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[REDACTED] (GBR) UK Ministry of Justice

From: [REDACTED] (AUS)

Sent: Tuesday, October 14, 2003 10:11 AM

To: [REDACTED] Braun
Michael A. (SES-5); [REDACTED] Browning, Stephen
E. SES; [REDACTED]
[REDACTED] Evey,
Walker L. SES; [REDACTED]
[REDACTED]
[REDACTED] Johnson, Susan R. (SES); [REDACTED]
[REDACTED] Nash David (SES); Nelson, James E. (SES); [REDACTED]
[REDACTED]
[REDACTED] Slocombe, Walt B.
(SES); [REDACTED]

CC: [REDACTED]

Subject: FW: 2004 Budget

The 2004 Budget was released by the Minister of Finance yesterday.

It is available on the website at: <http://www.cpa-iraq.org/budget/budget2004.html>

10/14/2003



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13 October 2003

2004 BUDGET PRESS STATEMENT – AS PREPARED FOR DELIVERY

I am pleased to announce the release of the Iraqi Budget for 2004.

This budget represents an important step towards the rebuilding of Iraq by Iraqis.

The budget was prepared by a team of Iraqi experts, with a series of budget hearings attended by representatives from the various Iraqi ministries, and chaired by officials of the Ministry of Finance.

The Ministry of Finance fully discussed the proposed budget with each Ministry and, based upon available resources, agreements were made as to the required allocations for operating expenditures and capital projects.

The 2004 budget is characterized by the following:

1. The budget was prepared by Iraqi staff.
2. Budget's expenditures were funded by available Iraqi resources. It does not rely on increased borrowing, printing money, or foreign assistance.
3. Financing the 2004 Budget: The current budget shows a deficit of about 600 million dollars (900 billion dinars) compared to the 2003 budget which showed a deficit of about 3,000 million dollars (4,500 billion dinars). This

deficit will be financed from the return of unspent Oil-for-Food program funds.

4. Undoubtedly the estimated needs to rebuild Iraq would exceed resources available for the 2004 budget. The Governing Council will exert all possible efforts to finance the above mentioned needs through activating the national economy and the private sector.

It will also be financed through the money Iraq is requesting from the United States and through the Donors in Madrid on 23 and 24 October.

The Governing Council's approval of the budget provides the authority for the commitment and expenditure of money by the Iraqi ministries for 2004 and sets the fiscal framework for 2005 and 2006.

Iraq is a country with enormous economic and human potential. By applying sound economic financial and monetary policies, and creating a good investment environment with international donors over the transition, Iraq will restore the economic and financial status which it previously held.

Through ambitious redeveloping programs, the people of Iraq will achieve prosperity, security, and stability.

Ministry of Finance
Budget Office
Current Budget Preparation Department

PRISONS

**Current Budget Estimation Forms
For The Year 2004**

IRAQI DINAR with U.S. \$ Equivalents Listed

Ministry JUSTICE

Part Code

Office PRISONS

Department Code

Prepared by: 

Form No (1)

Table of Jobs According to the Post Grading

Part	
Department	
Branch	

No.	Items	2003	2004	
		No.of the employees (EXCL SOE)	No.of the employees (EXCL SOE) - proposed	No.of employees agreed
1	Level (1) (Special dgrees)			
2	Level (2) (First and Second Degrees)			
3	Level (3) (Third, Fourth, Fifth Degrees)			
4	Level (4) (Sixth, Seventh, Eighth, Ninth, Tenth Degrees)			
	Total Employees			
	Estimated Salary Cost ('000 ID)			

Prepared by:

Form No (2)

Estimation of Expenditures According to the Parts

Part	
Department	PRISONS
Branch	

Section	Title	Yearly Expenditures for 2002	Expenditures for 2003 (Jul-Dec)	2004				2005	2006
				Ministry Savings proposal	Ministry Spending	Total Expenditure Proposed	Total Agreed in U.S. \$ - Same as ID 2004 Proposed	Total	Total
1	Staff Expenditures					Separate Submission	Separate Submission		
2	Service Requirements					1,000,000,000	\$ 666,667		
3	Goods Requirements					44,000,000,000	\$ 29,333,333		
4	Assets Maintenance					5,000,000,000	\$ 3,333,333		
5	Capital Expenditures					10,000,000,000	\$ 6,666,6671		
6	Transferred Expenditures					NIA	NIA		
7	Foreign Obligations					NIA	NIA		
8	Ministry Capital Projects					75,000,000,000	\$ 50,000,000		
8	Reconstruction Capital					18,300,000,000	\$ 12,200,000		
9	Salaries & Retirements' rewards					Separate Submission	Separate Submission		
	Salaries & Retirements' rewards					Separate Submission	Separate Submission		
	Total					153,300,000,000	\$ 102,200,000		

Prepared by: 2004

Form No (3)

Estimation of Expenditures According to the Items

Part	
Department	PRISONS
Section	

Section	Item	Title	Yearly Expenditures for 2002	Expenditures for 2003 (Jul-Dec)	2004				2005	2006
					Ministry Savings proposal	Ministry Spending proposal	Total Expenditure Proposed (Agreed) for 2004	Total Agreed In U.S. \$ - Same as ID 2004 Proposed	Total	Total
1		Employees Expenditures								
	1	Employees Salaries								
		Total of First Section								
2		Services requirements								
	1	Travel Expenses & Allowances					20,000,000	\$ 13,333	20,000,000	20,000,000
	2	Delegation Expenses & Allowances					20,000,000	\$ 13,333	20,000,000	20,000,000
	3	Transferred Expenses & Allowances					10,000,000	\$ 6,667	10,000,000	10,000,000
	4	Publication & Information (Media) Expenses					50,000,000	\$ 33,333	50,000,000	50,000,000
	5	Printing Expenses					90,000,000	\$ 60,000	90,000,000	90,000,000
	6	Post					10,000,000	\$ 6,667	10,000,000	10,000,000
	7	Cable & Telephone					75,000,000	\$ 50,000	75,000,000	75,000,000
	8	Lands & Buildings rents						\$ -		

Prepared by:

Section	Item	Title	Yearly Expenditures for 2002	Expenditures for 2003 (Jul-Dec)	2004				2005	2006
					Ministry Savings proposal	Ministry Spending proposal	Total Expenditure Proposed (Agreed) for 2004	Total Agreed in U.S. \$ - Same as ID 2004 Proposed	Total	Total
	9	Machines & Machinery Rents & Transportation					150,000,000	\$ 100,000	150,000,000	150,000,000
	10	Insurance premiums						\$ -		
	12	Lawyers wages					10,000,000	\$ 6,667	10,000,000	10,000,000
	13	Accomodation & Delegations					10,000,000	\$ 6,667	10,000,000	10,000,000
	14	Conferences and symposiums (seminors)						\$ -		
	15	Celebrations					10,000,000	\$ 6,667	10,000,000	10,000,000
	16	Civil Defence					150,000,000	\$ 100,000	150,000,000	150,000,000
	17	Rewards & Medals for others					15,000,000	\$ 10,000	15,000,000	15,000,000
	19	Subscription of training courses					15,000,000	\$ 10,000	15,000,000	15,000,000
	21	Sports Activity						\$ -		
	22	School Activity						\$ -		
	23	Scanning & Specifying & Correcting kinds of lands and their registrations						\$ -		
	24	Money Transferring						\$ -		
	25	witnesses & arrested transferring						\$ -		
	27	Stamps selling commission						\$ -		
	28	Students Allowances						\$ -		
	29	Student leave,						\$ -		

Section	Item	Title	Yearly Expenditures for 2002	Expenditures for 2003 (Jul-Dec)	2004				2005	2006
					Ministry Savings proposal	Ministry Spending proposal	Total Expenditure Proposed (Agreed) for 2004	Total Agreed In U.S. \$ - Same as ID 2004 Proposed	Total	Total
	30	Office Cleaning					150,000,000	\$ 100,000	150,000,000	150,000,000
	31	Wages for joining the Security institutions						\$ -		
	32	assesment of Scientific Research & Translation						\$ -		
	33	Advisors and Experts wages						\$ -		
	42	Loading & Off-loading of Goods & materials						\$ -		
	43	Cleaning & it's requirements					200,000,000	\$ 133,333	200,000,000	200,000,000
	44	City Planning & Organaizing						\$ -		
	48	Guarding wages					15,000,000	\$ 10,000	15,000,000	15,000,000
	49	Jewlery Stamping wages						\$ -		
		Total of the Second Section					1,000,000,000	\$ 666,667	1,000,000,000	1,000,000,000
3		Goods Requirements						\$ -		
	1	Stationary and printed materials					250,000,000	\$ 166,667	500,000,000	500,000,000
	2	Water & Sewerage fees					100,000,000	\$ 66,667	100,000,000	100,000,000
	3	Electricity Fees					100,000,000	\$ 66,667	100,000,000	100,000,000
	4	Delegation expenses					250,000,000	\$ 166,667	350,000,000	350,000,000
	5	Clothes					975,000,000	\$ 650,000	975,000,000	975,000,000
	6	Food					40,000,000,000	\$ 26,666,667	43,550,000,000	43,550,000,000

Section	Item	Title	Yearly Expenditures for 2002	Expenditures for 2003 (Jul-Dec)	2004				2005	2006
					Ministry Savings proposal	Ministry Spending proposal	Total Expenditure Proposed (Agreed) for 2004	Total Agreed in U.S. \$ - Same as ID 2004 Proposed	Total	Total
	7	Medicine					250,000,000	\$ 166,667	300,000,000	300,000,000
	8	Cleanising Materials					50,000,000	\$ 33,333	50,000,000	50,000,000
	9	Materials & Requirements					2,000,000,000	\$ 1,333,333	2,500,000,000	2,500,000,000
	10	Sick Equipments						\$ -		
	12	Sports Equipments					25,000,000	\$ 16,667	75,000,000	75,000,000
	13	Forage (Feed) for Animals						\$ -		
		Total for the Third Section					44,000,000,000	\$ 29,333,333	48,500,000,000	48,500,000,000
4		Assets Maintenance						\$ -		
	1	Maintenance of furniture					300,000,000	\$ 200,000	300,000,000	300,000,000
	2	Maintenance of buildings					1,500,000,000	\$ 1,000,000	1,500,000,000	1,500,000,000
	3	Maintenance of roads & bridges						\$ -		
	4	Maintenance of water & Electricity installations					1,000,000,000	\$ 666,667	1,000,000,000	1,000,000,000
	5	Maintenance of Machines & apparatuuses					1,000,000,000	\$ 666,667	1,000,000,000	1,000,000,000
	6	Maintenance of means of transport					900,000,000	\$ 600,000	900,000,000	900,000,000
	7	Maintenance of Books & Records					50,000,000	\$ 33,333	50,000,000	50,000,000
	8	Maintenance of Irrigation projects						\$ -		
	9	Maintenance of Dams establishments						\$ -		

Section	Item	Title	Yearly Expenditures for 2002	Expenditures for 2003 (Jul-Dec)	2004				2005	2006
					Ministry Savings proposal	Ministry Spending proposal	Total Expenditure Proposed (Agreed) for 2004	Total Agreed in U.S. \$ - Same as ID 2004 Proposed	Total	Total
	10	Maintenance of weapons					50,000,000	\$ 33,333	50,000,000	50,000,000
	11	Maintenance of Gardens and Parks					75,000,000	\$ 50,000	75,000,000	75,000,000
	12	Maintenance of Factories					125,000,000	\$ 83,333	125,000,000	125,000,000
	13	Maintenance of City Planning & Organizing						\$ -		
	14	Maintenance of Radio & TV stations						\$ -		
	16	Maintenance of Slaughterhouses						\$ -		
		Total of the Fourth Section					5,000,000,000	\$ 3,333,333	5,000,000,000	5,000,000,000
5		Capital Expenditures						\$ -		
	1	Furniture					3,000,000,000	\$ 2,000,000	1,000,000,000	1,000,000,000
	4	Vehicles					930,000,000	\$ 620,000	750,000,000	750,000,000
	5	Other transportations means					250,000,000	\$ 166,667	250,000,000	250,000,000
	6	Machines, apparatuses & machineries					5,400,000,000	\$ 3,600,000	3,000,000,000	3,000,000,000
	7	Lands						\$ -		
	8	Buildings						\$ -		
	9	Books & Magazines					20,000,000	\$ 13,333	25,000,000	25,000,000
	10	Movies & documental films					50,000,000	\$ 33,333	50,000,000	50,000,000
	11	Weapons & ammunition					100,000,000	\$ 66,667	100,000,000	100,000,000

Section	Item	Title	Yearly Expenditures for 2002	Expenditures for 2003 (Jul-Dec)	2004				2005	2006
					Ministry Savings proposal	Ministry Spending proposal	Total Expenditure Proposed (Agreed) for 2004	Total Agreed in U.S. \$ - Same as ID 2004 Proposed	Total	Total
	12	Theatres & their requirements					100,000,000	\$ 66,667	100,000,000	100,000,000
	14	Animals						\$ -		
	15	Other requirements & equipments					150,000,000	\$ 100,000	225,000,000	225,000,000
	19	Wells & Mines						\$ -		
		Total of the Fifth Section					10,000,000,000	\$ 8,888,887	5,500,000,000	5,500,000,000
6		Transferred Expenditures						\$ -		
	1	Returns -up						\$ -		
	2	Compensations						\$ -		
	3	Elimination of ungained debts						\$ -		
	20	Other Rewards						\$ -		
		Total of The Sixth Section						\$ -		
7		Foreign Obligations						\$ -		
	1							\$ -		
	2							\$ -		
	3							\$ -		
		Total of The Seventh Section						\$ -		
9		Retirement Salaries						\$ -		

Section	Item	Title	Yearly Expenditures for 2002	Expenditures for 2003 (Jul-Dec)					2005	2006
					Ministry Savings proposal	Ministry Spending proposal	Total Expenditure Proposed (Agreed) for 2004	Total Agreed in U.S. \$ - Same as ID 2004 Proposed	Total	Total
	1	Civilian retirement salaries						\$ -		
	2	Military retirement salaries						\$ -		
	3	Family care salaries						\$ -		
		Total of the Ninth Section						\$ -		

Estimation of Monthly Allocation by the Parts

Part	
Department	PRISONS
Branch	

Section	Title	Yearly Expenditures for 2002	Expenditures for 2003 (Jul-Dec)	2004				2005	2006
				Ministry Savings proposal	Ministry Spending proposal	Monthly Allocation for All ICS in Iraqi Dinar	Equivalent in U.S. \$ (1:1500)	Total	Total
1	Staff Expenditures					Separate Submission	Separate Submission		
2	Service Requirements					83,333,333	\$ 55,556		
3	Goods Requirements					3,666,666,667	\$ 2,444,444		
4	Assets Maintenance					416,666,667	\$ 277,7781		
5	(Capital Expenditures					833,333,333	\$ 555,5561		
6	Transferred Expenditures					N/A	N/A		
7	Foreign Obligations					N/A	N/A		
8	Ministry Capital Projects					6,250,000,000	\$ 4,166,667		
8	Reconstruction Capital					1,525,000,000	\$ 1,016,667		
9	Salaries & Retirements' rewards					Separate Submission	Separate Submission		
	Total					12,775,000,000	\$ 8,516,667		

Form No (3)

Estimation of Expenditures According to the Items

Part	
Department	PRISONS
Section	

Section	Item	Title	Yearly Expenditures for 2002	Expenditures for 2003 (Jul-Dec)	2004			Total Agreed In U.S. \$ - Same as ID 2004 Proposed	2005	2006
					Ministry Savings proposal	Ministry Spending proposal	Total Expenditure Proposed (Agreed) for 2004		Total	Total
1		Employees Expenditures								
	1	Employees Salaries								
		Total of First Section								
2		Services requirements								
	1	Travel Expenses & Allowances					1,666,667	1,111	1,666,667	1,666,667
	2	Delegation Expenses & Allowances					1,666,667	1,111	1,666,667	1,666,667
	3	Transferred Expenses & Allowances					833,333	556	833,333	833,333
	4	Publication & Information (Media) Expenses					4,166,667	2,778	4,166,667	4,166,667
	5	Printing Expenses					7,500,000	5,000	7,500,000	7,500,000
	6	Post					833,333	556	833,333	833,333
	7	Cable & Telephone					6,250,000	4,167	6,250,000	6,250,000
	8	Lands & Buildings rents					-	-	-	-

Prepared by: [REDACTED]

Section	Item	Title	Yearly Expenditures for 2002	Expenditures for 2003 (Jul-Dec)	2004				2005	2006
					Ministry Savings proposal	Ministry Spending proposal	Total Expenditure Proposed (Agreed) for 2004	Total Agreed In U.S. \$ - Same as ID 2004 Proposed	Total	Total
	9	Machines & Machinery Rents & Transportation					12,500,000	8,333	12,500,000	12,500,000
	10	Insurance premiums					-	-	-	-
	12	Lawyers wages					833,333	556	833,333	833,333
	13	Accommodation & Delegations					833,333	556	833,333	833,333
	14	Conferences and symposiums (seminars)					-	-	-	-
	15	Celebrations					833,333	556	833,333	833,333
	16	Civil Defence					12,500,000	8,333	12,500,000	12,500,000
	17	Rewards & Medals for others					1,250,000	833	1,250,000	1,250,000
	19	Subscription of training courses					1,250,000	833	1,250,000	1,250,000
	21	Sports Activity					-	-	-	-
	22	School Activity					-	-	-	-
	23	Scanning & Specifying & Correcting kinds of lands and their registrations					-	-	-	-
	24	Money Transferring					-	-	-	-
	25	witnesses & arrested transferring					-	-	-	-
	27	Stamps selling commission					-	-	-	-
	28	Students Allowances					-	-	-	-
	29	Student leave.					-	-	-	-

Section	Item	Title	Yearly Expenditures for 2002	Expenditures for 2003 (Jul-Dec)	2004				2005	2006
					Ministry Savings proposal	Ministry Spending proposal	Total Expenditure Proposed (Agreed) for 2004	Total Agreed In U.S. \$ - Same as ID 2004 Proposed	Total	Total
	30	Office Cleaning					12,500,000	8,333	12,500,000	12,500,000
	31	Wages for joining the Security institutions					-	-	-	-
	32	assesment of Scientific Research & Translation					-	-	-	-
	33	Advisors and Experts wages					-	-	-	-
	42	Loading & Off-loading of Goods & materials					-	-	-	-
	43	Cleaning & it's requirements					16,666,667	11,111	16,666,667	16,666,667
	44	City Planning & Organaizing					-	-	-	-
	48	Guarding wages					1,250,000	833	1,250,000	1,250,000
	49	Jewlery Stamping wages								
		Total of the Second Section					83,333,333	55,556	83,333,333	83,333,333
3		Goods Requirements					-	-	-	-
	1	Stationary and printed materials					20,833,333	13,889	41,666,667	41,666,667
	2	Water & Sewerage fees					8,333,333	5,556	8,333,333	8,333,333
	3	Electricity Fees					8,333,333	5,556	8,333,333	8,333,333
	4	Delegation expenses					20,833,333	13,889	29,166,667	29,166,667
	5	Clothes					81,250,000	54,167	81,250,000	81,250,000
	6	Food					3,333,333,333	2,222,222	3,629,166,667	3,629,166,667

Section	Item	Title	Yearly Expenditures for 2002	Expenditures for 2003 (Jul-Dec)	2004				2005	2006
					Ministry Savings proposal	Ministry Spending proposal	Total Expenditure Proposed (Agreed) for 2004	Total Agreed in U.S. \$ - Same as ID 2004 Proposed	Total	Total
	7	Medicine					20,833,333	13,889	25,000,000	25,000,000
	8	Cleanising Materials					4,166,667	2,778	4,166,667	4,166,667
	9	Materials & Requirements					166,666,667	111,111	208,333,333	208,333,332
	10	Sick Equipments					-	-	-	-
	12	Sports Equipments					2,083,333	1,389	6,250,000	6,250,000
	13	Forage (Feed) for Animals					-	-	-	-
		Total for the Third Section					3,666,666,667	2,444,444	4,041,666,667	4,041,666,667
4		Assets Maintenance					-	-	-	-
	1	Maintenance of furniture					25,000,000	16,667	25,000,000	25,000,000
	2	Maintenance of buildings					125,000,000	83,333	125,000,000	125,000,000
	3	Maintenance of roads & bridges					-	-	-	-
	4	Maintenance of water & Electricity installations					83,333,333	55,556	83,333,333	83,333,332
	5	Maintenance of Machines & apparatuuses					83,333,333	55,556	83,333,333	83,333,332
	6	Maintenance of means of transport					75,000,000	50,000	75,000,000	75,000,000
	7	Maintenance of Books & Records					4,166,667	2,778	4,166,667	4,166,667
	8	Maintenance of Irrigation projects					-	-	-	-
	9	Maintenace of Dams establishments					-	-	-	-

Section	Item	Title	Yearly Expenditures for 2002	Expenditures for 2003 (Jul-Dec)	2004				2005	2006
					Ministry Savings proposal	Ministry Spending proposal	Total Expenditure Proposed (Agreed) for 2004	Total Agreed in U.S. \$ - Same as ID 2004 Proposed	Total	Total
	10	Maintenance of weapons					4,166,667	2,778	4,166,667	4,166,667
	11	Maintenance of Gardens and Parks					6,250,000	4,167	6,250,000	6,250,000
	12	Maintenance of Factories					10,416,667	6,944	10,416,667	10,416,667
	13	Maintenance of City Planning & Organizing					-	-	-	-
	14	Maintenance of Radio & TV stations					-	-	-	-
	16	Maintenance of Slaughterhouses					-	-	-	-
		Total of the Fourth Section					416,666,667	277,778	416,666,667	416,666,667
5		Capital Expenditures					-	-	-	-
	1	Furniture					250,000,000	166,667	83,333,333	83,333,333
	4	Vehicles					77,500,000	51,667	62,500,000	62,500,000
	5	Other transportations means					20,833,333	13,889	20,833,333	20,833,333
	6	Machines, apparatuses & machineries					450,000,000	300,000	250,000,000	250,000,000
	7	Lands					-	-	-	-
	8	Buildings					-	-	-	-
	9	Books & Magazines					1,666,667	1,111	2,083,333	2,083,333
	10	Movies & documental films					4,166,667	2,778	4,166,667	4,166,667
	11	Weapons & ammunition					8,333,333	5,556	8,333,333	8,333,333

Section	Item	Title	Yearly Expenditures for 2002	Expenditures for 2003 (Jul-Dec)	2004				2005	2006
					Ministry Savings proposal	Ministry Spending proposal	Total Expenditure Proposed (Agreed) for 2004	Total Agreed in U.S. \$ - Same as ID 2004 Proposed	Total	Total
	12	Theatres & their requirements					8,333,333	5,556	8,333,333	8,333,333
	14	Animals					-	-	-	-
	15	Other requirements & equipments					12,500,000	8,833	18,750,000	18,750,000
	19	Wells & Mines					-	-	-	-
		Total of the Fifth Section					833,333,333	555,556	458,333,333	458,333,333
6		Transferred Expenditures					-	-	-	-
	1	Returns-up					-	-	-	-
	2	Compensations					-	-	-	-
	3	Elimination of ungained debts					-	-	-	-
	20	Other Rewards					-	-	-	-
		Total of The Sixth Section					-	-	-	-
7		Foreign Obligations					-	-	-	-
	1						-	-	-	-
	2						-	-	-	-
	3						-	-	-	-
		Total of The Seventh Section					-	-	-	-
9		Retirement Salaries					-	-	-	-

Section	Item	Title	Yearly Expenditures for 2002	Expenditures for 2003 (Jul-Dec)	2004				2005	2006
					Ministry Savings proposal	Ministry Spending proposal	Total Expenditure Proposed (Agreed) for 2004	Total Agreed In U.S. \$ - Same as ID 2004 Proposed	Total	Total
	1	Civilian retirement salaries					-	-	-	-
	2	Military retirement salaries					-	-	-	-
	3	Family care salaries					-	-	-	-
		Total of the Ninth Section					-	-	-	-

2004 Recommendations by CPA																
Operating Budget Allocations by Governorate for JAN-MAR 2004 In ID and U.S. \$ Equivalent																
Ministry	Province	Baghdad	Basra	Bladiah (Haw)	Amber (Hammadi)	Baghdad (Haw)	Cham (Haw)	Baghdad	Baghdad (Amber)	Baghdad (Hammadi)	Baghdad	Baghdad (Hammadi)	Baghdad	Baghdad (Hammadi)	Baghdad	Baghdad
Justice																
Prisons (ID)		4,060,411,738	1,387,288,320	1,882,418,444	828,922,012	834,826,886	838,234,904	487,872,663	541,378,847	362,384,837	826,822,326	567,866,871	835,125,488	571,881,893	892,863,210	818,837,848
Prisons U.S. \$ Equivalent		\$ 2,705,943	\$ 844,834	\$ 1,102,777	\$ 532,748	\$ 522,684	\$ 530,156	\$ 325,748	\$ 360,818	\$ 241,590	\$ 477,862	\$ 368,380	\$ 423,417	\$ 381,041	\$ 581,468	\$ 410,418
Monthly		1353471579	422412773	551,38481	276374004	31134,898	275074888	162624221	180458549	20784546	208840775	189189957	211708499	180520,064	330734403	205309281
		1353	422	551	276	311	275	163	180	207	208	189	211	180	330	205

2004 Recommendations by CPA Operating Budget Allocations by Governorate for APR/JUN 2004 in ID and U.S. \$ Equivalent																
Province	Baghdad	Basrah	Nineveh (Mosul)	Ambur (Ramadi)	Babylon (Hilla)	Chala (Baquba)	Merutia	Nasran (Amara)	Muthanna (Samarra)	Najaf	Qadissia (Diyala)	Solan Al-deen (Tikrit)	Ta'mim (Karbala)	Thiagar (Baquba)	Wasit (Kut)	APR/JUN
Ministry																
Justice																
(ID)	4,080,414,736	1,247,250,320	1,853,415,444	628,122,012	934,025,689	825,224,808	487,872,063	341,378,847	362,354,637	626,022,328	397,598,871	835,125,488	571,561,963	892,203,210	615,827,846	15,000,000,000
Percent U.S. \$	\$ 2,700,943	\$ 844,834	\$ 1,802,277	\$ 542,748	\$ 622,664	\$ 550,150	\$ 325,348	\$ 300,810	\$ 341,500	\$ 417,880	\$ 308,300	\$ 575,417	\$ 381,941	\$ 681,495	\$ 410,410	\$ 10,000,000,000
Monney	1,353,471,578	422,416,773	551,138,481	278,374,004	311,341,886	275,074,909	162,624,221	180,459,949	120,794,948	208,340,773	190,188,957	211,708,499	190,520,864	330,734,403	205,239,282	5,000,000,000
	1,353	422	551	278	311	275	163	180	121	209	199	212	191	331	205	5,000

2004 Recommendations by CPA
 Operating Budget Allocations by Governorate for JUL-SEP 2004 in ID and U.S. \$ Equivalent

	Province	Baghdad	Basrah	Bihiyrah (Mosul)	Andar (Irbil)	Baghdad (Irbil)	Qadisiyah (Baghdad)	Karbala	Salah (Amman)	Northwest (Baghdad)	Baghdad	Qadisiyah (Baghdad)	Salah (Amman)	Northwest (Baghdad)	Baghdad	Qadisiyah (Baghdad)	Salah (Amman)	Northwest (Baghdad)
Ministry																		
Justice																		
ID		4,066,614,736	1,267,350,328	1,853,415,444	839,122,012	934,025,889	825,224,908	487,872,063	541,378,847	382,384,837	626,822,326	367,586,874	635,125,488	571,561,893	882,203,210	815,827,846	15,006,800,000	
Province U.S. \$ Equivalent		\$ 2,705,843	\$ 844,834	\$ 1,182,277	\$ 552,745	\$ 622,864	\$ 550,150	\$ 325,248	\$ 360,819	\$ 241,590	\$ 417,882	\$ 306,360	\$ 423,417	\$ 381,041	\$ 601,499	\$ 410,419	\$ 10,000,000	
Monthly		1353471578	422416773	551138481	276374004	311341896	275074888	162624221	180459348	120794946	208940775	199189857	211708499	190520564	330734403	205208282	5,000,000,000	
		1353	422	551	276	311	275	163	180	121	209	199	212	191	331	205	5,000	

2004 Recommendations by CPA Operating Budget Allocations by Governorate for JUL-SEP 2004 in ID and U.S. \$ Equivalent																
Province	Baghdad	Basrah	Hiwazin (Hawran)	Anbar (Ramadi)	Babylon (Hilla)	Qadisiyah (Qadisiyah)	Karbala	Misran (Amara)	Murayjan (Samarra)	Rajaf	Qadisiyah (Dhewani)	Salah Al-Din (Tikrit)	Tarim (Kut)	Thiqar (Nasiriyah)	Wasit (Kut)	Jul-Sep
Ministry																
Justice																
(ID)	4,000,414,736	1,267,250,326	1,653,415,444	628,172,012	834,023,689	825,324,906	487,872,603	541,378,647	382,384,837	628,822,326	307,540,871	835,125,498	671,661,093	892,202,210	815,827,845	15,000,000,000
Provis U.S. \$ Equivalent	\$ 2,708,943	\$ 844,834	\$ 1,112,277	\$ 552,748	\$ 822,004	\$ 550,150	\$ 325,248	\$ 350,618	\$ 241,590	\$ 417,662	\$ 388,380	\$ 423,417	\$ 381,041	\$ 581,408	\$ 410,419	\$ 10,000,000
Monthly	1,353,471,579 1353	422,416,773 422	551,198,491 551	276,374,004 276	311,361,896 311	275,074,969 275	162,824,221 162	186,459,549 186	120,794,846 120	208,940,775 208	199,188,957 199	211,708,499 211	190,520,664 190	330,734,403 330	205,209,282 205	500,000,000 5000

[illegible]

Ministry of Finance
Budget Office
Current Budget Preparation Department

PRISONS

**Current Budget Estimation Forms
For The Year 2004**
IRAQI DINAR with U.S. \$ Equivalents Listed

Ministry

JUSTICE

Part Code

Office

PRISONS

Department Code



Form No (1)

Table of Jobs According to the Post Grading

Part	
Department	
Branch	

No.	Items	2003	2004	
		No. of the employees (EXCL SOE)	No. of the employees (EXCL SOE) - proposed	No. of employees agreed
1	Level (1) (Special dgrees)			
2	Level (2) (First and Second Degrees)			
3	Level (3) (Third, Fourth, Fifth Degrees)			
4	Level (4) (Sixth, Seventh, Eighth, Ninth, Tenth Degrees)			
	Total Employees			
	Estimated Salary Cost ('000 ID)			

Form No (2)

Estimation of Expenditures According to the Parts

Part	
Department	PRISONS
Branch	

Section	Title	Yearly Expenditures for 2002	Expenditures for 2003 (Jul-Dec)	2004				2005	2006
				Ministry Savings proposal	Ministry Spending proposal	Total Expenditure Proposed (Agreed) for 2004	Total Agreed in U.S. \$ - Same as ID 2004 Proposed	Total	Total
1	Staff Expenditures					Separate Submission	Separate Submission		
2	Service Requirements					1,000,000,000	\$ 666,667		
3	Goods Requirements					44,000,000,000	\$ 29,333,333		
4	Assets Maintenance					5,000,000,000	\$ 3,333,333		
5	Capital Expenditures					10,000,000,000	\$ 6,666,667		
6	Transferred Expenditures					NIA	NIA		
7	Foreign Obligations					NIA	N/A		
8	Ministry Capital Projects					75,000,000,000	\$ 50,000,000		
8	Reconstruction Capital					18,300,000,000	\$ 12,200,000		
9	Salaries & Retirements' rewards					Separate Submission	Separate Submission		
	Total					153,300,000,000	\$ 102,200,000		

Form No (3)

Estimation of Expenditures According to the Items

Part	
Department	PRISONS
Section	

Section	Item	Title	Yearly Expenditures for 2002	Expenditures for 2003 (Jul-Dec)	2004				2005	2006
					Ministry Savings proposal	Ministry Spending proposal	Total Expenditure Proposed (Agreed) for 2004	Total Agreed In U.S. \$ - Same as ID 2004 Proposed	Total	Total
1		Employees Expenditures								
	1	Employees Salaries								
		Total of First Section								
2		Services requirements								
	1	Travel Expenses & Allowances					20,000,000	\$ 13,333	20,000,000	20,000,000
	2	Delegation Expenses & Allowances					20,000,000	\$ -13,333	20,000,000	20,000,000
	3	Transferred Expenses & Allowances					10,000,000	\$ 6,667	10,000,000	10,000,000
	4	Publication & Information (Media) Expenses					50,000,000	\$ 33,333	50,000,000	50,000,000
	5	Printing Expenses					90,000,000	\$ 60,000	90,000,000	90,000,000
	6	Post					10,000,000	\$ 6,667	10,000,000	10,000,000
	7	Cable & Telephone					75,000,000	\$ 50,000	75,000,000	75,000,000
	8	Lands & Buildings rents						\$		

ao es	Item	Title	Yearly Expenditures for 2002	Expenditures for 2003 (Jul- Dec)	2004				2005	2006
					Ministry Savings proposal	Ministry Spending proposal	Total Expenditure Proposed (Agreed) for 2004	Total Agreed In U.S. \$ - Same as ID 2004 Proposed	Total	Total
	9	Machines & Machinery Rents & Transportation					150,000,000	\$ 100,000	150,000,000	150,000,000
	10	Insurance premiums						\$ -		
	12	Lawyers wages					10,000,000	\$ 6,667	10,000,000	10,000,000
	13	Accommodation & Delegations					10,000,000	\$ 6,667	10,000,000	10,000,000
	14	Conferences and symposiums (seminars)						\$ -		
	15	Celebrations					10,000,000	\$ 6,667	10,000,000	10,000,000
	16	Civil Defence					150,000,000	\$ 100,000	150,000,000	150,000,000
	17	Rewards & Medals for others					15,000,000	\$ 10,000	15,000,000	15,000,000
	19	Subscription of training courses					15,000,000	\$ 10,000	15,000,000	15,000,000
	21	Sports Activity						\$ -		
	22	School Activity						\$ -		
	23	Scanning & Specifying & Correcting kinds of lands and their registrations						\$ -		
	24	Money Transferring						\$ -		
	25	witnesses & arrested transferring						\$ -		
	27	Stamps selling commission						\$ -		
	28	Students Allowances						\$ -		
	29	Student leave.						\$ -		

Section	Item	Title	Yearly Expenditures for 2002	Expenditures for 2003 (Jul-Dec)	2004				2005	2006
					Ministry Savings proposal	Ministry Spending proposal	Total Expenditure Proposed (Agreed) for 2004	Total Agreed In U.S. \$ - Same as ID 2004 Proposed	Total	Total
	30	Office Cleaning					150,000,000	\$ 100,000	150,000,000	150,000,000
	31	Wages for joining the Security Institutions						\$ -		
	32	assesment of Scientific Research & Translation						\$ -		
	33	Advisors and Experts wages						\$ -		
	42	Loading & Off-loading of Goods & materials						\$ -		
	43	Cleaning & it's requiremets					200,000,000	\$ 133,333	200,000,000	200,000,000
	44	City Planning & Organaizing						\$ -		
	48	Guarding wages					15,000,000	\$ 10,000	15,000,000	15,000,000
	49	Jewlery Stamping wages						\$ -		
		Total of the Second Section					1,000,000,000	\$ 666,667	1,000,000,000	1,000,000,000
3		Goods Requirements						\$ -		
	1	Stationary and printed materials					250,000,000	\$ 166,667	500,000,000	500,000,000
	2	Water & Sewerage fees					100,000,000	\$ 66,667	100,000,000	100,000,000
	3	Electricity Fees					100,000,000	\$ 66,667	100,000,000	100,000,000
	4	Delegation expenses					250,000,000	\$ 166,667	350,000,000	350,000,000
	5	Clothes					975,000,000	\$ 650,000	975,000,000	975,000,000
	6	Food					40,000,000,000	\$ 26,666,667	43,550,000,000	43,550,000,000

Section	Item	Title	Yearly Expenditures for 2002	Expenditures for 2003 (Jul-Dec)	2004				2005	2006
					Ministry Savings proposal	Ministry Spending proposal	Total Expenditure Proposed (Agreed) for 2004	Total Agreed In U.S. \$ - Same as ID 2004 Proposed	Total	Total
	7	Medicine					250,000,000	\$ 166,667	300,000,000	300,000,000
	8	Cleanising Materials					50,000,000	\$ 33,333	50,000,000	50,000,000
	9	Materials& Requirements					2,000,000,000	\$ 1,333,333	2,500,000,000	2,500,000,000
	10	Sick Equipments						\$ -		
	12	Sports Equipments					25,000,000	\$ 16,667	75,000,000	75,000,000
	13	Forage (Feed)for Animals						\$ -		
		Total for the Third Section					44,000,000,000	\$ 29,333,333	48,500,000,000	48,500,000,000
4		Assets Maintenance						\$ -		
	1	Maintenance of furniture					300,000,000	\$ 200,000	300,000,000	300,000,000
	2	Maintenance of buildings					1,500,000,000	\$ 1,000,000	1,500,000,000	1,500,000,000
	3	Maintenance of roads & bridges						\$ -		
	4	Maintenance of water & Electricity installations					1,000,000,000	\$ 666,667	1,000,000,000	1,000,000,000
	5	Maintenance of Machines & apparatuses					1,000,000,000	\$ 666,667	1,000,000,000	1,000,000,000
	6	Maintenance of means of transport					900,000,000	\$ 600,000	900,000,000	900,000,000
	7	Maintenance of Books & Records					50,000,000	\$ 33,333	50,000,000	50,000,000
	8	Maintenance of Irrigation projects						\$ -		
	9	Maintenace of Dams establishments						\$ -		

Section	Item	Title	Yearly Expenditures for 2002	Expenditures for 2003 (Jul-Dec)	2004				2005	2006
					Ministry Savings proposal	Ministry Spending proposal	Total Expenditure Proposed (Agreed) for 2004	Total Agreed in U.S. \$ - Same as ID 2004 Proposed	Total	Total
	10	Maintenance of weapons					50,000,000	\$ 33,333	50,000,000	50,000,000
	11	Maintenance of Gardens and Parks					75,000,000	\$ 50,000	75,000,000	75,000,000
	12	Maintenance of Factories					125,000,000	\$ 83,333	125,000,000	125,000,000
	13	Maintenance of City Planning & Organizing						\$ -		
	14	Maintenance of Radio & TV stations						\$ -		
	16	Maintenance of Slaughterhouses						\$ -		
		Total of the Fourth Section					5,000,000,000	\$ 3,333,333	5,000,000,000	5,000,000,000
5		Capital Expenditures						\$ -		
	1	Furniture					3,000,000,000	\$ 2,000,000	1,000,000,000	1,000,000,000
	4	Vehicles					930,000,000	\$ 620,000	750,000,000	750,000,000
	5	Other transportations means					250,000,000	\$ 166,667	250,000,000	250,000,000
	6	Machines, apparatuses & machineries					5,400,000,000	\$ 3,600,000	3,000,000,000	3,000,000,000
	7	Lands						\$ -		
	8	Buildings						\$ -		
	9	Books & Magazines					20,000,000	\$ 13,333	25,000,000	25,000,000
	10	Movies & documental films					50,000,000	\$ 33,333	50,000,000	50,000,000
	11	Weapons & ammunition					100,000,000	\$ 66,667	100,000,000	100,000,000

Section	Item	Title	Yearly Expenditures for 2002	Expenditures for 2003 (Jul-Dec)	2004				2005	2006
					Ministry Savings proposal	Ministry Spending proposal	Total Expenditure Proposed (Agreed) for 2004	Total Agreed In U.S. \$ - Same as ID 2004 Proposed	Total	Total
	12	Theatres & their requirements					100,000,000	\$ 86,667	100,000,000	100,000,000
	14	Animals						\$ -		
	15	Other requirements & equipments					150,000,000	\$ 100,000	225,000,000	225,000,000
	19	Wells & Mines						\$ -		
		Total of the Fifth Section					10,000,000,000	\$ 6,666,667	5,500,000,000	5,500,000,000
6		Transferred Expenditures						\$ -		
	1	Returns -up						\$ -		
	2	Compensations						\$ -		
	3	Elimination of ungained debts						\$ -		
	20	Other Rewards						\$ -		
		Total of The Sixth Section						\$ -		
7		Foreign Obligations						\$ -		
	1							\$ -		
	2							\$ -		
	3							\$ -		
		Total of The Seventh Section						\$ -		
9		Retirement Salaries						\$ -		

Section	Item	Title	Yearly Expenditures for 2002	Expenditures for 2003 (Jul-Dec)	2004				2005	2006
					Ministry Savings proposal	Ministry Spending proposal	Total Expenditure Proposed (Agreed) for 2004	Total Agreed in U.S. \$ - Same as ID 2004 Proposed	Total	Total
	1	Civilian retirement salaries						\$ -		
	2	Military retirement salaries						\$ -		
	3	Family care salaries						\$ -		
		Total of the Ninth Section						\$ -		

Estimation of Monthly Allocation by the Parts

Part	
Department	PRISONS
Branch	

Section	Title	Yearly Expenditures for 2002	Expenditures for 2003 (Jul-Dec)					2005	2006
				Ministry Savings proposal	Ministry Spending proposal	Monthly Allocation for All ICS in Iraqi Dinar	Equivalent in U.S. \$ (1:1500)	Total	Total
1	Staff Expenditures					Separate Submission	Separate Submission		
2	Service Requirements					83,333,333	\$ 55,556		
3	Goods Requirements					3,666,666,667	\$ 2,444,444		
4	Assets Maintenance					416,666,667	\$ 277,778		
5	Capital Expenditures					833,333,333	\$ 555,556		
6	Transferred Expenditures					NIA	NIA		
7	Foreign Obligations					NIA	NIA		
8	Ministry Capital Projects					6,250,000,000	\$ 4,166,667		
8	Reconstruction Capital					1,525,000,000	\$ 1,016,667		
9	Salaries & Retirements' rewards					Separate Submission	Separate Submission		
	Total					12,775,000,000	\$ 8,516,667		

Form No (3)

Estimation of Expenditures According to the Items

Part	
Department	PRISONS
Section	

Section	Item	Title	Yearly Expenditures for 2002	Expenditures for 2003 (Jul-Dec)	2004				2005	2006
					Ministry Savings proposal	Ministry Spending proposal	Total Expenditure Proposed (Agreed) for 2004	Total Agreed in U.S. \$ - Same as ID 2004 Proposed	Total	Total
1		Employees Expenditures								
	1	Employees Salaries								
		Total of First Section								
2		Services requirements								
	1	Travel Expenses & Allowances					1,666,667	1,111	1,666,667	1,666,667
	2	Delegation Expences & Allowances					1,666,667	1,111	1,666,667	1,666,667
	3	Transferred Expenses & Allowances					833,333	558	833,333	833,333
	4	Publication & Information (Media) Expenses					4,166,667	2,778	4,166,667	4,166,667
	5	Printing Expenses					7,500,000	5,000	7,500,000	7,500,000
	6	Post					833,333	558	833,333	833,333
	7	Cable & Telephone					6,250,000	4,167	6,250,000	6,250,000
	8	Lands & Buildings rents					-		-	-

Section	Item	Title	Yearly Expenditures for 2002	Expenditures for 2003 (Jul-Dec)	2004				2005	2006
					Ministry Savings proposal	Ministry Spending proposal	Total Expenditure Proposed (Agreed) for 2004	Total Agreed in U.S. \$ - Same as ID 2004 Proposed	Total	Total
	9	Machines & Machinery Rents & Transportation					12,500,000	8,333	12,500,000	12,500,000
	10	Insurance premiums					-	-	-	-
	12	Lawyers wages					833,333	556	833,333	833,333
	13	Accommodation & De					833,333	556	833,333	833,333
	14	for and symposiums (seminars)					-	-	-	-
	15	Celebrations					833,333	556	833,333	833,333
	16	Civil Defence					12,500,000	8,333	12,500,000	12,500,000
	17	Rewards & Medals for others					1,250,000	833	1,250,000	1,250,000
	19	Subscription of training courses					1,250,000	833	1,250,000	1,250,000
	21	Sports Activity					-	-	-	-
	22	School Activity					-	-	-	-
	23	Scanning & Specifying & Correcting kinds of lands and their registrations					-	-	-	-
	24	Money Transferring					-	-	-	-
	25	witnesses & arrested transferring					-	-	-	-
	27	Stamps selling commission					-	-	-	-
	28	Students Allowances					-	-	-	-
	29	Student leave					-	-	-	-

Section	Item	Title	Yearly Expenditures for 2002	Expenditures for 2003 (Jul-Dec)	2004				2005	2006
					Ministry Savings proposal	Ministry Spending proposal	Total Expenditure Proposed (Agreed) for 2004	Total Agreed In U.S. \$ - Same as ID 2004 Proposed	Total	Total
	30	Office Cleaning					12,500,000	8,333	12,500,000	12,500,000
	31	Wages for joining the Security Institutions					-	-	-	-
	32	assesment of Scientific Research & Translation					-	-	-	-
	33	Advisors and Experts wages					-	-	-	-
	42	Loading & Off-loading of Goods & materials					-	-	-	-
	43	Cleaning & it's requirements					16,666,667	11,111	16,666,667	16,666,667
	44	City Planning & Organaizing					-	-	-	-
	48	Guarding wages					1,250,000	833	1,250,000	1,250,000
	49	Jewelry Stamping wages					-	-	-	-
		Total of the Second Section					83,333,333	55,556	83,333,333	83,333,333
3		Goods Requirements					-	-	-	-
	1	Stationary and printed materials					20,833,333	13,889	41,666,667	41,666,667
	2	Water & Sewerage fees					8,333,333	5,556	8,333,333	8,333,333
	3	Electricity Fees					8,333,333	5,556	8,333,333	8,333,333
	4	Delegation expenses					20,833,333	13,889	29,166,667	29,166,667
	5	Clothes					81,250,000	54,167	81,250,000	81,250,000
	6	Food					3,333,333,333	2,222,222	3,629,166,667	3,629,166,667

