
Service Requirements			
Assets Maintenance			
Capital Expenditures			
Transferred Expenditures			
Foreign Obligations			
Salaries & Retirements' rewards			

Memorandum Items:

Employment (construction)

Employment (post completion)

Name and signature of the Director General for submitting department

Name and signature of the person who filled in the Questionnaire

General Instruction

1. The Questionnaire is to be filled in by the Governate or the general trust or commission or department, then send to the Ministry headquarters concerned for approval. All questionnaires for all projects with consolidated tables are to be sent by the Ministry, listed in priority order, to the Ministry of Finance as part of their 2004 Budget submission.
2. Transfer all the foreign currency amounts to thousands Iraq Dinar using the exchange rate of 1500 IQD = 1 USD.
3. Provide whatever additional information you have to support the project.

Industry Sectors

1. Agricultural
 - a. Dams and Storage Projects
 - b. Irrigation Projects
 - c. Projects for Agricultural Products
 - d. Projects for Agricultural Services
2. Industrial
3. Transportation and Communication
 - e. Land Road Net
 - f. Land Transportation
 - g. Railways
 - h. Water Transportation
 - i. Airway Transportation
 - j. Communication
 - k. T.V., Radio Broadcasting
 - l. Grain Storage Projects
4. Construction and Services
5. Education, Higher Education, and Scientific Research
6. Other Investment Expenditure

CAPITAL (INVESTMENT OR RECONSTRUCTION) PROJECTS

Project Information

Project Name: **BASRAH CENTRAL JUVENILE 2**
 Location (City/Governate/Region): **AL BASRAH**
 Date of Submission: **6 SEP 03**
 Project description: **CONSTRUCTION OF A NEW JUVENILE FACILITY**
 Project type (Ongoing/New/Reconstruction): **NEW**
 Industry Sector: **CONSTRUCTION AND SERVICES**
 Implementing Ministry & Representative: **JUSTICE**
 Beneficiary Ministry & Representative: **JUSTICE/PRISONS/**
 Who will undertake the investment? **IRAQI CORRECTIONAL SERVICES**

Project Description: The project involves the new construction of a desperately needed juvenile facility. The facility will house roughly 350 juveniles in central Iraq and provide for increased security and rehabilitation of disadvantaged and at-risk juveniles. The facilities will also serve to aid juveniles in obtaining education and job skills for the future, thereby reducing repeat-offender criminal activity in the country.

Project Costs ('000 Dinars)	Total Project	Budget Year (2004)
<i>Preparation</i>		
Designing and Studies		
Consultation Services		
Investigation		
Property Compensation		
Other Preparation Costs		
<i>Civil and Engineering Works</i>		
Housing		
Non-Residential Construction		
Other Utilities		
Machinery and Equipment		
Transportation		
Installation		
Other Civil and Engineering Costs		
<i>Operating Capital</i>		
Production Inputs		
Wages and Salaries		
Other Operating Costs		
<i>Other Costs</i>		
Total	370,830,000	376,830,000

Project Timing

Project commencement date: IMMEDIATE UPON FUNDING

Project start date:

Project completion date: _____

Project Schedule

	Pre-2004	2004	2005	2006	2007	2008
Workdone (%)						
Payment (%)						

Impact on Operational Budget

Identify any operating or recurring costs associated with the capital investment

	2004	2005	2006
Staff Expenditures			
Service Requirements			
Assets Maintenance			
Capital Expenditures			
Transferred Expenditures			
Foreign Obligations			
Salaries & Retirements' rewards			

Memorandum Items:

Employment (construction)

Employment (post completion)

Name and signature of the Director General for submitting department

Name and signature of the person who filled in the Questionnaire

General Instructions

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2. Transfer all the foreign currency amounts to thousands Iraq Dinar using the exchange rate of 1500IQD = 1 USD.
3. Provide whatever additional information you have to support the project.

Industry Sectors

1. Agricultural
 - a. Dams and Storage Projects
 - b. Irrigation Projects
 - c. Projects for Agricultural Products
 - d. Projects for Agricultural Services
2. Industrial
3. Transportation and Communication
 - e. Land Road Net
 - f. Land Transportation
 - g. Railways
 - h. Water Transportation
 - i. Airway Transportation
 - j. Communication
 - k. T.V., Radio Broadcasting
 - l. Grain Storage Projects
4. Construction and Services
5. Education, Higher Education, and Scientific Research
6. Other Investment Expenditure

CAPITAL (INVESTMENT OR RECONSTRUCTION) PROJECTS

Project Information

Project Name: DHI QAR CENTRAL JUVENILE
 Location (City/Governate/Region): AL GHARRAF/DHI QAR
 Date of Submission: 6 SEP 03
 Project description: CONSTRUCTION OF A NEW JUVENILE FACILITY
 Project type (Ongoing/New/Reconstruction): NEW
 Industry Sector: **CONSTRUCTION AND SERVICES**
 Implementing Ministry & Representative: JUSTICE
 Beneficiary Ministry & Representative: JUSTICE/PRISONS/
 Who will undertake the investment? IRAQI CORRECTIONAL SERVICES

Project Description: The project involves the new construction of a desperately needed juvenile facility. The facility will house roughly 350 juveniles in central Iraq and provide for increased security and rehabilitation of disadvantaged and at-risk juveniles. The facilities will also serve to aid juveniles in obtaining education and job skills for the future, thereby reducing repeat-offender criminal activity in the country.

Project Justification: There are only two facilities currently in existence in the country. The juvenile facilities currently in existence are Kharkh in Baghdad and Observation House in Mosul. The management team of the juvenile department have observed that the juvenile programs were sorely under-funded and capacity was well below the true requirements of the country. Plans were made in the 2004 budget to build at least ten new facilities in order to expand the capacity and capabilities of the department. The request was extremely conservative and will likely fall short of the needs. An expert in juvenile programs is expected to arrive in the next 2-3 weeks and will likely identify even greater needs than were planned for in these first estimates. The youth of Iraq deserve a safe environment for rehabilitation, unlike the treatment they received under Saddam Hussein's regime. The youth of Iraq will have some of the greatest challenges to overcome in the near future and need a supportive system that will care for them as well as discipline and train them for a bright, new future. The children are the future of Iraq.

Project Costs ('000 Dinars)	Total Project	Budget Year (2004)
<i>Preparation</i>		
Designing and Studies		
Consultation Services		
Investigation		
Property Compensation		
Other Preparation Costs		
<i>Civil and Engineering Works</i>		
Housing		
Non-Residential Construction		
Other Utilities		
Machinery and Equipment		
Transportation		
Installation		
Other Civil and Engineering Costs		
<i>Operating Capital</i>		
Production Inputs		
Wages and Salaries		
Other Operating Costs		
<i>Other Costs</i>		
Total	376,830,000	376,830,000

Project Timing

Project commencement date: IMMEDIATE UPON FUNDING

Project start date:

Project completion date: _____

Project Schedule

	Pre-2004	2004	2005	2006	2007	2008
Workdone						

	2004	2005	2006
Service Requirements			
Assets Maintenance			
Capital Expenditures			
Transferred Expenditures			
Foreign Obligations			
Salaries & Retirements' rewards			

Memorandum Items:

Employment (construction)

Employment (post completion)

Name and signature of the Director General for submitting department

Name and signature of the person who filled in the Questionnaire

General Instructions

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2. Transfer all the foreign currency amounts to thousands Iraq Dinar using the exchange rate of 1500IQD = 1 USD.
3. Provide whatever additional information you have to support the project

Industry Sectors

1. Agricultural
 - a. Dams and Storage Projects
 - b. Irrigation Projects
 - c. Projects for Agricultural Products
 - d. Projects for Agricultural Services
2. Industrial
3. Transportation and Communication
 - e. Land Road Net
 - f. Land Transportation
 - g. Railways
 - h. Water Transportation
 - i. Airway Transportation
 - j. Communication
 - k. T.V., Radio Broadcasting
 - l. Grain Storage Projects
4. Construction and Services
5. Education, Higher Education, and Scientific Research
6. Other Investment Expenditure

CAPITAL (INVESTMENT OR RECONSTRUCTION) PROJECTS

Project Information

Project Name: KARBALA CENTRAL JUVENILE
 Location (City/Governate/Region): AR RAZAZAH/KARBALA
 Date of Submission: 6 SEP 03
 Project description: CONSTRUCTION OF A NEW JUVENILE FACILITY
 Project type (Ongoing/New/Reconstruction): NEW
 Industry Sector: CONSTRUCTION AND SERVICES
 Implementing Ministry & Representative: JUSTICE
 Beneficiary Ministry & Representative: JUSTICE/PRISONS/
 Who will undertake the investment? IRAQI CORRECTIONAL SERVICES

Project Description: The project involves the new construction of a desperately needed juvenile facility. The facility will house roughly 350 juveniles in central Iraq and provide for increased security and rehabilitation of disadvantaged and at-risk juveniles. The facilities will also serve to aid juveniles in obtaining education and job skills for the future, thereby reducing repeat-offender criminal activity in the country.

Project Justification: There are only two facilities currently in existence in the country. The juvenile facilities currently in existence are Kharkh in Baghdad and Observation House in Mosul. The management team of the juvenile department have observed that the juvenile programs were sorely under-funded and capacity was well below the true requirements of the country. Plans were made in the 2004 budget to build at least ten new facilities in order to expand the capacity and capabilities of the department. The request was extremely conservative and will likely fall short of the needs. An expert in juvenile programs is expected to arrive in the next 2-3 weeks and will likely identify even greater needs than were planned for in these first estimates. The youth of Iraq deserve a safe environment for rehabilitation, unlike the treatment they received under Saddam Hussein's regime. The youth of Iraq will have some of the greatest challenges to overcome in the near future and need a supportive system that will care for them as well as discipline and train them for a bright, new future. The children are the future of Iraq.

Project Costs (‘000 Dinars)	Total Project	Budget Year (2004)
<i>Preparation</i>		
Designing and Studies		
Consultation Services		
Investigation		
Property Compensation		
Other Preparation Costs		
<i>Civil and Engineering Works</i>		
Housing		
Non-Residential Construction		
Other Utilities		
Machinery and Equipment		
Transportation		
Installation		
Other Civil and Engineering Costs		
<i>Operating Capital</i>		
Production Inputs		
Wages and Salaries		
Other Operating Costs		
<i>Other Costs</i>		
Total	376,830,000	376,830,000

Project Timing

Project commencement date: IMMEDIATE UPON FUNDING

Project start date:

Project completion date: _____

Project Schedule

	Pre-2004	2004	2005	2006	2007	2008
Work done (%)						
Payment (%)						

Impact on Operational Budget

Identify any operating or recurring costs associated with the capital investment

	2004	2005	2006
Staff Expenditures			
Service Requirements			
Assets Maintenance			
Capital Expenditures			
Transferred Expenditures			
Foreign Obligations			
Salaries & Retirements' rewards			

Memorandum Items:

Employment (construction)

Employment (post completion)

Name and signature of the Director General for submitting department

Name and signature of the person who filled in the Questionnaire

General Instructions

1. The Questionnaire is to be filled in by the Governate or the general trust or commission or department, then send to the Ministry headquarters concerned for approval. All questionnaires for all projects with consolidated tables are to be sent by the Ministry, listed in priority order, to the Ministry of Finance as part of their 2004 Budget submission.
2. Transfer all the foreign currency amounts to thousands Iraq Dinar using the exchange rate of 1500IQD = 1 USD.
3. Provide whatever additional information you have to support the project.

Industry Sectors

1. Agricultural
 - a. Dams and Storage Projects
 - b. Irrigation Projects
 - c. Projects for Agricultural Products
 - d. Projects for Agricultural Services
2. Industrial
3. Transportation and Communication
 - e. Land Road Net
 - f. Land Transportation
 - g. Railways
 - h. Water Transportation
 - i. Airway Transportation
 - j. Communication
 - k. T.V., Radio Broadcasting
 - l. Grain Storage Projects
4. Construction and Services
5. Education, Higher Education, and Scientific Research
6. Other Investment Expenditure

CAPITAL (INVESTMENT OR RECONSTRUCTION) PROJECTS

Project Information

Project Name: MAYSAN CENTRAL JUVENILE
 Location (City/Governate/Region): QULAT SALIH/MAYSAN
 Date of Submission: 6 SEP 03
 Project description: CONSTRUCTION OF A NEW JZJVENJLE FACILITY
 Project type (Ongoing/New/Reconstruction): NEW
 Industry Sector: CONSTKIJCTION AND SERVICES
 Implementing Ministry & Representative: JUSTICE
 Beneficiary Ministry & Representative: JUSTICE/PRISONS/
 Who will undertake the investment? IRAQI CORRECTIONAL SERVICES

Project Description: **The** project involves the new construction of a desperately needed juvenile facility. The facility will house roughly 350 juveniles in central Iraq and provide for increased security and rehabilitation of disadvantaged and at-risk juveniles. The facilities will also serve to aid juveniles in obtaining education and job skills for the future, thereby reducing repeat-offender criminal activity in the country.

Project Justification: There are only two facilities currently in existence in the country. The juvenile facilities currently in existence are Kharkh in Baghdad and Observation House in Mosul. The management team of the juvenile department have observed that the juvenile programs were sorely under-funded and capacity was well below the true requirements of the country. Plans were made in the 2004 budget to build at least ten new facilities in order to expand the capacity and capabilities of the department. The request was extremely conservative and will likely fall short of the needs. An expert in juvenile program is expected to arrive in the next 2-3 weeks and will likely identify even greater needs than were planned for in these first estimates. The youth of Iraq deserve a safe environment for rehabilitation, unlike the treatment they received under Saddam Hussein's regime. The youth of Iraq will have some of the greatest challenges to overcome in the near future and need a supportive system that will care for them as well as discipline and train them for a bright, new future. The children are the future of Iraq.

Project Costs (*000 Dinars)	Total Project	Budget Year (2004)
<i>Preparation</i>		
Designing and Studies		
Consultation Services		
Investigation		
Property Compensation		
Other Preparation Costs		
<i>Civil and Engineering Works</i>		
Housing		
Non-Residential Construction		
Other Utilities		
Machinery and Equipment		
Transportation		
Installation		
Other Civil and Engineering Costs		
<i>Operating Capital</i>		
Production Inputs		
Wages and Salaries		
Other Operating Costs		
<i>Other Costs</i>		
Total	376,830,000	376,830,000

Project Timing

Project commencement date: IMMEDIATE UPON FUNDING

Project start date:

Project completion date: _____

	Pre-2004	2004	2005	2006	2007	2008
Work done (%)						
Payment (%)						

	2004	2005	2006
Staff Expenditures			
Service Requirements			
Assets Maintenance			
Capital Expenditures			
Transferred Expenditures			
Foreign Obligations			
Salaries & Retirements' rewards			

Memorandum Items:

Employment (construction)

Employment (post completion)

Name and signature of the Director General for submitting department

Name and signature of the person who filled in the Questionnaire

General Instructions

1. The Questionnaire is to be filled in by the Governate or the general trust or commission or department, then send to the Ministry headquarters concerned for approval. All questionnaires for all projects with consolidated tables are to be sent by the Ministry, listed in priority order, to the Ministry of Finance as part of their 2004 Budget submission.
2. Transfer all the foreign currency amounts to thousands Iraq Dinar using the exchange rate of 1500 IQD = 1 USD.
3. Provide whatever additional information you have to support the project.

Industry Sectors

1. Agricultural
 - a. Dams and Storage Projects
 - b. Irrigation Projects
 - c. Projects for Agricultural Products
 - d. Projects for Agricultural Services
2. Industrial
3. Transportation and Communication
 - e. Land Road Net
 - f. Land Transportation
 - g. Railways
 - h. Water Transportation
 - i. Airway Transportation
 - j. Communication
 - k. T.V., Radio Broadcasting
 - l. Grain Storage Projects
4. Construction and Services
5. Education, Higher Education, and Scientific Research
6. Other Investment Expenditure

CAPITAL (INVESTMENT OR RECONSTRUCTION) PROJECTS

Project Information

Project Name: **SALAH AD DIN CENTRAL JUVENILE**
 Location (City/Governate/Region): **AD DAWR/SALAH AD DIN**
 Date of Submission: **6 SEP 03**
 Project description: **CONSTRUCTION OF A NEW JUVENILE FACILITY**
 Project type (Ongoing/New/Reconstruction): **NEW**
 Industry Sector: **CONSTRUCTION AND SERVICES**
 Implementing Ministry & Representative: **JUSTICE**
 Beneficiary Ministry & Representative: **JUSTICE/PRISONS/**
 Who will undertake the investment? **IRAQI CORRECTIONAL SERVICES**

Project Description: **The project involves the new construction of a desperately needed juvenile facility. The facility will house roughly 350 juveniles in central Iraq and provide for increased security and rehabilitation of disadvantaged and at-risk juveniles. The facilities will also serve to aid juveniles in obtaining education and job skills for the future, thereby reducing repeat-offender criminal activity in the country.**

Project Justification: **There are only two facilities currently in existence in the country. The juvenile facilities currently in existence are Kharkh in Baghdad and Observation House in Mosul. The management team of the juvenile department have observed that the juvenile programs were sorely under-funded and capacity was well below the true requirements of the country. Plans were made in the 2004 budget to build at least ten new facilities in order to expand the capacity and capabilities of the department. The request was extremely conservative and will likely fall short of the needs. An expert in juvenile programs is expected to arrive in the next 2-3 weeks and will likely identify even greater needs than were planned for in these first estimates. The youth of Iraq deserve a safe environment for rehabilitation, unlike the treatment they received under Saddam Hussein's regime. The youth of Iraq will have some of the greatest challenges to overcome in the near future and need a supportive system that will care for them as well as discipline and train them for a bright, new future. The children are the future of Iraq.**

Project Costs ('000 Dinars)	Total Project	Budget Year (2004)
<i>Preparation</i>		
Designing and Studies		
Consultation Services		
Investigation		
Property Compensation		
Other Preparation Costs		
<i>Civil and Engineering Works</i>		
Housing		
Non-Residential Construction		
Other Utilities		
Machinery and Equipment		
Transportation		
Installation		
Other Civil and Engineering Costs		
<i>Operating Capital</i>		
Production Inputs		
Wages and Salaries		
Other Operating Costs		
<i>Other Costs</i>		
Total	376,830,000	376,830,000

Project Timing

Project commencement date: IMMEDIATE UPON FUNDING

Project start date:

Project completion date: _____

Project Schedule

	Pre-2004	2004	2005	2006	2007	2008
Work done (%)						
Payment						

	2004	2005	2006
Service Requirements			
Assets Maintenance			
Capital Expenditures			
Transferred Expenditures			
Foreign Obligations			
Salaries & Retirements' rewards			

Memorandum Items:

Employment (construction)

Employment (post completion)

Name and signature of the Director General for submitting department

Name and signature of the person who filled in the Questionnaire

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Industry Sectors

1. Agricultural
 - a. Dams and Storage Projects
 - b. Irrigation Projects
 - c. Projects for Agricultural Products
 - d. Projects for Agricultural Services
2. Industrial
3. Transportation and Communication
 - e. Land Road Net
 - f. Land Transportation
 - g. Railways
 - h. Water Transportation
 - i. Airway Transportation
 - j. Communication
 - k. T.V., Radio Broadcasting
 - l. Grain Storage Projects
4. Construction and Services
5. Education, Higher Education, and Scientific Research
6. Other Investment Expenditure

UK Ministry of Justice

From: [redacted] UK Ministry of Interior
Sent: Monday, July 28, 2003 11:12 PM
To: [redacted]
cc: [redacted]
Subject: RE: Draft supplemental

[redacted]
Please find the prison contribution to the supplemental budget funding.

International Prison Experts

Approximately 80 experts (\$100,000 each for six months) to identify suitable establishments for reconstruction, training and monitoring prison operations in accordance with the UN Minimum Requirements for Prisoners (Six month contracts)
Total Cost \$8 Million

Unexamined Facilities

There are approximately 120 locations for detention centres and or prisons that have not been examined by the CPA prison team, and for which we have no information regarding their current status. The estimate allows for prisons rendered totally unserviceable by looting etc and the discovery new facilities. The result of this spending is that a wider geographical spread of detention centres and prisons is achieved, with a consequent benefit to the criminal justice system, national security and the freeing up of Coalition Forces from prison duties.
The average operating costs for 6 months is estimated at \$500,000 per location. Total \$60 million
The estimated start up costs at average of \$400,000 per location is \$48 million
The estimated capital costs for reconstruction of \$1 million per location is \$120 million
Total Cost \$228 million

New Build Facilities

Kani Ban Sa'ad is a looted prison complex that could hold at least 3000 prisoners. An estimate of a new build facility of this size in the US/UK is about \$400 million and it would take 4 years to construct. A further two similar facilities will be required. Contracts and initial costs for six months, This spending would allow new prisons to be established which comply with international standards, can have inbuilt security features which reduce staffing costs, and achieve economies of scale.
Total Cost \$150 million

Total \$386 million

I hope this is helpful

[redacted]

-----Original Message-----

From: [redacted] UK Ministry of Justice
Sent: Monday, July 28, 2003 9:18 PM
To: [redacted]
Cc: [redacted]
Subject: Draft supplemental

[redacted]

Please find following brief business cases to support a range of policy initiatives. I hope you find them useful for your note on supplemental funding.

Forensic examiners and prosecutors for exhumation of mass graves

Approximately 500 international experts at \$100k per person (salary and support costs for 6 months). Iraqi nationals do not have the expertise needed.

Total cost: \$50m

Increased security for judges and prosecutors

Security is currently being provided for the 15 Central Criminal Court judges. Costs arising from extending this to 700 judges, prosecutors and (where appropriate) their families are as follows. (There have been RPG attacks on judges' homes.) The result is that more crimes are brought to justice, promoting confidence in the rule of law.

Security costs approx \$7k per person per month for the remainder of the year (5 months)

Total cost: \$25m

Witness protection programme

There are approximately 15,000 felony trials per year. Protection for each vulnerable witness costs about \$100k. It is estimated that this will be needed in 1% of felony trials. Again, the result is that more crimes are brought to justice, promoting confidence in the rule of law.

Total cost: \$15m

Pro bono programme for family courts

There are about 80,000 cases in the family courts each year. We suggest a pro bono programme focussing on cases where social welfare and care of children were an issue. We estimate this to be the case in 10% of cases. If payments are limited to \$50 per case, the paltry costs are less than \$1m.

Total \$91m

Please let me know if you need anything else



[Redacted]

UK Ministry of Interior

From: [Redacted]
Sent: Monday, July 28, 2003 11:15 PM
To: [Redacted]
CC: [Redacted]
Subject: RE: Draft supplemental

thanks

-----Original Message-----

From: [Redacted] UK Ministry of Interior
Sent: Monday, July 28, 2003 2:12 PM
To: [Redacted]
Cc: [Redacted]
Subject: RE: Draft supplemental

[Redacted]

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The estimated capital costs for reconstruction of \$1 million per location is \$120 million
Total Cost \$228 million

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Kani Ban Sa'ad is a looted prison complex that could hold at least 3000 prisoners. An estimate of a new build facility of this size in the US/UK is about \$400 million and it would take 4 years to construct. A further two similar facilities will be required. Contracts and initial costs for six months. This spending would allow new prisons to be established which comply with international standards, can have inbuilt security features which reduce staffing costs, and achieve economies of scale.
Total Cost \$150 million

Total \$386 million

I hope this is helpful

[Redacted]

-----Original Message-----

From: [Redacted]
Sent: Monday, July 28, 2003 9:18 PM
To: [Redacted]

Cc: [redacted]

[redacted]

Subject: Draft supplemental

[redacted]

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Total cost: \$50m

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Total cost: \$15m

Pro bono programme for family courts

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Total \$91m

Please let me know if you need anything else

[redacted]

Prison System Technical Assistance. This request is for 87 international prison experts for six months, to identify suitable establishments for reconstruction, to provide training and monitoring of prison operations in accordance with international requirements. A small number will be needed to run some facilities. There is also a requirement for experts in administration, finance, logistics and communications. The technical assistance requirement is based on a six-month cost to provide sufficient services and logistics for each expert. **Estimated minimum cost: \$14M**
i.c.

