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DEPARTMENT OF DEFENSE

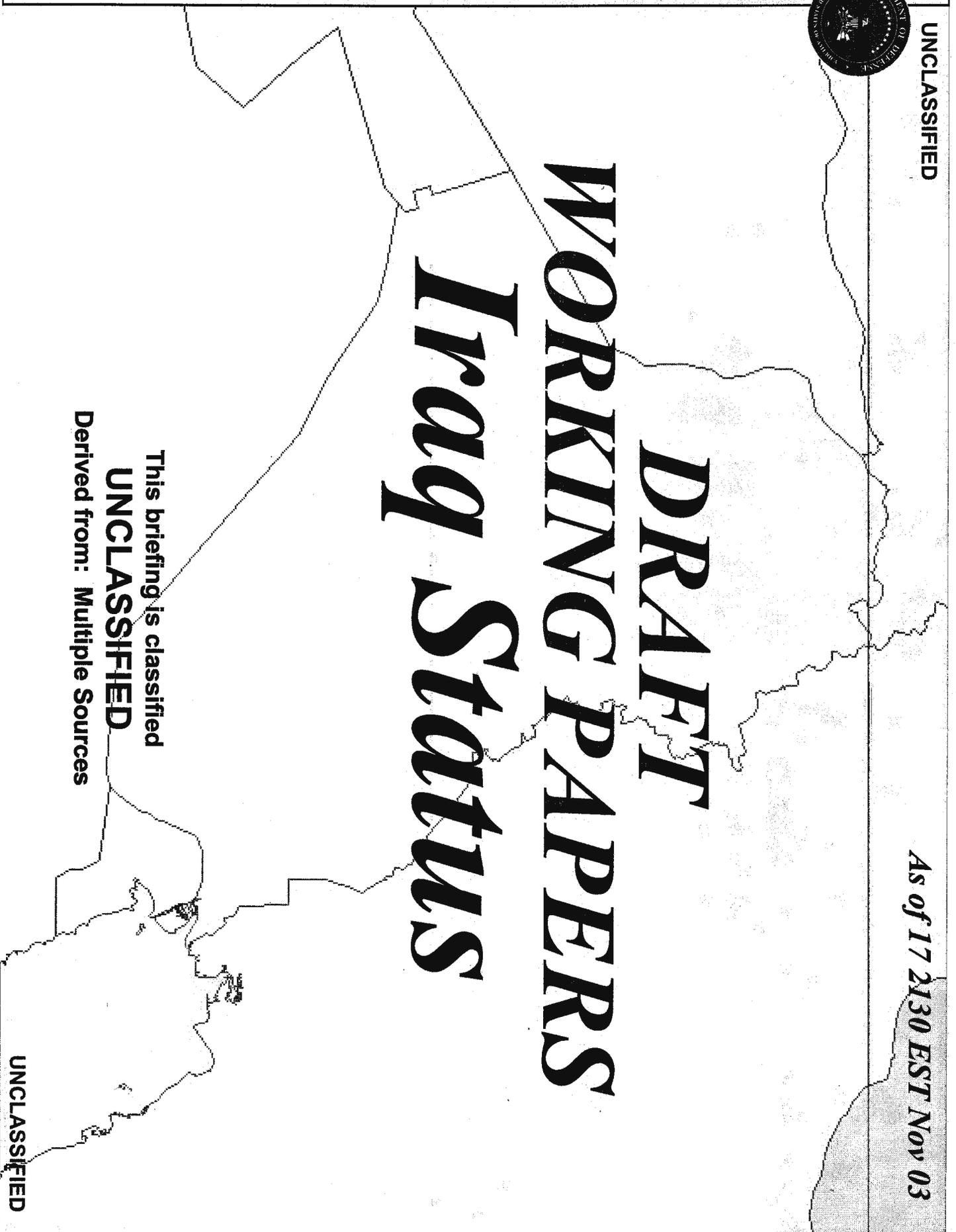
As of 17 2130 EST Nov 03

DRAFT WORKING PAPERS Iraq Status

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Highlights

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CPA Priorities:

- **Essential Services**
- **Security**
- **Governance**
- **Economy**
- **Strategic Communications**

CPA Intermediate Objectives:

- **Reconstitute electric power infrastructure**
- **Reconstruct the telecoms system**
- **Assist drafting of “Fundamental Law”**
- **Build financial market structures**
- **Revamp Iraqi Media Network**

Weekly Highlights:

