

Description of Program or Goods To Be Purchased – Please See Above Instructions

Purpose/Objective: Fund two priority requirements. First, \$20.8 Million to provide 7,500 Iraqi guards and US/expatriate management in direct support to Task Force Shield. Second, provide \$1.2 Million to contract Personal Security Details (PSD) for Ministry of Oil Director-Generals.

Justification: Terrorist threats against Iraqi oilfields, pipelines, pumping stations, refineries, oil workers and critical oil nodes have increased, inflicting significant damage to the Iraqi oil infrastructure. The Coalition Provisional Authority (CPA) through the Iraqi Oil Ministry provided initial funding in September 2003 to stand up an Iraqi Security Program consisting of a primarily Iraqi contract security force of 6,400 personnel.

a. As a consequence of the expanding insurgency and increased targeting against the oil infrastructure, a significant increase in force levels is required. Detailed analysis by security and intelligence staff indicates that an additional guard force plus up of 7,500 Iraqi guards and support expatriate management staff is required. Without the immediate funding of this requirement, fatalities against Coalition Forces and contract personnel will continue as well as attacks against oil infrastructure. In the last two weeks alone, KBR employees were attacked twice and sustained 1 KIA and 5 WIA. Oil will continue to be the main economic source of income for the government of Iraq. Without the ability of the CPA, Coalition Forces and the Oil Ministry to secure the critical oil infrastructure, production levels will never exceed pre-war levels. Estimated requirement: 20.8 Million.

b. Personal Security for Ministry of Oil Director-Generals (DGs). In early November, one of the Ministry of Oil DGs was the subject of an attack where he was wounded in the leg and his son killed. As terrorists become bolder and increasingly desperate, Oil Executives become more likely targets for violent acts. Services are required to provide personal security for the 8 DGs for a period of 6 months. The Ministry of Oil will be responsible for procuring funding to extend the period of the contract beyond that point. Estimated Requirement: \$1.2 Million.

This is in addition to the \$10 million already authorized for air surveillance.

Coordination: This requirement has been coordinated with the Senior Advisor to the Ministry of Oil, and with the Director of Studies and Planning for the Ministry of Oil.

Goods and Commodities: None; these are service contracts.

Project Implementation: Contract must be fully implemented within 30 days of being awarded.

CPA FUNDING REQUEST

PRB No: 582 (PRB Staff to Assign)	Project Name: SOMO AUDIT
Date of Request: 12/10/2003	Date Required: 12/15/2003
Name of Requester: (b)(6)	Signature:
CPA Office/Unit: MINISTRY OF OIL	POC/Person Completing Form: (b)(6)
Amount of Request: 120000.00	DSN/Cell Phone (b)(2)
Project Location: BAGHDAD (Region)	Email Address: (b)(2)

1. Project Category (check all that apply):

Reconstruction <input checked="" type="checkbox"/>	Health <input type="checkbox"/>	Salaries <input type="checkbox"/>
Humanitarian <input type="checkbox"/>	Transportation <input type="checkbox"/>	Pensions <input type="checkbox"/>
Food Distribution <input type="checkbox"/>	Economic Programs <input type="checkbox"/>	Budget/Ops. Support <input type="checkbox"/>
Water/Sewer <input type="checkbox"/>	Education <input type="checkbox"/>	Other Public Services <input type="checkbox"/>
Electricity <input type="checkbox"/>	Ministry <input type="checkbox"/>	Social Programs <input type="checkbox"/>
Rule of Law/Govern. <input type="checkbox"/>	Police/ Security <input type="checkbox"/>	Cultural Programs <input type="checkbox"/>
Div. Commanders <input type="checkbox"/>	Brig. Commanders <input type="checkbox"/>	Regional Dir. <input type="checkbox"/>
Fund <input type="checkbox"/>	Fund <input type="checkbox"/>	Fund <input type="checkbox"/>
Construction Initiative <input type="checkbox"/>		

2. Proposed Funding Source: (PRB Staff Only)

Vested Assets ☐
Seized Assets ☐
Appropriated Funds ☐
Iraqi Development Fund ☒

3. Funding Data:

Bank Account Details: _____ or _____
Name/Title of Iraqi Receiving Disbursement: _____
CPA Rep/Unit Responsible for Oversight: _____
Engineering Oversight Assigned to: _____
Name of Certifying Official: _____

4. Clearances: Please indicate you have obtained appropriate clearances, as applicable. (Note: If that coordination cannot be done at the regional level, it will be done by PRC.)

Regional Coordinator: Yes ☐ No ☐ Name: _____
Ministry Senior Advisor: Yes ☒ No ☐ Name: ROB MCKEE
Office Director/Unit Commander: Yes ☐ No ☐ Name: _____
Reconstruction/USAID: Yes ☐ No ☐ Name: _____
International Coordination Council: Yes ☐ No ☐ Name: _____
Others: _____

Program Staff Use Only

Date Request Received: mm/dd/yyyy Form Complete: Yes ☐ No ☒

Disposition: _____

Date Request Submitted to Program Review Committee: mm/dd/yyyy
Disposition: _____

Date Request Submitted to Program Review Board: mm/dd/yyyy
Disposition: _____

Date Request Returned to Requester Submitted to Comptroller: mm/dd/yyyy

Disposition (including expenditure authorized):

Description of Program or Goods To Be Purchased – Please See Above Instructions

1. Purpose/Objective: The purpose of the request is to obtain an audit of the State Oil Marketing Organization (SOMO). Specifically, the scope of work for SOMO consists two main issues. First, that an internal audit is conducted by independent public accountants to ensure that export sales of petroleum and petroleum products are consistent with prevailing international market best practices. Second, conduct an internal controls review. This assignment will include reviewing internal control systems, advising on best practices and reviewing measures to help prevent and detect fraud. If weaknesses exist, the audit should identify these issues and present remedies.
2. Justification: It is also critical to ensure all oil products are accounted for and recorded properly.
3. Coordination: We are coordinating this project with the CPA contracting office.
4. Goods and Commodities: The cost estimate provided above is based on industry norms for this type of engagement.
5. Project Implementation: We anticipate funding to be provided from the Development Fund for Iraq (DFI). We expect the financial services firm to complete the engagement within 25 working days from the time the auditing firm enters Iraq.

CPA FUNDING REQUEST

PRB No: <u>581</u> (PRB Staff to Assign)	Project Name: <u>DeMining</u>
Date of Request: <u>12/9/2003</u>	Date Required: <u>12/25/2003</u>
Name of Requester: <u>(b)(6)</u>	Signature: _____
CPA Office/Unit: <u>MinofOil</u>	POC/Person Completing Form: <u>(b)(6)</u>
Amount of Request: <u>20Mil</u>	DSN/Cell Phone: <u>(b)(2)</u>
Project Location: <u>Basrah (Region)</u>	Email Address: <u>(b)(2)</u>

1. Project Category (check all that apply):

Reconstruction <input checked="" type="checkbox"/>	Health <input checked="" type="checkbox"/>	Salaries <input type="checkbox"/>
Humanitarian <input checked="" type="checkbox"/>	Transportation <input type="checkbox"/>	Pensions <input type="checkbox"/>
Food Distribution <input type="checkbox"/>	Economic Programs <input type="checkbox"/>	Budget/Ops. Support <input type="checkbox"/>
Water/Sewer <input type="checkbox"/>	Education <input type="checkbox"/>	Other Public Services <input type="checkbox"/>
Electricity <input type="checkbox"/>	Ministry <input checked="" type="checkbox"/>	Social Programs <input checked="" type="checkbox"/>
Rule of Law/Govern. <input type="checkbox"/>	Police/ Security <input type="checkbox"/>	Cultural Programs <input type="checkbox"/>
Div. Commanders <input type="checkbox"/>	Brig. Commanders <input type="checkbox"/>	Regional Dir. <input type="checkbox"/>
Fund <input type="checkbox"/>	Fund <input type="checkbox"/>	Fund <input type="checkbox"/>
Construction Initiative <input checked="" type="checkbox"/>		

2. Proposed Funding Source: (PRB Staff Only)

Vested Assets <input type="checkbox"/>
Seized Assets <input type="checkbox"/>
Appropriated Funds <input type="checkbox"/>
Iraqi Development Fund <input type="checkbox"/>

3. Funding Data:

Bank Account Details: _____ or
 Name/Title of Iraqi Receiving Disbursement: _____
 CPA Rep/Unit Responsible for Oversight: _____
 Engineering Oversight Assigned to: _____
 Name of Certifying Official: _____

4. Clearances: Please indicate you have obtained appropriate clearances, as applicable. (Note: If that coordination cannot be done at the regional level, it will be done by PRC.)

Regional Coordinator: Yes ☒ No ☐ Name: (b)(6)
 Ministry Senior Advisor: Yes ☒ No ☐ Name: Mr McKee
 Office Director/Unit Commander: Yes ☒ No ☐ Name: MinofOil
 Reconstruction/USAID: Yes ☒ No ☐ Name: TFRIO
 International Coordination Council: Yes ☐ No ☐ Name: _____
 Others: TF RIO: Col DuBose

Program Staff Use Only

Date Request Received: mm/dd/yyyy Form Complete: Yes ☐ No ☐

Disposition: _____

Date Request Submitted to Program Review Committee: mm/dd/yyyy

Disposition: _____

Date Request Submitted to Program Review Board: mm/dd/yyyy

Disposition: _____

Date Request Returned to Requester/Submitted to Comptroller: mm/dd/yyyy

Disposition (including expenditure authorized): _____

Form PRB-01 ver. 6/19/03

Description of Program or Goods To Be Purchased – Please See Above Instructions

MEMORANDUM

Program Review Board (PRB)

Subject: De-Mining and Unexploded Ordinance (UXO) Removal from the North Al Rumaylah Oil Fields.

Purpose/Objective: To allow the safe access to all areas of the Al Rumaylah North Oil Field to the Iraqi repair workers.

Justification: Current infrastructure repair under the Corp of Engineers (TF RIO) removed only those mines and UXO from around the oil wells that needed immediate emergency repair. This work concentrated on getting the oil fields running and producing crude oil for export to raise the needed capital for Iraqi reconstruction projects. To maximize and improve the flow of oil and thus increase the amount of exported crude, repair and maintenance work will have to be done on the rest of the North Rumaylah fields. The ultimate result will be the increase in crude oil production and an increase in needed capital for Iraqi reconstruction.

Coordination: Coordination with the Iraqi Ministry of Oil and the Corps of Engineers has been done and will be ongoing throughout the life of the project. Coordination and support with the Iraqi Mine Action Center has been done and will be on-going.

Goods and Commodities: The Iraqi Mine Action Center has companies and support infrastructure in place to assist and coordinate the project.

Project Implementation: Via contract. The Iraqi Mine Action Center has contracts within the country now that will be leveraged. The disbursement of funds will be through the Ministry of Oil. The Iraq Southern Oil Company under the direction of the Ministry of Oil will monitor the project. From contract implementation to assessment will take 4 weeks. Actual de-mining and UXO removal will commence 2 weeks after the assessment. Anticipated life of the project is 8 weeks.

Cost Estimate: The requested cost estimate is based on an initial industry standard cost of \$20,000 US to clear (1) acre to a (4) foot depth. Initial surveys estimate the total area requiring clearing to be approximately 1000 acres.

CPA FUNDING REQUEST

PRB No: 582 A	Project Name: SOMO Audit Ammendment
Date of Request: 5 February 2004	Date Required: 5 February 2004
Name of Requester: (b)(6)	Signature:
CPA Office/Unit: Ministry of Oil	POC/Person Completing Form: (b)(6)
Amount of Request: \$60,000	DSN/Cell Phone: (b)(2)
Project Location: Baghdad	Email Address: (b)(2)

1. Project Category (check all that apply):

Reconstruction	<input checked="" type="checkbox"/>	Health	<input type="checkbox"/>	Salaries	<input type="checkbox"/>
Humanitarian	<input type="checkbox"/>	Transportation	<input type="checkbox"/>	Pensions	<input type="checkbox"/>
Food Distribution	<input type="checkbox"/>	Economic Programs	<input type="checkbox"/>	Budget/Ops. Support	<input type="checkbox"/>
Water/Sewer	<input type="checkbox"/>	Education	<input type="checkbox"/>	Other Public Services	<input type="checkbox"/>
Electricity	<input type="checkbox"/>	Ministry	<input type="checkbox"/>	Social Programs	<input type="checkbox"/>
Rule of Law/Govern.	<input type="checkbox"/>	Police/ Security	<input type="checkbox"/>	Cultural Programs	<input type="checkbox"/>
Div. Commanders	<input type="checkbox"/>	Brig. Commanders	<input type="checkbox"/>	Regional Dir.	<input type="checkbox"/>
Fund		Fund		Fund	
Construction Initiative	<input type="checkbox"/>				

2. Proposed Funding Source: (PRB Staff Only)

Vested Assets	<input type="checkbox"/>
Seized Assets	<input type="checkbox"/>
Appropriated Funds	<input type="checkbox"/>
Iraqi Development Fund	<input checked="" type="checkbox"/>

3. Funding Data:

Bank Account Details: _____ or _____
 Name/Title of Iraqi Receiving Disbursement: _____
 CPA Rep/Unit Responsible for Oversight: _____
 Engineering Oversight Assigned to: _____
 Name of Certifying Official: _____

4. Clearances: Please indicate you have obtained appropriate clearances, as applicable.

(Note: If that coordination cannot be done at the regional level, it will be done by PRC.)
 Regional Coordinator: Yes ☐ No ☐ Name: _____
 Ministry Senior Advisor: Yes ☒ No ☐ Name: Rob McKee
 Office Director/Unit Commander: Yes ☐ No ☐ Name: _____
 Reconstruction/USAID: Yes ☐ No ☐ Name: _____
 International Coordination Council: Yes ☐ No ☐ Name: _____
 Others: _____

Program Staff Use Only

Date Request Received: 5 February 2004	Form Complete: Yes <input checked="" type="checkbox"/> No <input type="checkbox"/>
Disposition: _____	

Date Request Submitted to Program Review Committee:
 Disposition: _____

Date Request Submitted to Program Review Board:
 Disposition: _____

Date Request Returned to Requester/Submitted to Comptroller:
 Disposition (including expenditure authorized): _____

Form PRB-01 ver. 6/21/03

Description of Program or Goods To Be Purchased – Please See Above Instructions

We are requesting an additional \$60,000 to complete an audit of the State Oil Marketing Organization (SOMO) and conduct a review of their internal controls. The original estimate of \$120,000 provided to the PRB was based on general conversations with potential auditors about the client and the services requested. The Request for Proposal (RFP) included a far more detailed scope of work requirement than was used to obtain preliminary estimates. We made a conscious decision to describe the assignment in general terms to maintain a level playing field for all prospective bidders. The detailed scope of work outlined in the RFP was likely more time consuming than estimated, requiring more hours of work to complete the assignment – now likely to cost \$180,000.

Thank you for your understanding and assistance with this matter.

CPA FUNDING REQUEST

PRB No: 583 (PRB Staff to Assign)	Project Name: LIFE SUPPO
Date of Request: 12/10/2003	Date Required: 12/10/2003
Name of Requester: (b)(6)	Signature:
CPA Office/Unit: MinofOil	POC/Person Completing Form: (b)(6)
Amount of Request: 86400.00	DSN/Cell Phone (b)(2)
Project Location: Basrah (Region)	Email Address: (b)(2)

1. Project Category (check all that apply):

Reconstruction <input checked="" type="checkbox"/>	Health <input type="checkbox"/>	Salaries <input type="checkbox"/>
Humanitarian <input type="checkbox"/>	Transportation <input type="checkbox"/>	Pensions <input type="checkbox"/>
Food Distribution <input type="checkbox"/>	Economic Programs <input type="checkbox"/>	Budget/Ops. Support <input type="checkbox"/>
Water/Sewer <input type="checkbox"/>	Education <input type="checkbox"/>	Other Public Services <input type="checkbox"/>
Electricity <input type="checkbox"/>	Ministry <input checked="" type="checkbox"/>	Social Programs <input type="checkbox"/>
Rule of Law/Govern. <input type="checkbox"/>	Police/ Security <input type="checkbox"/>	Cultural Programs <input type="checkbox"/>
Div. Commanders <input type="checkbox"/>	Brig. Commanders <input type="checkbox"/>	Regional Dir. <input type="checkbox"/>
Fund <input type="checkbox"/>	Fund <input type="checkbox"/>	Fund <input type="checkbox"/>
Construction Initiative <input checked="" type="checkbox"/>		

2. Proposed Funding Source: (PRB Staff Only)

Vested Assets	<input type="checkbox"/>
Seized Assets	<input type="checkbox"/>
Appropriated Funds	<input checked="" type="checkbox"/>
Iraqi Development Fund	<input type="checkbox"/>

3. Funding Data:

Bank Account Details: _____ or _____
 Name/Title of Iraqi Receiving Disbursement: _____
 CPA Rep/Unit Responsible for Oversight: MDugan
 Engineering Oversight Assigned to: NA
 Name of Certifying Official: _____

4. Clearances: Please indicate you have obtained appropriate clearances, as applicable.

(Note: If that coordination cannot be done at the regional level, it will be done by PRC.)

Regional Coordinator: Yes ☒ No ☒ Name: _____
 Ministry Senior Advisor: Yes ☒ No ☐ Name: Mr McKee
 Office Director/Unit Commander: Yes ☒ No ☐ Name: MinofOil
 Reconstruction/USAID: Yes ☒ No ☐ Name: TFRIO
 International Coordination Council: Yes ☐ No ☐ Name: _____
 Others: _____

Program Staff Use Only

Date Request Received: 12/10/2003 Form Complete: Yes ☐ No ☒

Disposition: _____

Date Request Submitted to Program Review Committee: mm/dd/yyyy

Disposition: _____

Date Request Submitted to Program Review Board: mm/dd/yyyy

Disposition: _____

Date Request Returned to Requester/Submitted to Comptroller: mm/dd/yyyy

Disposition (including expenditure authorized): _____

Form PRB-01 ver. 6/19/03

Description of Program or Goods To Be Purchased – Please See Above Instructions

MEMORANDUM

Program Review Board (PRB)

Subject: Life Support for the CPA- Fuel Supply Task Force based at the Basrah Airport.

Purpose/Objective: This Task Force is charged with the oversight and coordination of the various coalition efforts working to build the Iraqi oil infrastructure. The primary goal of the Task Force is to increase oil product flow from the ports and refineries in the south to the rest of Iraq. This increase will help to mitigate the shortage of heating, cooking, power and transportation fuel supplies throughout Iraq.

Justification: Currently there is only one contractor with lodging available right now at the Basrah airport. *Al-Bahar and Bardawil (B&B)* have two trailers available immediately for the (4) Task Force members. Other lodging in Basrah proper is not suitable and/or geographically undesirable. The majority of project work will be south and west of Basra city proper. Due to the security environment and the availability of escort services, the Task Force is more effectively deployed out the Basrah airport grounds.

Coordination: Coordination with the Corps of Engineers, MND/SE and CPA South, has been done and will be ongoing throughout the life of the project.

Goods and Commodities: Requesting sole source contract to B&B lodging at the airport. Justification for sole sourcing is based on the need to move in quickly, get the offices up and running under a short time frame. Because of the winter fuel demands, this Task force cannot wait for the contract process. KBR and other contractors with similar lodging are full and have no room and will not have additional lodging available for several months. B&B has two trailers immediately available in move in condition: Lodging includes (3) meals a day, laundry services and internet connection/office facilities at \$120.00 USD per day per person. This price is cheaper than what TF RIO pays KBR and about the same as what TF RIE is paying their contractor for lodging.

Project Implementation: Via sole source contract. The disbursement of funds will be through the CPA, Ministry of Oil.

Cost Estimate: The requested cost estimate of \$86,400 is based on a four man team at \$120.00USD per day for 180 days. Funds will be dispensed on a monthly basis.

CPA FUNDING REQUEST

PRB No: 506 (PRB Staff to Assign)	Project Name: OIL SME
Date of Request: 12/11/2003	Date Required:
Name of Requester: Rob McKee	Signature:
CPA Office/Unit: Oil Directorate	POC/Person Completing Form: (b)(6)
Amount of Request: 42048.00	DSN/Cell Phone: (b)(2)
Project Location: Primarily Baghdad (Region)	Email Address: (b)(2)

1. Project Category (check all that apply):

Reconstruction <input type="checkbox"/>	Health <input type="checkbox"/>	Salaries <input type="checkbox"/>
Humanitarian <input type="checkbox"/>	Transportation <input type="checkbox"/>	Pensions <input type="checkbox"/>
Food Distribution <input type="checkbox"/>	Economic Programs <input type="checkbox"/>	Budget/Ops. Support <input type="checkbox"/>
Water/Sewer <input type="checkbox"/>	Education <input type="checkbox"/>	Other Public Services <input type="checkbox"/>
Electricity <input type="checkbox"/>	Ministry <input checked="" type="checkbox"/>	Social Programs <input type="checkbox"/>
Rule of Law/Govern. <input type="checkbox"/>	Police/ Security <input type="checkbox"/>	Cultural Programs <input type="checkbox"/>
Div. Commanders <input type="checkbox"/>	Brig. Commanders <input type="checkbox"/>	Regional Dir. <input type="checkbox"/>
Fund <input type="checkbox"/>	Fund <input type="checkbox"/>	Fund <input type="checkbox"/>
Construction Initiative <input type="checkbox"/>		

2. Proposed Funding Source: (PRB Staff Only) Vested Assets <input type="checkbox"/> Seized Assets <input type="checkbox"/> Appropriated Funds <input type="checkbox"/> Iraqi Development Fund <input checked="" type="checkbox"/>	3. Funding Data: Bank Account Details: _____ or _____ Name/Title of Iraqi Receiving Disbursement: CPA Rep/Unit Responsible for Oversight: Oil Directorate Engineering Oversight Assigned to: Name of Certifying Official: Rob McKee
--	---

4. Clearances: Please indicate you have obtained appropriate clearances, as applicable.
 (Note: If that coordination cannot be done at the regional level, it will be done by PRC.)

Regional Coordinator: Yes ☐ No ☐ Name: _____

Ministry Senior Advisor: Yes ☒ No ☐ Name: Rob McKee

Office Director/Unit Commander: Yes ☐ No ☐ Name: _____

Reconstruction/USAID: Yes ☐ No ☐ Name: _____

International Coordination Council: Yes ☐ No ☐ Name: _____

Others: _____

Program Staff Use Only

Date Request Received: mm/dd/yyyy	Form Complete: Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>
Disposition:	

Date Request Submitted to Program Review Committee: mm/dd/yyyy
Disposition:

Date Request Submitted to Program Review Board: mm/dd/yyyy
Disposition:

Date Request Returned to Requester/Submitted to Comptroller: mm/dd/yyyy

Form PRB-01 ver. 6/19/03

Disposition (including expenditure authorized):

Description of Program or Goods To Be Purchased – Please See Above Instructions

Purpose: An expert oil/energy trader who is not currently associated with any company and who preferably is expert with Iraqi oil trading, to go to Baghdad for 4-5 weeks and regularly visit the State Oil Marketing Organization (SOMO) headquarters and assess their trading practices, whether they are up to proper, modern standards that ensure clean practices and transparency. This is a CPA-initiated task at the behest of the Oil Director. The deliverable at the end of the period of performance will be a report sent to the Director.