26 Detention and Prison Facilities for Juveniles and Adults. Prison facilities are a vital component to the credibility of the criminal justice system and essential in establishing the security of Iraq. This expenditure provides for the new build, reconstruction and modernization of 26 adult and juvenile detention and prison facilities in 2005. This expenditure would provide a wider geographical coverage than under the previous regimes. It would ensure that all the establishments conform to the United Nations Minimum Standards for the Treatment of Prisoners. They would increase prison capacity by 10,000 (i.e. from 11,200 under current plans to 21,200) and free military resources currently tasked to operate detention facilities. At least local 3,200 jobs would be created in the prison service. The estimated average cost per facility is approximately \$2.3 million, \$0.5 million in start up costs and \$1 million in initial operating costs). **Estimated minimum cost: \$99M**

2 New 3,000 Bed Maximum Security Prisons. This spending would allow two new maximum security prisons to be constructed in accordance with UK / US standards, with inbuilt security features that reduce staffing costs and achieve economies of scale. These facilities would house 3,000 prisoners each (6,000 additional prison beds) and would take four years to construct. Funding is needed immediately for engineering and design and to start construction. **Estimated minimum cost: \$750M**

Finance-supplemental

**COALITION PROVISIONAL AUTHORITY
FY04 SUPPLEMENTAL REQUEST
TO
REHABILITATE AND RECONSTRUCT IRAQ**

BAGHDAD, IRAQ

August 2003

**Coalition Provisional Authority
FY04 Supplemental Request
To Rehabilitate and Reconstruct Iraq**

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**Coalition Provisional Authority
FY04 Supplemental Request
To Rehabilitate and Reconstruct Iraq**

Introduction

Prior to the war, the President outlined an ambitious vision for post-war Iraq that could serve as a model to the Arab world. He described a secure and stable country, governed by a democratically-elected government and served by a robust and open economy. Whether Iraq embraces this future is, ultimately, up to the Iraqis. The Coalition, however, has an obligation to lay the groundwork for the new Iraq, and to leave the country with a real chance of fulfilling the President's vision. In order to support this commitment the Coalition Provisional Authority requires an additional \$27.2 billion in fiscal year (FY) 2004 and is requesting the Congress to provide these resources as emergency non-offset supplemental appropriations. Expedient approval of this emergency supplemental request is critical for the Coalition to lay the groundwork for an Iraq governed by and for the people of Iraq, to serve as the model for democracy in the middle east and to help fight the global war on terrorism by providing an alternative framework for governance.

This additional \$27.2 billion will finance the most critical needs for security and infrastructure that cannot be met with anticipated revenues from oil sales until the entire oil infrastructure becomes more robust. These needs are immediate and urgent. We are ready to begin execution of these funds before the end of 2003.

Highlights of this \$27.2 billion FY 2004 emergency supplemental request include

- \$2.7B to fund public safety including border enforcement, police, fire and customs and enhanced security communications
- \$2.1B to establish national security forces and the Iraq Civil Defense Corps
- \$0.9B to provide justice and civil society development
- \$6.6B to rehabilitate the electric power infrastructure
- \$4.5B to fund repairs and improvements to water and sewerage services
- \$0.9B to fund repairs to facilitate and conserve water resources
- \$0.8B to repair transportation facilities and telecommunications infrastructure
- \$0.5B to upgrade housing, public buildings, roads and bridges
- \$0.9B to fund construct, repair, and equip hospitals and primary clinics
- \$0.3B to invest into private sector business initiatives and jobs training programs
- \$7.0B to provide 1 for 1 matching funds to demonstrate U.S. commitment to securing Iraq's future at the 23-34 Oct donor's conference in Madrid Spain

In each instance, our Supplemental request is designed to ensure adequate resources to put Iraq on the path to a secure, economically hopeful future. The programs in this supplemental are thus all based upon Coalition evaluations and estimates. They are all fiscally conservative numbers.

**Coalition Provisional Authority
FY04 Supplemental Request
To Rehabilitate and Reconstruct Iraq**

The Coalition Provisional Authority is requesting non-offset emergency supplemental funding to directly support the rehabilitation and construction of Iraq, and in particular, to invest in essential security and stabilization initiatives and urgent infrastructure repairs and requirements. Further, the coalition requests urgent passage of the supplemental to announce the United States commitment to provide one-for-one matching funds at the Madrid Donor Conference scheduled for 23-24 Oct 2003 and for donations which will follow later.

Detailed Overview of Requirements
(Dollars in Millions)

Security

Public Safety Requirements:

Border Enforcement	\$150	
National Police Service	\$150	
International Police Training Mission	\$800	
Traffic Police	\$ 50	
Fire and Civil Defense	\$1,107	
Facility Protective Services	\$67	
Public Safety Training	\$274	
Nat'l Security Communications Network	<u>\$150</u>	
Subtotal Public Safety		\$2,748

National Security:

New Iraqi Army	\$2,000	
Iraqi Civil Defense Corps	<u>\$ 76</u>	
Subtotal National Security		\$2,076

Justice:

Technical assistance for investigations into crimes against humanity	\$100	
Security for Judges and Prosecutors	\$200	
Witness Protection Program	\$100	
Other technical investigative methods	\$ 10	
Prison system technical assistance	\$ 10	
Reconstruction & modernization of 26 detention and prison facilities	\$ 99	
Two new 4,000 bed maximum security prisons	\$400	
Subtotal Justice		\$ 919
Subtotal Security		\$5,743

Infrastructure

Electricity

Generation	\$3,650
Transmission networks	\$1,700
Distribution networks	\$1,000

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Communications and control	\$ 150	
Institutional strengthening	\$ 25	
Security	\$ 50	
Subtotal Electric		\$6,575
<u>Public Works</u>		
Improve access to potable water	\$2,830	
Reducing water losses	\$ 30	
Improve sewer services	\$1,200	
Improving solid waste management	\$ 450	
Subtotal Public Works		\$4,510
<u>Water Resources</u>		
Pumping Stations	\$ 75	
Standby Generators	\$ 75	
Irrigation/Drainage Systems	\$ 130	
Complete Projects Halted by War	\$ 130	
Rural Water Supply Dams	\$ 25	
Dam Safety Repairs	\$ 100	
Water Pipeline and Treatment Plant	\$ 200	
Environmental Restoration	\$ 100	
Tidal Channel Flushing	\$ 40	
Subtotal Water Resources		\$ 875
<u>Transportation & Telecommunication</u>		
Civil Aviation	\$ 165	
Ports	\$ 45	
Railroads	\$ 303	
IPTC network systems	\$ 124	
Iraqi communications systems	\$ 109	
Iraqi communications operations	\$ 89	
Subtotal Trans/Telecomm.		\$ 835
<u>Housing and Construction</u>		
Housing	\$ 100	
Public Buildings	\$ 130	
Roads and Bridges	\$ 240	
Subtotal Housing & Construction		\$ 470
<u>Health</u>		
Construct Pediatric Hospital in Basrah	\$ 150	
Refurbish Health System	\$ 393	
Repair/Replace Equipment	\$ 300	
Partnership for Health	\$ 7	
Subtotal Health		\$ 850
<u>Private Sector Development</u>		
American-Iraqi Enterprise Fund	\$ 200	
Expand Network of Employment Centers	\$ 8	
On The Job Training	\$ 35	
Market Oriented Specialized Training	\$ 110	

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Subtotal Private Sector Development	\$ 353
Subtotal Infrastructure	<u>\$14,468</u>
Total Direct Appropriation Request	\$20,211
Donor Matching Funds (one-for-one)	\$ 7,000
Grand Total	\$27,211M

Overview of Appropriation Request

Iraqi Relief and Reconstruction Fund	\$19,976
American-Iraqi Enterprise Fund	235
Iraqi Reconstruction Donor Matching Fund	\$ 7,000
Grand Total	\$27,211M

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Public Safety

Although the coalition has made great strides to stabilize Iraq and enhance security, the Iraqi citizenship faces three levels of threats: the hardened criminals the previous regime let loose into the streets; the remnants of the old regime who have nowhere to flee; and foreign terrorists. Dealing with these security threats is our highest priority.

Border Enforcement.

Bureau of Border and Customs Police: Divided into three Sections of Patrol, Investigations and Detention & Deportation. Border and Customs Police enforce the immigration and customs laws and regulations along the border between the ports of entry and the interior of Iraq. Currently, facilities include a headquarters office, three regional offices and 264 border police stations. Each border police station accommodates 10 – 30 policemen. Our goal is to leverage technology to greatly reduce the number of border police stations, possibly by as much as 75 per cent. However, that effort will require that at least 50 new border police stations be constructed. The headquarters and three regional offices will require complete renovation, due to war damages, post-war looting and years of neglect. Further, because the previous border police used conscripts, almost all of whom deserted, a massive recruitment/training program must be implemented to develop a professional, reliable police service. The Investigation Section and the Detention & Deportation Section are elements new to the Border/Customs Police and will, consequently, have a massive impact on infrastructure and training. The current number of personnel is estimated to be about 4,000. An additional 2,000 should be immediately recruited. Total required personnel are 6,000.

Bureau of Border Inspections: Also divided into three Sections of Immigration Inspections, Customs Inspections and a Border Guard Section. Personnel will be assigned to 14 land ports of entry, three airport ports of entries, and two seaport ports of entries. Besides the ports of entry, are a headquarters and three regional offices. Consideration is being given to the establishment of secondary ports of entry. There are currently about 2,500 Customs Inspectors who inspect imported and exported products and about 350 Border Guards who perform perimeter and internal security of the respective port of entry compounds. Duties of Immigration Inspectors were previously conducted by elements of Saddam's security police, so the entire Section of Immigration Inspections requires basic law enforcement and specific immigration and nationality law training. We estimate that at least 2,500 Immigration Inspectors will be recruited and trained. Facilities at virtually each port of entry were damaged and/or looted and will require a significant amount of refurbishment. Total required personnel are about 5,350.

Bureau of Nationality & Civil Affairs: Like the previous two bureaus, it is divided into three Sections of Passport, Nationality & Civil Affairs (includes vital statistics), and Immigration. The Passport Section is responsible for the issuance of passports to Iraqi citizens and secure control of unassigned documents. The previous passport facility was completely destroyed and must be replaced. Because all previous employees were members of the security police, an entirely new workforce of an estimated 350 personnel must be recruited and trained. The Nationality & Civil Affairs

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Section is responsible for determining citizenship, issuance of national identification cards, and for vital statistics functions, such as the recording of births, deaths, marriages, divorces, etc. and will perform these tasks with about 1,400 civilian personnel working from 26 separate field offices in Baghdad, three regional offices and a headquarters facility. A proposal has been made to consolidate the 26 field offices into just two Baghdad facilities and all buildings require significant repairs due to neglect, vandalism and looting. The Immigration Section, consisting of an estimated 500 personnel will adjudicate petitions pertaining to both immigrant and non-immigrant visas and will forward decisions to respective foreign posts operated by the Ministry of Foreign Affairs. Total required personnel are approximately 2,250.

Border Enforcement When rebuilt, the Department of Border Enforcement will employ approximately 13,600 personnel. Of those, approximately 4,500 recruits for police type positions must be identified and trained as soon as possible. Beyond basic academy and refresher training, 75 long term advisors are required to ensure successful transition of border related enforcement into a single ministry. At least 53 Border Police facilities, 19 port of entry facilities, and 5 Nationality and Civil Affairs facilities will require refurbishment or complete construction. The total incremental cost to improve border and customs enforcement is estimated at \$150M. Without this investment, the nation continue to be at tremendous risk of penetration by members of terrorist cells and other subversive organizations; smuggling will continue to bleed the revenues necessary for the Iraqi economy to stand on its own and Iraq will not be able to control its borders.

Police, Traffic Police and Motor Vehicles

General Police Forces. An estimated \$150M is urgently required to recruit, train, equip and operate viable, sustainable policing services in Iraq, capable of dealing in a professional manner with all issues falling within their mandate. There are significant immediate costs to restoring competent, trustworthy police forces due to significant damage if not outright destruction Iraq-wide of facilities and looting of property, the training and equipping of a new police force, as well as associated operations and maintenance costs.

International Police Training. The coalition requires an estimated \$800M to immediately begin building an international police training force of 1500 to provide the level of professionalism and assistance upon which the Iraqi native police force will achieve. This force will support training and development of the Iraqi police with field training officers (FTO), and advisors to enable the new police to effectively apply the skills learned in classroom training. In addition, such a mission would provide "hands on" guidance to all levels of the Iraqi police forces to help them understand modern, democratically based principles of civilian policing.

Traffic Police. The Iraq Traffic Police has 5,200 officers and 27 Office buildings countrywide. They are responsible for the control of traffic, enforcement of traffic laws, and accident investigation. Their buildings, fleet, and equipment have been almost completely destroyed or looted, and will require funding priority near term to stand up operational capability to at least pre-war capacity. Estimated cost: \$50M

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Fire and Civil Defense

Fire Service: The Fire Service is the principal agency responsible to serve the security and safety needs of the populace by controlling the destructive force of fire, natural, and human-made hazards in an effort to diminish the loss of life and property. Firefighters are also the principal emergency responders for the entire country and serve the needs of over 26.2 million Iraqis. Firefighters also serve as the EOD experts for the country, responding to and mitigating the effects of all unexploded ordnance which litters the entire country. The department needs at least 20 fully trained and capable EOD units in order to minimize the paralyzing and destructive effects of misplaced ordnance.

The Fire Service currently stands at over 5200 full-time trained professionals that provide fire suppression and mitigation services for structure fires, petroleum industry incidents, and fire in nature (e.g. sulfur mines and agricultural fires). The country needs an additional 5000 firefighters in order to support its mission. There is a need for a national academy to train these men. Fire fighting and suppression services are delivered through the employment of equipment and personnel. The war and subsequent looting destroyed over 165 firehouses throughout the country. There are no tools or equipment in any firehouse. There is a need for major communication overhaul. There are no phones or portable radios to coordinate and communicate with. Major end items and support required near term include personal protective equipment, operational, maintenance, and training needs. Estimated cost: \$1,001M.

Civil Defense: Civil Defense is the main Iraqi agency responsible for all civil support during all emergencies. Civil Defense personnel must quickly respond to incidents emanating from the discovery of unexploded ordnance (UXO); improvised explosive devices (IED); and explosive remnants of war (ERW). They must possess the capability to respond to all natural and man made hazards and threats to include earthquakes, floods, epidemics, disease and WMD events. And they must provide emergency support to all aspects of an emergency to include command and control, operations, personnel and logistical support. To meet these requirements the Ministry needs a robust communications package of UHF, VHF, digital, mobile and FM capabilities. Logistics support include trucks, cots, tents, generators, lighting, stocked CD centers, medical equipment, blankets, food, hygiene material, wood, water, specialized engineering equipment, and a vast assortment of equipment to support the operation. Personnel need specialized training in Incident Command, size up, WMD, first responder, train the trainer, interagency workshops, UN request for Aid procedures, and other emergency management and disaster mitigation courses. Staff needs to be assembled from within governorates and across all ministries to work together, conduct coordination, and practice tactics and procedures. Estimated minimum cost: \$36.5M.

Public Safety Facilities: Public Safety Facilities Repair, Remodel, and Refit in the post-conflict period following cessation of major combat operations, significant looting, vandalism, burning, and wanton destruction of public safety facilities occurred. Work must continue on the refurbishing of facilities to include glazing, painting,

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electrical, plumbing, and HVAC work. Office furniture, equipment, computers, and telephone systems will also need to be brought into the facilities. Significant cost will be required near term for repair, remodeling, refurbishing, refitting, operations, maintenance, and training needs. Estimated minimum cost: \$69M.

Facilities Protection Service (FPS)

EPS. Facilities protection is critical to the reconstruction of Iraq and therefore a high priority to the CPA. Without a safe working environment, workers will be reluctant to return to the workplace. Facilities cannot be refurbished until there is protection against continuing vandalism and theft. If these issues are left unresolved, reconstruction will stall. To achieve adequate facilities protection would require \$66.7M for two separately managed programs.

(1) The Facility Protection Program: FPS is currently a federated program under which Ministries and Governates each form their own fixed site security forces that operate under Ministry control in accordance with standards established by the Ministry of Interior. Ministries are currently working FPS costs into their individual budgets. Approximately 20K FPS guards are required to deploy countrywide by Jan 2004 to protect structures, contents and assigned personnel. With the current decentralized model for FPS funding, security issues are in competition with other important aspects of Ministerial budgets.

By centrally funding FPS requirements, the CPA ensures critical security needs are properly resourced. Under this scheme, Ministry of Interior is funded to administer the FPS account, disburse FPS funds to other Ministries, run a training program for FPS guards, and provide administrative and operational oversight of the FPS program, to include certifying guards and private security firms and inspecting FPS operations countrywide. Ministries will hire guards and administer their FPS programs IAW Ministry of Interior guidance.

Basis of estimate: Centralized funding for salaries (\$24M - \$100/man/month ave), uniforms (\$1.2M - \$60/person), Mol training program and FPS administration (\$15M for both), vehicles for selected Ministries (\$2.64M - 80 pickup trucks), communications (\$3.63M for 400 handheld radios and 200 Thurayas), badging (\$2.0M - 18 sites) and tribal pay for tribes along power lines and oil pipelines(\$1.056M), mandated Regional Operations Center in each Governate (\$7.2M - 18 sites). Estimated minimum cost: \$56.7M.

(2) The FPS Professional Standards and Training Program: The FPS Professional Standards and Training Program. This program regulates FPS activities of each of the ministries, other public agencies and the activities of private guard companies. Facilities protection was originally provided by a unit within the police department. To many, this unit was perceived as a corrupt and unprofessional organization that was part of a larger scheme to misappropriate public resources. If facilities protection is to have the trust and confidence of the Iraqi people, a separate office is necessary with oversight authority and to establish, regulate and inspect the standards and training of the guards of the public facilities. \$10M is required to develop a program office with a staff of 48

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to provide administrative and operational oversight, to train and certify guards, and to inspect guard operations for all of Iraq.

Public Safety Training.

Training. S274M is required to provide initial training to ensure the success of the overall reform of all departments within the MOI: Department of Border Enforcement, Iraq Police Service, Traffic Police, Facilities Protection Service and Fire & Emergency Services. The CPA seeks to reconstitute these departments while increasing the professional standards of law enforcement officers and emergency service personnel within its ministry. All MOI training programs (for existing personnel and as well as all new personnel) will be developed and presented in a manner consistent with the principles of democratic policing (service in a free society) through an educational philosophy that is based on international human rights standards.

The CPA seeks to use a Public Safety construct to achieve the training goals for all MOI departments throughout Iraq. This concept has two primary benefits. First, the basic training programs for most of these departments are similar, and many in-service and/or advanced training courses will require multi-disciplinary participation. All of these departments must work together in order to provide the best possible protection and service to the citizens of Iraq, and therefore it will be important for them to train in a cooperative environment. Second, the utilization of Public Safety Academies, as opposed to numerous specialized academies, will provide for economies of scale reducing training costs significantly while ultimately increasing the effectiveness of the law enforcement /emergency services functions.

The requested training is for the following organizations in the MOI: IPS, Traffic Police, Customs and Border Police, Customs and Border Investigators, Customs Inspectors, Immigration Inspectors, Detention and Deportation Officers, Border Guards, Passport Officers, Nationality and Civil Affairs personnel, Facilities Protection Service guards, and Fire and Emergency Services personnel. This request does not duplicate training provided by the International Police Training requirement.

To support this effort, at least three Public Safety Academies must be built/refurbished (Baghdad, Mosul and Basrah), outfitted (furniture, operational equipment and supplies, training equipment and supplies), staffed and maintained. Reform courses will be conducted for all existing MOI police, traffic police, DBE personnel, fire and emergency service personnel country wide as well the delivery of in-service and advanced/specialized courses – approximately 60,000 existing MOI police and emergency personnel. The CPA as a part of its exit strategy will begin to develop the indigenous training capacity (Iraqi trainers) in all departments through the creation and delivery of comprehensive Instructor Development Programs (train-the-trainers). Further, it is possible that new basic recruit training will be conducted outside the country for approximately 34,000 police/traffic personnel in the next two years. Also, approximately 8,000 new DBE personnel will need to be trained, along with 5,000 new Fire and Emergency Services personnel.

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Iraq National Security Communications Network.

National security and first responder (police, ambulance, border and customs, key facilities protection, fire and civil defense) communications network with 911 dispatch capability for Iraq. Given Iraq's vulnerable security position, and complete lack of communications capabilities locally and nationally, a security and first responder operational communications network is imperative in the near term. Network would include a dispatch "911" capability so citizens could call one number in the event of an emergency instead of the current Iraqi system of separate numbers for each of the first responder assets, police, fire, or ambulance. This dispatch capability would be operated regionally. The master site based at the national command center in Baghdad would receive and oversee all of the information and data relating "911" and other regional as well as national contingencies.

This network concept spans all the major population centers connected via a fiber backbone. This effort will be directly managed by the Ministry of Transport and Communications (MOTC), as well as the CPA communications support office. The MOTC has affirmed that it is able to support this network and provide the fiber that is required to link all of the centers and bring them back to Baghdad. The majority of the fiber is already in place and currently being reworked to be stood up over the next two months. Time is of the essence because of the complete lack of interoperable communications throughout Iraq.

Regionally, security forces are suffering due to the lack of communication in the hands of the Iraqi police, who are supposed to be performing patrolling duties but are reluctant to do so as they have no means to call for assistance. Fire and ambulance service, while not a matter of national security, is a matter of public health and safety and also dependent on an effective communications network for its ability to respond quickly. This in turn would instill confidence in the general security and services, and in turn the government providing them. \$150M is needed to implement this network. Costs include installation of communications infrastructure and equipment, to include (but not limited to) hand-held radios, base stations, repeaters, communications towers, with associated installation, training, operations and maintenance costs. Separate network costs to support the first responder requirement are addressed in the Transportation & Communications section of this supplemental request.

National Security Forces.

Summary of Request Iraq's military forces were decimated in the war and the surviving leadership was too closely tied to the Baath Party. An entirely new military structure is necessary to help stabilize the country and to demonstrate to the people that a professional military is part of the foundation of a constitutional democracy. \$2,076M is required to fund the equipment acquisition needs of the New Iraqi Army, Support Agency/IIQ, and Civil Defense Forces. This force is quickly growing from 4,000 toward a goal of 40,000 (3 divisions, 9 brigades and 27 battalions, including 3 heavy). Our goal is to have this force operational by August 2004.

PRISONS MoJ IT Donation Form

Total IT Needs															
N	Computers			Peripherals				Infrastructure			Software Office				
	Mainframe	Desktop	Laptop	Scanner	Docking Stations	Document Senders	OCRs	PDA's	Routers	File Servers	Admin Suite	Graphics	Imaging	Accounting	Other
Ninawa	1	3	3	3		3			3	1	6	3	3		3
Irbil		2	2	2		2			2	1	4	2	2		2
At Tamim		2	2	2		2			2	1	4	2	2		2
Sulaymaniyah		2	2	2		2			2	1	4	2	2		2
Dahuk		2	2	2		2			2	1	4	2	2		2
Diyala		2	2	2		2			2	1	4	2	2		2
Sala ad Din		2	2	2		2			2	1	4	2	2		2
North Subtotal:	1	15	15	15		15			15	7	30	15	15		15
Baghdad	2	9	9	9		9			9	1	18	9	9		9
Baghdad Subtotal:	2	9	9	9		9			9	1	18	9	9		9
S/C						2									
Babel		2	2	2					2	1	4	2	2		2
Wasit		2	2	2		2			2	1	4	2	2		2
Karbala		2	2	2		2			2	1	4	2	2		2
an Najaf		2	2	2		2			2	1	4	2	2		2
Al Qadisayah		2	2	2		2			2	1	4	2	2		2
Al Anbar		2	2	2		2			2	1	4	2	2		2
S/C Subtotal:		12	12	12		12			12	6	24	12	12		12
S			2												
As Basrah	1	2		2		2			2	1	4	2	2		2
Dhi Qar		2	2	2		2			2	1	4	2	2		2
Maysan		2	2	2		2			2	1	4	2	2		2
Al Muthanna		2	2	2		2			2	1	4	2	2		2
S Subtotal	1	8	8	8		8			8	4	16	8	8		8
GRAND TOTAL:	4	44	44	44		44			44	18	88	44	44		44

PRISONS MoJ IT Donation Form

Other IT Needs															
	Computers				Peripherals				Infrastructure			Software			
	Mainframe	Desktop	Laptop	Scanner	Docking		Document		PDA's	Routers	Servers	Office			
					Stations	Senders	OCR's	File				Admin	Suite	Graphics	Imaging
N															
Ninawa		2	2	2			2			2		4	2	2	2
Irbil		1	1	1			1			1		2	1	1	1
At Tamim		1	1	1			1			1		2	1	1	1
Sulaymaniyah		1	1	1			1			1		2	1	1	1
Dahuk		1	1	1			1			1		2	1	1	1
Diyala		1	1	1			1			1		2	1	1	1
Sala ad Din		1	1	1			1			1		2	1	1	1
North Subtotal:		8	8	8	0	8	0	0	8	0	16	8	8	8	8
Baghdad		5	4	5			4					9	8	8	8
Baghdad Subtotal:	0	5	4	5	0	4	0	0	0	0	0	9	8	8	8
S/C															
Babel		1	1	1			1			1		2	1	1	1
Wasit		1	1	1			1			1		2	1	1	1
Karbala		1	1	1			1			1		2	1	1	1
an Najaf		1	1	1			1			1		2	1	1	1
Al Qadisayah		1	1	1			1			1		2	1	1	1
Al Anbar		1	1	1			1			1		2	1	1	1
S/C Subtotal:		6	6	6	0	6	0	0	6	0	12	6	6	6	6
S															
As Basrah		1	1	1			1			1		2	1	1	1
Dhi Qar		1	1	1			1			1		2	1	1	1
Maysan		1	1	1			1			1		2	1	1	1
Al Muthanna		1	1	1			1			1		2	1	1	1
S Subtotal		4	4	4	0	4	0	0	4	0	8	4	4	4	4

PRISONS MoJ IT Donation Form

Critical IT Needs															
N	Peripherals						Infrastructure				Software				
	Mainframe	Desktop	Laptop	Scanner	Docking Stations	Document Senders	OCRs	PDA's	Routers	File Servers	Office Admin Suite	Graphics	Imaging	Accounting	Other
Ninawa	1	1	1	1		1			1	1	2	1	1		1
Irbil		1	1	1		1			1	1	2	1	1		1
At Tamim		1	1	1		1			1	1	2	1	1		1
Sulaymaniyah		1	1	1		1			1	1	2	1	1		1
Dahuk		1	1	1		1			1	1	2	1	1		1
Diyala		1	1	1		1			1	1	2	1	1		1
Sala ad Din		1	1	1		1			1	1	2	1	1		1
North Subtotal:	1	7	7	7	0	7	0	0	7	7	14	7	7		7
Baghdad	2	4	5	4		5			3	1	9	1	1		1
Baghdad Subtotal:	2	4	5	4	0	5	0	0	3	1	9	1	1		1
S/C															
Babel		1	1	1		1			1		2	1	1		1
Wasit		1	1	1		1			1	1	2	1	1		1
Karbala		1		1		1			1	1	2	1	1		1
an Najaf		1	1	1		1			1	1	2	1	1		1
Al Sulaymaniyah		1	1	1		1			1	1	2	1	1		1
Al Anbar		1	1	1		1			1	1	2	1	1		1
S/C Subtotal:		6	6	6	0	6	0	0	6	6	12	6	6		6
As B	1	1	1	1		1			1	1	2	1	1		1
Dhi Qa		1	1	1		1			1	1	2	1	1		1
Maysan		1	1	1		1			1	1	2	1	1		1
Al Muth		1	1	1		1			1	1	2	1	1		1
S Subtotal	1	4	4	4	0	4	0	0	4	4	8	4	4		4

Staffing Needs
Coalition Provisional Authority
Prisons Department
Iraq

From a personnel perspective, this plan follows the DOJ/ICITAP estimated budget proposal for the Iraq Correctional Development Assistance Program as cited in the delineated plan for the last three months of 2003 (\$11,135,119.00). This plan specifies the establishment of three (3) federal employee (GS) positions; 107 sub-contractor positions; and 112 foreign national positions.