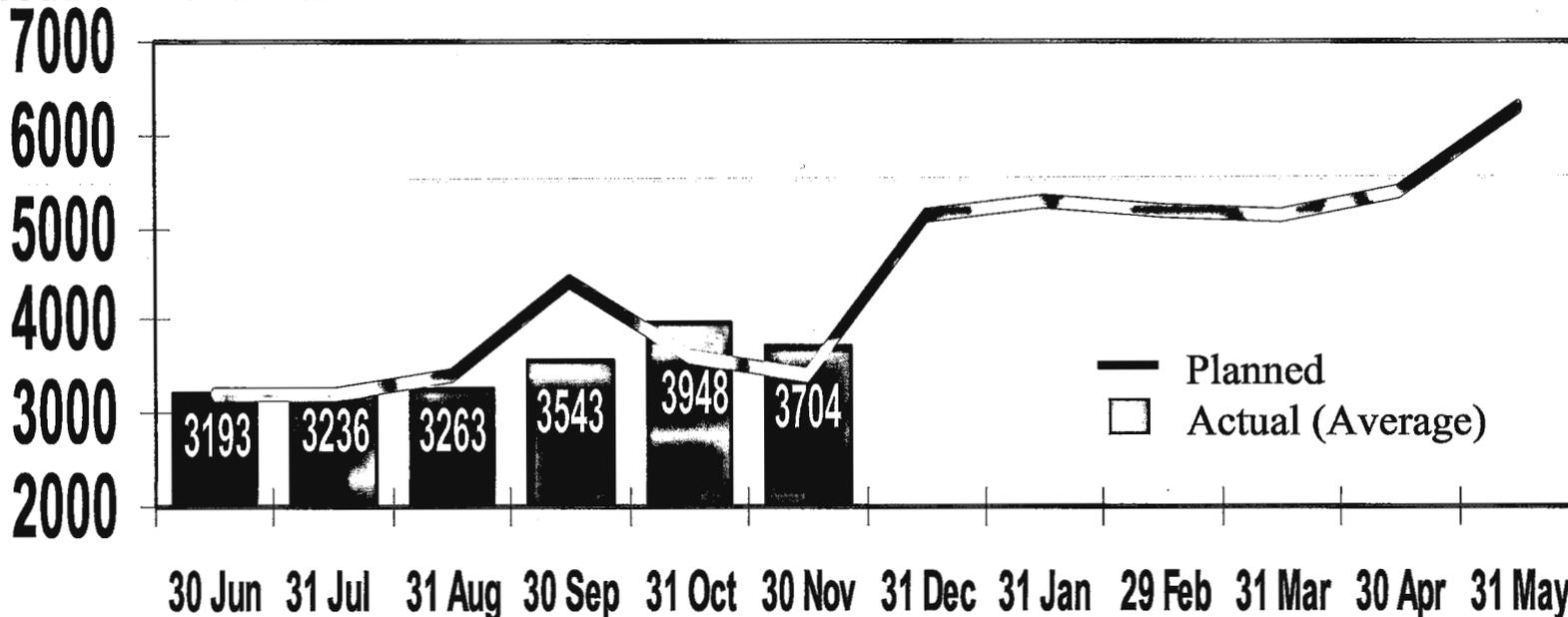
- **Power production dropped to 3-month low of 3,157 MW on 10 Nov due to high winds downing power transmission lines**
 - **Output restored to 3,524 MW on 11 Nov**
- **Cellular system vendors awaiting licenses—pre-positioning equipment**
- **New agreement between CPA and Governing Council (GC) on transition process**
- **Five private banks fully prepared to process international payments, remittances and letters of credit**
- **Al Iraqia (formerly Iraqi Media Network) staff integrated and active in 15 largest Iraqi cities**



TF Restore Iraqi Electricity (RIE) Overview

Goal 01 Oct 03: 4,400 MW
Production and Transmission

Goal 01 Jun 04: 6,000 MW
Production and Transmission



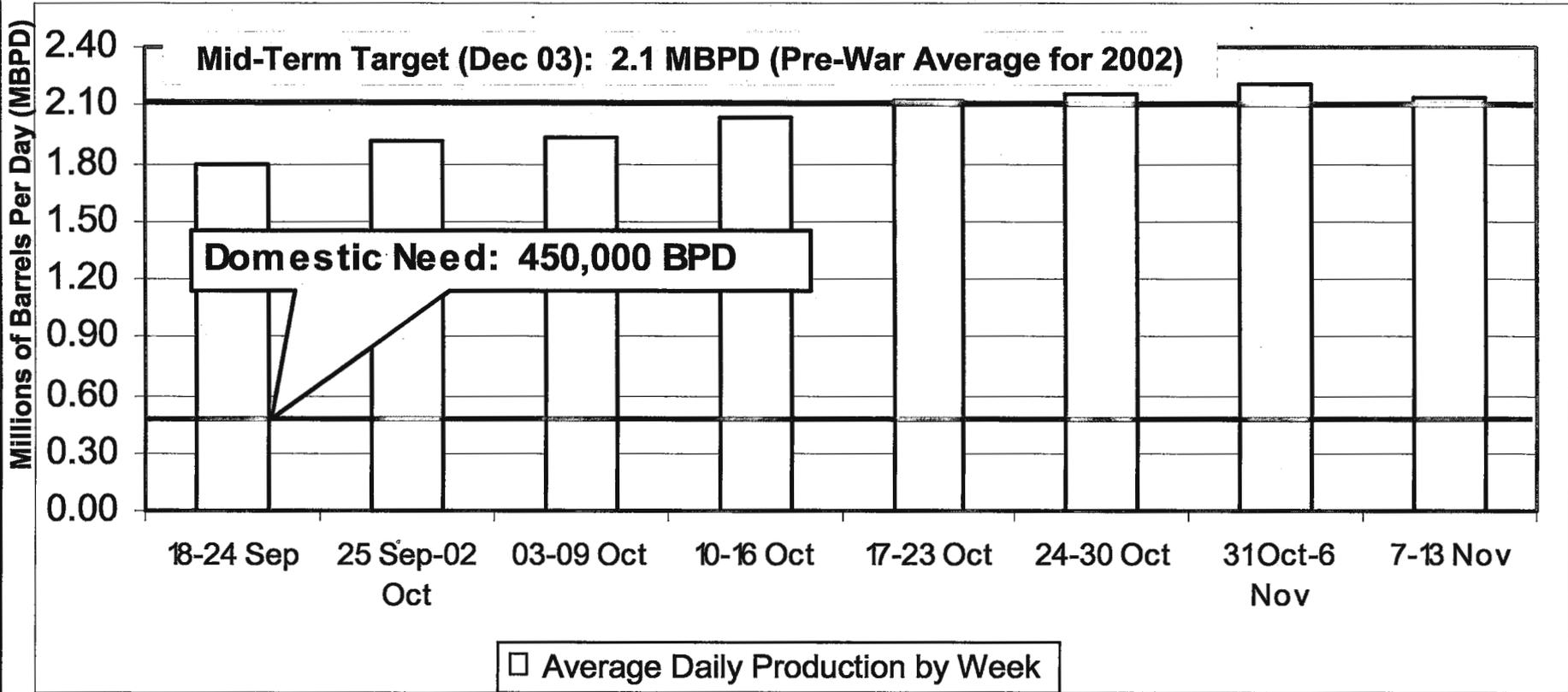
- Autumn Overhaul / Outage Program began 13 Oct and ends Mar 04. The planned power production is based on CPA overhaul / maintenance plan
- Coalition Forces transitioning security duties for 20 electrical facilities to the Ministry of Electricity (MOE) security forces. Transition of authority will be complete by the end of Nov
- The Iraqi MOE continues joint project with Jordan to construct an electrical distribution grid shared by the two countries. This is a long term project