Section	Item	Title	Yearly Expenditures for 2002	Expenditures for 2003 (Jul-Dec)	2004				2005	2006
					Ministry Saving proposal	Ministry Spending proposal	Total Expenditure Proposed (Agreed) for 2004	Total Agreed in U.S. \$ - Same as ID 2004 Proposed	Total	Total
	7	Medicine					20,833,333	13,889	25,000,000	25,000,000
	8	Cleanising Materials					4,166,667	2,778	4,166,667	4,166,667
	9	Materials & Requirements					166,666,667	111,111	208,333,333	208,333,333
	10	Sick Equipments					-	-	-	-
	12	Sports Equipments					2,083,333	1,389	6,250,000	6,250,000
	13	Forage (Feed) for Animals					-	-	-	-
		Total for the Third Section					3,666,666,667	2,444,444	4,041,666,667	4,041,666,667
4		Assets Maintenance					-	-	-	-
	1	Maintenance of furniture					25,000,000	16,667	25,000,000	25,000,000
	2	Maintenance of buildings					125,000,000	83,333	125,000,000	125,000,000
	3	Maintenance of roads & bridges					-	-	-	-
	4	Maintenance of water & Electricity installations					83,333,333	55,556	83,333,333	83,333,333
	5	Maintenance of Machines & apparatuuses					83,333,333	55,556	83,333,333	83,333,333
	6	Maintenance of means of transport					75,000,000	50,000	75,000,000	75,000,000
	7	Maintenance of Books & Records					4,166,667	2,778	4,166,667	4,166,667
	8	Maintenance of Irrigation projects					-	-	-	-
	9	Maintenace of Dams establishments					-	-	-	-

Section	Item	Title	Yearly Expenditures for 2002	Expenditures for 2003 (Jul-Dec)	2004				2005	2006
					Ministry Savings proposal	Ministry Spending proposal	Total Expenditure Proposed (Agreed) for 2004	Total Agreed in U.S. \$ - Same as ID 2004 Proposed	Total	Total
	10	Maintenance of weapons					4,166,667	2,778	4,166,667	4,166,667
	11	Maintenance of Gardens and Parks					6,250,000	4,167	6,250,000	6,250,000
	12	Maintenance of Factories					10,416,667	6,944	10,416,667	10,416,667
	13	Maintenance of City Planning & Organizing					-	-	-	-
	14	Maintenance of Radio & TV stations					-	-	-	-
	16	Maintenance of Slaughterhouses					-	-	-	-
		Total of the Fourth Section					416,666,667	277,778	416,666,667	416,666,667
5		Capital Expenditures					-	-	-	-
	1	Furniture					250,000,000	166,667	83,333,333	83,333,333
	4	Vehicles					77,500,000	51,667	62,500,000	62,500,000
	5	Other transportations means					20,833,333	13,889	20,833,333	20,833,333
	6	Machines, apparatuses & machineries					450,000,000	300,000	250,000,000	250,000,000
	7	Lands					-	-	-	-
	8	Buildings					-	-	-	-
	9	Books & Magazines					1,666,667	1,111	2,083,333	2,083,333
	10	Movies & documental films					4,166,667	2,778	4,166,667	4,166,667
	11	Weapons & ammunition					8,333,333	5,556	8,333,333	8,333,333

Section	Item	Title	Yearly Expenditures for 2002	Expenditures for 2003 (Jul-Dec)	2004			2005	2006	
					Ministry Savings proposal	Ministry Spending proposal	Total Expenditure Proposed (Agreed) for 2004	Total Agreed In U.S. \$ - Same as ID 2004 Proposed	Total	Total
	12	Theatres & their requirements					8,333,333	5,556	8,333,333	8,333,333
	14	Animals					-	-	-	
	15	Other requirements& equipments					12,500,000	8,333	18,750,000	18,750,000
	19	Wells & Mines					-		-	
		Total of the Fifth Section					833,333,333	555,556	458,333,333	458,333,333
6		Transferred Expenditures					-	-	-	-
	1	Returns -up					-	-	-	-
	2	Compensations					-	-	-	-
	3	Elimination of ungained debts					-	-	-	-
	20	Other Rewards					-	-	-	
		Total of The Sixth Section					-		-	
7		Foreign Obligations					-	-	-	
	1						-		-	
	2						-		-	-
	3						-		-	
		Total of The Seventh Section					-		-	-
9		Retirement Salaries					-		-	-

Section	Item	Title	Yearly Expenditures for 2002	Expenditures for 2003 (Jul-Dec)	2004				2005	2006
					Ministry Savings proposal	Ministry Spending proposal	Total Expenditure Proposed (Agreed) for 2004	Total Agreed in U.S. \$ - Same as ID 2004 Proposed	Total	Total
	1	Civilian retirement salaries					-	-	-	-
	2	Military retirement salaries					-	-	-	-
	3	Family care salaries					-	-	-	-
		Total of the Ninth Section					-	-	-	-

2004 Recommendations by CPA Operating Budget Allocations by Governorate for JAN-MAR 2004 in ID and U.S. \$ Equivalent																
	Prisons (ID)	Baghdad	Basrah	Primeerah (Muh)	Al-Basrah (Muh)	Al-Basrah (Muh)	Al-Basrah (Muh)	Al-Basrah (Muh)	Al-Basrah (Muh)	Al-Basrah (Muh)	Al-Basrah (Muh)	Al-Basrah (Muh)	Al-Basrah (Muh)	Al-Basrah (Muh)	Al-Basrah (Muh)	Al-Basrah (Muh)
Ministry																
Justice																
Prisons (ID)	4,069,414,736	1,267,268,229	1,669,418,664	829,122,012	954,823,689	825,224,908	467,872,663	641,278,647	362,384,837	624,829,328	297,089,871	635,123,498	571,881,883	972,302,210	615,827,346	15,086,800,800
Prisons U.S. \$ Equivalent	\$ 2,700,943	\$ 844,834	\$ 1,102,777	\$ 552,748	\$ 622,654	\$ 550,150	\$ 325,248	\$ 380,914	\$ 241,580	\$ 417,882	\$ 200,360	\$ 423,417	\$ 381,841	\$ 651,489	\$ 410,419	\$ 12,000,000
Monthly	1,353,471,578	422,416,773	531,134,681	276,374,004	311,341,886	279,074,988	162,242,221	180,459,549	120,794,446	205,840,775	198,189,957	211,708,499	180,520,664	330,734,403	205,209,282	500,000,000
	1353	422	531	276	311	279	162	180	121	209	199	212	181	331	205	500

2004 Recommendations by CPA Operating Budget Allocations by Governorate for APR/JUN 2004 in ID and U.S. \$ Equivalent																		
	Province	Baghdad	Basrah	Minraqh (Mosul)	Anbar (Rasheed)	Rasayon (Hilla)	Babylon (Babylon)	Karbala	Misran (Amara)	Muthanna (Samarra)	Najaf	Qadisiya (Dwars)	Sadr Al-din (Tikrit)	Tamim (Kut)	Thiagar (Nasiriyah)	Mutall (Kut)	Apr-Jun	
Ministry																		
Justice																		
(ID)		8,080,414,736	1,267,254,320	1,853,418,444	628,122,012	834,023,680	885,224,308	487,872,643	541,378,047	388,364,637	626,822,328	587,388,871	635,123,488	371,361,993	892,263,210	815,827,846	15,000,000,000	
From U.S. \$		\$ 2,790,843	\$ 644,834	\$ 1,162,277	\$ 552,746	\$ 622,684	\$ 500,150	\$ 325,240	\$ 360,919	\$ 241,590	\$ 417,662	\$ 398,360	\$ 423,417	\$ 381,641	\$ 661,466	\$ 410,418	\$ 10,100,000	
Monthly		1353471579	422416773	551136481	276374004	311341596	275074969	162624221	180459549	110794946	202940775	198189957	211708488	190520654	330734403	203209262	5000000000	
		1353	422	551	276	311	275	182	180	121	209	199	212	191	331	203	5000	

2004 Recommendations by CPA Operating Budget Allocations by Governorate for JUL-SEP 2004 in ID and U.S. \$ Equivalent																
Province	Baghdad	Basrah	Nineveh (Mosul)	Ambar (Bamnashur)	Babylon (Hilla)	Qadisiyah (Al-Qadisiyah)	Wasit	Mosul	Al-Anbar	Al-Qadisiyah (Bamnashur)	Baghdad	Qadisiyah (Dhikr)	Salah Al-Din (Tikrit)	Tikrit (Tikrit)	Tikrit (Mosul)	Wasit (Kut)
Ministry																
Justice																
(ID)	4,088,614,736	1,287,250,320	1,852,413,444	429,122,812	834,028,688	825,324,908	487,872,888	341,378,847	262,384,837	826,822,326	897,988,871	835,125,488	871,581,983	892,203,210	815,827,848	15,000,000,000
France U.S. \$ Equivalent	\$ 2,700,943	\$ 844,834	\$ 1,102,277	\$ 282,748	\$ 627,664	\$ 550,150	\$ 325,248	\$ 390,918	\$ 241,590	\$ 417,882	\$ 395,380	\$ 423,417	\$ 381,041	\$ 651,460	\$ 410,419	\$ 10,000,000
Montev	1,353,471,578	422,416,773	551,130,481	278,374,004	311,341,598	275,074,989	162,624,221	180,465,549	120,784,848	208,940,773	190,189,252	211,708,490	190,520,664	330,734,403	208,208,282	5,000,000,000
	1,353	422	551	278	311	275	163	180	121	208	190	212	191	331	208	5,000

Operating Budget Allocations by Governorate for JUL-SEP 2004 In ID and U.S. \$ Equivalent

		Province	Baghdad	Basrah	Minneh (Mosul)	Anbar (Ramadi)	Salayn (Hala)	Dala (Baghdad)	Karbala	Alisan (Amara)	Muthanna (Baquba)		Qasbi	Qadisiya (Thesira)	Saiah Al-Jawh (Thurt)	Tahran (Karbala)	Thiagar (Baghdad)	Wasil (Kurd)	Jab-Sup
Ministry																			
Justice																			
(R)			4,080,446,736	1,267,250,320	1,853,415,444	829,122,912	934,026,688	825,224,908	487,872,863	341,378,847	382,384,837	529,832,326	587,568,871	633,125,468	571,561,993	892,893,210	815,827,848	15,800,800,000	
Finance U.S. & Equivalent			\$ 2,701,943	\$ 844,834	\$ 1,107,277	\$ 452,748	\$ 822,884	\$ 450,140	\$ 325,248	\$ 780,819	\$ 241,580	\$ 417,882	\$ 108,380	\$ 423,417	\$ 381,041	\$ 881,400	\$ 410,410	\$ 10,000,000	
Monthly			1303471.579	422416773	581138481	278374004	311341888	275074989	192824221	180458549	120794848	208840775	189189587	211708459	190520564	337340463	208202827	5000000000	
			1.553	422	581	276	311	275	183	180	121	208	199	212	191	331	208	5.000	

2004 Recommendations by CPA Operating Budget Allocations by Governorate for 2004 in ID and U.S. \$ Equivalent																
Ministry	Province	Baghdad	Basrah	Ninawa (Mosul)	Ashar (Ramadi)	Sulayman (Falluja)	Dhi Qar (Muthanna)	Karbala	Misam (Amara)	Muthanna (Samawa)	Najaf	Qadisiya (Umm al-Qasr)	Basrah Al-Jadid (Thiart)	Tamim (Muthanna)	Thiart (Muthanna)	Musayib (Muthanna)
Justice																
Prisons (ID)		18,241,658,943	5,069,001,281	6,613,661,777	3,316,466,050	3,736,102,755	3,300,889,634	1,951,480,651	2,165,514,567	1,468,539,347	2,507,289,304	2,390,279,485	2,540,501,982	2,286,247,973	3,968,812,838	2,462,511,384
Prisons U.S. \$ Equivalent		\$ 10,827,773	\$ 3,179,334	\$ 4,409,109	\$ 2,210,992	\$ 2,490,735	\$ 2,200,630	\$ 1,300,994	\$ 1,443,676	\$ 866,360	\$ 1,671,526	\$ 1,593,520	\$ 1,603,668	\$ 1,534,165	\$ 2,645,875	\$ 1,641,674
																\$ 40,000,000

19-Jan-04																			
Current Budget Allocations for January 2004 (in Millions of New Iraqi Dinar)																			
Includes Increase for new salary scale (added to Baghdad allocation)																			
Province	Baghdad	Basrah	Nineveh (Mosul)	Anbar (Ramadi)	Babylon (Hilla)	Diala (Baquba)	Karbala	Musayib (Amara)	Minzawiya (Bamawel)	Mejaf	Qadisiya (Dhiqarta)	Salah Al-din (Tikrit)	Tamim (Kut)	Thi Qar (Haseen)	Wasit (Kut)	Samarra	2004	Jan-Dec (est. salaries)	2004 (est. salaries)
Ministry																			
Ag	2,399	91	186	48	124	50	33	56	29	92	57	41	61	89	89	3,806	43,270	1,308	15,700
Baghdad	4,850																4,850	58,200	
Basrah	258																258	3,086	142
Comm.	160																160	1,920	125
Culture	547	74	95	49	54	49	26	33	21	37	37	37	33	92	37	1,195	14,343	600	7,200
Education	79,563	1,076	1,436	720	776	723	420	480	300	540	540	540	480	896	540	89,028	1,058,316	12,500	150,000
Electricity	229																229	2,749	87
Finance	172,818	3,779	3,779	3,779	3,779	3,779	3,779	3,779	3,779	3,779	3,779	3,779	3,779	3,779	3,779	225,722	2,708,664	18,417	221,071
Foreign	4,890																4,890	58,680	4,575
Health	117,193	360	387	189	159	131	108	111	84	118	108	182	125	157	132	119,474	1,413,584	80,750	1,125,000
Higher Ed	7,908	2,032	1,087	360	605	352	211	1,627	1,627	519	560	228	247	239	234	17,844	214,134	5,317	83,800
Housing	8,561.66	122.55	134.40	131.56	120.00	126.70	90.60	89.30	95.40	86.55	81.90	71.70	97.95	77.50	87.45	7,867	94,407	2,083	25,000
Industry	1,043																1,043	12,516	862
Interior	18,832	244	325	153	178	183	95	108	68	122	122	122	80	203	122	20,745	248,547	2,602	32,300
Water	1,088.93	121.39	183.22	121.88	160.25	131.42	60.75	81.23	42.08	48.44	110.02	50.26	138.17	114.35	121.76	2,585	31,019	908	10,800
Judice	5,903	868	1,162	578	627	578	337	386	241	434	434	434	388	723	434	13,821	162,252	8,375	100,500
Labor + Security	1,690	255	393	197	213	197	115	131	82	147	147	147	131	248	147	4,488	53,855	3,125	37,500
Oil	283																283	3,396	66
Planning	3,830																3,830	45,960	1,450
Pub Works	2,305	511	556	295	261	270	231	224	208	258	238	235	252	241	229	6,314	75,773	1,708	20,500
Religious	74	13	17	8	9	8	5	8	4	8	8	8	8	11	8	185	2,218	175	2,100
Sci & Tech	2,915																2,915	34,982	1,050
Audit	311	8	9	9	9	9	9	9	9	9	9	9	9	9	9	441	5,288	82	1,100
Trade	431	65	85	43	47	43	25	28	18	32	32	32	29	54	32	696	11,990	650	7,800
Transport	2,300	112	95	49	53	49	29	33	21	37	37	37	33	82	37	2,988	35,814	2,508	30,100
Youth	1,124	57	75	38	42	37	22	25	18	27	27	27	25	50	28	1,823	19,472	1,250	15,000
Environment	78																78	936	87
Rights	78																78	936	87
Migration	78																78	936	87
Total	442,886	9,763	9,998	5,777	7,226	6,695	5,597	7,192	6,616	6,282	6,325	5,977	6,913	6,990	6,064	540,110	6,483,715	184,824	1,948,300

19-Jan-04
Operating Budget Allocations for January 2004 in Millions of New Iraqi Dinar
*does not include salaries

	Province	Baghdad	Basrah	Ninawa (Mosul)	Anbar (Ramadi)	Babylon (Hilla)	Dia (Baquba)	Karbala	Musam (Amara)	Muthanna (Samawa)	Najaf	Qadissia (Chiwara)	Salah Al-Dean (Tikrit)	Ta'mim (Kut)	Thiagar (Nasirya)	Wasit (Nut)	Jan-04 (excl. salaries)	2004 (excl. salaries)
Ministry																		
Ag		961	40	73	21	55	22	15	26	13	41	25	16	27	31	39	1,308	15,700
Baghdad		4,890															4,890	58,200
Standards		142															142	1,700
Comm.		125															125	1,500
Culture		221	43	58	29	31	28	16	18	12	22	22	22	19	36	22	600	7,200
Education		10,740	209	267	134	144	134	78	90	56	100	100	100	90	167	100	12,500	150,000
Electricity		67															67	800
Finance		12,565	418	418	418	418	418	418	418	418	418	418	418	418	418	418	18,417	221,000
Foreign		4,575															4,575	54,900
Health		62,483	165	214	93	90	73	60	62	52	66	60	101	70	87	73	83,750	1,125,000
HigherEd		1,611	767	406	142	229	131	70	607	607	190	200	84	92	90	87	6,316	53,800
Housing		3,309	67	73	72	70	70	50	38	30	47	45	40	53	42	48	3,754	25,000
Industry		892															892	10,700
Interior		2,327	42	56	28	30	28	17	19	12	21	21	21	14	35	21	2,692	32,300
Water		516	61	16	26	40	25	19	24	19	16	29	17	41	38	28	918	10,900
Justice		3,082	603	604	402	436	402	234	266	170	301	301	301	266	602	301	6,375	100,600
Labor		1,150	225	300	150	162	150	90	100	63	112	112	112	100	187	112	3,125	37,500
Security																		
Oil		67															67	800
Planning		1,450															1,450	17,400
Pub Works		341	175	190	100	90	92	79	76	71	87	81	80	96	82	78	1,708	20,600
Religious		64	13	17	8	9	8	5	6	4	6	6	6	6	11	8	175	2,100
Sci & Tech		1,050															1,050	12,000
Audit		56	243	243	243	243	243	243	243	243	243	243	243	243	243	243	82	1,100
Trade		239	47	62	31	34	31	19	21	13	23	23	23	21	40	23	660	7,800
Transport		1,904	99	87	43	47	43	25	28	16	32	33	32	29	55	32	2,508	30,100
Youth		840	47	62	31	34	31	18	21	13	23	23	23	21	40	23	1,260	15,000
Environment		67															67	800
Rights		67															67	800
Migration		67															67	800
Total		145,432	3,005	3,107	1,731	1,918	1,685	1,224	1,826	1,573	1,508	1,511	1,402	1,357	1,861	1,414	170,347	2,028,502

19-Jan-04

Operating Budget Allocations for January 2004 in USD -excludes salaries, paid in Iraqi dinar

*does not include salaries

	Province	Baghdad	Basrah	Nineveh (Mosul)	Anbar (Ramadi)	Babylon (Hilla)	Diala (Ba'quba)	Karbala	Nissan (Amara)	Muthanna (Samawa)	Najaf	Qadisiya (Dhikr)	Salah Al-Deen (Tikrit)	Tamim (Kirkuk)	Thiagar (Kassara)	Wasit (Kut)	Jan-04 (excl. salaries)
Ministry																	
Ag		574,000	26,666	48,666	14,000	36,667	14,667	10,000	17,333	8,666	27,333	16,667	12,666	15,000	20,666	26,000	871,997
Baghdad		3,233,333															3,233,333
Standards		94,667															142
Comm.		63,333															125
Culture		147,333	28,666	28,666	19,333	20,666	18,666	10,666	12,667	8,000	14,667	14,667	14,667	12,866	24,000	14,666	399,996
Education		7,160,000	133,333	178,000	69,333	96,000	89,333	52,000	60,000	37,333	66,666	66,666	66,667	60,000	111,333	66,667	8,333,331
Electricity		44,666															67
Finance		5,376,666	278,666	278,666	278,666	278,666	278,666	278,666	278,666	278,666	278,666	278,666	278,666	278,666	278,666	278,666	12,277,990
Foreign		3,050,000															3,050,000
Health		61,655,333	110,666	142,666	62,000	60,000	48,667	40,000	41,333	34,667	44,000	40,000	67,333	46,667	58,000	48,667	62,499,969
Higher Ed		1,074,000	504,666	270,000	94,666	150,000	87,333	52,667	404,666	404,666	126,667	139,333	56,000	61,333	60,000	58,000	3,543,997
Housing		4,513,500	190,500	109,500	108,000	105,000	105,000	75,000	57,000	45,000	50,000	67,500	60,000	75,500	63,000	72,000	5,610,500
Industry		594,667															594,667
Interior		1,551,333	28,000	37,333	18,666	20,000	18,667	11,333	12,666	8,000	14,000	14,000	14,000	9,333	23,333	14,000	1,794,664
Water		345,333	40,666	12,666	17,333	26,667	16,667	12,667	16,000	12,666	10,667	14,333	11,333	27,333	24,000	18,666	611,997
Justice		2,054,667	402,000	536,000	268,000	290,667	268,000	156,000	178,666	113,333	200,667	200,667	200,667	178,666	334,666	200,666	5,683,332
Labor		7,666,666	150,000	290,000	100,000	108,000	100,000	60,000	66,667	42,000	74,666	74,666	74,667	66,666	124,666	74,666	8,983,330
Security																	
Oil		44,667															44,667
Planning		966,666															966,666
Pub Works		277,333	116,666	126,666	66,667	60,000	61,333	52,667	50,666	47,333	58,000	54,000	53,333	57,333	54,666	52,000	1,138,663
Religious		42,667	8,667	11,333	5,333	6,000	5,333	3,333	4,000	2,667	4,000	4,000	4,000	4,000	7,333	4,000	116,666
Sci & Tech		700,000															700,000
Audit		38,667	1,620,00	1,620,00	1,620,00	1,620,00	1,620,00	1,620,00	1,620,00	1,620,00	1,620,00	1,620,00	1,620,00	1,620,00	1,620,00	1,620,00	61,347
Trade		154,333	31,333	41,333	29,667	22,666	20,667	12,666	14,000	8,666	15,333	15,333	15,333	14,000	26,667	15,333	433,330
Transport		1,269,333	66,000	58,000	28,667	31,333	28,666	16,667	19,333	12,000	21,333	22,000	21,333	19,333	36,666	21,333	1,671,997
Youth		580,000	31,333	41,333	20,666	22,666	20,667	12,000	14,000	8,667	15,333	15,333	15,333	14,000	2,667	15,333	869,331
Environment		44,667															44,667
Rights		44,667															44,667
Migration		44,667															44,667
Total		105,362,164	2,059,448	2,132,448	1,213,617	1,338,618	1,183,952	857,952	1,249,283	1,073,950	1,023,618	1,044,451	967,618	945,116	1,251,949	982,283	123,486,135

PRISON - Estate as at Tuesday 3rd June 2003.

<u>Tasferat DC</u> 300 prisoner 3 Dorms (1 women) (1 Juveniles) * Funds Approved	<u>Prisons</u> <u>Al Hullah</u> 400 prisoners * Funding Approved	<u>Military</u> <u>Camp Croper</u> 1000 + prisoners HVP Looters Curfew breakers Minor offenders Serious offenders (Need to reduce to 300)
<u>Russafa DC</u> serious Crime DC 500 – 600 prisoners Police at Front * Funds Approved	<u>Abu Ghrash</u> High Security Wings 2 X 200 cost 172 K\$	<u>Abu Ghrash</u> Military compound 1000 prisoners +
100 prisoners Med – High * Opened and operational		
<u>Karkh DC</u> 300 prisoner * Funding Asked for		
<u>Kazamiyah DC</u> 400 prisoners (Former female prison) * Funding asked for		
NB Possible 1600 places.	B Possible 3680 places	NB Possible 2000 places
300 prisoners High Security * Funding to be requested		
<u>BASRAH REGION.</u>		
<u>Al Ma Qil DC</u> 300 prisoners Open Operational * Running Cost needed	<u>Al Barash</u> (Former army barracks) 8 blocks X 125 1500 prisoners * Funding Asked for	
NB Possible 300 + places	NB Possible 1500 + places	

List of Accounts Belonging to the Directorate of Adult Corrections

No.	Account Name	Account #	Amount (dinars)	Type of Account	Name of Bank
1	Current balance	90	150 million	current	Al-Rasheed Bank, Abu Ghurayb Branch
2	[Low-price] Shops	93	180 million	current	"
3	[social] support	51	zero	current	"
4	The Project	1000	258 million	current — investment plan	"

List of Accounts belonging to the Directorate of Social Welfare

No.	Account Name	Account #	Amount (dinars)	Type of Account	Name of Bank
1	Current balance	7019	30,000,000	current	Al-Rasheed Bank, al-Wathba Branch
2	Base Salaries	60011	4,000,000	current	Al-Rafidain Bank, al-Ahraar Branch
3	Social Solidarity	60004	4,000,000	current	Al-Rafidain Bank, al-Ahraar Branch
4	Plan Projects, Studies and Designs	60030	9,221,500	current	Al-Rafidain Bank, al-Ahraar Branch
5	Nat'l Council for Employing Handicapped	101	214,079,862	current	Al-Rafidain Bank, Min. of Labor Branch
6	Family Welfare Fund	(1300)	1,050,000,000	current	Al-Rafidain Bank, al-Mustansar Branch

Procedure to Fund June Operation Expenses: Ministries

1. Attached are budgeted amounts for each ministry for operating expenses in June for the standard budget categories of services, goods, and maintenance. The budgeted amounts are based on actual average monthly spending by ministry in 2002.
2. Services includes but is not limited to such items as travel, printing, rent, conferences and seminars, cleaning, and security.
3. Goods includes but is not limited to such items as stationary, water and sewage fees, electricity, fuel, food, cleaning materials, and medicine.
4. Maintenance is routine preventive maintenance of assets
5. Each ministry is authorized to access their bank accounts for spending in the three categories up to the budgeted limits. Such spending must be approved by the Ministry Advisor.
6. If a budgeted amount exceeds available funds in a ministry's account, advise the Ministry of Finance Advisory team.
7. There is insufficient data to provide companies with budgeted amounts. Ministries should submit reasonable requests to access their accounts to the Ministry of Finance Advisors on the attached form. A rule of thumb is that amounts should not exceed 1,200dinar/employee for services, 3,500 dinar/employee for goods, and 1,500 dinar/employee for maintenance.

Budget for the Iraqi Prison Service

Background

The administration of the Iraqi prison system has been completely destroyed. In the course of this assessment we have not had access to any substantial records to show us how the prison service procured its goods and services, and how its accounting and reporting systems operated. We have not seen any accounts or budgets relating to previous years activities, nor have we seen any organogram that shows how the prison and detention centres were organised. Until Friday 30 May 2003 we did not have a complete list of prisons and detention centres. We have no indication as to their serviceability, the numbers of staff employed or their inmate capacity and their running costs.

At present all ministries lack base information regarding costs and how they were allocated. We do not know what funds allocated to the prison service are frozen in the Iraqi banks. Due to the current situation regarding water and electricity shortages utilities may be provided without charge. It is understood that government buildings are exempt from local government taxes.

There are further complications arising from the pre war organisation of the state. For example food is distributed to the population through the Oil for Food Programme. Each family receives a ration of food and detergents each month distributed by the Ministry for Trade. The Ministry also provides food to prisons that appears to be cooked for by contractors. The mechanism remains opaque. Another example is the health services which are provided by the Ministry of Health. At the moment the apportionment of costs is unclear.

Emergency reconstruction costs are being paid either through US military units own budgets or by the appropriation of Iraqi assets. The start up costs, such as providing uniforms and equipping the prisons will initially have to be paid from Iraqi funds. Thereafter most of the running costs will have to be met from a normal operating budget. The current rules means that a responsible Iraqi official has to be found to distribute the funds and to ensure that it is properly accounted for. We have not found a suitable official as yet.

The prisons were built by a totalitarian regime and therefore many do not comply with accepted international norms. The absence of prison facilities is hampering the reestablishment of the Rule of Law, and consequently effort is being put into reinstating existing complexes rather than building new ones. It will be for an Iraqi government to decide on the construction of new facilities. It is likely that several prisons will have to be demolished as a result of damage caused by war and / or looters. Some prisons may also have to be demolished simply because of their association with human rights abuses. These will constitute one off payments similar to capital expenditure.

Assumptions

The size of the prison population

The known prison population is currently less than 1000. The growth in the population depends upon the efficiency of the police and court systems and the use of alternative methods of punishment. If the Iraqi prison population is to acquire the same prison per head of the population as in England and Wales (approximately 125 per 100,000 in 1999) then based on a population of 26 million there will be a prison population of approximately 32,500. It is more likely that Iraqi attitudes towards imprisonment will be similar to those in Turkey or Syria where the incarceration rate is likely to be higher.

The Operating Costs – Prisoners

In the absence of information about prison and industrial costs the following are based on the monthly costs of an Iraqi family.

	Iraqi Dinars
Electricity	5,000
Water	3,000
Cleaning	3,000
Personal Hygiene	2,250
Rubbish Removal	750
Telephone	5,000
Total per month	13,000

The above estimates are based on domestic consumption. For this budget it is assumed that industrial charges are three times as high as domestic ones. In the case of the utilities the consumption will be 10 times greater than that for an Iraqi family. The rate is calculated on a per prisoner basis.

	Unit Cost	Multiplier per inmate	Cost per inmate per month
Electricity	15,000	10	150,000
Water	9,000	10	90,000
Cleaning	3,000	1	3,000
Personal Hygiene	2,000	1	2,000
Rubbish Removal	2,250	1	2,250
Telephone	15,000	10	150,000
Total			397,000

Food and catering per inmate is estimated at \$92 a month or ID101,200.

procurement, finance and human resources.

The financial system should allow delegation of authority to specific individuals who will be accountable for procurement and expenditure.

The delegated authority should allow expenditure up to a certain level at a local, regional and national level. There should be sufficient check to prevent abuse but not stifle the administration of the prison.

Transactions should be recorded in sufficient detail to identify to whom the payment was made, the amount, the date of payment and what the payment was for. There should be documents supporting the reason for payment and if it is made by cash there should be a receipt.

The system should have an audit trail that enable a transaction to be followed from it's inception to it's execution.

The prisons and detention centres should have their own administrative staff who should responsible for local payment, to provide information for budgets and assist in the budget making process.

It is recommended that use is made of the banking system, when it is in operation again, to reduce the movement of cash.

Health costs is estimated at an average of ID10,400 per month. The prison will provide clothing which will average ID7,000 per month. An apportionment of Office consumables and building repairs and renewals per prisoner is estimated at ID20,000 per month.

The cost per inmate per month is approximately ID535,600. This equates to \$486 per month based on an exchange rate of \$1 equals ID1,100.

The prison officers clothing costs about ID10,000 per month based on having two complete issues each year. There are four pay scales which are as follows:- ID100,000; ID200,000; ID300,000 and ID400,000

We do not know what distribution of posts were at each establishment. We were given a staff list purportedly for Baghdad which had 758 names. A rough analysis indicates that about 88% were probably on the lowest pay range (ID 100,000), 5% had junior management responsibilities (possibly ID200,000), 5% had professional training (ID200,000) and 2% were senior managers (ID300,000). It is assumed from the job titles that the person with overall responsibility was not included on the list and would receive the highest payscale. We understand that when the Baghdad Prison Officers were instructed to attend a meeting recently, some 1,200 attended which indicates how incomplete the information is. It is not clear whether all the staff are uniformed.

The staffing levels are dependant on the design of the prison and the prison regime itself. In Iraq the regime was strict and there is no indication that the prisoners were permitted much more than the minimum time out of their cells for recreation, meals, or personal hygiene. In such circumstances the manpower could be as little as 5% of the number of prisoners as in Mosul. In the Police Academy Detention Centre the officer in charge told us that he had 100 staff of which 14% are management or professional grades. It is estimated that this establishment will hold 500 prisoners. (Staffing at will be 20% of level of prisoners). In contrast the total staff employed in prisons in England and Wales on 30 September 2003 equates to 62% of the prison population as at 30 May 2003 5% of the prison staff are senior operational grades, 51% are officer grades and the balance support and professional grades. (source HM Prison Service website) Given the crisis over prison accommodation and available manpower in Iraq, it will not be possible to change the overall policy over time prisoners spend outside their cells. Therefore it is assumed that for budget purposes that staff of all descriptions will be 25% of the total prison population.

On the basis that the incarceration rate is the same as England and Wales, the prison population of 32,900 will cost 17,621,240,000 per month. The prison officer manpower is 8,225. On the basis that the manning level for the Iraqi prison service is 25% there will be an establishment of 9875.

Recommendations

The prison administration needs a central administration to coordinate

✓ Formulas

[illegible]

Prison Department
Initial Start up Costs

	Quantity	Unit Cost	Total	Cumulative Total
Prisoners Equipment				
Beds and mattresses	1,000.00	130	130,000.00	130,000.00
Pillows and sheets	2,000.00	6	12,000.00	142,000.00
Towels	2,000.00	2	4,000.00	146,000.00
Personal Hygiene	1,000.00	7	7,000.00	153,000.00
Food issue	15,000.00	3	45,000.00	198,000.00
Prisoners Uniforms	2,000.00	14	28,000.00	226,000.00
Officers Equipment				
Shoes	1,000.00	15	15,000.00	15,000.00
Shirts	3,000.00	6	18,000.00	33,000.00
Guards Trousers	2,000.00	12	24,000.00	57,000.00
Guards Military Belts	1,000.00	2	2,000.00	59,000.00
Guards Holsters	100	5	500	59,500.00
Hand Torches	300	5.5	1,650.00	61,150.00
General Equipment				
Office Furniture Metal cupboards / Cabinets	10	120	1,200.00	1,200.00
Desks	20	200	4,000.00	5,200.00
Office Chairs for desks	20	80	1,600.00	6,800.00
Office chairs general	60	50	3,000.00	9,800.00
Filing Cabinets	10	160	1,600.00	11,400.00
Airconditioners	10	600	6,000.00	17,400.00
Water dispensers	10	160	1,600.00	19,000.00
Ceiling Fans	10	30	300	19,300.00
General office stationary sundry items	1	1,000.00	1,000.00	20,300.00
Prisons books and journals	100	20	2,000.00	22,300.00
Computer	2,000.00	2	4,000.00	26,300.00
Computer printer	2	200	400	26,700.00
Digital Camera	2	200	400	27,100.00
Tea and coffee makers	4	25	100	27,200.00
Security Equipment - Hand cuffs	200	50	10,000.00	37,200.00
Batons	200	5	1,000.00	38,200.00
Emergency Food & Water	10,000.00	3	30,000.00	68,200.00
Control & restraint equipment	200	300	60,000.00	128,200.00
Safe	2	500	1,000.00	129,200.00
Gunsafe	4	400	1,600.00	130,800.00
Tools for maintainance	1	2,000.00	2,000.00	132,800.00
Maintainace materials	1	1,000.00	1,000.00	133,800.00
Overall	20	14	280	134,080.00
knifes forks & spoons plates etc	1,000.00	6	6,000.00	140,080.00
Medical costs	1	30,000.00	30,000.00	170,080.00
Recreation equipment for prisoners	1	1,000.00	1,000.00	171,080.00
Blankets	500	5	2,500.00	173,580.00
Kitchen equipment	1	10,000.00	10,000.00	183,580.00
Prisoners lockers	600	20	12,000.00	195,580.00
Furniture for visiting room	1	5,000.00	5,000.00	200,580.00
2 pickups	2	25,000.00	50,000.00	250,580.00
Radio Equipment	40	300	12,000.00	262,580.00
Telephone Equipment	1	5,000.00	5,000.00	267,580.00
Emergency Generators and Storage Tanks	2	50,000.00	100,000.00	367,580.00

15-Oct-03																	
Current Budget Allocations by Governorate for October-December 2003 in USD																	
	Province	Baghdad	Basrah	Nineveh (Mosul)	Anbar (Ramadi)	Babylon (Hilla)	Diala (Ba'quba)	Kerbala	Misban (Amara)	Muthanna (Samawa)	Najaf	Qadisia (Chiwaria)	Salah Al-deen (Thiart)	Tamim (Kutub)	Thiagar (Nasiriah)	Wasit (Kut)	Oct-Dec
Ministry																	
Ag		5,056,423	108,884	281,203	34,701	256,648	38,901	34,248	105,875	40,861	195,991	88,400	41,701	111,041	70,651	185,288	6,651,214
Baghdad		7,615,000															7,615,000
Standards		136 (X3)															136,000
Culture		211,908	41,472	55,298	27,646	29,952	27,646	18,128	18,432	11,520	20,736	20,736	20,736	18,432	34,560	20,736	576,000
Education		4,000,742	74,650	96,533	49,766	53,914	49,766	29,030	33,178	20,736	37,325	37,325	37,325	33,178	62,209	37,325	4,656,000
Electricity																	3,480,000
Finance		136,844,968	4,628,217	4,628,217	4,628,217	4,628,217	4,628,217	4,628,217	4,628,217	4,628,217	4,628,217	4,628,217	4,628,217	4,628,217	4,628,217	4,628,217	203,639,999
Foreign		7,200,000															7,200,000
Health		116,263,890	625,920	735,360	303,560	289,040	232,800	218,880	223,200	180,480	241,920	214,080	354,240	235,680	299,040	283,520	120,691,510
Higher Ed		11,987,520	859,200	705,600	266,400	427,200	249,600	114,240			300,000	384,000	109,080	105,120	121,440	117,600	15,744,000
Housing		1,059,840	207,360	276,480	138,240	149,760	139,240	90,640	92,160	57,600	103,080	103,680	103,680	92,160	172,800	103,980	2,880,000
Industry		206,548,000															206,548,000
Interior																	
Irrigation		352,222	21,133	26,417	26,417	44,028	33,021	8,800	37,424	22,014	22,014	39,625	22,014	13,208	44,028	50,832	783,000
Justice		482,208	30,432	120,578	60,288	65,312	60,288	35,168	40,192	25,120	45,216	45,216	45,216	40,192	75,360	45,216	1,256,000
Prisons		1,968,977	143,501	769,120		269,713											3,151,311
Labor																	3,360,000
Security		13,680,000															13,680,000
Oil																	7,248,000
Planning		812,544	158,878	211,968	105,984	114,616	105,984	51,824	70,556	44,160	79,488	79,488	79,488	70,656	132,480	79,488	2,208,000
Pub Works		1,088,739	591,775	611,308	323,733	289,359	297,290	254,454	246,272	228,886	281,043	261,261	258,375	277,474	264,802	251,429	5,496,000
Religious		123,648	24,162	32,256	16,129	17,472	16,128	9,408	10,752	6,720	12,096	12,096	12,096	10,752	20,190	12,096	396,000
Sci & Tech		4,644,000															4,644,000
Audit			7,400	7,400	7,400	7,400	7,400	7,400	7,400	7,400	7,400	7,400	7,400	7,400	7,400	7,400	103,600
Trade		709,505	138,240	184,320	92,160	89,840	92,160	53,760	81,440	38,400	69,120	69,120	69,120	81,440	115,200	89,120	1,520,000
Transport																	4,818,000
Youth		459,264	86,856	119,808	59,904	64,896	59,904	34,944	38,936	24,960	44,928	44,928	44,928	38,936	74,880	44,928	1,248,000
Environment																	
Rights																	
Migration																	
Total		523,232,612	7,781,208	8,864,881	8,140,345	6,817,563	6,037,347	5,587,147	5,614,932	5,337,074	6,089,174	8,935,871	5,830,616	5,745,485	6,123,026	5,916,672	592,749,634

for Entry for Muthanna Includes \$34,116 (\$32,340 and 102,855,000 @ 1500:1) for replenishing funds stolen for Children's Hospital

x 6.3 million ✓

IRAQI PRISON SERVICE
OPERATING BUDGET FOR PRISONS

[illegible]

To: CPA Regions
Judge Advocate General Corps
Office of the General Council

cc: Ministry of Justice Advisors
Date: 14th July 2003

From: [REDACTED]
Ministry of Justice Advisor

Budget settlement – Ministry of Justice

This note follows on from my email of 3rd July. The budget has now been settled, and this note sets out what the Ministry of Justice has been given, together with the terms and conditions which apply to spending it. We have been asked to advise Ministry officials to draw down 20% of it, and allocate it across governorates. Furthermore, we are being urged (in no uncertain terms) to start spending! My impression is that this is more easily said than done, as the process for getting the money from being a twinkle in Ambassador Bremer's eye, to buying goods and services is long, complicated, and seems to have several versions.

The main point to note is that if you want to spend money, you need to do it through your local MoJ officials.

Settlement

Courts etc

We have been given **\$5.8m/8.7b ID** for our operating expenses (excluding salaries) for the 6 month period July – December 2003, and **\$25.7m/38.6b ID** for capital investment, a total of **\$31.5m/47.25b ID**. This is to cover the 2002 Ministry of Justice responsibilities (ie courts, deeds registries, notary public offices, minor welfare offices, MoJ HQ and the Judicial College). Inevitably, some conditions apply. We also have to earn **\$12m/18b ID**. (The exchange rate has been set by the Ministry of Finance at a rather heroic 1,500 ID per \$.)

Baseline operating costs

The bad news is that this year we only have \$289k/213m ID to spend on the same operating costs that we incurred last year (excluding salaries). Last year's operating costs were \$1.02m/1.53b ID (again excluding salaries), so for the period July to December, we have at most only 57% of what we need. In managing this shortfall, it might be helpful to know that last year, 40% of the Ministry's spend was on printing, 17% on building maintenance and 14% on rent.

MoJ income last year was \$26.6m/40b ID. 40% of it was earned through the deeds registries, 25% through the courts and notary public offices, and 5% through the MoJ main office. \$12m is 45% of last year's income. I don't know how the affordability (or otherwise) of printing affects the ability to earn money.

The good news is that we have a huge sum of money to spend on four new programmes, as follows.

Rebuilding and refurbishment

We have \$22.5m capital to spend this year. ("Capital" here includes furniture.) We have also been given some new operating costs money for security guards to protect this investment, and there is a cap on what we can pay them. For every 100 security guards, we are allowed to spend up to \$22k on their salaries (ie \$37 per month per guard).

IT/communications infrastructure

We have received up to \$2.7m for capital investment in an IT/communications system, together with \$453 new operating costs. I understand this would probably best be spent on a satellite phone system.

Criminal defence fund

We have received \$4.6m for a criminal defence fund. Again, this is shown as a new operating cost. The intention is that an indigent defendant get a court appointed (and funded) lawyer for investigations that are likely to proceed to trial, and also for the trial itself. The lawyer will be paid \$2 per hour, with a cap on what he or she can earn in each case. The cap is

- \$50 for each misdemeanour investigation and each misdemeanour trial (ie \$100 for each case that proceeds to trial),
- \$200 for each felony investigation and each felony trial (ie \$400 for each case that proceeds to trial), and
- \$100 for each juvenile investigation and each juvenile trial (ie \$200 for each case that proceeds to trial).

One of the assumptions used to estimate the cost of this policy is that 20% more investigations than trials receive public funding. The definition of "indigent" has not yet been settled.

Real estate claims reconciliation

We have been given \$0.5m to cover expenses relating to the cost of sorting out legal claims over property seized by the previous regime.

Prisons

We have been given a further **\$26.6m/39.8b ID** to reconstruct and refurbish the prisons over the same period. **\$5.8m/ 8.7b ID** is for operating costs, leaving **\$20.7m/31.1b ID** for capital spend.

\$19.6m/29.3 ID of this is for 14 specific projects. This includes all the operating and refurbishment costs. The breakdown by governorate is as follows.

- Baghdad has been allocated \$6.33m/9.49b ID capital and \$3.54m/5.30b ID operating costs,
- Basrah has been allocated \$1.16m/1.74b ID capital and \$0.56m/0.84b ID operating costs,
- Mosul has been allocated \$5.57m/8.35b ID capital and \$1.43m/2.14b ID operating costs,
- Al-Hillah has been allocated \$0.68m/1.02b ID capital and \$0.73m/1.10b ID operating costs,

a total of \$13.73m capital and \$6.25m operating costs. (Again, "capital" here includes furniture.)

The remaining \$7m/10.5b ID is for reconstruction and refurbishment of buildings we don't yet know about, and would very much appreciate your help in identifying. We hope to end up with a prison in each governorate.

Process

Baghdad

The Ministry of Finance has opened two accounts (one \$, one dinar) for the MoJ in the same bank that we use to pay salaries. They will transfer however much the Ministry of Justice asks them to into the dollar account. This sum should cover all MoJ expenditure in Baghdad.

Governorates

Again, the Ministry of Finance has opened two bank accounts (one \$, one dinar) in each governorate. (All ministries in each governorate will use the same bank.) The Ministry of Justice needs to advise the Ministry of Finance of the estimated funding needs for each governorate.

I have discussed how to allocate our settlement across governorates with the Ministry of Justice, and the accountability arrangements for spending it with the Ministry of Finance advisors.

Accountability

If I understand correctly, the existing Iraqi process for formulating, executing and enforcing the budget will be used. This process comprises the following steps.

- There is a controller for each Department in each governorate that approves spending proposals.
- Once approved, a representative from the department should present his or her request to the regional Ministry of Finance office (though this last step may be different from previous practice).
- If the Ministry of Finance official approves the expenditure, he or she will provide the MoJ representative with a letter authorizing a withdrawal from the treasury/Ministry of Finance account at the nominated bank.

There is a set of statutes regulating the process which may be complemented by additional department specific rules (for example, with caps on how much can be spent without referring to any other authority).

One of the implications of using the Iraqi process is that CPA has no direct control over how this money is allocated or spent. It must all be done through the local Ministry officials.

Allocation

The Ministry of Finance advisors have asked that 20% of the MoJ funding be allocated across the governorates immediately. They will then move that money into each of the relevant banks. This should put your Iraqi counterparts in a position to start spending using the same procedures they did last year, and (if I understand my ministry counterpart correctly), every year since 1995.

Baseline operating costs

Last time I discussed this with my counterpart she wanted to keep all the money allocated for this purpose centrally. I hope to persuade her to devolve 20% of it in the same proportions as last year.

