



COMPTROLLER
(Program/Budget)

OFFICE OF THE UNDER SECRETARY OF DEFENSE
1100 DEFENSE PENTAGON
WASHINGTON, DC 20301-1100

Oil

COVER BRIEF

TO: UNDER SECRETARY OF DEFENSE (COMPTROLLER)
THRU: PRINCIPAL DEPUTY AND DEPUTY UNDER SECRETARY OF DEFENSE
FOR MANAGEMENT REFORM
DEPUTY COMPTROLLER (PROGRAM/BUDGET)
DEPUTY UNDER SECRETARY OF DEFENSE (FINANCIAL MANAGEMENT)

FROM: *for* DIRECTOR FOR OPERATIONS & PERSONNEL Cynthia K. Bogner *July 24, 2003* ACTING

SUBJECT: Project from the Office of Coalition Provisional Authority (OCA)

PURPOSE: To obtain your approval and release of funding for the Restore Iraqi Oil (RIO) Infrastructure Plan

DISCUSSION:

Analysis of Request

- Attached is the **\$961 million** OCA request to fund RIO infrastructure (Tab A).
- The request is based on the total RIO need of \$1,398 million from a Rough Order of Magnitude (ROM) estimate minus \$437 million (Tab B) broken down as follows:
 - \$225 million for expenses related to the emergency import and distribution of benzene and liquid petroleum gasoline (LPG) through 09/30/03 to be funded by a separate project. One month's supply was funded from seized assets at a cost of \$90 million on 06/13/03, and
 - \$212 million paid from the Natural Resources Risk Remediation Fund (NRRRF) for obligation, contract, and unexploded ordinance costs through 06/06/03.
- The ROM was prepared by the Iraqi Ministry of Oil, Kellogg Brown & Root (a subsidiary of Halliburton), and the U.S. Army Task Force (TF) RIO, and is summarized below (dollars in millions):

		(\$ in Millions)
ROM COST INPUTS	1. System Restoration	\$817
	2. System Maintenance and Operating Equipment	17
	3. Vehicles and Heavy Equipment	54
	4. Security Safety and Environment	58
	5. Communications	36
	6. <u>Other (including benzene and LPG)</u>	<u>416</u>
	TOTAL RIO COSTS	\$1,398
ROM ADJUSTMENTS	Subtract benzene and LPG	(\$225)
	Subtract obligations to date	(192)
	Subtract RIO contract costs to date	(10)
	<u>Subtract unexplored ordinance costs to date</u>	<u>(10)</u>
	TOTAL ESTIMATED AMOUNT REQUIRED	\$961
Spend Plan, 07/03-09/03	(Details at Attachment 1)	\$504
Spend Plan, FY 2004		\$457

- TF RIO has provided a detailed explanatory spend plan for \$504 million of the \$961 million total request to fund major projects and purchases from 07/01/03 to 09/30/03 (Attachment 1).
- Ambassador Bremer has indicated a preference for funding RIO infrastructure with appropriated funds. The Program Review Board approved the request on 07/07/03 (Tab C).

Funding Sources – NRRRF, DFI, and IRRF

- \$489 million was identified in the Act for transfer to the NRRRF from the Iraqi Freedom Fund (IFF). 1415-IR deposited \$252 million from the IFF to the NRRRF, and subsequently to the Operation and Maintenance, Army account. The remainder in the NRRRF at the time of approval (estimated at \$237 million) should be used for this requirement.
- We also believe the RIO infrastructure request satisfies the standards for use of Development Fund for Iraq (DFI) funds. United Nations Security Council Resolution 1438, Paragraph 14 allows the release of DFI funds "for the economic reconstruction and repair of Iraq's infrastructure."
- We think the RIO infrastructure request falls under foreign assistance rehabilitation and reconstruction activities and should qualify for Iraq Relief and Reconstruction Funds (IRRF).