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Crude Oil Production

Current Price Per Barrel: c. \$26.67



WEEKLY AVERAGE OF 2.2 MBPD EXCEEDS MID-TERM TARGET OF 2.1 MBPD

- Long Term Target (Dec 04): 3.1 MBPD (Pre-War Capacity)
- Pre-War Peak: 2.5 MBPD in Feb
- Post-war Peak: 2.255 MBPD on 02 Nov
- Weekly average of crude exports: 1.5 MBPD

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Diesel Supply

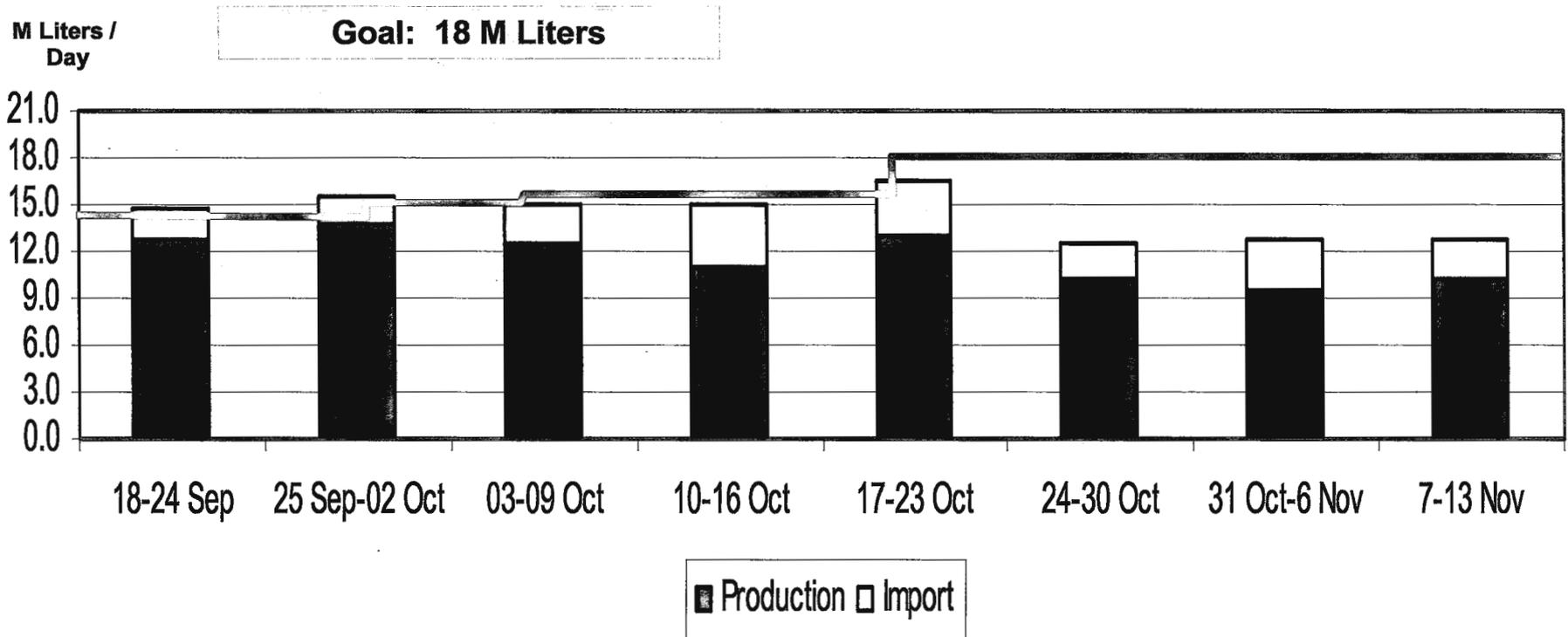
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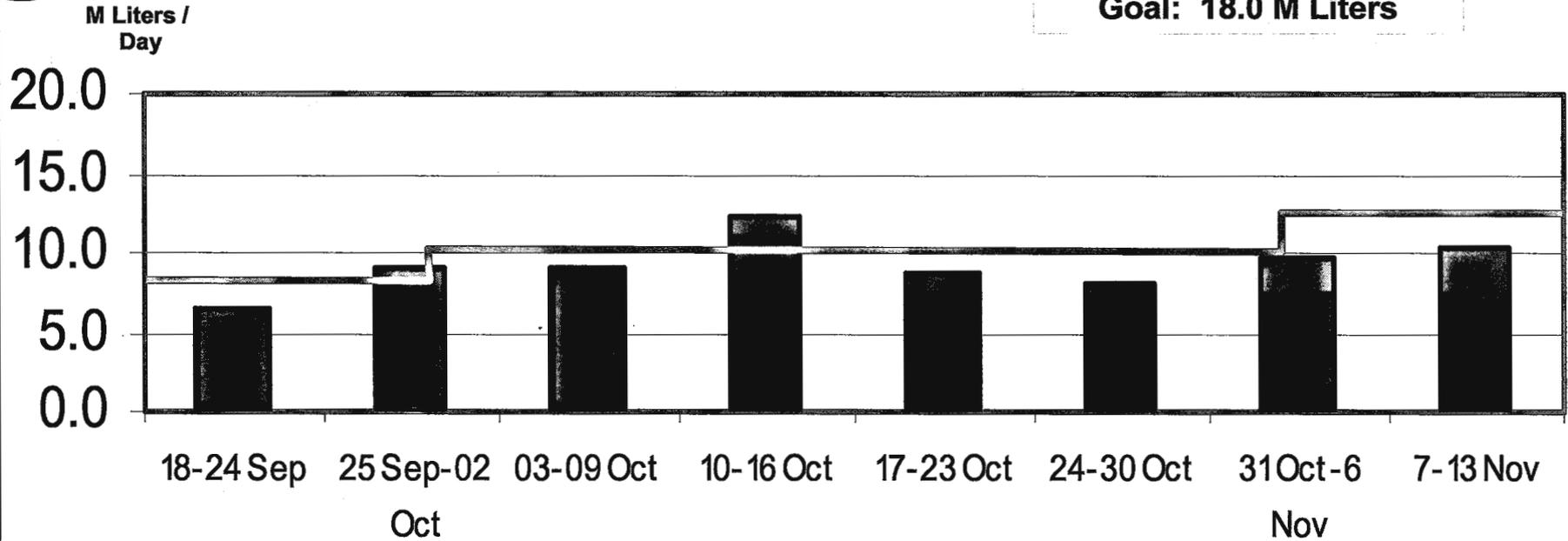
- Supply currently 71% of goal
- Multiple pipeline breaks due to sabotage, wear, and parts / equipment failures continue to hamper production and delivery of all refined products including gasoline/benzene