Criminal Defence Fund

I hope to persuade my ministry counterpart to devolve 20% of the total allocation on a pro rata basis using information on the number of different types of criminal cases (misdemeanours, felonies and juvenile trials) in each governorate to estimate relative need. The amounts are as follows

Baghdad	\$156.4/ 235k ID (Rasafa \$91.8k/138k ID and Karkh \$64.7/97k ID)
Nineva	\$165.2/248k ID
Basrah	\$58.0/87k ID
Babil	\$111.3/167k ID
Najaf	\$77.2/116k ID
Thiqar	\$48.1/72k ID
Ta'amim	\$46.4/70k ID
Anbar	\$86.6/130k ID
Wasit	\$21.1/32k ID
Sa'aladin	\$53.3/80k ID
Diyala	\$88.0/132k ID
Total	\$911.5/1,367k ID

Rebuilding and refurbishment

Our highest priority here is to start rebuilding as quickly as possible. To get things moving, I hope that some money is immediately allocated to each governorate using the same information that we used to bid for resources from the Ministry of Finance in the first place. This initial allocation will not be the full amount for everything that is needed in each governorate (we think), but should be enough to start getting projects under way. Once we have a better idea of what rebuilding and refurbishing will actually cost (through signed contracts, for example), my counterpart will be able to provide the rest later in the year.

The initial needs assessment is necessarily rough and ready. All governorates get some money (with the exception of the KAZ, who have been given their own pot). Those with several severely damaged court houses will get \$475k/712.5m ID, those with only one or two badly damaged buildings will get \$200k/300m ID, and the rest will get \$40k/60m ID.

- Baghdad, Sa'alaadin, Basrah, Maysan, Nineva, Kerbala and Najaf each get \$50k/75m ID.
- Wasit, Diyala, Qadissia, Thiqr, Muthan and Ta'amim each get \$25k/37.5m ID.
- Anbar and Babil each get \$40k/60m ID.

Any glaring inequalities can be sorted out easily, as most of the money remains in the central pot.

IT/communications infrastructure

We have decided to hold this money in the central account until a project manager has been appointed to oversee implementation.

Real estate claims reconciliation

Again, we will keep this money centrally until we have an implementation plan.

Prisons

As this is a new responsibility for the Ministry of Justice, and it comprises two machinery of government changes (prisons from the Ministry of Labour + Social Affairs, and detention centres from the Ministry of the Interior), we are having difficulties finding anyone willing to take responsibility for it. Consequently, we are again going to keep this money centrally until we can be sure there is a suitable channel through which it can be disbursed.

I hope this leaves you less confused than when it arrived. I shall keep you informed of whatever progress I know about as decisions get made, and money moves around.

Happy to discuss.


Ministry of Justice Advisor

Republic of Iraq

BUDGET REVENUES AND EXPENSES

2003

July-December

Budget Summary

Ministry of Finance
Ministry of Planning
Coalition Provisional Authority

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Interim Budget for the period July to December 2003

This interim budget provides authority for the commitment and expenditure of money by the Interim Government of Iraq for the period July to December 2003. It sets the groundwork for the preparation and authorization of the budget for 2004.

It was prepared using the existing systems, forms and formats that have traditionally been used in Iraqi budgets. Each Iraqi Ministry and Kurd region prepared a budget with their Coalition Senior Advisor. That budget was discussed with the Coalition Finance Advisor. The proposed Budget was then reviewed by appropriate officials from the Iraqi Finance and Planning Ministries, briefed to AID and UN representatives and approved by the CPA Program Review Board.

The Budget balance for July to December 2003 shows a deficit of around \$US2.2 billion. This will be funded from committed financial assets, without the need for borrowing.

Budget Summary

	(\$USm)
Expenditures	
Operating	2,002.1
Capital	352.7
Reconstruction	256.8
Other Expenditures	3,488.0
Total	6,099.6
Revenues	
Oil revenues	3,455.0
Fees, charges and taxes	59.1
Returns from State Owned Enterprises	373.6
Total	3,887.7
BUDGET BALANCE (Deficit)	-2,211.9

The Budget ensures fiscal discipline in the use of budgetary resources in order to rebuild the confidence necessary for the international donor and investment community to support the country's efforts.

Oil revenues totaling around \$3.4 billion are fully committed to programs that benefit the Iraqi people.

Major priorities addressed include the reconstruction and restoration of essential facilities and services such as water, electricity, education and health care to meet the basic needs of the Iraqi people; restoring and revitalizing the banking system, productive enterprises, agriculture and trade to reintegrate Iraq into the world economy.

Key initiatives of this budget include (in \$US millions):

• Electrical improvements	\$294
• Subsidies to state owned enterprises reduced by:	\$269
• Reconstruction	\$257
• Security and Justice improvements	\$233
• Defense funding	\$225
• Public Health improvements	\$211
• Communications improvements	\$150
• Water and Sewerage improvements	\$73

In addition, \$900m/year has been redirected from army and special Baathist programs to needs of the Iraqi budget.

Table 1: Net Budget Position

	(\$USm)
Revenues	3,887.7
Expenditures	6,099.6
BUDGET BALANCE (Deficit)	-2,211.9

Table 2: Budget Financing

	(\$USm)
Vested Assets	1,700.0
Seized Assets	795.0
Development Fund for Iraq	1,192.0
Iraq Relief (appropriated)	2,475.0
Natural Resource Risk Remediation Fund	489.0
<i>less</i> spending before 1 July 2003	1,248.0
NET POSITON as at 1 July 2003	5,403.0
<i>less</i> :	
Budget Deficit	2,211.9
Central bank currency support	2,100.0
NET POSITION as at 31 December 2003	1,091.1

* In accordance with United Nations resolutions, additional contingency funds expected from former regime assets currently held by other nations.

Table 3: Expenditures by Organization

Organization	Operational Expenditure (\$USm)	Capital Expenditure (\$USm)	Total (\$USm)
Ministry of Agriculture	9.4	10.0	19.4
Baghdad Mayoralty	12.1	4.3	16.4
Board of Supreme Audit	0.4	0.0	0.4
Central Organization of Standards	0.0	0.0	0.0
Ministry of Culture	1.2	61.6	62.8
Ministry of Defense	45.0	120.0	165.0
Ministry of Education	9.7	0.0	9.7
Electricity Commission	24.0	77.6	101.6
Ministry of Foreign Affairs	23.5	0.0	23.5
Ministry of Finance	199.4	1.2	200.6
Ministry of Health	210.6	1.0	211.6
Ministry of Higher Education and Scientific Research	32.8	4.0	36.8
Ministry of Housing & Construction	6.0	32.6	38.6
Ministry of Industry & Minerals	209.1	0.3	209.4
Ministry of the Interior	2.4	20.5	22.9
Ministry of Irrigation	2.7	30.5	33.2
Ministry of Labor and Social Affairs	6.4	0.0	6.4
Ministry of Justice (excluding Prisons)	5.8	25.7	31.5
Ministry of Justice (Prisons)	6.3	21.9	28.1
Ministry of Oil*			
Ministry of Planning	4.6	0.0	4.6
Ministry of Municipalities and Utilities/Public Works	20.8	52.0	72.8
Ministry of Religious Affairs	0.7	3.2	3.9
Iraq Science and Technology Commission	11.8	1.6	13.4
Ministry of Trade	4.0	0.0	4.0
Ministry of Transportation and Communication	10.8	138.7	149.6
Youth Commission	2.6	2.8	5.4
Total Organization Expenditures (excl salaries)	862.1	609.5	1,471.6
Total Salaries and Pensions			1,140.0
Total Organization Expenditures			2,611.6

* Operational and capital expenditure to be funded through extra realised revenues. Over \$1 billion of capital expenditure to be funded off-budget

Table 4: Operating Expenses by Input

	(\$USm)
Service Requirements	133.9
Goods Requirements	221.9
Assets Maintenance	46.5
Operating capital	48.2
Transferred Expenditures (plus SOE support)	234.5
Foreign Obligations (Kuwait war reparations)	177.0
Special Programs	0.1
Total Operating Expenses by Input	862.1

Table 5: Other Proposed Expenditures

	(\$USm)
Social Safety Net	1,350.0
Electricity restructuring	192.0
Police	150.0
LPG and Gas	135.0
Currency Reprinting	100.0
Construction Fund	100.0
Military De-Mobilization	60.0
Regional Commanders	6.0
US Government Department and Agency Support	35.0
Program Review Board	35.0
Various expenditures	925.0
USAID programs	
Bechtel	400.0
Total Additional Expenditures	3,488.0
TOTAL EXPENDITURES	6,099.6

Table 6: Revenues

	(\$USm)
Oil revenues	3,455.0
Transfers from State Enterprises	373.6
Taxes, Fees and Charges	59.1
TOTAL REVENUES	3,887.7

Date: August 1st 2003

To: Regional Commanders
Governorate Support Teams
Regional Treasury Offices (Ministry of Finance)
Regional Ministry Offices

From: [REDACTED] Director, OMB

Subject: Release of Operating and Capital Funds, July-August 2003

In order to facilitate a rapid resumption of activity, the Ministry of Finance has authorized spending for July and August 2003 within the aggregate limits set out in the attached schedules for each Ministry in each Governorate.

Records of actual release of funds should be maintained by the Regional Treasury Office for each spending unit and reported to the Accounts Department of the Ministry of Finance in the usual way.

Spending for the rest of the fiscal year (September-December) will be set out in the spending plan which Ministries are required to submit to the Ministry of Finance by August 15th 2003. This spending plan will set out the limits on spending in accordance with the usual practice.

Attachments:

- 1) Authorisation from Muhanna Jassim Al-Battat, Director-General of Accounts, Ministry of Finance to Regional Treasury Offices to release funds within the aggregate limits set for operating and capital budgets for each Ministry in each governorate. Three schedules to this letter are attached which set the aggregate limits by Ministry in each Governorate for capital budgets, operating budgets, and the amount of support for state owned enterprises.
- 2) Request from Muhanna Jassim Al-Battat, Director General of Accounts, Ministry of Finance to Regional Treasury Offices to report to the Accounts Department of the Ministry of Finance on salary payments authorised by spending unit and by pay grade,

For queries please contact the CPA Ministry of Finance Advisers, including

[REDACTED]

[REDACTED]

To: The Treasury Office in Governorates
Subj: Balance Allowances

Attached is a table of allocations for all ministries in your governorate to take action to accept payment within the limits of these sums for July and August 2003. You will be provided with further details for September to December. Please take action accordingly.

Muhanna Jassim Al-Batat
Director General Accounting Office
31/7/2003

Enclosed:
- Table

copy to:
Accounting Office/DG Office.
Accounting Office/Cash.
Accounting Office/Treasuries' accounts auditing.

..... Governorate treasury

It has been decided:

1. First week of the next month the directorates that are connected with you must provide you monthly summary included the funds given to them by you (for the salaries purposes in ID and US\$) and the remaining funds of the balance should be retain to you in a check to finish the salaries payment for each month. The next month salary would not be paid unless this summary is submit and funds remain be retained to your account.
2. Provide us with monthly report within the fifteen days of the next month included with:

Directorate	High degree employees no. (General Manager or higher)	Employees no. (1, 2 degree)	Employees no. (3, 4, 5 degree)	Employees no. (6 degree or lower)	Total
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Please consider these information are very important for us.

Muhanna Jasim Al-Batat
General Manager
Accounting directorate
July, 2003

Copy to:

- Accounting directorate / general manager office.
- Accounting directorate / treasury auditing.
- Accounting directorate / cash department.

FINAL 8/1/2003

Capital Budget Allocations by Ministry for July - August
Allocated by Percentage of Population. Except as Noted

Governorate	Baghdad	Basrah	Hillah (Nasir)	Anbar (Nasir)	Babylon (Nasir)	Diya (Basrah)	Karbala	Mosam (Nasir)	Muthanna (Nasir)	Najaf	Qadisiyah (Nasir)	Salam Al-Din (Nasir)	Ta'mim (Nasir)	Thiqar (Nasir)	Wasit (Nasir)	Total
Ministry																
Agriculture	1,612,227	138,394	189,027	127,814	110,430	231,206	150,360	96,455	122,265	171,110	207,257	102,670	238,499	120,468	152,994	3,600,000
Baghdad Mayorality	3,466,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	3,466,000
Central Organization of Standards	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Culture	16,219,000	0	0	0	5,000											16,224,000
Education	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Electricity Commission	31,728,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	31,728,000
Finance	432,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	432,000
Foreign Affairs	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Health	360,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	360,000
Higher Ed	804,800	103,680	139,240	89,120	74,880	89,120	40,320			51,840	51,840	51,840	46,080	89,400	51,840	1,440,000
Housing and Construction	9,330,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	9,330,000
Industry and Minerals	39,744	7,776	10,368	6,184	5,616	5,184	3,024	3,456	2,160	3,688	3,888	3,888	3,456	6,480	3,888	108,000
Interior	4,480,320	486,280	647,840	333,520	350,480	323,520	188,720	215,880	134,800	242,640	242,640	242,640	216,680	404,400	242,640	8,740,000
Irrigation	4,187,840	818,360	1,092,480	546,740	581,760	546,240	318,640	364,180	227,500	409,680	409,680	409,680	364,180	682,800	409,680	11,380,000
Justice/excluding prisons	2,631,936	514,944	686,592	343,296	371,904	343,296	200,256	228,864	141,040	257,472	257,472	257,472	228,864	429,120	257,472	7,152,000
Justice/prisons	6,960,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	6,960,000
Labor and Social Affairs	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Security Affairs	80,000,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	80,000,000
Oil	40,960,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	40,960,000
Planning	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Public Works/Muni & Local	6,262,328	1,524,479	1,829,261	580,799	219,121	1,295,041	306,715	239,041	89,099	1,213,920	200,041	2,076,233	495,589	1,187,039	1,140,725	18,720,000
Religious Affairs	423,936	82,944	110,592	55,296	59,904	55,296	32,756	36,864	23,040	41,472	41,472	41,472	36,864	82,120	41,472	1,152,000
Science and Technology	211,968	41,472	65,296	27,648	29,952	27,648	16,128	18,432	11,520	20,736	20,736	20,736	18,432	34,560	20,736	576,000
Supreme Board Audit	11,776	2,304	3,072	1,536	1,664	1,536	866	1,024	640	1,152	1,152	1,152	1,024	1,920	1,152	32,000
Trade	353,280	89,120	92,160	46,080	49,920	46,080	26,880	30,720	19,200	34,560	34,560	34,560	30,720	57,600	34,560	960,000
Transportation & Communication	18,374,978	3,595,104	4,793,472	2,396,736	2,596,464	2,396,736	1,396,096	1,587,824	998,640	1,797,552	1,797,552	1,797,552	1,597,824	2,995,920	1,797,552	49,632,000
Youth	366,056	71,424	95,232	47,616	51,684	47,616	27,776	31,744	19,840	35,712	35,712	35,712	31,744	59,520	35,712	902,000
Total by Point of Disbursement	227,843,187	7,458,281	9,741,851	4,570,885	4,548,678	5,386,522	2,710,066	2,924,264	1,791,784	4,281,734	3,304,601	5,076,808	3,308,948	6,135,385	4,190,427	283,272,000

FINAL 8/1/2003

Current Budget Allocations by Ministry for July-August (excluding salaries)
Allocated by Percentage of Population, Except as Noted

Governorate	Baghdad	Basrah	Hirrewah (Mosul)	Aliber (Ramadi)	Babylon (Hilla)	Diala (Ba'quba)	Karbala	Mosam (Amara)	Muthanna (Samawa)	Najaf	Qadissia (Dhewalia)	Salah Al-Deen (Tikrit)	Talibin (Kartuk)	Thiqar (Nasiriah)	Wasit (Kut)	Total
Ministry																
Agriculture	897,920	175,680	234,240	117,120	128,880	117,120	68,320	78,080	48,600	87,840	87,840	87,840	78,080	146,400	87,840	7,440,000
Baghdad Mayorality	6,490,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	6,490,000
Central Org of Standards	32,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	32,000
Culture	158,976	31,104	41,472	20,736	22,464	20,736	12,096	13,824	8,640	15,552	15,552	15,552	13,824	25,920	15,552	432,000
Education	3,000,557	65,987	74,850	37,325	40,435	37,325	21,773	24,883	15,552	27,994	27,994	27,994	24,883	48,656	27,994	3,492,000
Electricity Commission	6,716,180	1,524,840	399,000	0	0	0	0	0	0	0	0	0	0	0	0	8,640,000
Finance	23,488,704	4,595,616	6,127,488	3,063,744	3,319,056	3,063,744	1,767,184	2,042,496	1,276,560	2,297,808	2,297,808	2,297,808	2,042,496	3,829,680	2,297,808	63,828,000
Foreign Affairs	7,500,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	7,500,000
Health	58,929,900	469,440	551,520	227,520	224,280	174,600	164,160	167,400	135,360	181,440	160,560	265,680	176,760	224,280	197,640	62,250,540
Higher Ed	6,990,640	644,400	528,200	199,800	320,400	187,200	85,880			225,000	288,800	79,560	79,640	91,080	88,200	11,808,000
Housing and Construction	784,880	155,520	207,360	103,680	112,320	103,680	60,480	69,120	43,200	77,760	77,760	77,760	69,120	129,600	77,760	2,180,000
Industry and Minerals	809,600	158,400	211,200	105,600	114,400	105,600	61,600	70,400	44,000	79,200	79,200	79,200	70,400	132,000	79,200	2,200,000
Interior	7,383,552	1,444,608	1,926,144	963,072	1,043,328	963,072	561,792	642,048	401,280	722,304	722,304	722,304	642,048	1,203,840	722,304	20,064,000
Immigration	516,872	101,086	134,784	67,392	73,008	67,392	39,312	44,928	28,080	50,544	50,544	50,544	44,928	84,240	50,544	1,404,000
Justice/excluding prisons	661,536	133,344	177,792	88,896	96,304	88,896	51,656	59,264	37,040	66,672	66,672	66,672	59,264	111,120	66,672	1,852,000
Justice/prisons	2,268,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	2,268,000
Labor and Social Affairs	1,604,480	313,920	418,560	209,280	226,720	209,280	122,080	139,520	87,200	156,960	156,960	156,960	139,520	261,600	156,960	4,360,000
Security Affairs	30,000,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	30,000,000
Oil	2,667,264	521,856	695,808	347,904	376,896	347,904	202,844	231,936	144,960	260,928	260,928	260,928	231,936	434,880	260,928	7,248,000
Planning	609,406	119,232	158,976	79,488	86,112	79,488	46,368	52,992	33,120	59,616	59,616	59,616	52,992	99,360	59,616	1,656,000
Public Works/Muni & Local	1,274,157	657,448	715,417	378,867	336,838	347,921	297,789	288,214	267,857	326,907	305,755	302,378	324,729	309,665	294,249	6,432,000
Religious Affairs	92,736	18,144	24,192	12,096	13,104	12,096	7,056	8,064	5,040	9,072	9,072	9,072	8,064	15,120	9,072	252,000
Science and Technology	1,474,944	285,576	384,768	192,384	208,416	192,384	117,724	128,256	80,160	144,288	144,288	144,288	128,256	240,480	144,288	4,008,000
Supreme Board Audit	45,336	8,870	11,827	5,914	6,406	5,914	3,450	3,942	2,464	4,435	4,435	4,435	3,942	7,392	4,435	123,200
Trade	529,920	103,680	138,240	69,120	74,880	69,120	40,320	45,080	28,800	51,840	51,840	51,840	45,080	80,400	51,840	1,440,000
Transportation & Communication	1,430,784	279,936	373,248	186,624	202,176	186,624	108,064	124,416	77,700	139,968	139,968	139,968	124,416	233,280	139,968	3,888,000
Youth	344,448	67,392	89,856	44,928	48,672	44,928	26,208	29,952	18,720	33,696	33,696	33,696	29,952	56,160	33,696	936,000
Total by Point of Disbursement	168,732,576	11,869,082	13,625,742	6,521,489	7,074,896	6,425,023	3,881,555	4,285,815	2,784,603	5,021,823	5,040,792	4,934,095	4,390,531	7,769,153	4,866,565	257,203,740

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Support for State-Owned Enterprises by Ministry for July-August (excluding salaries)

Governorate	Baghdad	Basrah	Ninawa (Mosul)	Anbar (Ramadi)	Babylon (Hilla)	Diala (Ba'quba)	Kerbala	Misran (Amara)	Muthanna (Samawa)	Najaf	Qadissia (Dhwanla)	Salah Al-Jeen (Tikrit)	Ta'mim (Karruk)	Thiqr (Nasirah)	Wasit (Kut)	Total
Ministry																
Agriculture	200,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	200,000
Electricity Commission	700,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	700,000
Finance	3,179,520	622,080	829,440	414,720	449,280	414,720	241,920	276,480	172,800	311,040	311,040	311,040	276,480	518,400	311,040	8,640,000
Housing and Construction	883,200	172,800	230,400	115,200	124,800	115,200	67,200	76,800	48,000	98,400	86,400	86,400	76,800	144,000	86,400	2,400,000
Industry and Minerals	13,230,400	2,001,600	2,868,800	1,334,400	1,445,600	1,334,400	775,400	889,600	556,000	1,000,800	1,000,800	1,000,800	889,600	1,668,000	1,000,800	27,800,000
Total by Point of Disbursement	15,193,120	2,796,480	3,728,640	1,864,320	2,019,680	1,864,320	1,087,520	1,242,880	776,800	1,398,240	1,398,240	1,398,240	1,242,880	2,330,400	1,398,240	39,740,000

UK Ministry of Justice

From: [REDACTED]
Sent: Wednesday, August 27, 2003 11:53 AM
To: [REDACTED]

[REDACTED] Browning, Stephen E. (SES); [REDACTED]
 [REDACTED] Johnson, Susan R. (SES); [REDACTED]

[REDACTED] Nelson, James E. (SES); [REDACTED] Evey,
 Walker L. (SES); [REDACTED]

[REDACTED] Braun Michael A. (SES-5); [REDACTED]

cc: [REDACTED]

Importance: High

CPA Senior and Regional Advisors, Governorate Treasurers, Directors General, Governorate Support Teams, and Other Interested Parties:

Thank you for the feedback that many of you have provided over the last several weeks in-person, by email, and at the recent GST conference in Baghdad. I have tried to incorporate your feedback in the attached set of DRAFT guidelines, which are meant to simplify the release of funds for July-August and September-December. I would like your assistance in reviewing the attached draft for clarity and workability.

Please try to deliver your comments by close-of-business SUNDAY, AUGUST 31, 2003.

- 1) Are the instructions clear to the relevant Coalition and Iraqi personnel? How can they be made clearer?
- 2) Are the instructions actionable by the relevant Coalition and Iraqi personnel (can they be implemented with relative ease)? How can they be made more workable?
- 3) Suggestions for alternative approaches?

I look forward to hearing back from all of you.

8/31/2003

**Ministry Allocations by Governorate,
Distributions by Department, and Distributions
by Chapter**

July-August

If the Minister, the Director General of Finance and Administration, or other appropriate official for a given Ministry has not already provided a budget distribution by department in the Governorate out of the total amounts authorize for July and August 2003 from the Director General of Accounts of the Ministry of Finance (letter dated August 1, 2003, and amended on August 6, 2003 and August 10, 2003). All concerned parties shall follow these instructions:

1. The senior-most official for each Ministry in the Governorate shall provide the distribution by department. In the case where there is no senior-most official, the relevant heads of department for each Ministry shall collectively agree on a distribution by department. If the heads of department cannot agree, the designated CPA official or his or her delegate shall make the distribution by department, after consulting with the concerned heads of department.
2. The signed copy of the distribution by department shall be delivered to the Governorate Treasurer. The written distribution by department shall be signed by each head of department to indicate either consent or confirmation that they have been notified of the amounts. If any head of department refuses to sign, the senior-most official for each Ministry in that Governorate or the designated CPA official may sign for them. The signed copy of the distribution by department shall be delivered to the Governorate Treasurer, who will verify that the sum of the distributions do not exceed the total amount authorized for that Ministry in that Governorate.
3. The head of each department shall distribute the completed distributions by budget chapter (e.g. services, etc). If the head of department does not complete this distribution by chapter within five working days, then the senior-most official for each Ministry in each Governorate may provide the distribution by chapter. In the case where there is no senior-most official, the designated CPA official or his or her delegate shall make the distribution by chapter. A signed copy of this distribution by chapter must be submitted to the Governorate Treasurer.

4. The Governorate Treasurer is authorized to release funds according to the distribution by chapter he receives from each department. The Governorate Treasurer will check to verify that the sum of each distribution by chapter does not exceed the amount allocated for that department. Once verified, the Governorate Treasurer is authorized to release funds up to the amounts indicated in the distribution by chapter, in accordance with existing regulations.
5. A copy of the distribution by chapter will be sent to both the Director General of Accounts of the Ministry of Finance and the Director General for Finance and Administration of the Ministry concerned for auditing and planning purposes.
6. Neither the distributions by department nor the distribution by chapter can be changed by or need approval from the Director General of Accounts of the Ministry of Finance or the Director General for Finance and Administration of the Ministry concerned.
7. Requests for releases of funds that would cause the total amount for any chapter to increase or decrease by more than twenty-five percent (25%) will require the formal approval of the Director General of Accounts of the Ministry of Finance. Changes below this percentage may be approved by the relevant head of department in the Governorate without giving notice to the Ministry of Finance or the concerned Minister.

September – December


Each Minister, in coordination with a Coalition Provisional Authority Senior Advisor, shall provide an allocation by Governorate of the amounts available for September-December of 2003 for his Ministry and submit this to the Director General of Accounts at the Ministry of Finance no later than August 31, 2003. If this allocation by Governorate is not received by August 31, 2003, it will be determined by the Ministry of Finance in coordination with the CPA Ministry of Finance. After verifying that the total allocation by Governorate does not exceed the amount authorized for the Ministry, the Director General of Accounts shall send a signed copy of the allocation by Governorate to each Governorate Treasurer.

At his or her discretion, the Minister for each Ministry concerned is also authorized to provide a distribution by department in each Governorate at the same time they submit the allocation by Governorate. If this distribution by department is not provided to the Director General of Accounts at the Ministry of Finance by August 31, then the same process for July-August shall be operative for September-December. If it is provided, the Director General of Accounts shall verify that the total distribution by department does not exceed the amount authorized for the Ministry in each Governorate and provide a signed copy of the distribution by department to each Governorate Treasurer.

Each Governorate Treasurer may pass out the distribution by department to the heads of department for each Ministry. However, the Director General of Finance and Administration of the concerned Ministry will ultimately be responsible for ensuring that the approved allocation by Governorate and (if submitted) the distribution by department are provided to the heads of all the departments in each Governorate for that Ministry.

The designated CPA officials for each region are below. Each CPA official may delegate his authority to an appropriate representative. A letter stipulating this delegation of authority must be provided to the Governorate Treasurer and copied to the Director General of Accounts at the Ministry of Finance and the CPA Ministry of Finance.




Senior Advisor CPA
Ministry of Finance

15-Oct-03
Current Budget Allocations for July-December 2003 in USD

Ministry	Province	Baghdad	Basrah	Ninawa (Mosul)	Arbil (Ramadi)	Babylon (Hilla)	Diala (Ba'quba)	Kerbala	Missan (Amara)	Muthanna (Samawa)	Najaf	Qadissia (Dhannin)	Salah Al-din (Tikrit)	Tamim (Kut)	Tiqar (Hassina)	Wasit (Kut)	2003
Ag		0,185,090	209,019	528,489	152,432	365,443	157,027	104,150	106,801	91,556	292,530	190,344	131,477	164,904	220,331	281,728	9,400,000
Baghdad		17,350,000															17,350,000
Standards		200,000															200,000
Culture		441,600	86,400	115,200	57,600	62,400	57,600	33,600	36,400	24,000	43,200	43,200	43,200	38,400	72,000	43,200	1,200,000
Education		8,334,880	165,520	267,390	102,680	112,320	103,680	60,480	69,120	43,200	77,760	77,760	77,760	69,120	129,600	77,760	9,700,000
Electricity		9,701,120	2,202,547	576,333													12,400,000
Finance		139,567,665	4,652,308	4,652,308	4,652,308	4,652,308	4,652,308	4,652,308	4,652,308	4,652,308	4,652,308	4,652,308	4,652,308	4,652,308	4,652,308	4,652,308	204,700,000
Foreign		17,500,000															17,500,000
Health		201,341,890	1,304,000	1,532,000	832,000	823,000	485,000	456,000	468,000	410,110	504,000	446,000	738,000	491,000	623,000	549,000	210,600,000
Higher Ed		24,974,000	1,790,000	1,470,000	555,000	890,000	520,000	238,000			625,000	800,000	221,000	219,000	253,000	245,000	32,800,000
Housing		2,208,000	432,000	576,000	288,000	312,000	288,000	168,000	192,000	120,000	216,000	216,000	216,000	192,000	360,000	216,000	6,000,000
Industry		209,100,000															209,100,000
Interior		79,719,552	1,444,008	1,826,144	863,072	1,043,328	963,072	561,792	642,048	401,280	722,304	722,304	722,304	642,048	1,203,840	722,304	92,400,000
Irrigation		1,668,894	170,221	221,201	153,603	217,036	175,413	68,118	167,352	100,094	122,558	180,180	122,558	88,136	228,268	216,176	3,000,000
Justice		1,361,600	266,400	355,200	177,600	192,400	177,600	103,600	118,400	74,000	133,200	133,200	133,200	118,400	222,000	133,200	3,700,000
Prisons		2,519,242	183,605	664,064		345,089											4,032,000
Labor		2,193,260	429,120	572,160	286,080	309,820	286,080	166,880	190,720	119,200	214,560	214,560	214,560	190,720	357,600	214,560	5,960,000
Security		45,000,000															45,000,000
Oil		7,248,000															7,248,000
Planning		1,692,800	331,200	441,600	220,800	239,200	220,800	128,800	147,200	92,000	165,600	165,600	165,600	147,200	276,000	165,600	4,600,000
Public Works		2,812,972	1,451,456	1,579,434	836,429	747,615	768,108	657,431	636,262	591,373	726,131	675,020	667,563	716,908	680,652	649,616	14,200,000
Religious		267,600	50,400	67,200	33,600	36,400	33,600	19,600	22,400	14,000	25,200	25,200	25,200	22,400	42,000	25,200	700,000
Sci. & Tech.		10,300,000															10,300,000
Audit		166,400	7,400	7,400	7,400	7,400	7,400	7,400	7,400	7,400	7,400	7,400	7,400	7,400	7,400	7,400	270,000
Trade		1,472,000	288,000	384,000	192,000	208,000	192,000	112,000	128,000	62,000	144,000	144,000	144,000	128,000	240,000	144,000	4,000,000
Transport		3,122,794	316,036	373,248	186,624	202,176	186,624	108,864	124,416	77,760	139,968	139,968	139,968	124,416	233,280	139,968	5,616,000
Youth		666,800	187,200	249,600	124,800	135,200	124,800	72,800	83,200	52,000	93,600	93,600	93,600	83,200	156,000	93,600	2,600,000
Environment		300,000															300,000
Rights		300,000															300,000
Migration		300,000															300,000
Total		798,300,198	16,037,940	16,816,943	9,624,232	10,731,234	9,399,911	7,719,831	7,672,915	6,950,283	8,935,718	8,916,632	8,515,698	8,125,560	9,960,278	8,576,620	936,456,000

6.3

B
 July - Sept 40704
 Oct - Dec 143,501
183,605

N
 214,944
 767,120
984,064

Bahl
 75,376
 269,713
345,089

Form No (2)

Estimation of Expenditures According to the Sections

Part	
Department	
Section	

Thousand Dinar

Section	Title	Actual Expenditures for 2002 MLSA (A)					Expected for 2003		
			Estimate for Ministry of Interior 2002 @75% MLSA	Estimated Total for Prison Dept for 2002	Pro Rata Split for 7 months 2003	Total anticipated Running Costs 2003	Total of Additional Requirements B	Suggested from the office A*B	Agreed on
	Number of Employees	10150					10,150	10150	
1	Staff Expenditures	Not Known							
2	Service Requirements	121,352,200	91,014,150	212,366,350	123,880,371				
3	Goods Requirements	1,760,680,000	1,320,510,000	3,081,190,000	1,797,360,833				
4	Assets Maintenance	1,323,000,000	992,250,000	2,315,250,000	1,350,562,500				
5	Capital Expenditures								
6	Transferred Expenditures								
7	Foreign Obligations								
8									
9	Salaries & Retirements' rewards								
	Total	3,205,032,200	2,403,774,150	5,608,806,350	3,271,803,704	23,371,461		23,371,461	

The Total Anticipated Running Costs is based on an opening programme for 14 prisons and detention centre in 2003 that includes wages per attached schedule

Form No (2)

Estimation of Expenditures According to the Sections

Part	
Department	
Section	

Thousand Dinar

Section	Title	Actual Expenditures for 2002 MLSA (A)					Expected for 2003		Ag
			Estimate for Ministry of Interior 2002 @75% MLSA	Estimated Total for Prison Dept for 2002	Pro Rata Split for 7months 2003	Total anticipated Running Costs 2003	Total of Additional Requirements B	Suggested from the office A*B	
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1	Staff Expenditures	Not Known							
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3	Goods Requirements	1,760,680,000	1,320,510,000	3,081,190,000	1,797,360,833				
4	Assets Maintenance	1,323,000,000	992,250,000	2,315,250,000	1,350,562,500				
5	Capital Expenditures								
6	Transferred Expenditures								
7	Foreign Obligations								
8									
9	Salaries & Retirements' rewards								
	Total	3,205,032,200	2,403,774,150	5,608,806,350	3,271,803,704	23,371,461		23,371,461	

The Total Anticipated Running Costs is based on an opening programme for 14 prisons and detention centre in 2003 that includes wages per attached schedule

Sent: Thursday, October 30, 2003 4:30 PM
To: [REDACTED] CPT, Dept. of Prisons
Subject: RE: Budget Allocations

Captain, Thanks for your questions.

For question #1, No, contracts don't suffice to prevent MOF from reclaiming 2003 funds not expended.

For question #2, checks are accepted for budget transfers, but be aware, checks may take 5-6 days to clear. In addition, these transactions should be in new Iraqi Dinars, and not dollars, unless there are dollars remaining in your account.

For question # 3, MOF doesn't due cash shipments. That is the responsibilities of ICE, Iraqi Currency Exchange, you may wish to contact John Rooney.

■hope that helps. If you have further questions, please let me know. Thanks.

Thanks,

[REDACTED]

-----Original Message-----

From: [REDACTED] CPT, Dept. of Prisons

Sent: Thursday, October 30, 2003 2:31 PM

To: [REDACTED]

Cc: [REDACTED] Bartlett, Joseph T. (SES); Armstrong, John J. (SES-OS); Ryan, Charles L. (SES-OS); [REDACTED]

Subject: Budget Allocations

Good afternoon, [REDACTED]

I have a few questions that you may be able to answer via e-mail or, if preferred, face-to-face:

- 1) Do contracts suffice in obligating 2003 funds and keep Ministry of Finance from reclaiming funds not expended?
- 2) Are checks being accepted in outlying provinces for budget transfers? Specifically, I want to ensure that Maysan (Al Amarah) has \$600,000; that \$400,000 is in Dhi Qar; that Basrah has \$4.4M for immediate projects.
- 3) Is it possible to ship PRB monies via a Ministry of Finance cash shipment? Mosul would like the remaining \$1.5M for the Badush prison. If there are imminent cash transfers, perhaps we could schedule the amounts in item 2 for shipment.

I need to let the various people in charge know of the access to the funds as soon as possible or of the ability to retrieve a check from Baghdad, if that is feasible.

Sorry for all the questions, I am simply at a loss at the moment of how to expedite some of these projects.

Cheers!

[REDACTED]

494th MP DET/800th MP BDE

11/6/2003

Dept. of Prisons, Ministry of Justice
Military Advisor, Finance and Administration

11/6/2003

[REDACTED] (GBR) UK Ministry of Justice

From: [REDACTED] CPT, Dept. of Prisons

Sent: Sunday, October 26, 2003 6:42 PM

To: [REDACTED]

CC: Bartlett, Joseph T. (SES); Armstrong, John J. (SES-05); Ryan, Charles L. (SES-05); [REDACTED]

Subject: Capital Priorities per Supplemental 2004

[REDACTED]

Here is an attachment that gives you a slightly more refined priority list of the capital projects.

The tab for TOTAL is a merging of the Adult and Juvenile facilities. The other tabs are the stand-alone priorities per directorate, as we submitted them for the supplemental request.

Let me know if you have any questions

Regards,

[REDACTED]

494th MP DET/800th MP BDE
Dept. of Prisons, Ministry of Justice
Military Advisor, Finance and Administration

11/6/2003

1	<p>CAPITAL (INVESTMENT OR RECONSTRUCTION) PROJECTS</p> <p>Project Information Project Name: BASRAH CENTRAL JUVENILE 1 Location (City/Governate/Region): AL BASRAH Date of Submission: 6 SEP 03 Project description: CONSTRUCTION OF A NEW JUVENILE FACILITY Project type (Ongoing/New/Reconstruction): NEW Industry Sector: CONSTRUCTION AND SERVICES Implementing Ministry & Representative: JUSTICE Beneficiary Ministry & Representative: JUSTICE/PRISONS [REDACTED] Who will undertake the investment? IRAQI CORRECTIONAL SERVICES</p>
2	<p>CAPITAL (INVESTMENT OR RECONSTRUCTION) PROJECTS</p> <p>Project Information Project Name: BASRAH CENTRAL Location (City/Governate/Region): AL BASRAH Date of Submission: 6 SEP 03 Project description: RECONSTRUCTION OF PRISON Project type (Ongoing/New/Reconstruction): RECONSTRUCTION Industry Sector: CONSTRUCTION AND SERVICES Implementing Ministry & Representative: JUSTICE Beneficiary Ministry & Representative: JUSTICE/PRISONS [REDACTED] Who will undertake the investment? IRAQI CORRECTIONAL SERVICES</p>
3	<p>CAPITAL (INVESTMENT OR RECONSTRUCTION) PROJECTS</p> <p>Project Information Project Name: KHAN BANI SAAD Location (City/Governate/Region): KHAN BANI SAAD/DIYALA Date of Submission: 6 SEP 03 Project description: RECONSTRUCTION OF PRISON Project type (Ongoing/New/Reconstruction): RECONSTRUCTION Industry Sector: CONSTRUCTION AND SERVICES Implementing Ministry & Representative: JUSTICE Beneficiary Ministry & Representative: JUSTICE/PRISONS [REDACTED] Who will undertake the investment? IRAQI CORRECTIONAL SERVICES</p>
4	<p>CAPITAL (INVESTMENT OR RECONSTRUCTION) PROJECTS</p> <p>Project Information Project Name: AL TAMIM CENTRAL JUVENILE Location (City/Governate/Region): DAQUQA/AL TAMIM Date of Submission: 6 SEP 03 Project description: CONSTRUCTION OF A NEW JUVENILE FACILITY Project type (Ongoing/New/Reconstruction): NEW Industry Sector: CONSTRUCTION AND SERVICES Implementing Ministry & Representative: JUSTICE Beneficiary Ministry & Representative: JUSTICE/PRISONS [REDACTED] Who will undertake the investment? IRAQI CORRECTIONAL SERVICES</p>
5	<p>CAPITAL (INVESTMENT OR RECONSTRUCTION) PROJECTS</p> <p>Project Information Project Name: MAYSAN CENTRAL JUVENILE Location (City/Governate/Region): QULAT SALIH/MAYSAN Date of Submission: 6 SEP 03 Project description: CONSTRUCTION OF A NEW JUVENILE FACILITY Project type (Ongoing/New/Reconstruction): NEW Industry Sector: CONSTRUCTION AND SERVICES Implementing Ministry & Representative: JUSTICE Beneficiary Ministry & Representative: JUSTICE/PRISONS [REDACTED] Who will undertake the investment? IRAQI CORRECTIONAL SERVICES</p>

6	CAPITAL (INVESTMENT OR RECONSTRUCTION) PROJECTS
<p>Project Information</p> <p>Project Name: AL AMARAH</p> <p>Location (City/Governate/Region): AL AMARAH/MAYSAN</p> <p>Date of Submission: 6 SEP 03</p> <p>Project description: RECONSTRUCTION OF PRISON</p> <p>Project type (Ongoing/New/Reconstruction): RECONSTRUCTION</p> <p>Industry Sector: CONSTRUCTION AND SERVICES</p> <p>Implementing Ministry & Representative: JUSTICE</p> <p>Beneficiary Ministry & Representative: JUSTICE/PRISONS [REDACTED]</p> <p>Who will undertake the investment? IRAQI CORRECTIONAL SERVICES</p>	
7	CAPITAL (INVESTMENT OR RECONSTRUCTION) PROJECTS
<p>Project Information</p> <p>Project Name: SALAH AD DIN CENTRAL JUVENILE</p> <p>Location (City/Governate/Region): AD DAWRA/SALAH AD DIN</p> <p>Date of Submission: 6 SEP 03</p> <p>Project description: CONSTRUCTION OF A NEW JUVENILE FACILITY</p> <p>Project type (Ongoing/New/Reconstruction): NEW</p> <p>Industry Sector: CONSTRUCTION AND SERVICES</p> <p>Implementing Ministry & Representative: JUSTICE</p> <p>Beneficiary Ministry & Representative: JUSTICE/PRISONS [REDACTED]</p> <p>Who will undertake the investment? IRAQI CORRECTIONAL SERVICES</p>	
8	CAPITAL (INVESTMENT OR RECONSTRUCTION) PROJECTS
<p>Project Information</p> <p>Project Name: NASIRIYAH</p> <p>Location (City/Governate/Region): NASIRIYAH/DHI QAR</p> <p>Date of Submission: 6 SEP 03</p> <p>Project description: RECONSTRUCTION OF PRISON</p> <p>Project type (Ongoing/New/Reconstruction): RECONSTRUCTION</p> <p>Industry Sector: CONSTRUCTION AND SERVICES</p> <p>Implementing Ministry & Representative: JUSTICE</p> <p>Beneficiary Ministry & Representative: JUSTICE/PRISONS [REDACTED]</p> <p>Who will undertake the investment? IRAQI CORRECTIONAL SERVICES</p>	
9	CAPITAL (INVESTMENT OR RECONSTRUCTION) PROJECTS
<p>Project Information</p> <p>Project Name: AN NAJAF</p> <p>Location (City/Governate/Region): NAJAF/AN NAJAF</p> <p>Date of Submission: 6 SEP 03</p> <p>Project description: RECONSTRUCTION OF PRISON</p> <p>Project type (Ongoing/New/Reconstruction): RECONSTRUCTION</p> <p>Industry Sector: CONSTRUCTION AND SERVICES</p> <p>Implementing Ministry & Representative: JUSTICE</p> <p>Beneficiary Ministry & Representative: JUSTICE/PRISONS [REDACTED]</p> <p>Who will undertake the investment? IRAQI CORRECTIONAL SERVICES</p>	
10	CAPITAL (INVESTMENT OR RECONSTRUCTION) PROJECTS
<p>Project Information</p> <p>Location (City/Governate/Region): AL QASIM/AL QADISIYAH</p> <p>Project description: CONSTRUCTION OF A NEW JUVENILE FACILITY</p> <p>Project type (Ongoing/New/Reconstruction): NEW</p> <p>Industry Sector: CONSTRUCTION AND SERVICES</p> <p>Implementing Ministry & Representative: JUSTICE</p> <p>Beneficiary Ministry & Representative: JUSTICE/PRISONS [REDACTED]</p> <p>Who will undertake the investment? IRAQI CORRECTIONAL SERVICES</p>	

11**CAPITAL (INVESTMENT OR RECONSTRUCTION) PROJECTS**

Project Information

Project Name: AD DIWANIYAH

Location (City/Governate/Region): AD DIWANIYAH/AL QADISIYAH

Date of Submission: 6 SEP 03

Project description: RECONSTRUCTION OF PRISON

Project type (Ongoing/New/Reconstruction): RECONSTRUCTION

Industry Sector: CONSTRUCTION AND SERVICES

Implementing Ministry & Representative: JUSTICE

Beneficiary Ministry & Representative: JUSTICE/PRISONS

Who will undertake the investment? IRAQI CORRECTIONAL SERVICES

12**CAPITAL (INVESTMENT OR RECONSTRUCTION) PROJECTS**

Project Information

Project Name: NEW AN NASIRIYAH 4,000 BED FACILITY

Location (City/Governate/Region): AN NASIRIYAH/AL QADISIYAH

Date of Submission: 6 SEP 03

Project description: CONSTRUCTION OF NEW PRISON

Project type (Ongoing/New/Reconstruction): NEW

Industry Sector: CONSTRUCTION AND SERVICES

Implementing Ministry & Representative: JUSTICE

Beneficiary Ministry & Representative: JUSTICE/PRISONS

Who will undertake the investment? IRAQI CORRECTIONAL SERVICES

13**CAPITAL (INVESTMENT OR RECONSTRUCTION) PROJECTS**

Project Information

Project Name: KARBALA CENTRAL JUVENILE

Location (City/Governate/Region): AR RAZAZAH/KARBALA

Date of Submission: 6 SEP 03

Project description: CONSTRUCTION OF A NEW JUVENILE FACILITY

Project type (Ongoing/New/Reconstruction): NEW

Industry Sector: CONSTRUCTION AND SERVICES

Implementing Ministry & Representative: JUSTICE

Beneficiary Ministry & Representative: JUSTICE/PRISONS

Who will undertake the investment? IRAQI CORRECTIONAL SERVICES

14**CAPITAL (INVESTMENT OR RECONSTRUCTION) PROJECTS**

Project Information

Project Name: SAMARRA

Location (City/Governate/Region): SAMARRA/SALAH AD DIN

Date of Submission: 6 SEP 03

Project description: RECONSTRUCTION OF PRISON

Project type (Ongoing/New/Reconstruction): RECONSTRUCTION

Industry Sector: CONSTRUCTION AND SERVICES

Implementing Ministry & Representative: JUSTICE

Beneficiary Ministry & Representative: JUSTICE/PRISONS

Who will undertake the investment? IRAQI CORRECTIONAL SERVICES

15**CAPITAL (INVESTMENT OR RECONSTRUCTION) PROJECTS**

Project Information

Project Name: SAMAWAH

Location (City/Governate/Region): AS SAMAWAH/AL MU'HANNA

Date of Submission: 6 SEP 03

Project description: RECONSTRUCTION OF PRISON

Project type (Ongoing/New/Reconstruction): RECONSTRUCTION

Industry Sector: CONSTRUCTION AND SERVICES

Implementing Ministry & Representative: JUSTICE

Beneficiary Ministry & Representative: JUSTICE/PRISONS

Who will undertake the investment? IRAQI CORRECTIONAL SERVICES

16 CAPITAL (INVESTMENT OR RECONSTRUCTION) PROJECTS

Project Information

Project Name: AN NAJAF CENTRAL JUVENILE

Location (City/Governate/Region): AL KUT FAH/AN NAJAF

Date of Submission: 6 SEP 03

Project description: CONSTRUCTION OF A NEW JUVENILE FACILITY

Project type (Ongoing/New/Reconstruction): NEW

Industry Sector: CONSTRUCTION AND SERVICES

Implementing Ministry & Representative: JUSTICE

Beneficiary Ministry & Representative: JUSTICE/PRISONS [REDACTED]