Detailed Cost Estimate attached as a PDF file.

Justification: The intention is to verify and analyze the business practices of SOMO to ensure proper business ethics and transparency. Since the petroleum sector has been highly scrutinized in the United States, it would be inefficient of us not to monitor SOMO.

Security and living arrangements will be provided to the NAID SME by the Coalition Provisional Authority to the same degree as security and living arrangements are provided to US Government Civilian employees.

Project Implementation: A subject matter expert (SME) meeting the requirements of this request will be provided by the firm "Native American Industrial Distributors" (NAID). Award of a contract to a Native American 8(a) firm is not available for competition.

CPA FUNDING REQUEST

PRB No: 597 (PRB Staff to Assign)	Project Name: Emergency Fuel Response Pgm
Date of Request: 21 Dec 2003	Date Required: 21 Dec. 2003
Name of Requester: Ambassador Bremer	Signature:
CPA Office/Unit: CPA- Ministry of Oil Robert McKee	POC/Person Completing Form:
Amount of Request: \$5,000,000	DSN/Cell Phone:
Project Location:	Email Address:

1. Project Category (check all that apply):

Reconstruction <input type="checkbox"/>	Health <input type="checkbox"/>	Salaries <input type="checkbox"/>
Humanitarian <input type="checkbox"/>	Transportation <input type="checkbox"/>	Pensions <input type="checkbox"/>
Food Distribution <input type="checkbox"/>	Economic Programs <input type="checkbox"/>	Budget/Ops. Support <input type="checkbox"/>
Water/Sewer <input type="checkbox"/>	Education <input type="checkbox"/>	Other Public Services <input type="checkbox"/>
Electricity <input type="checkbox"/>	Ministry <input type="checkbox"/>	Social Programs <input type="checkbox"/>
Rule of Law/Govern. <input type="checkbox"/>	Police/ Security <input type="checkbox"/>	Cultural Programs <input type="checkbox"/>
Div. Commanders <input type="checkbox"/>	Brig. Commanders <input type="checkbox"/>	Regional Dir. <input type="checkbox"/>
Fund <input type="checkbox"/>	Fund <input type="checkbox"/>	Fund <input type="checkbox"/>
Construction Initiative <input type="checkbox"/>		

2. Proposed Funding Source: (PRB Staff Only)

Vested Assets <input type="checkbox"/>
Seized Assets <input checked="" type="checkbox"/>
Appropriated Funds <input type="checkbox"/>
Iraqi Development Fund <input type="checkbox"/>

3. Funding Data:

Bank Account Details: _____ or
Name/Title of Iraqi Receiving Disbursement:
CPA Rep/Unit Responsible for Oversight:
Engineering Oversight Assigned to:
Name of Certifying Official:

4. Clearances: Please indicate you have obtained appropriate clearances, as applicable. (Note: If that coordination cannot be done at the regional level, it will be done by PRC.)

Regional Coordinator: Yes <input type="checkbox"/> No <input type="checkbox"/> Name:
Ministry Senior Advisor: Yes <input type="checkbox"/> No <input checked="" type="checkbox"/> Name:
Office Director/Unit Commander: Yes <input type="checkbox"/> No <input type="checkbox"/> Name:
Reconstruction/USAID: Yes <input type="checkbox"/> No <input checked="" type="checkbox"/> Name:
International Coordination Council: Yes <input type="checkbox"/> No <input checked="" type="checkbox"/> Name:
Others: Mr. Scott Castle, General Counsel

Program Staff Use Only

Date Request Received: 21 Dec 2003	Form Complete: Yes <input type="checkbox"/> No <input type="checkbox"/>
Disposition:	
Date Request Submitted to Program Review Committee:	
Disposition:	
Date Request Submitted to Program Review Board:	
Disposition:	

Date Request Returned to Requester/Submitted to Comptroller:

Disposition (including expenditure authorized):

Description of Program or Goods To Be Purchased – Please See Above Instructions

The purpose of this program is to provide for basic, time-critical assistance to the Ministry of Oil to carry out stabilization efforts of the current oil/fuel situation.

622

CPA FUNDING REQUEST

PRB No: 422 (PRB Staff to Assign)	Project Name: F(b)(6)
Date of Request: 1/17/2004	Date Required: 1
Name of Requester: (b)(6)	Signature:
CPA Office/Unit: Ministry of Oil	POC/Person Completing Form: (b)(6)
Amount of Request: 635000000.00	DSN/Cell Phone: (b)(2)
Project Location: Iraq-all regions (Region)	Email Address: (b)(2)

1. Project Category (check all that apply):

Reconstruction <input type="checkbox"/>	Health <input type="checkbox"/>	Salaries <input type="checkbox"/>
Humanitarian <input checked="" type="checkbox"/>	Transportation <input type="checkbox"/>	Pensions <input type="checkbox"/>
Food Distribution <input type="checkbox"/>	Economic Programs <input type="checkbox"/>	Budget/Ops. Support <input type="checkbox"/>
Water/Sewer <input type="checkbox"/>	Education <input type="checkbox"/>	Other Public Services <input type="checkbox"/>
Electricity <input type="checkbox"/>	Ministry <input type="checkbox"/>	Social Programs <input type="checkbox"/>
Rule of Law/Govern. <input type="checkbox"/>	Police/ Security <input type="checkbox"/>	Cultural Programs <input type="checkbox"/>
Div. Commanders <input type="checkbox"/>	Brig. Commanders <input type="checkbox"/>	Regional Dir. <input type="checkbox"/>
Fund <input type="checkbox"/>	Fund <input type="checkbox"/>	Fund <input type="checkbox"/>
Construction Initiative <input type="checkbox"/>		

2. Proposed Funding Source: (PRB Staff Only)	3. Funding Data:
Vested Assets <input type="checkbox"/>	Bank Account Details: or
Seized Assets <input type="checkbox"/>	Name/Title of Iraqi Receiving Disbursement:
Appropriated Funds <input type="checkbox"/>	CPA Rep/Unit Responsible for Oversight:
Iraqi Development Fund <input checked="" type="checkbox"/>	Engineering Oversight Assigned to:
	Name of Certifying Official:

4. Clearances: Please indicate you have obtained appropriate clearances, as applicable.
(Note: If that coordination cannot be done at the regional level, it will be done by PRC.)

Regional Coordinator: Yes ☐ No ☒ Name:

Ministry Senior Advisor: Yes ☒ No ☐ Name: Robert McKee

Office Director/Unit Commander: Yes ☒ No ☐ Name: (b)(6)

Reconstruction/USAID: Yes ☐ No ☒ Name:

International Coordination Council: Yes ☐ No ☒ Name:

Others:

Program Staff Use Only

Date Request Received:	Form Complete: Yes <input type="checkbox"/> No <input type="checkbox"/>
Disposition:	

Date Request Submitted to Program Review Committee:
Disposition:

Date Request Submitted to Program Review Board:
Disposition:

Date Request Returned to Requester/Submitted to Comptroller:
Disposition (including expenditure authorized):

Form PRB-01 ver. 6/21/03

Description of Program or Goods To Be Purchased – Please See Above Instructions

1. Purpose. To fund the emergency import of LPG, Benzene, Kerosene and Diesel through 1 May 2004.

2. Justification. The Iraqi domestic refining capacity has not yet been able to produce enough refined products to meet domestic daily needs for benzene, diesel, kerosene and LPG. Currently domestic production produces approximately 8 million liters per day (lpd) of benzene vs a total daily requirement of 16.8 million lpd; approximately 11 million lpd of diesel vs a total daily requirement of 17.5 million lpd; approximately 8 million lpd of kerosene vs a total daily requirement of 18 million lpd (15 million lpd during the spring); and, approximately 2500 tons per day (tpd) of LPG vs a total daily requirement of about 5700 tpd. Coalition Forces have been attempting to import the balance through contracts executed by Task Force RIO, and through the Ministry of Oil (via SOMO) on both barter and cash contracts. TF RIO is currently under the operational command of CPA-Oil.

In addition to importing fuel to meet the national demand, there is a requirement to build reserves to offset increasing demand. This request includes enough imports to continue to build a 15 day supply of LPG, benzene, kerosene, and diesel.

The Defense Energy Support Center (DESC) shall be awarding contracts to deliver fuel to the Iraqi people, commencing performance 1 April 2004. Funding in this request shall be utilized to reimburse costs associated with DESC's contracts during the first month. \$40 million is requested for SOMO to continue their import attempts.

3. Coordination. The requirement has been coordinated with the Director of Oil Policy, the Director General of the Iraqi Ministry of Oil, the Ministry of Finance, and Ambassador Bremer.

4. Goods and Commodities. Benzene, Kerosene, and Diesel are delivered primarily by truck from Kuwait, Jordan or Turkey. LPG is delivered by truck from Turkey and Kuwait and via barge at the Khor Zubayr terminal. The monthly cost for all fuel deliveries based on forecasted production rates and projected imports by both RIO and SOMO are as follows:

	Total	RIO	SOMO
FEB Need	\$100,000,000	\$100,000,000	\$ 0
MAR Need	\$265,000,000	\$245,000,000	\$ 20,000,000
APR Need	\$270,000,000	\$250,000,000	\$ 20,000,000
Total Need	\$635,000,000	\$595,000,000	\$40,000,000

Funds for RIO will be allocated through an Economy Act Order to the US Army Corps of Engineers to be obligated against current and competitively bid future fuel import contracts.

5. Project Implementation. The project manager is the USA Corps of Engineers, Task Force RIO, opposed to the PCA Ministry of Oil. The RIO imports are executed through the RIO contractor, Kellogg, Brown and Root (KBR). On 1 April 2004, DESC will execute that portion of the import mission currently assigned to KBR. The hand-off is currently underway to ensure a smooth implementation. As SOMO increases their share of the imports, funds will be reallocated from the RIO share of this request into the SOMO share. The total funding required for the import mission shall remain basically the same as we transition from KBR to DESC execution, and then ultimately on to SOMO executing the mission-minus the difference in the efficiencies between SOMO and RIO execution.

Form PRB-01 ver. 6/21/03

CPA FUNDING REQUEST

PRB No: 640	Project Name: Rapid Pipeline Repair
Date of Request: 5 Feb 04	Date Required: 02/05/2004
Name of Requester: (b)(6)	Signature:
CPA Office/Unit: Ministry of Oil	POC/Person Completing Form: (b)(6)
Amount of Request: \$34,400,000.	DSN/Cell Phone: (b)(2)
Project Location: North & Central	Email Address: (b)(2)

1. Project Category (check all that apply):

Reconstruction <input checked="" type="checkbox"/>	Health <input type="checkbox"/>	Salaries <input type="checkbox"/>
Humanitarian <input checked="" type="checkbox"/>	Transportation <input type="checkbox"/>	Pensions <input type="checkbox"/>
Food Distribution <input type="checkbox"/>	Economic Programs <input checked="" type="checkbox"/>	Budget/Ops. Support <input type="checkbox"/>
Water/Sewer <input type="checkbox"/>	Education <input type="checkbox"/>	Other Public Services <input type="checkbox"/>
Electricity <input checked="" type="checkbox"/>	Ministry <input type="checkbox"/>	Social Programs <input type="checkbox"/>
Rule of Law/Govern. <input type="checkbox"/>	Police/ Security <input checked="" type="checkbox"/>	Cultural Programs <input type="checkbox"/>
Div. Commanders <input type="checkbox"/>	Brig. Commanders <input type="checkbox"/>	Regional Dir. <input type="checkbox"/>
Fund <input type="checkbox"/>	Fund <input type="checkbox"/>	Fund <input type="checkbox"/>
Construction Initiative <input type="checkbox"/>		

2. Proposed Funding Source: (PRB Staff Only)

Vested Assets	<input type="checkbox"/>
Seized Assets	<input type="checkbox"/>
Appropriated Funds	<input type="checkbox"/>
Iraqi Development Fund	<input checked="" type="checkbox"/>

3. Funding Data:

Bank Account Details: _____ or _____
Name/Title of Iraqi Receiving Disbursement: _____
CPA Rep/Unit Responsible for Oversight: _____
Engineering Oversight Assigned to: _____
Name of Certifying Official: _____

4. Clearances: Please indicate you have obtained appropriate clearances, as applicable.

(Note: If that coordination cannot be done at the regional level, it will be done by PRC.)

Regional Coordinator: Yes ☐ No ☐ Name: _____
Ministry Senior Advisor: Yes ☒ No ☐ Name: Mr. Robert McKee
Office Director/Unit Commander: Yes ☒ No ☐ Name: (b)(6)
Reconstruction/USAID: Yes ☐ No ☐ Name: _____
International Coordination Council: Yes ☐ No ☐ Name: _____
Others: _____

Program Staff Use Only

Date Request Received: 6 February 2004	Form Complete: Yes <input checked="" type="checkbox"/> No <input type="checkbox"/>
Disposition:	

Date Request Submitted to Program Review Committee:
Disposition:

Date Request Submitted to Program Review Board:
Disposition:

Date Request Returned to Requester/Submitted to Comptroller:
Disposition (including expenditure authorized):

Form PRB-01 ver. 6/21/03

Description of Program or Goods To Be Purchased – Please See Above Instructions

1. Purpose: Emergency Response Pipeline Repair Operation (ERPRO)

A contract is being awarded to provide the technology, tools, equipment, training, and personnel to implement a suitable ERPRO for quick response and restoration of pipeline service for all pipelines in the Central and Northern regions of Iraq.

The intent is to implement the ERPRO contract on an immediate basis while training local Iraqi technicians and operators to transfer technical capability and responsibilities with minimal foreign ex-patriate supervision or labor within a practical transitional period and contract timeframe. This capability will eventually be transferred to the Ministry of Oil (MOO) under one of the designated operating companies, and funded under the MOO operating budget.

Contract is for two teams, one located near Bayji refinery in the north, and the other in the vicinity of the Oil Pipeline Company yard at the Al Daurah refinery, Baghdad.

The initial cost estimate was for \$25M, but included a significant requirement on the Government's behalf to provide security, heavy airlift transportation, and additional contract services for local equipment and personnel. Under a competitive bid process, the low bidder structured their proposal within this cost estimate but included a number of significant open ended obligations for the Government to pay at a later date. The other bidder's proposal cost was 99M Euros. (\$124.38M at 02/5/04 rate of 0.795945 dollars /euro.)

The contracting activity determined that it could not obligate to an unspecific open ended obligation and requested the contractor define the additional requirements under a firm fixed price environment. The contractor defined these costs which will require additional funds to award.

2. Justification.

Continued reduction in refinery output due to pipeline sabotage. For example, Daurah refinery was recently reduced to 50% of capacity due to sabotage of the pipelines supplying crude oil. Bayji is currently at reduced capacity due to a reduced crude flow and the inability to remove residual fuel oil from the refining process due to a recent sabotage event East of the Al Fatah crossing. Reduction in the length of time pipelines are non-operational will significantly reduce the losses (directly affecting crude exports and volume produced for petroleum product imports). Rapid repair will also make the pipelines a less lucrative target for saboteurs by minimizing the impact of the breaks. Rapid repair capability can also restore current inoperative pipelines and increase the revenue to export, and increase the production of the refineries with a corresponding decrease in refined fuel import costs.

The initial RIO cost estimate was \$25M based on limited market research and order of magnitude pricing data. At the time, security, transportation, life support, and contract support workers was not specifically addressed. When the initial proposals came in, these items were excluded from the proposal but were required to be supplied by the Government.

This PRB request is for the "delta" of \$34.4M that funds the items not included in the original cost estimate and not addressed in the statement of objectives—but is still required for successful execution of the project. The Government could elect to provide contract support, security, air transportation, and work site life support as a separate obligation or with military assets. This request will make the contractor fully responsible for all aspects of the operation and not overburden an already strained set of assets that are needed for combat support.

3. **Coordination.** The requirement has been coordinated with the Director of Oil Policy and the CPA Chief Operating Officer. The initial contract proposal was approved by AMB Bremer.

4. **Goods and Commodities.** N/A

5. **Project Implementation.** The current contract proposal has gone through a competitive bid process, has been evaluated as the superior technical proposal, and even with the cost growth due to the incorporation of prior Government support items is below the next competitive bid, and can be directly awarded by the CPA contracting office.

The item that stands out in this proposal is the IMMEDIATE mobilization of worldwide personnel, equipment, manpower and support services to directly execute the mission of restoration of the pipeline network and capability to repair any sabotage or attack on the pipeline. Partial capability to execute this mission is attained in weeks after notice to proceed. Full capability is expected in 7 weeks after NTP will complete heavy repair and training capability.

With the contract evaluation and the competitive bid process, this proposal is considered fair and reasonable by the CPA contracting office now, and is evaluated as technically sufficient now.

(b)(6)

Deputy for Program Management \Task Force RIO

DSN (b)(2)

CPA FUNDING REQUEST

PRB No: 664 (PRB Staff to Assign)	Project Name: MoO Capita
Date of Request: 2/25/2004	Date Required: 3/1/2004
Name of Requester: Robert E. McKee	Signature:
CPA Office/Unit: Ministry of Oil	POC/Person Completing Form: (b)(6)
Amount of Request: 200000000.00	DSN/Cell Phone: (b)(2)
Project Location: Iraq-all regions (Region)	Email Address: (b)(2)

1. Project Category (check all that apply):

Reconstruction <input checked="" type="checkbox"/>	Health <input type="checkbox"/>	Salaries <input type="checkbox"/>
Humanitarian <input type="checkbox"/>	Transportation <input type="checkbox"/>	Pensions <input type="checkbox"/>
Food Distribution <input type="checkbox"/>	Economic Programs <input type="checkbox"/>	Budget/Ops. Support <input type="checkbox"/>
Water/Sewer <input type="checkbox"/>	Education <input type="checkbox"/>	Other Public Services <input type="checkbox"/>
Electricity <input type="checkbox"/>	Ministry <input type="checkbox"/>	Social Programs <input type="checkbox"/>
Rule of Law/Govern. <input type="checkbox"/>	Police/ Security <input type="checkbox"/>	Cultural Programs <input type="checkbox"/>
Div. Commanders <input type="checkbox"/>	Brig. Commanders <input type="checkbox"/>	Regional Dir. <input type="checkbox"/>
Fund <input type="checkbox"/>	Fund <input type="checkbox"/>	Fund <input type="checkbox"/>
Construction Initiative <input checked="" type="checkbox"/>		

2. Proposed Funding Source: (PRB Staff Only)

Vested Assets	<input type="checkbox"/>
Seized Assets	<input type="checkbox"/>
Appropriated Funds	<input type="checkbox"/>
Iraqi Development Fund	<input checked="" type="checkbox"/>

3. Funding Data:

Bank Account Details: _____ or _____
 Name/Title of Iraqi Receiving Disbursement: _____
 CPA Rep/Unit Responsible for Oversight: _____
 Engineering Oversight Assigned to: _____
 Name of Certifying Official: _____

4. Clearances: Please indicate you have obtained appropriate clearances, as applicable.

(Note: If that coordination cannot be done at the regional level, it will be done by PRC.)

Regional Coordinator: Yes ☐ No ☒ Name: _____

Ministry Senior Advisor: Yes ☒ No ☐ Name: Robert McKee

Office Director/Unit Commander: Yes ☒ No ☐ Name: (b)(6)

Reconstruction/USAID: Yes ☐ No ☒ Name: _____

International Coordination Council: Yes ☐ No ☒ Name: _____

Others: _____

Program Staff Use Only

Date Request Received: _____ Form Complete: Yes ☐ No ☐

Disposition: _____

Date Request Submitted to Program Review Committee: _____

Disposition: _____

Date Request Submitted to Program Review Board: _____

Disposition: _____

Date Request Returned to Requester/Submitted to Comptroller: _____

Disposition (including expenditure authorized): _____

Form PRB-01 ver. 6/21/03

Description of Program or Goods To Be Purchased – Please See Above Instructions

1. Purpose. Iraq holds more than 112 billion barrels of oil – the world's second largest proven reserves. Iraq also contains 110 trillion cubic feet of natural gas. Overall, only about 2,000 wells reportedly have been drilled in Iraq (of which about 1,500-1,700 are actually capable of producing oil). Iraq's main export crudes come from the country's two largest active fields: Rumaila and Kirkuk. Oil industry experts generally assess Iraq's sustainable production capacity at no higher than about 2.8-2.9 million bbl/d, with net export potential of around 2.3-2.5 million bbl/d. In comparison, Iraq was producing 3.5 million bbl/d in July 1990.

Iraq's southern oil industry was decimated in the Gulf War, with production capacity falling to 75,000 bbl/d in mid-1991. The largest producing oil field in this region is Rumaila. The war resulted in destruction of gathering centers and compression/degassing stations at the Rumaila field. Other problems at Iraqi oil fields include: years of poor oil reservoir management; corrosion problems at various oil facilities; deterioration of water injection facilities; lack of spare parts, materials, equipment, etc.; damage to oil storage and pumping facilities; and more. World economic experts estimate that Iraq could reach production capacity of 4.2 million bbl/d within three years and 4.5-6.0 million bbl/d within seven years.

2. Justification. The South Oil Company's oil production is now close to its pre-war limit. Further oil production increases can be expected after water injection rehabilitation and repairs of existing wells (workover and well completion operations). However, it is not feasible to achieve long term production increase and sustainability without drilling new wells. SOC plans a 60-well drilling campaign to address the long term stability of crude oil production. The drilling program covers wells that can be easily tied to the existing oil infrastructure with negligible cost (South Rumaila, Buzurgan, Jabal Faqui) or with minimum expenditures for expansion of the oil facilities (South Rumaila Mishrif, Majnoon, Nahr Umar, West Qurna).

Further production enhancements can be expected in conjunction with the new drilling program. The South Oil Company plans to execute a well intervention program. For instance, there are 15 wells which are former producers from the Zubair formation in the south that once returned to production would yield 4,000 per well. Similar actions can be taken in the northern fields.

3. Coordination. The requirement has been coordinated with the Director of Oil Policy, the Director General of the Iraqi Ministry of Oil, the Ministry of Finance, and Ambassador Bremer.

4. Goods and Commodities. A drilling campaign in conjunction with a planned workover program would help sustain and actually increase crude oil production from existing oil fields. The return on expenditures would be realized from the replacement of production that has been shut in due to well problems, sabotage, or from natural decline. Additional incremental revenues would be realized as new/repairs Gas Oil Separation Facilities come on line or as new export points become available.