Kerosene Supply

Goal: 18.0 M Liters

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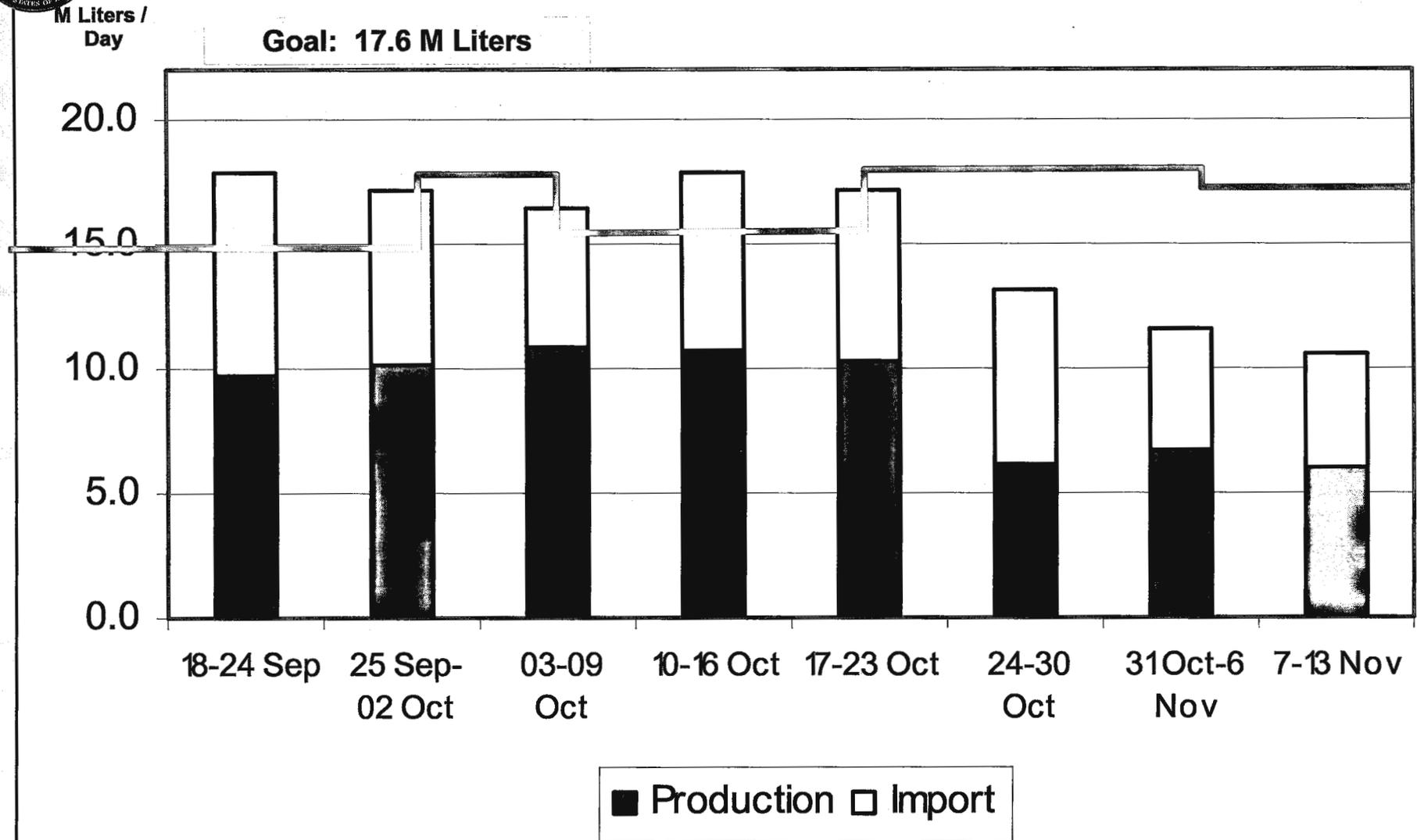
Production
 Import

- Kerosene imports continue to improve; imports by truck from Turkey, Jordan and Kuwait are planned to reach 5 million liters / day
- Current supply 58% of goal