Who will undertake the investment? IRAQI CORRECTIONAL SERVICES

17 CAPITAL (INVESTMENT OR RECONSTRUCTION) PROJECTS

Project Information

Project Name: AL FALLUJAH

Location (City/Governate/Region): AL FALLUJAH/AL ANBAR

Date of Submission: 6 SEP 03

Project description: RECONSTRUCTION OF PRISON

Project type (Ongoing/New/Reconstruction): RECONSTRUCTION

Industry Sector: CONSTRUCTION AND SERVICES

Implementing Ministry & Representative: JUSTICE

Beneficiary Ministry & Representative: JUSTICE/PRISONS [REDACTED]

Who will undertake the investment? IRAQI CORRECTIONAL SERVICES

18 CAPITAL (INVESTMENT OR RECONSTRUCTION) PROJECTS

Project Information

Project Name: AL KUT

Location (City/Governate/Region): AL KUT/WASIT

Date of Submission: 6 SEP 03

Project description: RECONSTRUCTION OF PRISON

Project type (Ongoing/New/Reconstruction): RECONSTRUCTION

Industry Sector: CONSTRUCTION AND SERVICES

Implementing Ministry & Representative: JUSTICE

Beneficiary Ministry & Representative: JUSTICE/PRISONS [REDACTED]

Who will undertake the investment? IRAQI CORRECTIONAL SERVICES

19 CAPITAL (INVESTMENT OR RECONSTRUCTION) PROJECTS

Project Information

Project Name: BAGHDAD CENTRAL JUVENILE

Location (City/Governate/Region): BAGHDAD

Date of Submission: 6 SEP 03

Project description: CONSTRUCTION OF A NEW JUVENILE FACILITY

Project type (Ongoing/New/Reconstruction): NEW

Industry Sector: CONSTRUCTION AND SERVICES

Implementing Ministry & Representative: JUSTICE

Beneficiary Ministry & Representative: JUSTICE/PRISONS [REDACTED]

Who will undertake the investment? IRAQI CORRECTIONAL SERVICES

20 CAPITAL (INVESTMENT OR RECONSTRUCTION) PROJECTS

Project Information

Project Name: KARBALA

Location (City/Governate/Region): KARBALA/KARBALA

Date of Submission: 6 SEP 03

Project description: RECONSTRUCTION OF PRISON

Project type (Ongoing/New/Reconstruction): RECONSTRUCTION

Industry Sector: CONSTRUCTION AND SERVICES

Implementing Ministry & Representative: JUSTICE

Beneficiary Ministry & Representative: JUSTICE/PRISONS [REDACTED]

Who will undertake the investment? IRAQI CORRECTIONAL SERVICES

21**CAPITAL (INVESTMENT OR RECONSTRUCTION) PROJECTS**

Project Information

Project Name: HAKIMIA PRISON AND NATIONAL HEADQUARTERS

Location (City/Governate/Region): BAGHDAD

Date of Submission: 6 SEP 03

Project description: RECONSTRUCTION OF PRISON AND NATIONAL HQs

Project type (Ongoing/New/Reconstruction): RECONSTRUCTION

Industry Sector: CONSTRUCTION AND SERVICES

Implementing Ministry & Representative: JUSTICE

Beneficiary Ministry & Representative: JUSTICE/PRISONS [REDACTED]

Who will undertake the investment? IRAQI CORRECTIONAL SERVICES

22**CAPITAL (INVESTMENT OR RECONSTRUCTION) PROJECTS**

Project Information

Project Name: KARKUK

Location (City/Governate/Region): KARKUWA' TAMIM

Date of Submission: 6 SEP 03

Project description: RECONSTRUCTION OF PRISON

Project type (Ongoing/New/Reconstruction): RECONSTRUCTION

Industry Sector: CONSTRUCTION AND SERVICES

Implementing Ministry & Representative: JUSTICE

Beneficiary Ministry & Representative: JUSTICE/PRISONS [REDACTED]

Who will undertake the investment? IRAQI CORRECTIONAL SERVICES

23**CAPITAL (INVESTMENT OR RECONSTRUCTION) PROJECTS**

Project Information

Project Name: DHI QAR CENTRAL JUVENILE

Location (City/Governate/Region): AL GHARRAF/DHI QAR

Date of Submission: 6 SEP 03

Project description: CONSTRUCTION OF A NEW JUVENILE FACILITY

Project type (Ongoing/New/Reconstruction): NEW

Industry Sector: CONSTRUCTION AND SERVICES

Implementing Ministry & Representative: JUSTICE

Beneficiary Ministry & Representative: JUSTICE/PRISONS [REDACTED]

Who will undertake the investment? IRAQI CORRECTIONAL SERVICES

24**CAPITAL (INVESTMENT OR RECONSTRUCTION) PROJECTS**

Project Information

Project Name: BASRAH CENTRAL JUVENILE 2

Location (City/Governate/Region): AL BASRAH

Date of Submission: 6 SEP 03

Project description: CONSTRUCTION OF A NEW JUVENILE FACILITY

Project type (Ongoing/New/Reconstruction): NEW

Industry Sector: CONSTRUCTION AND SERVICES

Implementing Ministry & Representative: JUSTICE

Beneficiary Ministry & Representative: JUSTICE/PRISONS [REDACTED]

Who will undertake the investment? IRAQI CORRECTIONAL SERVICES

25**CAPITAL (INVESTMENT OR RECONSTRUCTION) PROJECTS**

Project Information

Project Name: TIKRIT

Location (City/Governate/Region): TIKRIT/SALAH AD DIN

Date of Submission: 6 SEP 03

Project description: CONSTRUCTION OF NEW PRISON

Project type (Ongoing/New/Reconstruction): NEW

Industry Sector: CONSTRUCTION AND SERVICES

Implementing Ministry & Representative: JUSTICE

Beneficiary Ministry & Representative: JUSTICE/PRISONS [REDACTED]

Who will undertake the investment? IRAQI CORRECTIONAL SERVICES

26**CAPITAL (INVESTMENT OR RECONSTRUCTION) PROJECTS****Project Information**Project Name: **MOSUL**Location (City/Governate/Region): **MOSUL/NINAWA**Date of Submission: **6 SEP 03**Project description: **RECONSTRUCTION OF PRISON**Project type (Ongoing/New/Reconstruction): **RECONSTRUCTION**Industry Sector: **CONSTRUCTION AND SERVICES**Implementing Ministry & Representative: **JUSTICE**Beneficiary Ministry & Representative: **JUSTICE/PRISONS**Who will undertake the investment? **IRAQI CORRECTIONAL SERVICES**

[REDACTED] (GBR) UK Ministry of Justice

From: [REDACTED] CPT, Dept. of Prisons
Sent: Thursday, September 11, 2003 4:05 PM
To: [REDACTED]
CC: [REDACTED]
Subject: RE: ACTION: Ministry 2004 Capital Project Lists (Due By 5pm TODAY)

I already submitted prisons to [REDACTED]. If you wish to give him something melding in prisons with MoJ you may take a look at what I will forward to you. Hopefully they will look at these as separate and apart, i.e. prisons and justice.

CPT [REDACTED]

-----Original Message-----

From: [REDACTED] (0-2 Ministry of Justice)
Sent: Thursday, September 11, 2003 4:03 PM
To: [REDACTED]
Cc: [REDACTED]
Subject: FW: ACTION: Ministry 2004 Capital Project Lists (Due By 5pm TODAY)

[REDACTED] When you are done with your piece of this, why don't you come by and we'll prioritize your capital projects with ours and arrange to make our joint submission. Thanks. Bruce.

-----Original Message-----

From: [REDACTED] (GS13E)
Sent: Thursday, September 11, 2003 9:05 AM
To: [REDACTED]
Subject: ACTION: Ministry 2004 Capital Project Lists (Due By 5pm TODAY)

To All,

Just a friendly reminder to please submit your project lists **no later than 5pm TODAY, September 11th**. I will be stopping by the various Ministries to briefly touch base with each of you on your progress, as well as to pick up the hard copies of those who are finished.

Please feel free to contact me if you have any questions or if I can be of any assistance.

Regards,

[REDACTED]

-----Original Message-----

From: [REDACTED] (GS13E)
Sent: Friday, September 05, 2003 4:38 AM
To: [REDACTED]
Subject: ACTION: Ministry 2004 Capital Project Lists
Importance: High

11/6/2003

Sirs,

My name is [REDACTED] and I work with the CIC (Council for International Coordination). Our office is assisting the Budget Office in gathering the lists of capital projects seeking funding for 2004. This list will be an essential part of a number of upcoming meetings on the 2004 Budget, the WB-UN-IMF needs assessments, and the Madrid Donors' Conference. I am contacting you to ask for your help in compiling the list of unfunded capital projects for 2004 for your individual Ministries.

- Culture [REDACTED]
- Religious Affairs [REDACTED]
- Planning [REDACTED]
- Justice - incl. prisons [REDACTED]
- Youth and Sport [REDACTED]

The specifics of the request are as follows:

- 1) For each capital project that will require funding in your Ministry for 2004, a copy of the attached form must be filled out. All parts of the form need not be filled out at this time. Minimum required information is as follows:

- Project Name
- Project Location
- Project Description
- 2004 Budget Costs

Please feel free to provide more information if it is readily available at this time. Please remember that each project requires a separate form.

- 2) The completed forms should then be prioritized and numbered according to the needs of your individual Ministry irrespective of potential source of funding.
- 3) All forms, preferably in electronic format, should then be submitted to this e-mail address **no later than 5 pm Thursday, September 11th**. I would be happy to come by to pick up hard copies as well.

I have spoken with some of you in person already and I apologize for the repetition. For those of you I have yet to meet, this e-mail is to provide you with a preliminary introduction and I will stop by your offices this afternoon/tomorrow morning. Please feel free to contact me in the interim with any questions, or if you would like to schedule a specific time for us to meet.

Regards,

[REDACTED]

11/6/2003

[REDACTED] (GBR) UK Ministry of Justice

From: [REDACTED] CPT, Dept. of Prisons
Sent: Thursday, September 11, 2003 3:00 PM
To: [REDACTED] (GBR) UK Ministry of Justice; [REDACTED] (GS13E)
Subject: RE: ACTION: Ministry 2004 Capital Project Lists PART 1 of 2 (JUVENILES)

Here are there capital worksheets for the juvenile side of corrections.

All are of equal importance and value, that is to say, we will prioritize based on geography alone once our expert is on the ground so any cut will be accepted but we wish to reserve the right to choose geographical location.

CPT [REDACTED]

-----Original Message-----

From: [REDACTED] (GS13E)
Sent: Friday, September 05, 2003 3:38 PM
To: [REDACTED]
Subject: ACTION: Ministry 2004 Capital Project Lists
Importance: High

Sirs,

My name is [REDACTED] and I work with the CIC (Council for International Coordination). Our office is assisting the Budget Office in gathering the lists of capital projects seeking funding for 2004. This list will be an essential part of a number of upcoming meetings on the 2004 Budget, the WB-UN-IMF needs assessments, and the Madrid Donors' Conference. I am contacting you to ask for your help in compiling the list of unfunded capital projects for 2004 for your individual Ministries.

- Culture [REDACTED]
- Religious Affairs [REDACTED]
- Planning [REDACTED]
- Justice - incl. prisons [REDACTED]

The specifics of the request are as follows.

- 1) For each capital project that will require funding in your Ministry for 2004, a copy of the attached form must be filled out. All parts of the form need not be filled out at this time. Minimum required information is as follows:
 - Project Name
 - Project Location
 - Project Description
 - 2004 Budget Costs

Please feel free to provide more information if it is readily available at this time. Please remember that each project requires a separate form.

- 2) The completed forms should then be prioritized and numbered according to the needs of your individual Ministry irrespective of potential source of funding.
- 3) All forms, preferably in electronic format, should then be submitted to this e-mail address **no later than 5 pm Thursday, September 11th**. I would be happy to come by to pick up hard copies as well.

11/6/2003

I have spoken with some of you in person already and I apologize for the repetition. For those of you I have yet to meet, this e-mail is to provide you with a preliminary introduction and I will stop by your offices this afternoon/tomorrow morning. Please feel free to contact me in the interim with any questions, or if you would like to schedule a specific time for us to meet.

Regards,



11/6/2003

15-Oct-03
Current Budget Allocations by Governorate for October-December 2003 in USD

	Province	Baghdad	Basrah	Ninawa (Mosul)	Anbar (Ramadi)	Babylon (Hilla)	Diala (Baquba)	Kerbala	Misran (Amara)	Muthanna (Samarra)	Najaf	Qadisiya (Dhawal)	Salah Al-deen (Thiart)	Tamim (Kut)	Thiagar (Dhawal)	Wasit (Kut)	Oct-Dec
Ministry																	
Ag		5,036,423	108,884	281,203	34,701	256,848	38,901	34,248	105,675	40,861	193,991	82,400	41,701	111,841	70,651	65,286	6,051,214
Baghdad		7,015,900															7,815,000
Standards		136,000															136,000
Culture		211,968	41,472	55,298	27,648	28,652	27,648	16,128	18,432	11,520	20,736	20,736	20,736	18,432	34,560	20,736	576,000
Education		4,000,742	74,650	98,533	49,706	53,814	49,706	28,030	33,178	20,730	37,325	37,325	37,325	33,178	62,208	37,325	4,868,000
Electricity																	3,480,000
Finance		138,844,968	4,628,217	4,628,217	4,628,217	4,628,217	4,628,217	4,628,217	4,628,217	4,628,217	4,628,217	4,628,217	4,628,217	4,628,217	4,628,217	4,628,217	203,639,999
Foreign		7,200,000															7,200,000
Health		118,293,990	825,920	735,380	303,380	299,040	232,800	218,880	223,200	180,480	241,920	214,080	354,240	235,680	299,040	263,520	120,891,510
Higher Ed		11,097,520	858,200	705,600	286,400	427,200	249,600	114,240			300,000	384,000	106,080	105,120	121,440	117,600	15,744,000
Housing		1,059,840	207,360	276,480	138,240	149,760	138,240	80,640	92,160	57,600	103,680	103,680	103,680	92,160	172,800	103,680	2,880,000
Industry		205,548,000															206,548,000
Interior																	
Irrigation		352,222	21,133	26,417	26,417	44,028	33,021	6,806	37,424	22,014	22,014	38,625	22,014	13,208	44,028	50,632	763,000
Justice		482,208	90,432	120,576	60,288	65,312	60,288	35,168	40,192	25,120	45,216	45,216	45,216	40,192	75,360	45,216	1,266,000
Prisons		1,938,977	143,501	798,120		799,713											3,151,311
Labor																	3,360,000
Security		13,690,000															13,690,000
OS																	7,248,000
Planning		812,544	156,976	211,968	105,984	114,816	105,984	61,824	70,866	44,160	79,488	79,488	79,488	70,656	132,480	79,488	2,206,000
Pub Works		1,038,736	561,775	811,308	323,733	289,359	297,290	254,454	246,777	278,886	281,043	261,761	258,375	277,474	284,602	251,429	5,496,000
Religious		123,648	24,192	32,256	16,128	17,472	16,128	9,408	10,752	6,720	12,096	12,096	12,096	10,752	20,160	12,096	336,000
Sci & Tech		4,644,000															4,644,000
Audit			7,400	7,400	7,400	7,400	7,400	7,400	7,400	7,400	7,400	7,400	7,400	7,400	7,400	7,400	103,600
Trade		708,560	138,240	184,320	92,160	99,840	92,160	53,760	61,440	38,400	69,120	69,120	69,120	61,440	116,200	69,120	1,920,000
Transport																	4,818,000
Youth		459,264	80,856	118,808	69,904	84,866	59,904	34,944	36,936	24,960	44,928	44,928	44,928	39,936	74,880	44,928	1,248,000
Environment																	
Rights																	
Migration																	
Total		523,232,612	7,781,208	8,864,861	6,140,348	6,817,565	6,037,347	5,587,147	5,814,832	5,337,074	6,089,174	6,036,571	6,330,618	5,745,488	6,123,025	5,916,872	592,249,634

At Entry for Muthanna includes \$34,110 (\$32,340 and 102,655,000/1500) for replenishing funds stolen for Children's Hospital

15-Oct-03
Current Budget Allocations for July-December 2003 in USD

	Province	Baghdad	Basrah	Ninawa (Mosul)	Albair (Ramadi)	Baghdad (Hilla)	Deila (De Sade)	Karbala	Nasir (Amara)	Muthanna (Samawa)	Najaf	Qadisia (Dhows)	Salah Al- deen (Tikrit)	Ta'mim (Kut)	Thiagar (Hassina)	Wasit (Kut)	2003
Ministry																	
Ag		5,188,090	255,619	528,498	153,432	395,443	157,827	104,156	188,661	91,558	292,930	160,344	131,477	194,904	220,331	281,728	9,400,000
Baghdad		17,350,000															17,350,000
Standards		200,000															200,000
Culture		441,600	86,400	115,200	57,600	62,400	57,600	33,600	38,400	24,000	43,200	43,200	43,200	38,400	72,000	43,200	1,200,000
Education		8,334,880	155,620	207,380	103,880	112,320	103,680	80,480	68,120	43,200	77,760	77,760	77,760	69,120	129,600	77,760	9,700,000
Electricity		9,701,120	2,202,547	576,333													12,480,000
Finance		139,597,695	4,652,308	4,652,308	4,652,308	4,652,308	4,652,308	4,652,308	4,652,308	4,652,308	4,652,308	4,652,308	4,652,308	4,652,308	4,652,308	4,652,308	204,700,000
Foreign		17,500,000															17,500,000
Health		201,341,890	1,304,000	1,532,000	632,000	623,000	485,000	458,000	485,000	410,110	504,000	448,000	738,000	491,000	623,000	540,000	210,800,000
Higher Ed		24,974,000	1,790,000	1,479,000	555,000	890,000	520,000	238,000			623,000	800,000	221,000	215,000	253,000	245,000	32,800,000
Housing		2,208,000	432,000	576,000	258,000	312,000	268,000	168,000	162,000	120,000	216,000	216,000	216,000	192,000	360,000	216,000	6,000,000
Industry		209,100,000															209,100,000
Interior		79,719,562	1,444,808	1,926,144	963,072	1,043,328	963,072	561,792	642,048	401,280	722,304	722,304	722,304	642,048	1,203,840	722,304	92,400,000
Irrigation		1,568,894	170,221	221,201	153,809	217,036	175,413	68,118	187,352	100,094	122,558	180,169	122,558	88,138	228,268	218,176	3,900,000
Justice		1,361,600	286,400	355,200	177,600	192,400	177,600	103,600	118,400	74,000	133,200	133,200	133,200	118,400	227,000	133,200	3,700,000
Prisons		2,519,242	153,606	984,064		345,089											4,032,000
Labor		2,193,280	429,120	572,160	286,080	309,920	286,080	166,880	190,720	119,200	214,560	214,560	214,560	190,720	357,800	214,560	5,980,000
Security		45,000,000															45,000,000
Oil		7,248,000															7,248,000
Planning		1,692,800	33,200	441,600	220,800	239,200	220,800	128,800	147,200	92,000	166,800	166,800	166,800	147,200	278,000	166,800	4,600,000
Public Works		2,812,572	1,451,456	1,579,434	836,428	747,615	758,108	857,431	636,292	591,373	726,131	675,020	667,563	716,908	683,632	649,616	14,200,000
Religious		257,600	50,400	67,200	33,600	36,400	33,600	19,600	22,400	14,000	25,200	25,200	25,200	22,400	42,000	25,200	700,000
Sci. & Tech.		10,300,000															10,300,000
Audit		166,400	7,400	7,400	7,400	7,400	7,400	7,400	7,400	7,400	7,400	7,400	7,400	7,400	7,400	7,400	270,000
Trade		1,472,000	288,000	384,000	192,000	208,000	192,000	112,000	128,000	80,000	144,000	144,000	144,000	128,000	240,000	144,000	4,000,000
Transport		3,122,784	315,936	373,248	186,624	202,176	186,624	108,864	124,416	77,760	139,968	139,968	139,968	124,416	233,280	139,968	5,616,000
Youth		956,000	187,200	249,600	124,800	135,200	124,800	72,800	83,200	52,000	93,600	93,600	93,600	83,200	156,000	93,600	2,600,000
Environment		300,000															300,000
Rights		300,000															300,000
Migration		300,000															300,000
Total		798,300,198	16,037,940	16,815,349	9,624,232	10,731,234	9,399,911	7,719,831	7,872,916	6,090,283	8,905,719	8,915,632	8,515,698	8,125,560	9,960,278	6,678,620	938,458,000

15-Oct-03

Capital Budget Allocations by Governorate for July-September 2003 in USD

	Province	Baghdad	Basrah	Al-Najaf (Mosul)	Anbar (Ramadi)	Babylon (Hilla)	Dhikr (Ba'quba)	Karbala	Al-Najaf (Amara)	Al-Najaf (Samarra)	Najaf	Qadisiya (Dwarka)	Salah Al-Din (Thiari)	Tamim (Kut)	Thiagar (Nasiriyah)	Wasit (Kut)	W. Sam
Ministry																	
Ag		1,434,768	141,727	189,734	120,280	142,880	235,754	150,786	96,455	123,508	179,775	208,645	103,225	244,054	124,931	164,473	3,661,071
Baghdad		5,202,000															5,202,000
Standards																	
Culture		20,121,797				9,203											20,129,000
Education																	
Electricity		47,936,000															47,936,000
Finance		624,000															624,000
Foreign																	
Health		520,000															520,000
Higher Ed		873,600	140,760	100,880	90,840	108,160	90,840	68,240			74,680	74,880	74,880	66,560	124,800	74,880	2,080,000
Housing		12,152,000															12,152,000
Industry		156,000															156,000
Interior		110,980,320	485,280	647,040	323,520	350,480	323,520	188,720	215,880	134,800	242,640	242,640	242,640	215,880	404,400	242,640	115,240,000
Irrigation/a		6,160,000	2,080,500	1,514,000	120,500	1,702,250	410,500	1,224,750	938,000	3,358,625	2,274,000	2,348,750	7,000	58,500	1,038,500	1,279,125	28,080,000
Justice		3,408,152	867,008	880,344	444,672	481,728	444,672	250,392	298,448	185,280	333,504	333,504	333,504	298,448	555,840	333,504	9,264,000
Prisons		550,265	73,516	340,201		73,516											7,115,820
Labor																	
Security		80,890,000															80,890,000
Oil		81,920,000															81,920,000
Planning																	
Pub Works		9,045,585	2,202,026	2,642,294	838,932	318,508	1,870,814	443,032	431,948	128,612	1,753,443	289,814	2,999,004	715,866	1,714,612	1,647,714	27,040,000
Religious		612,352	118,808	159,744	79,872	86,528	79,872	46,582	53,248	33,280	59,604	59,904	59,904	53,248	99,640	59,904	1,084,000
Sci & Tech		832,000															832,000
Audit		64,000															64,000
Trade		705,560	108,240	184,320	92,160	99,840	92,160	53,760	61,440	38,400	69,120	69,120	69,120	61,440	115,200	69,120	1,920,000
Transport		59,470,180	1,469,042	1,917,389	958,084	1,038,586	958,694	559,238	638,130	399,458	719,021	719,021	719,021	639,130	1,198,388	719,021	72,124,000
Youth		524,032	102,528	136,704	88,352	74,048	88,352	39,872	45,568	28,480	51,264	51,264	51,264	45,568	85,440	51,264	1,424,000
Environment																	
Rights																	
Migration																	
Total		455,984,621	8,239,434	8,829,450	3,155,822	4,540,727	4,592,989	3,024,362	2,777,917	4,430,531	5,757,549	4,395,542	4,659,562	2,384,493	6,381,930	4,631,640	829,848,880

/a/ Includes funding for Reconstruction and Shimbol. Totals will therefore differ from earlier versions.

15-Oct-03
Capital Budget Allocations by Governorate for October-December 2003 in USD

	Province	Bağdat	Basrah	Ninawa (Mosul)	Anbar (Ramadi)	Al-Basrah (Hilla)	Diya (Dhi Qar)	Karbala	Musayib (Amara)	Muthanna (Samawa)	Najaf	Qadisia (Dhikra)	Salah Al-deen (Tikrit)	Tamim (Kut)	Thiagar (Nasiriyah)	Wasit (Kut)	Other
Ministry																	
Ag		2,339,512	345,929	177,188	172,913	254,284	575,546	42,138		138,351	899,437	144,058	57,503	575,549	461,343	153,093	6,338,925
Raqhat		11,098,000															11,098,000
Standards																	
Culture		4,270,683				1,317											4,272,000
Education																	
Electricity		49,864,000															49,864,000
Finance		3,176,000															3,176,000
Foreign																	
Health		480,000															480,000
Higher Ed		806,400	138,240	184,320	92,160	99,840	92,160	53,760			69,120	69,120	69,120	81,440	115,200	69,120	1,920,000
Housing		5,448,000															5,448,000
Industry		144,000															144,000
Interior																	98,740,000
Irrigation/Le		906,163	216,573	2,020	17,367	87,442	15,295	73,913	45,164	421,499	228,922	165,309	1,010	8,153	144,438	58,313	2,411,000
Justice		1,448,448	283,302	377,856	188,928	204,672	188,928	110,208	125,952	78,720	141,808	141,808	141,808	125,952	236,160	141,808	3,038,000
Prisons		1,624,100	188,678	886,722		186,576											2,884,178
Labor																	
Security																	690,000
Oil		218,060,000															218,060,000
Planning																	
Pub Works		8,349,770	2,032,039	2,438,041	774,368	282,162	1,726,721	408,953	308,722	118,718	1,618,560	267,521	2,768,311	880,798	1,582,718	1,520,068	24,960,000
Religious		585,248	110,569	147,456	73,728	78,872	73,728	43,008	49,152	30,720	55,296	55,296	55,296	49,152	92,160	55,296	1,538,000
Sci & Tech		768,000															768,000
Audit		136,000															136,000
Trade																	1,920,000
Transport		66,483,000	93,000														66,576,000
Youth		506,368	98,072	132,096	86,048	71,552	86,048	38,528	44,032	27,520	49,536	49,536	49,536	44,032	82,560	49,536	1,376,000
Environment																	
Rights																	
Migration																	
Total		378,493,693	3,508,416	4,348,671	1,386,583	1,277,814	2,739,428	789,808	683,021	818,628	3,082,687	912,537	3,142,672	1,626,877	2,714,676	2,048,916	304,064,183

/a/ Includes funding for Reconstruction and Shipment. Totals will therefore differ from earlier versions.

15-Oct-03
Capital Budget Allocations for July-December 2003 in USD

	Province	Baghdad	Basrah	Nineveh (Mosul)	Anbar (Ramadi)	Babylon (Hilla)	Diala (Ba'quba)	Karbala	Missan (Amara)	Mustansiriyah (Samarra)	Najaf	Qadisiyah (Dhewra)	Salah Al-Deen (Tikrit)	Ta'mim (Kirkuk)	Thiagar (Nasiriyah)	Wasit (Kut)	Jal-Dez
Ministry																	
Ag		3,774,280	487,656	306,902	302,183	387,163	813,313	192,904	96,455	261,949	1,079,213	352,704	160,828	820,603	686,274	307,562	10,000,000
Baghdad		16,300,000															16,300,000
Standards																	
Culture		24,392,480				7,520											24,400,000
Education																	
Electricity		97,800,000															97,800,000
Finance		3,800,000															3,800,000
Foreign																	
Health		1,000,000															1,000,000
Higher Ed		1,680,000	286,000	384,000	192,000	208,000	192,000	112,000			144,000	144,000	144,000	128,000	240,000	144,000	4,000,000
Housing		17,600,000															17,600,000
Industry		300,000															300,000
Interior		110,980,320	485,280	647,040	323,520	350,480	323,520	188,720	215,680	134,800	242,640	242,640	242,640	219,680	404,400	242,640	119,240,000
Irrigation		9,066,163	2,007,373	1,516,020	137,887	1,848,682	435,795	1,297,763	983,164	3,780,124	2,502,922	2,532,056	8,010	64,653	2,082,938	1,337,438	30,500,000
Justice		4,857,600	950,400	1,267,200	633,600	686,400	633,600	369,800	422,400	264,000	475,200	475,200	475,200	422,400	792,000	475,200	13,200,000
Prisons		2,174,365	260,194	1,235,923		260,194											3,930,676
Labor																	
Security		90,890,000															90,890,000
Oil		300,000,000															
Planning																	
Public Works		17,395,355	4,234,665	5,081,335	1,613,330	608,670	3,597,335	851,985	630,670	247,330	3,372,000	557,330	5,767,315	1,378,665	3,297,330	3,168,660	52,000,000
Religious		1,177,600	230,400	307,200	153,600	166,400	153,600	89,600	102,400	64,000	115,200	115,200	115,200	102,400	192,000	115,200	3,200,000
Sci. & Tech.		1,600,000															1,600,000
Audit		200,000															200,000
Trade		706,880	138,240	184,320	82,180	99,840	82,180	53,760	61,440	38,400	89,120	89,120	89,120	81,440	115,200	89,120	1,920,000
Transport		125,953,190	1,562,042	1,917,389	958,694	1,038,585	958,694	559,238	636,130	399,456	719,021	719,021	719,021	639,130	1,198,368	719,021	138,700,000
Youth		1,030,400	201,000	268,800	134,400	145,000	134,400	76,400	86,000	56,000	100,800	100,800	100,800	89,600	188,000	100,800	2,800,000
Environment																	
Rights																	
Migration																	
Total		832,478,314	11,745,860	13,176,128	4,541,385	5,818,545	7,332,418	3,783,970	3,446,939	5,246,059	8,820,115	5,308,079	7,802,134	3,920,570	9,076,510	6,679,664	629,180,876

UNCLASSIFIED
COALITION PROVISIONAL AUTHORITY
BAGHDAD

August 5, 2003

**FOR: DIRECTORS
SENIOR ADVISORS TO MINISTRIES**

FROM: Director, Management and Budget

SUBJECT: Restriction on Hiring Iraqi Civil Servants

The uncertain future of some State owned enterprises (SOEs) in Iraq and the relatively high wages that the CPA is paying even to lower-level civil service employees, have prompted a substantial number of Iraqis to apply for civil service positions. This Memorandum establishes restrictions necessary to ensure that civil servants are not hired in numbers greater than approved end strengths currently funded in the national budget.

Historically, private sector performance is forty to sixty percent more efficient than public sector performance. Thus, the success of a market economy in Iraq will depend upon the development of talent in the private sector and it is generally not in Iraq's best interest to expand the public service payroll. Accordingly, the following guidance applies to the hiring of Iraqis for civil service positions:

- 1) No Iraqi Ministry, agency, company or other government organization may hire employees at a level above the applicable end strength limit for that entity, as approved in the current national budget, which became effective on July 1, 2003, except as authorized by the CPA Director of Management and Budget under the procedures specified herein.
- 2) Any individual hired in violation of the restrictions set forth in this Memorandum shall not be entitled to compensation, and shall not be considered a government employee for any other purposes.
- 3) Any Iraqi Ministry, agency, company, or other government organization that proposes to restructure its workforce in a manner that would reduce by more than 5% the total number of employees authorized for that entity, shall obtain the written approval of the Director of Management and Budget prior to carrying out such a restructuring.

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Requests for exceptions to the hiring restrictions set forth in this Memorandum may be submitted, in writing and on a case basis, to the CPA (Director of Management and Budget by the Director of Administration and Finance (or equivalent official) within the concerned Iraqi Ministry, agency, company or other government organization. The request for exception shall include:

- 1) A statement justifying the exception, in terms of achieving the requesting entity's objectives;
- 2) A description of the implications of the proposed hiring action cannot be achieved through contractor employees funded with the requesting entity's operating budget, and
- 3) An explanation as to why the requesting entity's objectives cannot be achieved through contractor employees funded with the requesting entity's operating budget, and
- 4) An explanation as to how the requesting entity's new payroll would comply with the civilian pay grades designated for that entity.



Director
Office of Management and Budget

UNCLASSIFIED

Ministry of Finance
Budget Office
Current Budget Preparation Department

U.S. DOLLARS

Current Budget Estimation Forms For The Year 2004

Ministry of Justice

Class Code

Office of Iraqi Correctional Services

Department Code

JUVENILES

Prepared by: [REDACTED]

Form No (I)

Table of Jobs According to the Post Grading

Class	
Department	Prisons
Part	JUVENILES

No.	Items	2003	2004	
		No.of the employees (EXCL SOE)	No.of the employees (EXCL SOE) - proposed	No.of employees agreed
1	Level (1) (Special degrees)	1	4	
2	Level (2) (First and Second Degrees)	24	115	
3	Level (3) (Third, Fourth, Fifth Degrees)	183	396	
4	Level (4) (Sixth, Seventh, Eighth, Ninth, Tenth Degrees)	301	792	
	Total Employees	509	1307	
	Estimated Salary Cost ('000 ID)		183,638,700	

Form No (2)

Estimation of Expenditures According to the Parts

Part	
Department	
Section	

Thousand Dinar

Section	Title	Yearly Expenditures for 2002	Expenditures for 2003 (Jul-Dec)	2004				2005	2006
				Ministry Savings proposal	Ministry Spending proposal	Total Expenditure Proposed for 2004	Total Agreed	Total	Total
1	Staff Expenditures	N/A	\$31,643			\$1,546,131		\$1,546,131	\$1,546,131
2	Service Requirements	N/A				\$191,870		\$191,870	\$191,870
3	Goods Requirements	N/A				\$8,978,886		\$8,978,886	\$8,978,886
4	Assets Maintenance	N/A				\$675,000		\$675,000	\$675,000
5	Capital Expenditures	N/A				\$1,500,000		\$1,500,000	\$1,500,000
6	Transferred Expenditures	N/A							
7	Foreign Obligations	N/A							
8	Special Programs for Building	N/A				\$1,012,197		\$1,012,197	\$1,012,197
9	Salaries & Retirements' rewards	N/A							
	Total		\$31,643			\$13,904,084		\$13,904,084	\$13,904,084

Prepared by: [REDACTED]

Form No (3)

Estimation of Expenditures According to the Items

Part	
Department	
Section	Prisons

Thousand Dinar

Section	Item	Title	Yearly Expenditures for 2002	Expenditures for 2003 (Jul-Dec)	2004				2005	2006
					Ministry Savings proposal	Ministry Spending Proposal	Total Expenditure Proposed for 2004	Total Agreed	Total	Total
1		Employees Expenditures								
	1	Employees Salaries	N/A	\$31,643		\$1,546,131	\$1,546,131		\$1,546,131	\$1,546,131
		Total of First Section	N/A	\$31,643		\$1,546,131	\$1,546,131		\$1,546,131	\$1,546,131
2		Services requirements								
	1	Travel Expenses & Allowances	N/A			\$490	\$490		\$490	\$490
	2	Delegation Expences & Allowances	N/A			\$490	\$490		\$490	\$490
	3	Transferred Expenses & Allowances	N/A			\$490	\$490		\$490	\$490
	4	Publication & Information (Media) Expenses	N/A			\$490	\$490		\$490	\$490
	5	Printing Expenses	N/A			\$3,000	\$3,000		\$3,000	\$3,000
	6	Post	N/A			\$490	\$490		\$490	\$490
	7	Cable & Telephone	N/A	\$0		\$42,690	\$42,690		\$42,690	\$42,690
	8	Lands & Buildings rents	N/A							

Prepared by: XXXXXXXXXX

Section	Item	Title	Yearly Expenditures for 2002	Expenditures for 2003 (Jul-Dec)	2004				2005	2006
					Ministry Savings proposal	Ministry Spending Proposal	Total Expenditure Proposed for 2004	Total Agreed	Total	Total
	9	Machines & Machinery Rents & Transportation	N/A			\$52,590	\$52,590		\$52,590	\$52,590
	10	Insurance premiums	N/A			\$333	\$333		\$333	\$333
	12	Lawyers wages	N/A			\$8,000	\$8,000		\$8,000	\$8,000
	13	Accommodation & Delegations	N/A			\$757	\$757		\$757	\$757
	14	Conferences and symposiums (seminars)	N/A			\$490	\$490		\$490	\$490
	15	Celebrations	N/A			\$490	\$490		\$490	\$490
	16	Civil Defence	N/A			\$545	\$545		\$545	\$545
	17	Rewards & Medals for others	N/A			\$545	\$545		\$545	\$545
	18	Varities								
	19	Subscription of training courses	N/A			\$490	\$490		\$490	\$490
	21	Sports Activity	N/A							
	22	School Activity	N/A							
	23	Scanning & Specifying & Correcting kinds of lands and their registrations	N/A							
	24	Money Transferring	N/A							
	25	witnesses & arrested transferring	N/A			\$7,000	\$7,000		\$7,000	\$7,000
	27	Stamps selling commission	N/A							
	28	Students Allowances	N/A							

Section	Item	Title	Yearly Expenditures for 2002	Expenditures for 2003 (Jul-Dec)	2004				2005	2006
					Ministry Savings proposal	Ministry Spending Proposal	Total Expenditure Proposed for 2004	Total Agreed	Total	Total
	29	Student leave	N/A							
	30	Office Cleaning	N/A			\$50,000	\$50,000		\$50,000	\$50,000
	31	Wages for joining the scientific institutions	N/A							
	32	assesment of Scientific Research & Translation	N/A							
	33	Advisors and Experts wages	N/A							
	42	Loading & Off-loading of Goods & materials	N/A			\$490	\$490		\$490	\$490
	43	Cleaning & it's requirements	N/A			\$20,000	\$20,000		\$20,000	\$20,000
	44	City Planning & Organaizing	N/A							
	48	Guarding wages	N/A			\$2,000	\$2,000		\$2,000	\$2,000
	49	Jewlery Stamping wages	N/A							
		Total of the Second Section	N/A	\$0		\$191,870	\$191,870		\$191,870	\$191,870
3		Goods Requirements								
	1	Stationary and printed materials	N/A			\$15,119	\$15,119		\$15,119	\$15,119
	2	Water & Sewerage fees	N/A			\$118,860	\$118,860		\$118,860	\$118,860
	3	Electricity Fees	N/A			\$118,860	\$118,860		\$118,860	\$118,860
	4	Delegation expenses	N/A			\$144,000	\$144,000		\$144,000	\$144,000
	5	Clothes	N/A			\$268,814	\$268,814		\$268,814	\$268,814

Section	Item	Title	Yearly Expenditures for 2002	Expenditures for 2003 (Jul-Dec)	2004				2005	2006
					Ministry Savings proposal	Ministry Spending Proposal	Total Expenditure Proposed for 2004	Total Agreed	Total	Total
	6	Food	N/A			\$5,880,717	\$5,880,717		\$5,880,717	\$5,880,717
	7	Medicine	N/A			\$1,426,320	\$1,426,320		\$1,426,320	\$1,426,320
	8	Cleanising Materials	N/A			\$65,006	\$65,006		\$65,006	\$65,006
	9	Materials & Requirements	N/A			\$933,266	\$933,266		\$933,266	\$933,266
	10	Sick Equipments	N/A							
	11	Sports Equipments	N/A			\$7,924	\$7,924		\$7,924	\$7,924
	12	Forage (Feed) for Animals	N/A							
		Total for the Third Section		\$0		\$8,978,886	\$8,978,886		\$8,978,886	\$8,978,886
4		Assets Maintenance	N/A							
	1	Maintenance of furniture	N/A			\$45,000	\$45,000		\$45,000	\$45,000
	2	Maintenance of buildings	N/A			\$222,000	\$222,000		\$222,000	\$222,000
	3	Maintenance of roads & bridges	N/A							
	4	Maintenance of water & Electricity installations	N/A			\$111,000	\$111,000		\$111,000	\$111,000
	5	Maintenance of Machines & apparatuses	N/A			\$111,000	\$111,000		\$111,000	\$111,000
	6	Maintenance of means of transport	N/A			\$111,000	\$111,000		\$111,000	\$111,000
	7	Maintenance of Books & Records	N/A							
	8	Maintenance of Irrigation projects	N/A							
	9	Maintenance of Dams establishments	N/A							
	10	Maintenance of weapons	N/A			\$10,000	\$10,000		\$10,000	\$10,000
	11	Maintenance of Gardens and Parks	N/A			\$15,000	\$15,000		\$15,000	\$15,000
	12	Maintenance of Factories	N/A			\$50,000	\$50,000		\$50,000	\$50,000
	13	Maintenance of City Planning & Organizing	N/A							
	14	Maintenance of Radio & TV stations	N/A							
	16	Maintenance of Slaughterhouses	N/A							
		Total of the Fourth Section		\$0		\$675,000	\$675,000		\$675,000	\$675,000

Section	Item	Title	Yearly Expenditures for 2002	Expenditures for 2003 (Jul-Dec)	2004				2005	2006
					Ministry Savings proposal	Ministry Spending Proposal	Total Expenditure Proposed for 2004	Total Agreed	Total	Total
5		Capital Expenditures	N/A							
	1	Furniture	N/A			\$300,000	\$300,000		\$300,000	\$300,000
	4	Vehicles	N/A			\$400,000	\$400,000		\$400,000	\$400,000
	5	Other transportations means	N/A							
	6	Machines, apparatuses & machineries	N/A			\$800,000	\$800,000		\$800,000	\$800,000
	7	Lands	N/A							
	8	Buildings	N/A							
	9	Books & Magazines	N/A							
	10	Movies & documental films	N/A							
	11	Weapons & ammunition	N/A							
	12	Theatres & their requirements	N/A							
	14	Animals	N/A							
	15	Other requirements & equipments	N/A							
	19	Wells & Mines	N/A							
		Total of the Fifth Section		\$0		\$1,500,000	\$1,500,000		\$1,500,000	\$1,500,000
6		Transferred Expenditures	N/A							
	1	Returns -up	N/A							
	2	Compensations	N/A							
	3	Elimination of ungained debts	N/A							
	20	Other Rewards	N/A							
		Total of The Sixth Section								
7		Foreign Obligations	N/A							
	1									
	2									
	3									
		Total of The Seventh Section	N/A							
9		Retirement Salaries	N/A							
	1	Civilian retirement salaries	N/A							
	2	Military retirement salaries	N/A							
	3	Family care salaries	N/A							
		Total of the Ninth Section	N/A							
TOTAL OF ALL THE SECTIONS:				\$31,643		\$12,891,887	\$12,891,887		\$12,891,887	\$12,891,887

Prepared by [REDACTED]

2004 MCS Juveniles Budget Summary

Ministry of Finance
Budget Office
Current Budget Preparation Department

U.S. DOLLARS

Current Budget Estimation Forms For The Year 2004

Ministry of Justice

Class Code

Office of Iraqi Correctional Services

Department Code

ADULTS

Prepared by: 

1 of 10

Prisons cover

Form No (1)

Table of Jobs According to the Post Grading

Class	
Department	Prisons
Part	

رتبة	No.	Items	2003	2004	
			No.of the employees (EXCL SOE)	No.of the employees (EXCL SOE) - proposed	No.of employees agreed
1	1	Level (1) (Special dgrees)	2	38	
2	2	Level (2) (First and Second Degrees)	293	1825	
3	3	Level (3) (Third, Fourth, Fifth Degrees)	1096	7449	
4	4	Level (4) (Sixth, Seventh, Eighth, Ninth, Tenth Degrees)	8250	3104	
		Total Employees	9641	12415	
		Estimated Salary Cost ('000 ID)		26,182,560,1201	

Prepared by: [REDACTED]

Form No (2)

Estimation of Expenditures According to the Parts

Part	
Department	
Section	

Thousand Dinar

Section	Title	Yearly Expenditures for 2002	Expenditures for 2003 (Jul-Dec)	2004				2005	2006
				Ministry Savings proposal	Ministry Spending proposal	Total Expenditure Proposed for 2004	Total Agreed	Total	Total
1	Staff Expenditures	N/A	\$93,156			\$11,758,099		\$17,082,600	\$17,082,600
2	Service Requirements	N/A				\$841,657		\$866,907	\$856,607
3	Goods Requirements	N/A	\$6,253,166			\$62,969,149		\$64,858,223	\$64,718,298
4	Assets Maintenance	N/A				\$1,955,535		\$2,014,201	\$2,014,201
5	Capital Expenditures	N/A	\$9,173,044			\$6,020,287		\$6,200,896	\$5,464,994
6	Transferred Expenditures	N/A							
7	Foreign Obligations	N/A							
8	Special Programs for Building	N/A				\$225,016,287		\$115,000,000	\$115,000,000
9	Salaries & Retirements' rewards	N/A							
	Total		\$15,519,366			\$308,561,014		\$206,022,826	\$205,136,699

Form No (3)

Estimation of Expenditures According to the Items

Part	
Department	
Section	Prisons

Thousand Dinar

Section	Item	Title	Yearly Expenditures for 2002	Expenditures for 2003 (Jul-Dec)	2004			Total Agreed	2005	2006
					Ministry Savings proposal	Ministry Spending proposal	Total Expenditure Proposed for 2004		Total	Total
1		Employees Expenditures								
	1	Employees Salaries	N/A	\$93,156		\$11,758,099	\$11,758,099		\$17,082,600	\$17,455,040
		Total of First Section	N/A	\$93,156		\$11,758,099	\$11,758,099		\$17,082,600	\$17,455,040
2		Services requirements								
	1	Travel Expenses & Allowances	N/A			\$9,713	\$9,713		\$10,004	\$10,004
	2	Delegation Expences & Allowances	N/A			\$9,713	\$9,713		\$10,004	\$10,004
	3	Transferred Expenses & Allowances	N/A			\$9,713	\$9,713		\$10,004	\$10,004
	4	Publication & Information (Media) Expenses	N/A			\$9,713	\$9,713		\$10,004	\$10,004
	5	Printing Expenses	N/A			\$33,333	\$33,333		\$34,333	\$34,333
	6	Post	N/A			\$9,713	\$9,713		\$10,004	\$10,004
	7	Cable & Telephone	N/A	\$0		\$100,000	\$100,000		\$103,000	\$103,000
	8	Lands & Buildings rents	N/A						\$0	\$0