5. Project Implementation. The Ministry of Oil has capital improvement projects that have been in the planning stages for the past year pending receipt of funds to continue. In addition to the above, there are currently 3 construction/improvement projects where the Ministry is soliciting tenders for construction. The Ministry would be responsible for gathering and reviewing the tenders and selecting the most responsive bidder. The Ministry will oversee all work. Project includes:

- a. Development of KHURMALA Dome Projects/Kirkuk Field
- b. Hamrin Oil Field Development Project
- c. Additional Development of Subba an Luhais oil Field

(b)(6)

Deputy for Program Management
RIO Directorate, Gulf Region Division
US Army Corps of Engineers

(b)(2)

CPA FUNDING REQUEST

PRB No: 597 (PRB Staff to Assign)	Project Name: Emergency Fuel Response Pgm
Date of Request: 21 Dec 2003	Date Required: 21 Dec. 2003
Name of Requester: Ambassador Bremer	Signature:
CPA Office/Unit: CPA- Ministry of Oil Robert McKee	POC/Person Completing Form:
Amount of Request: \$5,000,000	DSN/Cell Phone:
Project Location:	Email Address:

1. Project Category (check all that apply):

Reconstruction <input type="checkbox"/> Humanitarian <input type="checkbox"/> Food Distribution <input type="checkbox"/> Water/Sewer <input type="checkbox"/> Electricity <input type="checkbox"/> Rule of Law/Govern. <input type="checkbox"/> Div. Commanders <input type="checkbox"/> Fund <input type="checkbox"/> Construction Initiative <input type="checkbox"/>	Health <input type="checkbox"/> Transportation <input type="checkbox"/> Economic Programs <input type="checkbox"/> Education <input type="checkbox"/> Ministry <input type="checkbox"/> Police/ Security <input type="checkbox"/> Brig. Commanders <input type="checkbox"/> Fund <input type="checkbox"/>	Salaries <input type="checkbox"/> Pensions <input type="checkbox"/> Budget/Ops. Support <input type="checkbox"/> Other Public Services <input type="checkbox"/> Social Programs <input type="checkbox"/> Cultural Programs <input type="checkbox"/> Regional Dir. <input type="checkbox"/> Fund <input type="checkbox"/>
---	--	---

**2. Proposed Funding Source:
(PRB Staff Only)**

Vested Assets ☐
Seized Assets ☒

Appropriated Funds ☐
Iraqi Development Fund ☐

3. Funding Data:

Bank Account Details: _____ or _____
Name/Title of Iraqi Receiving Disbursement: _____

CPA Rep/Unit Responsible for Oversight: _____
Engineering Oversight Assigned to: _____
Name of Certifying Official: _____

**4. Clearances: Please indicate you have obtained appropriate clearances, as applicable.
(Note: If that coordination cannot be done at the regional level, it will be done by PRC.)**

Regional Coordinator: Yes ☐ No ☐ Name: _____
Ministry Senior Advisor: Yes ☐ No ☒ Name: _____
Office Director/Unit Commander: Yes ☐ No ☐ Name: _____
Reconstruction/USAID: Yes ☐ No ☒ Name: _____
International Coordination Council: Yes ☐ No ☒ Name: _____
Others: Mr. Scott Castle, General Counsel

Program Staff Use Only

Date Request Received: 21 Dec 2003	Form Complete: Yes <input type="checkbox"/> No <input type="checkbox"/>
Disposition:	
Date Request Submitted to Program Review Committee:	
Disposition:	
Date Request Submitted to Program Review Board:	
Disposition:	

Date Request Returned to Requester/Submitted to Comptroller:

Disposition (including expenditure authorized):

Description of Program or Goods To Be Purchased – Please See Above Instructions

The purpose of this program is to provide for basic, time-critical assistance to the Ministry of Oil to carry out stabilization efforts of the current oil/fuel situation.

CPA FUNDING REQUEST

PRB No: 586 (PRB Staff to Assign)	Project Name: Oil SME
Date of Request: 12/11/2003	Date Required:
Name of Requester: Rob McKee	Signature:
CPA Office/Unit: Oil Directorate	POC/Person Completing Form: (b)(6)
Amount of Request: 42048.00	DSN/Cell Phone: (b)(2)
Project Location: Primarily Baghdad (Region)	Email Address: (b)(2)

1. Project Category (check all that apply):

Reconstruction <input type="checkbox"/> Humanitarian <input type="checkbox"/> Food Distribution <input type="checkbox"/> Water/Sewer <input type="checkbox"/> Electricity <input type="checkbox"/> Rule of Law/Govern. <input type="checkbox"/> Div. Commanders <input type="checkbox"/> Fund <input type="checkbox"/> Construction Initiative <input type="checkbox"/>	Health <input type="checkbox"/> Transportation <input type="checkbox"/> Economic Programs <input type="checkbox"/> Education <input type="checkbox"/> Ministry <input checked="" type="checkbox"/> Police/ Security <input type="checkbox"/> Brig. Commanders <input type="checkbox"/> Fund <input type="checkbox"/>	Salaries <input type="checkbox"/> Pensions <input type="checkbox"/> Budget/Ops. Support <input type="checkbox"/> Other Public Services <input type="checkbox"/> Social Programs <input type="checkbox"/> Cultural Programs <input type="checkbox"/> Regional Dir. <input type="checkbox"/> Fund <input type="checkbox"/>
---	---	---

2. Proposed Funding Source: (PRB Staff Only)

Vested Assets <input type="checkbox"/>	<input type="checkbox"/>
Seized Assets <input type="checkbox"/>	<input type="checkbox"/>
Appropriated Funds <input type="checkbox"/>	<input type="checkbox"/>
Iraqi Development Fund <input checked="" type="checkbox"/>	<input type="checkbox"/>

3. Funding Data:

Bank Account Details: _____ or _____
Name/Title of Iraqi Receiving Disbursement: _____
CPA Rep/Unit Responsible for Oversight: Oil Directorate
Engineering Oversight Assigned to: _____
Name of Certifying Official: Rob McKee

4. Clearances: Please indicate you have obtained appropriate clearances, as applicable.

(Note: If that coordination cannot be done at the regional level, it will be done by PRC.)

Regional Coordinator: Yes ☐ No ☐ Name: _____
Ministry Senior Advisor: Yes ☒ No ☐ Name: Rob McKee
Office Director/Unit Commander: Yes ☐ No ☐ Name: _____
Reconstruction/USAID: Yes ☐ No ☐ Name: _____
International Coordination Council: Yes ☐ No ☐ Name: _____
Others: _____

Program Staff Use Only

Date Request Received: mm/dd/yyyy	Form Complete: Yes <input type="checkbox"/> No <input type="checkbox"/>
Disposition:	

Date Request Submitted to Program Review Committee: mm/dd/yyyy
Disposition:

Date Request Submitted to Program Review Board: mm/dd/yyyy
Disposition:

Date Request Returned to Requester/Submitted to Comptroller: mm/dd/yyyy

Form PRB-01 ver. 6/19/03

Disposition (including expenditure authorized):

Description of Program or Goods To Be Purchased – Please See Above Instructions

Purpose: An expert oil/energy trader who is not currently associated with any company and who preferably is expert with Iraqi oil trading, to go to Baghdad for 4-5 weeks and regularly visit the State Oil Marketing Organization (SOMO) headquarters and assess their trading practices, whether they are up to proper, modern standards that ensure clean practices and transparency. This is a CPA-initiated task at the behest of the Oil Director. The deliverable at the end of the period of performance will be a report sent to the Director.

Detailed Cost Estimate attached as a PDF file.

Justification: The intention is to verify and analyze the business practices of SOMO to ensure proper business ethics and transparency. Since the petroleum sector has been highly scrutinized in the United States, it would be inefficient of us not to monitor SOMO.

Security and living arrangements will be provided to the NAID SME by the Coalition Provisional Authority to the same degree as security and living arrangements are provided to US Government Civilian employees.

Project Implementation: A subject matter expert (SME) meeting the requirements of this request will be provided by the firm "Native American Industrial Distributors" (NAID). Award of a contract to a Native American 8(a) firm is not available for competition.

CPA FUNDING REQUEST

PRB No: 583 (PRB Staff to Assign)	Project Name: LIFE SUPPO
Date of Request: 12/10/2003	Date Required: 12/10/2003
Name of Requester: (b)(6)	Signature:
CPA Office/Unit: MinofOil	POC/Person Completing Form: (b)(6)
Amount of Request: 86400.00	DSN/Cell Phone: (b)(2)
Project Location: Basrah (Region)	Email Address: (b)(2)

1. Project Category (check all that apply):

Reconstruction <input checked="" type="checkbox"/>	Health <input type="checkbox"/>	Salaries <input type="checkbox"/>
Humanitarian <input type="checkbox"/>	Transportation <input type="checkbox"/>	Pensions <input type="checkbox"/>
Food Distribution <input type="checkbox"/>	Economic Programs <input type="checkbox"/>	Budget/Ops. Support <input type="checkbox"/>
Water/Sewer <input type="checkbox"/>	Education <input type="checkbox"/>	Other Public Services <input type="checkbox"/>
Electricity <input type="checkbox"/>	Ministry <input checked="" type="checkbox"/>	Social Programs <input type="checkbox"/>
Rule of Law/Govern. <input type="checkbox"/>	Police/ Security <input type="checkbox"/>	Cultural Programs <input type="checkbox"/>
Div. Commanders <input type="checkbox"/>	Brig. Commanders <input type="checkbox"/>	Regional Dir. <input type="checkbox"/>
Fund <input type="checkbox"/>	Fund <input type="checkbox"/>	Fund <input type="checkbox"/>
Construction Initiative <input checked="" type="checkbox"/>		

2. Proposed Funding Source: (PRB Staff Only)

Vested Assets	<input type="checkbox"/>
Seized Assets	<input type="checkbox"/>
Appropriated Funds	<input type="checkbox"/>
Iraqi Development Fund	<input type="checkbox"/>

3. Funding Data:

Bank Account Details: _____ or _____
 Name/Title of Iraqi Receiving Disbursement: _____
 CPA Rep/Unit Responsible for Oversight: MDugan
 Engineering Oversight Assigned to: NA
 Name of Certifying Official: _____

4. Clearances: Please indicate you have obtained appropriate clearances, as applicable. (Note: If that coordination cannot be done at the regional level, it will be done by PRC.)

Regional Coordinator: Yes ☒ No ☒ Name: _____
 Ministry Senior Advisor: Yes ☒ No ☐ Name: Mr Mckee
 Office Director/Unit Commander: Yes ☒ No ☐ Name: MinofOil
 Reconstruction/USAID: Yes ☒ No ☐ Name: TFRIO
 International Coordination Council: Yes ☐ No ☐ Name: _____
 Others: _____

Program Staff Use Only

Date Request Received: 12/10/2003 Form Complete: Yes ☐ No ☐

Disposition: _____

Date Request Submitted to Program Review Committee: mm/dd/yyyy

Disposition: _____

Date Request Submitted to Program Review Board: mm/dd/yyyy

Disposition: _____

Date Request Returned to Requester/Submitted to Comptroller: mm/dd/yyyy

Disposition (including expenditure authorized): _____

Form PRB-01 ver. 6/19/03

Description of Program or Goods To Be Purchased – Please See Above Instructions

MEMORANDUM

Program Review Board (PRB)

Subject: Life Support for the CPA- Fuel Supply Task Force based at the Basrah Airport.

Purpose/Objective: This Task Force is charged with the oversight and coordination of the various coalition efforts working to build the Iraqi oil infrastructure. The primary goal of the Task Force is to increase oil product flow from the ports and refineries in the south to the rest of Iraq. This increase will help to mitigate the shortage of heating, cooking, power and transportation fuel supplies throughout Iraq.

Justification: Currently there is only one contractor with lodging available right now at the Basrah airport. Al-Bahar and Bardawil (B&B) have two trailers available immediately for the (4) Task Force members. Other lodging in Basrah proper is not suitable and/or geographically undesirable. The majority of project work will be south and west of Basra city proper. Due to the security environment and the availability of escort services, the Task Force is more effectively deployed out the Basrah airport grounds.

Coordination: Coordination with the Corps of Engineers, MND/SE and CPA South, has been done and will be ongoing throughout the life of the project.

Goods and Commodities: Requesting sole source contract to B&B lodging at the airport. Justification for sole sourcing is based on the need to move in quickly, get the offices up and running under a short time frame. Because of the winter fuel demands, this Task force cannot wait for the contract process. KBR and other contractors with similar lodging are full and have no room and will not have additional lodging available for several months. B&B has two trailers immediately available in move in condition: Lodging includes (3) meals a day, laundry services and internet connection/office facilities at \$120.00 USD per day per person. This price is cheaper than what TF RIO pays KBR and about the same as what TF RIE is paying their contractor for lodging.

Project Implementation: Via sole source contract. The disbursement of funds will be through the CPA, Ministry of Oil.

Cost Estimate: The requested cost estimate of \$86,400 is based on a four man team at \$120.00USD per day for 180 days. Funds will be dispensed on a monthly basis.

CPA FUNDING REQUEST

PRB No: 582 (PRB Staff to Assign)	Project Name: SOMO AUDIT
Date of Request: 12/10/2003	Date Required: 15 DEC 03
Name of Requester: (b)(6)	Signature:
CPA Office/Unit: MINISTRY OF OIL	POC/Person Completing Form: (b)(6)
Amount of Request: 120000.00	DSN/Cell Phone (b)(2)
Project Location: BAGHDAD (Region)	Email Address: (b)(2)

1. Project Category (check all that apply):

Reconstruction	<input checked="" type="checkbox"/>	Health	<input type="checkbox"/>	Salaries	<input type="checkbox"/>
Humanitarian	<input type="checkbox"/>	Transportation	<input type="checkbox"/>	Pensions	<input type="checkbox"/>
Food Distribution	<input type="checkbox"/>	Economic Programs	<input type="checkbox"/>	Budget/Ops. Support	<input type="checkbox"/>
Water/Sewer	<input type="checkbox"/>	Education	<input type="checkbox"/>	Other Public Services	<input type="checkbox"/>
Electricity	<input type="checkbox"/>	Ministry	<input type="checkbox"/>	Social Programs	<input type="checkbox"/>
Rule of Law/Govern.	<input type="checkbox"/>	Police/ Security	<input type="checkbox"/>	Cultural Programs	<input type="checkbox"/>
Div. Commanders	<input type="checkbox"/>	Brig. Commanders	<input type="checkbox"/>	Regional Dir.	<input type="checkbox"/>
Fund	<input type="checkbox"/>	Fund	<input type="checkbox"/>	Fund	<input type="checkbox"/>
Construction Initiative	<input type="checkbox"/>				

2. Proposed Funding Source: (PRB Staff Only)

Vested Assets	<input type="checkbox"/>
Seized Assets	<input type="checkbox"/>
Appropriated Funds	<input type="checkbox"/>
Iraqi Development Fund	<input checked="" type="checkbox"/>

3. Funding Data:

Bank Account Details: _____ or _____
Name/Title of Iraqi Receiving Disbursement: _____
CPA Rep/Unit Responsible for Oversight: _____
Engineering Oversight Assigned to: _____
Name of Certifying Official: _____

4. Clearances: Please indicate you have obtained appropriate clearances, as applicable.

(Note: If that coordination cannot be done at the regional level, it will be done by PRC.)

Regional Coordinator: Yes ☐ No ☐ Name: _____
Ministry Senior Advisor: Yes ☒ No ☐ Name: ROB MCKEE
Office Director/Unit Commander: Yes ☐ No ☐ Name: _____
Reconstruction/USAID: Yes ☐ No ☐ Name: _____
International Coordination Council: Yes ☐ No ☐ Name: _____
Others: _____

Program Staff Use Only

Date Request Received: mm/dd/yyyy	Form Complete: Yes <input type="checkbox"/> No <input type="checkbox"/>
Disposition: _____	

Date Request Submitted to Program Review Committee: mm/dd/yyyy
Disposition: _____

Date Request Submitted to Program Review Board: mm/dd/yyyy
Disposition: _____

Date Request Returned to Requester/Submitted to Comptroller: mm/dd/yyyy

Form PRB-01 ver. 6/19/03

Disposition (including expenditure authorized):

Description of Program or Goods To Be Purchased – Please See Above Instructions

The scope of work for the State Oil Marketing Organization (SOMO) consists of two items:

1. Attest that proceeds are deposited in the Development Fund for Iraq (DFI) account per the requirements of the United Nations. The purpose of the internal audit must satisfy the related requirements set forth in United Nations Security Council Resolution (UNSCR) 1483 (http://www.un.org/Docs/sc/unsc_resolutions03.html). Specifically, a section of UNSCR 1483 (paragraph 20):

“Decides that all export sales of petroleum, petroleum products, and natural gas from Iraq following the date of the adoption of this resolution shall be made consistent with prevailing international market best practices to be audited by independent public accountants reporting to the International Advisory and Monitoring Board referred to in paragraph 12 above in order to ensure transparency, and decides further that, except as provided in paragraph 21 below, all proceeds from such sales shall be deposited into the Development Fund for Iraq until such time as an internationally recognized, representative government of Iraq is properly constituted;”

2. Conduct an internal controls review. This assignment will include reviewing internal control systems, advising on best practices and reviewing measures to help prevent and detect fraud. If weaknesses exist, the audit should identify these issues and present remedies.

CPA FUNDING REQUEST

PRB No: 581 (PRB Staff to Assign)	Project Name: DeMining
Date of Request: 12/9/2003	Date Required: 12/25/2003
Name of Requester: (b)(6)	Signature:
CPA Office/Unit: MinofOil	POC/Person Completing Form: (b)(6)
Amount of Request: 20Mil	DSN/Cell Phone (b)(2)
Project Location: Basrah (Region)	Email Address: (b)(2)

1. Project Category (check all that apply):

Reconstruction	<input checked="" type="checkbox"/>	Health	<input checked="" type="checkbox"/>	Salaries	<input type="checkbox"/>
Humanitarian	<input checked="" type="checkbox"/>	Transportation	<input type="checkbox"/>	Pensions	<input type="checkbox"/>
Food Distribution	<input type="checkbox"/>	Economic Programs	<input type="checkbox"/>	Budget/Ops. Support	<input type="checkbox"/>
Water/Sewer	<input type="checkbox"/>	Education	<input type="checkbox"/>	Other Public Services	<input type="checkbox"/>
Electricity	<input type="checkbox"/>	Ministry	<input checked="" type="checkbox"/>	Social Programs	<input type="checkbox"/>
Rule of Law/Govern.	<input type="checkbox"/>	Police/ Security	<input type="checkbox"/>	Cultural Programs	<input type="checkbox"/>
Div. Commanders	<input type="checkbox"/>	Brig. Commanders	<input type="checkbox"/>	Regional Dir.	<input type="checkbox"/>
Fund	<input type="checkbox"/>	Fund	<input type="checkbox"/>	Fund	<input type="checkbox"/>
Construction Initiative	<input checked="" type="checkbox"/>				

2. Proposed Funding Source: (PRB Staff Only)

Vested Assets	<input type="checkbox"/>
Seized Assets	<input type="checkbox"/>
Appropriated Funds	<input type="checkbox"/>
Iraqi Development Fund	<input type="checkbox"/>

3. Funding Data:

Bank Account Details: _____ or
Name/Title of Iraqi Receiving Disbursement: _____
CPA Rep/Unit Responsible for Oversight: _____
Engineering Oversight Assigned to: _____
Name of Certifying Official: _____

4. Clearances: Please indicate you have obtained appropriate clearances, as applicable.

(Note: If that coordination cannot be done at the regional level, it will be done by PRC.)

Regional Coordinator: Yes ☒ No ☐ Name: (b)(6)
Ministry Senior Advisor: Yes ☒ No ☐ Name: Mr McKee
Office Director/Unit Commander: Yes ☒ No ☐ Name: MinofOil
Reconstruction/USAID: Yes ☒ No ☐ Name: TFRIO
International Coordination Council: Yes ☐ No ☐ Name: _____
Others: TF RIO: Col DuBose

Program Staff Use Only

Date Request Received: 12/-9/2003	Form Complete: Yes <input type="checkbox"/> No <input type="checkbox"/>
Disposition:	

Date Request Submitted to Program Review Committee: mm/dd/yyyy
Disposition:

Date Request Submitted to Program Review Board: mm/dd/yyyy
Disposition:

Date Request Returned to Requester/Submitted to Comptroller: mm/dd/yyyy
Disposition (including expenditure authorized):

Form PRB-01 ver. 6/19/03

Description of Program or Goods To Be Purchased – Please See Above Instructions

MEMORANDUM

Program Review Board (PRB)

Subject: De-Mining and Unexploded Ordinance (UXO) Removal from the North Al Rumaylah Oil Fields.

Purpose/Objective: To allow the safe access to all areas of the Al Rumaylah North Oil Field to the Iraqi repair workers.

Justification: Current infrastructure repair under the Corp of Engineers (TF RIO) removed only those mines and UXO from around the oil wells that needed immediate emergency repair. This work concentrated on getting the oil fields running and producing crude oil for export to raise the needed capital for Iraqi reconstruction projects. To maximize and improve the flow of oil and thus increase the amount of exported crude, repair and maintenance work will have to be done on the rest of the North Rumaylah fields. The ultimate result will be the increase in crude oil production and an increase in needed capital for Iraqi reconstruction.

Coordination: Coordination with the Iraqi Ministry of Oil and the Corps of Engineers has been done and will be ongoing throughout the life of the project. Coordination and support with the Iraqi Mine Action Center has been done and will be on-going.

Goods and Commodities: The Iraqi Mine Action Center has companies and support infrastructure in place to assist and coordinate the project.

Project Implementation: Via contract. The Iraqi Mine Action Center has contracts within the country now that will be leveraged. The disbursement of funds will be through the Ministry of Oil. The Iraq Southern Oil Company under the direction of the Ministry of Oil will monitor the project. From contract implementation to assessment will take 4 weeks. Actual de-mining and UXO removal will commence 2 weeks after the assessment. Anticipated life of the project is 8 weeks.