This document places a prioritization to the deployment of these personnel and makes some slight modifications to a limited number of the skill sets requested.

INITIAL PHASE DEPLOYMENTS:

- A specialist in international law: someone with experience with international prison standards.
- An engineer; someone with experience in reconstruction/renovation of existing facilities as well as the design and construction of new prison facilities.
- An architect; someone experienced in the design/build concept of prison facilities in an international environment.
- A project manager/construction supervisor; someone experienced in the actual supervision and project management of large-scale prison construction.
- An internal affairs administrator; someone skilled in the design and development of an inspector general/investigations unit.
- An accountant; someone to setup and perform accounting processes for the CPA Prison's Department and the Iraqi Correctional Services.
- A financial manager; someone to facilitate the broad range of financial processes and systems required throughout the reconstruction process.
- A human resources manager; someone experienced in public sector personnel matters and international law.
- An information management specialist; someone to design, develop and implement an integrated offender tracking/management system which interfaces with police agencies and the courts.
- An administrative assistant; someone to run the day-to-day functions of managing the office and coordinate functions for the various principal operators in the central office.
- A secretary; someone to manage the myriad administration related issues in the office such as correspondence, communications, typing, filing, and etc.
- Five (5) training managers; someone to serve as training officers and/or instructors, one of whom should be a female to deal with the Iraqi cultural issues involved with training officers to work with female inmates and juveniles.
- Eighteen (18) facility level administrators; someone to physically occupy four (4) male facilities, one (1) female facility and two (2) juvenile facilities. We recommend someone with experience/skills at the level of a warden/deputy warden coupled with someone with the experience/skills of a Captain/senior correctional services supervisor for each facility.

This first phase specifies only 34 of the 107 people listed in the plan, and we need them soonest.

We could consider headquartering up to twenty four (24) as listed in the greater Baghdad area in the same manner as we are supported logistically, via DynCorp. The remaining ten (10) will be dispersed in various locations around the country:

- At the Al Hillah (700 beds) prison and Karbala (150 beds) transfer (pre-trial) facility located about 65 miles south of Baghdad: a three (3) person team – a warden, a deputy warden and a Captain.
- At the Rusafa complex of four (4) adjacent prison detention facilities in Baghdad (400 beds in Unit I + 300 beds in Unit II + 124 beds in Unit III + 500 beds in Unit IV/Katool): a three (3) person team – a warden and two Captains.
- At the Abu Grhaib prison located about a forty five (45) minute drive from the center of Baghdad: a four (4) person team – a warden, a deputy warden and two Captains.
- At Badush prison (1,800 bed prison in the Northern Kurdish area of Iraq): a two person team – one warden and one Captain.
- At the Rusafa III female prison (124 beds) in Baghdad: a two (2) person female team – one warden and one Captain.
- At Al Karkh juvenile facility (200 beds) in Baghdad: a two (2) person team – one warden and one Captain level supervisor.
- At the Observation House juvenile detention facility (200 beds) in Mosul (in the Northern/Kurdish area of Iraq): a two person team – one warden and one Captain level supervisor.

PHASE II DEPLOYMENTS:

- At the Hillah prison (700 beds) – add one more Captain/Lieutenant and two (2) FTOs so the team can cover the Tasferat in Karbala (200 beds) as well as the Tasferat in Babylon (200 beds)
- At the Baghdad Central/Abu Grhaib prison (400 beds + 640 in Phase II + 1,040 in Phase III) – add one more Captain/Lieutenant and four (4) FTOs
- At the Rusafa prison complex in Baghdad (500 beds at Unit IV/Katool) – add one Deputy Warden and one Captain/Lieutenant and three (3) FTOs
- At the Badush Prison (250 beds now + 750 in Phase II + 750 in Phase III) – add one Deputy Warden, one Captain/Lieutenant and two (2) FTOs to the team.
- At the Rusafa III female facility (124 beds) – add one Deputy Warden and one FTO
- At the Al Maquel (Basrah) detention center (260 beds) – one Warden, one Deputy Warden, one Captain/Lieutenant and one FTO
- At the Basrah Central (Military Barracks) prison (1,200 beds) – one Warden, one Deputy Warden and one FTO
- At the Dahuk Prison (200 beds now + 1,000 new beds) – one Deputy Warden, two (2) Captain/Lieutenants and two (2) FTOs
- At the Erbil Prison (600 beds) – one Warden, one Deputy Warden, one Captain/Lieutenant and two (2) FTOs

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- At Kadimiya Detention Center (315 beds) – one Warden and one Deputy Warden position.
- At the Nasariyah prison (700 beds) – one Warden and two Deputy Warden positions.
- At the Hakemiya prison (300 beds) – one Warden, one Deputy Warden
- At the Al Amarah prison (800 beds) – one Warden, one Deputy Warden
- A translator familiar with legal terminology.
- A translator familiar with construction management.
- A translator familiar with architectural functions.
- A translator familiar with construction site operations.
- A selected, trustworthy translator for internal affairs issues.
- A translator for the accountants.
- A translator for human resources.
- A translator for the information management specialist.
- Three (3) Curriculum Developers at the Academy
- Add five (5) Correctional Trainers for the Academy plus twenty (20) Correctional Trainers (FTOs) for long-term deployment to actual prison sites.
- One Medical Director to oversee and coordinate medical services with the Iraq Ministry of Health personnel that serve as medical providers at the prison sites.
- One electrical engineer to oversee electrical design and construction of facilities.
- One Deputy Finance Officer/Accountant to manage the financial records and establish sound fiscal management practices
- Two (2) Procurement Specialists to handle the increasing volume of purchases for supplies and materials.

This second phase of deployments adds the remaining sixty nine (69) contracted civilian prison experts to Iraq, for a total of 103 (plus the four prison sub-contractors already in Iraq) of the 107 USA personnel cited in the proposal.

Additionally, we need at least two (2) qualified translators for each prison site team as well.

The recruitment and deployment of Phase II personnel should essentially be a continuation of effort from Phase I with no discernable lull in the arrival of assets in Iraq.

**CIVILIAN PRISON EXPERTS
MISSION NEEDS**

- ✓ Office space and equipment in Baghdad for the following administrative staff:
 - Assistant Program Manager (1 person)
 - 3 Program Analyst (1 person)
 - 3 Field Operations Manager (1 person)
 - 3 Director of Security (1 person)
 - 3 Deputy Director for Audit & Intelligence (1 person)
 - 3 Deputy Director for Internal Affairs & Investigations (1 person)
 - 3 Regional Prison Directors (5 personnel)
 - Lawyer (1 person)
 - 3 Electrical Engineer (1 person)
 - 3 Construction/Mechanical/Structural Engineer (1 person)
 - Architect (1 person)
 - 3 Project Manager/Construction Supervisor (1 person)
 - Accountant (1 person)
 - Financial Manager (1 person)
 - 3 Deputy Financial Manager (1 person)
 - Procurement Specialists (2 personnel)
 - Human Resources Administrator (1 person)
 - Information Management Specialist (1 person)
 - Administrative Assistant (1 person)
 - Training Managers (10 personnel - at the Academy location)
 - Curriculum Developers (3 personnel - at the Academy location)
 - 3 Medical Director (1 person)
- ✓ Office space and support equipment at prison sites in/around Baghdad
 - Abu Grhaib Prison (9 personnel)
 - 3 Rusafa Detention Center Complex (8 personnel)
 - 3 Rusafa Female Detention Center (4 personnel)
 - 3 Al Karkh Juvenile Facility (3 personnel)
 - 3 Kadimiya Detention Center (2 personnel)
- ✓ Office space, support equipment and living space at remote facility sites
 - 3 Al Hillah Prison (6 personnel)
 - 3 Badush Prison (6 personnel)
 - 3 Observation House Juvenile Center at Mosul (3 personnel)
 - 3 Al Maquel Detention Center in Basrah (4 personnel)
 - 3 Basrah Central (military barracks) Prison (3 personnel)
 - 3 Dahuk Prison (5 personnel)
 - 3 Erbil Detention Center (5 personnel)
 - 3 Nasariyah Detention Center (3 personnel)
 - 3 Al Hakemiya Prison (2 personnel)
 - 3 Al Amarah Prison (2 personnel)

These 103 personnel plus and account for all 107 experts.

[redacted] UK Ministry of Justice

From: [redacted] COL

Sent: Tuesday, August 26, 2003 7:24 PM

To: [redacted]

cc: [redacted]

Subject: RE: MOJ (exluding Prisons) supplemental Budget

Thanks much...I'll get it in.

[redacted] do you have any additional justification to add to the prison narratives (at bottom of e-mail)? Paul

-----Original Message-----

From: [redacted]

Sent: Tuesday, August 26, 2003 6:40 AM

To: [redacted]

Cc: [redacted]

Subject: RE: MOJ (exluding Prisons) supplemental Budget

[redacted] "thanks a million" for including these activities in the MOJ budget. These areas are extremely important and will be crucial not only in prosecuting the former regime, but also in building a stronger, more experienced, and more legitimate system in Iraq. Find below an additional justification on land title regularization:

The former regime forced thousands of Iraqi citizens from all ethnic backgrounds from their homes, land, and other property without adequate compensation, including in some cases, demolition of entire villages. Iraqis currently face complex legal problems that have emerged from disputed ownership suits resulting from the former regime forcing legal owners to give up their homes, land, and other property and the subsequent sale and expropriation by the regime of these assets. Resolving property claims, legally and peacefully, will be complex and expensive, but will also play a critical role in addressing some of the most egregious actions of the former regime.

[redacted]

-----Original Message-----

From: [redacted] COL

Sent: Tuesday, August 26, 2003 2:09 PM

To: [redacted]

Cc: [redacted]

Subject: RE: MOJ (exluding Prisons) supplemental Budget

[redacted]



Just a few questions.

Does "other technical investigative methods" replace the pro bono program in your first submission? If not do you have any additional justification for the pro-bono requirement? By the way, MOI did not include this need in their submission.

Do you have any additional narrative justification for Land Title Regularization?

What is the basis behind your estimated minimum costs below? We don't want a level of precision in our estimates that is not possible, but on the other hand, the big round numbers tend to make folks think they were pulled out of thin air. Any rationale on the numbers would be helpful.

r/ [REDACTED]

-----Original Message-----

From: [REDACTED] (GS-15 Justice Dept.)

Sent: Tuesday, August 26, 2003 1:25 AM

To: [REDACTED] COL

Cc: [REDACTED]

[REDACTED]

Subject: MOJ (exluding Prisons) supplemental Budget

I am sorry that I have taken too long; I did say I would have this on 24 August. Here are the revisions for the Judicial Part of the Supplemental Budget. Please ask Prisons for the Prison piece which they may have already supplied. I have added some items and revised upward the estimates. This should be coordinated with Interior and with the Transitional Justice Office to insure that we are not duplicating efforts, but I think these items have not been requested in MOI budget, although I may be wrong. Item number 4 is really in the Ministry of Interior's lane but we need it and it should not be missed.

The below listed items are not covered in the 2004 requested MOJ budget and are not available from existing resources. The 2004 Requested Budget makes some provision for Crimes against humanities investigation, security for Court and witness protection but even the requested funds are insufficient to deal with them

1. Technical Assistance for Crimes Against Humanities Investigations (Formerly Mass Grave Exhumation)

The Iraqi Justice system lacks the technical expertise needed to conduct investigations related to the systematic commission of crimes against humanity by the former regime. Specifically, assistance is needed in forensic analysis, document analysis and financial analysis. In the prosecution of crimes against humanities it is critical to have expert testimony to establish the commission of the crime and command responsibility of higher officials. This expert testimony is dependent upon an accurate and complete investigation. Thus, forensic analysis is needed to corroborate testimony concerning the manner in which killings were conducted. This expert evidence is critical in corroborating the testimony of persons having knowledge of the crime in order to establish the witness's credibility. Similarly, the analysis of documents showing the command structure of the regime is needed in order to prove knowledge and criminal responsibility by members of that command structure. Finally, financial analysis is needed in order to demonstrate the squandering of state assets for the personal benefit of governmental officials. These resources are not available in Iraq, and the investigation of these crimes is a massive undertaking. Estimated Minimum Cost: **\$100M.**

8/27/2003

2. Security for Judges and Prosecutors

Iraq is facing regular attacks by foreign terrorists and members of the former regime. As a government is formed, these matters need to be addressed in the criminal justice system. To the extent possible democratic societies use the criminal justice system to prosecute terrorists located within their borders. When this occurs, the Justice system then becomes a source of attack. Under the prior regime, the Justice Ministry was marginalized and controlled by the state. Thus the Ministry of Justice now has insufficient resources to address the security requirements faced by a Justice system that is the target of terrorists precisely because it is being used to combat terrorism. Consequently, judges and prosecutors need to be supplied with personal security details and the physical structures of the courts need to be hardened against terrorist attack. None of these items are currently in place and the judges and prosecutors in Iraq present an inviting target to the terrorists. Consequently, a massive undertaking is needed to strengthen the Iraqi court system so that it can fairly adjudicate these cases. This task requires a massive undertaking. Estimated Minimum Cost: **\$200M**

3. Witness Protection Program

Not only is Iraq facing daily attacks from terrorists, organized crime is flourishing in the disorder created in the aftermath of the war. Organized crime members and terrorists function in a similar manner even though their motivations are different. Indeed, terrorist organizations often fund their activities through organized crime. In order to effectively prosecute these offenses, witnesses to the commission of these offenses are required. These witnesses can not be developed unless there is a mechanism in place to protect them. Consequently, a witness protection program is needed in order to allow victims as well as criminals who become government witnesses to testify without fear of being killed by the remaining members of the organization against whom they are testifying. Without an effective witness protection program, it is simply not possible to prosecute these cases. Estimated Minimum Cost: **\$100 M**

4. Other Technical Investigative Methods

Although the prior regime used technical means to gather information, this was not done for the purpose of securing admissible evidence for a criminal prosecution. Long and bitter experience with terrorism and organized crime has demonstrated that technical evidence gathering is critical in the investigation and prosecution of these activities. Because in a democratic society these crimes should be addressed through the due process system of the Courts, the ability to gather such evidence is required in order to prove criminal responsibility. Estimated Minimum Cost: **\$100M**

-----Original Message-----

From: [Redacted] COL
Sent: Saturday, August 23, 2003 5:43 PM
To: [Redacted] (GS-15 Justice Dept.)
Subject: RE: Budget Exercise (Supplemental)

[Redacted]
 I'm only working on the supplemental appropriation request. I just assumed you were working from a target so if not, then please continue on following your MOF budget guidance. I have no forms for the supplemental...all I want

8/27/2003

is more rigor in what I sent you below...trying to answer as many of the questions I asked as possible. I will be packaging the ministry inputs into a common form for submission to OSD/OMB.

(b)(6)

-----Original Message-----

From: (b)(6) (GS-15 Justice Dept.)
Sent: Saturday, August 23, 2003 6:17 AM
To: (b)(6) COL
Subject: RE: Budget Exercise (Supplemental)

(b)(6)

1. I had no idea we were working from a target figure on the 2004 Budget. I thought we were supposed to just figure out how much money was needed and submit that. How do I get that figure?
2. I thought we were submitting one budget for everything. I can split this up, but I do not know what our target figure is—I will know as of tomorrow an estimate for how much money is needed.
3. I can provide justification in two days, but could you E mail me the two forms I need to fill out—The 2004 Budget form with the amount of funds we have, and the Supplemental Budget?

I know you must have a lot of other things to do, but I need help. I was given one form and I thought that is all we needed to submit.

(b)(6)

-----Original Message-----

From: (b)(6) COL
Sent: Saturday, August 23, 2003 5:04 PM
To: (b)(6) (GS-15 Justice Dept.); (b)(6)
 (b)(6)
Cc: (b)(6)
Subject: RE: Budget Exercise (Supplemental)

(b)(6)

The Budget and the Supplemental are related but not the same thing. To prepare your 2004 budget you are working within a target figure that is funded from Iraqi resources. On the contrary, the supplemental is a request for additional U.S. gov't appropriations to cover your real requirement. Someone in the Ministry of Justice prepared a draft input for the supplemental before I started working on it. That request for an additional \$930M is below. However, the justification is very weak. Attached is an e-mail that referenced the original tasker and added more questions. Can you provide additional justification for these requirements in two days?

Now, just to make sure there is not a strategy that I might not be aware of...are these requirements already in your 2004 budget? Its possible that (b)(6) selected them for the supplemental since the overall national budget will be in shortfall. But whether they are or are not in your 2004 budget, I will need the details on them soonest to meet the Ambassador's timeline for requesting supplemental funding.

(b)(6)

8/27/2003

MINISTRY OF JUSTICE SUPPLEMENTAL
BUDGET REQUIREMENTS

SUMMARY

Mass Graves Exhumation: Technical Assistance
Security for Judges and Prosecutors
Witness Protection Program
Pro bono program
Prison System: Technical Assistance
Reconstruction and modernization of 120 detention and p facilities
2 New 4,000 bed maximum security prisons
Land title regularization
Total

Reform Iraqi justice system, including prison system and courts, to improve confidence in justice outcomes for the country.

MASS GRAVE EXHUMATION: TECHNICAL ASSISTANCE

This request provides funding for 500 international experts in forensic examination and prosecutors for exhumation of mass graves for 6 months.

Estimated cost: \$50m

SECURITY FOR JUDGES AND PROSECUTORS

Security is currently being provided for the 15 Central Criminal Court judges. This expenditure would allow personal security to be extended to 700 judges, prosecutors and (where appropriate) their families. This expenditure will reduce intimidation of officers of the court, ensuring more crimes are brought to justice, and greater confidence in the rule of law.

Estimated cost: \$40m

WITNESS PROTECTION PROGRAMME

There are approximately 15,000 felony trials per year. This expenditure provides protection for vulnerable witness for around 1% of felony trials. Again, the result is that more crimes are brought to justice, promoting confidence in the rule of law.

Estimated cost: \$20m

PRO BONO PROGRAMME

This expenditure provides pro bono programme focussing on cases where social welfare and care of children are an issue. or around 10% of cases.

Estimated cost: \$10m

PRISON SYSTEM: TECHNICAL ASSISTANCE

This request is for 100 international prison experts for six months, to identify suitable establishments for reconstruction, training and monitoring of prison operations in accordance with international requirements.

Estimated cost: \$10m

RECONSTRUCTION AND MODERNISATION OF 120 DETENTION AND PRISON FACILITIES

There are up to 150 locations for detention centres and/or prisons that have not been brought back into use by the CPA. This expenditure provides for the reconstruction and modernization of 120 detention and prison facilities, allowing for the expectation that some facilities have been rendered unrecoverable by looting and other damage. This expenditure would provide a wider geographical coverage of detention and prison facilities. Based on a minimum of 300 beds per facility this expenditure would increase prison capacity by 36,000 (ie, from 11,200 under current plans to 47,200). The estimated average cost per facility is \$2.5 million (\$1 million in reconstruction, \$0.5 million in start up costs and \$1 million in initial operating costs).

Additional prison beds 36,000

Estimated cost: \$300m

*Additional jobs
7200*

2 NEW 4,000 BED MAXIMUM SECURITY PRISONS

This spending would allow two new maximum security prisons to be constructed in accordance with international standards, with inbuilt security features that reduce staffing costs and achieve economies of scale. These facilities would house 4,000 prisoners each and would take four years to construct.

Additional prison beds 8,000

Estimated cost: ~~\$400m~~ 700.

Included in Budget

*Additional jobs
1600*

LAND TITLE REGULARIZATION

Spending on land title regularization will ensure uniform standards across Iraq, and ensure that land claims are resolved in a fair and equitable manner.

Estimated costs: \$100m

-----Original Message-----

From: [REDACTED] (GS-15 Justice Dept.)
Sent: Saturday, August 23, 2003 5:49 AM
To: [REDACTED]
Cc: [REDACTED] COL
Subject: RE: Budget Exercise (Supplemental)

[REDACTED]

I have no idea about any budget update. I am doing the budget for 2004. Is that the same thing? I was told it needed to be done on 25 August. We are making amny revisions, in the area of security and other areas. It will be doen on 25 August, but not before.

Please help me with this, because I am not a finance person and do not even have a copy of our 2003 budget.