Section	Item	Title	Yearly Expenditures for 2002	Expenditures for 2003 (Jul-Dec)	2004				2005	2006
					Ministry Savings proposal	Ministry Spending proposal	Total Expenditure Proposed for 2004	Total Agreed	Total	Total
	9	Machines & Machinery Rents & Transportation	N/A			\$133,333	\$133,333		\$137,333	\$137,333
	10	Insurance premiums	N/A			\$333	\$333		\$343	\$343
	12	Lawyers wages	N/A			\$13,333	\$13,333		\$13,733	\$13,733
	13	Accommodation & Delegations	N/A			\$13,333	\$13,333		\$13,733	\$13,733
	14	Conferences and symposiums (seminars)	N/A			\$9,713	\$9,713		\$10,004	\$10,004
	15	Celebrations	N/A			\$6,667	\$6,667		\$6,867	\$6,867
	16	Civil Defence	N/A			\$66,667	\$66,667		\$68,667	\$68,667
	17	Rewards & Medals for others	N/A			\$13,333	\$13,333		\$13,733	\$13,733
	18	Varities								
	19	Subscription of training courses	N/A			\$33,333	\$33,333		\$34,333	\$34,333
	21	Sports Activity	N/A							
	22	School Activity	N/A							
	23	kinds of lands and their registrations	N/A							
	24	Money Transferring	N/A							
	25	witnesses & arrested transferring	N/A			\$16,667	\$16,667		\$17,167	\$17,167
	27									
	28	Students Allowances	N/A							

Section	Item	Title	Yearly Expenditures for 2002	Expenditures for 2003 (Jul-Dec)	2004				2005	2006
					Ministry Savings proposal	Ministry Spending proposal	Total Expenditure Proposed for 2004	Total Agreed	Total	Total
	29	Student leave,	N/A							
	30	Office Cleaning	N/A			\$200,000	\$200,000		\$206,000	\$206,000
	31	Wages for joining the scientific institutions	N/A							
	32	assessment of Scientific Research & Translation	N/A							
	33	Advisors and Experts wages	N/A							
	42	Loading & Off-loading of Goods & materials	N/A			\$9,713	\$9,713		\$10,004	\$10,004
	43	Cleaning & it's requirements	N/A			\$133,333	\$133,333		\$137,333	\$137,333
	44	City Planning & Organaizing	N/A							
	48	Guarding wages	N/A			\$10,000	\$10,000		\$70,300	\$10,300
	49	Jewlery Stamping wages	N/A							
		Total of the Second Section	N/A	\$0		\$841,657	\$841,657		\$866,907	\$866,907
3		Goods Requirements								
	1	Stationary and printed materials	N/A			\$200,000	\$200,000		\$206,000	\$206,000
	2	Water & Sewerage fees	N/A			\$775,949	\$775,949		\$799,228	\$799,228
	3	Electricity Fees	N/A			\$775,949	\$775,949		\$799,228	\$799,228
	4	Delegation expenses	N/A			\$252,148	\$252,148		\$259,712	\$259,712
	5	Clothes	N/A			\$1,737,058	\$1,737,058		\$1,780,170	\$1,789,170

Section	Item	Title	Yearly Expenditures for 2002	Expenditures for 2003 (Jul-Dec)	2004				2005	2006
					Ministry Savings proposal	Ministry Spending proposal	Total Expenditure Proposed for 2004	Total Agreed	Total	Total
	6	Food	N/A			\$42,967,314	\$42,967,314		\$44,256,333	\$44,256,333
	7	Medicine	N/A			\$9,311,394	\$9,311,394		\$9,590,736	\$9,590,736
	8	Cleanising Materials	N/A			\$166,148	\$166,148		\$171,133	\$171,133
	9	Materials & Requirements	N/A			\$6,733,498	\$6,733,498		\$6,935,503	\$6,935,503
	10	Sick Equipments	N/A							
	11	Sports Equipments	N/A			\$49,690	\$49,690		\$51,181	\$51,181
	12	Forage (Feed) for Animals	N/A							
		Total for the Third Section		\$6,253,166		\$62,969,149	\$62,969,149		\$64,858,223	\$64,858,223
4		Assets Maintenance	N/A							
	1	Maintenance of furniture	N/A			\$133,333	\$133,333		\$137,333	\$137,333
	2	Maintenance of buildings	N/A			\$666,667	\$666,667		\$686,667	\$686,667
	3	Maintenance of roads & bridges	N/A							
	4	Maintenance of water & Electricity installations	N/A			\$333,333	\$333,333		\$343,333	\$343,333
	5	Maintenance of Machines & apparatuses	N/A			\$333,333	\$333,333		\$343,333	\$343,333
	6	Maintenance of means of transport	N/A			\$333,333	\$333,333		\$343,333	\$343,333
	7	Maintenance of Books & Records	N/A							
	8	Maintenance of Irrigation projects	N/A							
	9	Maintenance of Dams establishments	N/A							
	10	Maintenance of weapons	N/A			\$22,201	\$22,201		\$22,867	\$22,867
	11	Maintenance of Gardens and Parks	N/A			\$33,333	\$33,333		\$34,333	\$34,333
	12	Maintenance of Factories	N/A			\$100,000	\$100,000		\$103,000	\$103,000
	13	Maintenance of City Planning & Organizing	N/A							
	14	Maintenance of Radio & TV stations	N/A							
	16	Maintenance of Slaughthouses	N/A							
		Total of the Fourth Section		\$0		\$1,955,535	\$1,955,535		\$2,014,201	\$2,014,201

Section	Item	Title	Yearly Expenditures for 2002	Expenditures for 2003 (Jul-Dec)	2004			Total Agreed	2005	2006
					Ministry Savings proposal	Ministry Spending proposal	Total Expenditure Proposed for 2004		Total	Total
5		Capital Expenditures	N/A							
	1	Furniture	N/A			\$1,000,000	\$1,000,000		\$1,030,000	\$1,030,000
	4	Vehicles	N/A			\$1,550,360	\$1,550,360		\$1,596,871	\$1,596,871
	5	Other transportations	N/A							
	6	Machines	N/A			\$3,469,927	\$3,469,927		\$3,574,025	\$3,574,025
	7	Lands	N/A							
	8	Buildings	N/A							
	9	Books & Magazines	N/A							
	10	Movies & documental films	N/A							
	11	Weapons & ammunition	N/A							
	12	Theatres & their requirements	N/A							
	14	Animals	N/A							
	15	Other requirements & equipments	N/A							
	19	Wells & Mines	N/A							
		Total of the Fifth Section		\$9,173,044		\$6,020,287	\$6,020,287		\$6,200,896	\$6,200,896
6		Transferred Expenditures	N/A							
	1	Returns -up	N/A							
	2	Compensations	N/A							
	3	Elimination of ungained debts	N/A							
	20	Other Rewards	N/A							
		Total of The Sixth Section								
7		Foreign Obligations	N/A							
	1									
	2									
	3									
		Total of The Seventh Section	N/A							
9		Retirement Salaries	N/A							
	1	Civilian retirement salaries	N/A							
	2	Military retirement salaries	N/A							
	3	Family care salaries	N/A							
		Total of the Ninth Section	N/A							
TOTAL OF ALL THE SECTIONS:				\$15,519,366		\$83,801,081	\$83,544,727		\$91,022,826	\$91,395,267

Prepared by [REDACTED]

Chapter 3 Expenses	Jan-03	Feb-03	Mar-03	Apr-03	May-03	Jun-03	Jul-03	Aug-03	Sep-03	Oct-03	Nov-03	Dec-03	Total Chapter 3 (Recurring Costs)	Total Chapters 2, 3, 4, and 5	Monthly cost per Prisoner
Al Saliyah - Baghdad	\$37,126	\$17,688	\$17,688	\$17,746	\$17,688	\$20,503	\$17,800	\$17,731	\$17,741	\$17,790	\$17,741	\$17,731	\$234,991	\$255,831	\$186
Al Maqil - Basrah	\$127,441	\$59,407	\$59,442	\$59,513	\$59,442	\$69,261	\$69,788	\$69,558	\$69,583	\$69,783	\$69,553	\$69,558	\$792,467	\$865,408	\$189
Al Tasterat - Baghdad	\$127,441	\$59,407	\$59,442	\$59,513	\$59,442	\$69,261	\$69,788	\$69,558	\$69,583	\$69,783	\$69,553	\$69,558	\$792,467	\$865,408	\$189
Russafa - Baghdad	\$151,884	\$70,442	\$70,442	\$70,442	\$70,442	\$80,133	\$70,346	\$70,300	\$70,342	\$70,442	\$70,342	\$70,342	\$838,641	\$913,386	\$185
Al Hilah - Babil	\$771,945	\$126,157	\$126,232	\$126,598	\$126,232	\$147,273	\$126,897	\$126,481	\$126,556	\$126,922	\$126,556	\$126,481	\$1,684,426	\$1,840,731	\$187
Badush - Mosul	\$1,350,733	\$628,787	\$627,982	\$629,962	\$627,182	\$732,385	\$630,853	\$628,463	\$628,778	\$630,508	\$628,778	\$628,463	\$8,374,146	\$9,135,957	\$185
Al Kadimiya - Baghdad	\$145,504	\$67,751	\$67,781	\$67,986	\$67,781	\$79,012	\$68,188	\$67,923	\$67,903	\$68,158	\$67,903	\$67,923	\$803,962	\$897,323	\$188
Baghdad Central	\$1,148,088	\$364,078	\$364,398	\$364,307	\$364,307	\$444,288	\$381,897	\$381,897	\$381,897	\$381,897	\$381,897	\$381,897	\$4,414,414	\$4,878,880	\$184
Eisenbarf	\$217,750	\$101,126	\$101,188	\$101,479	\$101,188	\$118,019	\$101,797	\$101,385	\$101,445	\$101,737	\$101,445	\$101,385	\$1,349,943	\$1,474,986	\$187
Basrah Central	\$434,511	\$201,282	\$201,372	\$201,957	\$201,972	\$235,037	\$202,188	\$201,790	\$201,889	\$202,476	\$201,889	\$201,790	\$2,687,887	\$2,937,970	\$187
NEW Al Am	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$397,680	\$398,536	\$397,680	\$397,400	\$1,591,416	\$4,218,824	\$53
NEW - Nine	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$397,680	\$398,536	\$397,680	\$397,400	\$1,591,416	\$4,218,824	\$53
NEW Al Kut	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$397,680	\$398,536	\$397,680	\$397,400	\$1,591,416	\$4,218,824	\$53
NEW Al Far	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$397,680	\$398,536	\$397,680	\$397,400	\$1,591,416	\$4,218,824	\$53
NEW Karbu	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$397,680	\$398,536	\$397,680	\$397,400	\$1,591,416	\$4,218,824	\$53
NEW Samra	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$397,680	\$398,536	\$397,680	\$397,400	\$1,591,416	\$4,218,824	\$53
NEW Karba	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$397,680	\$398,536	\$397,680	\$397,400	\$1,591,416	\$4,218,824	\$53
NEW Hana	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$397,680	\$398,536	\$397,680	\$397,400	\$1,591,416	\$4,218,824	\$53
NEW Ad Di	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$397,680	\$398,536	\$397,680	\$397,400	\$1,591,416	\$4,218,824	\$53
NEW Kan B	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$397,680	\$398,536	\$397,680	\$397,400	\$1,591,416	\$4,218,824	\$53
NEW Samra	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$397,680	\$398,536	\$397,680	\$397,400	\$1,591,416	\$4,218,824	\$53
NEW Hana	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$397,680	\$398,536	\$397,680	\$397,400	\$1,591,416	\$4,218,824	\$53
NEW Ad Di	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$397,680	\$398,536	\$397,680	\$397,400	\$1,591,416	\$4,218,824	\$53
NEW Kan B	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$397,680	\$398,536	\$397,680	\$397,400	\$1,591,416	\$4,218,824	\$53
NEW Samra	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$397,680	\$398,536	\$397,680	\$397,400	\$1,591,416	\$4,218,824	\$53
NEW Hana	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$397,680	\$398,536	\$397,680	\$397,400	\$1,591,416	\$4,218,824	\$53
NEW Ad Di	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$397,680	\$398,536	\$397,680	\$397,400	\$1,591,416	\$4,218,824	\$53
NEW Kan B	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$397,680	\$398,536	\$397,680	\$397,400	\$1,591,416	\$4,218,824	\$53
NEW Samra	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$397,680	\$398,536	\$397,680	\$397,400	\$1,591,416	\$4,218,824	\$53
NEW Hana	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$397,680	\$398,536	\$397,680	\$397,400	\$1,591,416	\$4,218,824	\$53
NEW Ad Di	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$397,680	\$398,536	\$397,680	\$397,400	\$1,591,416	\$4,218,824	\$53
NEW Kan B	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$397,680	\$398,536	\$397,680	\$397,400	\$1,591,416	\$4,218,824	\$53
NEW Samra	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$397,680	\$398,536	\$397,680	\$397,400	\$1,591,416	\$4,218,824	\$53
NEW Hana	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$397,680	\$398,536	\$397,680	\$397,400	\$1,591,416	\$4,218,824	\$53
NEW Ad Di	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$397,680	\$398,536	\$397,680	\$397,400	\$1,591,416	\$4,218,824	\$53
NEW Kan B	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$397,680	\$398,536	\$397,680	\$397,400	\$1,591,416	\$4,218,824	\$53
NEW Samra	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$397,680	\$398,536	\$397,680	\$397,400	\$1,591,416	\$4,218,824	\$53
NEW Hana	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$397,680	\$398,536	\$397,680	\$397,400	\$1,591,416	\$4,218,824	\$53
NEW Ad Di	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$397,680	\$398,536	\$397,680	\$397,400	\$1,591,416	\$4,218,824	\$53
NEW Kan B	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$397,680	\$398,536	\$397,680	\$397,400	\$1,591,416	\$4,218,824	\$53
NEW Samra	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$397,680	\$398,536	\$397,680	\$397,400	\$1,591,416	\$4,218,824	\$53
NEW Hana	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$397,680	\$398,536	\$397,680	\$397,400	\$1,591,416	\$4,218,824	\$53
NEW Ad Di	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$397,680	\$398,536	\$397,680	\$397,400	\$1,591,416	\$4,218,824	\$53
NEW Kan B	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$397,680	\$398,536	\$397,680	\$397,400	\$1,591,416	\$4,218,824	\$53
NEW Samra	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$397,680	\$398,536	\$397,680	\$397,400	\$1,591,416	\$4,218,824	\$53
NEW Hana	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$397,680	\$398,536	\$397,680	\$397,400	\$1,591,416	\$4,218,824	\$53
NEW Ad Di	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$397,680	\$398,536	\$397,680	\$397,400	\$1,591,416	\$4,218,824	\$53
NEW Kan B	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$397,680	\$398,536	\$397,680	\$397,400	\$1,591,416	\$4,218,824	\$53
NEW Samra	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$397,680	\$398,536	\$397,680	\$397,400	\$1,591,416	\$4,218,824	\$53
NEW Hana	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$397,680	\$398,536	\$397,680	\$397,400	\$1,591,416	\$4,218,824	\$53
NEW Ad Di	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$397,680	\$398,536	\$397,680	\$397,400	\$1,591,416	\$4,218,824	\$53
NEW Kan B	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$397,680	\$398,536	\$397,680	\$397,400	\$1,591,416	\$4,218,824	\$53
NEW Samra	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$397,680	\$398,536	\$397,680	\$397,400	\$1,591,416	\$4,218,824	\$53
NEW Hana	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$397,680	\$398,536	\$397,680	\$397,400	\$1,591,416	\$4,218,824	\$53
NEW Ad Di	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$397,680	\$398,536	\$397,680	\$397,400	\$1,591,416	\$4,218,824	\$53
NEW Kan B	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$397,680	\$398,536	\$397,680	\$397,400	\$1,591,416	\$4,218,824	\$53
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NEW Ad Di	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$397,680	\$398,536	\$397,680	\$397,400	\$1,591,416	\$4,218,824	\$53
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NEW Ad Di	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$397,680	\$398,536	\$397,680	\$397,400	\$1,591,416	\$4,218,824	\$53
NEW Kan B	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$397,680	\$398,536	\$397,680	\$397,400	\$1,591,416	\$4,218,824	\$53
NEW Samra	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$397,680	\$398,536	\$397,680	\$397,400	\$1,591,416	\$4,218,824	\$53
NEW Hana	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$397,680	\$398,536	\$397,680	\$397,400	\$1,591,416	\$4,218,824	\$53
NEW Ad Di	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$397,680	\$398,536	\$397,680	\$397,400	\$1,591,416	\$4,218,824	\$53
NEW Kan B	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$397,680	\$398,536	\$397,680	\$397,400	\$1,591,416	\$4,218,824	\$53
NEW Samra	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$397,680	\$398,536	\$397,680	\$397,400	\$1,591,416	\$4,218,824	\$53
NEW Hana	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$397,680	\$398,536	\$397,680	\$397,400	\$1,591,416	\$4,218,824	\$53
NEW Ad Di	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$397,680	\$398,536	\$397,680	\$397,400	\$1,591,416	\$4,218,824	\$53
NEW Kan B	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$397,680	\$398,536	\$397,680	\$397,400	\$1,591,416	\$4,218,824	\$53
NEW Samra	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$397,680	\$398,536	\$397,680	\$397,400	\$1,591,416	\$4,218,824	\$53
NEW Hana	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$397,680	\$398,536	\$397,680	\$397,400	\$1,591,416	\$4,218,824	\$53
NEW Ad Di	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$397,680	\$398,536	\$397,680	\$397,400	\$1,591,416	\$4,218,824	\$53
NEW Kan B	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$397,680	\$398,536	\$397,680	\$397,400	\$1,591,416	\$4,218,824	\$53
NEW Samra	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$397,680	\$398,536	\$397,680	\$397,400	\$1,591,416	\$4,218,824	\$53
NEW Hana	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$397,680	\$398,536	\$397,680	\$397,400	\$1,591,416	\$4,218,824	\$53
NEW Ad Di	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$397,680	\$398,536	\$397,680	\$397,400	\$1,591,416	\$4,218,824	\$53
NEW Kan B	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$397,680	\$398,536	\$397,680	\$397,400	\$1,591,416	\$4,218,824	\$53
NEW Samra	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$397,680</						

From: [REDACTED] CPT, Dept. of Prisons
Sent: Wednesday, October 01, 2003 12:59 PM
To: [REDACTED] (CPA MOJ)
cc: [REDACTED]
Subject: RE: Reporting

Here is a best shot...

-----Original Message-----

From: [REDACTED] (CPA MOJ)
Sent: Tuesday, September 30, 2003 5:17 PM
To: [REDACTED] CPT, Dept. of Prisons
Subject: FW: Reporting

-----Original Message-----

From: [REDACTED] (O-6)
Sent: Saturday, September 20, 2003 6:02 PM
To: [REDACTED] Williamson M. (SES); Ghougassian, Joseph (SES); [REDACTED]
 [REDACTED] Powell, Owen C. (SES); [REDACTED]
 [REDACTED]
 [REDACTED]
Cc: [REDACTED]
Subject: Reporting

This is a retransmission to correct an error in the "subcategory field" of project data.xls. VR, K

We're consolidating a data set of CPA projects to provide a complete picture of efforts ongoing across Iraq. The first run was made with data from USAID, TF RIO, CERP, DERP, Construction Initiative and several ministries. The data set is attached for your information. To complete the set, we need project data reported from all ministry advisors.

The intent of this report is to provide leadership with as complete a picture as possible of CPA project activity to enable situation awareness, CPA reporting and decision making.

Please report using the attached format, Project Data.xls, for your completed and ongoing projects as of 15 Sep 03. Submit the report to me by email NLT 1 Oct, with cc to [REDACTED]

- The region, governorate, and category have drop down lists.
- Project Name should be sufficiently descriptive to understand the gist of the project...i.e. a subject line.
- Contract date is the date the contract was made.
- Work Start Date is the date work actually started or is scheduled to start.
- Same for Work Completion Date.
- Projects executed for the benefit of a particular location (e.g. infrastructure improvement or reconstruction, governance, social programs, humanitarian assistance, etc.) should be reported by project by location. Broader projects that don't readily subdivide (e.g. New Iraqi Army) can be consolidated by governorate, region or for all Iraq, whichever presents the most accurate picture.

I'll be available in the CJTF-7 CG's conference room on Friday, 19 Sep 03, at 1400 to answer

10/2/2003

questions. VR.


Chief of Staff, DirOps

10/2/2003

Sub Category	Project Count	Project Name	Vendor	Total Project \$ Amount	\$ Distributed to Date	Balance	Contract Date	Work Start Date	Work Completion Date
Justice Prisons	1	Al Hilah Prison Reconstruction	Haider Luffy Mehdi	\$126,623	\$126,623	\$0			
Justice Prisons	1	Baghdad Central First 2 cell blocks (aka Abu Ghraib Phase 1)	Al-Erez	\$177,000	\$177,000	\$0			
Justice Prisons	1	Kazamiyah Female Prison Reconstruction	Sami Abdullah	\$92,909	\$92,909	\$0			
Justice Prisons	1	Repar Police Acad (Prison)	Sami Abdullah	\$66,140		\$66,140			
Justice Prisons	1	Karshi Juvenile Facility Reconstruction	Sami Abdullah	\$48,000	\$48,000	\$32,000			
Justice Prisons	1	Uniforms and Recreation Equipment	Supply & Service Co	\$199,350	\$0	\$199,350			
Justice Prisons	1	Operating Start-Up Costs: Personal Hygiene, Food, etc	Various	\$198,000	\$0	\$198,000			
Justice Prisons	1	Medical and Welfare Supplies	Various	\$199,380		\$199,380			
Justice Prisons	1	Female Prison Renovation	Sami Abdullah	\$22,500	\$0	\$22,500			
Justice Prisons	1	Badush Facility Reconstruction	Al Mansour Co	\$2,500,000	\$330,709	\$2,588,800			
Justice Prisons	1	Steel bunk beds	Various	\$101,970	\$0	\$101,970			
Justice Prisons	1	Repar Police Acad (Prison) Kitchen - Ruwafa	Sami Abdullah	\$22,190	\$22,200	-\$10			
Justice Prisons	1	Baghdad Central 4 compound reconstruction (aka Abu Ghraib Phase 2)	Al-Erez	\$1,755,900	\$252,200	\$1,502,300			
Justice Prisons	1	Former Secret Police Prison Reconstruction	Al-Hasanin	\$38,000	\$18,000	\$0			
Justice Prisons	1	Tasfereh Kitchen	Sami Abdullah	\$25,800	\$25,800	\$0			
Justice Prisons	1	Buses, Security Equipment, and Operations Equipment	Various	\$810,754	\$0	\$810,754			

Project Num	Reporting Ministry or Agency	POC	POC Phone	POC Email	Info as of Date	Region	Governorate	Grid 6-Digit	Category
15	Ministry of Justice				1-Oct-03	Central South	Babil		Justice
47	Ministry of Justice				1-Oct-03	Baghdad	Baghdad		Justice
48	Ministry of Justice				1-Oct-03	Baghdad	Baghdad		Justice
50	Ministry of Justice				1-Oct-03	Baghdad	Baghdad		Justice
120	Ministry of Justice				1-Oct-03	Iraq	Baghdad		Justice
135	Ministry of Justice				1-Oct-03	Iraq	Baghdad		Justice
136	Ministry of Justice				1-Oct-03	Iraq	Baghdad		Justice
137	Ministry of Justice				1-Oct-03	Baghdad	Baghdad		Justice
174	Ministry of Justice				1-Oct-03	North	Ninawa		Justice
186	Ministry of Justice				1-Oct-03	Iraq	Baghdad		Justice
198	Ministry of Justice				1-Oct-03	Baghdad	Baghdad		Justice
199	Ministry of Justice				1-Oct-03	Baghdad	Baghdad		Justice
223	Ministry of Justice				1-Oct-03	Baghdad	Baghdad		Justice
336	Ministry of Justice				1-Oct-03	Baghdad	Baghdad		Justice
353	Ministry of Justice				1-Oct-03	Baghdad	Baghdad		Justice
370	Ministry of Justice				1-Oct-03	Iraq	Baghdad		Justice

ICS Capital Projects

Badush, Mosul, Ninawa Province –

- Estimated at \$2,900,000; 101st Airborne (Air Assault); CPT Cortes is the POC
- Funded at \$ 1,400,000 (\$340,000 paid for phase 1 completion)
- Currently under construction as a prison
- One pod of 250 beds is open now
- Scheduled to phase in 3 additional pods (250 beds in each) o/a 12/31/03 and then add the last 3 pods (750 beds) by 3/15/03, for a total capacity of 1,750 beds

Baghdad Central, formerly Abu Ghraib, Baghdad, Baghdad Province –

- \$172,000, paid in full upon completion of phase 1 (400 beds)
- \$1,755,500 (20% paid with balance due at final acceptance); \$1,927,500 total
- Phase 2 recently completed (640 beds); Phase 3 scheduled o/a 12/31/03
- 1,856 total beds as a maximum security prison
- 320th MP BN/800th MP BDE; LTC [REDACTED] and CPT [REDACTED] are the POCs.

Basrah Central (formerly a military barracks), Basrah, Basrah Province –

- no consistent*
- Programmed at \$4,400,000 as a prison
 - FEST Assessment complete; no funding to date
 - MND (UK) supervision

Al Ma'qil, Basrah, Basrah Province –

- 260 beds (juvenile and adult) as a detention center
- No cost data is available
- Complete and operating under MND (UK) supervision

Isenbarrat, Baghdad, Baghdad Province –

- no consistent*
- 300 beds as a maximum security prison
 - Total of \$38,000 (already paid in full)
 - Renovations are not complete
 - 113th Armor, CPT [REDACTED] is the POC

Al Hillah, Al Hillah, Babil Province –

- 700 beds; last prisoner count: 42 sentenced inmates; medium security prison
- \$126,623, paid in full
- Question of \$15,000 remaining in bank under name of [REDACTED] initially opened by [REDACTED]
- Local Detention Center is reportedly overcrowded and needing relief

Al Hakimia, Baghdad, Baghdad Province –

- 300 beds on upper floors; a maximum security prison; potential national HQs for the Iraqi Corrections Services
- \$5,632,740 requested
- No funding to date

Kazamiyah, Baghdad, Baghdad Province –

- 315 beds, detention center currently slated as a male facility
- \$92,909; funds paid in full per CW4 [REDACTED] 18th MP BDE; receipts in his possession

Al Rasafa, Baghdad, Baghdad Province –

- 400 beds, detention center
- \$66,440, paid in full per CW4 [REDACTED]

Al Tasferat, Baghdad, Baghdad Province –

- 300 beds, detention center
- \$25,800, kitchen, paid in full

Al Kharkh, Baghdad, Baghdad Province –

- 200 beds, juveniles; detention center
- \$48,000 spent but facility was looted following work
- \$32,000 requested for additional repairs and denied

KURDISH AREAS: OCPA central does not provide any funding for the Kurdish areas

Dahuk Province –

- 200 beds; women and juveniles
- Currently, there are 60 female inmates and 80 juvenile offenders housed there
- Operating as a prison

Erbil Province –

- 600 beds, women and juveniles
- Currently there are 60 female inmates and 80 juvenile offenders currently held
- Operating as a prison

New Transportation Jail (Location is undocumented and unverified)

- 250 beds
- \$350,000 expended by 101st, etc.

This accounts for only 7,431 beds.

ICS Capital Projects

Badush, Mosul, Ninawa Province –

\$2,900,000 101st Airborne, Air Assault, CPT [REDACTED] P.O.C.

Under construction

Baghdad Central, formerly Abu Ghraib, Baghdad, Baghdad Province

\$172,000, paid in full ~~to~~ to

\$1,755,500, 20% paid, balance due in coming days; \$1,927,500 total commitment

Phase 1 complete; Phase 2 ~~nearly~~ complete. How many phases? (3)

1,856 total beds, max security 725 beds

320th MP BN/800th MP BDE; LTC [REDACTED] and CPT [REDACTED] P.O.C. [REDACTED]

Basrah Central, formerly a military barracks, Basrah, Basrah Province –

\$4,400,000

FEST Assessment complete; no funding to date

MND (UK) supervision

Al Ma'qil, Basrah, Basrah Province –

260 beds, juvenile and adult areas; detention center

No cost available

Complete and operating; MND (UK) supervision

Isenbarrat, Baghdad, Baghdad Province –

300 beds, max security

\$38,000. paid in full

Incomplete: 113th Armor, CPT [REDACTED] P.O.C.

Al Hillah, Al Hillah, Babil Province –

700 beds; last prisoner count: 25; medium and m^{ax} security

\$126,623, paid in full

7. Question of \$15,000 remaining in bank under name of [REDACTED] initially opened by [REDACTED] b6 b7C

Al Hakimia, Baghdad, Baghdad Province -

300 beds on upper floors, max security; potential national HQs

\$5,632,740

No funding to date

Kazamiyah, Baghdad, Baghdad Province -

Detention Facility
315 beds, originally a female prison currently slated as a male facility
\$92,909, funds paid to CW4 [REDACTED] 18th MP BDE
Additional construction work ?

Al Rasafa, Baghdad, Baghdad Province -

400 beds, detention center
\$66,440, CW4 [REDACTED] *may have* paid in full *& more work ?*

Al Tasferat, Baghdad, Baghdad Province -

300 beds, detention center
\$25,800, kitchen, paid in full *operational ?*

Al Kharkh, Baghdad, Baghdad Province -

200 beds, juveniles *Current status ?*
\$48,000 spent but facility was looted following work
\$32,000 requested for additional repairs and denied

KURDISH AREAS:

OCPA central does not provide any funding for the Kurdish areas

Dahuk Province -

200 beds, women and juveniles
60F; 80J currently held
Operating

Erbil Province -

600 beds, women and juveniles
60F; 80J currently held
Operating

New Transportation Jail. Location to be Verified

250 beds
\$350,000 expended by 101st, etc.

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New Iraqi Army (NIA)	
NIA Facilities	\$745.4M
NIA Equipment	\$879.3M
NIA Operations	\$205.3M
US Contract Training	\$164.0M
Purchased International Training	\$ 6.0M
Subtotal	\$2,000.0M
Iraqi Civil Defense Corps (ICDC)	
Operations	\$ 39.5M
Salaries	\$ 18.9M
Vehicles & minor procurement	\$ 17.2M
Subtotal ICDC	\$75.6M
Grand Total	\$2,075.6M

New Iraqi Army (NIA). After the transfer of full sovereignty to an elected government, Iraq will need to have a militarily effective force for the defense of its territory that is non-political, representative of the country as a whole, and committed to protection of the country, not the perpetuation in power of a particular regime. Further, from the point of view of developing a working constitutional government in Iraq, it is important that such a force be under law-based civilian control and subject to public and parliamentary oversight. To form the foundation for such a force, the US and its coalition allies have begun to establish a New Iraqi Army that embodies these principles. The first battalions are already in training. As the units of this army become operational, they will participate directly in military operations in Iraq, led by Iraqi officers, and, like other coalition forces, under overall Coalition operational command. They will perform critical military tasks, including protecting the borders, route and convoy security, and control of territory, thereby reducing the burden on US and other coalition military units and speeding the day when those units can be relieved of security tasks in Iraq.

\$2,000M is required to have 9 brigades (27 battalions) of the NIA fully operational by 2005. This program provides funds for US support for the costs of training, facilities, and equipment for a basic Iraqi ground force of 9 motorized infantry brigades, plus costs for setting up the necessary administrative support structures, reopening the military academy to provide a source of young officers, purchasing advanced training for military and civilian leaders, and standing up a new ministry of defense in consultation with the emerging Iraqi governmental authorities. Iraqi funds would be used to pay costs of salaries and subsistence. The initial equipment will make maximum use of commercially available military and civilian items. An initial armored and mechanized force (armored brigade) is also to be set up and will consist of one armor battalion, one mechanized battalion, and one mobile artillery battalion. Our intent is to use recovered and refurbished equipment to fill the equipment needs where possible. This also includes the re-establishment of depot repair and refurbishment of facilities within Iraq. Rolling Stock, engineer equipment, combat support and combat service support resources, crew-served weapons systems, and individual soldier equipment is also to be acquired. Also included is \$137.2M for an Army Aviation Element. These prices are based on provision of a small number of helicopters (generally second hand)

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and procurement/refurbishment of a small medium lift capability, i.e., C130 equivalent. Together this will provide mobility through an Army Aviation element. Includes costs associated with purchase of necessary support equipment, e.g., GSE.

Overall strong attention and focus will be applied to using existing Iraqi resources to provide and maintain the equipment sets desired. Without this equipment, graduated battalions from the New Iraqi Army Training Center in Kirkush will have no equipment and will be meaningless units, incapable of offering assistance to Coalition Forces to provide stability. Other significant components of the NIA include:

NIA- Contract Training. An existing contract is in place to provide trainers to the New Iraqi Army training base at Kirkush, Iraq. \$164M additional contract funding is required (included in the \$2B) for further refinement and additional curriculum for the training mission. Continued funding support of the New Iraqi Army is critical to establishing a military capable of defending the post-regime nation of Iraq from emerging threats. The trained light infantry division plus armored brigade would free up US Army and Marine Corps units and their support elements.

Coast Guard. Included in the \$2B requirement is \$81.9M for a small coast guard force. Piracy, slave trading, terrorism and smuggling on the rivers and costal waterways of Iraqi are of great concern to the coalition. For this reason a modest funding requirement has been raised to combat these activities and protect vital Iraqi assets. Funding is based on refurbishment of existing vessels and the procurement of a small number of support craft, plus the equipping of a Naval Infantry Battalion to support critical port and on load/off load facilities. The requirement includes \$41M for facilities, \$37M for equipment and \$3.9M for operations.

NIA- Iraqi Manned Defense Support Agency. Included in the \$2B requirement for the NIA is \$22M to set up the Iraqi Manned Defense Support Agency (DSA) in order to provide executive and support services to the New Iraqi Army and to lay the groundwork for the eventual establishment of a new Iraqi Ministry of Defense. Funding includes necessary equipment purchases (\$3.5M) such as vehicles and automated command and control information technology systems. Also included is \$2.5M for one year of operating costs.

Without this funding, the Coalition Provisional Authority will have to increase the Coalition staffing of the OSA office to administer the NIA. As the Iraqi Ruling Council grows in strength and ability to assume responsibility for post-regime Iraq, a functional Ministry of Defense, built on this foundation, will be critical to develop capability to deal with internal and external threats.

NIA- Professional Military Education Military Academies. The New Iraqi Army will need a professional Officer and NCO Corps and thus education facilities and equipment to train them. This \$51.4M (included within the \$2B) requirement will allow vehicles, training equipment, and training systems to help develop this professional Officer and NCO Corps. The requirement includes \$46.2M for facility refurbishment, \$4.4M for equipment and \$0.8M

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for operating costs. Without these resources, the newly trained Iraqi armed forces will not have professional leadership trained in the ways and understanding of the role of the armed forces in a functional society. Coalition Forces will be forced to provide force structure to lead these leaderless units. Those Iraqi's who are appointed or promoted into leadership positions will not have a new professional paradigm to draw from and will naturally revert to the behavior and traditions derived from the former regime.

NIA- Military Education and Training. A crucial part of developing the nucleus of a professional Officer and NCO Corps is giving them the opportunity to attend overseas training in the professional development institutions of the different Coalition Partners. Embedding core values essential to a post-regime Iraq will take place during this overseas training of key Iraqi military personnel. \$6M is required (included within the \$2B) to send the best and brightest to professional military schools to better learn principles of civilian control of military, and the role of the military in a democratic society.

Iraqi Civil Defense Corps. The Coalition Provisional Authority urgently requires \$75.6M to develop a military support organization in each Iraqi Governate. Each of the 18 govemates will be assigned one battalion (approximately 600 strong) of a new paramilitary force called the Civil Defense Corps. These battalions will assist Coalition Forces in bringing stability to Iraq. They will be lightly armed and will be trained to act as guides, interpreters, conduct searches, and man checkpoints. They will require minimal training and will be trained and operate predominantly in their home areas.

Costs for these forces are mainly salary (\$18.9M for 18 battalions at \$70k/month plus special allowances) and subsistence, fuel, and other costs (\$39.5M annual cost). An additional \$17.2M is required to properly equip this force. The major procurement requirements are for 2 'jeeps' and 12 cargo trucks per battalion at \$244K per bn), communications gear (99 platoon net and 25 company and battalion net radios per battalion at a cost of \$132.5K per bn), basic 'tented' infrastructure (overhead cover, ablutions, plastic furniture, and secure storage containers for each battalion at a cost of \$15.1K per bn) and personal protective gear (cold weather gear, helmet and body armor for each member at \$.5K per person). Vehicles are needed to speed ICDC response, particularly in rural sectors, ensure public perception of ICDC cooperation with Coalition Forces, and reduce ICDC reliance on Coalition transport. Radios are required to increase the flexibility and responsiveness of ICDC units and to reduce ICDC reliance on Coalition communications equipment. Basic Barracks Infrastructure is required to provide ICDC with suitable locations at which units can muster, train, secure stores, and, equally importantly, develop their identity. Finally, helmets and body armor are prudent personal protection items given an ICDC mission set that includes crowd and Riot Control, Route and Convoy Security, and Fixed Site Security.

Once trained and operating, these battalions will be a significant force multiplier, increasing the effectiveness and potentially freeing Coalition Battalions in their area of

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operations. Without these elements, Coalition maneuver battalions must continue their deployment to provide stability.

Justice and Civil Society Development.

Summary of Request. Reforming the Iraqi justice system, including prison system and courts, is prerequisite to improving confidence in justice outcomes for the country and laying the foundation for a constitutional democracy. After decades of corrupt Baathist party rule, the following investments are critical to reforming the system and establishing the rule of law.

Technical assistance for investigations into crimes against humanity	\$100M
Security for Judges and Prosecutors	\$200M
Witness Protection Program	\$100M
Other technical investigative methods	\$ 10M
Prison system technical assistance	\$ 10M
Reconstruction & modernization of 26 detention and prison facilities	\$ 99M
Two new 4,000 bed maximum security prisons	<u>\$400M</u>
TOTAL	\$919M

Technical Assistance for Crimes Against Humanities Investigations. The Iraqi Justice system lacks the technical expertise needed to conduct investigations related to the systematic commission of crimes against humanity by the former regime. Specifically, assistance is needed in forensic analysis, document analysis and financial analysis. In the prosecution of crimes against humanities it is critical to have expert testimony to establish the commission of the crime and command responsibility of higher officials. This expert testimony is dependent upon an accurate and complete investigation. Thus, forensic analysis is needed to corroborate testimony concerning the manner in which killings were conducted. This expert evidence is critical in corroborating the testimony of persons having knowledge of the crime in order to establish the witness's credibility. Similarly, the analysis of documents showing the command structure of the regime is needed in order to prove knowledge and criminal responsibility by members of that command structure. Finally, financial analysis is needed in order to demonstrate the squandering of state assets for the personal benefit of governmental officials. These resources are not available in Iraq, and the investigation of these crimes is a massive undertaking. The technical assistance for humanitarian investigation was based on a cost of \$200,000 per expert for a minimum 500 experts and investigators. This cost includes an estimated salary of \$100,000 for each expert and a logistics cost of \$100,000 for each expert for a total of \$100M for 500 experts.
Estimated Minimum Cost: \$100M.

Security for Judges and Prosecutors: Iraq is facing regular attacks by foreign terrorists and members of the former regime. As a government is formed, these matters

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need to be addressed in the criminal justice system. To the extent possible democratic societies use the criminal justice system to prosecute terrorists located within their borders. When this occurs, the Justice system then becomes a source of attack. Under the prior regime, the Justice Ministry was marginalized and controlled by the state. Thus the Ministry of Justice now has insufficient resources to address the security requirements faced by a Justice system that is the target of terrorists precisely because it is being used to combat terrorism. Consequently, judges and prosecutors need to be supplied with personal security details and the physical structures of the courts need to be hardened against terrorist attack. None of these items are currently in place and the judges and prosecutors in Iraq present an inviting target to the terrorists. Consequently, a massive undertaking is needed to strengthen the Iraqi court system so that it can fairly adjudicate these cases. This task requires a massive undertaking.

The Security Program cost estimate was made based on a pilot security program that was established on an emergency basis for the central criminal court of Iraq. That program, which provides security for 15 judges, costs \$10 million on an annualized basis. In order for the security program to be effective, it needs to be extended to more than 15 judges as well as making modifications to the infrastructure of the courts. This amount comes to approximately 50,000 per judge and includes vehicles, security details, weapons and communications capability. Thus, funds in the amount of \$20 million would provide security for approximately 400 judges and prosecutors. There are currently 860 judges and prosecutors in Iraq. The courts in Iraq need to be hardened with a variety of physical and technical security measures, including X-Ray devices, bomb detection devices, protective blast walls and other physical and improvements. There are 130 court buildings in Iraq, and this proposal would allocate approximately 1.3 Million per courthouse. This security package is thus reasonable and would enable the judiciary to function free of fear and intimidation. **Estimated minimum cost: \$200M**

Witness Protection Program. Not only is Iraq facing daily attacks from terrorists, organized crime is flourishing in the disorder created in the aftermath of the war. Organized crime members and terrorists function in a similar manner even though their motivations are different. Indeed, terrorist organizations often fund their activities through organized crime. In order to effectively prosecute these offenses, witnesses to the commission of these offenses are required. These witnesses can not be developed unless there is a mechanism in place to protect them. Consequently, a witness protection program is needed in order to allow victims as well as criminals who become government witnesses to testify without fear of being killed by the remaining members of the organization against whom they are testifying. Without an effective witness protection program, it is simply not possible to prosecute these cases.

Protecting witnesses is one of the single most expensive components of criminal prosecutions in that it involves short term and long term protection. The witness must be relocated far outside the danger area, which may involve international relocation for terrorism and organized crime cases. This estimate is based on \$200,000 per person per year. This would allow for 100 families with an average of five persons each to be relocated for a total cost of \$100M. **Estimated minimum cost: \$100M**

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Other Technical Investigative Methods. Although the prior regime used technical means to gather information, this was not done for the purpose of securing admissible evidence for a criminal prosecution. Long and bitter experience with terrorism and organized crime has demonstrated that technical evidence gathering is critical in the investigation and prosecution of these activities. Because in a democratic society these crimes should be addressed through the due process system of the Courts, the ability to gather such evidence is required in order to prove criminal responsibility. Iraq has become a focus for terrorist activity, and the use of unclassified technical means of gathering evidence is critical to the successful prosecution of these cases. An initial allocation of 10M for this purpose will enable the Iraqi government, under coalition supervision, to start using this unclassified technical evidence gathering means. This cost estimate is based on an extrapolation from a similar \$1M dollar package that was used in Kosovo, which has one tenth of the population of Iraq. **Estimated minimum cost: \$10M**

Prison System Technical Assistance. This request is for 100 international prison experts for six months, to identify suitable establishments for reconstruction, training and monitoring of prison operations in accordance with international requirements. The technical assistance requirement is based on a six-month cost of \$100,000 per expert for a minimum 100 experts and investigators. This cost includes an estimated salary of \$50,000 for each expert and a logistics cost of \$50,000 for each expert for a total of \$10M. **Estimated minimum cost: \$10M**

26 Detention and Prison Facilities for Juveniles and Adults. Prison facilities are a vital component to the credibility of the criminal justice system and essential in establishing the security of Iraq. This expenditure provides for the new build, reconstruction and modernization of 26 adult and juvenile detention and prison facilities. This expenditure would provide a wider geographical coverage than under the previous regimes. It would ensure that the establishments conform to international accepted standards. They would increase prison capacity by 10,000 (i.e., from 11,200 under current plans to 21,200) and free military resources currently tasked to operate detention facilities. At least local 4,800 jobs would be created in the prison service. The estimated average cost per facility is approximately \$2.3 million, \$0.5 million in start up costs and \$1 million in initial operating costs). **Estimated minimum cost: \$99M**

2 New 4,000 Bed Maximum Security Prisons. This spending would allow two new maximum security prisons to be constructed in accordance with international standards, with inbuilt security features that reduce staffing costs and achieve economies of scale. These facilities would house 4,000 prisoners each (8,000 additional prison beds) and would take four years to construct. Funding is needed immediately for engineering and design and to start construction. **Estimated minimum cost: \$400M**

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Electricity.

Summary of Request. The electrical power infrastructure in Iraq is in a perilous state. Without significant investment in the immediate future, the situation will actually deteriorate further. The CPA has been managing the sector since the war and fully understands the problems. The UN, which has been active in the sector since 1996 and working with the World Bank, has recently completed a needs assessment of the electrical power infrastructure. We are fortunate to have the results of this assessment which match our own findings. To make significant progress in a short period of time, the following investments must be made immediately into the electric power infrastructure.

Generation	\$3,650M
Transmission networks	\$1,700M
Distribution networks	\$1,000M
Communications and control	\$ 150M
Institutional strengthening	\$ 25M
Security	\$ 50M
TOTAL	\$6,575M

Generation. The level of generating capacity in Iraq, at present, varies between 3000 MW and 3300 MW. The estimated demand is 6500 MW and is expected to increase significantly as the economy grows, industry is restarted and oil production increases. It is hard to overstate the problems caused by the shortfall between generating capacity and demand of approximately 50%. It is the major cause of discontentment of the Iraqi population and, quite apart from the physical discomfort, is preventing industries, factories and oil refineries from operating. This exacerbates the problems inherent in having large numbers of people without employment or an income.

The lack of generating capacity and the geographic location of that capacity has created major differences in the power distributed to people in different parts of Iraq. In particular, the citizens of Baghdad have suffered disproportionately, as generating capacity is concentrated in the South and North. These imbalances have led to political divisions between the areas that are net generators of power and those that are net recipients.

As a means of sharing power between consumers, deliberate load-shedding is being used where local lines serving a neighborhood are switched off, so that other lines may be switched on. Although there is no alternative at this time, this practice causes much greater wear on the components of the already decrepit electrical power infrastructure.

Generation levels are low because the power stations were targeted during the Gulf War of 1991. In addition, the sanctions that followed meant that it was very difficult to procure materials to maintain power stations properly. Management practices also deteriorated, including acting under political pressure to maintain generation levels rather than to undertake long overdue maintenance work. Although some improvements

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Rehabilitation of existing power stations	\$1,000m
New gas turbine generation	\$1,200m
New thermal power stations	\$1,350m
Maintenance	\$100m
Total	\$3,650m

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Repair of 400 KV lines	\$300m
Repair of 132 KV lines	\$500m
Expansion of 400 KV lines	\$300m
Expansion of 132 KV lines	\$200m
Rehabilitation of substations	\$250m
Additional substations	\$150m
Total	\$1,700m

Distribution networks. Distribution networks deliver power carried over the transmission networks to local areas. The distribution networks were relatively unaffected by the recent war but were in a highly deteriorated condition beforehand. Equipment is operating without adequate electrical protection and is generally overloaded. The majority of 33/11 KV substations suffer from the effects of being switched too frequently (due to load shedding), a lack of maintenance and insufficient

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augmentation to cater for new load. There has also been, and continues to be, damage to distribution networks caused by acts of looting and vandalism.