CPA FUNDING REQUEST

571

PRB No: 571 (PRB Staff to Assign)	Project Name: Oilfield Guard Expansion
Date of Request: 30 Nov 03	Date Requested: (b)(6)
Name of Requester: (b)(6)	Signature: (b)(6)
CPA Office/Unit: Oil/TF Shield	POC/Person Completing Form: (b)(6)
Amount of Request: \$22,000,000	DSN/Cell Phone: (b)(2)
Project Location: (Region)	Email Address: (b)(2)

1. Project Category (check all that apply):

Reconstruction <input type="checkbox"/>	Health <input type="checkbox"/>	Salaries <input type="checkbox"/>
Humanitarian <input type="checkbox"/>	Transportation <input type="checkbox"/>	Pensions <input type="checkbox"/>
Food Distribution <input type="checkbox"/>	Economic Programs <input type="checkbox"/>	Budget/Ops. Support <input type="checkbox"/>
Water/Sewer <input type="checkbox"/>	Education <input type="checkbox"/>	Other Public Services <input type="checkbox"/>
Electricity <input type="checkbox"/>	Ministry <input type="checkbox"/>	Social Programs <input type="checkbox"/>
Rule of Law/Govern. <input type="checkbox"/>	Police/ Security <input checked="" type="checkbox"/>	Cultural Programs <input type="checkbox"/>
Div. Commanders <input type="checkbox"/>	Brig. Commanders <input type="checkbox"/>	Regional Dir. <input type="checkbox"/>
Fund <input type="checkbox"/>	Fund <input type="checkbox"/>	Fund <input type="checkbox"/>
Construction Initiative <input type="checkbox"/>		

2. Proposed Funding Source: (PRB Staff Only)	3. Funding Data:
Vested Assets <input type="checkbox"/>	Bank Account Details: or
Seized Assets <input type="checkbox"/>	Name/Title of Iraqi Receiving Disbursement:
Appropriated Funds <input type="checkbox"/>	CPA Rep/Unit Responsible for Oversight:
Iraqi Development Fund <input type="checkbox"/>	Engineering Oversight Assigned to:
	Name of Certifying Official:

4. Clearances: Please indicate you have obtained appropriate clearances, as applicable.
(Note: If that coordination cannot be done at the regional level, it will be done by PRC.)

Regional Coordinator: Yes ☐ No ☒ Name:

Ministry Senior Advisor: Yes ☒ No ☐ Name: Robert E. McKee

Office Director/Unit Commander: Yes ☒ No ☐ Name: (b)(6)

Reconstruction/USAID: Yes ☐ No ☒ Name:

International Coordination Council: Yes ☐ No ☒ Name:

Others:

Program Staff Use Only

Date Request Received: 11/30/2003	Form Complete: Yes <input type="checkbox"/> No <input type="checkbox"/>
Disposition:	

Date Request Submitted to Program Review Committee:
Disposition:

Date Request Submitted to Program Review Board:
Disposition:

Date Request Returned to Requester/Submitted to Comptroller:
Disposition (including expenditure authorized):

Description of Program or Goods To Be Purchased – Please See Above Instructions

Form PRB-01 ver. 6/21/03

Purpose/Objective: Expand the current ERINYS International Guard Force contract, and provide personal security for Ministry of Oil Director-Generals.

Justification: Terrorist threats against Iraqi oilfields, pipelines, pumping stations, refineries, oil workers and critical oil nodes have increased, inflicting significant damage to the Iraqi oil infrastructure. The Coalition Provisional Authority (CPA) through the Iraqi Oil Ministry awarded a contract to ERINYS International in September 2003 to stand up an Iraqi Oil Security Program. This contract mandated that ERINYS International hire, train and equip 6,400 Iraqi guards and 40 roving patrols to protect 175 oil facilities to include critical nodes along the 7,000 kilometer pipeline.

a. As a consequence of the expanding insurgency and increased targeting against the oil infrastructure, a significant increase in force levels is required. Detailed analysis by security and intelligence staff indicates that an additional guard force of 7,500 Iraqi guards and support expatriate management staff is required. Without the immediate funding of this requirement, fatalities against Coalition Forces and contract personnel will continue as well as attacks against oil infrastructure. In the last two weeks alone, KBR employees were attacked twice and sustained 1 KIA and 5 WIA. Oil will continue to be the main economic source of income for the government of Iraq. Without the ability of the CPA, Coalition Forces and the Oil Ministry to secure the critical oil infrastructure, production levels will never exceed pre-war levels. Estimated Requirement: \$20.8 Million.

b. Personal Security for Ministry of Oil Director-Generals (DGs). In early November, one of the Ministry of Oil DGs was the subject of an attack where he was wounded in the leg and his son was killed. As terrorists become bolder and increasingly desperate, Oil Executives become more likely targets for violent acts. Services are required to provide personal security for the 8 DGs for a period of 6 months. The Ministry of Oil will be responsible for procuring funding to extend the period of the contract beyond that point. Estimated Requirement: \$1.2 Million.

This is in addition to the \$10 million already authorized for air surveillance.

Coordination: This requirement has been coordinated with the Senior Advisor to the Ministry of Oil, and with the Director of Studies and Planning for the Ministry of Oil.

Goods and Commodities: None; these are service contracts.

Project Implementation: ERINYS International can commence implementation immediately and will have completed implementation within 90 days.

CPA FUNDING REQUEST

PRB No: 570 (PRB Staff to Assign)	Project Name: Oil Infrastructure & Security
Date of Request: 11/29/2003	Date Requested: 12/5/2003
Name of Requester: (b)(6)	Signature: (b)(6)
CPA Office/Unit: Ministry of Oil	POC/Person Completing Form: (b)(6)
Amount of Request: \$10,000,000.00	DSN/Cell Phone: (b)(2)
Project Location: Iraq - All Regions (Region)	Email Address: (b)(2)

1. Project Category (check all that apply):

Reconstruction <input type="checkbox"/>	Health <input type="checkbox"/>	Salaries <input type="checkbox"/>
Humanitarian <input type="checkbox"/>	Transportation <input type="checkbox"/>	Pensions <input type="checkbox"/>
Food Distribution <input type="checkbox"/>	Economic Programs <input type="checkbox"/>	Budget/Ops. Support <input type="checkbox"/>
Water/Sewer <input type="checkbox"/>	Education <input type="checkbox"/>	Other Public Services <input type="checkbox"/>
Electricity <input type="checkbox"/>	Ministry <input type="checkbox"/>	Social Programs <input type="checkbox"/>
Rule of Law/Govern. <input type="checkbox"/>	Police/ Security <input checked="" type="checkbox"/>	Cultural Programs <input type="checkbox"/>
Div. Commanders <input type="checkbox"/>	Brig. Commanders <input type="checkbox"/>	Regional Dir. <input type="checkbox"/>
Fund <input type="checkbox"/>	Fund <input type="checkbox"/>	Fund <input type="checkbox"/>
Construction Initiative <input type="checkbox"/>		

2. Proposed Funding Source:

(PRB Staff Only)

Vested Assets <input type="checkbox"/>
Seized Assets <input type="checkbox"/>
Appropriated Funds <input type="checkbox"/>
Iraqi Development Fund <input type="checkbox"/>

3. Funding Data:

Bank Account Details: _____ or _____
 Name/Title of Iraqi Receiving Disbursement: _____
 CPA Rep/Unit Responsible for Oversight: _____
 Engineering Oversight Assigned to: _____
 Name of Certifying Official: _____

4. Clearances: Please indicate you have obtained appropriate clearances, as applicable.

(Note: If that coordination cannot be done at the regional level, it will be done by PRC.)

Regional Coordinator: Yes ☐ No ☒ Name: _____
 Ministry Senior Advisor: Yes ☒ No ☐ Name: Mr. Robert E. McKee
 Office Director/Unit Commander: Yes ☒ No ☐ Name: (b)(6)
 Reconstruction/USAID: Yes ☐ No ☒ Name: _____
 International Coordination Council: Yes ☐ No ☒ Name: _____
 Others: _____

Program Staff Use Only

Date Request Received: _____	Form Complete: Yes <input type="checkbox"/> No <input type="checkbox"/>
Disposition: _____	

Date Request Submitted to Program Review Committee: _____	Disposition: _____
---	--------------------

Date Request Submitted to Program Review Board: _____	Disposition: _____
---	--------------------

Date Request Returned to Requester/Submitted to Comptroller: _____	Disposition: _____
--	--------------------

Form PRB-01 ver. 6/21/03

Disposition (including expenditure authorized):

Description of Program or Goods To Be Purchased – Please See Above Instructions

1. Purpose/Objective: To fund critical oil infrastructure security requirements.

Detailed Description:

a. Air Surveillance. In response to the increasing threat to the oil infrastructure, specifically pipelines, we propose to add aerial surveillance capabilities to the contracted security force. Erinyes can provide dedicated support with the Air Scan system, which they have used before in other similar situations. The Air Scan system is a low-light television sensor mounted in a two-engine commercial aircraft. A relay aircraft provides the downlink to the associated ground station. This system can provide the needed imagery with near-real time analysis and dissemination. Estimated Requirement: \$10 Million.

2. Justification: The most significant impact of not providing this funding is continued reduction in refinery output due to pipeline sabotage. For example, Daura refinery was recently reduced to 50% of capacity due to sabotage of the pipelines supplying crude oil. The Erinyes air surveillance will significantly reduce the frequency and severity of pipeline sabotage incidents.

3. Coordination: The requirement has been coordinated with the Director of Oil Policy and the Director General of the Iraqi Ministry of Oil.

4. Goods and Commodities: Not applicable.

5. Project Implementation: It is our intent to accomplish this by modification of an existing contract.

CPA FUNDING REQUEST

568

PRB No: 568 (PRB Staff to Assign)	Project Name: Fuel Imports
Date of Request: 11/26/2003	Date Requested: (b)(6)
Name of Requester: (b)(6)	Signature: (b)(6)
CPA Office/Unit: Ministry of Oil	POC/Person Completing Form: (b)(6)
Amount of Request: 425000000.00	DSN/Cell Phone: (b)(2)
Project Location: Iraq-all regions (Region)	Email Address: (b)(2)

1. Project Category (check all that apply):

Reconstruction <input type="checkbox"/>	Health <input type="checkbox"/>	Salaries <input type="checkbox"/>
Humanitarian <input checked="" type="checkbox"/>	Transportation <input type="checkbox"/>	Pensions <input type="checkbox"/>
Food Distribution <input type="checkbox"/>	Economic Programs <input type="checkbox"/>	Budget/Ops. Support <input type="checkbox"/>
Water/Sewer <input type="checkbox"/>	Education <input type="checkbox"/>	Other Public Services <input type="checkbox"/>
Electricity <input type="checkbox"/>	Ministry <input type="checkbox"/>	Social Programs <input type="checkbox"/>
Rule of Law/Govern. <input type="checkbox"/>	Police/ Security <input type="checkbox"/>	Cultural Programs <input type="checkbox"/>
Div. Commanders <input type="checkbox"/>	Brig. Commanders <input type="checkbox"/>	Regional Dir. <input type="checkbox"/>
Fund <input type="checkbox"/>	Fund <input type="checkbox"/>	Fund <input type="checkbox"/>
Construction Initiative <input type="checkbox"/>		

2. Proposed Funding Source:

(PRB Staff Only)

Vested Assets <input type="checkbox"/>	
Seized Assets <input type="checkbox"/>	
Appropriated Funds <input type="checkbox"/>	
Iraqi Development Fund <input checked="" type="checkbox"/>	

3. Funding Data:

Bank Account Details: or
 Name/Title of Iraqi Receiving Disbursement:
 CPA Rep/Unit Responsible for Oversight:
 Engineering Oversight Assigned to:
 Name of Certifying Official:

4. Clearances: Please indicate you have obtained appropriate clearances, as applicable.

(Note: If that coordination cannot be done at the regional level, it will be done by PRC.)

Regional Coordinator: Yes ☐ No ☒ Name:
 Ministry Senior Advisor: Yes ☒ No ☐ Name: Robert McKee
 Office Director/Unit Commander: Yes ☒ No ☐ Name: (b)(6)
 Reconstruction/USAID: Yes ☐ No ☒ Name:
 International Coordination Council: Yes ☐ No ☒ Name:
 Others:

Program Staff Use Only

Date Request Received: 11/26/03 Form Complete: Yes ☐ No ☐
 Disposition:

Date Request Submitted to Program Review Committee:
 Disposition:

Date Request Submitted to Program Review Board:
 Disposition:

Date Request Returned to Requester/Submitted to Comptroller:
 Disposition (including expenditure authorized):

Form PRB-01 ver. 6/21/03

Description of Program or Goods To Be Purchased – Please See Above Instructions

1. Purpose. To fund the emergency import of LPG, Benzene, Kerosene and Diesel.
2. Justification. The Iraqi domestic refining capacity has not yet been able to produce enough refined products to meet domestic daily needs for benzene, diesel, kerosene and LPG. Currently domestic production produces approximately 6.7 million liters per day (lpd) of benzene vs a total daily requirement of 16 million lpd, approximately 10.4 million lpd of diesel vs a total daily requirement of 17 million lpd, approximately 7.5 million lpd of kerosene vs a total daily requirement of 12.0 million lpd and approximately 1072 tons per day (tpd) of LPG vs a total daily requirement of about 5200 tpd (production amounts update from last report to reflect lower values; consumption amounts updated from last request to reflect higher winter demands). The Coalition Forces have been attempting to import the balance through contracts executed by Task Force RIO, and through SOMO on both barter and cash contracts. TF RIO is currently under the operational command of the OCPA, Oil Ministry.

In addition to importing fuel to meet the national demand there is a requirement to build reserves to offset increasing demand for the winter months. This request includes enough imports to build a 15 day supply of LPG, benzene, kerosene, and diesel.

\$100 million is being reserved for SOMO in this request.

3. Coordination. The requirement has been coordinated with the Director of Oil Policy, the Director General of the Iraqi Ministry of Oil, the Ministry of Finance, and Ambassador Bremer.
4. Goods and Commodities. Benzene, Kerosene, and Diesel are delivered primarily by truck from Kuwait or Turkey. LPG is delivered by truck from Turkey and Kuwait and via barge at the Khor Zubayr terminal. The monthly cost for all fuel deliveries based on forecasted production rates and projected imports by SOMO are as follows:

	Total	RIO	SOMO
DEC Need	\$200,000,000	\$150,000,000	\$ 50,000,000
JAN Need	\$225,000,000	\$175,000,000	\$ 50,000,000
Total Need	\$425,000,000	\$325,000,000	\$100,000,000

Funds for RIO will be allocated through an Economy Act Order to the US Army Corps of Engineers to be obligated against their fuel import contract.

5. Project Implementation. The project manager is the USA Corps of Engineers, Task Force RIO, opconned to the OPCA Ministry of Oil. The RIO imports are executed through the RIO contractor, Kellogg, Brown and Root (KBR). Other options, including using existing Defense Energy Support Center (DESC) contracts, are being explored.

Discussions are currently underway to turn the mission over to DESC, so that further imports may be conducted using funds from the Supplemental Appropriation. It will take some time to put appropriate contracts in place in accordance with the Law, as well as to have an orderly transition of the operational supervision of the import mission. It is expected that this transition can be complete no earlier than the end of January. All parties coordinated with have concurred in this recommended course of action.

The current amount allocated to imports through TF RIO by PRB#551 (\$125,000,000) will be exhausted on or about 15 DEC 03. This request will fully fund imports through 31 JAN 04.

It is the intention of the Director, Oil Policy to begin to reduce imports, in conjunction with expected increase of domestic refining capacity. Current projections are to significantly reduce the import of LPG via truck by the end of December 2003 and rely primarily on the imports via barge through the end of March, 2004. The import of benzene will continue through the end of January, 2004, due to the scheduled maintenance shut down of the Bayji Refinery in November through December. Quantities will be reduced, however, as stocks are built up and refinery capacity increases. Diesel and Kerosene imports will continue through the end of March, 2004 but at reduced levels after December, 2003. This schedule, however, has been impacted by repeated oil pipeline breaks and electrical power shortages and by the smuggling of diesel. We continue to monitor the requirement a month at a time.

(b)(6)

Deputy for Program Management
Task Force RIO

(b)(2)

CPA FUNDING REQUEST

PRB No: 597 (PRB Staff to Assign)	Project Name: Emergency Fuel Response Pgm
Date of Request: 21 Dec 2003	Date Required: 21 Dec. 2003
Name of Requester: Ambassador Bremer	Signature:
CPA Office/Unit: CPA- Ministry of Oil Robert McKee	POC/Person Completing Form:
Amount of Request: \$5,000,000	DSN/Cell Phone:
Project Location:	Email Address:

1. Project Category (check all that apply):

Reconstruction <input type="checkbox"/>	Health <input type="checkbox"/>	Salaries <input type="checkbox"/>
Humanitarian <input type="checkbox"/>	Transportation <input checked="" type="checkbox"/>	Pensions <input type="checkbox"/>
Food Distribution <input type="checkbox"/>	Economic Programs <input type="checkbox"/>	Budget/Ops. Support <input type="checkbox"/>
Water/Sewer <input type="checkbox"/>	Education <input type="checkbox"/>	Other Public Services <input type="checkbox"/>
Electricity <input type="checkbox"/>	Ministry <input type="checkbox"/>	Social Programs <input type="checkbox"/>
Rule of Law/Govern. <input type="checkbox"/>	Police/ Security <input type="checkbox"/>	Cultural Programs <input type="checkbox"/>
Div. Commanders <input type="checkbox"/>	Brig. Commanders <input type="checkbox"/>	Regional Dir. <input type="checkbox"/>
Fund <input type="checkbox"/>	Fund <input type="checkbox"/>	Fund <input type="checkbox"/>
Construction Initiative <input type="checkbox"/>		

2. Proposed Funding Source: (PRB Staff Only) Vested Assets <input type="checkbox"/> Seized Assets <input checked="" type="checkbox"/> Appropriated Funds <input type="checkbox"/> Iraqi Development Fund	3. Funding Data: Bank Account Details: or Name/Title of Iraqi Receiving Disbursement: CPA Rep/Unit Responsible for Oversight: Engineering Oversight Assigned to: Name of Certifying Official:
--	--

4. Clearances: Please indicate you have obtained appropriate clearances, as applicable.
(Note: If that coordination cannot be done at the regional level, it will be done by PRC.)

Regional Coordinator: Yes ☐ No ☐ Name:

Ministry Senior Advisor: Yes ☐ No ☒ Name:

Office Director/Unit Commander: Yes ☐ No ☐ Name:

Reconstruction/USAID: Yes ☐ No ☒ Name:

International Coordination Council: Yes ☐ No ☒ Name:

Others: Mr. Scott Castle, General Counsel

Program Staff Use Only

Date Request Received: 21 Dec 2003	Form Complete: Yes <input type="checkbox"/> No <input type="checkbox"/>
Disposition:	

Date Request Submitted to Program Review Committee:
Disposition:

Date Request Submitted to Program Review Board:
Disposition:

CPA FUNDING REQUEST

PRB No: 586 (PRB Staff to Assign)	Project Name: Oil SME
Date of Request: 12/11/2003	Date Required:
Name of Requester: Rob McKee	Signature:
CPA Office/Unit: Oil Directorate	POC/Person Completing Form: (b)(6)
Amount of Request: 42048.00	DSN/Cell Phone (b)(2)
Project Location: Primarily Baghdad (Region)	Email Address: (b)(2)

1. Project Category (check all that apply):

Reconstruction	<input type="checkbox"/>	Health	<input type="checkbox"/>	Salaries	<input type="checkbox"/>
Humanitarian	<input type="checkbox"/>	Transportation	<input type="checkbox"/>	Pensions	<input type="checkbox"/>
Food Distribution	<input type="checkbox"/>	Economic Programs	<input type="checkbox"/>	Budget/Ops. Support	<input type="checkbox"/>
Water/Sewer	<input type="checkbox"/>	Education	<input type="checkbox"/>	Other Public Services	<input type="checkbox"/>
Electricity	<input type="checkbox"/>	Ministry	<input checked="" type="checkbox"/>	Social Programs	<input type="checkbox"/>
Rule of Law/Govern.	<input type="checkbox"/>	Police/ Security	<input type="checkbox"/>	Cultural Programs	<input type="checkbox"/>
Div. Commanders	<input type="checkbox"/>	Brig. Commanders	<input type="checkbox"/>	Regional Dir.	<input type="checkbox"/>
Fund	<input type="checkbox"/>	Fund		Fund	
Construction Initiative	<input type="checkbox"/>				

2. Proposed Funding Source:
(PRB Staff Only)

Vested Assets	<input type="checkbox"/>
Seized Assets	<input type="checkbox"/>
Appropriated Funds	<input type="checkbox"/>
Iraqi Development Fund	<input checked="" type="checkbox"/>

3. Funding Data:

Bank Account Details: or
Name/Title of Iraqi Receiving Disbursement:
CPA Rep/Unit Responsible for Oversight: Oil Directorate
Engineering Oversight Assigned to:
Name of Certifying Official: Rob McKee

4. Clearances: Please indicate you have obtained appropriate clearances, as applicable.

(Note: If that coordination cannot be done at the regional level, it will be done by PRC.)

Regional Coordinator: Yes ☐ No ☐ Name:
Ministry Senior Advisor: Yes ☒ No ☐ Name: Rob McKee
Office Director/Unit Commander: Yes ☐ No ☐ Name:
Reconstruction/USAID: Yes ☐ No ☐ Name:
International Coordination Council: Yes ☐ No ☐ Name:
Others:

Program Staff Use Only

Date Request Received: mm/dd/yyyy	Form Complete: Yes <input type="checkbox"/> No <input type="checkbox"/>
Disposition:	
Date Request Submitted to Program Review Committee: mm/dd/yyyy	
Disposition:	
Date Request Submitted to Program Review Board: mm/dd/yyyy	
Disposition:	
Date Request Returned to Requester/Submitted to Comptroller: mm/dd/yyyy	

Form PRB-01 ver. 6/19/03

CPA FUNDING REQUEST

PRB No: 583 (PRB Staff to Assign)	Project Name: LIFE SUPPO
Date of Request: 12/10/2003	Date Required: 12/10/2003
Name of Requester: (b)(6)	Signature:
CPA Office/Unit: MinofOil	POC/Person Completing Form: (b)(6)
Amount of Request: 86400.00	DSN/Cell Phone (b)(2)
Project Location: Basrah (Region)	Email Address: (b)(2)

1. Project Category (check all that apply):

Reconstruction <input checked="" type="checkbox"/>	Health <input type="checkbox"/>	Salaries <input type="checkbox"/>
Humanitarian <input type="checkbox"/>	Transportation <input type="checkbox"/>	Pensions <input type="checkbox"/>
Food Distribution <input type="checkbox"/>	Economic Programs <input type="checkbox"/>	Budget/Ops. Support <input type="checkbox"/>
Water/Sewer <input type="checkbox"/>	Education <input type="checkbox"/>	Other Public Services <input type="checkbox"/>
Electricity <input type="checkbox"/>	Ministry <input checked="" type="checkbox"/>	Social Programs <input type="checkbox"/>
Rule of Law/Govern. <input type="checkbox"/>	Police/ Security <input type="checkbox"/>	Cultural Programs <input type="checkbox"/>
Div. Commanders <input type="checkbox"/>	Brig. Commanders <input type="checkbox"/>	Regional Dir. <input type="checkbox"/>
Fund <input type="checkbox"/>	Fund <input type="checkbox"/>	Fund <input type="checkbox"/>
Construction Initiative <input checked="" type="checkbox"/>		

2. Proposed Funding Source: (PRB Staff Only)

Vested Assets	<input type="checkbox"/>
Seized Assets	<input type="checkbox"/>
Appropriated Funds	<input type="checkbox"/>
Iraqi Development Fund	<input type="checkbox"/>

3. Funding Data:

Bank Account Details: _____ or
Name/Title of Iraqi Receiving Disbursement: _____
CPA Rep/Unit Responsible for Oversight: (b)(6)
Engineering Oversight Assigned to: NA
Name of Certifying Official: _____

4. Clearances: Please indicate you have obtained appropriate clearances, as applicable. (Note: If that coordination cannot be done at the regional level, it will be done by PRC.)