Gasoline / Benzene Supply

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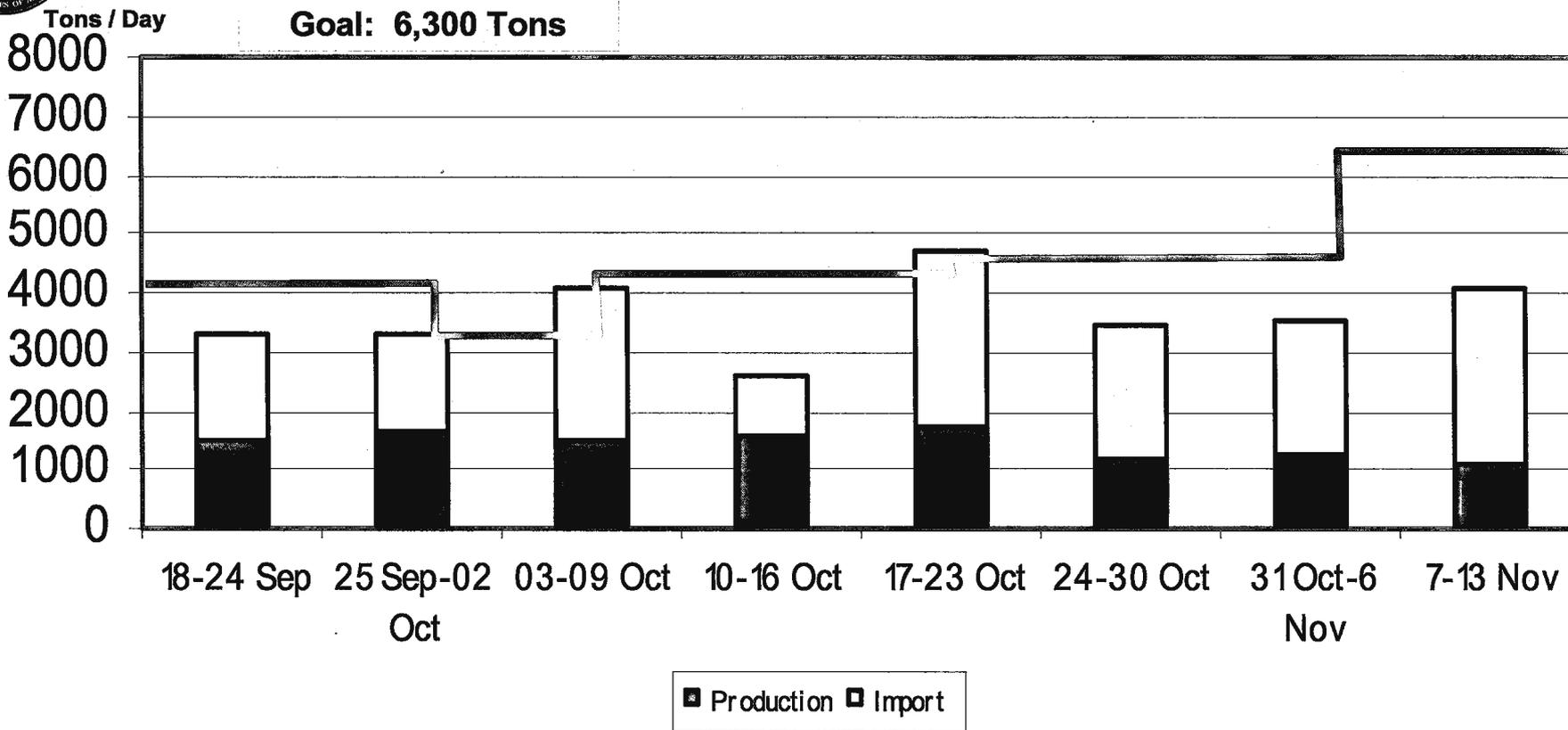
• Current supply 60% of goal



Liquid Propane Gas (LPG) Supply

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- Southern LPG plant ready to start up, will begin processing once Non Gas Liquid (NGL) delivery starts, around 15 Nov (was delayed by bullet hole in pipeline from NGL plant)
- 14" LPG pipeline from south to Baghdad being loaded with LPG; LPG has so far reached Nasiriyah
- Current supply 64% of goal

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Essential Services - Education

Milestones:

- 72 million new textbooks will be distributed before end of school year
- 64,000 or more secondary teachers and 5,000 school principals and administrators trained in modern teaching methods

Current Activities:

- 200 Baghdad teachers/administrators attended the opening of Revitalization of Iraqi Schools and Stabilization of Education Training-of Trainers program. Program will train: 735 trainers, 5,000 administrators, and 81,000 teachers around the country
- Every Baghdad public school will receive a \$750 grant to meet urgent needs in improving its learning environment, under a new CPA program

Compared to life under Saddam's rule:

- Fulbright Scholarship Program (flagship international education exchange program) will restart in January 2004 (the first for 14 years). A minimum of 20 scholarships will be awarded
- Teachers now earning 12 to 25 times their former salaries
- Children no longer led through a mindless litany of praise for Saddam Hussein



Essential Services - Healthcare

Milestones:

- **EOY 03: 70 - 80% national coverage for children's immunizations**
- **EOY 03: 21 Iraqi master trainers complete training of 400 doctors**
- **FY 04: Update medical technologies and fix infrastructure / equipment**

Current Activities:

- **Contracts for rehabilitation of 63 medical clinics. 4 clinics in Mosul completed, and 4 more (one in Kirkuk, 3 in Arbil) on schedule to be completed**
- **Over 550 personnel have been trained in basic Emergency Medical skills**
- **1,610 people in Maysan Governorate trained as educators on healthy water/sanitation practices**
- **Other health initiatives throughout the country: hospital water and sewage system rehabilitation, health professional training for birth attendants and primary healthcare center managers, and mobile health team visits to families without access to health care**

Compared to life under Saddam's rule:

- **Public health spending has increased 26 times**
- **Doctor's salaries are eight times higher**
- **Pharmaceutical distribution and child vaccination programs dramatically increased in size and effectiveness**



Essential Services - Water

Water Supply and Sewage Treatment Milestones (in Liters)

	Pre-War	Post-war	Jun 04	Nov 04
Potable Water Availability	12.9 Million	4.0 Mil	13.4 Mil	21.3 Mil
Sewage System Coverage	6.2 Million		85% cap	