We intend to commence a program of rehabilitation and replacement of distribution network infrastructure. However, it must be recognized that the scale of the problem is such that this program will have to take place over several years. Based on the information supplied by the UN/World Bank assessment, we anticipate the costs of the work we need to undertake until the end of 2004 as being:

33/11KV substation rehabilitation and development	\$150m
33KV network rehabilitation and development	\$56m
11KV network rehabilitation and development	\$185m
Distribution transformer rehabilitation and development	\$125m
0.4KV network rehabilitation and development	\$204m
O&M material and equipment	\$180m
Vehicles, machinery, training, studies and review, etc	\$100m
Total	\$1,000m

Communications & Control. The lack of an automated monitoring and control system means that it is not possible to effectively monitor power distribution or enforce load shedding plans. This lack of monitoring capability has impeded CPA's efforts to re-establish an effective and efficient electrical sector in Iraq. The Electricity Commission requires a Supervisory Control And Data Acquisition (SCADA) system to provide this monitoring and control capability. SCADA is a distributed system that collects data from individual power substations, and delivers it to a central monitoring and control centre. It consists of several components, including:

1. A National Dispatch Center (NDC) to provide national oversight of the electricity network;
2. One or more Regional Control Centers (RCC's);
3. Multiple Remote Terminal Units (RTU's) located at the 400 kilovolt (KV) substations and the 33KV substations. These RTU's capture critical data from the substation equipment;
4. Communications equipment to deliver data from the RTU's to the RCC's and NDC. Communications between the substations and the NDC will be provided via a fibre optic network, a radio network, or microwave network, or a combination thereof, in order to minimize costs. Several communication networks already exist in varying states of repair and capability in Iraq, and these will be utilized if possible.

The SCADA system will be implemented extremely rapidly in order to gain management control of the distribution of electricity in Iraq. Such an implementation depends upon the timely provision of funds in order to procure the equipment, personnel and other resources required to perform this task.

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This SCADA system will provide critical improvements to the management of the electricity grid in Iraq. It will permit the accurate monitoring of the electricity grid of Iraq on a national basis. In addition, it will assist in the assessment of equipment failures by providing remote alarms and warnings. Finally, it will assist in the fair and equitable distribution of electricity to the Iraqi population. The cost of the full SCADA system implementation and associated communications infrastructure is estimated at \$150m.

Institutional strengthening. The Electricity Commission is institutionally very weak. In order to build an effective organization capable of managing the continued operation and development of the electrical power infrastructure in Iraq, we wish to invest in strengthening the institution. This shall be done by rehabilitating the buildings, providing consultants embedded within the organization, developing a Master Plan for continued development, and investing in extensive staff training. The estimated cost of providing this program is \$25m.

Security. There is little point in investing in transmission line repairs if they cannot be secured. The Coalition Forces are overstretched and cannot provide adequate security to electrical power infrastructure. Moreover, they will not be in Iraq indefinitely. Therefore, other arrangements must be made. It is our intention to strengthen the existing Electricity Commission Power Police and to augment their capabilities with contracted helicopter surveillance. The estimated cost of providing an improved service is \$50m.

Public Works.

Summary of Request. \$4,5 ICM is required to meet critical water and sanitation requirements. Our overall priorities in implementing the various public works programs are:

1. Providing potable water.
2. Improving efficiency of the distribution system.
3. Improving sewerage facilities and solid waste management

Although our immediate thrust concentrates on the restoration of conditions to pre-war conditions, we also intend to emphasize improving and expanding services and coverage in all governorates. Our initial requirements to help the Iraqi people improve their public works include

Raising potable water access across Iraq	\$2,830M
Reducing water loss from 60% to 40%	\$ 30M
Increasing sewerage service in cities to 15%	\$1,200M
Improving solid waste management	\$ 450M
TOTAL	\$4,510M

Different assessment studies by International organizations have all agreed that the above public work programs are the best way to improve the performance of the sector and the

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living conditions of Iraqis. This work should commence as soon as possible and be pleted by the end of 2004.

Currently, the responsibility for the delivery of basic municipal services is centrally controlled in terms of budget allocation and priority setting. Over time the responsibility for basic services will be devolved to the governorate and the municipality level. These programs will also help develop the capacity of governing authorities, and demonstrate to local authorities and the central agencies (such Ministry of Finance and Public Works) on proper administrative procedures for major public works.

Raising potable water access across Iraq%. \$2,300M is required to provide potable water access to most of Iraq. Our plan to reach that level involves first working up to 75% access, then working further improvements to reach 90% access for cities, towns, rural areas and villages.

The coverage figure in urban areas at this time is approximately 60% however the supply is not 100% of the time and the quality is suspect. The existing supply system is stretched to its limit and system strengthening/master planning is required before coverage can be increased by any significant percentage. Master plans have to be completed before accurate figures on the incremental costs of service coverage can be given. Infrastructure required will include larger feeder water mains, service reservoirs to balance daily and hourly flows and the provision of dividing and control valves to allow the creation of supply zones and mains to be shut down for repairs and maintenance. The estimated cost to increase urban coverage to 75% is \$1,000M and is based on extending coverage to 2.7M people at a per capita cost of \$370/capita for water treatment and network. This per capita cost estimate is based on theoretical analysis using a hypothetical residential area.

To raise coverage levels across the country to 75%, supplies to rural areas and villages will have to be improved. Many small towns and villages are served by tankers coming many miles to provide potable water on a frequency of once a day, once every 2 days and in some cases once every 10 days. To improve coverage will require the installation of treatment plants capable of treating saline water (reverse osmosis), reticulation systems and additional tankers. To achieve the coverage target approximately 2.2M additional people in rural areas will have to be served. Four techniques have been identified for serving the additional people. Details and costs are:

Extension of existing urban systems	\$370/capita
The use of compact units plus local reticulation	\$186/capita
Tankering potable water to them	\$373/capita
Using well to supply water	\$267/capita

Estimates have been made of the population to be served by the different supply methods and the total cost of the program has been estimated to be \$530M.

To raise supply levels across the country to 90% will require improvements in supplies to cities, towns, rural areas and villages. To improve coverage across the nation, we intend to install treatment plants capable of treating saline water (reverse osmosis), reticulation systems and additional tankers. The increased populations served by this program are:

- Urban 2.7M people

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To Rehabilitate and Reconstruct Iraq**

➤ Rural 1.3M people

Using the per capita construction costs quoted above the cost of raising universal coverage of potable water to 90% is \$1300M.

Reducing water loss from 60% to 40%. Reducing water losses in an arid environment is a national priority. Water losses are currently estimated at 60% of the potable water produced from the water treatment plants. \$30M is required to repair the water distribution networks to ensure that safe water (free of pathogens and other harmful chemicals) actually reach families is a priority. This will also require a full inspection and mapping of the networks. Reducing water losses has a three fold effect of:

- increasing coverage because there is more water available;
- reducing operational costs because less water is required; and
- reducing the risk of illness because leaks into the system are repaired preventing the contamination of potable water.

An initial reduction to 40% (\$30M) involves the rectification of visible leaks. There are approx. 15,000km of water main in Iraq and using consultants' studies the cost per kilometer for the rectification of visible leaks has been estimated to be \$500/km. The cost of the program is estimated to be approximately \$30m allowing for the variables in the network and the scale of the leaks likely to be encountered.

Increasing sewerage service in cities to 15%. The current coverage across Iraq is estimated at 6%. This situation is unsatisfactory in that wastewater can come in contact with children causing illness and death. CPA requests \$1,200M to increase sewer service to 15% in urban areas which will involve extending treatment facilities and collection systems within the cities and towns. This will require innovation in treatment techniques such as aquaculture and alternative collection system such as low pressure systems. To increase the coverage to the target of 15% translates to an additional 1.6M people being served. The cost per capita for providing sewerage services has been estimated to be \$775 of which \$570 is for the collection system and \$205 for treatment. The estimated cost of the program is \$1200M.

Improving Solid Waste Management. There is no overall solid waste management strategy for Iraq. \$450M is required to finalize a strategy which must include the construction of correctly designed landfill sites, equipment to operate the landfill site, regular collection of solid waste requiring vehicles, education campaigns to sort rubbish at source and demonstration/startup recycling plants. Recycling can help to protect the environment, generate employment, and reuse valuable nutrients from food-waste and sewage for safe utilization in horticulture, aquaculture, forestry and food production. More needs to be done to ensure the safe management of medical and industrial waste as these pose a serious health hazard to those who work with waste and to children who play in unprotected landfills. These more hazardous wastes need to be treated at source.

**Coalition Provisional Authority
FY04 Supplemental Request
To Rehabilitate and Reconstruct Iraq**

The capital cost of such a program has been estimated based on 150 landfill sites at \$0.5M/site, \$0.5M/site for operating equipment, 40 collection vehicles for each site at \$50,000/vehicle and nine demonstration plants at \$0.5M each. The total cost of the program is estimated to be \$450M.

Water Resources.

Summary of Request. The water resources infrastructure in Iraq suffered some damage after the war due to looting and vandalism, however, the overall functionality of the system was not significantly affected. Still, investment in this sector is strategically important to the Coalition both immediately and over the long term. To meet our immediate objectives, CPA requires \$935 M to repair and improve water and sewerage services.

Agriculture and irrigation sustain the lives of a large sector of the population and water supply is essential to prosperity. Although many of these initiatives increase the condition or service beyond prewar conditions, investment in the projects included below will clearly demonstrate a commitment to the people of Iraq in important and visible ways.

Pumping Stations. \$75M is required to replace pumps and electrical control appurtenances for 125 priority pumping stations (of 270 stations). Each pumping station has, on average 4-6 pumps for the purpose of reliability, maintenance and operational flexibility. Pumps vary in size, capacity and lift, but average cost is \$125K per unit (includes pump, motor, starter and control box) [600x\$125K=\$75M]. Approximately half of the inventory (600 pumps) require immediate replacement with western standards equipment. Maintenance, refurbishment, and replacement of irrigation pumps have been largely neglected since 1980. New equipment delivered and installed under FFO contracts is of low quality and reliability.

Replacement of irrigation pumps on a large scale will demonstrate to the people of rural Iraq that the Coalition is dedicated to improving their lives and livelihood. This project is needed immediately as farmers throughout the country are negatively affected by the current situation. This project would improve the current system beyond the pre-war condition.

Replace Standby Generators. \$75M is needed to replace standby generators for key pumping stations, barrages, and dam sites. There are about 100 key points (of ~300) in the vast system of reservoirs, barrages and pumping stations that require backup generators to assure electricity for running the pumps, providing municipal water, irrigation, lifting the gates on barrages, and operating other essential emergency equipment. The standard 750Kw generator costs ~ \$750K [100units x \$750K = \$75M] Minor site work (construction) will be required.

Generators are necessary to return the operation and reliability of pump stations to prewar standards throughout the country. The current state of the national power grid does not allow pump stations to function adequately. Pump stations require continuous

Prisons Excerpted Capital Needs: 2004 Budget

The Prisons Department requests that \$11M be shifted from the \$50M capital account. The capital account should retain \$39M. Given that the Material Requirements and Clothes allowances are being met, prisons financial outlook is somewhat brighter.

Creative accounting will be required to ensure that inmates are fed over the next year.

The supplemental, \$99M of which is for an additional 18,000 beds, will move prison closer to its intended target of roughly 30,000 beds, not counting the Juvenile Corrections division. The assumption is that the supplemental will be provided.

The \$39M in capital projects will provide an additional 8,123 beds. The total bed space will be increased to 26,123.

The use will be as follows:

- 10 regional juvenile facilities of 350 each. The facilities will range from detention centers to rehabilitation centers with vocational programs. The cost of each center will be \$1.17M for re/construction. Total: **\$11.65M**
- Projects that may have to be carried over from 2003:
 - Basrah Central **\$4.4M**
 - Khan Bani Saad **\$13M**
 - Hakimia **\$5.6M**
 - Current facilities upgrades **\$0.15M**
- Recreation Fields for Juvenile Centers. \$0.158M each at 12 facilities for a total **\$1.9M**
- The remaining **\$2.3M** will be utilized to reconstruct on more adult facility adding 691 beds.

The average cost per new "bed" will be roughly \$3,330 each. Every **\$10M** in addition to the above will buy **3,000 beds**.

Projections indicate a near future need for **6,000-10,000 more beds, \$10M-\$40M**.

Plans still need to be made to build proper juvenile program facilities. Plans will also be made to refit the current prisons that have been "patched" together.

LPT HAS SEEN

ACTION MEMORANDUM

CoS	
Mr Asst	
Exec Sec	

September 14, 2003

TO: Administrator, CPA

FROM: [REDACTED]
Program Review Board

SUBJECT: PRB Allocation Request # 25

The Program Review Board met on September 13, 2003 and voted on funding requests for programs in support of the CPA mission and priorities. These requests were thoroughly vetted by the Program Review Committee prior to presentation to the Board. Attached for your approval is the Board's proposed allocation for a total of \$101,812,000.

Summary of Proposed Allocations

PRB #463 - Replenish Commanders' Emergency Response Program (CERP) - \$60,000,000
Requestor: BG Gallinetti, CJTF-7

CJTF-7 reports that the \$45M allocated to CERP in late July has been fully expended or committed, at an average rate of \$5M per week. To date, CERP has executed 8,096 projects totaling \$50M. Members of the Board and CJTF-7 will form a working group to make a recommendation on CERP funding levels next year. CJTF-7 will allocate funds according to the following budget:

September \$10M
October \$20M
November \$20M
December \$10M

PRB #456 - Regional/Governorate Coordinators Program - \$28,500,000
Requestor: [REDACTED] Dir Regional Ops

The Regional Directors' Emergency Response Program has been depleted. Regional Construction Initiative funds are also nearly depleted. This new program will contain elements of both of these programs - enabling small high-impact programs and construction programs. It will also permit Regional Coordinators and Governorate Coordinators to design programs to suit regional needs. The Board also recommends increasing the discretionary authority of Regional Coordinators to \$200,000, now that contracting officers will be located in each region, as well as expanding authority to the newly established Governorate Teams. A paper on the administration of this program will be sent to you shortly.

?
The report & saw 9/13
said M & S each had
almost \$7 million
in spk.

PRB #453 – Prisons Development Program - \$11,500,000
Requestor: MG Donald Campbell, Ministry of Justice

Due to limited military assets and the fundamental importance of a functioning prison system, CPA must assume leadership of rebuilding and managing the Iraqi prison system that comports with accepted international standards. These funds are requested to hire and support international corrections experts who are needed immediately through the end of this year. Next year's requirements are being addressed through the budget process.

PRB #486 – Sadr City Interim District Advisory Council - \$1,100,000
Requestor: Hank Bassford, CPA – Baghdad

This project is to strengthen the legitimacy of the Sadr City Interim District Advisory Council and strengthen the roles and credibility of the Beladiya staff and Neighborhood Advisory Councils with Sadr City. The program will provide assistance to the 103 individual sector committees – subdivisions within neighborhoods – within the city. Each sector will receive a \$10,000 grant for projects the committees identify. The intent is to ensure the local municipalities and advisory leaders receive credit for the projects and bring needed improvements to their communities. Large numbers of sector residents should be involved to identify projects and work on them.

PRB #485 – Security for Governing Council Compound - \$712,000
Requestor: Ambassador Kennedy, CPA Exec Office

This request is to provide physical security for the Interim Iraqi Government at the Government of Iraq compound. The purchase and installation of reinforced concrete barriers around the perimeter of the most sensitive/vulnerable areas is a requirement, as assessed by the Chief of Security, [REDACTED] of Global Risk Strategies. The likelihood of additional security situations should not be underestimated.

RECOMMENDED ACTION:

The Administrator approves the attached Allocation Request #25 by signing Attachment 1 at the tab.

Coordinated:
Comptroller, CPA
General Counsel
CFO, CPA

Allocation Req #25

PRB

13-Sep-03

PRB	Name	Governorate	CPA Office	Funding Source	Amount Rcmd	In Budget
483	Replenish CERP	Various	CJTF-7	Seized or DFI	\$60,000,000.00	No
456	Regional/Governorate Coordinators Program	Various	Director Regional	Seized or DFI	\$28,500,000.00	No
453	Prisons Development Program	Various	Min of Justice	Appropriated or DFI	\$11,500,000.00	No
486	Sadr City Interim District Advisory Council	Baghdad	Baghdad Central	Seized or DFI	\$1,100,000.00	No
485	Security for Governing Council Compound	Baghdad	CPA Front Office	Seized or DFI	\$712,000.00	No

NOTE: CFO is currently working conversion of approx \$100M worth of Euro's as an addition to the seized funds balance.

Total Amt Rcmd \$101,812,000.00



Sunday Sep 14, 2003

Page 1 of 1

[REDACTED] CPT, Dept. of Prisons

From: [REDACTED] (GBR) UK Ministry of Justice

Sent: Friday, November 21, 2003 9:10 PM

To: [REDACTED]

Cc: [REDACTED] Bartlett, Joseph T. (SES); Ryan, Charles L. (SES-05); Armstrong, John J. (SES-05); 'Richard West'; [REDACTED] CPT, Dept. of Prisons

Subject: Prison Matters

[REDACTED]

I am pleased we managed to all meet up on Wednesday at such short notice.

Just to recap [REDACTED] the Ministry of Justice rep in CPA South has \$50,000 to assist in dealing with any pressing items for which funds are not available. I imagine you may already be well covered by Emergency funds. If the money is not used then the prison team can pick it up when they visit in two weeks time, together with any receipts.

In the meantime some thought needs to be given as to what capital projects you want to do this year, timings and whether the contracts need to put out to tender. There may be some mechanism to having some cash carried over for next year.

The operating budget and capital budget for September is waiting in the Treasury. As I understand it a spending plan needs to be submitted to the Treasury to get access. At the month end receipts need to be provided together with a trial balance. This will then permit access to the following months funds.

In the Treasury for September there is some \$40K operating expenses and \$70K capital. All that needs to be done is to get a spending plan done. If the Emergency funds have covered the operating costs we might be able to convert some of the operating budget to capital to keep it in dollars, as in November and December the drawdown will be in dinars

The Ministry of Justice in Baghdad has authorized Ahmed Shibab, the Chief Accountant of the Basrah Appeal Court to deal with Prison Department finances. He has agreed to take on the payroll functions when they are transferred across from the Ministry of Interior and Ministry of Labour and Social Affairs. I asked him to contact the MLSA prison accountancy team and put them to task to deal with finances. He said he had too much in the way of responsibility. He did agree to provide advice to any prison staff who should go to see him. I suspect among the people at Maqal will be an accountant, albeit in a guards uniform who should be urged to visit him to ensure the paperwork is in order. This seems to be the major problem.

These are matters that need some early attention, either to get things on the road or at the very least in preparation for [REDACTED] arrival. We may make an application for some flexibility at the year end so we do not loose all the funding, but before we do I think we will have to have tried to get some money committed.

I am in Mosul next week and then on leave the following week. Hopefully next week Captain [REDACTED] USAR will return from leave. He has also been dealing with financial issues and hopefully he will be joined by some experts in prison finance before the year is out.

In the meantime please do not hesitate to contact me if you want any further information.

Regards

[REDACTED]

11/29/2003

COALITION PROVISIONAL AUTHORITY
BAGHDAD, IRAQ

Action Memorandum

15 June 2003

TO: Administrator, CPA

FROM: Office of General Counsel *SL*

SUBJECT: Delegations of Authority to Use Seized Iraqi Funds

Enclosed for your signature are three delegations of authority that will (1) permit division- and brigade-level commanders to use seized Iraqi funds for urgent humanitarian relief and reconstruction projects in their areas of operation; (2) extend that authority to Regional Directors, in amounts equivalent to those prescribed for division-level commanders; and (3) enable the CPA Program Review Board (PRB) and Regional Directors to carry out the CPA's \$100 million Construction Initiative for Iraq.

- In a memorandum dated April 30, 2003, the President confirmed the authority of the Secretary of Defense to seize, sell, administer, or use state- or regime-owned cash, funds, or realizable securities in Iraq. The President specified that the seized property may be used only to assist the Iraqi people and support the reconstruction of Iraq (enclosure 1).
- On May 29, 2003, the Deputy Secretary of Defense delegated to you the authority to use seized Iraqi property for the same purposes (enclosure 2).
- The three proposed memoranda at enclosures 3, 4 and 5 redelegate this authority as necessary to carry out the following CPA programs:

-- **Commanders' Emergency Response Program.** Enables brigade- and division-level commanders to spend seized funds for urgent humanitarian relief and reconstruction projects within their areas of responsibility, in respective amounts that may not exceed \$500,000 and \$200,000 at any one time, and subject to respective per-project limits of \$100,000 and \$50,000.

-- **Regional Directors' Emergency Response Program.** Provides the CPA's four Regional Directors with the same authority conferred under the Commanders' Emergency Response Program, in amounts equivalent to those assigned to division-level commanders.

-- **Construction Initiative for Iraq.** Authorizes CPA's North, South and South Central Regional Directors to spend up to \$15 million each in construction Projects, subject to per-project limit of \$100,000, and authorizing CPA's PRB to

approve construction projects in excess of \$100,000, and all other projects carried out under the Construction Initiative for Iraq.

ACTION REQUESTED : That the Administrator sign the attached delegations of authority.

COORDINATION: Chief of Staff



**COALITION PROVISIONAL AUTHORITY
BAGHDAD, IRAQ**

15 June 2003

MEMORANDUM FOR REGIONAL DIRECTORS

SUBJECT Regional Directors' Emergency Response Program

I hereby redelegate to the Coalition Provisional Authority (CPA) Regional Directors of Iraq certain authority vested in me pursuant to Deputy Secretary of Defense Memorandum, subject: Certain State- or Regime-Owned Property in Iraq, dated May 29, 2003. Office of Reconstruction and Humanitarian Assistance (ORHA) Memorandum, subject: Region Level Quick Impact Projects, dated 19 May 2003, is hereby rescinded.

Specifically, each Regional Directors is hereby authorized to take all actions necessary to operate a Regional Directors' Emergency Response Program, in order to assist the Iraqi people and support the reconstruction of Iraq, provided that:

- (a) Each Regional Director may expend seized funds in an amount not to exceed \$500,000; and
- (b) The amount of individual projects carried out by a Regional Director shall not exceed \$100,000 per project; provided further, that per project authority in excess of \$100,000 may be granted upon advance request.
- (c) As funds are expended by a Regional Director in accordance with subparagraphs (a) and (b) above, like amounts may be replenished up to the monetary limits specified in those subparagraphs for each Regional Director.
- (d) Regional Directors shall document all expenditures on CPA Program Review Board's Funding Request Form (PRB) Form 01, and submit completed forms to the CPA PRB Program Coordinator.

The authority delegated herein is separate and distinct from the authority delegated to the Regional Directors under CPA Memorandum, subject: Construction Initiative for Iraq, dated 15 June 2003. The authority delegated herein may be exercised in a total aggregate amount not be exceed \$7,000,000; may not be redelegated; and shall be exercised in accordance with the terms and conditions set forth in the above-referenced Deputy Secretary of Defense Memorandum and other procedures the CPA may prescribe.

 6/16/03
L. Paul Bremer, Administrator
Coalition Provisional Authority

**COALITION PROVISIONAL AUTHORITY
BAGHDAD, IRAQ**

15 June 2003

**MEMORANDUM FOR CHAIRMAN, PROGRAM REVIEW BOARD
REGIONAL DIRECTORS**

SUBJECT: Construction Initiative for Iraq

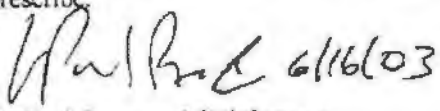
I hereby redelegate to the Coalition Provisional Authority (CPA) Program Review Board (PRB) and the Regional Directors for Iraq's North, South and South Central Regions certain authority vested in me by Deputy Secretary of Defense Memorandum, subject: Certain State- or Regime-Owned Property in Iraq, dated May 29, 2003.

The CPA PRB shall review and is hereby authorized to approve all projects carried out under the Local Projects Element of the Construction Initiative for Iraq that exceed \$100,000, and all other projects under the Construction Initiative for Iraq, in a total aggregate amount not to exceed \$100,000,000.

Each of the above-named Regional Directors is hereby authorized to take all actions necessary to operate the Local Projects Element of the Construction Initiative for Iraq, in a total amount not to exceed \$45,000,000, in order to assist the Iraqi people and support the reconstruction of Iraq, provided that each Regional Director:

- (a) may expend seized funds in an amount not to exceed \$15,000,000; and
- (b) may approve projects with a cost of \$100,000 or less, and shall submit project proposals with a cost over \$100,000 to the CPA PRB for approval;
- (c) shall carry out projects under this Initiative in coordination with CPA or Coalition Forces engineering elements available to provide technical advice and support in the Regional Director's area of operations; and
- (d) shall document programs on CPA PRB Funding Request Form (PRB 01), and submit completed forms to the CPA PRB Program Coordinator.

The authority delegated herein may not be redelegated, and shall be exercised in accordance with the above-referenced Deputy Secretary of Defense Memorandum and such other procedures as the CPA may prescribe.


L. Paul Bremer, Administrator
Coalition Provisional Authority

**COALITION PROVISIONAL AUTHORITY
BAGHDAD, IRAQ**

15 June 2003

MEMORANDUM FOR REGIONAL DIRECTORS

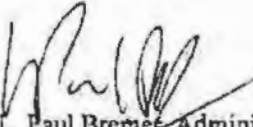
SUBJECT: Regional Directors' Emergency Response Program

I hereby redelegate to the Coalition Provisional Authority (CPA) Regional Directors of Iraq certain authority vested in me pursuant to Deputy Secretary of Defense Memorandum, subject: Certain State- or Regime-Owned Property in Iraq, dated May 29, 2003. Office of Reconstruction and Humanitarian Assistance (ORHA) Memorandum, subject: Region Level Quick Impact Projects, dated 19 May 2003, is hereby rescinded.

Specifically, each Regional Directors is hereby authorized to take all actions necessary to operate a Regional Directors' Emergency Response Program, in order to assist the Iraqi people and support the reconstruction of Iraq, provided that:

- (a) Each Regional Director may expend seized funds in an amount not to exceed \$500,000; and
- (b) The amount of individual projects carried out by a Regional Director shall not exceed \$100,000 per project; provided further, that per project authority in excess of \$100,000 may be granted upon advance request.
- (c) As funds are expended by a Regional Director in accordance with subparagraphs (a) and (b) above, like amounts may be replenished up to the monetary limits specified in those subparagraphs for each Regional Director.
- (d) Regional Directors shall document all expenditures on CPA Program Review Board's Funding Request Form (PRB) Form 01, and submit completed forms to the CPA PRB Program Coordinator.

The authority delegated herein is separate and distinct from the authority delegated to the Regional Directors under CPA Memorandum, subject: Construction Initiative for Iraq, dated 15 June 2003. The authority delegated herein may be exercised in a total aggregate amount not be exceed \$7,000,000; may not be redelegated; and shall be exercised in accordance with the terms and conditions set forth in the above-referenced Deputy Secretary of Defense Memorandum and other procedures the CPA may prescribe.

 6/16/03
L. Paul Bremer, Administrator
Coalition Provisional Authority

**COALITION PROVISIONAL AUTHORITY
BAGHDAD, IRAQ**

15 June 2003

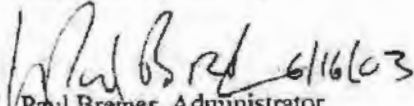
MEMORANDUM FOR COMMANDER OF COALITION FORCES

SUBJECT: Commanders' Emergency Response Program

I hereby redelegate to you certain authority vested in me pursuant to Deputy Secretary of Defense Memorandum, subject: Certain State- or Regime-Owned Property in Iraq, dated May 29, 2003. Specifically, you are hereby authorized to take all actions necessary to operate a Commanders' Emergency Response Program. This Program will enable commanders to respond to urgent humanitarian relief and reconstruction requirements within their areas of responsibility, by carrying out programs that will immediately assist the Iraqi people and support the reconstruction of Iraq. Under the Program:

- (a) Individual division-level commanders may expend seized funds in a total amount not to exceed \$500,000 per commander, provided that the amount of individual transactions carried out by each division-level commander shall not exceed \$100,000 per transaction; and
- (b) Individual brigade-level commanders may expend seized funds in a total amount not to exceed \$200,000 per commander, provided that the amount of individual transactions carried out by each brigade-level commander shall not exceed \$50,000 per transaction.
- (c) As funds are expended by division- and brigade-level commanders in accordance with subparagraphs (a) and (b) above, the funds may be replenished in like amounts not to exceed the limits specified in those subparagraphs.
- (d) Division- and brigade-level commanders shall document programs on the Program Review Board's Funding Request Form (PRB 01), and submit completed forms to the CPA PRB Program Coordinator.

This authority may be exercised in a total aggregate amount not to exceed \$10,000,000; may not be redelegated, and shall be exercised in accordance with the terms and conditions set forth in the above-referenced Deputy Secretary of Defense Memorandum and such other instructions as the CPA may prescribe. The authority previously delegated to you under CPA Memorandum, subject: Certain State- or Regime-Owned Property in Iraq, dated 3 June 2003, is hereby rescinded.


L. Paul Bremer, Administrator
Coalition Provisional Authority

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COALITION PROVISIONAL AUTHORITY
BAGHDAD, IRAQ

Action Memorandum

15 June 2003

TO: Administrator, CPA

FROM: Office of General Counsel *SC*

SUBJECT: Delegations of Authority to Use Seized Iraqi Funds

Enclosed for your signature are three delegations of authority that will (1) permit division- and brigade-level commanders to use seized Iraqi funds for urgent humanitarian relief and reconstruction projects in their areas of operation; (2) extend that authority to Regional Directors, in amounts equivalent to those prescribed for division-level commanders; and (3) enable the CPA Program Review Board (PRB) and Regional Directors to carry out the CPA's \$100 million Construction Initiative for Iraq.

- In a memorandum dated April 30, 2003, the President confirmed the authority of the Secretary of Defense to seize, sell, administer, or use state- or regime-owned cash, funds, or realizable securities in Iraq. The President specified that the seized property may be used only to assist the Iraqi people and support the reconstruction of Iraq (enclosure 1).
- On May 29, 2003, the Deputy Secretary of Defense delegated to you the authority to use seized Iraqi property for the same purposes (enclosure 2).
- The three proposed memoranda at enclosures 3, 4 and 5 redelegate this authority as necessary to carry out the following CPA programs:

-- *Commanders' Emergency Response Program.* Enables brigade- and division-level commanders to spend seized funds for urgent humanitarian relief and reconstruction projects within their areas of responsibility, in respective amounts that may not exceed \$500,000 and \$200,000 at any one time, and subject to respective per-project limits of \$100,000 and \$50,000.


-- *Regional Directors' Emergency Response Program.* Provides the CPA's four Regional Directors with the same authority conferred under the Commanders' Emergency Response Program, in amounts equivalent to those assigned to division-level commanders.

-- *Construction Initiative for Iraq.* Authorizes CPA's North, South and South Central Regional Directors to spend up to \$15 million each in construction Projects, subject to per-project limit of \$100,000, and authorizing CPA's PRB to

approve construction projects in excess of \$100,000, and all other projects carried out under the Construction Initiative for Iraq.

ACTION REQUESTED: That the Administrator sign the attached delegations of authority.

COORDINATION: Chief of Staff



THE WHITE HOUSE

WASHINGTON

April 30, 2003


MEMORANDUM FOR THE SECRETARY OF DEFENSE

SUBJECT: Certain State- or Regime-Owned Property in Iraq

Pursuant to my authority under the Constitution as Commander in Chief of the Armed Forces, and consistent with the Authorization for Use of Military Force Against Iraq Resolution of 2002 (Public Law 107-243), I hereby confirm your authority to exercise all powers, consistent with the laws and usages of war, related to the seizure, sale, administration, or use of state- or regime-owned cash, funds, or realizable securities in Iraq. Property seized, sold, or administered under this memorandum shall be used only to assist the Iraqi people and support the reconstruction of Iraq, and such uses shall be consistent with the laws and usages of war.

You are directed, in consultation with the Secretary of the Treasury, the Secretary of State, and the Director of the Office of Management and Budget, to prescribe procedures to ensure that all property subject to this memorandum is appropriately accounted for, audited, and used only for the purposes specified herein.

Nothing in any prior Executive Order shall be construed to limit the authority herein confirmed, and nothing in this memorandum shall be construed to limit authorities that U.S. Armed Forces may otherwise exercise under the laws and usages of war.





DEPUTY SECRETARY OF DEFENSE

1010 DEFENSE PENTAGON
WASHINGTON, DC 20301-1010

MAY 29 2003



MEMORANDUM FOR ADMINISTRATOR OF THE COALITION PROVISIONAL
AUTHORITY

SUBJECT: Certain State- or Regime-Owned Property in Iraq

I hereby delegate to you the authority confirmed in the attached memorandum from the President, subject as above, dated April 30, 2003, regarding the seizure, sale, administration, or use of state or regime-owned property in Iraq.

Property taken under U.S. control under this delegation shall be held on behalf of and for the benefit of the Iraqi people, and shall be used only to assist the Iraqi people and support the reconstruction of Iraq. You may redelegate this authority in writing, and assign such duties and responsibilities in writing to other Department of Defense (DoD) officials as you deem necessary, and shall consider the feasibility of contracting out administrative functions related to your exercise of this authority, as appropriate and authorized by law.

The authority delegated herein shall be exercised in accordance with DoD procedures developed in consultation with the Department of the Treasury, the Department of State, and the Office of Management and Budget. These procedures shall ensure that all property subject to this delegation is appropriately accounted for, audited, and used only for the purposes specified herein. Under these procedures, DoD officials remain responsible for property under their control until the property is disbursed to recipients or to a non-DoD entity for distribution to recipients in accordance with safeguards that ensure the property will be (1) secured at all times; (2) used only for purposes authorized by law; (3) provided only to recipients who are entitled to such payments; and (4) subjected to appropriate accounting and auditing controls.

This delegation of authority shall expire 1 year following the date of this memorandum.

Attachment:
As stated

cc: Chairman, Joint Chiefs of Staff

U07602 /03

**COALITION PROVISIONAL AUTHORITY
BAGHDAD, IRAQ**

15 June 2003


MEMORANDUM FOR COMMANDER OF COALITION FORCES

SUBJECT: Commanders' Emergency Response Program

I hereby redelegate to you certain authority vested in me pursuant to Deputy Secretary of Defense Memorandum, subject: Certain State- or Regime-Owned Property in Iraq, dated May 29, 2003. Specifically, you are hereby authorized to take all actions necessary to operate a Commanders' Emergency Response Program. This Program will enable commanders to respond to urgent humanitarian relief and reconstruction requirements within their areas of responsibility, by carrying out programs that will immediately assist the Iraqi people and support the reconstruction of Iraq. Under the Program:

- (a) Individual division-level commanders may expend seized funds in a total amount not to exceed \$500,000 per commander, provided that the amount of individual transactions carried out by each division-level commander shall not exceed \$100,000 per transaction; and
- (b) Individual brigade-level commanders may expend seized funds in a total amount not to exceed \$200,000 per commander, provided that the amount of individual transactions carried out by each brigade-level commander shall not exceed \$50,000 per transaction.
- (c) As funds are expended by division- and brigade-level commanders in accordance with subparagraphs (a) and (b) above, the funds may be replenished in like amounts not to exceed the limits specified in those subparagraphs.
- (d) Division- and brigade-level commanders shall document programs on the Program Review Board's Funding Request Form (PRB 01), and submit completed forms to the CPA PRB Program Coordinator.

This authority may be exercised in a total aggregate amount not to exceed \$10,000,000; may not be redelegated, and shall be exercised in accordance with the terms and conditions set forth in the above-referenced Deputy Secretary of Defense Memorandum and such other instructions as the CPA may prescribe. The authority previously delegated to you under CPA Memorandum, subject: Certain State- or Regime-Owned Property in Iraq, dated 3 June 2003, is hereby rescinded.


L. Paul Bremer, Administrator
Coalition Provisional Authority

Date: August 1st 2003

To: Regional Commanders
Governorate Support Teams
Regional Treasury Offices (Ministry of Finance)
Regional Ministry Offices

From: [REDACTED] Director, OM3

Subject: Release of Operating and Capital Funds, July-August 2003

In order to facilitate a rapid resumption of activity, the Ministry of Finance has authorized spending for July and August 2003 within the aggregate limits set out in the attached schedules for each Ministry in each Governorate.

Records of actual release of funds should be maintained by the Regional Treasury Office for each spending unit and reported to the Accounts Department of the Ministry of Finance in the usual way.

Spending for the rest of the fiscal year (September-December) will be set out in the spending plan which Ministries are required to submit to the Ministry of Finance by August 15th 2003. This spending plan will set out the limits on spending in accordance with the usual practice.

Attachments:

- 1) Authorisation from Muhanna Jassim Al-Battat, Director-General of Accounts, Ministry of Finance to Regional Treasury Offices to release funds within the aggregate limits set for operating and capital budgets for each Ministry in each governorate. Three schedules to this letter are attached which set the aggregate limits by Ministry in each Governorate for capital budgets, operating budgets, and the amount of support for state owned enterprises.
- 2) Request from Muhanna Jassim Al-Battat, Director General of Accounts, Ministry of Finance to Regional Treasury Offices to report to the Accounts Department of the Ministry of Finance on salary payments authorised by spending unit and by pay grade.

For queries please contact the CPA Ministry of Finance Advisers, including

[REDACTED]

[REDACTED]

[REDACTED]

To: The Treasury Office in Governorates
Subj: Balance Allowances

Attached is a table of allocations for all ministries in your governorate to take action to accept payment within the limits of these sums for July and August 2003. You will be provided with further details for September to December. Please take action accordingly.

Muhanna Jassim Al-Batat
Director General Accounting Office
31/7/2003

Enclosed:
- Table

Copy to:
Accounting Office/DG Office.
Accounting Office/Cash.
- Accounting Office/Treasuries' accounts auditing.

.....Governorate treasury

It has been decided:

1. First week of the next month the directorates that are connected with you must provide you monthly summary included the funds given to them by you (for the salaries purposes in ID and USS) and the remaining funds of the balance should be retain to you in a check to finish the salaries payment for each month. The next month salary would not be paid unless this summary is submit and funds remain be retained to your account.
2. Provide us with monthly report within the fifteen days of the next month included with:

Directorate	Nigh degree employees nu. (General Manager or higher)	Employees no. (1, 2 degree)	Employees no. (3, 4, 5 degree)	Employees no. (6 degree or lower)	Total
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Please consider these information are very important for us.

Muhanna Jasim Al-Batat
General Manager
Accounting directorate
July, 2003

Copy to:

- Accounting directorate / general nianager office.
- Accounting directorate / treasury auditing.
- Accounting directorate / cash department.

FINAL 8/1/2003

Capital Budget Allocations by Ministry for July - August
Allocated by Percentage of Population, Except as Noted

Ministry	Baghdad	Basrah	Nineveh (Mosul)	Anbar (Ramadi)	Babylon (Hilla)	Diala (Baquba)	Karbala	Mosul (Amara)	Muthanna (Samarra)	Najaf	Qadisiyah (Dhowsa)	Salah Al-din (Tikrit)	Tamim (Kut)	Tikrit (Hawthia)	West (Kut)	Total
Agriculture	1,412,227	138,394	188,027	127,014	140,430	231,209	150,360	98,455	122,265	171,110	207,257	102,670	238,499	120,486	152,998	3,600,000
Baghdad Mayorality	3,488,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	3,488,000
Central Organization of Standards	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Culture	16,219,000	0	0	0	5,000	0	0	0	0	0	0	0	0	0	0	16,224,000
Education	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Electricity Commission	31,728,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	31,728,000
Finance	432,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	432,000
Foreign Affairs	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Health	360,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	360,000
Higher Ed	804,800	103,680	138,240	69,120	74,680	69,120	40,320	0	0	51,840	51,840	51,840	46,080	86,400	51,840	1,440,000
Housing and Construction	9,336,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	9,336,000
Industry and Minerals	39,744	7,776	10,368	5,184	5,616	5,184	3,024	3,456	2,160	3,888	3,888	3,888	3,456	6,480	3,888	108,000
Interior	4,480,320	485,280	647,040	323,520	350,480	323,520	188,720	215,680	134,800	242,640	242,640	242,640	215,680	404,400	242,640	8,740,000
Irrigation	4,187,840	819,360	1,092,480	546,240	591,780	546,240	318,640	364,160	227,600	409,680	409,680	409,680	364,160	682,800	409,680	11,380,000
Justice/excluding prisons	2,631,836	514,944	686,592	343,296	371,904	343,296	200,256	228,864	143,040	257,472	257,472	257,472	228,864	429,120	257,472	7,152,000
Justice/prisons	5,980,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	5,980,000
Labor and Social Affairs	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Security Affairs	80,000,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	80,000,000
Oil	40,980,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	40,980,000
Planning	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Public Works/Muni & Local	6,262,328	1,624,479	1,820,281	580,799	219,121	1,295,041	306,715	299,041	89,039	1,213,920	200,641	2,078,233	495,599	1,187,039	1,140,725	18,720,000
Religious Affairs	423,936	82,944	110,592	55,296	59,804	55,296	32,256	36,864	23,040	41,472	41,472	41,472	36,864	69,120	41,472	1,152,000
Science and Technology	211,968	41,472	55,296	27,648	29,952	27,648	16,128	18,432	11,520	20,736	20,736	20,736	18,432	34,560	20,736	576,000
Supreme Board Audit	11,776	2,304	3,072	1,536	1,864	1,536	896	1,024	640	1,152	1,152	1,152	1,024	1,920	1,152	32,000
Trade	351,280	69,120	92,160	46,080	49,920	46,080	26,880	30,720	19,200	34,560	34,560	34,560	30,720	57,600	34,560	960,000
Transportation & Communication	18,374,976	3,595,104	4,793,472	2,396,736	2,596,464	2,396,736	1,398,096	1,597,824	998,640	1,797,552	1,797,552	1,797,552	1,597,824	2,965,920	1,797,552	49,932,000
Youth	365,056	71,424	95,232	47,616	51,584	47,616	27,776	31,744	19,840	35,712	35,712	35,712	31,744	59,520	35,712	992,000
Total by Point of Disbursement	227,843,167	7,458,281	9,741,851	4,570,685	4,548,579	5,368,322	2,710,068	2,924,266	1,791,784	4,281,734	3,304,601	5,078,608	3,308,946	6,135,365	4,190,427	293,272,000

FINAL 8/1/2003

**Current Budget Allocations by Ministry for July-August (excluding salaries)
Allocated by Percentage of Population, Except as Noted**

Governorate	Baghdad	Basrah	Ninawa (Mosul)	Anbar (Ramadi)	Babylon (Hilla)	Diala (Ba'quba)	Karbala	Mislan (Amara)	Muthanna (Samarra)	Najaf	Qadisiya (Dwanne)	Salah Al-Jadeen (Tikrit)	Ta'mim (Kut)	Thiqr (Nasirya)	Wasit (Kut)	Total
Ministry																
Agriculture	897,920	175,680	234,240	117,120	126,880	117,120	88,320	78,080	48,800	87,840	87,840	87,840	78,080	146,400	87,840	2,440,000
Baghdad Mayorality	6,490,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	6,490,000
Central Org of Standards	32,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	32,000
Culture	158,976	31,104	41,472	20,736	22,464	20,736	12,096	13,824	8,640	15,552	15,552	15,552	13,824	25,920	15,552	432,000
Education	3,000,557	55,987	74,650	37,325	40,435	37,325	21,773	24,883	15,552	27,994	27,994	27,994	24,883	46,858	27,994	3,492,000
Electricity Commission	8,716,160	1,524,840	398,000	0	0	0	0	0	0	0	0	0	0	0	0	8,840,000
Finance	23,488,704	4,595,616	6,127,488	3,063,744	3,319,056	3,063,744	1,787,184	2,042,496	1,276,560	2,297,808	2,297,808	2,297,808	2,042,496	3,828,680	2,297,808	63,828,000
Foreign Affairs	7,500,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	7,500,000
Health	58,929,900	469,440	551,520	227,520	224,280	174,600	164,160	167,400	135,360	181,440	160,560	265,680	176,760	224,280	187,640	82,250,540
Higher Ed	8,990,640	644,400	529,200	199,800	320,400	187,200	85,680			225,000	288,000	79,560	78,840	91,080	88,200	11,808,000
Housing and Construction	784,880	155,520	207,360	103,680	112,320	103,680	60,480	89,120	43,200	77,760	77,760	77,760	89,120	129,600	77,760	2,160,000
Industry and Minerals	809,600	158,400	211,200	105,600	114,400	105,600	61,600	70,400	44,000	79,200	79,200	79,200	70,400	132,000	79,200	2,200,000
Interior	7,383,552	1,444,608	1,928,144	963,072	1,043,328	963,072	581,792	642,048	401,280	722,304	722,304	722,304	642,048	1,203,840	722,304	20,064,000
Irrigation	516,672	101,088	134,784	67,392	73,008	67,392	39,312	44,928	28,080	50,544	50,544	50,544	44,928	84,240	50,544	1,404,000
Justice/excluding prisons	681,536	133,344	177,792	88,896	96,304	88,896	51,856	59,264	37,040	66,672	66,672	66,672	59,264	111,120	66,672	1,852,000
Justice/prisons	2,268,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	2,268,000
Labor and Social Affairs	1,604,480	313,920	418,560	209,280	226,720	209,280	122,080	139,520	87,200	156,960	156,960	156,960	139,520	261,600	156,960	4,360,000
Security Affairs	30,000,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	30,000,000
Oil	2,667,264	521,856	695,808	347,904	376,896	347,904	202,944	231,936	144,960	260,928	260,928	260,928	231,936	434,880	260,928	7,248,000
Planning	609,408	119,232	158,976	79,488	86,112	79,488	46,368	52,992	33,120	59,616	59,616	59,616	52,992	99,360	59,616	1,656,000
Public Works/Muni & Local	1,274,157	657,448	715,417	378,867	338,839	347,921	297,789	288,214	267,867	328,907	305,755	302,376	324,729	309,665	294,249	6,432,000
Religious Affairs	92,736	18,144	24,192	12,096	13,104	12,096	7,056	8,064	5,040	9,072	9,072	9,072	8,064	15,120	9,072	252,000
Science and Technology	1,474,944	288,576	384,768	192,384	208,416	192,384	112,224	128,256	80,160	144,288	144,288	144,288	128,256	240,460	144,288	4,008,000
Supreme Board Audit	45,336	8,870	11,827	5,914	6,406	5,914	3,450	3,942	2,464	4,435	4,435	4,435	3,942	7,392	4,435	123,200
Trade	520,920	103,680	138,240	69,120	74,880	69,120	40,320	46,080	28,800	51,840	51,840	51,840	46,080	86,400	51,840	1,440,000
Transportation & Communication	1,430,784	279,936	373,248	186,624	202,176	186,624	108,064	124,416	77,760	139,968	139,968	139,968	124,416	233,280	139,968	3,888,000
Youth	344,448	67,392	89,856	44,928	48,672	44,928	26,208	29,952	18,720	33,696	33,696	33,696	29,952	56,160	33,696	936,000
Total by Point of Disbursement	160,732,576	11,869,082	13,625,742	6,521,489	7,074,896	6,425,023	3,881,555	4,265,815	2,784,603	5,021,823	5,040,792	4,934,095	4,380,531	7,769,153	4,886,565	257,203,740