Regional Coordinator: Yes ☒ No ☒ Name: _____
Ministry Senior Advisor: Yes ☒ No ☐ Name: Mr Mckee
Office Director/Unit Commander: Yes ☒ No ☐ Name: MinofOil
Reconstruction/USAID: Yes ☒ No ☐ Name: TFRIO
International Coordination Council: Yes ☐ No ☐ Name: _____
Others: _____

Program Staff Use Only

Date Request Received: 12/10/2003	Form Complete: Yes <input type="checkbox"/> No <input type="checkbox"/>
Disposition: _____	

Date Request Submitted to Program Review Committee: mm/dd/yyyy
Disposition: _____

Date Request Submitted to Program Review Board: mm/dd/yyyy
Disposition: _____

Date Request Returned to Requester/Submitted to Comptroller: mm/dd/yyyy
Disposition (including expenditure authorized): _____

Form PRB-01 ver. 6/19/03

CPA FUNDING REQUEST

PRB No: 582 (PRB Staff to Assign)	Project Name: SOMO AUDIT
Date of Request: 12/10/2003	Date Required: 15 DEC 03
Name of Requester: (b)(6)	Signature:
CPA Office/Unit: MINISTRY OF OIL	POC/Person Completing Form: (b)(6)
Amount of Request: 120000.00	DSN/Cell Phone (b)(2)
Project Location: BAGHDAD (Region)	Email Address: (b)(2)

1. Project Category (check all that apply):

Reconstruction	<input checked="" type="checkbox"/>	Health	<input type="checkbox"/>	Salaries	<input type="checkbox"/>
Humanitarian	<input type="checkbox"/>	Transportation	<input type="checkbox"/>	Pensions	<input type="checkbox"/>
Food Distribution	<input type="checkbox"/>	Economic Programs	<input type="checkbox"/>	Budget/Ops. Support	<input type="checkbox"/>
Water/Sewer	<input type="checkbox"/>	Education	<input type="checkbox"/>	Other Public Services	<input type="checkbox"/>
Electricity	<input type="checkbox"/>	Ministry	<input type="checkbox"/>	Social Programs	<input type="checkbox"/>
Rule of Law/Govern.	<input type="checkbox"/>	Police/ Security	<input type="checkbox"/>	Cultural Programs	<input type="checkbox"/>
Div. Commanders	<input type="checkbox"/>	Brig. Commanders	<input type="checkbox"/>	Regional Dir.	<input type="checkbox"/>
Fund	<input type="checkbox"/>	Fund	<input type="checkbox"/>	Fund	<input type="checkbox"/>
Construction Initiative	<input type="checkbox"/>				

2. Proposed Funding Source: (PRB Staff Only)

Vested Assets	<input type="checkbox"/>
Seized Assets	<input type="checkbox"/>
Appropriated Funds	<input type="checkbox"/>
Iraqi Development Fund	<input checked="" type="checkbox"/>

3. Funding Data:

Bank Account Details: or
Name/Title of Iraqi Receiving Disbursement:
CPA Rep/Unit Responsible for Oversight:
Engineering Oversight Assigned to:
Name of Certifying Official:

4. Clearances: Please indicate you have obtained appropriate clearances, as applicable.

(Note: If that coordination cannot be done at the regional level, it will be done by PRC.)

Regional Coordinator: Yes ☐ No ☐ Name:
Ministry Senior Advisor: Yes ☒ No ☐ Name: ROB MCKEE
Office Director/Unit Commander: Yes ☐ No ☐ Name:
Reconstruction/USAID: Yes ☐ No ☐ Name:
International Coordination Council: Yes ☐ No ☐ Name:
Others:

Program Staff Use Only

Date Request Received: mm/dd/yyyy	Form Complete: Yes <input type="checkbox"/> No <input type="checkbox"/>
Disposition:	

Date Request Submitted to Program Review Committee: mm/dd/yyyy
Disposition:

Date Request Submitted to Program Review Board: mm/dd/yyyy
Disposition:

Date Request Returned to Requester/Submitted to Comptroller: mm/dd/yyyy

Form PRB-01 ver. 6/19/03

CPA FUNDING REQUEST

PRB No: 581 (PRB Staff to Assign)	Project Name: DeMining
Date of Request: 12/9/2003	Date Required: 12/25/2003
Name of Requester: (b)(6)	Signature:
CPA Office/Unit: MinofOil	POC/Person Completing Form: (b)(6)
Amount of Request: 20Mil	DSN/Cell Phone (b)(2)
Project Location: Basrah (Region)	Email Address: (b)(2)

1. Project Category (check all that apply):

Reconstruction	<input checked="" type="checkbox"/>	Health	<input checked="" type="checkbox"/>	Salaries	<input type="checkbox"/>
Humanitarian	<input checked="" type="checkbox"/>	Transportation	<input type="checkbox"/>	Pensions	<input type="checkbox"/>
Food Distribution	<input type="checkbox"/>	Economic Programs	<input type="checkbox"/>	Budget/Ops. Support	<input type="checkbox"/>
Water/Sewer	<input type="checkbox"/>	Education	<input type="checkbox"/>	Other Public Services	<input type="checkbox"/>
Electricity	<input type="checkbox"/>	Ministry	<input checked="" type="checkbox"/>	Social Programs	<input type="checkbox"/>
Rule of Law/Govern.	<input type="checkbox"/>	Police/ Security	<input type="checkbox"/>	Cultural Programs	<input type="checkbox"/>
Div. Commanders	<input type="checkbox"/>	Brig. Commanders	<input type="checkbox"/>	Regional Dir.	<input type="checkbox"/>
Fund	<input type="checkbox"/>	Fund		Fund	
Construction Initiative	<input checked="" type="checkbox"/>				

2. Proposed Funding Source: (PRB Staff Only)

Vested Assets	<input type="checkbox"/>
Seized Assets	<input type="checkbox"/>
Appropriated Funds	<input type="checkbox"/>
Iraqi Development Fund	<input type="checkbox"/>

3. Funding Data:

Bank Account Details: _____ or _____
Name/Title of Iraqi Receiving Disbursement: _____
CPA Rep/Unit Responsible for Oversight: _____
Engineering Oversight Assigned to: _____
Name of Certifying Official: _____

4. Clearances: Please indicate you have obtained appropriate clearances, as applicable.

(Note: If that coordination cannot be done at the regional level, it will be done by PRC.)

Regional Coordinator: Yes ☒ No ☐ Name: (b)(6)
Ministry Senior Advisor: Yes ☒ No ☐ Name: Mr McKee
Office Director/Unit Commander: Yes ☒ No ☐ Name: MinofOil
Reconstruction/USAID: Yes ☒ No ☐ Name: TFRIO
International Coordination Council: Yes ☐ No ☐ Name: _____
Others: TF RIO: Col DuBose

Program Staff Use Only

Date Request Received: 12/-9/2003	Form Complete: Yes <input type="checkbox"/> No <input type="checkbox"/>
Disposition:	

Date Request Submitted to Program Review Committee: mm/dd/yyyy
Disposition:

Date Request Submitted to Program Review Board: mm/dd/yyyy
Disposition:

Date Request Returned to Requester/Submitted to Comptroller: mm/dd/yyyy
Disposition (including expenditure authorized):

Form PRB-01 ver. 6/19/03

CPA FUNDING REQUEST

571

PRB No: 571 (PRB Staff to Assign)	Project Name: Oilfield Guard Expansion
Date of Request: 30 Nov 03	Date Requ (b)(6)
Name of Requester: (b)(6)	Signature: (b)(6)
CPA Office/Unit: Oil/TF Shield	POC/Person Completing Form: (b)(6)
Amount of Request: \$22,000,000	DSN/Cell Phone: DSN (b)(2)
Project Location: (Region)	Email Address: (b)(2)

1. Project Category (check all that apply):

Reconstruction <input type="checkbox"/>	Health <input type="checkbox"/>	Salaries <input type="checkbox"/>
Humanitarian <input type="checkbox"/>	Transportation <input type="checkbox"/>	Pensions <input type="checkbox"/>
Food Distribution <input type="checkbox"/>	Economic Programs <input type="checkbox"/>	Budget/Ops. Support <input type="checkbox"/>
Water/Sewer <input type="checkbox"/>	Education <input type="checkbox"/>	Other Public Services <input type="checkbox"/>
Electricity <input type="checkbox"/>	Ministry <input type="checkbox"/>	Social Programs <input type="checkbox"/>
Rule of Law/Govern. <input type="checkbox"/>	Police/ Security <input checked="" type="checkbox"/>	Cultural Programs <input type="checkbox"/>
Div. Commanders <input type="checkbox"/>	Brig. Commanders <input type="checkbox"/>	Regional Dir. <input type="checkbox"/>
Fund <input type="checkbox"/>	Fund <input type="checkbox"/>	Fund <input type="checkbox"/>
Construction Initiative <input type="checkbox"/>		

2. Proposed Funding Source: (PRB Staff Only)	3. Funding Data:
Vested Assets <input type="checkbox"/>	Bank Account Details: or
Seized Assets <input type="checkbox"/>	Name/Title of Iraqi Receiving Disbursement:
Appropriated Funds <input type="checkbox"/>	CPA Rep/Unit Responsible for Oversight:
Iraqi Development Fund <input type="checkbox"/>	Engineering Oversight Assigned to:
	Name of Certifying Official:

4. Clearances: Please indicate you have obtained appropriate clearances, as applicable.
(Note: If that coordination cannot be done at the regional level, it will be done by PRC.)

Regional Coordinator: Yes ☐ No ☒ Name:

Ministry Senior Advisor: Yes ☒ No ☐ Name: Robert E. McKee

Office Director/Unit Commander: Yes ☒ No ☐ Name: (b)(6)

Reconstruction/USAID: Yes ☐ No ☒ Name:

International Coordination Council: Yes ☐ No ☒ Name:

Others:

Program Staff Use Only

Date Request Received: 11/30/2003	Form Complete: Yes <input type="checkbox"/> No <input type="checkbox"/>
Disposition:	

Date Request Submitted to Program Review Committee:
Disposition:

Date Request Submitted to Program Review Board:
Disposition:

Date Request Returned to Requester/Submitted to Comptroller:
Disposition (including expenditure authorized):

Description of Program or Goods To Be Purchased – Please See Above Instructions

Form PRB-01 ver. 6/21/03

CPA FUNDING REQUEST

PRB No: 570 (PRB Staff to Assign)	Project Name: Oil Infrastructure & Security
Date of Request: 11/29/2003	Date Requested: (b)(6)
Name of Requester: (b)(6)	Signature: (b)(6)
CPA Office/Unit: Ministry of Oil	POC/Person Completing Form: (b)(6)
Amount of Request: \$10,000,000.00	DSN/Cell Phone: (b)(2)
Project Location: Iraq - All Regions (Region)	Email Address: (b)(2)

1. Project Category (check all that apply):

Reconstruction <input type="checkbox"/>	Health <input type="checkbox"/>	Salaries <input type="checkbox"/>
Humanitarian <input type="checkbox"/>	Transportation <input type="checkbox"/>	Pensions <input type="checkbox"/>
Food Distribution <input type="checkbox"/>	Economic Programs <input type="checkbox"/>	Budget/Ops. Support <input type="checkbox"/>
Water/Sewer <input type="checkbox"/>	Education <input type="checkbox"/>	Other Public Services <input type="checkbox"/>
Electricity <input type="checkbox"/>	Ministry <input type="checkbox"/>	Social Programs <input type="checkbox"/>
Rule of Law/Govern. <input type="checkbox"/>	Police/ Security <input checked="" type="checkbox"/>	Cultural Programs <input type="checkbox"/>
Div. Commanders <input type="checkbox"/>	Brig. Commanders <input type="checkbox"/>	Regional Dir. <input type="checkbox"/>
Fund <input type="checkbox"/>	Fund <input type="checkbox"/>	Fund <input type="checkbox"/>
Construction Initiative <input type="checkbox"/>		

2. Proposed Funding Source:

(PRB Staff Only)

Vested Assets	<input type="checkbox"/>
Seized Assets	<input type="checkbox"/>
Appropriated Funds	<input type="checkbox"/>
Iraqi Development Fund	<input type="checkbox"/>

3. Funding Data:

Bank Account Details: _____ or _____
 Name/Title of Iraqi Receiving Disbursement: _____
 CPA Rep/Unit Responsible for Oversight: _____
 Engineering Oversight Assigned to: _____
 Name of Certifying Official: _____

4. Clearances: Please indicate you have obtained appropriate clearances, as applicable.

(Note: If that coordination cannot be done at the regional level, it will be done by PRC.)

Regional Coordinator: Yes ☐ No ☒ Name: _____
 Ministry Senior Advisor: Yes ☒ No ☐ Name: Mr. Robert E. McKee
 Office Director/Unit Commander: Yes ☒ No ☐ Name: (b)(6)
 Reconstruction/USAID: Yes ☐ No ☒ Name: _____
 International Coordination Council: Yes ☐ No ☒ Name: _____
 Others: _____

Program Staff Use Only

Date Request Received:	Form Complete: Yes <input type="checkbox"/> No <input type="checkbox"/>
Disposition:	

Date Request Submitted to Program Review Committee:
Disposition:

Date Request Submitted to Program Review Board:
Disposition:

Date Request Returned to Requester/Submitted to Comptroller:
--

Form PRB-01 ver. 6/21/03

CPA FUNDING REQUEST

568

PRB No: 568 (PRB Staff to Assign)	Project Name: Fuel Imports
Date of Request: 11/26/2003	Date Required: (b)(6)
Name of Requester: (b)(6)	Signature: (b)(6)
CPA Office/Unit: Ministry of Oil	POC/Person Completing Form: (b)(6)
Amount of Request: 425000000.00	DSN/Cell Phone: (b)(2)
Project Location: Iraq-all regions (Region)	Email Address: (b)(2)

1. Project Category (check all that apply):

Reconstruction <input type="checkbox"/>	Health <input type="checkbox"/>	Salaries <input type="checkbox"/>
Humanitarian <input checked="" type="checkbox"/>	Transportation <input type="checkbox"/>	Pensions <input type="checkbox"/>
Food Distribution <input type="checkbox"/>	Economic Programs <input type="checkbox"/>	Budget/Ops. Support <input type="checkbox"/>
Water/Sewer <input type="checkbox"/>	Education <input type="checkbox"/>	Other Public Services <input type="checkbox"/>
Electricity <input type="checkbox"/>	Ministry <input type="checkbox"/>	Social Programs <input type="checkbox"/>
Rule of Law/Govern. <input type="checkbox"/>	Police/ Security <input type="checkbox"/>	Cultural Programs <input type="checkbox"/>
Div. Commanders <input type="checkbox"/>	Brig. Commanders <input type="checkbox"/>	Regional Dir. <input type="checkbox"/>
Fund <input type="checkbox"/>	Fund <input type="checkbox"/>	Fund <input type="checkbox"/>
Construction Initiative <input type="checkbox"/>		

2. Proposed Funding Source: (PRB Staff Only)

Vested Assets <input type="checkbox"/>	
Seized Assets <input type="checkbox"/>	
Appropriated Funds <input type="checkbox"/>	
Iraqi Development Fund <input checked="" type="checkbox"/>	

3. Funding Data:

Bank Account Details: or
 Name/Title of Iraqi Receiving Disbursement:
 CPA Rep/Unit Responsible for Oversight:
 Engineering Oversight Assigned to:
 Name of Certifying Official:

4. Clearances: Please indicate you have obtained appropriate clearances, as applicable. (Note: If that coordination cannot be done at the regional level, it will be done by PRC.)

Regional Coordinator: Yes ☐ No ☒ Name:
 Ministry Senior Advisor: Yes ☒ No ☐ Name: Robert McKee
 Office Director/Unit Commander: Yes ☒ No ☐ Name: (b)(6)
 Reconstruction/USAID: Yes ☐ No ☒ Name:
 International Coordination Council: Yes ☐ No ☒ Name:
 Others:

Program Staff Use Only

Date Request Received: 11/26/03 Form Complete: Yes ☐ No ☐
 Disposition:

Date Request Submitted to Program Review Committee:
 Disposition:

Date Request Submitted to Program Review Board:
 Disposition:

Date Request Returned to Requester/Submitted to Comptroller:
 Disposition (including expenditure authorized):

Form PRB-01 ver. 6/21/03

622

CPA FUNDING REQUEST

PRB No: - 22 (PRB Staff to Assign)	Project Name: (b)(6)
Date of Request: 1/17/2004	Date Required:
Name of Requester: (b)(6)	Signature:
CPA Office/Unit: Ministry of Oil	POC/Person Completing Form (b)(6)
Amount of Request: 63500000.00	DSN/Cell Phone (b)(2)
Project Location: Iraq-all regions (Region)	Email Address: (b)(2)

1. Project Category (check all that apply):

Reconstruction <input type="checkbox"/>	Health <input type="checkbox"/>	Salaries <input type="checkbox"/>
Humanitarian <input checked="" type="checkbox"/>	Transportation <input type="checkbox"/>	Pensions <input type="checkbox"/>
Food Distribution <input type="checkbox"/>	Economic Programs <input type="checkbox"/>	Budget/Ops. Support <input type="checkbox"/>
Water/Sewer <input type="checkbox"/>	Education <input type="checkbox"/>	Other Public Services <input type="checkbox"/>
Electricity <input type="checkbox"/>	Ministry <input type="checkbox"/>	Social Programs <input type="checkbox"/>
Rule of Law/Govern. <input type="checkbox"/>	Police/ Security <input type="checkbox"/>	Cultural Programs <input type="checkbox"/>
Div. Commanders <input type="checkbox"/>	Brig. Commanders <input type="checkbox"/>	Regional Dir. <input type="checkbox"/>
Fund <input type="checkbox"/>	Fund <input type="checkbox"/>	Fund <input type="checkbox"/>
Construction Initiative <input type="checkbox"/>		

2. Proposed Funding Source:
(PRB Staff Only)

Vested Assets	<input type="checkbox"/>
Seized Assets	<input type="checkbox"/>
Appropriated Funds	<input type="checkbox"/>
Iraqi Development Fund	<input checked="" type="checkbox"/>

3. Funding Data:

Bank Account Details:	or
Name/Title of Iraqi Receiving Disbursement:	
CPA Rep/Unit Responsible for Oversight:	
Engineering Oversight Assigned to:	
Name of Certifying Official:	

4. Clearances: Please indicate you have obtained appropriate clearances, as applicable.
(Note: If that coordination cannot be done at the regional level, it will be done by PRC.)

Regional Coordinator:	Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>	Name:	
Ministry Senior Advisor:	Yes <input checked="" type="checkbox"/> No <input type="checkbox"/>	Name:	Robert McKee
Office Director/Unit Commander:	Yes <input checked="" type="checkbox"/> No <input type="checkbox"/>	Name:	(b)(6)
Reconstruction/USAID:	Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>	Name:	
International Coordination Council:	Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>	Name:	
Others:			

Program Staff Use Only

Date Request Received:	Form Complete: Yes <input type="checkbox"/> No <input type="checkbox"/>
Disposition:	

Date Request Submitted to Program Review Committee:
Disposition:

Date Request Submitted to Program Review Board:
Disposition:

Date Request Returned to Requester/Submitted to Comptroller:
Disposition (including expenditure authorized):

Form PRB-01 ver. 6/21/03

FOIA 09-826 CPA 000247

جمهورية العراق

وزارة النفط

الدائرة الإدارية والقانونية



Republic of Iraq

MINISTRY OF OIL

Ref: ١٤٢٤ / ٤٣

Date: ٢٠٠٣ / ١٠ / ٢٤

١٤٢٤ / ١٠ / ٢٤

To: M. R. MCKEE السيد

م/مصادقة

يرجى التفضل بالموافقة على صرف المستحقات المثبتة اذناه لمنتسبي الوزارة والتي تحققت لهم وفق مستحقات رواتب الوزارة وكما موضح ازاء كل مبلغ .

مع التقدير ...

١- ١٤١,٣٤٦ دولار امريكي عن نسبة ٢% لشهر اب ٢٠٠٣ / ٢٠٠٣ / ٨
٢- ١٦٥,٦١٩ دولار امريكي عن نسبة ٢% لشهر ايلول ٢٠٠٣ / ٢٠٠٣ / ٩
٣- ١٦٥,٦١٩ دولار امريكي عن نسبة ٣% لشهر ايلول ٢٠٠٣ / ٢٠٠٣ / ٩
٤- ١١,٨٥٥,٨١٠,١٠٠ I.O.D. being bonus salary for the oil sector employees due on Oct. 20 03.

Sub: Approval

You are kindly requested to approve payment of the amounts due as listed hereunder to the employees of the Ministry. Those amounts are due to them according to their due salaries as specified in the breakdown below:

١- \$ 141,346 being 2% of Aug. 03 salary
٢- \$ 165,619 being 2% of Sept. 03 salary
٣- \$ 165,619 being 3% of Sept. 03 salary
٤- \$ 11,855,810,100 I.O.D. being bonus salary for the oil sector employees due on Oct. 20 03.

صورة منه الى /

قسم المحاسبة

Enant

(b)(6)

(b)(2)

(b)(2)

(b)(2)

(b)(6)

(b)(2)

(b)(2)

(b)(2)

(b)(6)

(b)(2)

(b)(2)

(b)(6)

(b)(2)

(b)(2)

(b)(2)

(b)(2)

(b)(6)

(b)(2)

(b)(2)

(b)(2)

(b)(2)

(b)(6)

(b)(2)

(b)(2)

(b)(6)

(b)(2)

(b)(2)

(b)(6)

(b)(2)

(b)(2)

(b)(6)

(b)(2)

(b)(2)

(b)(2)

(b)(6)

(b)(2)

(b)(6)

(b)(2)

(b)(2)

Letter

Name

Unit

Email

(b)(6)	(b)(2)	(b)(2)
(b)(6)	(b)(2)	(b)(2)
(b)(6)	(b)(2)	(b)(2)
(b)(6)	(b)(2)	(b)(2)
(b)(6)	(b)(2)	(b)(2)
(b)(6)	(b)(2)	(b)(2)
(b)(6)	(b)(2)	(b)(2)

(b)(6)	(b)(2)	(b)(2)
(b)(6)	(b)(2)	(b)(2)

(b)(6)	(b)(2)	(b)(2)
(b)(6)		(b)(2)
(b)(6)	(b)(2)	(b)(2)

AS

Amb Bremer,

For your meeting with the Oil Minister this morning you asked for a note on the agenda items.