- Estimated that 50% of the population has access to potable water (long term goal is 90%)
- Ministry plans approx. 80 sewer projects with goal of increasing access by 11% above pre-war levels by 30 Dec 03
 - All Baghdad's sewage treatment plants will be running at full capacity by Oct 04, serving 3.5 million residents
- In Karbala and An Najaf, 48 water plants have been rehabilitated, providing clean water to 100,000 residents

Irrigation Canals	Km (est)
Total Irrigation Canals in Iraq	27,000
Canals needing clearance May	20,000
Canals cleared as of 27 Sept	15,000
Canals being cleared per week	500

- Goal of increasing water supply 20% above pre-war level by 31 Dec 03

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Essential Services - Telecommunications

TELECOM Connections

Type	Pre-War	Sept 2003	Jan 2004 Goal
Landline	1,100,000	850,000	1,100,000
Wireless	0	0	50,000
Internet	4,500	4,900	50,000

Milestones

- Oct: Cell phone contract awards to Asia-Cell (N), Orascom (C), Atheer (S)
- 23 Oct: First successful international calls using new satellite gateway
- 15 Nov: All active subscribers to have access to the international gateway
- Dec: Begin cell phone service
- Dec: Restore nationwide landline connectivity
- Draft licenses for three mobile vendors being formulated
 - Senior officials in Ministry of Communications delay issuing licenses
- 15 Jan 04: Scheduled completion of telephone switches

Key Activities

- Iraq Telecommunications and Posts Company unable to provide personnel to complete cabling efforts between new switches, main distribution frame and subscriber lines, delaying completion



Essential Services - Transportation

- **Plans to transition the commercial side of Baghdad International Airport (BIAP) from military to civilian control have begun**
 - **Over 500 government and Non Governmental Organization (NGO) flights since July**
 - **BIAP passenger terminal has been processing passengers for government and NGO charter flights without incident since 05 Oct 03**
 - **Training Iraqi air traffic control personnel will commence in Dec 03.**
- **Railway security continues to deteriorate with only two trains completing runs last week**
 - **Currently rehabilitating 72 km section of track from Umm Qasr to Shuiaba Junction; est. completion date Jul 04**
- **Italy promised to fund 35 automatic weather stations in Iraq providing real-time meteorological data to the international community**
- **22 Nov: Cargo carrier UPS will join DHL and FedEx in providing cargo service to Iraq**



Total Security Forces in Iraq

Security Forces (x1000)	24-Sep	3-Oct	10-Oct	17-Oct	24-Oct	31-Oct	7-Nov	14-Nov
Additional Iraqi Recruits *	13.5	11.9	11.7	11.5	11.3	6.4	6.9	6.5
Other Coalition	23	24	24	24	24	25	25	25
Iraqi Coalition Forces	69	84	89	86	93	116	131	134
US	136	136	134	133	132	131	128	127
Total	228	244	247	243	249	272	284	286

* Iraqi Recruits not included in total due to their training status

- US Forces decreasing as a percentage of total forces

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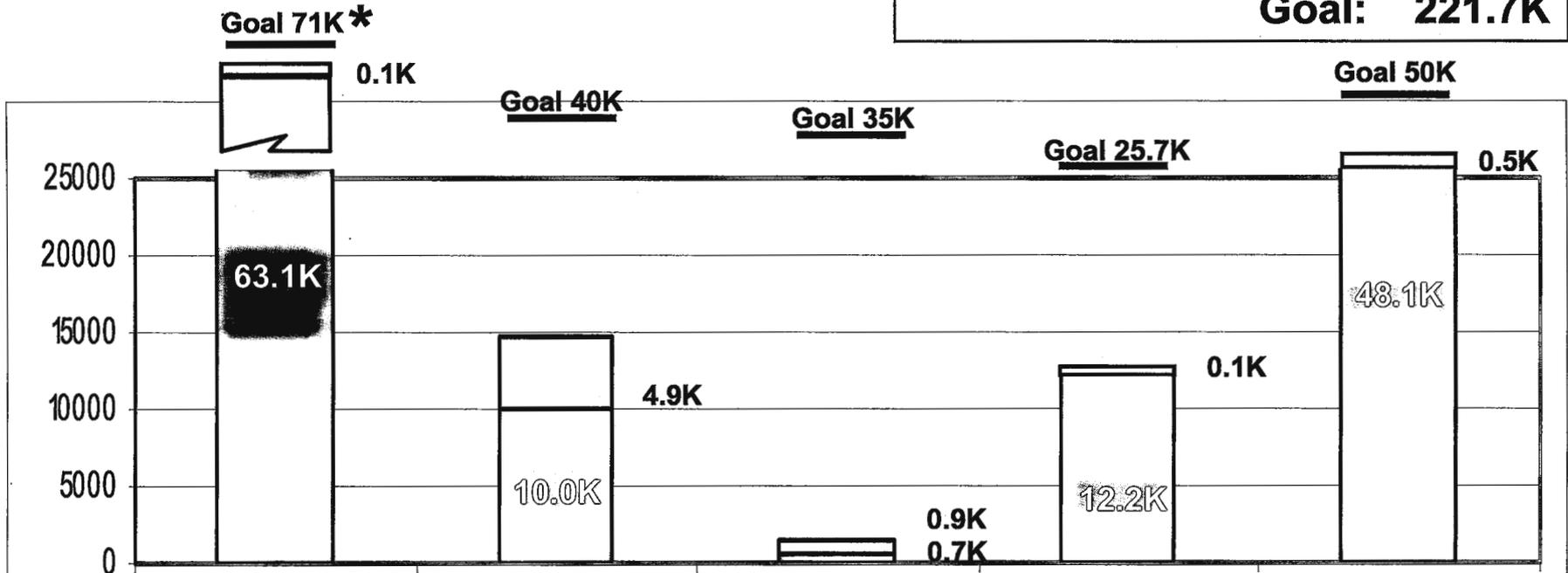
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Iraqi Security Forces

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Currently Operating: 134.1K
Currently in Training: 6.5K
Current Total: 140.6K
Goal: 221.7K