[REDACTED]

-----Original Message-----

From: [REDACTED]
Sent: Saturday, August 23, 2003 3:46 PM
To: [REDACTED]
Subject: FW: Budget Exercise (Supplemental)

[REDACTED] Are you doing this? They say they are still waiting for updates from us. DFC

-----Original Message-----

From: [REDACTED] COL
Sent: Saturday, August 23, 2003 3:36 PM
To: [REDACTED]

[REDACTED]

Cc: [REDACTED]
Subject: RE: Budget Exercise (Supplemental)

All,

Thanks for the inputs received to date. I'm still looking for updates from

- Ministry of Interior
- Ministry of Justice
- Comm of Electricity
- Ministry of Housing/Construction
- Ministry of Health
- Ministry of Labor/Social Affairs

8/27/2003



Request you send me a brief status on when I can expect to see them. Thank you.

v/r

8/27/2003



PRISONS MoJ IT Donation Form

Total IT Needs															
	Computers			Peripherals				Infrastructure			Software				
	Mainframe	Desktop	Laptop	Scanner	Docking Stations	Document Senders	OCRs	PDA's	Routers	File Servers	Office Admin Suite	Graphics	Imaging	Accounting	Other
N															
Ninawa	1	3	3	3		3			3	1	6	3	3	3	
Irbil		2	2	2		2			2	1	4	2	2	2	
At Tamim		2	2	2		2			2	1	4	2	2	2	
Sulaymaniyah		2	2	2		2			2	1	4	2	2	2	
Dahuk		2	2	2		2			2	1	4	2	2	2	
Diyala		2	2	2		2			2	1	4	2	2	2	
Sala ad Din		2	2	2		2			2	1	4	2	2	2	
North Subtotal:	1	15	15	15		15			15	7	30	15	15	15	
Baghdad	2	9	9	9		9			9	1	18	9	9	9	
Baghdad Subtotal:	2	9	9	9		9			9	1	18	9	9	9	
S/C															
Babel		2	2	2		2			2	1	4	2	2	2	
Wasit		2	2	2		2			2	1	4	2	2	2	
Karbala		2	2	2		2			2	1	4	2	2	2	
an Najaf		2	2	2		2			2	1	4	2	2	2	
Al Qadisayah		2	2	2		2			2	1	4	2	2	2	
Al Anbar		2	2	2		2			2	1	4	2	2	2	
S/C Subtotal:		12	12	12		12			12	6	24	12	12	12	
S															
As Basrah	1	2	2	2		2			2	1	4	2	2	2	
Dhi Qar		2	2	2		2			2	1	4	2	2	2	
Maysan		2	2	2		2			2	1	4	2	2	2	
Al Muthanna		2	2	2		2			2	1	4	2	2	2	
S Subtotal	1	8	8	8		8			8	4	16	8	8	8	
GRAND TOTAL:	4	44	44	44		44			44	18	88	44	44	44	

PRISONS MoJ IT Donation Form

Other IT Needs														
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Irbil		1	1	1		1			1		2	1	1	1
At'Tamim		1	1	1		1			1		2	1	1	1
Sulaymaniyah		1	1	1		1			1		2	1	1	1
Dahuk		1	1	1		1			1		2	1	1	1
Diyala		1	1	1		1			1		2	1	1	1
Sala ad Din		1	1	1		1			1		2	1	1	1
North Subtotal:		8	8	8	0	8	0	0	8	0	16	8	8	8
Baghdad		5	4	5		4					9	8	8	8
Baghdad Subtotal:	0	5	4	5	0	4	0	0	0	0	9	8	8	8
S/C														
Babel		1	1	1		1			1		2	1	1	1
Wasit		1	1	1		1			1		2	1	1	1
Karbala		1	1	1		1			1		2	1	1	1
an Najaf		1	1	1		1			1		2	1	1	1
Al Qadisayah		1	1	1		1			1		2	1	1	1
Al Anbar		1	1	1		1			1		2	1	1	1
S/C Subtotal:		6	6	6	0	6	0	0	6	0	12	6	6	6
S														
As Basrah		1	1	1		1			1		2	1	1	1
Dhi Qar		1	1	1		1			1		2	1	1	1
Maysan		1	1	1		1			1		2	1	1	1
Al Muthanna		1	1	1		1			1		2	1	1	1
S Subtotal		4	4	4	0	4	0	0	4	0	8	4	4	4

PRISONS MoJ IT Donation Form

Critical IT Needs															
	Computers				Peripherals				Infrastructure			Software			
	Mainframe	Desktop	Laptop	Scanner	Docking	Document	OCRs	PDAs	Routers	File	Office	Graphics	Imaging	Accounting	Other
					Stations	Senders				Admin	Suite				
Ninawa	1	1	1	1		1			1	1	2	1	1	1	
Irbil		1	1	1		1			1	1	2	1	1	1	
Al Tamim		1	1	1		1			1	1	2	1	1	1	
Sulaymaniyah		1	1	1		1			1	1	2	1	1	1	
Dahuk		1	1	1		1			1	1	2	1	1	1	
Diyala		1	1	1		1			1	1	2	1	1	1	
Sala ad Din		1	1	1		1			1	1	2	1	1	1	
North Subtotal:	1	7	7	7	0	7	0	0	7	7	14	7	7	7	
Baghdad	2	4	5	4		5			9	1	9	1	1	1	
Baghdad Subtotal:	2	4	5	4	0	5	0	0	9	1	9	1	1	1	
S/C								1							
Wasit				1											
								1							
		1	1	1		1			1						
		1	1			1				1					
S/C Subtotal:		6	6	6	0	6	0	0	6	6	12	6	6	6	
As Basrah	1	1	1	1		1			1	1	2	1	1	1	
Dhi Qar		1	1	1		1			1	1	2	1	1	1	
Maysan		1	1	1		1			1	1	2	1	1	1	
Al Muthanna		1	1	1		1			1	1	2	1	1	1	
Subtotal	1	4	4	4	0	4	0	0	4	4	8	4	4	4	

PRISONS MoJ IT Donation Form

Total IT Needs															
IN	Computers				Peripherals				Infrastructure			Software			
	Mainframe	Desktop	Laptop	Scanner	Docking Stations	Document Senders	OCRs	PDAs	Routers	File Servers	Office Suite	Admin	Graphics	Imaging	Accounting
Ninawa	1	3	3	3		3			3	1	6	3	3		3
Irbil		2	2	2		2			2	1	4	2	2		2
At Tamim		2	2	2		2			2	1	4	2	2		2
Sulaymaniyah		2	2	2		2			2	1	4	2	2		2
Dahuk		2	2	2		2			2	1	4	2	2		2
Diyala		2	2	2		2			2	1	4	2	2		2
Sala ad Din		2	2	2		2			2	1	4	2	2		2
North Subtotal:	1	15	15	15		15			15	7	30	15	15		15
Baghdad	2	9	9	9		9			9	1	18	9	9		9
Baahdad Subtotal:	2	9	9	9		9			9	1	18	9	9		9
S/C															
Babel		2	2	2		2			2	1	4	2	2		2
Wasit		2	2	2		2			2	1	4	2	2		2
		2	2	2		2			2	1	4	2	2		2
an Najaf		2	2	2		2			2	1	4	2	2		2
Al Qadisayah		2	2	2		2			2	1	4	2	2		2
Al Anbar		2	2	2		2			2	1	4	2	2		2
S/C Subtotal:		12	12	12		12			12	6	24	12	12		12
S															
As Basrah	1	2	2	2		2			2	1	4	2	2		2
Dhi Qar		2	2	2		2			2	1	4	2	2		2
Maysan		2	2	2		2			2	1	4	2	2		2
Al Muthanna		2	2	2		2			2	1	4	2	2		2
S Subtotal	1	8	8	8		8			8	4	16	8	8		8
GRAND TOTAL:	4	44	44	44		44			44	18	88	44	44		44

PRISONS MoJ IT Donation Form

Other IT Needs															
	Computers				Peripherals				Infrastructure			Software			
	Mainframe	Desktop	Laptop	Scanner	Docking	Document	C.R	PDA	Internet	Servers	Office	Graphics	Imaging	Accounting	Other
					Station	Senders					AI				
IN															
Ninawa		2	2	2		2			2		4	2	2	2	
Irbil		1	1	1		1			1		2	1	1	1	
At Tamin		1	1	1		1			1		2	1	1	1	
Sulaymaniyah		1	1	1		1			1		2	1	1	1	
Dahuk		1	1	1		1			1		2	1	1	1	
Diyala		1	1	1		1			1		2	1	1	1	
Sala ad Din		1	1	1		1			1		2	1	1	1	
North Subtotal:		8	8	8	0	8	0	0	8	0	16	8	8	8	
Baghdad			5	4	5		4				9	8	8	8	
Baghdad Subtotal:	0	5	4	4	0	4	0	0	0	0	9	8	8	8	
S/C															
Babel		1	1	1		1			1		2	1	1	1	
Wasit		1	1	1		1			1		2	1	1	1	
Karbala		1	1	1		1			1		2	1	1	1	
an Najaf		1	1	1		1			1		2	1	1	1	
Al Qadisayah		1	1	1		1			1		2	1	1	1	
Al Anbar		1	1	1		1			1		2	1	1	1	
S/C Subtotal:		6	6	6	0	6	0	0	6	0	12	6	6	6	
S															
As Basrah		1	1	1		1			1		2	1	1	1	
Dhi Qar		1	1	1		1			1		2	1	1	1	
Maysan		1	1	1		1			1		2	1	1	1	
Al Muthanna		1	1	1		1			1		2	1	1	1	
S Subtotal:		4	4	4	0	4	0	0	4	0	8	4	4	4	

PRISONS MoJ IT Donation Form

Critical IT Needs															
	Computers			Peripherals				Infrastructure			Software				
	Mainframe	Desktop	Laptop	Scanner	Docking	Document	OCRs	PDAs	Routers	File	Office	Graphics	Imaging	Accounting	Other
					Stations	Senders				Admin	Suite				
IN															
Ninawa	1	1	1	1		1			1	1	2	1	1	1	
Irbil		1	1	1		1			1	1	2	1	1	1	
Al Tamim		1	1	1		1			1	1	2	1	1	1	
Sulaymaniyah		1	1	1		1			1	1	2	1	1	1	
Dahuk		1	1	1		1			1	1	2	1	1	1	
Diyala		1	1	1		1			1	1	2	1	1	1	
Sala ad Din		1	1	1		1			1	1	2	1	1	1	
North Subtotal:	1	7	7	7	0	7	0	0	7	7	14	7	7	7	
Baghdad	2	4	5	4		5			9	1	9	1	1	1	
Baghdad Subtotal:	2	4	5	4	0	5	0	0	9	1	9	1	1	1	
S/C															
Babel		1	1	1		1			1	1	2	1	1	1	
Wasit		1	1	1		1			1	1	2	1	1	1	
Karbala		1	1	1		1			1	1	2	1	1	1	
an Najaf		1	1	1		1			1	1	2	1	1	1	
Al Qadisayah		1	1	1		1			1	1	2	1	1	1	
Al Anbar		1	1	1		1			1	1	2	1	1	1	
S/C Subtotal:		6	6	6	0	6	0	0	6	6	12	6	6	6	
S															
As Basrah	1	1	1	1		1			1	1	2	1	1	1	
Dhi Qar		1	1	1		1			1	1	2	1	1	1	
Maysan		1	1	1		1			1	1	2	1	1	1	
Al Muthanna		1	1	1		1			1	1	2	1	1	1	
S Subtotal	1	4	4	4	0	4	0	0	4	4	8	4	4	4	

Supplementary Budget Guidance and Spending Priorities for 2004

Overview

There are three parts to this document.

- **Budget Guidance** – this is additional technical information that supplements the advice received from the Ministry of Finance on 24 July 2003.
- **Budget Spending Allocation** – this outlines how much funding each ministry can expect to receive in the 2004 Budget. Ministries will be expected to frame their spending priorities around this amount, but there is no guarantee that these funds will be allocated to that ministry.
- **Outline of the key dates in the 2004 Budget process** – this includes a description of the operation of Expenditure Review hearings.

Additional Budget Guidance

General

The upcoming Budget and expenditure review process will concentrate on funding allocations for 2004. However, Ministries must also provide spending and revenue estimates for 2005 and 2006.

Full year 2002	2003 Budget (half year)	Proposed savings	2004 Spending	Total expenditures requested
----------------	-------------------------	------------------	---------------	------------------------------

Submissions should include actual expenses incurred in 2002.

Budget Submissions should be expressed in Iraqi dinar when submitted to the Ministry of Finance. An exchange rate of 1500ID to \$1US should be used in preparing budget estimates. Submissions should be prepared on the basis of zero inflation.

It is also important for ministries to be able to produce measurable characteristics of the programs they intend to fund. For example, "this spending will result in a 10% increase in the number of people receiving potable drinking water" – this will be important in helping in the prioritization process.

Ministries will assume responsibility for all salary payments in 2004. The 'four tier' salary system will be terminated on 31 December 2003.

Ministries should also prepare a list of savings measures (eg, low priority programs) and options for revenue raising – in particular, user charges for services provided by the Ministry.

Regional Allocation of Funds

Ministries must be able to provide information on where in the country the budget funds will be spent, to get an overall sense of how the Budget will be allocated regionally (at least at the governorate level). Ministries are expected to seek input from their offices in the Governorates, to develop regional spending priorities for the country.

As in 2003, the Kurdish regions of Iraq should not be incorporated into budget submissions.

State Owned Enterprises (SOEs)

All SOEs should complete the company information questionnaire.

SOE budgets should be prepared on the basis that the salaries of employees of SOEs will not be funded from 1 January 2004.

State companies will be able to seek loans to provide them working capital. However, this does not mean that some companies will not be subsidised.

Where subsidies are proposed for an SOE, they should be treated as an expense for the Ministry in the 2004 Budget. If they are not identified, they will not be funded. Where subsidies are requested, they need to be thoroughly quantified, and justified in detail, including an explanation of why a loan on commercial terms would not be an adequate substitute.

The 2004 Budget will identify all subsidies to companies, both direct (eg payments from the Ministry to the company) and indirect (eg where the company receives goods or services cheaper than their market price or received a preferential exchange rate).

As a starting point, Ministries - in consultation with their SOEs - should identify all of the subsidy arrangements made to their SOEs in 2003. Identify all goods or services that the company received at no cost, at a discount (eg goods, rents), or received cheaper because a lower exchange rate was used.

Companies should also provide information on all of those goods they sell at a discount, or using a lower exchange rate than the official rate.

Companies may trade off all cost categories, but must identify to the Ministry of Finance when restructuring results in a change of more than 5 per cent of the number of employees.

Operating Expenses

The 2004 Budget aims to maintain funding to Ministries for their core operations. In this regard, 2002 and 2003 will provide the basis for allocating spending in 2004 to 2006. Where proposed spending deviates significantly from 2002, Ministries will need to explain why this is the case.

Most capital projects will also have ongoing costs associated with them – for example the cost of additional workers, or ongoing maintenance. These effects on operating expenses must be identified and quantified.

Ministries will not be allowed to reallocate funds between operating expenditure categories without written approval from the Ministry of Finance. It is therefore very important that each expenditure category is considered separately, and adequately funded.

The Budget allocation process will again use the familiar categories from previous Budgets. Guidance on specific issues within these categories is provided below.

Salaries and Employment estimates - provide estimates of the total number of employees employed (by grade) by the Ministry in 2004 (not including SOEs), and how this has changed from 2003 and the total salary cost. Do not include those Iraqis that are employed in the State Owned Companies (see above).

Capital – Priority must be given to repairing existing equipment rather than seeking new capital items. Ministries should use what they have wherever possible.

Goods – In particular, provide estimates of the quantity of gasoline and the quantity of electricity that is expected to be consumed in 2004, using 2002 as a base.

Capital Budget

Capital spending will continue the priorities established in the 2003 Budget: security, oil industry production, infrastructure and the social safety net.

Projects should be identified as either continuing from 2003, new, or reconstruction, and should be identified in priority order. This should be irrespective of where funding might be sourced from (eg Budget, USAID funding, donor funds). Ministries should also advise on donor interest in the project.

Ministries must clearly articulate why a project should be undertaken, and why it is a high priority compared to other projects. Ministries should therefore estimate how many Iraqis the project will employ, and for what duration – and Ministries should consider whether the proposed investment can be done labour intensively.

Ministries should break capital projects into discrete sections where possible. This will enable parts of a project to be commenced, where there is not sufficient funding to complete the project entirely.

It is important that Ministry consider known World Bank/UN Needs assessment data.

The entire cost of projects should be identified - even spending required beyond 2006. Project completion dates are also required, including key project milestones.

Ministries should also identify any revenues that may be generated by the investment.

Budget Process and Timelines

Expenditure Review Hearings will be held with individual Ministries, the Ministry of Finance and the Ministry of Planning.

At these hearings the Interim Iraqi Minister for that Ministry (with officials) will argue their Submission to the Interim Iraqi Ministers for Finance and Planning (and their officials). Also attending will be CPA Senior Advisers.

More than one hearing may be required for each Ministry, as required.

The following are key dates in the 2004 Budget process.

Key Date	Event
31 July	Budget guidance to ministries, including indicative spending envelope
31 July to 14 August	Ministries prepare budget submissions
No later than 15 August	Draft budget Submissions provided to Ministry of Finance.
15 Aug – 5 Sept	Expenditure review hearings with Ministries <i>(UN/World Bank Budget officials in Baghdad 20 Aug to 30 Aug)</i>
<i>Early September</i>	<i>UN/WB/IMF needs assessment delivered</i>
22 September to 29 September	Deliberations and final decision making including the Governing Council
1 October	Budget delivered
15 October	Donor's conference

COALITION PROVISIONAL AUTHORITY

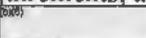
BAGHDAD

September 14, 2003

MEMORANDUM FOR ALL CPA DIRECTORS

SUBJECT: Information Technology Needs Assessment

We are about to invite major international corporations to donate information technology (IT) systems for use throughout the Iraqi government. Before we do this, we require a government-wide assessment of needs from the federal to the local level. Please task each of your ministries or other components to develop a requirements list that includes: 1) The type of hardware and software required, 2) The organizational component that will use that item, 3) The function the hardware and/or software will support, 4) The location where the item will be used (region and governorate and city or town), and 5) Whether the requirement is critical. Designation of a requirement as "critical" means the item is required to accomplish the component's mission. Designation of a requirement as "other" means the IT system will enhance mission accomplishment. *Do not include anyfunded information technology requirements in this assessment.*

Once you have received requirements from components, please aggregate them on the attached spreadsheet. Sheet one is for "critical" requirements," sheet two is for "other" requirements, and sheet three is the total. Forward this spreadsheet along with ministry products to  in the Ministry of Transportation and Communications.

Components who do not submit requirements by 15 September will not receive any IT systems as a result of this initiative.



Chief of Staff



[redacted] CIV Ministry of Justice

From: [redacted]
Sent: Friday, September 12, 2003 12:06 AM
To: [redacted]
Subject: FW: need some input and sanity check
Importance: High



158 - donor tin
cup cable.doc ...

[redacted] - I appreciate any help you can provide with the lists of equipment or experts needed from the international community for the attached draft cable. [redacted] tells me that you have a list of prison equipment, for instance. This document will come back to CPA for clearance, but I need your input first. Monday would be great. Many thanks! -- Abby

> --- Original Message-----

> **From:** [redacted]
> **Sent:** Thursday, September 11, 2003 3:50 PM
> **To:** [redacted]
> **Cc:** [redacted]

> [redacted]

> [redacted] - attached is a rough draft of a cable that we are proposing to send to the embassies to demarche the donor community. I want to get some input from you before I put this in final draft form and send around for clearances (which will also come back to you for clearance).

> I need a sanity check on the equipment list (para 6). Also, I do not have any prison or court-related equipment listed, so if you have lists of those, that would be helpful to add. In addition, I need you to list the specific training positions needed (for para 5) and provide a brief (1-2 sentences) position description for each. Monday will be fine. Many thanks! -- Abby

> <<158 - donor tin cup cable.doc>>

Handwritten initials/signature

col [redacted]

From: [REDACTED]
 Sent: Tuesday, September 16, 2003 8:31 am
 To:
 Cc: [REDACTED]
 Bcc:
 Subject: Re: RE: need some input and sanity check
 Attachments: vCard([REDACTED]) IK

[REDACTED] I made adjustments to the list. Perhaps you can address the civilian positions.

[REDACTED]

-- Original Message -----

From: [REDACTED]
 Date: Tuesday, September 16, 2003 2:50 am
 Subject: RE: need some input and sanity check

> [REDACTED] - here is what I did with the data that you provided on
 > prison requirements. I still need about one or two sentences for
 > each position
 > describing what the responsibilities would be. Also, on the prisoner
 > uniforms, would they get uniforms, jumpsuits or both? Do we want
 > to specify
 > #'s of small, medium and large clothing? What color do you want
 > the guards'
 > shirts and pants to be? Also, pls check my figures on the numbers
 > of these
 > items that you want -- I just put in the numbers for a prison
 > population of
 > 30,000. You may also want to be a bit more descriptive -- for
 > instance on
 > vehicles' seating capacity, 4X4, etc., what capacity generators you
 > want (KVAs), types of computers (memory capacity, etc.). Many
 > thanks for your
 > help with this. -- [REDACTED]

> 7) PRISON SECTOR

> The central management will consist of 15 posts. Basic
 > requirements will be
 > the same as noted above for police advisors, with additional
 > experience noted in position descriptions.
 >
 > Office of the Director (2 international posts):
 >
 > International Secretary:
 >
 > Administration, Finance and legal Support (3 international posts -

- > admin and
- > finance officers, and lawyer):
- >
- > Chief of Operations (3 posts): A chief of operations would serve
- > as a deputy
- > to the director and would have day-to-day responsibility of the prison
- > service. There would be two deputies for adult and juvenile
- > facilities. The
- > requirement would be for the chief to have at least 15 years
- > experience and
- > 5 in a senior management, the deputies at least 10 years
- > experience with at
- > least 2 in a senior management role in the last two years.
- >
- > Security Office (2 international posts): The requirement would be
- > for at
- > least 10 years experience with at least 2 in a senior management
- > role in the
- > last two years.
- >
- > Medical Unit (2 international posts - doctor and psychologist):
- >
- > Engineering Unit (3 international posts architect, civil and
- > electricalengineer):
- >
- > Field Facilities Management (54 posts):
- >
- > Training Elements (8 posts):
- >
- > Key elements for the Field Facilities Management, and Training
- > Elements is
- > that they have had a minimum of 8 years experience within the last
- > 2 years,
- > at middle management level.
- >
- > PRISON EQUIPMENT FOR A PROJECTED INMATE POPULATION OF 30,000:
- >
- > Beds And Mattresses, TWIN SIZE // 30,000
- > Pillows And Sheets/PILLOW Cases TO FIT TWIN SIZE// 60,000
- > Blankets // 60,000
- > Towels (Bath) // 60,000
- > Towels (Hand) // 60,000
- > T-Shirt // 60,000
- > Underwear (Male) // 60,000
- > Jumpsuits ORANGE SUMMER (Male) // 20,000
- > Jumpsuits ORANGE SUMMER (Female) // 10,000
- > Jumpsuits ORANGE WINTER (Male) // 20,000
- > Jumpsuits ORANGE WINTER (Female) // 10,000
- > Bras // 20,000
- > Female Briefs // 20,000
- > Soap // 60,000
- > Shampoo // 60,000
- > Tooth Brush // 30,000
- > Tooth Paste // 30,000
- > Feminine Hygiene Care (Pads, Etc.) // 20,000
- > Comb/Brush/Cup Kit // 30,000
- > Prayer Rug // 30,000

- > Footwear SANDALS// 30,000
- > Water Holder (Defecation Cleaning) // 30,000
- > Foot Stool/Storage Bin // 30,000
- > Trash Basket // 30,000
- > Wash Basin // 30,000
- >
- > PRISON GUARD EQUIPMENT
- >
- > Shoes BLACK OXFORD// 25,000
- > Long Sleeve Shirts COLLARED WHITE W/EPAULETS// 50,000
- > Guards Trousers CHARCOAL W/BLACK SATIN STRIPE ON SIDE // 6,000
- > Guards Holsters // 3,000
- > Flashlights // 3,000
- > Beret. Black // 3,000
- > Belt, Equipment // 25,000
- > Handcuffs W/Keys // 30,000
- > Hand Held Radios // 1,200
- > Base Stations // 30
- > Leg Irons // 30,000
- > 1/2 Inch Linked Chain. 48" Section // 30,000
- >
- > PRISON OFFICE EQUIPMENT
- >
- > Telephone Equipment // 30
- > Office Furniture Metal Cupboards / Cabinets // 300
- > Desks // 600
- > Office Chairs For Desks // 600
- > Office Chairs General // 1,800
- > Filing Cabinets 4 DRAWER// 300
- > Safe // 60
- > Gunsafe RIFLES. capacity for 10 // 120
- > Prisoners Lockers // 18,000
- > Furniture For Visiting Room // 30
- > Mini Buses 18 PASSENGER W/ SECURITY SCREENS// 60
- > Pickup Trucks 4-6 cylinder LIGHT DUTY SHORT-BED// 60
- > Air conditioners WINDOW UNIT// 300
- > Water Dispensers // 300
- > Ceiling Fans // 300
- > Computer Pentium 4. 256MB Ram, 40Gb hard disk// 600
- > Computer Printer LASER JET// 600
- > Power Strip SURGE PROTECTOR// 360
- > 3 1/2 Inch Floppy Computer Discs // 300
- > CD ROM Compact Discs // 300
- > PC Cleaning Kits 300
- > Copier OFFICE/COMMERCIAL GRADE// 600
- > Digital Camera 3megapixel or greater// 600
- > Laminating Machine, Heated 3 2
- > Laminating Sheet, Heat Sealed, Business Card Size // 30,000
- > Emergency Generator: 100-300Kv // 600
- >
- > PRISON MESSING/MAINTENANCE EQUIPMENT
- >
- > Refrigerator, Walk-In 8x8 // 180
- > Deep Freezer, Walk-In 12x8 // 60
- > Sets Of Pots, Pans, Cooking Utensils INSTITUTIONAL NSF GRADE STAINLESS STEEL // 750
- > Stove, Gas COMMERCIAL 4-6 BURNER// 180

- > Recreation Equipment For Prisoners (volleyballs/nets, basketballs, footballs, soccer balls, etc.)// 100
- > Tools For Maintenance // 30
- > Maintenance Materials // 30
- > Portable Hand Snake For Plumbing // 180
- > Ladder, Aluminum 10 Foot // 120
- > Gas Powered Plumbing Auger // 30
- > Fire Extinguisher // 720

> -----Original Message-----

> From: [REDACTED]
> Sent: Monday, September 15, 2003 9:42 AM
> To: [REDACTED]
> Subject: RE: need some input and sanity check

> Sorry for that, [REDACTED]

> Column B is merely the Iraqi accounting "chapter" used to make a
> sort of the
> data.

> Column C is the amount needed for 1,000 inmates. By that logic,
> column C
> multiplied by 30 gets us to a total need. Multiple lots (2
> jumpsuits per
> prisoner, etc.) have been accounted for in the worksheet.

> I was asked to be careful with the total number of prisoners
> projected. Basically, we are looking at a population on order of
> 20,000 to 30,000
> perhaps more but no one can confirm this due to the instability of the
> country.

> Let me know if you need any more information.

> [REDACTED]

> -----Original Message-----

> From: [REDACTED]
> Sent: Monday, September 15, 2003 4:12 PM
> To: [REDACTED] CPT, Dept. of Prisons
> Subject: RE: need some input and sanity check

> [REDACTED] - I'm not sure I understand your numbers. What does column B
> represent, and are the numbers in column C the total numbers? If
> you need,
> say towels for 30,000 prisoners, shouldn't column C say 60 or
> 90,000 towels
> (depending on needing 2 or 3 per prisoner)? Please clarify.