You should know that none of the remaining staff is thoroughly read into the issues. Phil Carroll, I understand has talked to you and Robert McKee, the new senior advisor about the meeting.

I believe among the agenda items will be

Iran

Saudi Arabia – email background attached

Restructuring the Oil company – the last paper we have on file is attached. Most of these papers were done "not for the system." I have asked Olivia for whatever she typed up for Phil.

I am attaching one email of misc items just received this morning from Gary Vogler, who is on R&R.

(b)(6)



(b)(6)



Executive Assistant, CPA Administrator
Head of CPA Executive Secretariat



سلطة الائتلاف المؤقتة
**Coalition Provisional
Authority**

November 17, 2003

Dr. Ibrahim Bahr al-Uloun
Minister of Oil
Government of Iraq
Baghdad, Iraq

Dear Minister al-Uloun,

On December 1-2 the Coalition Provisional Authority and the Provincial Council and Government of Al Anbar Province are jointly hosting a Business Development Conference in Ramadi. The conference will bring together professionals from around the province to meet with government officials and investors to discuss the business climate in Al Anbar province and to seek ways to improve the region's economic development. Al Anbar has some of the greatest potential in Iraq for private sector growth and development, with a highly educated populace, strong entrepreneurial spirit, rich agricultural land, and a commercial tradition. Over the course of these two days we hope to energize the business community in the province, and to showcase some of the opportunities here for investors.

We would be pleased if you could find time to join us on the opening morning of the conference, December 1st, which we will dedicate to hearing from ministers and other government officials. We would appreciate it if you could spend 20 minutes discussing with the participants the strategic vision of your ministry and some of the specific initiatives which will help improve business development in the Anbar province. We will also give the participants about 10 minutes for questions and answers.

A preliminary schedule is attached. We hope to have between 100-200 business leaders from the province in attendance, from all segments of the economy – transportation, communications, importing, construction, and agro-export. The conference will be held at in the Provincial Council building in Ar Ramadi. If you have any questions you may call Governance Coordinator (b)(6) at (b)(2) (e-mail: (b)(2))

Sincerely,

cc: Senior CPA Advisor, Robert McKee

(b)(6)
Governance Coordinator
Al Anbar Province

FROM: OFFICE OF THE ADVISOR FOR THE MINISTER OF OIL
ABDUL-SAHIB AL-QUTUB

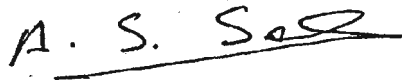
ATTENTION: MR. ROBERT MCKEE
SENIOR OIL ADVISOR
CPA

SUBJECT: ASPHALT PRODUCT VALUE

DEAR SIR,

PLEASE BE INFORMED THAT THE COMMAND OF COALITION FORCES
IN MOSUL GOVERNORATE HAS TAKEN THE ACTION OF SELLING A QUANTITY OF
ASPHALT PRODUCT STOCKED AT GIARHA REFINERY AT A TOTAL PRICE VALUE
(24000) TWENTY FOUR THOUSAND US. DOLLARS . THIS AMOUNT OF MONEY
WAS KEPT WITH THE COALITION FORCES COMMAND AND NOT TRANSFERRED
TO OUR ACCOUNTS, AS USUALLY DONE IN SIMILAR CASES.

BEST REGARDS.


ABDUL-SAHIB S. AL-QUTUB
ADVISOR FOR
THE MINISTER OF OIL



COALITION PROVISIONAL AUTHORITY
BAGHDAD

October 10, 2003

Kyle E. McSarrow
Deputy Secretary of Energy
U. S. Department of Energy
1000 Independence Ave., S. W.
Washington, DC 20585

Dear Mr. McSarrow:

I am advised that, per Secretary Rumsfeld's 23 September 2003 memo to Secretary Abraham, that DOE is beginning to recruit additional manpower for CPA/Oil Ministry in Iraq, among others. We appreciate this effort on our behalf.

To ensure we stay coordinated, I would ask for you to concentrate for the time being on recruiting two experienced Petroleum Engineers (each with oilfield experience) and two experienced Process Engineers (each with oil refining and/or natural gas plant experience). These are urgent and important jobs, so time is of the essence. Please forward resumes by email (b)(2) [REDACTED] to my office for review prior to offers being made to facilitate a good skill fit.

We are currently assessing our remaining CPA oil manpower needs and will correspond further with you and CPA-Pentagon when those needs are further defined.

Again, thanks for your help.

Sincerely,

R. E. McKee
Senior Oil Advisor

CC: (b)(6) [REDACTED]

Pat Kennedy

LPE HAS SEEN



COALITION PROVISIONAL AUTHORITY
BAGHDAD

October 4, 2003

Dear Mr. Bremer:

As we have previously discussed, I must now officially step down from my role as the Director of the CPA Office of Oil Policy and the Senior Advisor to the Iraqi Oil Ministry. I believe the wheels are in motion for Iraq to become again a great oil power. I have complete confidence that my successor Mr. Robert McKee will be able to provide you with the necessary support to continue the mission here in Iraq. Further Minister Ibrahim Bahr al-Uloum and Mr. Thamir al-Ghadhban will provide excellent leadership and help guide the Iraqi Oil Industry and their nation toward the goal of a free Iraq.

It has been an honor and a pleasure to work under your leadership. I know that you will succeed in your mission and as an American, I thank you for your effort and sacrifice. If I may ever be of service to you or the cause of creating a new Iraq, I hope you will call on me.

Thank you for both your support and friendship.

Sincerely,


Philip Carroll

1 March 2004

Ambassador L. Paul Bremer

Dear Jerry,

I absolutely regret not being able to see you before I departed from Baghdad this morning, but I understand exactly what important work on the Transitional Law you are trying to accomplish. I hope you are soon successful on this effort.

I wanted to reiterate what I've said to you in the past and that is how much I was honored to be a part of your team. You are of course making history here and I feel that, when the dust finally settles, Iraq and the world will be better off by what you've done. So please accept my congratulations for a job well done.

I've attached a couple of things. The first is today's RIO SitRep. I've had four or five major objectives that you and I agreed on when I came as follows:

- Production and exports were about 1.8 and 1.1 million barrels a day respectively when I arrived back in September and today they set new highs of 2.54 and probably 1.9 million barrels a day. Both of these are near or at pre-war levels, and while the numbers are probably not completely accurate due to the lack of metering in the country, they are still indicative of a continually upward trend. They also fulfil two important April 1st milestones for CPA.

Two of my most pursued goals were to get the IT line back in operation and to get the Khor al Amaya terminal open again. Both of those, at least today, are open and are key to continuing the upward trend in production and exports.

- Through a magnificent effort that doesn't get near the credit it deserves, Iraqis made it through the winter in better shape, relative to fuel products, than they've enjoyed in a long, long time and it was done without any civil disobedience to speak of. You should, when you have the time, pause to reflect on the great humanitarian effort you authorized and directed.

Our major effort now has to be to make SOMO and the rest of the Oil Ministry capable of continuing this effort post-June 30th. And this training is well-organized and underway. SOMO's import performance is already improving, if you judge the SitReps recently.

- We basically have an effective oil security force in place and they will continue to get better. I feel strongly that it is at least in part because of this increased capability that attacks on our infrastructure are down and we have finally gotten a few weeks of oil being put in the IT pipeline.

Again, one of our main jobs is to ensure that this security force is sustained past June 30th and that the oil ministry is truly capable of assuming the command. This effort is also well-organized and underway.

- We have made progress in getting the ministry restructured and operating under very high standards of conduct. But if I have a disappointment, it is that this effort is not further along. **I feel strongly that, among all your other priorities, you need to help Mike Stinson and the team get over the hump here, even if it means taking some unilateral actions such as imposing a structure on the minister or getting directly involved in personnel actions.** You certainly don't need me to point this out, but if we get this right, it will be one of the key building blocks in achieving the Coalition's goals in this country.

Note that I have started the PRB paperwork, in consultation with Rodney Bent, to procure \$200 million for the Oil Ministry's capital budget. You and I have discussed this many times and you will recall that we agreed we would provide this money to them when they began to make significant progress towards reform. While they are not there yet, I wanted to have this taken care of so that it would be available when you and Mike Stinson agree on the exact timing for providing it to them.

I didn't mean to get this long-winded, but wanted to say again how much I appreciated your faith in me by asking me to take this job on. I will always remember it as a highlight of my life and oil industry career.

Finally, I'll end on a lighter note. I've attached a picture of you that appeared in the Houston Chronicle in mid-September, just days after I accepted the Sr Advisor position and as I was packing for Baghdad. It was the first time I'd ever seen your face. At the time, I thought that the camera angle made it look like you were kissing some guy with a white beard and a turban, so I was going to bring the picture to tease you a little bit (assuming I got to know you well enough to do so). Of course, among all the other things I've learned since I've been here, I found out you really WERF kissing the guy. Go figure!

Anyway, Jerry, I wish you good luck and safe passages. You deserve a medal for what you've done and are continuing to do. I hope our paths cross once again. If you ever need to get in touch with me, my Houston email address is (b)(2) my home address is (b)(2) and my home phone number is (b)(2)

All the very best.

Regards,



FOIA 09-826 CPA 000257



US Army
Corps
of Engineers

FOUO
RIO DAILY SITREP



REPORT PERIOD: 1800(Z) 26 February 04 thru 1800(Z) 27 February 04
Report Compiled 29 February 2004

Wells Feb 29, 2004			Daily Production			% of Target	MOO Interim TARGET
			Barrels of Oil	Tons	Liters		
- North	200 of 1130	Total Produced Vol. of Crude Oil	541,000				of 500,000
- South	304 of 1380	Total Produced Vol. of Crude Oil	2,000,000				of 1,500,000
		Total Well Production	2,541,000				of 2,000,000
Refineries							
- Baiji	On Line	Crude Received	155,352				
		Gasoline/Benzene			5,730,000	87%	of 6,600,000
		LPG		183			of 500
		Kerosene			3,394,000	68%	of 5,000,000
		Gasoil/Diesel			4,774,000	82%	of 7,700,000
- Daura (Baghdad)	On Line	Crude Received	39,080				
		Gasoline/Benzene			2,229,000		of 2,300,000
		LPG		118		65%	of 200
		Kerosene			204,000		of 1,200,000
		Gasoil/Diesel			1,923,000	71%	of 2,700,000
- Basrah	On Line	Crude Received	132,188				
		Gasoline/Benzene			2,250,000		of 2,300,000
		LPG		142		71%	of 200
		Kerosene			1,319,000	65%	of 2,000,000
		Gasoil/Diesel			3,669,000	88%	of 4,500,000
LPG Plant							
- North	1 of 5	On Line, yielding		423		70%	of 600
- South	1 of 3	On Line, yielding		1,115		74%	of 1,500
Production Subtotals							
Production totals include Nassina and Messan for the following:		Gasoline/Benzene			10,209,000		of 10,600,000
		LPG		2,187		73%	of 3,000
		Kerosene			5,423,000	60%	of 9,000,000
		Gasoil/Diesel			11,586,000	84%	of 13,800,000
		Benz.	0				
		Kero.-	506,000				
		Diesel-	920,000				
MOO Imports							
		Gasoline/Benzene			1,976,000		of 6,000,000
		LPG		1,840			of 1,500
		Kerosene			4,462,000	72%	of 6,200,000
		Gasoil/Diesel			3,740,000		of 4,000,000
SCOD Imports							
For: Feb 27, 2004		Gasoline/Benzene			2,276,000	75%	of 3,000,000
		LPG		0			of 2,500
		Kerosene			1,540,000	81%	of 1,900,000
		Gasoil/Diesel			2,365,000		of 2,000,000
National Consumption							
		Gasoline/Benzene			20,454,000		of 18,000,000
		LPG		4,027		75%	of 5,500
		Kerosene			11,455,000	64%	of 18,000,000
		Gasoil/Diesel			17,566,000		of 18,000,000
Average Daily Exports of Crude oil for the last 30 days (as of 31 Jan 04)							
	North (Ceyhan)		0				
	South (Al Basrah Oil Terminal)		1,540,000				

*NDR=No Data Reported for this item

**North Area Office/South Area Office

*** Production numbers are estimates only and don't represent metered quantities.

Note: Data Reported is 28 Feb.



\$10,000 Reward

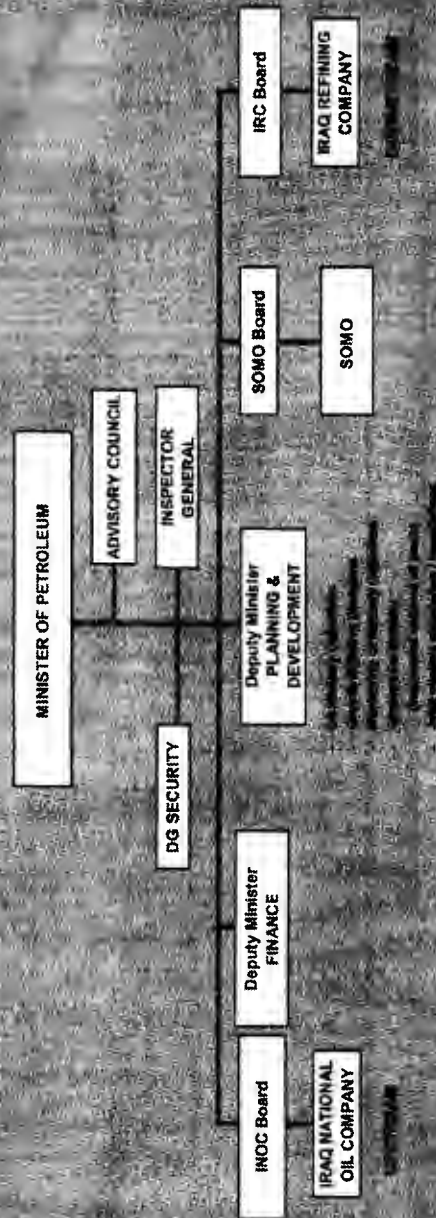


United States Congress, US State Department, USAID, US Senate and several other public and private organizations in USA are investigating Halliburton Corporation, its subsidiaries and other American companies operating from Kuwait and Iraq for corruption and bribery charges. Any one with any information leading to the arrest, fine or both shall be paid a reward of \$10,000. This award may increase to ten fold depending on the evidence. All information will be dealt with full confidentiality. Any US citizen regardless if he/she is a government employee, or work for any American Companies, its US and non-US employees, agents, sub-agents, contractors, sub-contractors, brokers and any type of direct or indirect entities engaged on contracts by any of the US owned or partnered companies are subject to strict anti-corruption, anti-bribery and anti-influence peddling laws. Send your information in full confidence to any of the following:

ig.hotline@usaid.gov, ciqwebmaster@state.gov,
allard.senate.gov/contactme, senator@hiden.senate.gov,
boxer.senate.gov/contact, byrd.senate.gov/byrd_email.html,
clinton.senate.gov/email_form.html, craig.senate.gov/webform.html,
daschle.senate.gov/webform.html, dodd.senate.gov/webmail,
domenici.senate.gov/resources/contactform.cfm,
feinstein.senate.gov/email.html, hagel.senate.gov/Email/contact.html,
hutchison.senate.gov/e-mail.htm, senator@kennedy.senate.gov,
kerry.senate.gov/bandwidth/contact/email.html,
mccain.senate.gov/index.cfm?fuseaction=Contact.Home, or write to:
 Ed Melik, Chairman, Arab Democracy Institute (www.ArabDin.Org) at
ADIO8@USA.Com or send comments to: <http://www.leadgov.org/>,
fairness@whistleblowers.org, <http://www.respondanet.com>,
<http://www.nohribes.org/>, <http://www.transparency.org>,
<http://www.trustfortheamericas.org/>, <http://www.witness.org/>.

FOIA 09-826 CPA 000259

PROPOSED ORGANIZATIONAL CHART



GENERAL NOTES:

- 1) All personnel listed will not be provided unless go to Finance
- 2) Ministry personnel listed will be distributed to all four SOCs, INOC, and SOMO Board
- 3) INOC, IRC, and SOMO Board and companies listed are approved by their respective parent Ministry. Each Ministry will have its own personnel for development of oil resources by Ministry of Petroleum.
- 4) Personnel assigned to go to National Treasury.
- 5) INOC, IRC, and SOMO Board will have responsibility for approved projects, including exploration, studying, project, implementation and marketing costs. They will be responsible for all.
- 6) Ministry personnel will be provided for each of the four SOCs, INOC, and SOMO Board. Personnel will be provided for each of the four SOCs, INOC, and SOMO Board.
- 7) All Board members will be responsible for all personnel listed in the chart.


```

graph TD
    Board[Iraq National Oil Company Board] --> President[President (Chairman)]
    President --> Secretary[Secretary]
    President --> Finance[Finance]
    President --> HR[Human Resources]
    President --> Planning[Planning]
    President --> Purchasing[Purchasing]
    President --> Legal[Legal]
    President --> HSE[HSE]
    President --> DGTECH[DG Technology]
    President --> DGTRANS[DG Transportation]
    President --> DGPROJ[DG Projects]
    President --> DGOPS[DG Operations]
    President --> Partner[Partner Operations]
    Secretary --> SeniorExecExpl[Senior Executive Exploration]
    Secretary --> SeniorExecProd[Senior Executive Production]
    SeniorExecProd --> DGNorth[DG North]
    SeniorExecProd --> DGSouth[DG South]

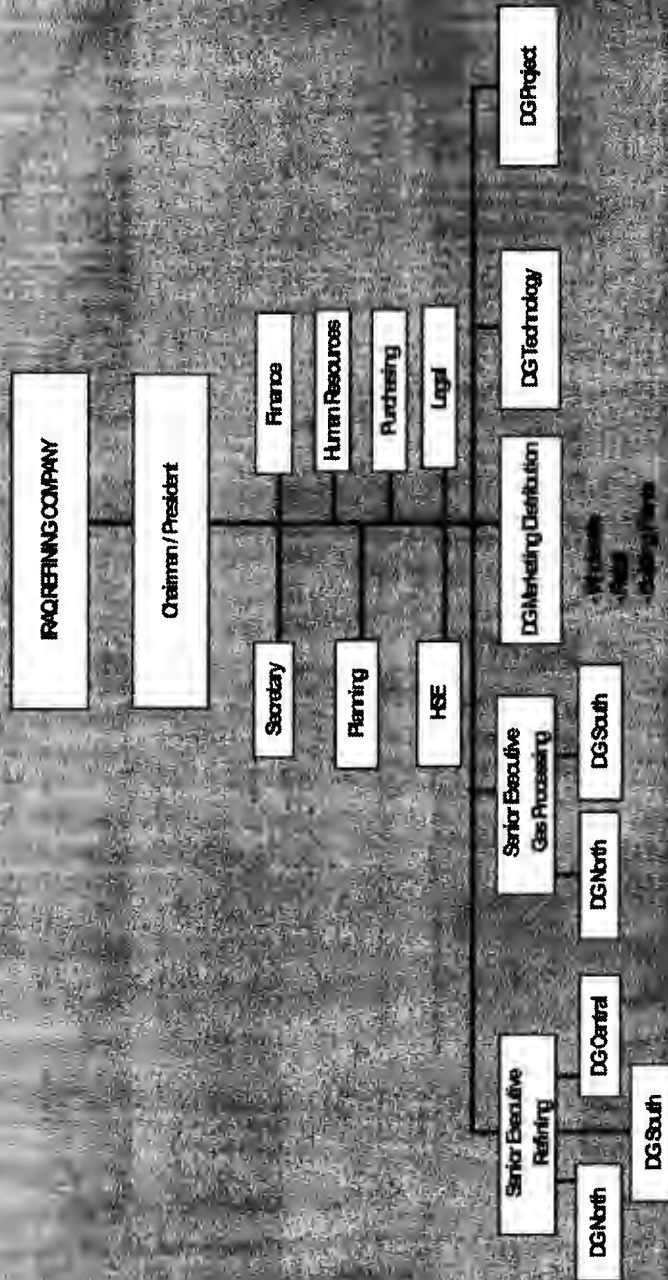
```

The organizational chart of the Iraq National Oil Company Board is structured as follows:

- Iraq National Oil Company Board**
 - President (Chairman)**
 - Secretary**
 - Senior Executive Exploration
 - Senior Executive Production
 - DG North
 - DG South
 - Finance**
 - Human Resources**
 - Planning**
 - Purchasing**
 - Legal**
 - HSE**
 - DG Technology**
 - DG Transportation**
 - DG Projects**
 - DG Operations**
 - Partner Operations**

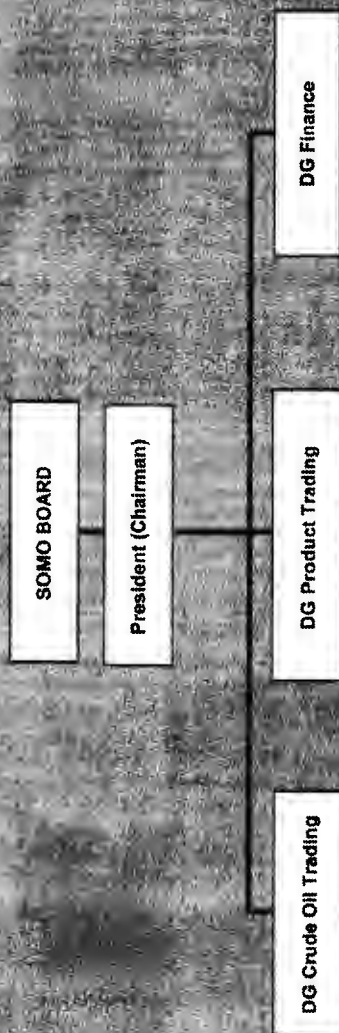
© 2002 by The McGraw-Hill Companies, Inc. All rights reserved. Printed in the United States of America. This book is printed on acid-free paper.

PROPOSED ORGANIZATIONAL CHART



NOTE: The proposed organizational chart is based on the current organizational structure of the Engineering Company. It is subject to change based on the results of the organizational study. The chart is intended to provide a general overview of the proposed structure and is not intended to be a final or definitive statement of the organizational structure.

PROPOSED ORGANIZATIONAL CHART



NOTES

- 1) Board chaired by President - Staffed by (voting members) Chairman, POC President, Planning Deputy, Minister, Finance Deputy Minister and two seats reserved for advisors and non-voting members) Crude Oil Trading DG, Product Trading DG and Finance DG.