Recommended Allocation of Funds

- Fund the RIO infrastructure request at **\$961 million**.
- Option #1. \$961 million in NRRRF and DFI Funding.
 - Apply the remaining balance in the NRRRF (estimated at \$237 million) to finance the RIO infrastructure request.
 - Seek funding for the residual RIO infrastructure balance to equal \$961 million (estimated at \$724 million) from the DFI.
 - If Option 1 is unavailable or cannot be implemented within a reasonable time frame, pursue option 2.
- OCPA Preferred Option #2. \$961 million in NRRRF and IRRF Funding.
 - Apply the remaining balance in the NRRRF to finance the RIO infrastructure request.
 - Seek funding for the residual RIO infrastructure balance to equal \$961 million from the IRRF.

RECOMMENDATION: That you approve the above allocation of funding sources.

COORDINATION: USD(P) _____; ODGC(F) _____; TJS _____;
ARMY _____; CENTCOM _____

OPTION #1 Approve _____ Disapprove _____ Other _____
OPTION #2 Approve _____ Disapprove _____ Other _____

*Oil
Program*

Company	#	Project	Pre-War Product	Current Product	Phase 1 Oct 2003			Phase 2 Dec 2003			Phase 3 Mar 2004			KBR Procure (mil) USD	MOO EPC & Local Procure (mil) USD	Total (mil) USD
					Funding By 15 Aug 03			Funding By 1 Nov 03			Funding By 1 Jan 04					
					Est. Cost (mil) USD	Prod	Exec Resp	Est. Cost (mil) USD	Prod	Exec Resp	Est. Cost (mil) USD	Prod	Exec Resp			
SUMMARY																
PHASE 1																
SOC		Southern Oil Company	2,311,180	279,000	\$ 222,679			\$ -		\$ -			\$ 146,890	\$ 75,879	\$ 222,679	
SGC		Southern Gas Company	0	0	\$ 23,750			\$ -		\$ -			\$ 18,159	\$ 5,600	\$ 23,750	
SRC		Southern Refining Company	0	0	\$ 0,450			\$ -		\$ -			\$ 0,350	\$ 0,100	\$ 0,450	
NOC		Northern Oil Company	349	81	\$ 234,250			\$ -		\$ -			\$ 211,875	\$ 25,375	\$ 234,250	
NGC		Northern Gas Company	0	0	\$ 26,400			\$ -		\$ -			\$ 25,150	\$ 0,300	\$ 25,400	
NRC		Northern Refining Company	0	0	\$ 3,965			\$ -		\$ -			\$ 2,800	\$ 0,765	\$ 3,565	
OEC		Oil Exploration Company	0	0	\$ 28,225			\$ -		\$ -			\$ 24,700	\$ 3,525	\$ 28,225	
OFC		Oil Pipeline Company	0	0	\$ 31,420			\$ -		\$ -			\$ 20,250	\$ 11,170	\$ 31,420	
OPDC		OIL Products Distributing Company	0	0	\$ 13,500			\$ -		\$ -			\$ 11,500	\$ 2,000	\$ 13,500	
GFC		Gas Filling Company	0	0	\$ 7,400			\$ -		\$ -			\$ 5,287	\$ 2,113	\$ 7,400	
IDC		Irreg Drilling Company	0	0	\$ 15,900			\$ -		\$ -			\$ 15,360	\$ -	\$ 15,900	
SCOP		State Company for Oil Projects	0	0	\$ 41,500			\$ -		\$ -			\$ 41,500	\$ -	\$ 41,500	
MRC		Miscellaneous, Ministry of Oil	0	0	\$ 18,700			\$ -		\$ -			\$ 15,983	\$ 2,750	\$ 18,733	