> Thanks. --

> [REDACTED]

> -----Original Message-----

> From: [REDACTED] CPT, Dept. of Prisons

> [REDACTED]

> Sent: Sunday, September 14, 2003 6:43 AM
> To: [redacted] (GBR) UK Ministry of Justice; [redacted]
> Cc: [redacted] CIV Ministry of Justice; [redacted]
> C.: 04;
> [redacted] CPT, Dept. of Prisons;
> [redacted] J. UK Ministry of
> JusticeSubject: RE: need some input and sanity check
>
>

> I hope this is what you are looking for in the way of equipment
> needs. I
> apologize for the quickly assembled product but wanted to get this
> to you
> quickly.
>
> Basically, it is an abbreviated version of our chapter
> requirements in the
> prisons area. You will note that the quantities are per 1000
> inmates with
> an expectation of about 30,000 in the coming year.
>
> Let me know if I can aid with any clarification, streamlining,
> expansion,etc.
>
> CPT [redacted]
>

> -----Original Message-----
> From: [redacted] (GBR) UK Ministry of Justice
> Sent: Sunday, September 14, 2003 2:21 PM
> To: [redacted] CPT, Dept. of Prisons
> Subject: FW: need some input and sanity check
>

> [redacted]
> Another thing to look at.
> We will speak later
> [redacted]

> -----Original Message-----
> From: [redacted]
> Sent: Friday, September 12, 2003 4:26 PM
> To: [redacted] CIV Ministry of Justice
> Cc: [redacted] (0-2 Ministry of Justice); [redacted]
> (GS-15
> Justice Dept.); [redacted] (GBR) UK Ministry of Justice
> Subject: RE: need some input and sanity check
>

> [redacted] - thanks very much, I look forward to getting your input.
> Sorry to hear
> about [redacted] wife. -- [redacted]
>

> -----Original Message-----
> From: [redacted] CIV Ministry of Justice
> [redacted]
> Sent: Thursday, September 11, 2003 10:41 PM
> To: [redacted]
> Cc: [redacted] (0-2 Ministry of Justice); [redacted]
> (GS-15

> Justice Dept.); [REDACTED] (GBR) UK Ministry of Justice
 > Subject: RE: need some input and sanity check

> Hi [REDACTED] [REDACTED] had to go to his wife's side. She had an accident
 > and will
 > need major surgery. He will more than likely be gone for two or three
 > weeks. I will do my best to get you what you need before Monday.
 > I will
 > also make certain someone will address the court's requirements.

> -----Original Message-----

> From: [REDACTED]
 > Sent: Friday, September 12, 2003 12:06 AM
 > To: [REDACTED] CIV Ministry of Justice [REDACTED]
 > UK Ministry
 > of Justice
 > Subject: FW: need some input and sanity check
 > Importance: High

> [REDACTED] - I'd appreciate any help you can provide with the lists of
 > equipment or experts needed from the international community for the
 > attached draft cable. [REDACTED] tells me that you have a
 > list of
 > prison equipment, for instance. This document will come back to
 > CPA for
 > clearance, but I need your input first. Monday would be great. Many
 > thanks! -- [REDACTED]

> > -----Original Message-----

> > From: [REDACTED]
 > > Sent: Thursday, September 11, 2003 3:50 PM
 > > To: [REDACTED] (E-mail); [REDACTED]
 > > Cc: [REDACTED] (E-mail); [REDACTED] (E-mail); [REDACTED]
 > > [REDACTED] (E-mail); [REDACTED] (E-mail); [REDACTED] (INL PC);
 > > [REDACTED] (INL PC); [REDACTED]
 > > Subject: need some input and sanity check
 > > Importance: High

> > [REDACTED] - attached is a rough draft of a cable that we are
 > proposing to
 > > send to the embassies to demarche the donor community. I want
 > to get
 > some
 > > input from you before I put this in final draft form and send around
 > for
 > > clearances (which will also come back to you for clearance).
 > >
 > > I need a sanity check on the equipment list (para 6). Also, I
 > do not
 > > have any prison or court-related equipment listed, so if you have
 > lists of
 > > those, that would be helpful to add. In addition, I need you to
 > list the

> > specific training positions needed (for para 5) and provide a brief
> (1-2
> > sentences) position description for each. Monday will be fine.
> Many
> > thanks! -- 
> >
> > <<158 - donor tin cup cable.doc>>
>
>

CPT, Dept. of Prisons

From: [redacted]
Sent: Monday, September 15, 2003 11:28 PM
To: [redacted] (GBR) UK Ministry of Justice
CC: [redacted]
Subject: RE: need some input and sanity check

[redacted] - very helpful, thanks! -- [redacted]

-----Original Message-----

From: [redacted]
Sent: Monday, September 15, 2003 2:22 PM
To: [redacted]
Cc: [redacted]

Subject: FW: need some input and sanity check

Further to Captain [redacted] earlier email regarding equipment there is a requirement for prison experts to provide management, monitoring, medical, administrative and engineering capabilities to the Prison Service. There has been funding approval through the Programme Review Board here yesterday at CPA for international staff to provide central management, field facilities management, and a training element. I am not sure at present which arm of the US government will be dealing with this (a Colonel Gilman of DoD dealt with the application.)

As it is likely that the recruitment process may be through an agency I wonder if may be possible to ask the embassies to see if they can assist in obtaining staff through donor countries. They may wish to fund the staff themselves and may be in position sooner.

The central Management will consist of 15 posts

Office of the Director (2 international posts) Currently occupied by William Irvine. The second post is for an international secretary.

Administration, Finance and legal Support. (3 international posts - admin and finance officers, and lawyer)

Operations (3 posts)

A chief of operations would serve as a deputy to the director and would have day to day responsibility of the prison service. There would be two deputies for adult and juvenile facilities. The requirement would be for the chief to have at least 15 years experience and 5 in a senior management, the deputies at least 10 years experience with at least 2 in a senior management role in the last two years. The remaining requirements as for the police in your draft.

Security Office (2 international posts) The requirement would be for at least 10 years experience with at least 2 in a senior management role in the last two years. The remaining requirements as for the police in your draft.

Medical Unit (2 international posts - doctor and psychologist)

Engineering Unit (3 international posts architect, civil and electrical engineer)

Field Facilities Management (54 posts)

Training Elements (8 posts)

Key elements for the Field Facilities Management, and Training Elements is that they have had a minimum of 8 years experience within the last 2 years, at middle management level.

The remaining requirements are similar to the police.

I apologise for the late submission of this additional request.

[redacted]
Prison Department
Baghdad

-----Original Message-----

From: [redacted] CPT, Dept. of Prisons
Sent: Sunday, September 14, 2003 2:42 PM
To: [redacted]
Cc: [redacted]
Subject: RE: need some input and sanity check

I hope this is what you are looking for in the way of equipment needs. I apologize for the quickly assembled product but wanted to get this to you quickly.

Basically, it is an abbreviated version of our chapter requirements in the prisons area. You will note that the quantities are per 1000 inmates with an expectation of about 30,000 in the coming year.

Let me know if I can aid with any clarification, streamlining, expansion, etc.

CPT [redacted]

-----Original Message-----

From: [redacted]
Sent: Sunday, September 14, 2003 2:21 PM
To: [redacted]
Subject: FW: need some input and sanity check

[redacted]
Another thing to look at.
We will speak later

-----Original Message-----

From: [redacted]
Sent: Friday, September 12, 2003 4:26 PM
To: [redacted]
Cc: [redacted]
Subject: RE: need some input and sanity check

[redacted] - thanks very much, I look forward to getting your input. Sorry to hear about [redacted] wife. -- [redacted]

-----Original Message-----

From: [redacted]
Sent: Thursday, September 11, 2003 10:41 PM
To: [redacted]
Cc: [redacted]
Subject: RE: need some input and sanity check

Hi [redacted] Bill had to go to his wife's side. She had an accident and will need major surgery. He will more than likely be gone for two or three weeks. I will do my best to get you what you need before Monday. I will also make certain someone will address the court's requirements. Don

-----Original Message-----

From: [redacted]
Sent: Friday, September 12, 2003 12:06 AM
To: [redacted]

Subject: FW: need some input and sanity check
Importance: High

[redacted] 1 - I'd appreciate any help you can provide with the lists of equipment or experts needed from the international community for the attached draft cable. [redacted] tells me that you have a list of prison equipment, for instance. This document will come back to CPA for clearance, but I need your input first. Monday would be great. Many thanks! -- [redacted]

> -----Original Message-----

> From: [redacted]
> Sent: Thursday, September 11, 2003 3:50 PM
> To: [redacted]
> Cc: [redacted]

> Subject: need some input and sanity check
> Importance: High

>
> [redacted] - attached is a rough draft of a cable that we are proposing to send to the embassies to demarche the donor community. I want to get some input from you before I put this in final draft form and send around for clearances (which will also come back to you for clearance).
>
> I need a sanity check on the equipment list (para 6). Also, I do not have any prison or court-related equipment listed, so if you have lists of those, that would be helpful to add. In addition, I need you to list the specific training positions needed (for para 5) and provide a brief (1-2 sentences) position description for each. Monday will be fine. Many thanks! -- Abby
>
> <<158 - donor tin cup cable.doc>>

[redacted] **CPT, Dept. of Prisons**

From: [redacted] (AUS)
Sent: Monday, September 22, 2003 5:31 PM
To: CPA Ministries
cc: [redacted]
Subject: Donor Conference on Reconstruction Requirements
Importance: High

To all addressees

This email and its Attachments follows up on my brief appearance with [redacted] at the 0730 meeting last Wednesday.

For distribution I have used the "CPA Ministries" Contact List of Sept 12, 2003. There may be some people to whom this does not apply. If you are one of those please let me know and I will take you off the list. If there is someone you think should have got it, also please let me know. Or forward it, cc to me.

There are several files attached to this email. They are intended to serve as a guide to the development of a comprehensive approach to the Donor community at a Donor Conference on Iraq in Madrid on October 23. The model has acceptance and endorsement in MOF and elsewhere in CPA. I have used material from the Supplementary Bid to Congress, the 2003 and 2004 (draft) Budgets, and a very quick perusal of some input from Ministries as a guide to content. In many cases also I have made an argument on the basis of prior experience and other sources or anticipating some conclusions from the UN/WB assessment of needs. I have used a range of Ministries/Sectors as examples only. Those of you from other Ministries are asked to use these as guidance in developing your own input.

I anticipate that many of you or your Ministries will have provided the detail that supports this in your responses to previous requests from the Ministry of Finance in the context of the Budget or the preparation of the Supplementary bids. As a complementary exercise, these returns will be input to a data base that is being prepared with the help of CIC. That data base should in due course assist donors in reviewing the individual project menu as part of their final judgement on allocation of commitment. If possible it should form part of the final submission for the conference. If you are able to make local staff available to assist in the task of data entry to the data base that would be an important contribution also. Please let me, or Stefan Medina in CIC know if you can make staff available.

At this stage all documentation is in English only due to pressure on translation services.

If you have or can prepare detailed project level narrative this should be provided.

There will also be an Executive Summary and a broad overview chapter to cover the total request. This will be drafted in the next few days.

I now seek your assistance, and that of your respective Ministries, to flesh out the proposals, using the model and your prior input as a guide.

9/22/2003

There is a very tight time constraint for first drafts. I have been asked to have a nearly global view of "first drafts" by September 27. A more polished product is required by cob October 1. A final product should be available for web site release on October 16.

I hope the key ingredients are sufficiently obvious. In summary, we are trying to present the Donors with a fairly comprehensive summary of the major capital and technical assistance needs for the reconstruction and institution building of Iraq for the next three years. Donors will expect some indication of Iraq's priorities and the policy basis for them. It is in Iraq's interests to try to demonstrate our priorities and the reasons for them rather than relying entirely on the donors to set their own,

I am available to discuss this orally with you or your counterparts and will be calling on some of you in any case. Please nominate a key contact for that purpose. I have an email contact or can be found in Room S209A. I have no phone.

I know this is short notice. Additional resources have been requested but they will not be here for some days

Thank you for your assistance.



MOF

8. JUSTICE

OVERVIEW

Goal:

To establish a speedy and efficient justice system including the judiciary, courts and penal system, for Iraq, based on the rule of law, within a legal framework that guarantees access to justice to all and complies with international legal standards.

Background

1. Enforcing the rule of law in Iraq is a prerequisite for political stability, confidence in the outcomes and laying the foundations for a constitutional democracy. After an initial period of lawlessness the region is starting to return to relative stability. There is however a high potential for entrenched organised illegal activity, in part as a result of the actions of Saddam Hussein in emptying the prisons in the final stages of his regime. In turn this gives rise to specific concerns about the security of judicial officers and witnesses, as Iraq attempts to institute a viable legal system. There is an urgent need also to replace and augment damaged or destroyed custodial facilities.

Progress to date

- 2.
- 3. .
- 4. .

JUSTICE PRIORITIES

5. The key capital investment requirements for the Department of Judicial Affairs in 2004 are reconstruction of judicial buildings and the construction of some new detention facilities. The Congress has been asked to finance some \$US500 million in 2004 for this purpose. This includes some refurbishment and reconstruction of damaged buildings as well as new construction. This will bring the prison capacity up to XXXX inmates by the end of 200X.

6. Congress has also been asked to provide up to \$400 million in 2004 to provide technical assistance for investigations into crimes against humanity. A further \$20 million has been requested to provide technical assistance for modern prison system management and operation and improved technical investigation capacity. The Iraq Budget plans include expenditure through the Ministry of Justice of \$577 million in capital over the period 2004-2006.

7. A further \$1.8 billion over the period 2004-2006 has been identified as high priority and donor assistance is sought in meeting this requirement. The details are summarised below.

Comment: Need to line up numbers with Budget, Supplementary and (eventually) Data Base

Justice Priorities (\$US million)

Description	2004	2005	2006	Total
Total	881	534	584	1799

Courthouses

8.

Prisons

9 .

Court System

10. .

11. .

Other ????????

12

Recurring Costs

13. Current provisions may need to be augmented following the finalisation of a total program of construction and technical assistance



Draft Supplemental Preparation		millions
Security		
Secure and stable environment		
Unexploded ordance		\$300
Public Security		
Iraqi Police (and border and customs)		\$325
International Police Force		\$573
Security Forces for Ministries, Oil Fields and Electricity		\$190
Iraqi Security Forces		
New Iraqi Army (purchases equipment for regiments in economical buy		\$856
Developing Regional Constructive Relations		
		\$50
Build Justice		
Courtrooms		\$100
Establish detention, jails and prisons		\$500
Essential Services		
Electricity		
Increase generating capacity		\$4,500
Delivery and infrastructure		\$2,000
Electrical maintenance		\$500
Telecommunications		
Complete telephone system		\$150
Regulatory policy (wireless etc)		\$10
Housing access		
Renovation		\$400
New construction		\$1,200
Land title regularization		\$100
Quality Health Care		
Hospital and clinic upgrades		\$1,000
Improved equipment		\$300
Quality Education		
Rehabilitate schools		\$200
Water Quality		
Raise potable water access to 75%		\$300
Increase sewage service to 15%		\$2,000
Modernize irrigation		\$800

Strategic Transportation Infrastructure	
Restore essential bridges	\$200
Repair and restore railroads	\$300
Complete air line/airport	\$150
Convert social service programs	
Develop employment centres	\$5
Vocational training institutes	
Computer specialization	\$400
Other focused training	\$80
National census	\$30
Labour market survey	\$20
Economy	
Build Financial Structures	
Develop institutional accounting and budgeting	\$30
Establish monetary stability	\$2,000
Computerize and digitize banking system	\$300
Promote Private Business	
Catch up business training	\$250
Remove Subsidies	
Monetize food safety, fuel and oil revenue distribution	\$2 400
Restructure/Privatize SOEs	\$1,000
Governance	
Civic Education	\$30
Independent Media	
Training and micro loans	\$20
Constitutional Support	
Convention	\$300
Governing Council	\$15
Elections	\$150
Political participation	\$25
Human rights	\$5
Transitional justice	\$5
Local Governance	\$50
Total	\$24,119

WINDOW CLEANER	3	24	\$1.00	\$24	\$234,784
PAINT, INDUSTRIAL GRAY OR PER FACILITY					
COLORS	3	10	\$4.00	\$40	\$234,824
PAINT ROLLER HANDLES	3	6	\$1.00	\$6	\$234,830
PAINT ROLLERS	3	12	\$1.00	\$12	\$234,842
PAINT BRUSHES ASSORTED SIZE	3	2	\$5.00	\$10	\$234,852
PAINT BUCKETS	3	6	\$2.00	\$12	\$234,864
PAINT EXTENTION POLE	3	2	\$5.00	\$10	\$234,874
60w Light Bulbs, Pin Type	3	100	\$0.23	\$23	\$234,897
60w Light Bulbs, Screw Type	3	100	\$0.27	\$27	\$234,924
Fluorescent, Standard	3	50	\$1.00	\$50	\$234,974
PADLOCKS, HIGH SECURITY	3	24	\$3.67	\$88	\$235,063
TABLE 4:					
Tools for maintenance	4	1	\$2,000.00	\$2,000	\$2,000
Maintainace materials	4	1	\$1,000.00	\$1,000	\$3,000
SHOVEL, SPADE TYPE	4	6	\$10.00	\$60	\$3,060
WHEELBARROW	4	6	\$25.00	\$150	\$3,210
WOOD HAMMER	4	6	\$5.00	\$30	\$3,240
HAMMER, CLAW	4	6	\$5.00	\$30	\$3,270
NAILS, 3 INCH GALVANIZED	4	1000	\$0.04	\$40	\$3,310
NAILS, 1 INCH GALVANIZED	4	1000	\$0.03	\$30	\$3,340
HAMMER, BALL PEEN	4	6	\$5.00	\$30	\$3,370
PLIERS, SIDE CUT ELECTRICAL 4"	4	6	\$2.00	\$12	\$3,382
PLIERS, VICE GRIP TYPE	4	6	\$2.00	\$12	\$3,394
SCREWDRIVERS, STANDARD AND PHILLIPS ASSORTED SIZES	4	6	\$5.00	\$30	\$3,424
PORTABLE HAND SNAKE FOR PLUMBING	4	6	\$15.00	\$90	\$3,514
ELECTRICAL TAPE	4	6	\$1.00	\$6	\$3,520
DUCT TAPE	4	6	\$1.00	\$6	\$3,526
HOSES 50'	4	10	\$12.00	\$120	\$3,646
LADDER, ALUMINUM 10 FOOT	4	4	\$22.00	\$88	\$3,734
GAS POWERED PLUMBING AUGER	4	1	\$55.00	\$55	\$3,789
FIRE EXTINGUISHER	4	24	\$22.00	\$528	\$4,317
BOLT CUTTERS w/1 set extra jaws	4	1	\$80.00	\$80	\$4,397
GREASE/ tube	4	6	\$1.00	\$6	\$4,403
TABLE 5:					
Beds and mattresses (2 covers)	5	1000	\$84.00	\$84,000	\$84,000
PHYSICAL PLANT and INFRASTRUCTURE		775	\$250,000.00	\$322,581	\$406,581
KEY CABINET	5	5	\$20.00	\$120	\$406,701
ARMS LOCKER	5	2	\$100.00	\$200	\$406,901
RIFLES, AK-47	5	100		\$0	\$406,901
AMMUNITION/RIFLE	5	100		\$0	\$406,901
MAGAZINES/RIFLE	5	2		\$0	\$406,901
Office Furniture Metal cupboards / Cabinets	5	10	\$120.00	\$1,200	\$408,101
Desks	5	20	\$50.00	\$1,000	\$409,101
Office Chairs for desks	5	20	\$32.00	\$640	\$409,741
Office chairs general	5	60	\$50.00	\$3,000	\$412,741
Filing Cabinets	5	10	\$180.00	\$1,800	\$414,541
Airconditloners	5	10	\$800.00	\$8,000	\$420,541
Water dispensers	5	10	\$180.00	\$1,800	\$421,941
Ceiling Fans	5	10	\$30.00	\$300	\$422,241
FILE FOLDER, CABINET, 4 DRAWER	5	10	\$10.00	\$100	\$422,341
Computer	5	2	\$930.00	\$1,860	\$424,201
Computer printer	5	2	\$550.00	\$1,100	\$425,301
COPIER	5	2	\$1,250.00	\$2,500	\$427,801
Digital Camera	5	2	\$180.00	\$320	\$428,121
Safe	5	2	\$500.00	\$1,000	\$429,121
Gunsafe	5	4	\$400.00	\$1,600	\$430,721
Prisoners lockers	5	600	\$20.00	\$12,000	\$442,721
Furniture for visiting room	5	1	\$5,000.00	\$5,000	\$447,721
2 pickups	5	2	\$25,000.00	\$50,000	\$497,721
Emergency Generator	5	2	\$50,000.00	\$100,000	\$597,721
REFRIGERATOR, walk-in 8x8	5	6	\$10,000.00	\$60,000	\$657,721
DEEP FREEZER, walk-in 12x8	5	2	\$12,000.00	\$24,000	\$681,721
POTS, PANS, COOKING UTENSILS	5	25	\$30.00	\$750	\$682,471
TEA AND COFFE MAKERS	5	4	\$125.00	\$500	\$682,971
STOVE, GAS	5	6	\$2,500.00	\$15,000	\$697,971
Total of Tables 2, 3 and 4:					\$256,468
Total Table 5:					\$697,971
					\$954,436

Draft Supplemental Preparation**July 30 2003**

millions

Security

Secure and stable environment	
Unexploded ordnance	\$300
Clear mines	\$150

Public Security

Iraqi Police (and border and customs)	\$325
International Police Force	\$573
Security Forces for Ministries, Oil Fields and Electricity	\$190

Iraqi Security Forces

Ground forces: Equip a balanced motorized rifle division	\$588
Aviation Battalion: Troop carrying helicopters	\$180
Maritime force (program initiation): facility and infrastructure development	\$40
Air Force (program initiation): facility and infrastructure development	\$40
Civil Defense Corps	\$40
Developing regional security relations/professional cadres	\$20
Establish national security institutions	\$15

Regional Initiatives

Regional development initiatives	\$50
Governate Project Fund	\$90

Build Justice

Court services	
Forensic examiners and prosecutors for exhumation of mass graves	\$50
Increased security for judges and prosecutors	\$25
Witness protection programme	\$15
Pro bono programme for family courts	\$1
Establish detention, jails and prisons	
Rehabilitate existing facilities	\$228
Build new prison facilities	\$150
International prison experts	\$8

Essential Services

Electricity

Increase generating capacity	\$4,800
Refurbishment of facilities	\$600
Energy Efficiency Program	\$300
Renting electrical power portable generators	\$186
Extend electricity network to rural areas.	\$20

Telecommunications	
Telecommunications Restoration	\$255
National emergency response radio network	\$125
Linking government computer systems	\$35
Postal reconstruction	\$5
Regulatory support	\$6
Internet restoration	\$20
Housing access	
Renovation	\$400
New construction	\$1,200
Land title regularization	\$100
Fire fighting	
Fire fighting equipment	\$50
Rehabilitate facilities	\$20
Quality Health Care	
Hospital and clinic upgrades	\$1,000
Improved equipment	\$300
Quality Education	
Primary/Secondary Education	
School Rehabilitation/Construction	\$500
School Furnishings	\$100
Higher Education	
Reform curriculum	\$100
Reconstruction of facilities	\$75
Introduce critical technologies for admin, teaching and learning	\$26
Security to protect campuses, students and staff	\$1
Facilitating academic exchanges, conferences, seminars	\$1
Water Resources/ Water Quality	
Raise potable water access to 75% across Iraq	\$1,500
Increase sewage service to 15%	\$1,000
Reduce water loss to approx 20%	\$1,500
New Basra/Umm Qasr water supply pipeline	\$500
Replacement pumps and electrical controls	\$150
Replacement standby generators	\$150
Complete and rehabilitate irrigation and drainage projects	\$200
Initiate rural water supply projects	\$50
Complete Makhool and Bekhme dams, dam safety improvements	\$150
Create interdisciplinary R&D centres for water, environment and agriculture	\$10
Agriculture	
Agriculture sector reform	\$50
Marshlands restoration	\$30

Strategic Transportation Infrastructure	
Restore essential bridges	\$200
Repair and restore railroads	\$300
Complete and operate airports	\$175
Compete 100km Expressway Basra-Baghdad	\$250
Restore port complexes	\$45
Restore meteorological services to international standards	\$25
Convert social service programs	
Expand network of employment centres	\$8
On-the-job training for private sector employment	\$35
Market oriented specialized training	
- basic computer literacy training	\$40
- specialized computer training	\$15
- English as a second language (ESL)	\$30
- Modernize vocational training institutes	\$225
National census	\$100
Economic indices	\$30
Labour market survey	\$20
Ministry of Planning technology modernisation	\$10
Tourism survey	\$5
Develop employment centres	\$5
Humanitarian Crisis Relief	
Assistance to refugees and IDPs	\$160
Cultural Development	
Renewing cultural institutions	\$18
Youth and Sport	
Construct/rehabilitate and equip youth centres and hire staff	\$38
Construct/rehabilitate indoor gymnasiums	\$14
Construct indoor swimming pools	\$12
Construct/rehabilitate football stadiums	\$8
Economy	
Build Oil Production	
Oil Field Refurbishment	\$850
Build Financial Structures	
Develop institutional accounting and budgeting	\$30
Establish monetary stability	\$2,000
Computerize and digitize banking system	\$300
Promote Private Business	
Private sector development fund	\$1,000
Catch up business training	\$100
Empowering Iraq's Private Sector	\$5

Remove Subsidies	
Monotize food safety net and fuel; oil revenue distribution	\$2,400
Restructure/Privatize SOEs	\$1,000
Governance	
Civic Education	\$15
Independent Media	\$7
Constitutional Support	
Governing Council	\$30
Elections	\$50
Constitutional development	\$15
Political party/association development	\$20
Rule of law	\$15
Transparent national institutions	\$5
Total	\$28,202

Supplementary Budget Guidance and Spending Priorities for 2004

Overview

There are three parts to this document.