FINAL 8/1/2003

Support for State-Owned Enterprises by Ministry for July-August (excluding salaries)

Governorate	Baghdad	Basrah	Nineveh (Mosul)	Anbar (Reneidi)	Babylon (Hilla)	Diya (Ba'quba)	Karbala	Misam (Amara)	Muthanna (Samawa)	Najaf	Qadisia (Dhwanla)	Salah Al-deen (Tikrit)	Ta'mim (Kut)	Thiqar (Nasiriyah)	Wasit (Kut)	Total
Ministry																
Agriculture	200,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	200,000
Electricity Commission	700,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	700,000
Finance	3,179,520	622,080	829,440	414,720	449,280	414,720	241,920	276,480	172,800	311,040	311,040	311,040	276,480	518,400	311,040	8,640,000
Housing and Construction	883,200	172,800	230,400	115,200	124,800	115,200	67,200	76,800	48,000	86,400	86,400	86,400	76,800	144,000	86,400	2,400,000
Industry and Minerals	10,230,400	2,001,600	2,668,800	1,334,400	1,445,600	1,334,400	778,400	889,600	556,000	1,000,800	1,000,800	1,000,800	889,600	1,668,000	1,000,800	27,800,000
Total by Point of Disbursement	15,193,120	2,796,480	3,728,640	1,864,320	2,019,680	1,864,320	1,087,520	1,242,880	778,800	1,398,240	1,398,240	1,398,240	1,242,880	2,330,400	1,398,240	39,740,000

Current Budget Allocations by Ministry for July-August (excluding salaries) in USD																						
Allocated by Percentage of Population, Except as Noted																						
	Province	CPA	30 Day Review	Daghadad	Borran	Nawarrah (Hosag)	Anwar (Kornah)	Ranayon (Haid)	Dada Bar qabat	Kafala	Misran (Amra)	Jumana (Surren)	Nagal	Gharfala (Dwarra)	Sash Al-deen (Thur)	Ta'win (Farka)	Thagar Pansalay	Weat (Kur)	Jul-Aug	2003	July	August
Ministry																						
Aq		9,490,000	3,500,000	897,520	175,680	234,240	117,120	126,880	117,120	68,320	78,080	48,800	87,840	87,840	87,840	78,080	146,400	87,840	2,440,000	3,500,000	1,890,000	560,000
Bagrad		17,350,000	17,350,000	6,490,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	6,490,000	17,350,000	0	6,490,000
Standards		0	200,000	32,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	32,000	200,000	0	32,000
Culture		1,290,000	1,290,000	158,976	31,104	41,672	29,736	22,464	20,736	12,096	13,824	8,840	15,552	15,552	15,552	13,824	25,620	15,552	432,000	1,290,000	240,000	162,000
Education		9,700,000	9,700,000	3,008,357	55,987	74,650	37,325	40,435	37,325	21,773	24,883	15,552	27,994	27,994	27,994	24,883	48,058	27,994	3,492,000	9,700,000	1,540,000	1,552,000
Electricity		24,000,000	24,000,000	8,718,180	1,524,840	390,000	0	0	0	0	0	0	0	0	0	0	0	0	8,640,000	24,000,000	4,800,000	3,840,000
Finance		175,330,000	178,800,000	450,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	860,000	170,800,000	0	660,000
Foreign		23,530,000	17,500,000	7,525,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	7,500,000	17,500,000	4,700,000	2,800,000
Health		210,630,000	210,600,000	58,928,900	489,440	551,320	727,120	724,280	174,600	184,160	187,400	135,360	181,440	163,560	285,680	176,760	224,280	187,840	62,230,340	210,500,000	62,250,000	62,250,000
Higher Ed		32,800,000	32,800,000	8,898,640	644,480	529,200	193,360	320,400	187,200	85,680			225,000	285,000	70,560	78,840	91,080	88,200	11,808,000	30,000,000	6,560,000	5,248,000
Housing		8,000,000	8,000,000	796,680	190,520	207,360	103,680	112,320	103,680	60,480	68,320	42,200	77,760	77,760	77,760	68,320	128,800	77,760	2,180,000	6,000,000	1,200,000	950,000
Industry		59,430,000	59,400,000	31,908,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	31,900,000	55,400,000	0	31,000,000
Interact		2,400,000	92,400,000	7,303,552	1,444,608	1,926,144	863,372	1,043,328	963,072	861,792	842,048	491,280	722,304	722,304	722,304	642,048	1,293,840	722,304	20,064,000	92,400,000	490,000	14,784,000
Irrigation		3,900,000	3,900,000	516,672	101,068	134,784	67,392	73,008	67,392	38,312	44,928	28,080	50,544	50,544	50,544	44,928	84,240	50,544	1,494,000	3,900,000	790,000	824,000
Justice		6,300,000	3,700,000	68,536	133,344	177,782	88,896	96,104	88,896	51,856	50,264	37,040	66,672	66,672	66,672	58,264	111,120	66,672	1,852,000	3,700,000	1,260,000	502,000
Prisons		6,300,000	6,300,000	2,268,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	2,268,000	6,300,000	1,260,000	1,008,000
Labor		13,800,000	10,300,000	1,604,480	313,920	418,560	269,280	226,720	208,200	122,080	139,520	87,200	156,960	156,960	156,960	139,520	281,600	156,960	4,380,000	10,300,000	2,780,000	1,600,000
Security		45,000,000	45,000,000	30,000,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	30,000,000	45,000,000	0	30,000,000
Oil		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Planning		4,600,000	4,600,000	909,400	118,732	150,976	79,488	86,112	79,488	46,308	52,892	33,120	59,616	59,616	59,616	52,892	99,260	59,616	1,826,000	4,600,000	920,000	738,000
Public Works		20,800,000	14,200,000	1,274,752	657,448	715,412	375,667	338,636	347,920	297,788	288,214	267,687	328,097	303,755	302,378	324,729	309,095	294,249	8,432,000	14,200,000	4,160,000	2,272,000
Religious		700,000	790,000	90,730	18,144	24,182	12,956	13,104	12,008	7,056	8,064	6,640	6,072	9,072	6,072	8,064	15,120	6,072	252,000	700,000	140,000	112,000
Sci. & Tech.		11,800,000	12,300,000	4,008,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	4,008,000	10,300,000	2,360,000	1,540,000
Audit		400,000	270,000	121,200	0	0	0	0	0	0	0	0	0	0	0	0	0	0	121,200	270,000	90,000	43,000
Trade		4,000,000	4,000,000	529,320	163,680	138,240	69,120	74,880	69,120	40,320	46,080	28,800	51,840	51,840	51,840	46,080	86,400	51,840	1,440,000	4,000,000	800,000	640,000
Transport		10,800,000	10,800,000	1,430,784	279,936	373,248	186,574	202,176	186,624	108,864	124,416	77,720	139,968	139,968	139,968	124,416	233,280	139,968	3,888,000	10,800,000	2,180,000	1,728,000
YOUTH		2,600,000	2,600,000	344,448	87,392	89,856	44,828	48,672	44,828	26,208	29,852	18,720	32,696	32,696	32,696	29,852	56,160	32,696	836,000	2,600,000	520,000	416,000
Total			770,820,000	976,737,328	6,310,763	6,269,696	2,820,944	3,064,721	2,724,477	1,729,183	1,803,785	1,261,488	2,256,164	2,269,133	2,162,436	1,928,800	3,138,721	2,994,906	216,487,740	770,820,000	39,030,000	172,687,740

FIGURES INCLUDE AMOUNTS ALLOCATED IN PREVIOUS MONTHS

	rovind	Baghda	Basrah	Ninevah (Mosul)	Anbar (Rama i)	Babylc (Hilla)	Dia (Ba al)	Kerbala	Misran (Amara)	Muthanna (Samawa)		Qadissia (Diwani)	Salah Al-deen (Tharr)	Ta'mim (Kerkuk)	Thiqar (Nasirfa)	(Kut)	
Ministry																	
Ag		9,284	434	793	230	593	237	156	283	137	439	271	197	292	330	423	14,100
Baghdad		26,025															26,025
Standards		300															300
Culture		662	130	173	86	94	86	50	58	36	65	65	65	58	108	65	1,900
Education		12,502	233	311	156	168	156	91	104	65	117	117	117	104	194	117	14,550
Electricity		7,320	2,468	3,713													13,500
Finance		2,168	72	72	72	72	72	72	72	72	72	72	72	72	72	72	3,180
Foreign		26,250															26,250
Health		287,298	2,447	3,158	1,378	1,288	1,071	878	905	765	906	884	1,481	1,020	1,283	1,076	315,900
Higher Ed		14,916	7,011	3,750	1,310	2,088	1,215	727	5,815	5,815	1,759	1,931	780	853	823	809	48,200
Housing		3,312	848	864	432	468	432	252	288	180	324	324	324	288	540	324	9,000
Industry		89,100															89,100
Interior		119,579	2,187	2,889	1,445	1,565	1,445	843	983	802	1,083	1,083	1,083	963	1,806	1,083	138,600
Water		2,503	255	332	231	326	283	102	251	150	184	270	184	132	342	324	5,850
Justice		2,042	400	533	266	289	266	155	178	111	200	200	200	178	333	200	5,550
Prisons		7,181	275	1,478		518											9,450
Labor		1,435	281	374	187	203	187	108	125	78	140	140	140	125	234	140	3,900
Security		67,500															67,500
Oil																	
Planning		2,539	497	662	331	358	331	193	221	138	248	248	248	221	414	248	8,900
Pub Works		4,219	2,177	2,389	1,255	1,121	1,152	986	954	887	1,089	1,013	1,001	1,075	1,025	974	21,300
Religious		386	76	101	50	55	50	29	34	21	38	38	38	34	83	38	1,050
Sci & Tech		15,450															15,450
Audit		250	11	11	11	11	11	11	11	11	11	11	11	11	11	11	405
Trade		2,208	432	576	288	312	288	168	192	120	216	216	216	192	360	216	6,000
Transport		12,296	838	560	280	303	280	163	187	117	210	210	210	187	350	210	18,200
Youth		2,818	146	195	97	105	97	57	65	41	73	73	73	65	122	73	3,900
Environment		450															450
Rights		450															450
Migration		450															450
100K Jobs		2,180	1,605		1,605	1,605		1,605	1,605	1,605	1,605	1,605	1,605		1,605	1,605	19,835
Total		730,698	20,795	22,910	8,103	9,947	7,640	5,044	10,504	9,146	7,235	7,165	6,440	5,889	8,411	6,403	866,310

20-Oct-03

CORRECTIONS: Current Budget Allocations for July-December 2003 in millions New Iraqi Dinar

	Province	Baghdad	Basrah	Ninevah (Mosul)	Anbar (Ramadi)	Babylon (Hilla)	Diala (Ba'quba)	Karbala	Wasit (Amara)	Al-Muthanna (Samarra)	Najaf	Qadissia (Diwanis)	Salah Al-Jeen (Tikrit)	Tamim (Kirkuk)	Thiagar (Nasiriyah)	Wasit (Kut)	2003
Ministry																	
HigherEd		26,145	7,011	3,750	1,310	2,088	1,215	727	0	0	1,759	1,931	780	853	823	809	49,200
100K Jobs			1,988	828	1,988	1,988	663	1,988	1,988	1,988	1,988	1,988	1,988	663	1,988	1,988	24,022
NewTotal		741,927	22,783	23,738	10,091	11,935	8,303	7,032	6,877	5,519	9,223	9,154	8,428	6,531	10,399	8,391	890,332

	Province			Budgeted	Barash	Mherah (Wostel)	Arbar (Ramsad)	Elhyon (Hilla)	Dalia (R4, mba)	Karbala	Moson (Amara)	Marhawa (Bamawa)	Najaf	Qadisia (Qwasia)	Blash Al-Sam (Tarr)	Tarmen (Kerkuk)	Thiqar (Nasirah)	Wasit (Kut)	Jan-Aug	2003	July	August
Ministry		CPA	Agreed																			
Ag		13,000,000	10,000,000	1,412,227	138,394	128,027	127,814	140,430	231,209	150,390	96,455	122,285	171,116	207,257	102,870	238,459	120,496	152,898	3,823,000	10,000,000	2,000,000	1,600,000
Baghdad		1,300,000	16,300,000	3,468,000															3,468,000	16,300,000		3,468,000
Standards																						
Culture		61,600,000	24,400,000	16,219,000				5,000											16,224,000	24,400,000	12,320,000	3,904,000
Education																						
Electricity		77,600,000	101,300,000	31,728,000															31,728,000	101,300,000	15,520,000	16,204,000
Finance		1,200,000	1,200,000	432,000															432,000	1,200,000		432,000
Foreign																						
Health		1,000,000	1,000,000	360,000															360,000	1,000,000		360,000
Higher Ed		3,000,000	4,000,000	604,800	103,680	120,240	89,120	74,880	68,120	40,320			51,840	51,840	51,840	43,080	86,400	51,840	1,442,000	4,000,000	900,000	642,000
Housing		37,600,000	17,800,000	9,336,000															9,336,000	17,800,000	8,520,000	2,816,000
Industry		300,000	300,000	108,000															108,000	300,000		108,000
Interior		15,500,000	10,500,000	4,880,320	486,280	647,040	323,520	350,480	323,520	188,720	215,680	134,800	242,640	242,640	242,640	215,680	484,400	242,640	8,740,000	16,500,000		8,740,000
Irrigation		32,500,000	30,500,000	1,880,000	1,187,500	1,500,000		1,156,250	312,500	718,750	625,000	437,500	687,500	1,062,500			927,500	875,000	11,380,000	30,500,000	6,500,000	4,880,000
Justice		25,200,000	13,220,000	2,831,936	514,944	688,582	343,296	371,804	343,296	200,276	228,864	143,040	257,472	257,472	257,472	228,864	478,120	257,472	7,152,000	13,200,000	5,640,000	2,112,000
Prisons		21,900,000	10,050,000	5,980,000															5,980,000	10,000,000	4,380,000	1,890,000
Labor																						
Security		120,000,000	100,000,000	80,000,000															80,000,000	100,000,000		80,000,000
Oil																						
Planning																						
Public Works		52,000,000	52,000,000	5,202,328	1,524,479	1,829,281	580,799	215,121	1,295,041	306,715	299,041	88,039	1,213,926	200,641	2,076,213	495,559	1,167,039	1,140,725	18,720,000	52,000,000	10,400,000	8,328,000
Religious		3,200,000	3,200,000	423,936	82,044	110,592	55,296	56,804	55,296	32,296	38,864	23,040	41,472	41,472	41,472	38,864	88,120	41,472	1,152,000	3,200,000	640,000	512,000
Sci. & Tech.		1,600,000	1,600,000	578,000															578,000	1,600,000	330,000	258,000
Audit																			32,000	200,000		32,000
Trade			6,000,000	353,280	88,120	82,180	46,080	49,820	46,080	26,680	20,720	19,200	34,560	34,560	34,560	30,720	57,600	34,560	960,000	6,000,000		960,000
Transport		136,700,000	138,700,000	37,105,190	1,438,042	1,917,319	958,694	1,038,596	958,694	559,234	579,130	389,456	719,021	719,021	719,021	639,130	1,198,268	719,021	49,932,000	138,700,000	27,740,000	22,192,000
Youth		2,840,000	2,790,000	365,056	71,424	85,232	47,616	51,584	47,616	27,776	31,744	19,840	35,712	35,712	35,712	31,744	58,520	35,712	992,000	2,790,000	500,000	432,000
Total			630,790,000	203,962,073	5,615,807	7,284,682	2,162,038	3,518,889	3,842,372	2,261,271	2,263,496	1,388,186	3,465,247	2,853,114	3,561,620	1,963,180	4,849,583	3,861,439	252,212,000	550,700,000	82,140,000	59,572,000

FIGURES INCLUDE AMOUNTS ALLOCATED IN PREVIOUS MONTHS

15-Oct-03																	
Capital Budget Allocations for July-December 2003 in Millions of New Iraqi Dinar																	
	Province	Baghdad	Basrah	Nineveh (Mosul)	Anbar (Ramadi)	Babylon (Hilla)	Diaa (Baquba)	Karbala	Misran (Amara)	Muthanna (Samawa)	Najaf	Qadissia (Dhawal)	Salah Al-deen (Tikrit)	Ta'mim (Kerkuk)	Thiqar (Nasirya)	Wasit (Kut)	Jul-Dec
Ministry																	
Ag		5,661	731	550	453	596	1,220	289	145	393	1,616	529	241	1,231	879	461	15,000
Baghdad		24,450															24,450
Standards																	
Culture		36,589				11											36,600
Education																	
Electricity		146,700															146,700
Finance		5,700															5,700
Foreign																	
Health		1,500															1,500
Higher Ed		2,784	1,350	450	150	162	150	87			112	263	112	100	187	112	8,000
Housing		26,400															26,400
Industry		450															450
Interior		18,360	728	971	485	526	485	283	324	202	364	364	364	324	607	364	24,750
Water		13,599	4,381	2,274	207	2,775	651	1,947	1,475	5,670	3,754	3,798	12	87	3,124	2,006	45,750
Justice		7,286	1,426	1,901	950	1,030	950	554	634	398	713	713	713	634	1,188	713	19,800
Prisons		7,766	6,500	524		110											15,000
Labor																	
Security		150,000															150,000
Oil																	
Planning																	
Pub Works		26,093	6,352	7,822	2,420	913	5,398	1,278	1,246	371	5,058	836	8,651	2,065	4,946	4,753	78,000
Religious		1,786	345	481	730	250	230	134	154	96	173	173	173	154	266	173	4,800
Sci & Tech		2,400															2,400
Audit		300															300
Trade																	
Transport		188,830	2,343	2,878	1,438	1,558	1,438	839	959	598	1,079	1,079	1,079	959	1,796	1,079	208,050
Youth		2,850	154	205	103	111	103	60	68	43	77	77	77	68	128	77	4,200
Env																	
Rights																	
Migration																	
Total		669,586	24,391	17,833	6,437	8,041	10,623	5,472	5,003	7,770	12,945	7,831	11,422	5,630	13,145	9,738	815,850

15-Oct-03

CORRECTIONS: Capital Budget Allocations for July-December 2003 in Millions of New Iraqi Dinar

	Province	Baghdad	Basrah	Ninevah (Mosul)	Anbar (Ramadi)	Babylon (Hilla)	Diala (Ba'quba)	Kerbala	Missan (Amara)	Muthanna (Samawa)	Nejaf	Qadisia (Dhwanla)	Salah Al-dan (Tikrit)	Tamim (Kerfuk)	Thiqar (Nasiria)	Wasit (Kut)	Jul-Dec
Ministry																	
Electricity		141,480	0	0	0	0	0	0	0	0	0	0	0	0	0	0	141,480
Oil		117,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	117,000
New Total		781,919	24,391	17,833	6,362	7,991	10,548	5,422	5,003	7,770	12,911	7,831	11,384	5,606	12,996	9,663	927,630

FACILITY LOCATION	PRISON BEDS	COST ESTIMATE
At Ta' Mim	600	\$ 3,563,010.00
Diyala	3000	\$ 13,587,800.00
Salah ad Din	650	\$ 3,985,740.00
Al Anbar	850	\$ 5,195,540.00
Babil	1,000	\$ 5,857,830.00
Karbala	500	\$ 3,019,500.00
Al Qadisiyah	650	\$ 3,744,180.00
Maysan	550	\$ 3,381,840.00
Wasit	650	\$ 3,864,960.00
Dhi Qar	1,000	\$ 6,220,170.00
An Najaf	650	\$ 3,925,350.00
	350	\$
Baqhdad/Al Karkh Juvenile	150	\$ 1,809,650.00

15-Oct-03																	
Current Budget Allocations for July-December 2003 in USD																	
	Province	Baghdad	Basrah	Minawab (Mosul)	Anbar (Ramadi)	Salayon (Habbaniya)	Qadisi (Ba'quba)	Karbala	Muhammar (Amara)	Medina (Ramadi)	Najaf	Qadisi (Dhikr)	Sulaymaniyah (Tikrit)	Tamim (Kut)	Thiary (Habbaniya)	Wasit (Kut)	2003
Ministry																	
Ag		6,189,090	289,618	528,498	153,432	385,443	157,627	104,158	186,681	81,558	292,930	180,344	131,477	194,904	220,321	281,728	9,400,000
Baghdad		17,350,000															17,350,000
Standards		200,000															200,000
Culture		441,600	86,400	115,200	57,600	62,400	57,800	33,800	38,400	24,000	43,200	43,200	43,200	38,400	72,000	43,200	1,200,000
Education		8,334,840	166,520	207,360	103,880	112,320	103,880	60,480	69,120	43,200	77,760	77,760	77,760	69,120	129,600	77,760	9,700,000
Electricity		9,761,120	2,202,547	576,333													12,480,000
Finance		138,567,695	4,652,308	4,652,308	4,652,308	4,652,308	4,652,308	4,652,308	4,652,308	4,652,308	4,652,308	4,652,308	4,652,308	4,652,308	4,652,308	4,652,308	204,700,000
Foreign		17,500,000															17,500,000
Health		201,341,890	1,304,000	1,632,000	632,000	623,000	488,000	458,000	465,000	410,110	594,000	448,500	738,000	481,000	823,000	849,000	210,800,000
Higher Ed		24,914,000	1,780,000	1,470,000	556,000	290,000	520,000	238,000			625,000	800,000	221,000	219,000	253,000	245,000	32,800,000
Housing		2,208,000	432,000	876,000	288,000	312,000	288,000	168,000	162,000	120,000	216,000	216,000	216,000	182,000	360,000	216,000	6,000,000
Industry		209,100,000															209,100,000
Interior		78,719,552	1,444,808	1,926,144	963,072	1,043,328	963,072	561,792	642,048	461,280	722,304	722,304	722,304	842,048	1,203,840	722,304	92,400,000
Irrigation		1,668,894	170,221	221,201	153,806	217,038	175,413	86,118	187,352	100,094	122,558	180,189	122,858	88,136	228,268	216,176	3,900,000
Justice		1,381,630	268,400	355,200	177,600	192,400	177,600	103,800	118,400	74,000	133,200	133,200	133,200	118,400	222,000	133,200	3,700,000
Prisons		2,519,242	183,608	964,084		348,089											4,032,000
Labour		2,163,290	429,120	572,180	786,080	309,920	296,080	166,980	180,720	119,200	214,560	214,560	214,560	180,720	357,600	214,560	5,980,000
Security		48,000,000															48,000,000
Oil		7,248,000															7,248,000
Planning		1,862,830	331,200	441,600	220,800	239,200	220,800	128,200	147,200	92,000	185,600	165,600	16				

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Governorate	Budget	Allocated July September	Balance to be allocated	<u>Capital</u> Check Total
Basrah - Basrah Central	4,400,000	73,516	4,326,484	4,400,000
Babil		73,516		73,516
Ninevah		349,201		349,201
Baghdad (inc Diyala)	5,600,000	127,548	5,049,735	5,177,283
				-
				-
	<u>10,000,000</u>	<u>623,781</u>	<u>9,376,219</u>	<u>10,000,000</u>

Notes

Money allocated to Babil not required as prison now complete using PRB funds. Therefore may need to be clawed back for other projects.

Ninevah also allocated funds that may be covered by PRB funds, and may be clawed back. *but may be used*

Baghdad Governorate includes:-

Maysan AlAmarah	600,000
Dhi Qar - Nasariyah	400,000
Baghdad	400,000
Diyala - Kan Bani Sa'ad	<u>4,200,000</u>
	<u>5,600,000</u>

Governorate	Budget	Allocated July September	Balance to be allocated	<u>Operating</u> Check Total
Maysan - Al Amarah				
Dhi Qar - Nasariyah				
Basrah - Basrah Central	557,650	40,104	517,546	557,650
Babil	345,089	75,376	269,713	345,089
Ninevah	350,000	214,944	135,056	350,000
Baghdad (inc Diyala)	5,047,261	550,265	4,496,996	5,047,261
	<u>6,300,000</u>	<u>880,689</u>	<u>5,419,311</u>	<u>6,300,000</u>

Balance to be held in Baghdad for other governorates pending completion of projects and others being identified.

X Dahok Central Prison Facility ✓ - 1 years duration

Civil

Mechanical

Electrical

✓ Dahok Compound B Budget ✓

Civil Works	37,000
Structural	19,000
Mechanical	22,000
Electrical	29,000
General Site	14,000
Total Capital	121,000
Total Operating	58,000
	179,000

3,448,326
1,346,177
510,703

5,406,058

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KRG 1.2 - 1.2
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Isolation Cell Building	20,000
Visitation Building	10,000
Security of Facility	25,000
Electrical	20,000
New Inmate Building	140,000
Total Capital	215,000

Erbil Train Jail - No. 100. Erbil - 1000. MUS 1000	
Civil Works	32,000
Structural	68,000
Sanitary	44,000
Mechanical	13,000
Electrical	11,000
General Site	15,000
Total Capital	183,000
Total Operating	74,000
	257,000

Badush #12 ✓	
Guard Area - Capital	500,000 ✓

M

	Capital	Operating
Dahok	121,000	58,000
Transportation	215,000	
Erbil Tain Jail	183,000	74,000
Badush	500,000	
Juvenile		30,000
Total	\$1,019,000	\$162,000

Ninewa	500,000	30,000
Kurdish Area	519,000	132,000
Total	\$1,019,000	\$162,000

Ninewa	750,000,000	45,000,000
Kurdish Area	778,500,000	198,000,000
Total Iraqi Dinar @1,500	1,528,500,000	243,000,000

Daloh

2003

Current Budget Allocations by Governorate for July-September 2003 in USD

Ministry	Baghdad	Basra	ne va los g	bar (ma di)	Baby bri (Milla)	da s'ou b	Kerbala	Nisour (Amman)	Muthanna (Samawa)	Tajil	Qa ssia (Dilw ania)	Sah Al-den (Kut)	A'min (Kerkuk)	Thiq r (was ir)	Mesit (Kut)	Jul-S p
Ag	1,132,067	180,735	247,295	118,731	138,795	118,926	69,910	82,988	50,697	96,939	91,944	89,776	83,283	149,680	96,447	2,748,786
Baghdad	9,735,000															9,735,000
Standards	64,000															64,000
Culture	729,632	44,978	59,904	29,952	32,448	29,952	17,472	19,968	12,480	22,464	22,464	22,464	19,968	37,440	22,464	624,000
Education	4,334,138	80,870	107,827	53,914	58,405	53,914	31,450	35,942	22,484	40,435	40,435	40,435	35,942	67,392	40,435	5,044,000
Electricity	9,701,120	2,202,547	576,333													12,480,000
Finance	722,727	24,091	24,091	24,091	24,091	24,091	24,091	24,091	24,091	24,091	24,091	24,091	24,091	24,091	24,091	1,060,091
Foreign	10,300,000															10,300,000
Health/a	85,077,900	678,080	796,640	328,640	323,960	252,200	237,120	241,800	229,630	262,080	231,920	383,760	255,320	323,960	285,480	89,909,490
Higher Ed	12,986,480	930,800	764,400	288,800	462,800	270,400	123,760			325,000	416,000	114,920	113,880	131,560	177,400	17,056,000
Housing	1,148,160	224,640	299,520	149,760	162,240	149,760	87,360	99,840	62,400	112,320	112,320	112,320	99,840	187,200	112,320	3,120,000
Industry	2,552,000															2,552,000
Interior	79,719,552	1,444,608	1,926,144	963,072	1,043,328	963,072	561,792	642,048	401,280	722,304	722,304	722,304	642,048	1,203,840	722,304	92,400,000
Irrigation	1,319,672	149,088	194,784	127,392	173,008	142,392	59,312	129,928	78,080	100,544	140,544	100,544	74,928	184,240	165,544	3,137,000
Justice	899,392	175,968	234,624	117,312	127,088	117,312	68,432	78,208	48,880	87,684	87,684	87,684	78,208	145,640	87,684	2,444,000
Prisons	550,265	40,104	214,944		75,376											3,148,689
Labor	2,193,280	429,120	572,160	285,080	309,920	285,080	166,880	190,720	119,200	214,560	214,560	214,560	190,720	357,600	214,560	5,980,000
Security	31,310,000															31,310,000
Oil	7,248,000															7,248,000
Planning	860,256	172,224	229,632	114,816	124,384	114,816	66,976	76,544	47,840	86,112	86,112	86,112	76,544	143,520	86,112	2,392,000
Pub Works	1,724,233	889,681	968,126	512,695	458,256	470,816	402,976	390,020	362,487	445,088	413,759	409,168	439,434	419,050	398,187	8,704,000
Religious	133,952	26,208	34,944	17,472	18,928	17,472	10,192	11,648	7,280	13,104	13,104	13,104	11,648	21,840	13,104	364,000
Sci & Tech	5,656,000															5,656,000
Audit	166,400															166,400
Trade	765,440	149,760	199,680	99,840	108,160	99,840	58,240	66,560	41,600	74,880	74,880	74,880	66,560	124,800	74,880	2,080,000
Transport	3,122,784	315,936	373,248	186,624	202,176	186,624	108,864	124,416	77,760	139,968	139,968	139,968	124,416	233,280	139,968	5,616,000
Youth	497,536	97,344	129,792	64,896	70,304	64,896	37,656	43,264	27,040	48,672	48,672	48,672	43,264	81,120	48,672	1,352,000
Environment																
Rights																
Migration																
Total	274,187,586	8,256,732	7,954,088	3,483,887	3,913,669	3,362,564	2,132,684	2,257,984	1,613,209	2,816,545	2,881,061	2,685,082	2,380,075	3,837,253	2,659,947	326,870,366

/a Entry for Muthanna includes \$34,110 (\$32,340 and \$102,655,000 @ 1500:1) for replenishing funds stolen for Children's Hospital

3148689

315131

6,300,0

15-Oct-03 Capital Budget Allocations by Governorate for July-September 2003 in USD																	
	Province	Baghdad	Basrah	Ninevah (Mosel)	Anbar (Ramadi)	Babylon (Hilla)	Diala (Ba'quba)	Kerbala	Misran (Amara)	Muthanna (Samawa)	Najaf	Qadissia (Dhwanaj)	Salah Al-deen (Tikrit)	Tamim (Kirkuk)	Thiqar (Nasiriyah)	Wasit (Kut)	Jul-Sep
Ministry																	
Ag		1,434,766	141,727	189,734	120,280	142,880	236,764	150,766	96,455	123,509	179,776	208,645	103,225	244,054	124,931	154,473	3,661,075
Baghdad		5,202,000															5,202,000
Standards																	
Culture		20,121,797				6,203											20,128,000
Education																	
Electricity		47,936,000															47,936,000
Finance		624,000															624,000
Foreign																	
Health		520,000															520,000
Higher Ed		873,600	149,760	199,680	99,840	108,160	99,840	58,240			74,880	74,880	74,880	66,560	124,800	74,880	2,080,000
Housing		12,152,000															12,152,000
Industry		156,000															156,000
Interior		110,990,320	485,200	647,040	323,520	350,480	323,520	186,720	215,680	134,800	242,640	242,640	242,640	215,680	404,400	242,640	115,240,000
Irrigation/a		8,160,000	2,590,500	1,514,000	120,500	1,762,250	418,500	1,224,750	938,000	3,358,625	2,274,000	2,348,750	7,000	66,500	1,036,500	1,270,125	28,089,000
Justice		3,409,152	667,008	889,344	444,672	481,728	444,672	269,392	296,448	185,230	333,504	333,504	333,504	266,448	555,840	333,504	9,264,000
Prisons		550,265	73,516	349,201		73,516											1,115,822
Labor																	
Security		90,690,000															90,690,000
Oil		81,920,000															81,920,000
Planning																	
Pub Works		9,045,585	2,202,020	2,642,294	838,932	316,508	1,870,614	443,032	431,948	128,612	1,753,440	289,814	2,993,004	715,866	1,714,612	1,647,714	27,040,000
Religious		612,352	119,808	159,744	79,872	86,528	79,872	48,592	53,248	33,280	59,904	59,904	59,904	53,248	99,840	59,904	1,804,000
Sci & Tech		832,000															832,000
Audit		64,000															64,000
Trade		706,560	138,240	184,320	92,160	99,840	92,160	53,760	61,440	39,400	69,120	69,120	69,120	61,440	115,200	69,120	1,920,000
Transport		59,470,190	1,469,042	1,917,389	958,594	1,038,586	958,594	559,238	639,130	399,456	719,021	719,021	719,021	639,130	1,168,368	719,021	72,124,000
Youth		524,032	102,528	136,704	68,352	74,048	68,352	39,872	45,568	28,480	51,264	51,264	51,264	45,568	85,440	51,264	1,424,000
Environment																	
Rights																	
Migration																	
Total		455,864,821	8,239,434	8,829,450	3,155,822	4,540,727	4,592,989	3,024,362	2,777,917	4,430,531	5,757,549	4,395,542	4,658,562	2,394,493	6,361,930	4,631,844	529,845,897

/a Includes funding for Reconstruction and Shimbion. Totals will therefore differ from earlier versions

July-Sept. 550,265 73516 349,201 - 73,516
 Oct-Dec 16,241,000 186,678 866,722 - 186,678
2,174,365 260,194 1,215,923 260,194

Baghdad 2,174,365
 Basrah 260,194
 Ninevah 1,215,923
 Babylon 260,194

3,910,676

2834178
 7115322
10,000,000
 ↓

FIGURES INCLUDE AMOUNTS ALLOCATED IN PREVIOUS MONTHS

15-Oct-03																	
Capital Budget Allocations for July-December 2003 in Millions of New Iraqi Dinar																	
	Province	Baghdad	Basrah	Nineveh (Mosel)	Anbar (Ramadi)	Babylon (Hilla)	Diala (Ba'quba)	Kerbala	Misan (Amara)	Muthanna (Samawa)	Najaf	Qadisia (Diwaniya)	Salah Al-deen (Tikrit)	Tamim (Kerkuk)	Thiqar (Naasirja)	Wasit (Kut)	Jul-Dec
Ministry																	
Ag		5,661	731	550	453	506	1,220	289	145	393	1,619	520	241	1,231	879	481	15,000
Baghdad		24,450															24,450
Standards																	
Culture		36,589				11											36,600
Education																	
Electricity		146,700															146,700
Finance		5,700															5,700
Foreign																	
Health		1,500															1,500
HigherEd		2,764	1,350	450	150	162	150	87			112	263	112	100	187	112	6,000
Housing		26,400															26,400
Industry		450															450
Interior		18,360	728	971	485	526	485	283	324	202	364	364	364	324	607	364	24,750
Water		13,598	4,361	2,274	207	2,775	651	1,947	1,475	5,670	3,754	3,798	12	97	3,124	2,006	45,750
Justice		7,286	1,428	1,901	950	1,030	950	554	634	396	713	713	713	634	1,188	713	19,800
Prisons		7,766	6,600	524		110											15,000
Labor																	
Security		150,000															150,000
Oil																	
Planning																	
Pub Works		26,093	6,352	7,622	2,420	913	5,396	1,278	1,246	371	5,058	636	8,651	2,065	4,946	4,753	78,000
Religious		1,766	346	481	230	250	230	134	154	96	173	173	173	154	288	173	4,800
Sci & Tech		2,400															2,400
Audit		300															300
Trade																	
Transport		188,930	2,343	2,876	1,438	1,558	1,438	839	959	595	1,079	1,079	1,079	959	1,796	1,079	208,050
Youth		2,850	154	205	103	111	103	60	68	43	77	77	77	68	128	77	4,200
Env																	
Rights																	
Migration																	
Total		669,566	24,391	17,833	6,437	8,041	10,623	5,472	5,003	7,770	12,949	7,831	11,422	5,630	13,145	9,738	815,850

Budget Allocation

\$ 341,333

\$ 954,000

	Capital	Operating
July December Iraqi Dinar	524,000,000	1,476,000,000
	Capital	Operating
Dollars September October	116,444	656,000
Dinars-November December		

Budget Allocation

Iraq. Dinar requirement

524,000,000

1,476,000,000

1523,500,000

243,000,000

1,004,500,000

(1,233,000,000)

1476,000,000
524,000,000

1,952,000,000

\$1,014,000,

Check Total

4,400,000
73,516
349,201
5,177,283

10,000,000

be clawed back for other projects

Want \$10K operating budget to pay
for contractors that money can be retained
& drawn on later in year when contract is
finished. [Before 31/12/03]

Treasury = Treasury in Basrah not MoF
Baghdad.

P.O.C Liaison officer in M Police

Only loose money at end of the year.

(GBR) UK Ministry of Justice

From: Armstrong, John J. (SES-05)
Sent: Sunday, November 16, 2003 8:58 AM
To: [REDACTED]
cc: Bartlett, Joseph T. (SES); Ryan, Charles L. (SES-05); Billings, Richard A. (SES-OS)
Subject: FW: RE: FW: Movements fo Monies to Maysan, Ninewa and Kurdish Region
Follow Up Flag: Follow up
Due By: Monday, November 17, 2003 12:00 AM
Flag Status: Flagged

This information responds to my prior email. Let's finalize the total of permissible expenditures and procede to move the funds ASAP.

Thanks.

All the best,

JOHN

-----Original Message-----

From: [REDACTED]
Sent: Friday, November 14, 2003 7:41 PM
To: Armstrong, John J. (SES-OS)
Cc: [REDACTED] Bartlett, Joseph T. (SES)
Subject: Re: RE: FW: Movements fo Monies to Maysan, Ninewa and Kurdish Region

Mr. Armstrong,

1) Furniture and equipment (for Dahuk and Erbil) include bunk beds, guard radios, security cameras systems, etc. All essential for the operations in which we want to give the guards the tools to succeed.

2) Security of facility (Transportation Jail) includes structural repair of walls and guards towers. This is to further fortify the facility.

3) Investigation Arraignment Courthouse (Transportation Jail). This will enable the inmates to face trial in the same complex thus cutting down transportation needs and overcrowding do to speedy trials on site.

4) Minor repair (Juvenile Detention Facility). This includes repair to exterior wall and the construction of additional guard towers to provide 360 degree security.

5) Academy (Future) expense included the training of future guards and need training equipment.

In our professional view, all these items are critical to the complete operations.

I understand the importance of getting this started and we are fully committed to doing so. We want to

11/22/2003

(GBR) UK Ministry of Justice

From: (GBR) UK Ministry of Justice
Sent: Wednesday, October 15, 2003 4:54 PM
To: Brown, Gary S. (GS-15 Ministry of Finance)
cc: Bartlett, Joseph T. (SES); Armstrong, John J. (SES-05); Ryan, Charles L. (SES-05)
Subject: RE: Funds Remaining for 2003
Importance: High

Gary

Please see attached regarding the budget allocation for capital (\$10 million) and operating expenses (\$6.3 million). The cross cast on the original 2003 tab did not equal the total.

If you have any further questions please do not hesitate to contact me.

Thanks

-----Original Message-----

From: (GS-15 Ministry of Finance)
Sent: Friday, October 10, 2003 5:27 PM
To: CPA Budget Contacts
Subject: Funds Remaining for 2003
Importance: High

Budget Advisors,

The attached files indicate the funds authorized for your Ministry in 2003 for the July-September, September-December, and July-December periods *by Governorate*. These will be delivered electronically to the CPA/local governance teams in each Governorate on Wednesday, October 15 for local budget planning purposes. **THEY CANNOT BE CHANGED AFTER 5PM ON THAT DATE.**

Please review the sheets with your Iraqi counterpart to ensure they accord with the policies and programs of your Ministry for 2003.

The most important items are:

- 1) Each file has a tab entitled '2003 (\$)'. Ensure the figure in the last column is equal to the funding authorized for your Ministry in the 2003 Budget.
- 2) Each file has a tab entitled 'Jul-Sep (\$)'. Ensure the figures by Governorate correspond to your records.
- 3) Each file has a tab entitled 'Oct-Dec (\$)'. Ensure that the allocations by Governorate accord with your Ministry's plans for the remainder of the year. You may wish to coordinate with the Regional Operations Office if you do not already have a contact for your Ministry in each Governorate.

A month by month plan of releases is not required at this time. Actual cash releases will depend on the monthly trial balance reported to the Accounts Department of the Ministry of Finance and your Ministry's funding requirements for the given month.

Thanks for your help,

Notes

11/6/2003

if your Ministry has a negative amount in the final column of the tab entitled 'Oct-Dec (\$)', it means that a) the correct amount authorized for your Ministry for 2003 is higher than my records indicate or b) the amount allocated for your Ministry over the July-September period exceeds your authorized budget. In case of the latter, the funding allocations for your Ministry will be reduced to ensure that total disbursements do not exceed authorizations.

Amounts not expended in July-September are still available for expenditure in October-December. Under current law, amounts not used by the end of the current fiscal year will expire. The Ministry of Finance is currently reviewing this and other provisions of law.

Final tables may be in New Iraqi Dinar.

Ministry	P. Govt. e	B. g. M. d	B. P. r. i. s. h	N. h. e. v. e. h. (N. o. b. e. l.)	A. i. b. e. r. (R. a. m. a. d.)	B. a. b. y. l. o. n. (H. i. l. a.)	D. i. y. a. (B. a. r. q. b. e.)	K. Q. a. l. a.	I. i. s. s. a. n. (A. m. a. r. a.)	A. d. h. a. n. n. a. (S. a. m. a. w. a.)	N. a. g. f.	Q. a. d. i. s. i. a. (O. h. a. l. a.)	a. l. a. b. i. - e. e. (T. i. k. e.)	T. a. i. m. (K. o. r. b. e.)	T. h. i. q. f. (Q. a. s. s. i. m. a.)	W. a. s. t. (K. i.)	J. i. s. s. a. c.
Electricity		141,480	0	0	0	0	0	0	0	0	0	0	0	0	0	0	141,480
Oil		117,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	117,000
NewTotal		781,919	24,391	17,833	6,362	7,991	10,548	5,422	5,003	7,770	12,914	7,831	11,384	5,606	12,996	9,663	927,630

16-Oct-03

CORRECTIONS: Capital Budget Allocations for July-December 2003 in Millions of New Iraqi Dinar

	Province	Baghdad	Basrah	Ninevah (Mosel)	Anbar (Ramadi)	Babylon (Hilla)	Diala (Ba'quba)	Karbala	Misran (Amara)	Muthanna (Samawa)	Najaf	Qadissia (Dhwanla)	Salah Al-deen (Tikrit)	Tamim (Kerkuk)	Thiqar (Nasiria)	Wasit (Kut)	Jul-Dec
Ministry																	
Electricity		141,480	0	0	0	0	0	0	0	0	0	0	0	0	0	0	141,480
Oil		117,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	117,000
New Total		781,919	24,391	17,833	6,362	7,991	10,548	6,422	5,003	7,770	12,911	7,831	11,384	5,606	12,996	8,663	927,630

20-Oct-03

CORRECTIONS: Current Budget Allocations for July-December 2003 in millions New Iraqi Dinar

	Province	Baghdad	Sarrah	Minvath (Mosel)	Anbar (Ramadli)	Babylon (Hila)	Diya (Ba'quba)	Kerbala	Musan (Anars)	Muthanna (Samawa)	Nejaf	Qadisia (Dwanis)	Salah Al-deen (Tikrit)	Tamim (Kerkuk)	Thiqar (Nassirid)	Wasit (Kut)	2003
Ministry																	
Higher Ed		26 145	7,011	3,750	1,310	2,088	1,215	727	0	0	1,759	1,931	780	853	923	809	48,200
100K Jobs			1,988	828	1,988	1,988	663	1,988	1,988	1,988	1,988	1,988	1,988	663	1,388	1,988	24,022
New Total		741 927	22,763	23,738	10 091	11 935	8 303	7 032	6,877	5 519	9,223	9,154	8,428	8 531	10,399	8,391	890,332

(GBR) UK Ministry of Justice

From: [REDACTED] CPT, Dept of Prisons

Sent: Thursday, October 30, 2003 5:43 PM

To: Bartlett, Joseph T. (SES); Armstrong, John J. (SES-05); Ryan, Charles L. (SES-05); [REDACTED]

Subject: FW: Budget Allocations

Ladies and Gentlemen:

Unfortunately we have little latitude when it comes to expending funds for 2003. Basically, MoF states that we must "use or lose" our funding for the year, a rather difficult task given the late release of budget funds and further issues of prioritizing projects as well as receiving requested project plans. The spending tasks will be daunting, at best.

As you can infer from the message below, all new contracts must be negotiated in Iraqi dinar.

Baghdad	Basrah	Ninawa (Mosul)	Anbar (Ramadi)	Babil (Hilla)	Diyala (Ba'quba)	Karbala	Maysan (Amara)	Muthanna (Samawa)	Naj
2,174,365	260,194	1,235,923		260,194					

Corr
of

BASRAH--- please check on your account status and counterpart availability... it seems that you have the money but I am not able to physically check that for you.