MISC		Miscellaneous, Ministry of Oil	0	0	\$ 50,000			\$ -		\$ -			\$ 50,000	\$ -	\$ 50,000	
Subtotal Phase 1			2,311,529	279,081	\$ 716,233			\$ -		\$ -			\$ 589,635	\$ 129,578	\$ 716,233	
PHASE 2																
SOC		Southern Oil Company	0	0	\$ -			\$ 73,000		\$ -			\$ 44,600	\$ 28,400	\$ 73,000	
SGC		Southern Gas Company	0	0	\$ -			\$ -		\$ -			\$ -	\$ -	\$ -	
SRC		Southern Refining Company	0	0	\$ -			\$ 2,400		\$ -			\$ 2,205	\$ 0,195	\$ 2,400	
NOC		Northern Oil Company	0	0	\$ -			\$ 61,500		\$ -			\$ 45,900	\$ 15,600	\$ 61,500	
NGC		Northern Gas Company	0	0	\$ -			\$ 6,500		\$ -			\$ 6,500	\$ -	\$ 6,500	
NRC		Northern Refining Company	0	0	\$ -			\$ 4,550		\$ -			\$ 2,735	\$ 1,815	\$ 4,550	
OEC		Oil Exploration Company	0	0	\$ -			\$ 40,250		\$ -			\$ 40,250	\$ -	\$ 40,250	
OFC		Oil Pipeline Company	0	0	\$ -			\$ 13,670		\$ -			\$ 8,230	\$ 5,440	\$ 13,670	
OPDC		OIL Products Distributing Company	0	0	\$ -			\$ 9,330		\$ -			\$ 8,800	\$ 0,530	\$ 9,330	
GFC		Gas Filling Company	0	0	\$ -			\$ 11,267		\$ -			\$ 11,267	\$ -	\$ 11,267	
IDC		Irreg Drilling Company	0	0	\$ -			\$ 24,150		\$ -			\$ 24,150	\$ -	\$ 24,150	
SCOP		State Company for Oil Projects	0	0	\$ -			\$ 2,000		\$ -			\$ 2,000	\$ -	\$ 2,000	
MRC		Miscellaneous, Ministry of Oil	0	0	\$ -			\$ 2,309		\$ -			\$ 1,809	\$ 0,500	\$ 2,309	
MISC		Miscellaneous, Ministry of Oil	0	0	\$ -			\$ -		\$ -			\$ -	\$ -	\$ -	
Subtotal Phase 2			0	0	\$ -			\$ 250,926		\$ -			\$ 198,446	\$ 52,480	\$ 250,926	
PHASE 3																
SOC		Southern Oil Company	105,000	0	\$ -			\$ -		\$ 36,200			\$ 31,000	\$ 5,200	\$ 36,200	
SGC		Southern Gas Company	0	0	\$ -			\$ -		\$ -			\$ -	\$ -	\$ -	
SRC		Southern Refining Company	0	0	\$ -			\$ -		\$ 7,550			\$ 6,400	\$ 1,150	\$ 7,550	
NOC		Northern Oil Company	0	0	\$ -			\$ -		\$ 24,500			\$ 17,450	\$ 7,050	\$ 24,500	
NGC		Northern Gas Company	0	0	\$ -			\$ -		\$ -			\$ -	\$ -	\$ -	
NRC		Northern Refining Company	0	0	\$ -			\$ -		\$ -			\$ -	\$ -	\$ -	
OEC		Oil Exploration Company	0	0	\$ -			\$ -		\$ -			\$ -	\$ -	\$ -	
OFC		Oil Pipeline Company	0	0	\$ -			\$ -		\$ -			\$ -	\$ -	\$ -	
OPDC		OIL Products Distributing Company	0	0	\$ -			\$ -		\$ -			\$ -	\$ -	\$ -	
GFC		Gas Filling Company	0	0	\$ -			\$ -		\$ 2,266			\$ 1,840	\$ 0,426	\$ 2,266	
IDC		Irreg Drilling Company	0	0	\$ -			\$ -		\$ 92,500			\$ 92,500	\$ -	\$ 92,500	
SCOP		State Company for Oil Projects	0	0	\$ -			\$ -		\$ -			\$ -	\$ -	\$ -	
MRC		Miscellaneous, Ministry of Oil	0	0	\$ -			\$ -		\$ 3,390			\$ 2,990	\$ 0,400	\$ 3,390	
MISC		Miscellaneous, Ministry of Oil	0	0	\$ -			\$ -		\$ 10,000			\$ 10,000	\$ -	\$ 10,000	