- Budget Guidance – this is additional technical information that supplements the advice received from the Ministry of Finance on 24 July 2003.
- Budget Spending Allocation – this outlines how much funding each ministry can expect to receive in the 2004 Budget. Ministries will be expected to frame their spending priorities around this amount, but there is no guarantee that these funds will be allocated to that ministry.
- Outline of the key dates in the 2004 Budget process – this includes a description of the operation of Expenditure Review hearings.

Additional Budget Guidance

General

The upcoming Budget and expenditure review process will concentrate on funding allocations for 2004. However, Ministries must also provide spending and revenue estimates for 2005 and 2006.

Submissions should be completed using traditional Iraqi expenditure categories, with the following columns:

Full year 2002	2003 Budget (half year)	Proposed savings	2004 Spending	Total expenditures requested
----------------	-------------------------	------------------	---------------	------------------------------

Submissions should include actual expenses incurred in 2002.

Budget Submissions should be expressed in Iraqi dinar when submitted to the Ministry of Finance. An exchange rate of 1500ID to \$1US should be used in preparing budget estimates. Submissions should be prepared on the basis of zero inflation.

It is also important for ministries to be able to produce measurable characteristics of the programs they intend to fund. For example, "this spending will result in a 10% increase in the number of people receiving potable drinking water" – this will be important in helping in the prioritization process.

Ministries will assume responsibility for all salary payments in 2004. The 'four tier' salary system will be terminated on 31 December 2003.

Ministries should also prepare a list of savings measures (eg. low priority programs) and options for revenue raising – in particular, user charges for services provided by the Ministry.

Regional Allocation of Funds

Ministries must be able to provide information on where in the country the budget funds will be spent, to get an overall sense of how the Budget will be allocated regionally (at least at the governorate level). Ministries are expected to seek input from their offices in the Governorates, to develop regional spending priorities for the country.

As in 2003, the Kurdish regions of Iraq should not be incorporated into budget submissions.

State Owned Enterprises (SOEs)

All SOEs should complete the company information questionnaire.

SOE budgets should be prepared on the basis that the salaries of employees of SOEs will not be funded from 1 January 2004.

State companies will be able to seek loans to provide them working capital. However, this does not mean that some companies will not be subsidised.

Where subsidies are proposed for an SOE, they should be treated as an expense for the Ministry in the 2004 Budget. If they are not identified, they will not be funded. Where subsidies are requested, they need to be thoroughly quantified, and justified in detail, including an explanation of why a loan on commercial terms would not be an adequate substitute.

The 2004 Budget will identify all subsidies to companies, both direct (eg payments from the Ministry to the company) and indirect (eg where the company receives goods or services cheaper than their market price or received a preferential exchange rate).

As a starting point, Ministries - in consultation with their SOEs - should identify all of the subsidy arrangements made to their SOEs in 2003. Identify all goods or services that the company received at no cost, at a discount (eg goods, rents), or received cheaper because a lower exchange rate was used.

Companies should also provide information on all of those goods they sell at a discount, or using a lower exchange rate than the official rate.

Companies may trade off all cost categories, but must identify to the Ministry of Finance when restructuring results in a change of more than 5 per cent of the number of employees.

Operating Expenses

The 2004 Budget aims to maintain funding to Ministries for their core operations. In this regard, 2002 and 2003 will provide the basis for allocating spending in 2004 to 2006. Where proposed spending deviates significantly from 2002, Ministries will need to explain why this is the case.

Most capital projects will also have ongoing costs associated with them – for example the cost of additional workers, or ongoing maintenance. These effects on operating expenses must be identified and quantified.

Ministries will not be allowed to reallocate funds between operating expenditure categories without written approval from the Ministry of Finance. It is therefore very important that each expenditure category is considered separately, and adequately funded.

The Budget allocation process will again use the familiar categories from previous Budgets. Guidance on specific issues within these categories is provided below.

Salaries and Employment estimates - provide estimates of the total number of employees employed (by grade) by the Ministry in 2004 (not including SOEs), and how this has changed from 2003 and the total salary cost. Do not include those Iraqis that are employed in the State Owned Companies (see above).

Capital – Priority must be given to repairing existing equipment rather than seeking new capital items. Ministries should use what they have wherever possible.

Goods – In particular, provide estimates of the quantity of gasoline and the quantity of electricity that is expected to be consumed in 2004, using 2002 as a base.

Capital Budget

Capital spending will continue the priorities established in the 2003 Budget: security, oil industry production, infrastructure and the social safety net.

Projects should be identified as either continuing from 2003, new, or reconstruction, and should be identified in priority order. This should be irrespective of where funding might be sourced from (eg Budget, USAID funding, donor funds). Ministries should also advise on donor interest in the project.

Ministries must clearly articulate why a project should be undertaken, and why it is a high priority compared to other projects. Ministries should therefore estimate how many Iraqis the project will employ, and for what duration – and Ministries should consider whether the proposed investment can be done labour intensively.

Ministries should break capital projects into discrete sections where possible. This will enable parts of a project to be commenced, where there is not sufficient funding to complete the project entirely.

It is important that Ministry consider known World Bank/UN Needs assessment data.

The entire cost of projects should be identified - even spending required beyond 2006. Project completion dates are also required, including key project milestones.

Ministries should also identify any revenues that may be generated by the investment.

Budget Process and Timelines

Expenditure Review Hearings will be held with individual Ministries, the Ministry of Finance and the Ministry of Planning.

At these hearings the Interim Iraqi Minister for that Ministry (with officials) will argue their Submission to the Interim Iraqi Ministers for Finance and Planning (and their officials). Also attending will be CPA Senior Advisers.

More than one hearing may be required for each Ministry, as required.

The following are key dates in the 2004 Budget process.

Key Date	Event
31 July	Budget guidance to ministries, including indicative spending envelope
31 July to 14 August	Ministries prepare budget submissions
No later than 15 August	Draft budget Submissions provided to Ministry of Finance.
15 Aug – 5 Sept	Expenditure review hearings with Ministries <i>(UN/World Bank Budget officials in Baghdad 20 Aug to 30 Aug)</i>
<i>Early September</i>	<i>UN/WB/IMF needs assessment delivered</i>
22 September to 29 September	Deliberations and final decision making including the Governing Council
1 October	Budget delivered
15 October	Donor's conference

**Coalition Provisional Authority
FY04 Supplemental Request
To Rehabilitate and Reconstruct Iraq**

power to operate and the grid currently provides three hours on and three hours off, at best. Lack of reliable, continuous electricity from the grid has caused a significant reduction in irrigation pump service and benefit to farmers.

The installation of this equipment will demonstrate the Coalition's commitment to the rural areas of Iraq. There is a common belief that many people are worse off now with respect to public services, than prior to the war. This would reverse that trend.

Rehabilitate irrigation and drainage systems. \$130M is needed to rehabilitate old operating irrigation and drainage systems for improving water use efficiency and water quality. Every existing system needs major rehabilitation, consisting of cleaning irrigation and drainage canals; replacing regulators and sluice gates and lining irrigation canals with concrete to reduce water losses through infiltration. There are 20 projects which serve approximately 500,000 hectares which, when rehabilitated, would result in water savings of 25-35%.

Maintenance and refurbishment of the irrigation infrastructure has been neglected since 1980. This requirement would increase the efficiency of water delivery and use throughout the country to higher than prewar levels. Projects would be concentrated in the southern Governorates and can be started immediately.

This effort would directly benefit the agricultural community by improving the efficiency and reliability of water use. As a nation, Iraq could determine how best to allocate the water conserved, either to additional irrigation, municipal and industrial uses, or ecological/environmental restoration. This project would signal strong support for hundreds of thousands of rural Iraqis whose support is critical to the success of the coalition. The many village and tribal leaders need clear examples of improvement to gain the confidence and backing of their members.

Completion of 10 major irrigation/drainage projects. \$130M is required to complete construction of 10 major ongoing irrigation and drainage projects. Numerous worthy projects were initiated during the past few years which need completion. Five major irrigation projects will have concrete lined canals for water savings, and will be connected to 5 drainage canals to ensure that saline water flows to the main outfall drain (MOD) and the sea, reducing the salinity loads to the Tigris and Euphrates Rivers. The total new irrigated area is approximately 400,000 ha.

Projects would open new, more productive areas to agriculture, allowing less productive land to be retired. This would result in a net savings of water and increased production. Projects would also have a positive environmental impact, by reducing high salinity return flows into the Tigris and Euphrates Rivers.

Construct 11 rural water supply dams. \$25M is required to initiate construction of 11 rural water supply dams in Western Al-Anbar governorate desert (roughly \$2.3M per dam). There are many semi-nomadic desert dwellers, with villages and livestock dependent on the sporadic flows of ephemeral streams during a short rainy season. There is a need for small dams at 11 sites to provide water for villages and livestock. Engineering and design can begin now with construction following immediately thereafter.

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These projects would more than double the prewar amount of water available to the villages and herdsman of western Iraq, who suffer from water shortages. This project would demonstrate to the people of the western desert that resources are distributed fairly. Building trust and allegiance in this vast, remote region is strategically important because this area borders Syria, Jordan, and Saudi Arabia.

Rural Groundwater Supply Projects. \$60M is required to initiate rural groundwater supply projects in Kurdish region (~100 villages, average cost \$2M x 30 clusters = \$60M). Many villages in the north, particularly in the Kurdish areas depend on groundwater for village and livestock water supply. Groundwater availability varies, and the villages that are clustered together can maximize their supply reliability and availability by interconnecting the systems and building a common storage tank and distribution system. There are numerous such clusters of 3-5 villages that can be interconnected. Engineering and design can begin now with construction following immediately thereafter.

Connecting water supply systems would provide a measure of insurance against mechanical failure or groundwater availability in any single village. The project would improve water supply to greater than prewar levels. Investment in the north of Iraq is important to demonstrate the commitment and fairness of the coalition.

Dam safety repair and major structural rehabilitation. \$100M is required to make repairs identified by a Corps of Engineers Dam safety team which completed an assessment of 16 dams and barrages. The critical repairs are currently underway to return structures to prewar levels. Dams and barrages requiring repair are distributed throughout the country with the large dams in the north, and other structures along the Tigris and Euphrates Rivers. Many shortcomings are readily repairable with little design or lead time required. For more significant work, engineering and design can begin now with construction following immediately thereafter.

Completion of this work would ensure the overall safety and reliable operation of the water control infrastructure in Iraq above prewar levels. Investigation of questionable practices and repair of structures would put to rest numerous recurring concerns that coalition forces have discovered. For example, Constructed over layers of soluble gypsum, Mosul Dam is particularly import to address.

Basra/Umm Qasr water supply pipeline and water treatment plant. Currently, water to Basra only, flows through an open, 260km long canal, only half of which is concrete lined. There are large evaporation losses along the way, and saline water infiltrates into the water supply. A pipeline would effectively reduce water losses by 33%, ensuring reliability and quality of supply. The savings in water would be sufficient to supply Umm Qasr as well. Engineering and design is ongoing, but \$200M is required to initiate first stage construction (an additional \$800M is required to complete the plant.)

This project would provide higher quality raw water to Basra, the second largest city in Iraq. Umm Qasr, historically receiving poor quality, highly saline water, would also benefit. This project would purchase the necessary pipe from the factory in Basra, employing several hundred workers.

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Environmental Restoration (Euphrates). \$50M is required to reconnect the Euphrates River, which is contained within a 200km dike system, to villages via regulators and culverts. A major flood control levee system was built along much of the lower Euphrates River. The effect was to cut off access for the numerous villages and farms to flood waters and floodplains for their livestock and irrigation of palm trees. Box culverts and regulators would be installed at regular intervals to serve the villages, and provide easy access to the Euphrates waters. Only limited engineering and design is required and sites are independent, so this project is ready for immediate execution.

This effort will benefit the lives of tens of thousands of citizens who will regain access to the Euphrates River and floodplain for farming and livestock. This access will rectify the actions of the former regime and improve the lives of the people along the lower Euphrates well beyond their prewar condition.

Environmental Restoration (Hawizeh Marsh). \$50M is required to construct regulators on Kasara Escape and Al Sweeb River to establish control of outflow from the Hawizeh Marsh (2 regulators at approximately \$25M each). Kasara Escape and the Al Sweeb River carry the discharge from the Hawizeh Marsh to the Euphrates River near Qurna. Installation of control structures (regulators) would allow management of the outflow and hence the water level within the marsh. This increase in control will greatly assist the effort to expand the Hawizeh Marsh by improving the efficiency of water use. While the marshes will likely never cover the same vast areas that they once did, water conserved can be used to maintain optimum water levels in the existing marsh and/or allocated to former marsh areas for restoration purposes. Engineering and design can begin now with construction following immediately thereafter.

Completion of the regulators would be a significant first step in the investment to restore the marshes of southern Iraq. This project would be seen as a positive move by the Coalition to rectify some the environmental and socioeconomic tragedies of the past 25 years. These regulators, as part of a larger effort, will improve the environment and the lives of Marsh Arabs beyond prewar conditions.

Basra Channel Regulators – Tidal Channel Flushing. \$40M is required to flush out canals in Basra. A network of canals extends throughout the city of Basra. All of these canals contain stagnant water and debris and present a health hazard to a large number of people. This project would allow the natural rise and fall of the tidal cycle to flush out the canals at frequent intervals. A series of six gates are needed where each canal joins the Shatt Al-Arab. Because the canals can be separated as individual loops, a pair of gates, one at each end of a loop, can be alternately opened and closed when the tide rises and falls, thus creating a current to flush the canal. This project is ready for execution pending the availability of funds.

This project would improve the health and environment of tens of thousands of citizens in Basra, a long neglected city. This end state would be an improvement over the prewar condition.

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Transportation and Telecommunications.

Summary of Requirements. The Coalition requires \$835M to restore transportation and telecommunications to basic levels of service. \$513M is needed for transportation (civil aviation-\$165M; ports-\$45M; and railroads-\$303M) and \$322M for telecommunications (IPTC & CPA Network Systems Architecture Planning & Analyses - \$124M; Iraqi communications systems - \$109M; and Iraqi communications operations - \$89M).

Civil Aviation. \$165M is required to complete airspace and airport opening. Funds will be used to complete the reopening of Baghdad and Basra airports. In addition, there are approximately 120 airports in the country of Iraq including the major airport, Mosul, to the north. No funds have been made available in the current year budget for any airport with the exception of Baghdad and Basra. Funds will be used to repair the infrastructure, obtain avionic equipment, and train aviation personnel to international standards and to provide safety and security systems. A more detailed listing for each of these categories follows.

Infrastructure: Funds will be used to repair control towers, repair sewage and electrical systems, water system repair, refurbishment of runways and taxiways, fuel system repairs and basic cosmetics (parking lots, escalators, glass/glazing, etc). Estimated minimum cost - \$95M.

Avionic Equipment: Funds will be used to purchase, control tower console/radio replacement, install precision approach path indicators, install and provide maintenance for radar systems at Basrah and Mosul, to repair/replace ILS landing systems at various airports, install fiber optic cables for communication equipment, to repair/install airfield substations and lighting vaults, and install AFTN communications systems. Estimated minimum cost - \$40M.

Training: Iraqi aviation personnel require training to meet the minimum international (ICAO) standards. Personnel include air traffic controllers, flight standards, equipment technicians, mechanics, ramp personnel, aircraft safety inspectors, etc. Estimated minimum cost - \$10M.

Safety/Security systems: Funds will be used to conduct security assessments, install internal and external security systems meeting ICAO standards, purchase ground support equipment, purchase crash, fire and rescue equipment, install airport surface detection equipment, repair/replace airport. Estimated minimum cost - \$20M.

Ports. \$45M is required to fix serious shortcomings at the the port of Umm Qasr which is a vital transportation node in the Iraqi economy. The port of Umm Qasr is without electric power from the grid. It lacks water for vessel servicing, habitability and

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fire protection. It lacks perimeter fencing and security lighting. While some aspects of this are being addressed by specific Bechtel taskings, the port requires additional equipment for handling cargo both container and break bulk. The current level of port activity is not sufficient to fund these urgently required needs.

Railroad. \$303M is required to restore the railroad to a functioning system. Funds would be spent to repair, rehabilitate the following areas of rail infrastructure.

Rehabilitation/Restoration of Buildings and Other Facilities: Serious looting and vandalism in the immediate aftermath of the active fighting, and extending to the present time, has left the railroad virtually devoid of the tools, machinery and spare parts necessary to maintain their plant and equipment. Fewer than half of the fifty mainline locomotives received in 2002 are still in operating condition and the number shrinks almost daily. Hundreds of older, but still potentially useful, locomotives sit out of service. Passenger cars have had air conditioning and other equipment removed and interiors vandalized, all with no means to repair. Freight cars sit out of service for lack of parts as simple as air hoses. Buildings have been looted to the extent that roofing has been torn off and door and window frames removed. Estimated minimum cost - \$70M.

Repair/Renewal of Track Structure: The track structure has suffered from a combination of severe neglect ever since the first Gulf War, coupled with what money there was being largely wasted on ill-advised new construction schemes. Virtually the entire railroad is in a state of deferred maintenance, some so severe as to present a serious risk of derailment. In addition, mechanized track machinery has mostly all been looted and vandalized so as to make it unusable. Two bridges remain out due to war damage. What little emergency funding has been made available is being spent on the very worst section, but overall the condition of the track structure continues to deteriorate. Estimated minimum cost - \$125M.

Replacement of Signal and Communications Systems: The mainline is being operated using a jury-rigged radio network set up by the Army. There has already been one collision, resulting in a fatality that would have been avoided had the signal system, which used to exist, been in service. In addition to the obvious safety issues, the lack of signals and communications put severe limitations on the capacity of the line. At present, the line between Umm Qasr/Basrah and Baghdad only has the capacity for one additional pair of trains though there is the potential for significant new business on the line. Estimated minimum cost - \$65M.

Repair/Acquisition of Locomotives and Cars: The rolling stock situation is alarming due to the lack of repair facilities and spare parts. There are twenty new locomotives of the 2002 order still at the manufacturer's plant waiting for

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payment. Prompt acquisition of these locomotives would help avert a short-term crisis. A critical commodity in winter is LP Gas and additional specialized cars to transport this product are sorely needed. Passenger equipment is in a deplorable state and presents a seriously negative public image. Estimated minimum cost – \$ 25M.

Development/Acquisition of Intermodal Facilities and Equipment: A major source of possible new business is the handling of intermodal containers. The port of Umm Qasr has the potential capacity for handling a significant increase in container traffic, and international container traffic could develop to and through Turkey to continental Europe. At present, Baghdad is the only inland point capable of loading and off-loading containers, and even there it is done very inefficiently using a 50ton crane. Inland container terminals must be built at selected locations and equipped with suitable handling equipment, and additional container cars acquired, if the railroad is to be successful in developing this important business. Estimated minimum cost – \$15M.

Bridges. The Ministry of Transportation and Communication's initial assessments of the Railroad bridge network in Iraq has revealed that only 2 bridges (the Akashat and the Al-Fattah) will need to be funded for repair. Estimated minimum cost - \$3M.

IPTC & CPA Network Systems Architecture Planning & Analyses (\$124M).

CPA Enterprise Systems – LAN/WAN/PSTN. The CPA Communications intends to launch comprehensive technical and business process studies of CPA and IPTC operations. The objective is to provide a detailed systems study that will lead to needed systems architectures prior to undertaking network design and construction. The output of these studies will feed directly into capital upgrades of the Iraqi public telephone network. Many current and planned systems upgrades, such as increasing fiber optic trunking, linking into international gateways, standing up packet switched data networks (for high volume transactional data and Internet traffic), and wireless cellular networks require immediate expansions to the Iraqi switching and transmission systems infrastructure. In addition to supporting planned increases in network traffic, yet additional infrastructure is required to support background networks for managing these networks. These new systems include operations support systems and billing support systems. The CPA requires a parallel, yet modest, investment to stand up Enterprise Systems for supporting the management of the Iraqi PTT (IPTC) and what will be its newly established regulatory agency. Estimated minimum cost: \$54M.

CPA Enterprise Systems – Applications. This increment of investment capital and direct expense is aimed at bringing modern business automation into the business infrastructure of the Iraqi telecommunications environment. These investments include reengineering Iraqi PTT business practice around COTS Enterprise Software systems. These systems go by a variety of names such as Enterprise Resource Planning (ERP),

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Supply Chain Management (SCM), and Customer Relationship Management (CRM). These names all connote the automation of business processes. The amounts requested include computer equipment, intrapremises networking gear, and enterprise level software licenses for both network-based, and premises-based software applications. The CPA will engineer links between its governmental operations to the ITPC and Postal Commissions, with links to regulated commercial telephony service providers. Estimated minimum cost: \$27M.

Postal IT Architecture and Systems. The Postal system of Iraq remains antediluvian. Seed investments of Information Technology will allow the Iraqi Postal authority to reengineer its business practices and to support them with automated systems such as letter and package bar coding, establishment of ZIP codes, letter and package tracking systems, and linkages into financial accounting systems. Estimated minimum cost: \$9M.

WiFi Capabilities for ITPC. These investments will allow the ITPC to build wireless Internet Protocol (IP) networks to support its internal business operations. The IP network will link into its public network and to Wireless Fidelity (WiFi) networks for mobile users. The WiFi network will, in turn, promote capabilities provided by unregulated service providers, but with provisions for security and network management unavailable in the former domain. Portions of these monies will be used to build prototype capabilities at CPA headquarters and field locations for supporting intra-ministerial communications. Estimated minimum cost: \$19M.

CIO Function – Operations. The CPA MoTC Communications organization is being increasingly seen as the organization to manage intra-ministerial and intra-agencies communications and information management. As such, this Chief Information Officer function requires bringing standardized business processes and office automations systems to harness the information stovpipes now being built in the rush of post-war action. The CIO will manage all standard IT functions including those currently being provisioned by DoD and its Defense Agency (DISA) and support contractors. The CIO will manage all voice and data services at the Tiers 2 and 3 levels, and, upon request, build interfaces to those Tier 1 systems managed by Joint Coalition Forces. Estimated minimum cost: \$15M.

Iraqi Communications Systems (ITPC and Other Ministries) @ \$109M.

Public Safety Information Services Network IOC. The Ministry of Interior has requested the development and stand-up of an enhanced services, wireless network. The network will be used by “Security and First Responders”, including police, fire, and EMT teams. Little or no capabilities exist within the Iraqi infrastructure either for centrally-dispatched communications, nor point-to-point communications. The Iraqi Self-Defense Forces are also prospective clients of the Public Safety Network as they stand up and eventually relieve Coalition Forces. The funds for this program will focus upon validating systems concepts being developed jointly among OSD, CJTF-7, CPA (MoTC) and other CPA ministries. Upon systems validation, CPA will oversee the rapid build out

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of an operational network using either publicly available wireless networks, or special purpose government funded networks. Estimated minimum cost: \$73M.

Commercial TV and Radio: Management and Licensing. Under the purview of CPA resides the commercial broadcast network over open airwaves and what will be an emergent rebroadcast (cable) network over fixed wired media. The funds will be used to restart and expand commercial broadcast operations, including installing modern broadcast transmitters. Behind the camera, funds will be used to modernize the business practices of the regulated television and radio industry. Funds will also be used for spectrum enforcement. Rogue broadcasters will be licensed, have their spectra moved, or altogether shutdown. Estimated minimum cost: \$10M.

Numbering Schema and 911 Initiative for ITPC and Independent Wireless Service Providers. Funds will be used to develop a nationwide numbering scheme for Iraq, and a "911" emergency response system. (Note: Outside of the USA, the 911 name goes by "112".) The Iraqi ITPC will be first to implement the nationwide numbering scheme that will stand up country, area, and city codes. Concurrently, the commercial wireless service providers will build 911 response features into their systems, at their own cost. Estimated minimum cost: \$4M.

Replacement of Back-up Generators for Outside Telecom Plant. Site surveys have revealed that significant numbers of emergency diesel generators have either been looted or remain inoperative due to lack of maintenance and spare parts. Preliminary economic analyses suggest scrapping the remaining inventory of ITPC owned assets. Funds will be used to by computer automated generators for providing immediate power needs and for anticipated growth requirements in central offices and local loop plants. Estimated minimum cost: \$22M.

Iraqi Communications Operations (Miscellaneous @ \$89M).

Iraqi-FAA Operations. Upgrade Baghdad airport facilities to modern aviation standards. Conduct Engineering studies at other major Iraqi airfields. Build and modernize departure and in-route air traffic control (ATC) center communications. Funds will form a pool to support the communications need of industrial ministries which depend upon the publicly switched network. Estimated minimum cost: \$14M.