MOSUL--- you should have all you need for all projects so let us know your spend plan and what excess you will have so we can reallocate to those in need

Regards,

CPT [REDACTED]

-----Original Message-----

From: [REDACTED] (GS-09)

✓
Allocation for full...
Muthanna → \$ 350k

11/6/2003

To: Treasury Offices in the Governorates

Subject: Transitioning to New Iraqi Dinar Financing

Transitioning to New Iraqi Dinar Financing

1. From October 15, 2003 Ministry funding will be provided in new Iraqi dinar with the exception of settling dollar contracts entered into *before* October 15, 2003.
2. Alternatively, if ministries or departments want to buy dollars because their current dollar balance is not enough to cover domestic contracts entered into *before* October 15, 2003, they can purchase these from the Central Bank at the previous day's exchange rate
3. Ministries will be expected to make domestic expenditures with new Iraqi dinar.
4. Till December 31, 2003, when requesting transfers from the Treasury account to their own accounts, centrally financed departments **should not request funds** that will be used to finance **large purchases** of imports in dollars. These should be left in the Treasury account and the Ministry of Finance will exchange them for dollars, which it will transfer to the Iraq DFI account at the Central Bank. DFI New York will issue a dollar payment for the imports against receipt of these funds. Departments must register this as expenditure in their records at the budget exchange rate of 1:1500
5. Five private banks are now able to provide international banking service which will normalize transfers of money into and out of Iraq and make available standard Letters of Credit to finance imports into Iraq.
6. Local Treasury Offices and other departments are to run down the remaining dollar balances in their accounts until December 31, 2003. This dollar expenditure will be scored against departments' allocations at a rate of 1:1500, which was the rate used to convert the dollar budget to New Iraqi Dinars. All positive balances remaining in department's accounts, including any dollar amounts remaining at that time will be transferred back to the central Treasury Account at the end of the year
7. After meeting existing dollar obligations, local Treasury offices and departments can sell dollars to the Treasury Account at the Central Bank at a rate of 1:1500. This is the same the rate used to convert the dollar budget amounts to New Iraqi Dinars. The MOF will credit the local Treasury or department's account in Dinars for the amount exchanged
8. Unless specifically authorized by the Ministry of Finance, all dollar accounts of Ministries will be closed on January 1, 2004

	Pr	yn e	Bag di d	Basrah	Ninevah (Mosel)	Anbar (Ramadi)	Babylon (Hilla)	Diqla (Baquba)	KeQala	Misan (Amara)	Muthanna (Samawa)	Najaf	Qadissia (Diwania)	Salah Al-daen (Tikrit)	Ta'mim (Kerkuk)	Tiqar (Nassiriya)	Wasit (Kut)	J l b c
Ministry																		
Electricity			141,480	0	0	0	0	0	0	0	0	0	0	0	0	0	0	141,480
Oil			117,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	117,000
NewTotal			781,919	24,391	17,833	6,362	7,991	10,548	5,422	5,003	7,770	12,911	7,831	11,384	5,606	12,996	9,663	927,630

	Estimated Cost
Civil Works	\$37,000
Structural	\$19,000
Mechanical	\$22,000
Electrical	\$29,000
General Site	\$14,000
Furniture & Equipment	\$58,000 (OPERATING \$)
TOTAL	\$179,000 .—

Transportation Jail

Isolation Cell Building	\$20,000	
Visitation Building	\$10,000	
Security of facility	\$25,000	(NEED CLARIFICATION)
Electrical	\$20,000	
New Inmate Building	\$140,000	
Investigation Arraignmt Courthouse	\$40,000	(NOT AUTHORIZED)
Courtyard and Parking	\$20,000	(NOT AUTHORIZED)
TOTAL	\$275,000	

Erbil Train Jail Budget

Civil Works	\$32,000	
Structural	\$68,000	
Sanitary	\$44,000	
Mechanical	\$13,000	
Electrical	\$11,000	
General Site	\$15,000	
Furniture & Equipment	\$74,000	(OPERATING \$)
TOTAL	\$257,000	

Juvenile Detention Facility

Minor repair & equipment	\$30,000	(MAY BE OPERATING \$) - t
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Badush (MRCF)

Construction	\$2,900,000	(PREVIOUSLY FUNDED)
Guard Area	\$500,000	*
Total	\$3,400,000	

Academy

Estimated for future (for NPSA Training)	\$70,000	(EXECUTION BEYOND CY) X
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Summary of All Facilities:

Dahok Compound	\$179,000
Erbil Train Jail	\$257,000
Transportation Jail	\$275,000
JDF	\$30,000
MRCF (Badush)	\$3,400,000

11/22/2003

Academy	\$70,000
Total	\$4,211,000

CPT [REDACTED]
MP

11/22/2003

get the contracts started **ASAP**. If these items are holding up the funding then we can pursue the funds for the items in question at a later time.

However, it is critical that we get the funding **ASAP** to start these contracts rolling. The contractors and engineers are all lined up and ready. The people up here put a lot of hard work in to set these coordinations and contractors up. We need the funds to get them started **ASAP**. Give us the approval for these funds and I will coordinate a flight as early as this Monday to your location for pick-up.

We will convert the contracts to Dinar and get them to Mr. [REDACTED] **ASAP**

Thank you for all your support!

Respectfully

CPT [REDACTED]

MP/381st / 800th MP BDE

11/22/2003

Governorate	Budget	Allocated July September	Balance to be allocated
Maysan - Al Amarah			
Dhi Qar - Nasariyah			
Basrah - Basrah Central	557,650	40,104	517,546
Babil	345,089	75,376	269,713
Ninevah	350,000	214,944	135,056
Baghdad (inc Diyala)	5,047,261	550,265	4,496,996
	<u>6,300,000</u>	<u>880,689</u>	<u>5,419,311</u>

Balance to be held in Baghdad for other governorates pending completion of projects and others being

- 1) Prisons need to do required paperwork
- 2) Emergency budget not clawed back.
\$20,000 - given to Mayor West / May Licence

Payroll - Sean

1)

Money for Prisons

- 1) Emergency funding

(GBR) UK Ministry of Justice

From: Armstrong, John J. (SES-05)
Sent: Friday, November 14, 2003 8:33 AM
To: [REDACTED]
Cc: Bartlett, Joseph T. (SES); Ryan, Charles L. (SES-05); Billings, Richard A. (SES-05); [REDACTED]
Subject: FW: Northern Region Prison Funding Request

Please discuss ASAP...these are the figures which resulted from our recent meeting I want to execute as soon as we are able.

Thanks,

John

-----Original Message-----

From: [REDACTED]
Sent: Thursday, November 13, 2003 1:11 PM
To: [REDACTED] Armstrong, John J. (SES-05); Ryan, Charles L. (SES-05)
Cc: [REDACTED]
Subject: RE: Northern Region Prison Funding Request

Great roll up. Please keep copping me. Keep on Wells, he does good work with prod in his back.

Is \$3.4 million enough to finish MRCF?

Mosul Regional Correction Facility

CPT [REDACTED] 681st Military Police Det (800th MP BDE) Commander "Rebuilding Iraq.....one prison at a time!" DNV: [REDACTED]

-----Original Message-----

From: [REDACTED]
Sent: Wed 11/12/2003 17:52
To: [REDACTED]
Cc: [REDACTED]
Subject: Northern Region Prison Funding Request

Gentlemen,

Below is a summary of the additional funding request for the Northern Prisons (Mosul). The formal request forms are being put together along with the engineer officer in which more detail is provided:

Dahok Compound B Budget

	Estimated Cost
Civil Works	\$37,000
Structural	\$19,000
Mechanical	\$22,000
Electrical	\$29,000
General Site	\$14,000
Furniture & Equipment	\$58,000
TOTAL	\$179,000

capital
op. value

Capital 1
Operating 53

Transportation Jail

Isolation Cell Building	\$20,000
Visitation Building	\$10,000
Security of facility	\$25,000
Electrical	\$20,000
New Inmate Building	\$140,000
Investigation Arraignmt Courthouse	\$40,000
Courtyard and Parking	\$20,000
TOTAL	\$275,000

→ clarification

Erbil Train Jail Budget

Civil Works	\$32,000
Structual	\$68,000
Sanitary	\$44,000
Mechanical	\$13,000
Electrical	\$11,000
General Site	\$15,000
Furniture & Equipment	\$74,000
TOTAL	\$257,000

→ Operating

Juvenile Detention Facility

Observation House - Mosul

Minor repair & equipment	\$30,000
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→ Clarification

Badush (MRCF)

Construction	\$2,900,000
Guard Area	\$500,000
Total	\$3,400,000

← Only item to be included

Academy

Estimated for future (for NPSA Training)	\$70,000
--	----------

X

Summary of All Facilities:

Dahok Compound	\$179,000
Erbil Train Jail	\$257,000
Transportation Jail	\$275,000
JDF	\$30,000
MRCF (Badush)	\$3,400,000
Academy	\$70,000
Total	\$4,211,000

CPT
MP

How does this money fit into all this? Taken into account

[REDACTED] (GBR) UK Ministry of Justice

From: Armstrong, John J. (SES-05)
Sent: Friday, November 14, 2003 1:35 PM
To: [REDACTED]
Cc: [REDACTED]
Justice; Bartlett, Joseph T. (SES); Ryan, Charles L. (SES-05); Billings, Richard A. (SES-05)
Subject: RE: FW: Movements fo Monies to Maysan, Ninewa and Kurdish Region

WE ARE MAKING PREPARATIONS TO MOVE THE FUNDING ON THE PROJECTS DISCUSSED, BUT NEED TO REVIEW THE TOTAL DOLLAR FIGURES BASED ON THE FOLLOWING
.....1) FURNITURE AND EQUIPMENT CANNOT BE FUNDED UNDER CAPITAL FUNDS (DAHUK 59K & ERBIL TS 74K) FALLS UNDER O/E \$

.....2) TRANSPORTATION JAIL--NEED CLARIFICATION OF "SECURITY OF FACILITY" TO ENSURE CAPITAL FUNDS ARE APPROPRIATE (25K). IT MAY ALSO BE O/E

.....3) TRANSPORTATION JAIL--"INVESTIGATION ARRAIGNMENT COURTHOUSE (40K) AND COURTYARD AND PARKING (20K), IF LINKED TO JUDICIAL DO NOT QUALIFY FOR PRISONS CAPITAL FUNDS.

.....4) JUVENILE DETENTION FACILITY--MINOR REPAIR & EQUIPMENT, BOTH MAY FALL UNDER O/E (30K)

.....5) ACADEMY--"FUTURE" APPEARS TO BE BEYOND CY REQUIREMENTS (70K).

PLEASE REVIEW AND REPLY ASAP, AS THESE FUNDS INVOLVED IN THESE QUESTIONS TOTAL 317K. WE NEED TO CLARIFY THE BOTTOM LINE QUICKLY TO DETERMINE TRANSFER ARRANGEMENTS FOR PROJECT EXECUTION.

ALSO, MR GRANT ADVISES THAT THE CONTRACTS MAY REQUIRE CONVERSION TO DINAR. PLEASE CONTACT MR GRANT DIRECTLY ON THIS MATTER.

THANKS,

ALL THE BEST,

JOHN

-----Original Message-----

From: [REDACTED]
Sent: Thursday, November 13, 2003 1:52 PM
To: Armstrong, John J. (SES-05)
Cc: [REDACTED]
Subject: Re: FW: Movements fo Monies to Maysan, Ninewa and Kurdish Region

John,

Below is a summary of the additional funding request for the Northern Prisons (Mosul). The formal request forms are being put together along with the engineer officer in which more detail is provided:

Dahok Compound B Budget

11/22/2003

[REDACTED] (GBR) UK Ministry of Justice

From: [REDACTED] (GS-9)

Sent: Sunday, November 09, 2003 11:15 AM

To: [REDACTED] (GBR) UK Ministry of Justice

Subject: Your Questions for the MOF

[REDACTED]
I will go through each item, one by one:

- 1) You indicated yesterday evening you had requested certain sums of money to go to Nineweh, and are not sure as to whether or not they have made it in into the Treasury.
 - Who issue the authorization for the transfer to Nineweh? When the transfer was signed, a delivery receipt should have been included- that is the standard procedure.
- 2) Does all the money in the 2003 budget have to be spent?
 - No, but I checked and any remainder goes back to the Treasury of the MOF- the MOJ cannot keep it for 2004.
- 3) Can you transfer some money to the Kurdish provinces?
 - Yes. A custodian from Dohuk needs to come to Nineweh with approved escorts to receive the money. Transfers need to be signed, then the custodian along with the escorts can transport the money up to Dohuk.
- 4) Can you get your money back from a transfer to Babel?
 - Yes- again as with #3, the chain of custody must be established.
- 5) \$625k requested from capital budget for a prison in Maysan.
 - First of all, which bank do you use for your capital budget treasury?
 - Second of all, has the prison project been approved? The letter you gave me says something about the funds being released, contingent on the project being approved. No approval documents were enclosed.
 - Your head financial person at MOJ must write a letter addressed to the CPA MOF, detailing what you want and when you want it.
 - The funds must be received by an official Iraqi custodian, not a Coalition custodian as spelled out in the letter you gave me (although Coalition members may be present, the custodian must be Iraqi).

Thank you for your prompt response.

[REDACTED]
Advisor
Ministry of Finance

11/9/2003

[REDACTED] (GBR) UK Ministry of Justice

From: [REDACTED] (GS-9)
Sent: Sunday, November 09, 2003 11:15 AM
To: [REDACTED] (GBR) UK Ministry of Justice
Subject: Your Questions for the MOF

[REDACTED]
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Thank you for your prompt response.

[REDACTED]
 Advisor
 Ministry of Finance

[Handwritten signature and notes in Arabic script]

11/9/2003

FIGURES INCLUDE AMOUNTS ALLOCATED IN PREVIOUS MONTHS

15-Oct-03 Current Budget Allocations for July-December 2003 in Millions of New Iraqi Dinar																	
	Province	Baghdad	Basrah	Ninawa (Mosul)	Arbil (Ramadi)	Babylon (Hilla)	Diala (Ba'quba)	Kerbala	Nasir (Anara)	Muthanna (Samawa)	Najaf	Qadissia (Dhwan)	Salah Al- deen (Tikrit)	Tamim (Kut)	Thiqar (Nasirah)	Wasit (Kut)	2003
Ministry																	
Ag		9,284	434	793	230	593	237	156	283	137	439	271	197	292	330	423	14,100
Baghdad		26,025															26,025
Standards		300															300
Culture		662	130	173	86	94	88	50	58	36	65	65	65	59	100	65	1,800
Education		12,502	233	311	156	166	156	91	104	65	117	117	117	104	194	117	14,550
Electricity		7,320	2,466	3,713													13,500
Finance		2,108	72	72	72	72	72	72	72	72	72	72	72	72	72	72	3,180
Foreign		26,250															26,250
Health		297,298	2,447	3,156	1,376	1,298	1,071	878	905	765	966	884	1,491	1,020	1,283	1,076	315,000
Higher Ed		14,916	7,011	3,750	1,310	2,088	1,215	727	5,615	5,615	1,758	1,931	780	853	823	809	49,200
Housing		3,312	648	864	432	468	432	252	288	180	324	324	324	288	540	324	9,000
Industry		89,160															89,160
Interior		119,579	2,167	2,889	1,445	1,565	1,445	843	963	602	1,083	1,083	1,083	863	1,806	1,083	138,600
Water		2,503	255	332	231	328	263	102	251	150	184	270	184	132	342	324	5,850
Justice		2,042	400	533	256	289	268	155	173	111	200	200	200	178	333	200	5,550
Prisons		7,181	275	1,476		518											9,450
Labor		1,435	281	374	187	203	187	109	125	78	140	140	140	125	234	140	3,900
Security		67,560															67,560
Oil																	
Planning		2,539	497	662	331	359	331	193	221	138	248	248	248	221	414	248	6,900
Pub Works		4,219	2,177	2,369	1,255	1,121	1,152	886	954	887	1,089	1,013	1,001	1,075	1,025	974	21,300
Religious		385	76	101	50	55	50	29	34	21	36	38	30	34	93	38	1,050
Sci & Tech		15,450															15,450
Audit		250	11	11	11	11	11	11	11	11	11	11	11	11	11	11	405
Trade		2,208	432	576	288	312	288	168	192	120	216	210	218	192	260	216	6,000
Transport		12,296	636	560	280	303	280	163	187	117	210	210	210	187	350	210	16,200
Youth		2,618	146	195	97	105	97	57	65	41	73	73	73	65	122	73	3,900
Environment		450															450
Rights		450															450
Migration		450															450
100K Jobs		2,180	1,605		1,605	1,605		1,605	1,605	1,605	1,605	1,605	1,605		1,605	1,605	19,835
Total		730,698	20,795	22,910	8,103	9,947	7,040	5,044	10,504	9,140	7,235	7,166	6,440	5,860	8,411	6,403	866,310

FIGURES INCLUDE AMOUNTS ALLOCATED IN PREVIOUS MONTHS

15-Oct-03 Capital Budget Allocations for July-December 2003 in Millions of New Iraqi Dinar																	
	Province	Baghdad	Basrah	Ninevah (Mosel)	Anbar (Ramadi)	Babylon (Hilla)	Diala (Ba'quba)	Kerbala	Missan (Amara)	Muthanna (Samawa)	Najaf	Qadissia (Diwaniya)	Salah Al- deen (Tikrit)	Tamim (Kerkuk)	Thiqar (Nasiriyah)	Wasit (Kut)	Jul-Dec
Ministry																	
Ag		5,661	731	550	453	596	1,220	289	145	393	1,619	529	241	1,231	879	461	15,000
Baghdad		24,450															24,450
Standards																	
Culture		36,589				11											36,600
Education																	
Electricity		146,700															146,700
Finance		5,700															5,700
Foreign																	
Health		1,500															1,500
HigherEd		2,764	1,350	450	150	162	150	87			112	283	112	100	187	112	6,000
Housing		26,400															26,400
Industry		450															450
Interior		18,380	728	971	485	526	485	283	324	202	364	364	364	324	607	364	24,750
Water		13,589	4,361	2,274	207	2,775	651	1,947	1,475	5,670	3,754	3,796	12	97	3,124	2,006	45,750
Justice		7,286	1,426	1,901	950	1,030	950	554	634	396	713	713	713	634	1,188	713	19,800
Prisons		7,786	6,800	524		110											15,000
Labor																	
Security		150,000															150,000
Oil																	
Planning																	
Pub Works		26,093	6,352	7,622	2,420	913	5,396	1,278	1,246	371	5,058	836	8,651	2,065	4,846	4,753	78,000
Religious		1,766	348	461	230	250	230	134	154	96	173	173	173	154	288	173	4,800
Sci & Tech		2,400															2,400
Audit		300															300
Trade																	
Transport		188,930	2,343	2,876	1,438	1,558	1,438	839	959	599	1,079	1,079	1,079	959	1,798	1,079	208,050
Youth		2,650	154	205	103	111	103	60	68	43	77	77	77	68	128	77	4,200
Env																	
Rights																	
Migration																	
Total		669,568	24,391	17,833	6,437	8,041	10,623	5,472	5,603	7,770	12,948	7,831	11,422	5,630	13,145	9,738	815,850

FIGURES INCLUDE AMOUNTS ALLOCATED IN PREVIOUS MONTHS

Current Budget Allocations for July-December 2003 in Millions of New Iraqi Dinar																	
	Baghdad	Ba'ath	Nisab	Al-Ba'ath	Al-Ba'ath	Al-Ba'ath	Al-Ba'ath	Al-Ba'ath	Al-Ba'ath	Al-Ba'ath	Al-Ba'ath	Al-Ba'ath	Al-Ba'ath	Al-Ba'ath	Al-Ba'ath	Al-Ba'ath	Al-Ba'ath
Ministry	Baghdad	Ba'ath	Nisab	Al-Ba'ath	Al-Ba'ath	Al-Ba'ath	Al-Ba'ath	Al-Ba'ath	Al-Ba'ath	Al-Ba'ath	Al-Ba'ath	Al-Ba'ath	Al-Ba'ath	Al-Ba'ath	Al-Ba'ath	Al-Ba'ath	Al-Ba'ath
Ag	9,284	434	793	230	593	237	156	283	137	439	271	197	292	330	423		14,100
Baghdad	26,025																26,025
Standards	300																300
Culture	862	130	173	86	94	86	50	58	38	85	85	85	58	108	65		1,800
Education	12,502	233	311	158	168	156	91	104	65	117	117	117	104	194	117		14,550
Electricity	7,320	2,468	3,713														13,500
Finance	2,168	72	72	72	72	72	72	72	72	72	72	72	72	72	72		3,180
Foreign	26,250																26,250
Health	297,298	2,447	3,156	1,376	1,298	1,071	878	905	765	966	884	1,481	1,020	1,283	1,076		315,900
HigherEd	14,916	7,011	3,750	1,310	2,088	1,215	727	5,615	5,615	1,759	1,931	780	853	823	809		49,200
Housing	3,312	648	864	432	468	432	252	288	180	324	324	324	288	540	324		9,000
Industry	89,100																89,100
Interior	119,579	2,167	2,889	1,445	1,585	1,445	843	963	602	1,093	1,083	1,083	963	1,806	1,083		138,600
Water	2,503	255	332	231	326	263	102	251	150	184	270	184	132	342	324		5,850
Justice	2,042	400	533	266	289	266	155	178	111	200	200	200	178	333	200		5,550
Prisons	7,181	275	1,476		518												9,450
Labor	1,435	281	374	187	203	187	109	125	78	140	140	140	125	234	140		3,900
Security	67,500																67,500
Oil																	
Planning	2,539	497	662	331	359	331	193	221	138	248	248	248	221	414	248		6,900
Pub Works	4,219	2,177	2,369	1,255	1,121	1,152	966	954	887	1,089	1,013	1,001	1,075	1,025	974		21,300
Religious	388	76	101	50	55	50	29	34	21	38	30	30	34	63	38		1,050
Sci & Tech	15,450																15,450
Audit	250	11	11	11	11	11	11	11	11	11	11	11	11	11	11		405
Trade	2,208	432	576	288	312	288	168	192	120	216	216	216	192	360	216		6,000
Transport	12,298	636	560	280	303	280	163	187	117	210	210	210	187	350	210		16,200
Youth	2,618	146	185	87	105	97	57	65	41	73	73	73	65	122	73		3,900
Environment	450																450
Rights	450																450
Migration	450																450
100K Jobs	2,180	1,605		1,605	1,605		1,605	1,605	1,605	1,605	1,605	1,605		1,605	1,605		19,835
Total	730,698	20,795	22,910	8,103	9,947	7,640	5,044	10,504	9,146	7,235	7,166	6,440	5,869	8,411	6,403		868,311

[REDACTED] (GBR) UK Ministry of Justice

From: [REDACTED] (GS-9)
Sent: Sunday, November 23, 2003 8:58 PM
To: [REDACTED] (GBR) UK Ministry of Justice
Subject: RE: Prisons meeting

This document should also help answer some of your questions-

Cheers

[REDACTED]

-----Original Message-----

From: [REDACTED] (GBR) UK Ministry of Justice
Sent: Saturday, November 22, 2003 9:36 PM
To: [REDACTED]
Cc: [REDACTED]
Subject: RE: Prisons meeting

[REDACTED]

Thanks for this.

I have asked for information on the available dollars from our accountant. However in the meantime as I understand it the first budget releases to the Governorates were in September. They were in US\$. The allocation for October will also be in US\$, thereafter they will be in Iraqi Dinars. Therefore half of the budget allocation will be in dollars, and half will be in Dinars. I suspect that they will not have been touched and consequently we will have access to them. It is also evident that we have overprovided on the operating expenses quite considerably. I therefore consider that we could augment our capital dollars by gaining permission to use some of our operating dollars. How do I get permission to do this?

Can you also confirm that fixtures, fittings and equipment come out of chapter 5 of the budget and therefore are operating expenses?

Thanks

[REDACTED]

-----Original Message-----

From: [REDACTED] (GS-9)
Sent: Saturday, November 22, 2003 8:28 PM
To: [REDACTED] (GBR) UK Ministry of Justice
Cc: [REDACTED] (GS-9)
Subject: FW: Prisons meeting

[REDACTED]

It will be important to nail down what money (dollar or dinar) you have left in your account. Then we can work on (see a couple of solutions below) or financing those contracts that are negotiated but unsigned.

-----Original Message-----

From: [REDACTED]
Sent: Friday, November 21, 2003 7:45 PM
To: [REDACTED] (GS-9)
Subject: RE: Prisons meeting

They could even try and find some unallocated dinars within their budget to make up the

11/28/2003

difference thus avoiding exchange rates... Budget amounts are now in dinars

██████████
Advisor, Ministry of Finance
██████████

-----Original Message-----

From: ██████████ (GS-9)
Sent: Friday, November 21, 2003 5:05 PM
To: ██████████
Subject: Prisons meeting

One problem that was brought up was an issue of contracts that were the negotiation process began before October 15 in US dollars, but have remained unsigned. Because of the new financing rules, they are worried because the project calculations and bids were done in USD, and at 1500:1 exchange those contractors will pull out and the contracts will have to be renegotiated in New Iraqi dinar. Because the tendering process takes so long, the renegotiations might run past Dec. 31.

The only thing I think to tell them is that they should sign the contracts, but make a small change to pay in ID at the market rate so that the contractors will accept it. This will create a 25% shortfall, but in the meantime, they mentioned they may have unallocated dollars somewhere. They are checking into it, but if they do have some, they should sell these back to the central bank for ID at 1500:1 and reallocate to these contracts. **This is a big if, but my question is, if they can find these unallocated dollars, can we authorize their transfer if they are not obligated to pre-October 15 contracts?**

██████████

11/28/2003

difference thus avoiding exchange rates... Budget amounts are now in dinars

██████████
Advisor, Ministry of Finance
██████████

-----Original Message-----

From: ██████████ (GS-9)
Sent: Friday, November 21, 2003 5:05 PM
To: ██████████
Subject: Prisons meeting

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██████████

11/28/2003

[REDACTED] (GBR) UK Ministry of Justice

From: [REDACTED] (GS-9)
Sent: Sunday, November 23, 2003 8:58 PM
To: [REDACTED] (GBR) UK Ministry of Justice
Subject: RE: Prisons meeting

This document should also help answer some of your questions-

Cheers

[REDACTED]

-----Original Message-----

From: [REDACTED] (GBR) UK Ministry of Justice
Sent: Saturday, November 22, 2003 9:36 PM
To: [REDACTED]
Cc: [REDACTED]
Subject: RE: Prisons meeting

[REDACTED]

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Can you also confirm that fixtures, fittings and equipment come out of chapter 5 of the budget and therefore are operating expenses?

Thanks

[REDACTED]

-----Original Message-----

From: [REDACTED] (GS-9)
Sent: Saturday, November 22, 2003 8:28 PM
To: [REDACTED]
Cc: [REDACTED]
Subject: FW: Prisons meeting

[REDACTED]

It will be important to nail down what money (dollar or dinar) you have left in your account. Then we can work on (see a couple of solutions below) or financing those contracts that are negotiated but unsigned.

-----Original Message-----

From: [REDACTED]
Sent: Friday, November 21, 2003 7:45 PM
To: [REDACTED] (GS-9)
Subject: RE: Prisons meeting

They could even try and find some unallocated dinars within their budget to make up the

11/28/2003

Operating Budget

Salaries

Permanent Staff
Bonus Payments

Service

Security Expenses
Contract Labour
Temporary Salaries
Interest Expense
Banking Charges
Rent & Other Charges
Water & Utilities / Sewerage
Transport Costs
Travel Expenses
Entertainment
Delegations & Conferences
Telephone
Printing
Postal Charges
Insurance Costs
Training & Education
Healthcare & Benefits Costs
Licenses
Professional Fees
Pension Provision
Import / Export Dues

Supplies

Raw Materials
Pre-fabricated Pans
Electricity & Gas
Petrol & oil
Stationery & Books
Food & Beverages
IT & Software
Water
Other Supplies

Maintenance

Maintenance Contracts
Building Maintenance
Vehicle Maintenance
Fixtures & Fittings Maintenance
Spare Parts

[REDACTED] (GBR) UK Ministry of Justice

From: [REDACTED] (FS01)
Sent: Wednesday, September 10, 2003 9:49 AM
To: CPA Ministries
CC: Executive Secretary
Subject: FW: Updated List of CPA Governance Team Coordinators 091003

Ministries: FYI only

ExecSec: Please put in contacts book and manual.

-----Original Message-----

From: [REDACTED]
Sent: Wednesday, September 10, 2003 9:21 AM
To: [REDACTED]
Cc: [REDACTED]

Subject: Updated List of CPA Governance Team Coordinators 091003

Attached is latest list of GT coordinators in the field (marked with *) or their approximate arrival dates at post (in parenthesis).

Note: Postings in CPA-N (Sulaymaniyah, Irbil, Mosul and Dahuk) are to be confirmed.

[REDACTED]
Deputy
[REDACTED]

11/6/2003

(GBR) UK Ministry of Justice

From: Armstrong, John J. (SES-05)
Sent: Thursday, November 06, 2003 2:40 PM
To: [REDACTED]
cc: Ryan, Charles L. (SES-05); Bartlett, Joseph T. (SES)
Subject: FW: Mosul Corrections Concerns??

[REDACTED]
This was apparently overlooked in my email que...please handle the response.

Thanks,

John

--- _Original Message-----

From: [REDACTED]
Sent: Friday, October 31, 2003 3:47 PM
To: Armstrong, John J. (SES-05)
Subject: Mosul Corrections Concerns??

Sir,

Form my understanding of CPT [REDACTED] concerns here are the follwoing:

1. We've established a retirement system with certain individuals being retired for 2 months and still getting paid
2. The Director of the MRCF has ressigned his position based on being told he was going to be fired, Is their a process in place to legally remove him from office??
3. Civilian (NON-Guard) employees paid by which service?
 - A) Iraqi Corrections Service
 - B) Generic Government Pay Scale

If you have any questions or concerns please feel free to contact CPT [REDACTED] at DNVI [REDACTED]
[REDACTED]

1SG Morningstar
381st MP DET (BLD) / 800th MP BDE

From [REDACTED]
 Sent Monday, November 24, 2003 11:40 am
 To [REDACTED]
 cc
 Bcc
 Subject Central Prison Bid Results
 Attachments Central Prison Bid Tabulation Form.xls

Gentlemen,

The bid opening, on Saturday 11/22/2003, went very well. It was held privately and results are not going to be released to the bidders until approved by us. Participation was excellent. We had 21 bidders attend the pre-bid conference. Of those 21; 1 turned in their bid late (not accepted); 1 turned in the bid form with a letter stating that due to their current backlog, they could not offer a proposal; 1 turned in nothing; and 18 proposed on at least one of the three packages, with many offering on two or all three.

For the Civil (General Trades) / Plumbing Package there were 9/10 bids (2 bidders proposed as a JV). For the Mechanical Package there were 9 bids, For the Electrical Package there were 12 bids. So it looks like we had a good clean bid, with good solicitation. There were a couple of companies from Turkey, and a couple that I know are not on the Governates list of qualified contractors, so it looks like our advertising was effective (I still think that's a bad idea, but rules are rules). The majority of the bids were within a normal variance range with the usual couple highs and lows.

Now for the bad news. As I discussed with MAJ [REDACTED] and CPT [REDACTED] the architect felt that the project was going to be over the anticipated \$2.1 budget previously established. I was inclined to agree, however, it's nearly impossible for me to predict remotely accurate pricing in this country with the material and labor price fluctuation, and the instability in the currency. In discussions with the architect, he was of the opinion that the project would probably be somewhere in the vicinity of \$3 million. I was inclined to agree being uneducated on local pricing. Regardless, the results of the bid show the combination of lowest bidders to be just over \$5.4 million USD. That's \$3.3 million (or 257%) over budget.

At our meeting Thursday, we briefly discussed the possible courses of action in the event of the project being over the budget. Courses of action with my comments are as follows:

- 1) Project gets scrapped - This will be CPA's call.
- 2) CPA/Governate contribute the additional money - again this is CPA's call. As discussed with MAJ Wade, he did not feel that this was a very likely possibility.
- 3) Value Engineering - This is pretty common, and normally the most effective route for getting an over budget project under way, however, due to the large difference between actual cost and estimated budget, this is not a very realistic solution. We can normally milk around 15% out of a project if it hasn't been stripped to the bones previously. We would have to cut out 61 percent of proposed cost. Not a very realistic option (if we completely deleted the Mechanical and Electrical packages, we would still have to cut \$1.3 million just out of the Civil package).

I am anticipating traveling with CPT [REDACTED] to Irbil to meet with MAJ [REDACTED] and CPT [REDACTED] again to discuss this in further detail (trip is tentatively scheduled for Wednesday). I guess the first course of action is to find out who the decision maker with CPA is, and try to get the info to them for review. If we can put our heads together before this coming weekend, I tentatively have a meeting scheduled with the Governor of Dohuk Governance on Saturday (His Excellency) to discuss how we would like to proceed from here.

Please reference the attached bid tabulation form for the bid results.

Please call DNV [REDACTED] Comm [REDACTED] or email [REDACTED] with any questions, and or problems.

Look forward to meeting with you again and discussing this matter further.

P.S. Major [REDACTED] email address was not on his business card. If CPT [REDACTED] or CPT [REDACTED] could forward this to him, I would appreciate it.

CPT [REDACTED]
Construction Management Officer
926th Engineer Group (C)
Mosul, Iraq
APO AE 09325



Planning Department

No.	Position	Degree	Name	Work	Working	Payroll Rosta
1	Dep. Manager / Observer's	1	Ibraheem Hassan			Adults Planning
2	Social Guide	2	Faleha Ateya			Adults Planning
3	Department Manager	2	Nadum Rasheed Jabur			Adults Planning
4	Observer	Contract	Madeh Ahmed Salih			Adults Planning
5	Packager	4	Huda Najah			Adults Planning
6	Observer assistant	6	Fatik Suhayl Isma'eel			Adults Planning

Point of Contact for Monitoring & Report

Department - No plan for short term.

- Long term to replace possible.

Number of each required possible to show

Monitoring - Point of contact

→ Captain Branching

Najah - Longer to be nothing happen

of on

to implement



[REDACTED] (GBR) UK Ministry of Justice

From: [REDACTED] CPT, Dept. of Prisons
Sent: Friday, October 24, 2003 9:38 AM
To: [REDACTED] (GBR) UK Ministry of Justice
Subject: FW: Budget Allocations

[REDACTED] FYI...

-----Original Message-----

From: [REDACTED] CPT, Dept. of Prisons
Sent: Friday, October 24, 2003 7:27 AM
To: [REDACTED]
Subject: Budget Allocations

Good morning, [REDACTED]

I hope all is going well for you in these tumultuous days!

I have a few questions that you may be able to answer via e-mail or, if preferred, face-to-face:

1) Are funds authorized/allocated to the northern region for the Dahuk Central Prison? You may recall that the facility is located in the Kurdish area. Further to the funding, I understood that the PRB allocated either \$1.1M or \$1M with the balance of the \$2.1M project being funded by the Kurdish offices. I have since heard from [REDACTED] that this may be in question. Your clarification will be greatly appreciated, as I am trying to aid the advisors in their attempt to allocate capital to various projects for 2003.

2) The allocation of budget funds to the various provinces still has me a bit vexed. Our advisory staff interaction makes me uncomfortable with the process. The specific question is how to ensure that \$400,000 is available in Dhi Qar (for a facility in An Nasiriyah) and to ensure that \$600,000 is in Maysan (for a facility in Al Amarah)? There are military and CPA representatives in the area with prison-department-approved projects and I want to make sure they can initiate their plans. Is there a specific process we must follow or document?

3) What process must be followed in order to transfer capital funds (section 8, Special Programs) to another ministry, specifically Housing and Reconstruction, for the purpose of estimating, initiating, and supervising/managing a project?

4) How do we properly document or obligate the 2003 budget funds in such a way that Ministry of Finance does not reclaim the funds and, in 2004, penalize the department?

5) Finally, is it possible to convert any operating funds into special programs capital, if the need arises?

I am terribly sorry if the questions are redundant to those of the past or if I am getting into areas out of your bailiwick. Everyone is certainly finding themselves pulled in a number of directions. We are just trying to pull some of this in line before we run out of time.

Cheers!

[REDACTED]
494th MP DET/800th MP BDE
Dept. of Prisons, Ministry of Justice

11/6/2003

Military Advisor, Finance and Administration

11/6/2003

Civil Works	37,000
Structural	19,000
Mechanical	22,000
Electrical	29,000
General Site	14,000
Total Capital	121,000
Total Operating	58,000
	179,000

Visitation Building	10,000
Security of Facility	25,000
Electrical	20,000
New Inmate Building	140,000
Total Capital	215,000

Structural	68,000
Sanitary	44,000
Mechanical	13,000
Electrical	11,000
General Site	15,000
Total Capital	183,000
Total Operating	74,000
	257,000

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Juvenile	
Minor Repair and Equipment – Operating	30,000

	Capital	Operating
Dahok	121,000	58,000
Transportation	215,000	
Erbil Tain Jail	183,000	74,000
Badush	500,000	
Juvenile		30,000
Total	\$1,019,000	\$162,000

Ninewa	500,000	30,000
Kurdish Area	519,000	132,000
Total	\$1,019,000	\$162,000

Ninewa	750,000,000	45,000,000
Kurdish Area	778,500,000	198,000,000
Total Iraqi Dinar @1,500	1,528,500,000	243,000,000

Budget Allocation

	Capital	Operating
July December Iraqi Dinar	524,000,000	1,476,000,000

	Capital	Operating
Dollars September October	116,444	656,000
Dinars November December		

FIGURES INCLUDE AMOUNTS ALLOCATED IN PREVIOUS MONTHS

15-Oct-03																		
Capital Budget Allocations for July-December 2003 in Millions of New Iraqi Dinar																		
		Province	Baghdad	Basrah	Ninevah (Mosul)	Anbar (Ramadi)	Babylon (Hilla)	Diala (Ba'quba)	Karbala	Missan (Amara)	Muthanna (Samawa)	Najaf	Qadisia (Dhi Qar)	Salah Al-Deen (Tikrit)	Tamim (Kut)	Thi Qar (Nasiriyah)	Wasit (Kut)	Jur-Dic
Ministry																		
Ag			5,661	731	550	453	596	1,220	289	145	393	1,513	529	241	1,231	879	461	15,000
Baghdad			24,450															24,450
Standards																		
Culture			36,589				11											36,600
Education																		
Electricity			146,700															146,700
Finance			5,700															5,700
Foreign																		
Health			1,500															1,500
Higher Ed			2,764	1,350	450	150	162	150	87			112	263	112	100	187	112	6,000
Housing			26,400															26,400
Industry			450															450
Interior			18,360	728	971	485	526	485	283	324	202	364	364	364	324	607	364	24,750
Water			13,599	4,361	2,274	207	2,775	651	1,947	1,475	5,670	3,754	3,798	12	97	3,124	2,006	45,750
Justice			7,286	1,426	1,901	950	1,030	950	554	634	396	713	713	713	634	1,188	713	19,800
Prisons			7,766	6,600	524		110											15,000
Labor																		
Security			150,000															150,000
Oil																		
Planning																		
Pub Works			26,093	6,352	7,622	2,420	913	5,396	1,278	1,245	371	5,058	836	8,651	2,065	4,946	4,753	78,000
Religious			1,766	346	481	230	250	230	134	154	96	173	173	173	154	288	173	4,800
Sci & Tech			2,400															2,400
Audit			300															300
Trade																		
Transport			168,930	2,343	2,876	1,438	1,558	1,438	939	959	598	1,079	1,079	1,079	959	1,798	1,079	208,050
Youth			2,850	154	205	103	111	103	60	68	43	77	77	77	68	128	77	4,200
Env																		
Rights																		
Migration																		
Total			669,566	24,391	17,833	6,437	8,841	10,623	5,472	5,003	7,770	12,949	7,831	11,422	5,830	13,145	9,738	815,850

[REDACTED] (GBR) UK Ministry of Justice

From: Armstrong, John J. (SES-OS)
Sent: Sunday, November 16, 2003 8:47 AM
To: [REDACTED] (GBR) UK Ministry of Justice
Subject: FW: Northern Facility Information on Prisons

FYI...

JOHN

-----Original Message-----

From: [REDACTED]
Sent: Friday, November 14, 2003 5:28 PM
To: Armstrong, John J. (SES-05); Ryan, Charles L. (SES-05)
Cc: [REDACTED]
Subject: Northern Facility Information on Prisons

Mosul Regional Confinement Facility

Location: LF 17328300062 (City of Mosul)

Civilian Phone:

Military Phone: [REDACTED]

Iraq POC: Khalid Najim Abdulah (new director)

Juvenile Detention Facility

Location: LF 3134324944 (City of Mosul)

Civilian Phone: [REDACTED]

Military Phone: [REDACTED]

Iraq POC: Salim Ayob Salo (director)

Transportation Jail

Location: (City of Mosul)

Civilian Phone:

11/24/2003

Iraq POC:

Erbil (Train Station Jail) & Erbil Women's & Youth Prison

Location: City of Erbil

Civilian Phone:

Iraq POC: Col Mustafa Ali Bawil Agha (warden)

Dahuk Transportation Jail / Prison 'A'

Location: City of Dahuk

Civilian Phone:

Iraq POC: Maj Romadon

Dahuk Prison 'B'

Location: LF 20408252 (City of Dahuk)

Civilian Phone:

Iraq POC: Maj Romadon

Dahuk Central Prison (not operational)

Location: LF 15558410

Civilian Phone:

Iraq POC:

Dahuk Women's and Youth Facility

Location: (City of Dahuk)

Civilian Phone:

11/24/2003

Iraq POC: Ltc Akram

Other information:

Dahuk:

Dir of Prisons: [REDACTED]

Dir of Juvenile Facility: [REDACTED]

More information will follow as it is obtained.

VR

CPT [REDACTED]

MP, 38 1st BLR / 800th MP BDE

11/24/2003

[REDACTED] (GBR) UK Ministry of Justice

From: [REDACTED]
Sent: Saturday, November 15, 2003 2:44 PM
To: [REDACTED] (GBR) UK Ministry of Justice
Subject: FW: Prison

-----Original Message-----

From: [REDACTED] (IRL)
Sent: Saturday, November 15, 2003 2:30 PM
To: [REDACTED]
Cc: [REDACTED]
Subject: RE: Prison

[REDACTED]

The budget funds being allocated from Baghdad fall under local MoF regulations.

If [REDACTED] is working with a gov dept, then that dept needs to prepare a basic plan for any budget funds they wish to receive. The plan itself can be very basic and usually needs only broad categories of how the money will be spent. Given the size of the capital budget, the ministry in Baghdad will want to sign off. This can take some time but can be speeded up if [REDACTED] talks to the relevant CPA ministry liaison person in Baghdad. The next hurdle is to approach the Treasury in Basra. They have their own rules & several visits may be required.

We have been trying to find out for some time why no one appears to be trying to draw down the operating budget; I do not know the answer but funds are available. I'm sure [REDACTED] has know this for some time.

Budget funds are only remitted from Baghdad on a monthly basis & therefore funds can only be drawn down in stages. Other ministries have opened bank accounts & monthly budgets have been transferred to the ministries account. MoF (& CPA Baghdad) is unhappy with this & does not wish to advance funds to any bank account. They wish each state entity to apply to Treasury for each individual payment. This clearly creates many problems but we have been told by CPA Baghdad that this is the manner in which they wish to operate.

In addition to submitting expenditure plans for budget drawdowns, state entities must also submit expenditure summaries for the previous month. We have been told that Treasury may also insist on individual receipts but we are unsure if this is being applied to all situations. Unfortunately, CPA Baghdad are in favour of this approach.

Dollars will also be a problem in future. The Sep budget will be paid in \$ but henceforth will be paid in dinars. \$s can only be purchased via the Treasury, no doubt creating another bureaucratic nightmare.

The best thing is probably for us to discuss the situation during your visit

Best wishes,

[REDACTED]

-----Original Message-----

From: [REDACTED]
Sent: Saturday, November 15, 2003 1:36 PM
To: [REDACTED]
Cc: [REDACTED]

11/24/2003

Subject: RE: Prison

Sorry I am not familiar with the requirement for an expenditure plan. I understand that various assessments have been made regarding the project including costings which forms the basis of the \$4.4million capital allocation. It is to be used to build a prison.

Perhaps you can assist in answering the following questions in anticipation of my visit:-

Who needs to submit an expenditure plan?

What form does it take?

Does it need to be done locally or in Baghdad?

What needs to else need to be done?

How can it be expedited?

Following on from [REDACTED] email below there appear to be funds but I understand that CPA South is paying the operating costs by way of emergency funds. Is it simply that the MoJ have not accessed the funds? The operating budget should be more than enough to cover the expenses but we seemed to have stalled. What do we need to do get access? Is a spending plan needed for that too? We are intending to appoint the Chief Accountant to the Appeals Court as the accountant for the prisons pro tem, hopefully that will assist.

Unfortunately [REDACTED] is now in the UK.

Thanks

-----Original Message-----

From: [REDACTED]
Sent: Saturday, November 15, 2003 10:22 AM
To: [REDACTED] UK Ministry of Justice
Cc: [REDACTED]
Subject: FW: Prison

Extracting budgets from Treasury can be a time consuming exercise due to the local bureaucracy. I'll look forward to discussing the problems with you next week.

I'm sure [REDACTED] asked me about this matter some time ago. Do we know why an expenditure plan has not been prepared & an approach made to Treasury?

Is [REDACTED] still in Basra?

Regards,

-----Original Message-----

From: [REDACTED]
Sent: Saturday, November 15, 2003 10:11 AM
To: [REDACTED]
Subject: FW: Prison


I can confirm the following regarding the Operating Budget for the Prisons:

11/24/2003

The Treasury currently holds September's operating budget and capital expenditure of \$40,104, \$73,516 respectively and has done for some time. In order for this money to be drawn a spending plan needs to be approved by the ministry (or CPA if there are difficulties) before being submitted to Treasury. Operating costs are paid on a monthly basis, therefore the request for the \$4.4 will not be possible.

October's operating costs are currently being finalized and it is hoped that this money will be with the Treasury the latter part of next week.

If you wish to discuss this matter in greater depth please do not hesitate to contact me further.


Finance Team
CPA (South)

11/24/2003

[REDACTED] (GBR) UK Ministry of Justice

From: [REDACTED] CPT, Dept. of Prisons
Sent: Friday, October 24, 2003 9:38 AM
To: [REDACTED] (GBR) UK Ministry of Justice
Subject: FW: Budget Allocations

[REDACTED] FYI...

-----Original Message-----

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Sent: Friday, October 24, 2003 7:27 AM
To: [REDACTED]
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[REDACTED]
494th MP DET/800th MP BDE
Dept. of Prisons, Ministry of Justice

11/24/2003