Reconstituting Iraq's Oil Industry post-Saddam

What would we like to see the Iraqi oil industry look like in five to ten years time?

- Production volumes much greater than today
- State of the art technology employed to expand ultimately recoverable volumes
- Benefits flowing to individual Iraqis in as direct and equitable a manner as possible

What it might look post-conflict, in the event of sabotage?

- Oil field production facilities aflame a la Kuwait 1991?
- Pipelines (especially pumping stations) destroyed?

What it might look post-conflict, even without sabotage?

- Enormous investment still required
 - \$30-\$50 billion good ballpark figure
 - Much upstream CapEx needed to revive production
 - Rule of thumb on CapEx; \$1.50 (for some southern fields) to \$3.00 (in the north and elsewhere)
 - Export outlets also critical: Controls, pumping stations required for ITP and Strategic capability (from south to north)
- Potential Enterprise Value of Iraq oil industry:
 \$250 billion to \$750 billion
- Problem: INOC capital investment has always come from <u>internally generated</u> cash flows

Existing Debt obligations

- Existing foreign debts, nominally \$50-60 billion
 - \$40 billion to Saudi/Kuwait
 - \$5-10 billion to Russians
 - \$5 billion to French
 - \$5-\$10 to others, banks
- Crippling?
- Iraqi debt capacity could be expanded somewhat via oil price hedging