Technical and Management Training for ITPC. Train personnel on vendor-specific equipment for wired network upgrades, and for reprogramd Iraqi workers to the newly licensed wireless service providers. This training will fall outside of programs instituted by the Ministry of Education. Estimated minimum cost: \$5M.

Emergency Repairs and Payment to ITPC Network – Not Elsewhere Specified. As the ITPC continues site surveys to battle-destroyed switching centers and sabotaged trunk lines, the bill to repair or replace this equipment continues to rise. Funds request are for a CPA-managed reserve that will be used to restore essential services and network

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upgrades required to support interfaces into privately owned networks and into international gateways. Estimated minimum cost: \$70M.

Housing and Construction

Housing. There has been virtually no housing activity across Iraq over the past 20 years. There is a need for dramatic increase in the scope of Government funded housing projects. \$100M is required to dramatically increase the amount of housing activity underway and to give a strong initial push to the Housing sector. Our intent is to initiate work leading to the initiation of construction on at least 3,528 new houses over the next year. This construction will be a significant challenge in that it will require the development of a housing infrastructure to supply local water, sanitation, and electrical capacity that does not currently exist.

We expect that this initial effort will be augmented with a greatly increased rate of construction activity in the year following, as the construction infrastructure becomes more robust and able to accomplish an increased rate of home production, despite dramatic increases in the cost of construction materials.

\$100 million dollars will create 7 housing communities, totaling 3,528 housing units, as well as the supporting infrastructure such as basic services, roads, a primary school, two secondary schools, a clinic, a place of worship, and a market in each community. This amount will address 0.35% or a tiny fraction of the total housing need in Iraq; however, this may be enough to start an effective housing program, which will require an approximate \$2 billion annual budget. This amount will also enable the Ministry of Housing and Construction to develop and implement a short term housing program that will lead to long term success and stability. This short term housing program would hire architects and engineers to begin the master planning and design for each major city in Iraq, begin construction of several affordable housing communities throughout the country, provide the ministry with the resources to invest in home financing and mortgage insurance programs that will encourage investments from the private sector, and invest in developing the resources and capabilities of the housing construction industry in Iraq.

Iraq faces a housing crisis and has a current need for more than a million housing units; although, this need will not be met in the short term, construction of new housing projects will show the Iraqi people that both the Coalition forces and the new Iraq government are taking immediate steps to address their housing issues. The policies implemented by the former government resulted in a society dependent on the government. Also, Iraq has experienced three wars within the last 20 years. Over these 20 years, Iraq has been ruled by an oppressive regime and has lacked a social housing program to address the issues of the urban poor, normal population growth, and internally displaced families evicted from their homes due to ethnic strife. The housing shortage continues to be exacerbated by the return of large numbers of refugees and ex-patriots to Iraq. If these housing issues are not addressed quickly and effectively, the homeless population in Iraq will continue to grow and threaten the security and stability of Iraq. More and more families will become desperate for shelter and lose faith in the new Iraqi government. The Ministry of Housing and Construction (MOHC) has already started the

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construction of 1,008 housing units in Iraq and has coordinated with the United Nations (UN) to begin construction of 7 housing projects that would create 504 housing units each or 3,528 total housing units. These UN housing projects will be funded under the UN Oil-for-Food program. The \$1.6 million housing budget for 2003 is well short of what the new Iraqi government will need to develop an effective and successful housing program. The supplemental budget would fund the construction of 7 additional housing communities in cities throughout Iraq making a positive impact in each of those areas. With the additional supplemental funding, the current housing program would begin construction of 8,064 total housing units throughout Iraq. These new housing construction projects will illustrate to the people that the new Iraqi government is making progress and cares enough to address their housing concerns and issues. In addition, this supplemental funding would create additional housing construction projects employing approximately 14,815 laborers over a 20 month period and infuse money back into the Iraqi construction industry. The new Iraqi government must continue to address these housing issues effectively by showing concrete results in the form of new housing communities since it is both a social and economic problem. Failure to do so will result in political and economic instability throughout Iraq, as the people will continue to feel that their government does not legitimately care about their problems.

The \$100 million supplemental budget will support the current housing program and start construction of approximately 7 communities or 3,528 housing units throughout Iraq. The housing program will incorporate proper urban planning and design so that housing areas and zones can be identified and existing urban areas can support continued expansion and growth. This program will accommodate anticipated increases in the population over time and avoid overcrowding that leads to high levels of unemployment in cities. This program will also fund the Ministry of Housing and Construction's ability to design new projects, contract funded projects, and provide construction oversight and program management for next year's anticipated housing construction effort. Over time, the private sector's role in the housing industry will grow while reducing the government's role in directly building these complexes. Until then, there is an immediate requirement to support designing, contracting, providing oversight, and program management for next year's anticipated housing construction effort in order to develop a successful and effective long term housing program that will contribute to Iraq's economic and social stability.

Public Buildings. There are many requirements for Public Buildings across Iraq. This has been an active area which can be further accelerated. \$130M is required to dramatically accelerate our schedule to define contracts, which are currently undefined as a result of direction to Iraqis to re-start previously ongoing contract work early in the construction efforts within Iraq. The supplemental will also allow the Ministry to continue ongoing work or initiate new work at an even faster rate as a result of increased infrastructure capability and equipment purchases. There are also requirements for improvements to Ministry of Housing and Construction facilities across the Governates and Regions of Iraq. These improvements, new equipment, and new facilities, will provide significant new capabilities to the Ministry to support improved construction rates. The facilities will also provide appropriate protection for new equipment and

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construction infrastructure necessary to support resurgence within the construction industry in Iraq, protecting an investment necessary to jump start the Construction Industry.

If this additional \$130 million is not funded it will prolong the disruption to the government operations and thousands of governmental employees of Iraq, have an adverse ripple effect on the overall economy and slow down the transition to the new Iraqi government. This effort really only is a stopgap measure and does not fully provide for the full needs of the reconstruction of the Iraqi building infrastructure. The economic consequence of not funding this supplemental budget request will have immeasurable indirect costs in the continued degradation of the employee's work places and family life's.

This \$130 million will fund the following types of projects:

- 1) 1,325 basic repair projects at \$40,000 each for \$53 million. This basic repair work will put a building back in operation after years of neglect and deferred maintenance.
- 2) 140 refurbishment projects at \$250,000 each for \$35 million. This refurbishment work will allow for the upgrade of currently obsolete building components and limited construction.
- 3) 6 major reconstruction projects at \$7 million dollars for \$42 million. These major reconstruction projects will replace all of the buildings comments to current international safety and building standards.

These projects will allow these public buildings to successfully meet the overall operational and serviceability needs of the building occupants. The various building components that will be maintained, repaired or replaced in these projects will be: general cleaning, doors/ frames/ hardware, windows/ glazing, walls, floors/ walkways, stairwells, plumbing, plumbing fixtures, painting, electrical power, light fixtures, electric fans/ HVAC systems and other construction incidentals.

Roads and Bridges. Investments in the amount of \$240 Million must be made on Iraq's Road and Bridge infrastructure as a prerequisite to begin the economic redevelopment of the nation. A robust transportation network is imperative for efficient movement of essential products such as fuel, wheat, water, construction materials and equipment, and other supplies which fuel the economic foundations of Iraq. The current disrepair caused by lack of maintenance over an extended period of time affects over 74,000 KM of major highways and local road systems. In addition, a total of 32 bridges are currently damaged and will not adequately support the high volume of transportation required to support national recovery. We have determined the necessary repairs and system improvements for recovery from the 15 years of neglect and minimal improvements will cost \$12 Billion. The proposed \$240 Million for the Supplemental Budget for FY03 will provide enough money to fund the remaining War-damaged

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Bridges on the Priority Projects list and invest a significant amount of funds into Expressway 1 for critical equipment and paving of gaps in the project that are deteriorating due to military convoys. The \$240 Million is only 2% of the total Road and Bridge repair, maintenance, and system upgrades required, but this amount will nonetheless make a significant down payment on beginning the required recovery effort.

Expressway 1, the major north-south route in Iraq (an absolutely vital asset) is a 146 KM stretch of road that has never been completed. Many portions have deteriorated such that they will require significant repair and rehabilitation in order to support any sustained amount of traffic. This same highway is also in need of major rehabilitation and maintenance north of the capital city. Similarly, local roads and bridges are the essential lifeline for farmers to bring goods to market yet they have not received adequate maintenance or construction for decades.

There are many bridges throughout Iraq that have not been properly maintained or repaired. It is estimated that 160 bridges may, because of war damage or poor maintenance, become unusable within the next year unless immediate maintenance and repair is accomplished. Funding should be focused on repairing and maintaining safe and sound bridges and roads that will support the long-term growth and development of Iraq. This will be accomplished through a two part program. Part one, the Main Artery Road and Bridge repair Program, will begin repairs and maintenance on roads and bridges which traverse the most highly traveled corridors across Iraq. Composed of 700 major bridges and 42,000 KM of the largest highways, these form the backbone of the Iraqi transportation system. Part two, the Governate Road and Bridge Repair Program, composed of approximately 600 bridges and 32,000 KM of secondary and rural roads, will address the road network which supports the manufacturing areas and rural communities which play such an important part in Iraqi commercial activities. With the proposed Supplemental Budget for the FY03, we will be focused on Priority Bridge Projects and Expressway 1 and spend \$20 Million dollars to start emergency repairs on some of the 160 critical bridges in Iraq.

The Iraqi Ministry of Housing and Construction, working with their counterparts from the Coalition Provisional Alliance and the Governates, have determined that the following funding areas will be required for repairs and maintenance as discussed previously but also will provide for badly needed new roads, highways and expressways. While the total funds for the proposed Supplemental Budget Request in FY04 is \$240 million which is only 2% of the total amount required, it will make a dramatic initial impact to support of the recovery of the Iraqi road and bridge system.

- In order for Iraq to complete projects started before the war, it will cost \$174 million dollars to make emergency maintenance repairs and return the transportation system to prewar capacity. This includes \$100 million for Express Way # 1, \$16 million for emergency maintenance, \$28 million to complete ongoing projects started in FY03 and \$30 million to complete war damaged projects started in FY03.
- Concurrently with these projects, work will begin on an additional \$66 million in rehabilitation, maintenance, and new roads and bridges to address 15 years of neglect and poor planning. This will be distributed as follows: \$20 million to conduct additional maintenance for structures and roadways to a minimal level of service; \$10 million to rehabilitate intercity and rural roads in the governorates; \$10 million for new intercity and rural roads in the governorates; \$10 million for rehabilitation of highway and

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expressway systems including roads and bridges; and \$16 million for the addition of 20 km of new roads that connect towns, hamlets and market centers among each other.

A comprehensive review of the Iraqi Highways, Roads and Bridges infrastructure, that combines the efforts of the Ministry of Housing and Construction with the Governates, will help set a new direction on how Capital improvement in the National Highway System and local Roads and Bridges are allocated and disbursed. The CPA Ministry of Housing and Construction has projected a required \$1.253 billion of funding for the Roads and Bridges program in 2004. The \$240 Million Supplemental Budget Request for FY03 will provide an immediate boost to this effort and provide the trail blazing through the projected difficulty of implementing such a massive and critical program in Roads and Bridges. While these funds are only a fraction (2%) of the funds required, they will reverse a trend of marginal spending and bring roads and bridges back to a safe operational condition where economic growth is not deterred by poorly maintained highways or neglected local road systems.

Health

Summary of Request. \$850M is required to bring health care in Iraq up to pre-sanction standards, but updated to current technologies. The pre-war standard is untenable due to the abysmal erosion of health care over the past 14 years (only an average of 4% of facilities saw any rehabilitation or reconstruction in the past 14 years). Health care vital statistics and purchasing power adjusted health care expenditures in Iraq trail many Countries in the region. For example, While Turkey has an estimated infant death rate of 46 per 1000 live births, this statistic for Iraq has been reported to be as high as 108 per 1000. In addition, as many as 13% of all Iraqi children die before they reach the age of 5. Without the requested funds, the Iraqi people will continue to suffer from substandard health care. The three main areas of emphasis are:

Major new children's hospital	\$150M
Refurbishing pediatric hospitals, primary health care services and outreach	\$393M
Repair/replacement of equipment	\$300M
Partnership for Healthcare	<u>\$ 7M</u>
TOTAL	\$850M

Major New Children's Hospital. \$150M is required to start basic construction on a tertiary pediatric treatment facility in Basrah. Other than the low life expectancy, no other Iraqi negative health statistic stands out like those related to infant, maternal and child health. With over 41% of the total population being 14 years old or younger, there is not only a need now for specialty services for this population, but the population distribution indicates that there will be a significant "baby boom" in Iraq within the next 7 to 10 years. This request is for funds to build a state-of-the-art tertiary care children's hospital in Southern Iraq. The hospital will be designed to handle top level care for pediatric oncology, plastic surgery, burn treatment, specialized surgeries and high risk pregnancies with the latest technologies in radiology, ultrasound, physical therapy and

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other procedures. This facility will be the base for cutting edge research and post-graduate development for Iraqi physicians. This effort will create a pediatric hospital that will be a visible sign of the transformation of the health care system in Iraq. Total cost of this facility is estimated between \$500M to \$700M depending on the final number of tertiary specialties offered. Capital and benchtop equipment, general medical supplies and equipment, general logistics supplies and equipment, salaries for consultants, salaries for support staff and other requirements will come from donors or other sources of funding.

Hospital Refurbishment. \$393M is needed to reduce infant and childhood deaths by 50% through the provision of services that can address the underlying causes of these dismal statistics. New efforts to be undertaken throughout the country to provide those necessary public health efforts that can have definitive impacts on early mortality and morbidity (immunization, nutrition counseling, clean water and appropriate sewage disposal activities). Major shortfalls of all pediatric and primary health care facilities tend to be with major structural subsystems. The medical gas system is largely non-existent or need extensive repairs. This supplemental aims to refurbish and reequip every one of the 1200 primary care clinics in Iraq and 5 regional maternal and pediatric referral centers in Basra, Al Najaf, Erbil, Baghdad and Mosul. The result will be a network of clinics that will have the capability to provide those basic maternal and infant support services so critical to positive birth outcomes. In addition, when they identify high risk cases, they will finally have the ability to transfer the case to one of the 5 regional centers of excellence for maternal, infant and pediatric care. Our strategy is to rehabilitate 200 of the 240 hospitals and 900 of 1200+ Primary Health Care Clinics. Major structure subsystems are all in dire need of repair, rehabilitation or expansion (water/sewage, electrical, HVAC and med gas especially). Cost of construction is 1/10th of US standard per sqft in general construction, 1/5th in specialized medical construction and 8/10th in specialty construction. Materials for health care are not indigenous and will have to be imported which will raise the low cost of construction in this country to European construction cost levels (up to 80% of US health care construction costs in specialized areas such as OR, radiology, laboratory etc).

Equipment Replacement. \$300M is required to repair the deplorable state of the nation's 240 hospitals. Early studies indicate that as much as 50% of the equipment in these facilities is in desperate need of repair or replacement. All equipment is poorly maintained. This includes everything from: incinerators to dispose of medical waste, x-ray machines, in hospital lab equipment and especially generators. While a nearly emergency effort is underway to supply generators, the initial effort will only cover 30 to 35 hospitals, then quickly expand to 150 hospitals. Training staff to use this equipment is equally important. Iraq lacks credentialed, skilled bio-medical engineers and technicians and has a significant shortfall of technically up to date engineers and technicians (skill sets run to pre-sanction levels). We estimate that 100% of current staff will require retraining. An additional 25% staff increase is required to properly man these hospitals. This equipment and associated training effort should provide a much needed upgrade to the remaining facilities and if basic infrastructure services such as sewage and potable

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water can occur at the same time, the hospitals in Iraq may more closely come to resemble "hospitals" in many parts of the rest of the world.

Partnership for Healthcare. \$7M is required to facilitate the establishment of partnerships between American health care organizations/leaders and selected Iraqi healthcare centers. We envision a consortia of health care institutions in the U.S., international donors, and U.S. government agencies for the purpose of providing professional education, technical advice and support, equipment, supplies, pharmaceuticals, and managerial expertise to selected Iraqi healthcare centers. This modest investment will bring immediate returns in the form of improved public health, accelerated modernization of Iraq's medical schools, community hospitals and clinics, and establish long term relationships between elements of the American health care system and those in Iraq who will lead it to a democratic future.

Private Sector Development.

Establish an American-Iraqi Enterprise Fund. \$200M is required to capitalize an Iraqi-American Enterprise Fund. This fund would operate independently from the US Government under the guidance of a Board of Directors appointed by the President of the United States. The primary purpose of this fund would be to promote the private sector development of Iraq. To accomplish this, the Fund would invest in a wide array of private enterprises, disseminate western business know-how, and assist business to play an appropriate role in shaping public policy. Estimated minimum cost: \$200M.

Expand network of Employment Centers. Iraq has 27 cities with a population exceeding 100,000. Funding was approved in 2003 for 5 centers. Each Employment Center would serve the unemployed by offering aptitude and ability testing, job counseling, job search assistance, and referrals to employment and training opportunities. Funds would cover 22 new Employment Centers at a cost of \$350,000 each. Estimated minimum cost: \$8M.

On-the-Job Training for Private Sector Employment. CPA requests \$35M to offer private sector employers a subsidy to cover the on-the-job costs of training newly hired workers. De facto a wage subsidy, this should provide a major incentive to private employers to increase their employment. These funds are to be executed through the American-Iraqi Enterprise Fund.

Program design elements: Private employers would be eligible to receive a subsidy, averaging \$ 25/month, for wages paid to newly hired (through local Ministry of Labor offices) workers. Subsidies would range from 25,000 Iraqi dinars to 50,000 ID per month per worker, depending upon the wage, occupation and intensity of training. Subsidies would last four to six months. Employers who do not retain the workers after the subsidy ends would not be eligible for future participation.

Cost calculation: \$25/worker x 100,000 enrolled = \$2.5 million/month wage costs (= \$30 million/year). Four to six month enrollment duration implies 2.5 yearly turnover = 250,000 newly hired workers. Plus \$5 million for program administration.

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intake, referral, and monitoring of wages/worksites. Estimated minimum cost for a one-year program: \$ 35 million.

Market- Oriented Specialized Training. \$1 ICM is required to fund four separate employment training programs.

1) Basic Computer Literacy Training. \$40M is needed to increase productivity of the Iraqi workforce and facilitate a qualified labor force for emerging private sector jobs. At 250 locations throughout Iraq, each with approximately 20 desk-tops, provide currently employed (first priority) or unemployed (second priority) workers introductory computer skills; program is envisioned as half-day training for one month, allowing two shifts per day at each location = 10,000/month.

Cost calculation for a one-month course for 120,000 trainees: Capital costs, including 5,000 computers, = \$ 15 million; instructional salaries = \$20 million; operating expenses = \$5 million. (Providing each student a \$25/month stipend would add \$3 million, plus admin costs). Estimated minimum cost: \$40M.

2) Specialized Computer Training. Funds to drive up productivity of the workforce by developing market oriented skills. At approximately 50 locations in Iraq, each with 20 places, provide public and private sector employees with enhanced computer skills relevant to their jobs.

Cost calculation for of three-month, afternoon/evening courses for 9,000 trainees: Capital costs = \$4 million; instructional salaries = \$9 million; operating expenses = \$2 million. Estimated minimum cost: \$15M.

3) English as a Second Language (ESL). \$30M is required to increase productivity of Iraqi workforce, and ease Iraq's integration into the world economy. At 250 training locations, each with 20 spaces, provide half-day ESL instruction for six months to each participant.

Cost calculation to provide intensive (4 hours/day) ESL to 20,000 Iraqis for six months: Capital costs = \$5 million; instructional salaries = \$20 million; operating expenses = \$5 million. (As above, providing a stipend adds \$3 million). Estimated minimum cost: \$30M.

4. Modernize Vocational Training Institutes. The Ministry of Labor has six vocational training centers (Arbil, Mosul, Kerkuk, Baghdad, Najaf, and Basrah) which are well-located, but with antiquated equipment and curriculum unsuited to a new Iraqi economy. Updated at a cost of \$25M, they would serve both employer needs and as train-the-trainer locations for staff of the 265 Ministry of Education vocational education facilities.

Cost calculation of new curriculum development, equipment, materials, and train-the-trainers activities for six existing vocational training centers: \$3 million per location for curriculum, equipment, training materials, supplies; \$1 million per institute for staff development; = \$4 million per institute plus \$1 million for central planning/coordination. Estimated minimum cost: \$25M.

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Donor Matching Funds.

The UN Development Program (UNDP) announced that the Spanish Government is set to host a United Nations-organized donor conference on 24 October in Madrid to seek billions of dollars to finance Iraq's reconstruction. CPA requests the U.S. Congress to contribute up to \$7 billion in one-for-one donor matching funds. The direct appropriations justified in our supplemental request are strategically targeted towards the security and infrastructure needs of the country. These sorts of investments cover needs that do not typically generate strong interest from donor nations. Yet the CPA urgently needs investment into softer areas of humanitarian assistance to cover the complete spectrum of requirements the Iraqi people so desperately require. Matching funds from the U.S. will encourage donations to the redevelopment and rehabilitation of the social and business sector of Iraq.

Iraq Reconstruction Initial Justifications – Total need estimates, U.S. share, proposed results metrics, timeframe

Public Safety

Estimated total need: ?

CPA Estimate of U.S. Share:

Border Enforcement:	\$ 150 million
National Police Service:	\$ 150 million
International Police Training:	\$1,001 million or \$800 million*
Traffic Police:	\$ 50 million
Fire and Civil Defense:	\$ 906 million or \$1,106.5 million**
Facility Protection Service:	\$ 66.7 million
Public Safety Training:	\$ 274 million
"911" Communications Network:	\$ 150 million

Proposed results metrics:

Construct or refurbish 53 Border Police facilities and 19 port-of-entry facilities
Identify and train 4,500 border police recruits
Recruit and train 2,500 personnel for Section of Immigration Inspections
Completely reconstruct passport facility
Recruit and train entirely new workforce of 350 personnel for Passport Section
Recruit, train, equip and operate National Police Service
Construct/refurbish National Police facilities
Deploy 8,000 international police trainers/advisors by XXX for YYY months/years
Restore Traffic Police to pre-war operational capacity (5,200 officers and 27 buildings)
Stand up at least 20 fully trained unexploded ordnance units in Fire Service
Recruit, train and equip an additional 5,000 firefighters
Establish a national firefighting academy
Refurbish and equip over 165 firehouses
Install robust communications system for Civil Defense
Refurbish, equip, operate, and maintain Public Safety facilities
Train, equip, and pay 20,000 Facility Protection Service (FPS) guards
Establish regional FPS Operations Centers in each governorate
Establish a 48-person FPS Program Office to administer/oversee FPS
Build/refurbish/outfit/staff/maintain three Public Safety Academies
Provide initial training for Ministry of Interior personnel (e.g., new police recruits)
Install, operate, and maintain "911" communications infrastructure and equipment

Timeframes:

Border Enforcement:	X months
National Police Service:	X months
International Police Training:	X months
Traffic Police:	X months
Fire and Civil Defense:	X months
Facility Protection Service:	20,000 FPS guards deployed by January 2004
Public Safety Training:	X months (possibly train 34,000 police recruits within two years)
"911" Communications Network:	X months

*Conflict between Overview Table and text of request.

National Security Forces

Estimated total need: ?

CPA estimate of U.S. Share:

Train/equip 40,000 person New Iraqi Army	\$ 1.800 billion
Train and equip an Iraqi Civil Defense Corps (ICDC)	\$ 75.6 million

Proposed results metrics:

For the New Iraqi Army (NIA), train, equip, house, and support operational 9 brigades (27 battalions) by 2005.

Military education academies enrolling first NCO and officer classes.

Contract training, continue the follow-on contract until Iraqi army assumes full training mission.

For the New Iraqi Army (NIA), train, equip, and house 18 battalions (600 persons each), so one battalion can be assigned to each of 18 Iraqi Governates, to act as guides and interpreters for coalition forces, and to conduct searches and operate checkpoints.

Timeframes:

Establish facilities, train and equip 40,000 troops

First 9 battalions	9 months (6/04)
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27 battalions	24 months (9/05)
---------------	------------------

Complete training 40,000 troops and make MODefense operational	XX months (date?)
---	-------------------

10,800 ICDC personnel trained, equipped, housed, and deployed	X months
---	----------

1/ The last CPA plan provided to OMB estimated first full year cost, for 12,000 troops, at \$170 million, including \$120 million in Iraqi funds. Some of this is one-time costs: some costs (e.g., equipment, salaries, subsistence) will be recurring and increasing as the size of the force triples. The CPA summary page lists supplemental request for the Iraqi Army and Civil Defense Forces at \$2.2 billion, which does not match the \$1.876 billion in the detail.

2/ On August 12, 2003, the Program Review Board of the CPA approved an allocation of \$19.6 million to establish the ICDC. It is not known if this amount was funded, the fund(s) from which the \$19.6 million was taken, nor the relationship of the \$19.6 million to the \$75.6 million requested by CPA for the supplemental.

Justice

Estimated total need: ?