* Based on new goals briefed by CDRCENTCOM to President and SecDef

■ Operating w/Coalition □ Additional Recruits



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Countries with forces in Iraq

32

TOTAL ~25,000

Albania
 Azerbaijan
 Bulgaria
 Czech Rep
 Denmark
 Dom Rep
 El Salvador
 Estonia
 Georgia
 Honduras
 Hungary
 Italy
 Kazakhstan
 Korea
 Latvia
 Lithuania

Macedonia
 Moldova
 Mongolia
 Netherlands
 New Zealand
 Nicaragua
 Norway
 Philippines
 Poland
 Portugal
 Romania
 Slovakia
 Spain
 Thailand
 Ukraine
 UK

Countries considering decision to provide forces for Iraq

11

TOTAL TBD

43 Countries
Potentially Supporting
Iraqi
Stability and
Humanitarian Relief



Governance - National

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MILESTONES

- **14 Jul: Governing Council (GC) established**
- **11 Aug: Constitutional Prep Committee appointed**
- **01 Sep: Highly qualified interim cabinet ministers appointed**
 - **9 PhDs, remainder with advanced degrees**
 - **2 physicians, 1 attorney, numerous engineers**
- **10 Sep: Governor of Central Bank named**
- **19 Sep: Council of Judges established to supervise judicial and prosecutorial systems - provides independent judiciary**
- **Oct: Constitutional Prep Committee submits options to choose Convention**
- **16 Nov: New agreement between CPA and GC on transition process**
 - **Drafting and approval of "Fundamental Law" complete by Feb 28, 2004**
 - **Approval of bilateral security agreements complete by the end of Mar 04**
 - **Transitional National Assembly will be elected no later than May 31, 04**
- **30 Jun 04: New transitional administration recognized by CPA assumes full sovereign powers for governing Iraq; CPA dissolves**



Governance - International Recognition

MILESTONES

- **08 Sep: Arab League grants seat to GC**
- **12 Sep: GC members seated at UN session**
- **20 - 21 Sep: GC - Ministerial delegation attended World Bank/International Monetary Fund meetings in Dubai**
- **24 Sep: Iraqi delegation attends Organization of Petroleum Exporting Countries meeting**
- **22 Sep - 03 Oct: 13 GC members attend UN sessions**
- **02 Oct: GC President Chalabi addresses UN GA**
- **08 Oct: GC reps attend Organization of the Islamic Conference Kuala Lumpur meeting**
- **16 Oct: UN Security Council approves resolution inviting GC to submit by 15 Dec a timetable for drafting new constitution and holding democratic elections**
- **21 - 23 Oct: Iraqi delegates attend Madrid Donors' Conference**
- **Late Oct: Transportation Minister Behnam and Senior Advisor Darrell Trent participate in high-level talks with Jordanian and Syrian transportation ministers and other governmental leaders**



Governance - Local

Progress Indicators:

- **19 of 64 neighborhoods in Al Hillah (Babil Governorate) plan to establish neighborhood advisory councils**
 - Neighborhood contains up to 30,000 residents, similar to U.S. city ward
 - Neighborhood is the basic unit of urban organization
- **Babil Governorate Information Center is fully operational, staffed by seven Iraqi systems analysis, programming, database, and computer training specialists**
 - Focuses on developing statistical data to support operational and policy decisions of the Babil interim Governorate Council and Ministry of Education
 - Maysan Governorate tribal and political party leaders attended a summit to draft a peace treaty, agreeing not to solve disputes with violence
 - Reinforced the concept of rule of law and importance of courts
- **Maysan Governorate Treasury Director and 70 department heads of the Finance Directorate General will attend a budget and finance seminar**
 - Will address directorate concerns that current budget planning and allocation process is confusing, contradictory, and slow



Justice -- Courts

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- **Recent cases for Central Criminal Court of Iraq (CCCI), established by CPA Order 13 created an Iraqi court to address those most serious crimes in Iraq directly threatening public order and safety**
 - **Former Governor of Najaf was convicted for false imprisonment, corruption, and destruction of government documents; sentenced to 14 years, one month imprisonment**
 - **Master and Mate of Ukrainian oil tanker, NAVSTAR I, convicted of smuggling 3,500 metric tons of diesel fuel from Iraq**
 - **Sentenced to 7 years imprisonment, \$2.4 million fine (value of cargo), and additional sentence of 3 years if the fine is not paid**
 - **Vessel and cargo also confiscated**
 - **Men transporting rocket propelled grenades in a Red Crescent truck were convicted in Sep 03, but only sentenced to 6 months confinement due to misunderstanding about the applicable law**
 - **Case was reviewed on appeal and retrial for theft of government property was ordered**



Justice -- Courts

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- **Three new cases recently referred to the CCCI**
 - **Mortar attack on Iraqi civilians**
 - **Former Iraqi Ambassador to Russia accused in theft of \$2 million from Embassy in Russia**
 - **Suspect apprehended for attempted ambush of Coalition convoy**
- **Estimate that 95% of the 511 Iraqi courts of all types are functioning to some degree in over 100 courthouses, and 810 Iraqi judges and prosecutors currently work in these courts**
- **Judicial Review Committee (JRC) has vetted approximately half of Iraqi judges and prosecutors**
 - **The JRC has removed 92 judges and prosecutors**
 - **JRC is beginning reinstatement hearings for 132 judges and prosecutors dismissed under the prior regime**
- **On 4 Nov, two judges were assassinated, apparently by Ba'athist elements**
 - **Challenges surrounding security of judges and prosecutors undermines efforts to rebuild justice system**



Economics - Financial Market Structures

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- **95 percent of all pre-war bank customers have service and first- time customers are opening accounts daily**
- **Five private banks are fully prepared to process international payments, remittances and letters of credit**
- **Currency exchange is proceeding well**
 - **Old and new currencies will circulate freely at a fixed exchange rate until 15 Jan 04. Exchange between old and new currencies is conducted at 250 branches points around the country**
 - **As of the 11 Nov, the exchange rate was 1990 to \$1 US**
 - **Since September, Central Bank has reduced the amount of old currency in circulation by roughly one third from approximately 3.4 trillion to 2.3 trillion Iraqi dinars**