Houston Chronicle Monday, Sept. 15, 2003

Powell lauds rebuilding effort in Iraq

'Deeply impressed' by progress seen on visit

By RAJIV CHANDRASEKHARAN
Washington Post

BAGHDAD, Iraq — Secretary of State Colin Powell said Sunday that he was "deeply impressed" by the progress of the U.S.-led effort to reconstruct Iraq and guide the country toward self-rule despite continuing attacks on American forces and critical infrastructure.

Powell, the highest-ranking American to visit Iraq since Saddam Hussein's government was toppled in April, arrived aboard a C-130 military transport and spent the day meeting with U.S. military commanders, reconstruction officials and members of Iraq's Governing Council. He also attended a session of the Baghdad City Council and had lunch with Iraq's newly appointed foreign minister.

Although Powell spent the day in a high-security bubble and met only with Iraqis who had been vetted by the U.S. occupation authority, he expressed satisfaction with the pace of the American reconstruction effort, which has been criticized as too slow by many ordinary Iraqis.

"There's a vibrancy to this effort, a vibrancy I attribute to the winds of freedom



Associated Press

Secretary of State Colin Powell, left, looks on as L. Paul Bremer, the U.S. civilian administrator for Iraq, greets Hussein Badr, an influential Shiite cleric in Baghdad.

blowing through the sand," he said at a news conference with the top U.S. civil administrator, L. Paul Bremer.

Powell praised the Governing Council's recent selection of cabinet ministers and Foreign Minister Hossein Zuhairi's successful quest to claim Iraq's seat at the Arab League. "There is a sense of hope here even in this time of difficulty," Powell said. "Those who are critical of the administration might want to hold their

fire a bit.

"I was deeply impressed by what I saw," he said. "I saw people hard at work rebuilding a nation."

As Powell conducted his meetings, U.S. military officials announced one soldier from the Army's 82nd Airborne Division was killed and three were wounded by a roadside bomb near the restive city of Fallujah, where U.S. troops mistakenly killed 10 Iraqi security officers Friday. Bremer

called Friday's incident "very regrettable" and said the U.S. government would consider making compensation payments to the victims' families after conclusion of an investigation.

During boisterous funerals for eight police officers Saturday, residents vowed to avenge the deaths with a round of attacks against U.S. forces.

Powell traveled to Baghdad after meetings in Geneva with the foreign ministers of the four other permanent members of the U.N. Security Council to discuss resolution about the future government of Iraq. The Bush administration wants support for a resolution that would end the creation of a multinational force under U.S. command.

The French government has insisted the resolution also authorize the establishment of an interim government in support to the Security Council. Powell and other administration officials have said the United States would not be willing to relinquish control over the country's administration.

A senior U.S. official said that after Geneva meeting it appeared that the French chose not to support the resolution. It probably would not veto it.

In Baghdad, Powell dined with Hussein Badr, an influential Shiite Muslim. Powell is scheduled to travel to other parts of Iraq before returning to Washington.

Cleaning up after deadly typhoon



Killing of Arafat an 'option'

U.S. officials said



THE UNDER SECRETARY OF DEFENSE
2000 DEFENSE PENTAGON
WASHINGTON, DC 20301-2000

~~SECRET/NOFORN~~
ACTION MEMO

January 16, 2003, 3:00 PM

FOR: SECRETARY OF DEFENSE

DepSec Action _____

FROM: Douglas J. Feith, Under Secretary of Defense for Policy *DJF 1/16/03*

SUBJECT: Enabling Execution of Contingency Plans for Iraqi Oil Infrastructure *(S)*

- *(S)* The OSD-led interagency group dealing with Iraqi oil issues recommends that you designate the Army as Executive Agent for this program. You directed CENTCOM and my office to develop contingency plans for continuity of oil production and sales. If these plans are to be executed there needs to be an overall executive agent that will be responsible for planning, coordinating and administering the execution. If you approve the recommendation, General Franks will retain overall responsibility to develop and execute plans in the context of a US military occupation of Iraq. The Army will have responsibility for planning, coordination and execution of the operation for the Iraq oil industry including but not limited to the following tasks:
 - Establish and coordinate program requirements with the Joint Staff and USD(P);
 - Budget for program execution in coordination with USD (Comptroller);
 - Establish a program office as soon as possible;
 - Coordinate acquisition strategy with USD(AT&L);
 - Negotiate, but not award, a contract for execution with the developer of the plan that can be awarded as soon as the Army receives direction to execute the plan;
 - Coordinate policy matters with USD(P); and

*→ SD 1/21/03
My office cleared
this memo with
Mike Delany at
Centcom.
Doug Feith*


~~SECRET/NOFORN~~

~~SECRET/NOFORN~~

- Plan for competition for the execution effort at the earliest reasonable opportunity consistent with the needs of the mission.
- (S) The plan assumes that any execution would be immediately after hostilities, during a U.S. military occupation under the control of the Central Command.
- (S) The OSD-led interagency group is now refining a draft Contingency Support Plan for repairing and operating the Iraqi petroleum industry. We expect the plan will be ready for your review by mid-January 2003. To be poised to execute the plan immediately if directed to do so, we need to engage the right organizations to budget for and manage the execution phase of the plan. As a new program, this effort has no owner and no funding. Best to worst case estimates for the execution phase range from \$0.8 billion to more than \$3.5 billion.

RECOMMENDATION: SecDef designates the Army as Executive Agent for this program.

Approve _____ Disapprove _____ Other _____

COORDINATION: USD(AT&L), Joint Staff, OGC (Tab B)

Attachments:

Tab A is the previous draft of X00154/03, changes made on 1/16/03.

Tab B is the coordination page.

Prepared by: (b)(2),(b)(6)



~~SECRET//NOFORN~~

Outline of Presentation

- *Guiding Principles*
- *Public Diplomacy*
- *Contingency Planning for Repair, Production and Sales*
- *Legal Considerations*
- *Organization and Management (Issue for Decision: Chairman/CEO Appointment, Reporting, Removal)*
- *Use of Petroleum Proceeds*
- *Funding Enhancement: Borrow Against Future Oil Revenues?*
- *Production Targets*
- *Existing and New Contracts*
- *Iraq-Syria Pipeline*

1/11/03 12:33

Prepared by Energy Infrastructure Planning Group

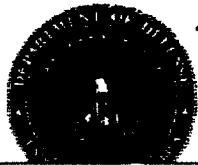
(b)(2)

~~SECRET//NOFORN~~

Derived from Multiple Sources
DECL ON: 11 JAN 2013

2

FOIA 09-826 CPA 000268



~~SECRET//NOFORN~~

Guiding Principles

Certain principles should guide any temporary US/coalition administration of Iraqi petroleum resources, including:

- *Iraq's oil resources are an asset that belongs to all the Iraqi people.*
- *Any temporary administration of Iraqi oil production and marketing:*
 - *Will seek to minimize disruptions and promote confidence and stability in world markets;*
 - *Should involve existing Iraqi personnel and organizations whenever possible to ease future transition;*
 - *Should work with the international community to build support for our policies;*
 - *Will respect Iraqi contracts previously approved by the United Nations (NB: Just service contracts, no development contracts);*
 - *Will be conducted transparently and accountably, in accordance with applicable legal norms and prudent industry practices, for the benefit of the Iraqi people;*
 - *Will prepare for the return of production and marketing responsibility to a stable Iraqi authority as soon as practicable.*
- *The initial goal should be to bring Iraqi petroleum production up to pre-hostility capacity of about 3.1 million barrels/day, consistent with sound business considerations.*
- *Any increase in production levels and capacity should serve the interest of maximizing revenues for the people of Iraq.*

1/11/03 12:33

Prepared by Energy Infrastructure Planning Group

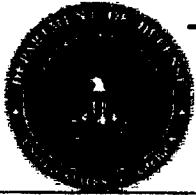
(b)(2)

~~SECRET//NOFORN~~

Derived from Multiple Sources
DECL ON: 11 JAN 2013

3

FOIA 09-826 CPA 000269



~~SECRET//NOFORN~~

Public Diplomacy--Main Themes

- Iraqi petroleum resources are a national asset of all the Iraqi people, i.e., the nation as a whole, and not of any regional entity.
- We want to work with the Iraqis themselves and the international community in administering petroleum proceeds for the benefit of the Iraqi people.
- Interim administration decisions will be based on prudent, accountable, best practices to prepare for the return of the sector and its management to responsible Iraqi authorities.
- We will act, through our administration, so as not to prejudice Iraq's future decisions regarding:
 - Its oil development policies.
 - Its relations with international organizations.
 - The future ownership structure of the its oil industry.
- US/Coalition will fulfill its responsibility to the Iraqi people to create conditions of stability and well-being for the people of Iraq, but we will not administer oil assets on a long-term basis.
- Petroleum proceeds will be handled transparently and used for the benefit of the Iraqi people.
- We will respect the legitimate interests of all countries in the reconstruction period.
- We will respect Iraqi contracts previously approved by the United Nations.

1/11/03 12:33

Prepared by Energy Infrastructure Planning Group

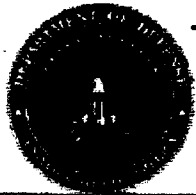
(b)(2)

~~SECRET//NOFORN~~

Derived from Multiple Sources
DECL ON: 11 JAN 2013

4

FOIA 09-826 CPA 000270



~~SECRET//NOFORN~~

Contingency Plans for Repair

- OUSD(P)/Energy Infrastructure Planning Group ("EIPG") manages planning.
- EIPG guidance to the Army contractor:
 - Plan for full range of damage scenarios: Little or no damage, to major disabling damage by Iraqi forces to key choke points (e.g., gas and oil separation plants, marine terminals, pumping stations).
 - Fight over 1,000 well fires, if necessary.
 - Repair priorities:
 - First, restore current **production** of about 2.4 million barrels per day as soon as conditions permit.
 - Second, restore current **capacity** of about 3.1 million barrels per day.
- Plan (draft) calls for modular components for major facilities (e.g., gas-oil separators, pumping stations) wherever needed, to restore production ASAP.
- "Best case" = No infrastructure damage, just safety repairs needed.
 - 6 mos. to 2.4 million b/d, 9 mos. to 3.1 million b/d.
 - Cost: appro. \$0.8 Billion.
- "Worst case" = Major, disabling damage throughout infrastructure.
 - 20 mos. to 2.4, 30+ mos. to 3.1.
 - Cost: \$7 to \$8 Billion (oil only). Refineries and gas plants add **another** \$4-\$5 Billion.

*about 1500 wells
in winter.*

*10 years to 15 years
to replace*

*Does not include
refineries*

1/11/03 12:33

Prepared by Energy Infrastructure Planning Group

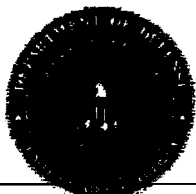
(b)(2)

~~SECRET//NOFORN~~

Derived from Multiple Sources
DECL ON: 11 JAN 2013

5

FOIA 09-826 CPA 000271



~~SECRET//NOFORN~~

Contingency Plans for Production and Sale

- **Production priorities:**
 - First, crude oil.
 - Second, natural gas to support electrical grid.
 - Third, refined products (import during interim if necessary).
- **Build on “modular” approach.**
 - Pre-conflict: Profile all fields and facilities.
 - Post-conflict:
 - Rapidly assess production level achievable with whatever still works.
 - Assemble building-blocks of a functioning system with whatever still works.
 - Use all functioning production facilities to extent safe and cost effective.
- **Produce first where damage is least, to maximize early output.**
- **Sales:** * New USG-created organization to manage Iraqi oil assets (acronym: “IOTA”) uses personnel from Iraq’s State Oil Marketing Organization (SOMO) to extent available and reliable -- supplement with other nationals as needed.
 - IOTA approves terms and conditions of sales, within policies set by higher authority.
 - “Good Title”: SOMO and Iraqi Central Bank currently co-sign all oil sales contracts.
 - Standard terms include warranty of title.
 - Suggests need to maintain existence and operations of Iraqi Central Bank and SOMO.
 - Would continue to warrant good title to buyers.
 - Would help reassure markets, reduce likelihood of later disputes about validity of sales.

1/11/03 12:33

Prepared by Energy Infrastructure Planning Group

(b)(2)

~~SECRET//NOFORN~~

Derived from Multiple Sources
DECL ON: 11 JAN 2013

6

FOIA 09-826 CPA 000272

~~SECRET//NOFORN~~

(b)(5)



1/11/03 12:33

Prepared by Energy Infrastructure Planning Group

(b)(2)




~~SECRET//NOFORN~~

Derived from Multiple Sources
DECL ON: 11 JAN 2013

7

FOIA 09-826 CPA 000273

 ~~SECRET//NOFORN~~

(b)(5)



1/11/03 12:33

Prepared by Energy Infrastructure Planning Group

(b)(2)



~~SECRET//NOFORN~~

Derived from Multiple Sources
DECL ON: 11 JAN 2013

8

FOIA 09-826 CPA 000274

Organization and Management

- Deputies agreed to recommend establishing an organization dedicated solely to managing Iraqi petroleum industry.
 - Corporate organizational model (“Iraqi Oil Temporary Administration” -- “IOTA”) drawing on current Iraqi Oil Ministry structure.
- To “internationalize,” appoint:
 - Chairman
 - American.
 - Current or former statesman.
 - Chief Executive Officer.
 - British or other international.
 - Former chairman or CEO of oil company.
 - Vice Presidents for each functional sector within current Ministry.
 - Preferably Iraqis.
 - Board of Advisors.
 - Advisory only, non-binding on management.
 - Half composed of Iraqis, the rest could be international figures.

Issues for Decision: Appointment, Reporting, Removal of Chairman, CEO.

- Candidates vetted by PCC will go to Deputies/Principals for consideration (see Back Up Slide).
- Chairman, CEO will recommend to USG the candidates for Board of Advisors.
- **Recommend:** SecDef appoints and removes Chairman, CEO (with White House coordination).
- **Recommend:** Chairman reports to top civil administrator; CEO reports to Chairman.
- **Recommend:** Chairman hires/fires anyone below CEO, in consultation with top civil administrator.

1/11/03 12:33

Prepared by Energy Infrastructure Planning Group

(b)(2)

~~SECRET//NOFORN~~

Derived from Multiple Sources
DECL ON: 11 JAN 2013

9



~~SECRET/NOFORN~~

Petroleum Proceeds: Possible Uses and Availability

- Figures below exclude high end range of humanitarian needs and unaddressed Gulf War claims. When possible, (average) annual numbers are provided.
- Humanitarian aid, military campaign and occupation costs -- about 1 year; others vary from about 2 to 10 years or more.
- Bottom Line:** Demands on petroleum revenue will likely exceed available funds for foreseeable future.

RANGE OF POTENTIAL FINANCIAL DEMANDS (in \$ billions)

	<u>Low</u>	<u>High</u>
Humanitarian Aid (minimum) -- Humanitarian Planning Group	16	16
Reconstruction of War-Damaged Eco. (annual avg) -- CIA	3	4
Restore prewar oil production capacity (initial) -- CIA/Industry	1	8
Expand oil capacity to 3.6 million b/d (additional) -- CIA/Industry	3	5
Expand oil capacity to 5-8 million b/d (annual avg) -- CIA/Industry	1	4
Foreign Debt Payment (annual) -- CIA	7	15
Gulf War Claims (annual) -- CIA/State	5	7
Costs of Occupation (annual) -- CBO	48	48
Costs of Military Campaign (total) -- CBO/House Budget Comm., Dem staff	30	60
TOTAL DEMAND	114	167
TOTAL ANNUAL PETROLEUM PRODUCTION REVENUE*	16	25
BALANCE	-98	-142

Probably underestimates tail costs

* Based on 2.4 million b/d of oil production and an \$18-28/bbl average price

1/11/03 12:33

Prepared by Energy Infrastructure Planning Group

(b)(2)

~~SECRET/NOFORN~~

Derived from Multiple Sources 10
DECL ON: 11 JAN 2013

FOIA 09-826 CPA 000276



~~SECRET//NOFORN~~

Funding Enhancement: Borrow Against Future Oil Revenues?

(b)(1)



- Major issues:
 - Recent Iraqi oil revenues may not support major loans (i.e., billions of dollars) without new development contracts in place to back them up.
 - Who would borrower be during temporary administration? Iraqi Central Bank? Would it still exist and function?
 - New lender(s) likely to demand subordination of pre-existing debt and third-party guarantors (other governments?).
 - Likely to require rescheduling Iraq's existing foreign debt (about \$82 billion at end 2002 assuming 6% interest rate).
 - Iraq also owes \$27 billion in unpaid claims awarded by UN Compensation Commission for Gulf War damages.

1/11/03 12:33

Prepared by Energy Infrastructure Planning Group

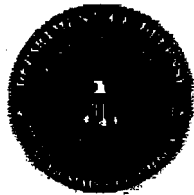
(b)(2)



~~SECRET//NOFORN~~

Derived from Multiple Sources 11
DECL ON: 11 JAN 2013

FOIA 09-826 CPA 000277



~~SECRET//NOFORN~~

Iraqi Production Goals: Initial Objective

Bring production up to prewar capacity level of about 3.1 million barrels/day (b/d).

We have contingency plans to do this (see Slides 5 and 6).

- Current actual *production*: 2.4 million b/d.
 - Annual revenue with \$18-28/barrel average price range: \$16-25 B.
- Current production *capacity*: 3.1 million b/d (CIA).
 - Some in private sector say sustainable capacity closer to 2.8 million barrels/day (b/d), with significant rehabilitation needed to reach 3.1.
 - Investment needed to sustain: \$1-8 B over 6-20 months, depending on damage level (based on CIA and industry estimate).
- Iraq a member of OPEC but has not been in quota system since Gulf War.

1/11/03 12:33

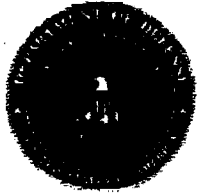
Prepared by Energy Infrastructure Planning Group

(b)(2)

~~SECRET//NOFORN~~

Derived from Multiple Sources 12
DECL ON: 11 JAN 2013

FOIA 09-826 CPA 000278



~~SECRET//NOFORN~~

Iraqi Production: Mid-Term Objective

Enable Iraq to regain its historical capacity.

- 3.6 million b/d.
 - Likely to require high repair, maintenance and upgrade of existing fields, possible development of new fields.
 - Reachable about one year after obtaining 3.1 million b/d.
 - Cost: additional \$3-5 billion over 3.1 million b/d level (industry estimate).

1/11/03 12:33

Prepared by Energy Infrastructure Planning Group

(b)(2)

~~SECRET//NOFORN~~

Derived from Multiple Sources

DECL ON: 11 JAN 2013

13

FOIA 09-826 CPA 000279



~~SECRET//NOFORN~~

Iraqi Production: Long-Term Objective

Allow Iraq to achieve economically reasonable increase in capacity.

- Would exceed 5 million b/d.
 - Requires development of new fields.
 - About 5 million b/d reachable within 3-5 years with investments of around \$30 B (CIA and industry estimate).

1/11/03 12:33

Prepared by Energy Infrastructure Planning Group

(b)(2)

~~SECRET//NOFORN~~

Derived from Multiple Sources 14
DECL ON: 11 JAN 2013

FOIA 09-826 CPA 000280



~~SECRET//NOFORN~~

Increasing Iraqi Production: Considerations

Advantages

- Speeds Iraqi rehabilitation and stability.
- Supported by many in Iraqi opposition.
- Puts long-term downward pressure on price.
- Helps consumers.
- Diversifies/increases global oil supply and spare production capacity in long-term, if no price war.
 - Strengthens global economic security.
 - Only 3.7 million b/d of global spare capacity (CIA), or 5% of demand.
 - Saudis have 2/3 of global spare capacity.

Disadvantages

- Politically controversial, especially if new fields are developed.
- Might trigger a price war, which would likely decrease Iraqi oil revenues and could drive out higher-cost producers, thus reducing diversity of supply.
- Some would argue that new Iraqi government should decide.

1/11/03 12:33

Prepared by Energy Infrastructure Planning Group

(b)(2)

~~SECRET//NOFORN~~

Derived from Multiple Sources
DECL ON: 11 JAN 2013

15

FOIA 09-826 CPA 000281



~~SECRET//NOFORN~~

Contract Policy

due regard

- **Existing deals: IOTA should observe contracts previously approved by UN. Query whether should observe those made in hopes sanctions eventually would be lifted?**
 - Four “fee-for-service” maintenance contracts (three Russian companies, one Turkish) currently approved by UN under OFF. (See Back Up Slide).
 - Iraq has signed about four capacity expansion contracts (Chinese CNPC, Petro Vietnam, Tunisian ETAP, maybe Syrian Oil Co.), which await lifting of UN sanctions.
 - French Total Fina Elf initialed but reportedly not yet signed.
 - Iraq recently abrogated Russia’s Lukoil contract.
 - Over 60 foreign companies pursued various stages of oil negotiations since sanctions were imposed.
 - Iraqi opposition opposed to honoring deals made by Saddam unless clearly in Iraqi interests.
 - Better to defer these for new Iraqi government to decide.
 - US and British companies were not allowed to do this.
- **New deals: As a rule, should be based only on economic return, open competition, and sound business practices.**
 - IOTA will likely need to contract with foreign companies -- whether to expand production capacity or to maintain existing capacity.
 - Repairs from war damage, safety upgrades, normal operations and maintenance.
 - Should be governed by sound business decisions unless compelling reasons otherwise.
 - **Generally let IOTA management run it like a business.**

1/11/03 12:33

Prepared by Energy Infrastructure Planning Group

(b)(2)

~~SECRET//NOFORN~~

Derived from Multiple Sources 16
DECL ON: 11 JAN 2013

FOIA 09-826 CPA 000282

~~SECRET//NOFORN~~

1
(b)(1)



1/11/03 12:33

Prepared by Energy Infrastructure Planning Group

(b)(2)



~~SECRET//NOFORN~~

Derived from Multiple Sources 17
DECL ON: 11 JAN 2013

FOIA 09-826 CPA 000283



~~SECRET//NOFORN~~

Next Steps

- Brief DC next week, PC soon thereafter. *20 Jan*
- Promptly appoint management of IOTA.
- Proposal early next week that you appoint Army as Executive Agent.
- Proposal to you next week for pre-positioning assessment teams, fire-fighting and other critical equipment.
- Within 2 weeks present final draft of detailed continuity-of-oil operations plans for your review.

1/11/03 12:33

Prepared by Energy Infrastructure Planning Group
(b)(2)

~~SECRET//NOFORN~~

Derived from Multiple Sources 18
DECL ON: 11 JAN 2013

FOIA 09-826 CPA 000284



~~SECRET//NOFORN~~

Back Up

1/11/03 12:33

Prepared by Energy Infrastructure Planning Group

(b)(2)

~~SECRET//NOFORN~~

Derived from Multiple Sources 19
DECL ON: 11 JAN 2013

FOIA 09-826 CPA 000285

~~SECRET//NOFORN~~

(b)(5)



1/11/03 12:33

Prepared by Energy Infrastructure Planning Group

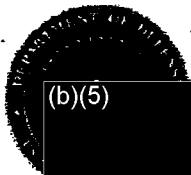
(b)(2)



~~SECRET//NOFORN~~

Derived from Multiple Sources 20
DECL ON: 11 JAN 2013

FOIA 09-826 CPA 000286



~~SECRET//NOFORN~~

(b)(5)

A large, solid black rectangular redaction box covers the majority of the page content, starting below the header and ending above the footer.