CPA estimate of U.S. Share:

Crimes Against Humanity Investigations:	\$ 100 million
Judge/Prosecutor Security:	\$ 200 million
Witness Protection Program:	\$ 100 million
Other Technical Assistance	\$ 20 million
Reconstruction/Modernization	
of 26 detention and prison facilities:	\$ 99 million
Prison Construction (2 maximum security)	\$ 400 million

Proposed results metrics:

- Establish the investigatory basis for crimes against humanity by the former regime using the services of 500 forensic, documentation, and financial experts
- Physical security upgrades at all 130 court buildings in Iraq and provide personal security protection for 400 judges and prosecutors
- Establish a witness protection program to enable terrorism and organized crime prosecutions, providing protection for at least 100 families.
- Increase existing detention and prison capacity to 35,200 from the current 11,200 and create 4,800 prison jobs
- Further increase prison capacity by building two 4,000-bed, maximum-security prisons

Timeframes:

Crimes against humanity investigations:	1 year
Security for Judges and Prosecutors:	X months
Witness Protection Program:	X months
Other Technical Assistance	6 months

Reconstruction/Modernization of detention and prison facilities: X months
Prison Construction (2 maximum security) 4 years

Electricity

Electricity – Generation

Estimated total need:

Rehabilitation - \$1.23 billion, Bechtel assessment*

New capacity - \$4.25 billion, 6,000 MW, Bechtel assessment*

* CPA please validate if Bechtel assessment remains accurate of total

CPA estimate of U.S. share:

Rehabilitation - \$1 billion

New capacity - \$2.55 billion

Proposed results metrics:

Rehabilitation: X generating units providing Y MW.

New Capacity: 11 small gas turbine units (40 MW each) providing 440 MW

X large gas turbine units (150 MW each) providing Y MW

X thermal power stations providing Y MW

Timeframes:

Rehabilitation: X months

Small gas turbine units: 7 months

Large gas turbine units: X months

Thermal power stations: X years

Electricity – Transmission and Distribution Networks

Estimated total need:

Transmission networks - \$1.7 billion, CPA assessment*

Distribution networks - \$ 1 billion, CPA assessment*

*CPA please validate

CPA estimate of U.S. share:

Transmission networks - \$1.7 billion
Distribution networks - \$ 1 billion

Proposed results metrics:

Transmission networks:

Repair of X kilometers of 400/132 KV lines
Expansion of X kilometers of 400/132 KV lines
Rehabilitation of X substations
Construction of X additional substations

Timeframes:

Repair of 400/132 KV lines:	X months
Expansion of 400/132 KV lines:	X months
Rehabilitation of substations:	X months
Construction of additional substations:	X months

Public Works

Estimated total need:

Raising access to potable water:	\$2.575 billion, Bechtel assessment*
Reducing water loss:	\$ 52 million, Bechtel assessment*
Increasing sewerage service:	\$2.653 billion, Bechtel assessment*
Improving solid waste management:	\$ 140 million, Bechtel assessment*

*CPA please validate if Bechtel assessment remains accurate of total

CPA estimate of U.S. Share:

Raising access to potable water:	\$2.83 billion
Reducing water loss:	\$ 30 million
Increasing sewerage service:	\$1.2 billion
Improving solid waste management	\$ 450 million

Proposed results metrics:

2.7 million additional people in cities served with potable water
2.2 million additional people in rural areas served with potable water
4 million additional people in urban and rural areas served with potable water
15,000 kilometers of water main inspected and visible leaks repaired

1.6 million additional people provided with sewerage, for total of 15% of urban population

150 new sanitary landfill sites constructed and equipped

Timeframes:

Extension of potable water to 2.7m additional people in cities:	X months
Extension of potable water to 2.2m additional people in cities:	X months
Extension of potable water to 4m additional people in cities and rural areas:	X months
Repair of water mains:	X months
Extension of sewerage service to 15% of urban population:	X months
Construction and equipping of 150 new sanitary landfills:	X months

Water Resources

Estimated total need:

Pumping stations and standby generators:	?
Irrigation and drainage:	\$118 million. Bechtel assessment*
Dam safety and construction:	?
Basra/Umm Qasr water supply pipeline	\$900 million. Bechtel assessment*
Environmental restoration:	\$100 million. Bechtel assessment*
Basra channel regulators:	?

*CPA please validate if Bechtel assessment remains accurate of total

CPA estimate of U.S. Share:

Pumping stations and standby generators:	\$150 million
Irrigation and drainage:	\$260 million
Dam safety and construction:	\$125 million
Basra/Umm Qasr water supply pipeline	\$200 million
Environmental restoration:	\$100 million
Basra channel regulators:	\$40 million

Proposed results metrics:

- 500-750 pumps replaced in 125 pumping stations
- 100 generators installed at key pumping stations
- 20 irrigation and drainage systems rehabilitated
- 10 major ongoing irrigation/drainage projects completed
- 11 new rural water supply dams constructed
- 30 rural groundwater supply projects completed, benefiting 100 Kurdish villages
- 16 dams and barrages repaired
- Defined 1st stage construction on Basra/Umm Qasr Pipeline completed

Euphrates reconnected to Y villages and Y farms via regulators and culverts
 2 regulators constructed at Kasara Escape and Al Sweeb River
 6 gates constructed in Basra tidal canals

Timeframes:

Pumps Replaced:	X months
Generators Installed:	X months
Irrigation/Drainage Systems Rehabilitated	X months
Irrigation/Drainage Systems Constructed	X months
Rural Water Supply Dams Constructed	X months
Rural Groundwater Supply Projects Completed	X months
Dams/Barrages Rehabilitated	X months
1 st stage of Basra/Umm Qasr Pipeline Completed	X months
Euphrates Reconnected to villages and farms	X months
Regulators Installed	X months
Canal Gates Installed	X months

Transportation and Telecommunications

Civil Aviation

Estimated total need:

\$1.756 billion, Bechtel assessment*

\$15.4 million for Mosul Airport and \$60 million for Basrah Airport, Skylink*

*These estimates are independent and cannot be added - CPA please validate

CPA estimate of U.S. share: \$165 million

Proposed results metrics:

X infrastructure repair projects completed at Baghdad International [and other?] Airport
 New radar systems installed at Basrah and Mosul airports
 X ILS systems repaired or replaced
 X AFTN communications systems installed
 X Iraqi aviation personnel trained to meet minimum ICAO standards
 X internal/external security systems installed

Timeframe:

Infrastructure repairs completed: X months

Radar systems installed:	X months
IIS systems repaired or replaced:	X months
AFTN communications systems installed:	X months
Aviation personnel trained:	X months
Security Systems installed:	X months

Ports

Estimated total need:

\$316.4 million. Bechtel assessment*

\$165.8 million. Stevedoring Services of America assessment*

*These are independent estimates and should not be added – CPA please validate

CPA estimate of U.S. share: \$45 million

Proposed results metrics:

Port fully connected to sufficient level of electricity and water supply
 Perimeter fencing and security lighting installed
 Container and bulk handling equipment purchased and installed to unload X tons per day
 Implement new customs facility and operation

Timeframe:

Electricity and water connections completed:	X months
Perimeter fencing and security lighting completed:	X months
Additional cargo handling equipment purchased and installed:	X months
New customs facility fully operational:	X months

Railroad

Estimated total need: \$310 million. Bechtel assessment*

*CPA please validate if Bechtel assessment remains accurate of total

CPA estimate of U.S. share: \$303 million

Proposed results metrics:

X buildings and other facilities rehabilitated or restored
 X kilometers of track rehabilitated or repaired
 Signal and communications system serving [entire system?] replaced

X locomotives and Y cars repaired or acquired
 Inland container terminals constructed in X locations
 Akashat and the Al-Fattah Rail Bridges repaired

Timeframe:

Rehabilitation of buildings and other facilities:	X months
Rehabilitation of track:	X months
Signal and communications system replaced:	X months
Repair/Acquisition of locomotives and cars:	X months
Inland container terminals constructed:	X months
Repair the Akashat and the Al-Fattah bridges:	X months

Telecommunications

Estimated total need: \$45 million. Bechtel assessment*

*CPA please validate if Bechtel assessment remains accurate of total

CPA estimate of U.S. share:

IPTC and CPA Network Systems Architecture planning and analysis:	\$124 million
Iraqi Communications systems:	\$109 million
Iraqi Communications operations:	\$ 89 million

Proposed results metrics:

[Appropriate results measure for CPA Enterprise Systems]
 Iraqi Postal authority begins use of bar codes, zip codes, and other service upgrades
 Fully functioning CIO operation in place in the Ministry of Telecommunications
 Fully functional public safety information services network in place
 X new commercial TV and radio stations broadcasting
 Nationwide numbering schema and "911" system in place and functioning
 X new back-up generators installed in central offices and local loop plants
 Fully functional modern air traffic control communications system
 X IPTC personnel trained on vendor-specific equipment

Timeframe:

[Appropriate results measure for CPA Enterprise Systems achieved]:	X months
Postal System upgrades in place:	X months
CIO operation in place:	X months
Public safety information services network in place:	X months
New commercial TV and radio stations broadcasting:	X months
Nationwide numbering schema and "911" system in place:	X months

New back-up generators installed:	X months
Modem air traffic control communications system functioning	X months
IPTC personnel fully trained:	X months

Housing and Construction

Housing

Estimated total need: 1 million units. \$2 billion in 2004, CPA assessment*

*CPA please validate

CPA estimate of U.S. Share: \$100 million

Proposed Results Metrics: Complete construction of 3,528 housing units

Timeframe: X months

Public Buildings

Estimated total need:

Basic repairs and refurbishment: \$283 million, Bechtel assessment*

Major reconstruction projects: \$600 million, Bechtel. assessment*

*CPA please validate if Bechtel assessment remains accurate of total

CPA estimate of U.S. Share:

Basic repairs and refurbishment: \$88 million

Major reconstruction projects: \$42 million

Proposed Results Metrics:

1,325 basic repair projects completed

140 refurbishment projects completed

6 major reconstruction projects completed

Timeframes:

Basic repair projects: X months

Refurbishment projects: X months

Major reconstruction projects: X months

Roads and Bridges

Estimated total need:

\$213 million, Bechtel assessment*
\$1 billion in 2004, CPA assessment*

*CPA please validate

CPA estimate of U.S. share: \$240 million

Proposed Results Metrics:

Repair and rehabilitate 146 kilometers of Expressway 1
Repair and rehabilitate 32 war-damaged bridges
Maintain and repair X kilometers of other intercity and secondary roads
Maintain and repair X other bridges
Build X kilometers of new intercity and secondary roads

Timeframes:

Repair and rehabilitate Expressway 1:	X months
Repair and rehabilitate war-damaged bridges:	X months
Maintain and repair other intercity and secondary roads:	X months
Maintain and repair other bridges:	X months
Build new intercity and secondary roads:	X months

Health

Estimated Need:

New Children's Hospital:	\$500-700 million, CPA assessment*
Other Health:	3

*CPA please validate

CPA estimate of U.S. Share:

New Children's Hospital:	\$150 million
Other Health:	\$700 million

Proposed Results Metrics:

[Defined status of construction for New Children's Hospital]
 5 regional maternal and pediatric referral centers rehabilitated
 200 hospitals rehabilitated
 900 primary care clinics rehabilitated
 X generators installed in hospitals
 X hospitals re-equipped with X-ray and other medical equipment
 X doctors and other hospital staff retrained on modern equipment
 X new doctors and other hospital staff on board in hospitals

Timeframes:

[Defined status of construction for New Children's Hospital]:	X months
Regional maternal and pediatric referral centers rehabilitated:	X months
Hospitals rehabilitated:	X months
Primary care clinics rehabilitated:	X months
Generators installed in hospitals:	X months
Hospitals re-equipped with X-ray and other medical equipment:	X months
Doctors and other hospital staff retrained on modern equipment:	X months
New doctors and other hospital staff on board in hospitals:	X months

Private Sector Development

Estimated total need: ?

CPA estimate of U.S. share: \$353 million

Proposed results metrics:

American-Iraqi Enterprise Fund established and makes at \$10 million in initial loans/investments
 22 new Employment Centers established and fully functional
 250,000 new workers hired through on-the-job training
 120,000 trainees complete computer literacy course
 9,000 trainees complete specialized computer training
 20,000 Iraqis complete six month intensive English as a Second Language course
 6 upgraded Vocational Training Institutes train X thousand Iraqis

Timeframes:

Enterprise Fund completes \$10 million in loans/investments:	X months
New Employment Centers fully functional:	X months
250,000 workers hired through on-the-job training:	12 months
120,000 trainees complete computer literacy course	12 months

9,000 trainees complete specialized computer training	12 months
20,000 Iraqis complete six month intensive ESL course:	12 months
6 upgraded Vocational Training Institutes train X thousand Iraqis:	X months

Additional Sectors Requiring Estimate of Total Needs:

Oil
Agriculture (restore production to wean from OFF)
Health
Economic/Currency
Governance: Constitutional, media, elections issues
Environment
Education
GC and Follow-on Government Budget Support

[REDACTED] UK Ministry of Justice

From: [REDACTED] COL
Sent: Wednesday, August 27, 2003 9:43 AM
To: [REDACTED] UK Ministry of Justice
Subject: RE: MOJ (exluding Prisons) supplemental Budget

[REDACTED]
 I now have the estimating details for the prison requirements. Don't need much more...maybe a few sentences of further justification. [REDACTED]

Prison System Technical Assistance. This request is for 100 international prison experts for six months, to identify suitable establishments for reconstruction, training and monitoring of prison operations in accordance with international requirements. The technical assistance requirement is based on a six-month cost of \$100,000 per expert for a minimum 100 experts and investigators. This cost includes an estimated salary of \$50,000 for each expert and a logistics cost of \$50,000 for each expert for a total of \$10M. **Estimated minimum cost: \$10M**

Reconstruction and Modernization of 120 Detention and Prison Facilities. There are up to 150 locations for detention centers and/or prisons that have not been brought back into use by the CPA. This expenditure provides for the reconstruction and modernization of 120 detention and prison facilities, allowing for the expectation that some facilities have been rendered unrecoverable by looting and other damage. This expenditure would provide a wider geographical coverage of detention and prison facilities. Based on a minimum of 300 beds per facility this expenditure would increase prison capacity by 36,000 (ie, from 11,200 under current plans to 47,200). The estimated average cost per facility is \$2.5 million (\$1 million in reconstruction, \$0.5 million in start up costs and \$1 million in initial operating costs). **Estimated minimum cost: \$300M**

2 New 4,000 Bed Maximum Security Prisons. This spending would allow two new maximum security prisons to be constructed in accordance with international standards, with inbuilt security features that reduce staffing costs and achieve economies of scale. These facilities would house 4,000 prisoners each (8,000 additional prison beds) and would take four years to construct. Funding is needed immediately for engineering and design and to start construction. **Estimated minimum cost: \$400M**

-----Original Message-----

From: [REDACTED] UK Ministry of Justice
Sent: Tuesday, August 26, 2003 10:16 PM
To: [REDACTED] COL
Subject: RE: MOJ (exluding Prisons) supplemental Budget

[REDACTED]
 I am sorry this has come to my attention rather late and at a difficult time. I now have a meeting. Can I see you later this morning to discuss?
 Sorry I know you are against a deadline. I need some advice from prison experts.

-----Original Message-----

From: [REDACTED] COL
Sent: Tuesday, August 26, 2003 7:24 PM
To: [REDACTED]

8/27/2003

[redacted]
Cc: [redacted]
[redacted]

Subject: RE: MOJ (exluding Prisons) supplemental Budget

Thanks much...I'll get it in.

[redacted] do you have any additional justification to add to the prison narratives (at bottom of e-mail)? [redacted]

-----Original Message-----

From: [redacted]
Sent: Tuesday, August 26, 2003 6:40 AM
To: [redacted] COL; [redacted] (GS-15 Justice Dept.)
Cc: [redacted] (0-2 Ministry of Justice); [redacted] UK Ministry of Justice; [redacted] UK Ministry of Justice; [redacted] UK Ministry of Justice; [redacted] CIV Ministry of Justice; [redacted] (GS-14); [redacted] (SES-5); [redacted] UK Ministry of Justice
Subject: RE: MOJ (exluding Prisons) supplemental Budget

[redacted] "thanks a million" for including these activities in the MOJ budget. These areas are extremely important and will be crucial not only in prosecuting the former regime, but also in building a stronger, more experienced, and more legitimate system in Iraq. Find below an additional justification on land title regularization:

The former regime forced thousands of Iraqi citizens from all ethnic backgrounds from their homes, land, and other property without adequate compensation, including in some cases, demolition of entire villages. Iraqis currently face complex legal problems that have emerged from disputed ownership suits resulting from the former regime forcing legal owners to give up their homes, land, and other property and the subsequent sale and expropriation by the regime of these assets. Resolving property claims, legally and peacefully, will be complex and expensive, but will also play a critical role in addressing some of the most egregious actions of the former regime.

[redacted]

-----Original Message-----

From: [redacted] COL
Sent: Tuesday, August 26, 2003 2:09 PM
To: [redacted] GS-15 Justice Dept.)
Cc: [redacted]

[redacted]

[redacted]

8/27/2003



Just a few questions.

Does "other technical investigative methods" replace the pro bono program in your first submission? If not do you have any additional justification for the pro-bono requirement? By the way, MOI did not include this need in their submission.

Do you have any additional narrative justification for Land Title Regularization?

What is the basis behind your estimated minimum costs below? We don't want a level of precision in our estimates that is not possible, but on the other hand, the big round numbers tend to make folks think they were pulled out of thin air. Any rationale on the numbers would be helpful.

r/ [REDACTED]

-----Original Message-----

From: [REDACTED] (GS-15 Justice Dept.)

Sent: Tuesday, August 26, 2003 1:25 AM

To: [REDACTED] COL

Cc: [REDACTED]

[REDACTED]

Subject: MOJ (excluding Prisons) supplemental Budget

I am sorry that I have taken too long; I did say I would have this on 24 August. Here are the revisions for the Judicial Part of the Supplemental Budget. Please ask Prisons for the Prison piece which they may have already supplied. I have added some items and revised upward the estimates. This should be coordinated with Interior and with the Transitional Justice Office to insure that we are not duplicating efforts, but I think these items have not been requested in MOI budget, although I may be wrong. Item number 4 is really in the Ministry of Interior's lane but we need it and it should not be missed.

The below listed items are not covered in the 2004 requested MOJ budget and are not available from existing resources. The 2004 Requested Budget makes some provision for Crimes against humanities investigation, security for Court and witness protection but even the requested funds are insufficient to deal with them

1. Technical Assistance for Crimes Against Humanities Investigations (Formerly Mass Grave Exhumation)

The Iraqi Justice system lacks the technical expertise needed to conduct investigations related to the systematic commission of crimes against humanity by the former regime. Specifically, assistance is needed in forensic analysis, document analysis and financial analysis. In the prosecution of crimes against humanities it is critical to have expert testimony to establish the commission of the crime and command responsibility of higher officials. This expert testimony is dependent upon an accurate and complete investigation. Thus, forensic analysis is needed to corroborate testimony concerning the manner in which killings were conducted. This expert evidence is critical in corroborating the testimony of persons having knowledge of the crime in order

to establish the witness's credibility. Similarly, the analysis of documents showing the command structure of the regime is needed in order to prove knowledge and criminal responsibility by members of that command structure. Finally, financial analysis is needed in order to demonstrate the squandering of state assets for the personal benefit of governmental officials. These resources are not available in Iraq, and the investigation of these crimes is a massive undertaking. **Estimated Minimum Cost: \$100M.**

2. Security for Judges and Prosecutors

Iraq is facing regular attacks by foreign terrorists and members of the former regime. As a government is formed, these matters need to be addressed in the criminal justice system. To the extent possible democratic societies use the criminal justice system to prosecute terrorists located within their borders. When this occurs, the Justice system then becomes a source of attack. Under the prior regime, the Justice Ministry was marginalized and controlled by the state. Thus the Ministry of Justice now has insufficient resources to address the security requirements faced by a Justice system that is the target of terrorists precisely because it is being used to combat terrorism. Consequently, judges and prosecutors need to be supplied with personal security details and the physical structures of the courts need to be hardened against terrorist attack. None of these items are currently in place and the judges and prosecutors in Iraq present an inviting target to the terrorists. Consequently, a massive undertaking is needed to strengthen the Iraqi court system so that it can fairly adjudicate these cases. This task requires a massive undertaking. **Estimated Minimum Cost: \$200M**

3. Witness Protection Program

Not only is Iraq facing daily attacks from terrorists, organized crime is flourishing in the disorder created in the aftermath of the war. Organized crime members and terrorists function in a similar manner even though their motivations are different. Indeed, terrorist organizations often fund their activities through organized crime. In order to effectively prosecute these offenses, witnesses to the commission of these offenses are required. These witnesses can not be developed unless there is a mechanism in place to protect them. Consequently, a witness protection program is needed in order to allow victims as well as criminals who become government witnesses to testify without fear of being killed by the remaining members of the organization against whom they are testifying. Without an effective witness protection program, it is simply not possible to prosecute these cases. **Estimated Minimum Cost: \$100 M**

4. Other Technical Investigative Methods

Although the prior regime used technical means to gather information, this was not done for the purpose of securing admissible evidence for a criminal prosecution. Long and bitter experience with terrorism and organized crime has demonstrated that technical evidence gathering is critical in the investigation and prosecution of these activities. Because in a democratic society these crimes should be addressed through the due process

system of the Courts, the ability to gather such evidence is required in order to prove criminal responsibility. Estimated Minimum Cost: **\$100M**

-----Original Message-----

From: [REDACTED] COL
Sent: Saturday, August 23, 2003 5:43 PM
To: [REDACTED] (GS-15 Justice Dept.)
Subject: RE: Budget Exercise (Supplemental)

[REDACTED]
I'm only working on the supplemental appropriation request. I just assumed you were working from a target so if not, then please continue on following your MOF budget guidance. I have no forms for the supplemental...all I want is more rigor in what I sent you below...trying to answer as many of the questions I asked as possible. I will be packaging the ministry inputs into a common form for submission to OSD/OMB.

r/[REDACTED]

-----Original Message-----

From: [REDACTED] (GS-15 Justice Dept.)
Sent: Saturday, August 23, 2003 6:17 AM
To: [REDACTED] COL
Subject: RE: Budget Exercise (Supplemental)

[REDACTED]

1. I had no idea we were working from a target figure on the 2004 Budget. I thought we were supposed to just figure out how much money was needed and submit that. How do I get that figure?
2. I thought we were submitting one budget for everything. I can split this up, but I do not know what our target figure is—I will know as of tomorrow an estimate for how much money is needed.
3. I can provide justification in two days, but could you E mail me the two forms I need to fill out—The 2004 Budget form with the amount of funds we have, and the Supplemental Budget?

I know you must have a lot of other things to do, but I need help. I was given one form and I thought that is all we needed to submit.

[REDACTED]

-----Original Message-----

From: [REDACTED] COL
Sent: Saturday, August 23, 2003 5:04 PM
To: [REDACTED] (GS-15 Justice Dept.);
[REDACTED] CIV Ministry of Justice
Cc: [REDACTED]

8/27/2003



Subject: RE: Budget Exercise
(Supplemental)

Michael,

The Budget and the Supplemental are related but not the same thing. To prepare your 2004 budget you are working within a target figure that is funded from Iraqi resources. On the contrary, the supplemental is a request for additional U.S. gov't appropriations to cover your real requirement. Someone in the Ministry of Justice prepared a draft input for the supplemental before I started working on it. That request for an additional \$930M is below. However, the justification is very weak. Attached is an e-mail that referenced the original tasker and added more questions. Can you provide additional justification for these requirements in two days?

Now, just to make sure there is not a strategy that I might not be aware of...are these requirements already in your 2004 budget? Its possible that Dave Oliver selected them for the supplemental since the overall national budget will be in shortfall. But whether they are or are not in your 2004 budget, I will need the details on them soonest to meet the Ambassador's timeline for requesting supplemental funding.
r/Paul

MINISTRY OF JUSTICE
SUPPLEMENTAL BUDGET
REQUIREMENTS

SUMMARY

Mass Graves Exhumation: Technical Assi
Security for Judges and Prosecutors
Witness Protection Program
Pro bono program
Prison System: Technical Assistance
Reconstruction and modernization of 120 facilities
2 New 4,000 bed maximum security prison
Land title regularization
Total

Reform Iraqi justice system, including prison system and

8/27/2003

From: [REDACTED] CIV Ministry of Justice
Sent: Saturday, August 23, 2003 3:46 PM
To: [REDACTED] (GS-15 Justice Dept.)
Subject: FW: Budget Exercise (Supplemental)

[REDACTED] Are you doing this? They say they are still waiting for updates from us. [REDACTED]

-----Original Message-----

From: [REDACTED] COL
Sent: Saturday, August 23, 2003 3:36 PM
To: [REDACTED]



Cc: Runnels, Al (CFO, CPA, Iraq); Justin C. Tyson
Subject: RE: Budget Exercise (Supplemental)

All,

Thanks for the inputs received to date. I'm still looking for updates from

Ministry of Interior
Ministry of Justice
Comm of Electricity
Ministry of Housing/Construction
Ministry of Health
Ministry of Labor/Social Affairs

Request you send me a brief status on when I can expect to see them. Thank you.

v/r

[REDACTED]

8/27/2003