Economics - Private Sector Development

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- **Nearly 20,000 Iraqi people are now employed through the National Employment Program's job generation program**
 - **This CPA-sponsored program is part of a nationwide effort to absorb unemployed Iraqi workers**
- **To date, 3,600 jobs have been coordinated through the National Economic Program municipality projects**
 - **The program was launched in Mosul (Ninawa Governorate) which will supplement the municipality's efforts, and will include planting trees, filling potholes, painting streets, and cleaning graffiti**



Economics - Oil for Food Program Transition

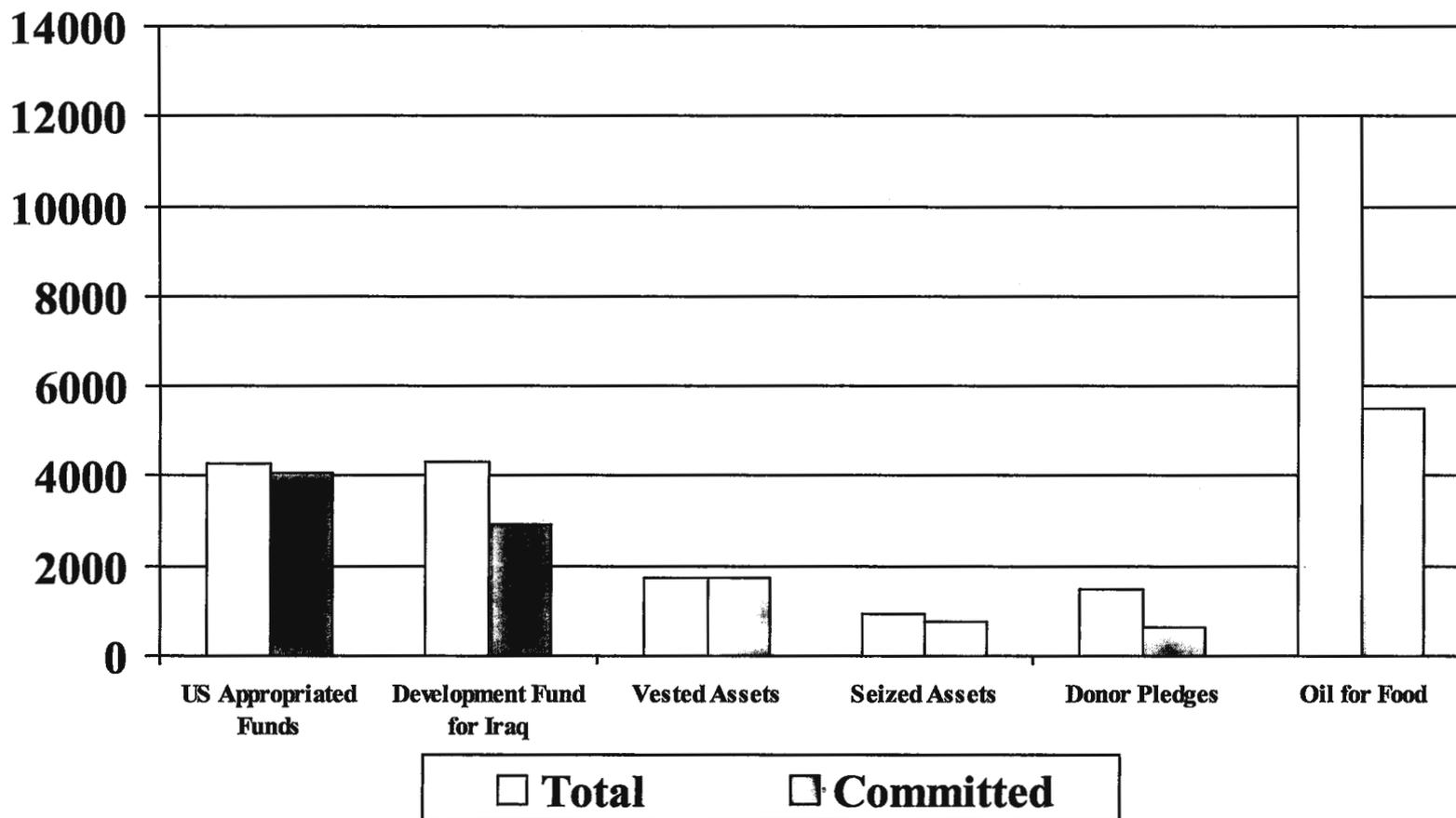
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- **117 projects and activities, valued at approximately \$600 million, are expected to be completed by 21 Nov 03**
- **CPA has reached agreement with the UN to hand over responsibility for 159 viable ongoing projects, valued at \$1.1 billion, by 21 Nov 03, covering:**
 - **Agriculture**
 - **De-mining**
 - **Education**
 - **Electricity**
 - **Food handling**
 - **Health**
 - **Nutrition**
 - **Water and sanitation**
 - **Resettlement**
 - **Telecommunication**



Iraq Funds Status (\$ Millions)

Total Available \$24.699
Total Committed \$15.567



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Al Iraqia (formerly Iraqi Media Network)

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- **Oct 03**
 - Al Iraqia TV station broadcasting 20-hours / day
 - Media training began in Dubai Media City, continues through mid-December
 - Inaugurated “Meet the Minister” program
 - Media strategy for Ramadan implemented on 26 Oct
- **Nov 03**
 - Inaugurate complete revamp of Al Iraqia programming to debut 23 Nov, end of Ramadan (accelerated from Jan 2004)
- **Dec 03**
 - Conduct second Iraqi media survey
- **Mar 04**
 - Al Iraqia staff integrated and active in 15 largest Iraqi cities