1/11/03 12:33

Prepared by Energy Infrastructure Planning Group

(b)(2)

A small, solid black rectangular redaction box is positioned below the text "Prepared by Energy Infrastructure Planning Group".

~~SECRET//NOFORN~~

Derived from Multiple Sources 21
DECL ON: 11 JAN 2013

FOIA 09-826 CPA 000287



~~SECRET//NOFORN~~

Prep Task: Pre-position Contractor Equipment and Personnel, Sustain Planning

Tracy Reynolds

Costs of Prep Task

<u>Item</u>	<u>\$ Millions</u>
Firefighting (4 sets) & Well Testing Equipment	23.3
Planning Sustainment/Advance Party	3.3
Assessment Teams (Hire, Train & Move)	4.1
Firefighting Teams Movement	0.4
Firefighting & Oil Spill LNO's with CENTCOM	0.6
Engineering of long lead items (GOSP's & pipeline pumps)	2.0
Freight/Insurance	<u>3.8</u>
Total	37.5

- Pre-position firefighting and well testing equipment.
- Rapid damage assessment from maritime and river oil spills and remediation plan development.
- Rapid deployment of facility assessment teams.
- Rapid deployment of wellhead assessment equipment.
- Sustain ongoing planning effort.
- Pre-position personnel and equipment to support rapid deployment.

1/11/03 12:33

Prepared by Energy Infrastructure Planning Group

(b)(2)

~~SECRET//NOFORN~~

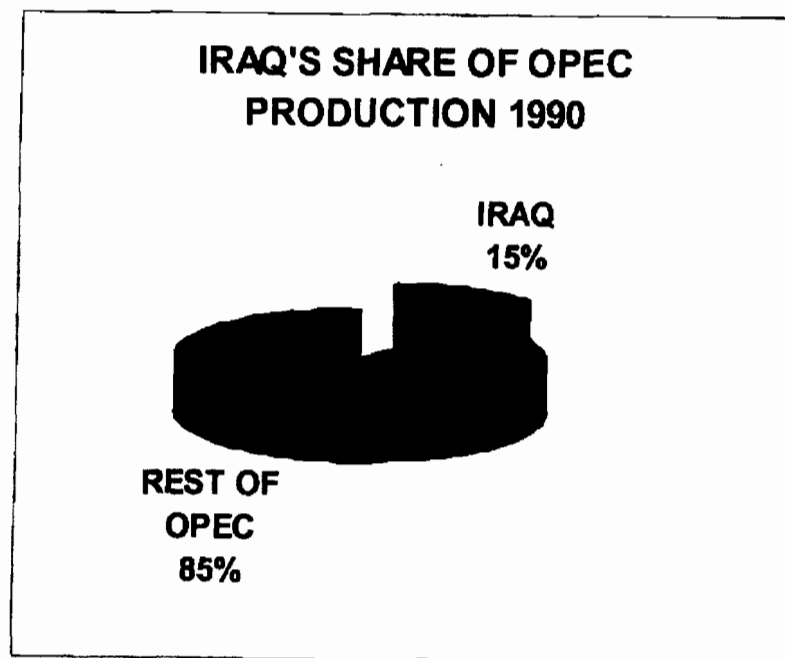
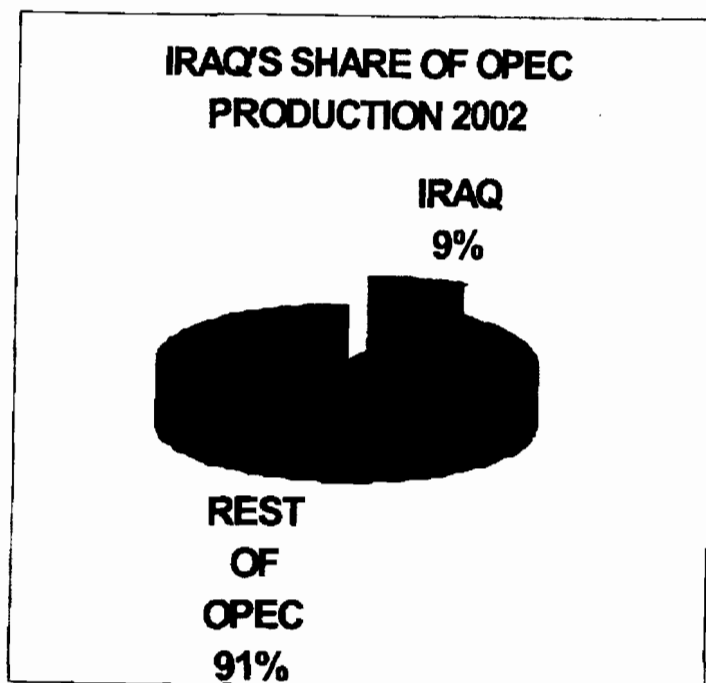
Derived from Multiple Sources 22
DECL ON: 11 JAN 2013

FOIA 09-826 CPA 000288



~~SECRET//NOFORN~~

Iraq's Share of OPEC Production



1/11/03 12:33

Prepared by Energy Infrastructure Planning Group

(b)(2)

~~SECRET//NOFORN~~

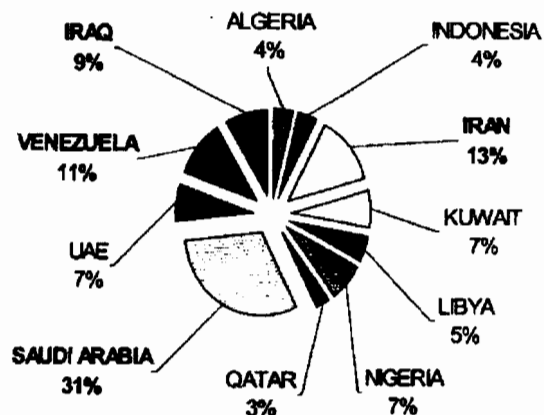
Derived from Multiple Sources

DECL ON: 11 JAN 2013

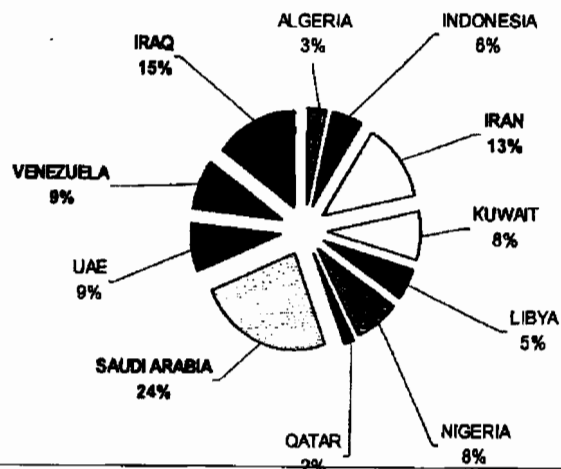
~~SECRET//NOFORN~~

OPEC Production

OPEC PRODUCTION OCT. 2002



OPEC PRODUCTION JULY 1990



OPEC PRODUCTION 2002 vs 1990 (thousands barrels/day)
(Excludes Equador and Gabon, which are no longer members)

	Output Oct. '02	Output Jul '90	02/'90 Diff
Algeria	1,000	760	240
Indonesia	1,100	1,280	(180)
Iran	3,600	3,000	600
Kuwait	2,000	1,900	100
Libya	1,400	1,250	150
Nigeria	2,000	1,750	250
Qatar	700	370	330
Saudi Arabia	8,500	5,610	2,890
UAE	2,000	1,950	50
Venezuela	3,100	1,950	1,150
OPEC-10 Total	25,400	19,820	
Iraq	2,400	3,500	(1,100)
OPEC Total	27,800	23,320	4,980

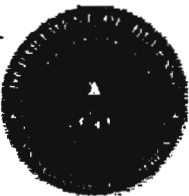
1/11/03 12:33

Prepared by Energy Infrastructure Planning Group

(b)(2)

~~SECRET//NOFORN~~

Derived from Multiple Sources 24
DECL ON: 11 JAN 2013



~~SECRET//NOFORN~~

DRAFT

Awarded Contracts

FOIA 09-826 CPA 000291

Country/ Company	Oilfield(s) (potential production)	Type of Contract	Status	Details	Voidable
Russia					
Lukoil Consortium	West Qurnah Phase 2 (600,000 b/d)	Production Sharing	Signed in 1997. Unilaterally cancelled by Iraq on 02 Dec	Consortium includes Lukoil (majority holder), Mashinimport, and Zarubezhneft	Voided
Tatneft	Bay Hassan (90,000 b/d)	Service Contract	Approved by UN	Service contract to drill wells; employees on the ground as of October 2002	Difficult
	Saddam (300,000 b/d)	Service Contract	Approved by UN	Service contract to drill wells; employees on the ground as of October 2002	Difficult
	"South of Basrah"	Service Contract	Unclear if submitted to UN	Service contract to drill 15 wells signed, could be referring to Az Zubayr or possibly West Qurnah	Unclear
Zarubezhneft	Karkuk - Khurmala Dome (120,000 b/d)	Service Contract	Unclear if submitted to UN	Service contract to drill 45 wells signed	Unclear
Zangas	West Qurnah Phase 1 (300,000 b/d)	Service Contract	Approved by UN	Service contract for water injection	Difficult
China					
China National Petroleum Corp. (CNPC)	Ahdab (90,000 b/d)	Production Sharing	Signed in 1998. No indication of work in progress	NFI	Unclear

1/11/03 12:33

Prepared by Energy Infrastructure Planning Group
(b)(2)

~~SECRET//NOFORN~~

Derived from Multiple Sources 25
DECL ON: 11 JAN 2013

~~SECRET//NOFORN~~

DRAFT

Awarded Contracts (cont.)

Syria					
Syrian Petroleum Company	Noor (50,000 b/d)	Development Contract	Unclear. Conflicting reports in late 2001	Initial contract cancelled by Iraq, according to Sept. 2001 Humint reports; new contract drafted, set to be notarized, according to Sep./Dec. 2001 Humint reports	Unclear
Tunisia					
ETAP (Enterprise Tunisienne Activite Petroleum)	Kifa (40,000 b/d)	Development Contract	Contract signed, according to Iraqi media	NFI	Unclear
Turkey					
TPAO	Karkuk - Khurmala Dome (120,000 b/d)	Service Contract	Approved by UN	Service contract to drill 22 wells	Difficult
Vietnam					
PetroVietnam	Amara (80,000 b/d)	Development Contract	Contract signed, according to Iraqi media	NFI	Unclear
France					
Total Fina Elf	Nahr Umr (440,000 b/d)	Development Contract	Contract reportedly initiated but not signed	Reports. Terms not competitive. TEF would get unusually high rate of return	Unclear

1/11/03 12:33

Prepared by Energy Infrastructure Planning Group

(b)(2)

~~SECRET//NOFORN~~

Derived from Multiple Sources 26
DECL ON: 11 JAN 2013

FOIA 09-826 CPA 000292

Tab B: Coordination Page

Under Secretary of Defense (AT&L)	Mr. E.C. Aldridge	January 8, 2003
General Counsel	Mr. W.J. Haynes II	January 10, 2003
Vice Director, Joint Staff	Maj Gen J.A. Hawkins, USAF	January 18, 2003

cc (b)(6) 9/10
FOR: Reuben Jeffrey
THROUGH: (b)(6)
FROM: (b)(6)
SUBJ: Appointing Deputy Senior Oil Advisor

I wish to follow up on our discussion last week about appointing a Deputy Senior Oil Advisor, based on my recent discussions with Phil Carroll:

- It would be inadvisable to hire (b)(6)
 - As current manager of external affairs for ConocoPhillips and former chief DC lobbyist for Conoco, his hiring would raise questions about conflicts of interest and raise other suspicions about the purpose of our management of Iraqi oil.
 - Also, if McKee takes the position of Senior Advisor, as seems likely, both the oil slots would be filled by people who worked at ConocoPhillips, and this too would cause an uproar in the industry and press.
- (b)(6) recommended by Gary Vogler, also would not be suitable.
 - In his email to Reuben Jeffrey that (b)(6) showed me, Vogler seemed to misunderstand (b)(6) view of (b)(6) (b) thought he might possibly make a contribution to the team, but not as Deputy.
 - A review of (b)(6) resume suggests that he does not have the requisite background or stature that is most suitable for this position.
 - It might also create optic problems for (b)(6) to instigate the appointment of his own successor if, as seems likely, (b)(6) soon joins a company with business dealings with Iraqi oil.
- (b)(6) a DOE detailee in Baghdad who has been suggested as a candidate, would also not be suitable.
 - Does not have the background or stature for the position.

grandy in agreement;
may need some high level support
8 September 2003
to ensure McKee this is
a good thing & ab-
REUBEN
WE NEED TO FOCUS
ON GETTING THIS ONE
RIGHT. THESE GUYS KNOWS
cc Jack Miller

- Instead, (b)(6) the senior retired BP executive whom the British recently sent to Baghdad, would make an excellent Deputy Senior Advisor and satisfy British demands for more say in the oil matters.
 - (b)(6) thinks particularly highly of (b)(6) and recommended him to Bremer.
- (b)(6) is wary of having any more than two oil positions and would prefer the team comprise only McKee and (b)(6)
- However, I can see advantages to hiring a second deputy if one of them were also drawn from the list (b)(6) put forward to Bremer- (b)(6) or (b)(6) (b)(6)
 - (b)(6) and former foreign service officer in Kuwait, would add some policy and diplomatic expertise.
 - (b)(6) and a current consultant to the CIA, is highly regarded in the market and is a leading expert on Iraqi oil.

Bootleg

OFFICE OF THE DEPUTY SECRETARY OF DEFENSE

The Military Assistant

9 September 2003 - 1555 Hours

MEMORANDUM FOR: LTG CASEY, DIRECTOR, JOINT STAFF

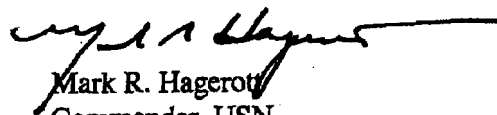
SUBJECT: Specialist Jeffrey Wershow - Soldier Killed in Baghdad:
Status of Perpetrators

Sir:

The Deputy Secretary would like information concerning the status of the perpetrators: have they been arrested?

Specialist Wershow was a member of the Florida National Guard and was killed in a Baghdad cafeteria in July of this year.

Very respectfully,



Mark R. Hagerott
Commander, USN
Military Assistant to the
Deputy Secretary of Defense

Suspense: Friday, 12 September 2003

Copy to: (b)(6)



CPA 00093-03

7 October 2003

MEMORANDUM FOR THE SECRETARY OF DEFENSE

From: Paul Wolfowitz

SUBJECT: Hillman Paper

- You asked (Tab A) for my view of Jerry's Hillman's proposal for an oil deal involving the Iraqi Pipeline in Saudi Arabia (IPSA). IPSA is:
 - An Iraqi asset built during the Iran-Iraq war to ship 1.1 million barrels/day from southern Iraq to the Red Sea via Saudi Arabia. Besides pipeline/terminal, several pump stations exist along with ten 1 million barrel storage tanks.
 - Pipeline displacement approximately 11.1 million barrels. At current prices approximately \$275 million.
 - It has not been used since 1990; estimated time to restore pipeline/terminal unknown. Iraqi Oil Ministry concerned about possible radioactivity at pump station ISPA2A. Pump station was reported destroyed during Desert Storm by spent uranium rounds.
 - Saudis expropriated the part on Saudi territory in June 2001.
- Hillman proposed a swap whereby a Saudi-led consortium would pay upfront (perhaps \$2.25 B) for Iraqi oil that will be delivered via IPSA at some later date.
- IPSA could serve as a backup to current Iraqi export routes.
- However, it might take time to resolve the Iraqi-Saudi legal dispute over the pipeline, and Hillman's swap could add to Iraqi debt.
- On October 7th, Paul Bremer discussed the issue of reopening the IPSA pipeline with Mr. Ibrahim Bahr al-Uloum, the Iraqi Oil Minister and Robert McKee, the new CPA Oil Advisor. Mr. Ibrahim Bahr al-Uloum was asked to take a first look at the issue and then discuss with Robert.

Recommendation

- Do nothing at this time. Wait and see what action plan develops out of CPA Oil and the Iraqi Oil Ministry before making any decision.

UNCLASSIFIED



COALITION PROVISIONAL AUTHORITY
BAGHDAD

ACTION MEMO

October 20, 2003

FOR: THE ADMINISTRATOR

FROM: Tom Foley, George Wolfe, David Oliver, (b)(6)
(b)(6) Rob McKee

SUBJECT: Recommendations for Comprehensive Subsidy Reform

You have asked us to combine our efforts and prepare for you a plan for comprehensive subsidy reform. We have met and discussed this issue at length and we have considered and incorporated the earlier contributions of Phil Carroll's group including (b)(6) and (b)(6) (b)(6) a July 18 paper by the World Bank, papers by (b)(6) (b)(6) and others, and the opinions of several subsidy policy experts including (b)(6) (b)(6) and (b)(6) of the World Bank and (b)(6) of the Center for Strategic and International Studies. These are our recommendations:

Separation of Certain Reforms

Four broad areas of reforms should be addressed separately. They are:

- **The Food Basket** – A reform policy for the food basket has already been determined and is in the process of being implemented making it difficult to incorporate into other subsidy policy reform.
- **Energy** – Energy subsidies in the form of below market fuel and electricity prices are a large and critical area requiring near term reform. These subsidies are interconnected and require a comprehensive policy.
- **Agriculture** – Agricultural subsidies are significant, but create less critical distortions in the economy than the food basket and energy subsidies. The agricultural sector will be significantly affected by the monetization of the food basket and energy subsidy reform. We recommend agricultural subsidy reform be treated separately and be left for later consideration when the impact of other reforms on the agricultural sector are known and the political effects of agricultural subsidy reform are better understood.
- **Other Subsidies** – There are other subsidies of a less critical nature on isolated goods and services which we recommend be addressed separately and not be included as part of a more comprehensive policy.

UNCLASSIFIED

FOIA 09-826 CPA 000298

UNCLASSIFIED

As a result of this separation of subsidy reform, we are only addressing energy policy at this time as the food basket is decided and underway, agricultural reform should wait, and other subsidies can and should be treated individually.

Energy Subsidy Reform Recommendations

We agree on the following recommendations to you:

- **Energy subsidies should be reformed all at once and not in a series of small steps.** Most energy subsidy reforms have been implemented in small steps because governments rarely have the political confidence to implement reforms in one move. However, most experts believe that if the political will exists, the political cost and risk associated with reform is less if the reforms are implemented in one move. These experts say at the same time, however, that single step reform should not be a sneak attack. It must be well communicated and publicly debated in advance. A second reason for recommending a one time move is that in a discussion with the Governing Council we may be forced into a compromise including implementation in several steps. If we start with a proposal for a single move we can go to two or more steps, but it would probably not be possible to go from several steps to a single move.
- **A single step liberalization of energy prices must include a concurrent compensatory payment of cash to cover the increased cost of fuels.** Liberalization of energy prices will increase the costs of energy to consumers. This burden will fall disproportionately on lower income Iraqi's. To be fair and politically acceptable, a compensating payment should be made to everyone in an amount as yet undetermined, but it should be no less than the amount by which the typical lower income Iraqi's fuel costs rise.
- **A cash compensation payment to ease the burden of increased energy prices should be structured to be temporary.** The cash compensation payment should be fixed in amount, not indexed, and should contain other features to assure it does not become a permanent subsidy.
- **Fuel subsidy reform should be implemented by having the Ministry of Finance impose a fee at the refinery equal to the regional parity price of crude oil plus appropriate delivery costs.** All operations would be required to operate without any financial subsidy and would be required to earn and remit a return on capital, thereby forcing them to price all oil related products at or near market prices.
- **Electricity subsidy reform should be implemented by raising electricity prices to regional free market rates.** Rates for all consumers of electricity should be raised at the same time as fuel prices, but enforcing payment by residential customers at the new rates should be introduced gradually taking into account political factors and changes in demand on the electrical grid resulting from increased fuel costs.
- **Two interdepartmental task teams should be staffed with fulltime people to implement the food basket monetization program and energy subsidy reforms.** Properly implementing both subsidy reform programs will be challenging. We believe it will best be done by two dedicated teams. The food basket team would take-on responsibility for implementing the monetization payment system for both subsidy

UNCLASSIFIED

FOIA 09-826 CPA 000299

UNCLASSIFIED

reform programs. The food basket monetization team would report to OMB. The energy subsidy reform team would report jointly to the Directors of Economic Policy, Private Sector Development, and OMB, with OMB serving as the primary report on implementation matters.

- **A number of implementation challenges should be addressed soon and aggressively.** To ensure successful reform implementation a number of challenges with long lead times must be addressed soon. The most important of them are:
 - Determine the details of the energy reform proposal including the implementation date, the amount of the compensatory payment, and other requirements for its implementation.
 - Begin consultation with the Governing Council in November and, as soon as possible thereafter, announce the plan for public comment.
 - Develop a means for making a compensatory payment by the implementation date.
 - Begin working with the Ministry of Oil, Electricity Commission and others to prepare for the impact of subsidy reform. For example, developing stockpiles in anticipation of demand fluctuations, ensuring that opening of new retail outlets for fuel is unrestricted, developing means for addressing the lack of volume measuring equipment at many retail outlets, and managing the significant influx of cash revenues and changes to many Ministry budgets that will result.
 - Initiate study of legal/regulatory impediments that constrain competition in refined oil markets – wholesale, retail, and import markets – in order to improve competition and influence scope for consumer price increases.

An open issue we have decided to leave for you to consider is the timing of energy subsidy reform. We believe the feasible options are to implement it March 1 or concurrently with the monetization of the food basket on July 1. We have identified pros and cons for each, but as a group had no strong opinion either way. The advantages of each as we see them are the following:

Advantages of a March 1 Implementation:

- Earlier implementation eliminates market distortions four months sooner.
- Not implementing at the same time as the food basket will result in less potential for too much happening all at once and the risk of resulting implementation problems.
- Cooler weather in March presents less external irritation than July weather and provides 4-8 weeks of milder weather during which adverse political reactions can be addressed.

Advantages of a July 1 Implementation:

- Doing everything at once may consume the least long term political capital.
- Allows four additional months to prepare for energy subsidy reform including implementing the compensatory payment system.

UNCLASSIFIED

FOIA 09-826 CPA 000300