Company	#	Project	Pre-War Product	Current Product	Phase 1 Oct 2003			Phase 2 Dec 2003			Phase 3 Mar 2004			KBR Procure (mil) USD	MOO EPC & Local Procure (mil) USD	Total (mil) USD
					Est. Cost (mil) USD	Prod	Exec Resp	Est. Cost (mil) USD	Prod	Exec Resp	Est. Cost (mil) USD	Prod	Exec Resp			
Subtotal Phase 3			105,000	0	\$ -			\$ -			\$ 176,406		\$ 162,180	\$ 14,226	\$ 176,406	
TOTAL FNDING			2,416,529	279,081	\$ 716,233			\$ 250,926			\$ 352,812		\$ 950,281	\$ 196,284	\$ 1,143,565	
BY COMPANY																
SOC		Southern Oil Company	2,416,180	279,000	\$ 222,670			\$ 73,000			\$ 36,200		\$ 292,400	\$ 199,479	\$ 331,879	
SGC		Southern Gas Company	0	0	\$ 23,750			\$ -			\$ -		\$ 16,150	\$ 5,600	\$ 23,750	
SRC		Southern Refining Company	0	0	\$ 0,450			\$ 2,400			\$ 7,550		\$ 8,955	\$ 1,445	\$ 10,400	
NOC		Northern Oil Company	340	81	\$ 234,250			\$ 61,500			\$ 24,500		\$ 275,225	\$ 48,025	\$ 320,250	
NSG		Northern Gas Company	0	0	\$ 25,400			\$ 6,500			\$ -		\$ 31,600	\$ 0,300	\$ 31,900	
NRC		Northern Refining Company	0	0	\$ 3,565			\$ 4,550			\$ -		\$ 5,535	\$ 2,580	\$ 8,115	
DEC		Oil Exploration Company	0	0	\$ 28,226			\$ 40,250			\$ -		\$ 64,950	\$ 3,520	\$ 68,470	
DPC		Oil Pipeline Company	0	0	\$ 31,420			\$ 13,670			\$ -		\$ 29,480	\$ 16,610	\$ 45,990	
OPEC		Oil Products Distributing Company	0	0	\$ 13,500			\$ 9,330			\$ -		\$ 20,300	\$ 2,530	\$ 22,830	
GFC		Gas Filling Company	0	0	\$ 7,400			\$ 11,267			\$ 2,266		\$ 18,344	\$ 2,570	\$ 20,914	
IDC		Irqa Drilling Company	0	0	\$ 15,360			\$ 24,150			\$ 82,500		\$ 132,910	\$ -	\$ 132,910	
SCOP		State Company for Oil Projects	0	0	\$ 41,500			\$ 2,000			\$ -		\$ 43,500	\$ -	\$ 43,500	
MRC			0	0	\$ 16,733			\$ 2,309			\$ 3,390		\$ 29,762	\$ 3,650	\$ 24,432	
MISC		Miscellaneous, Ministry of Oil	0	0	\$ 50,000			\$ -			\$ 10,000		\$ 60,000	\$ -	\$ 60,000	
TOTAL BY COMPANY			2,416,529	279,081	\$ 716,233			\$ 250,926			\$ 176,406		\$ 950,281	\$ 196,284	\$ 1,143,565	
PHASE 1 FUNDING																
SOC	18	Shamaya 2S CS	150		\$ 2,000		SOC						\$ 1,200	\$ 800	\$ 2,000	
SOC	21	Central 3R CS	180		\$ 3,000		SOC						\$ 1,800	\$ 1,200	\$ 3,000	
SOC	19	Janubia 4J CS	150		\$ 2,000		SOC						\$ 1,200	\$ 800	\$ 2,000	
SOC	20	Qusaral 1Q CS	100		\$ 2,000		SOC						\$ 1,200	\$ 800	\$ 2,000	
SOC	27	Work over of 5 burnt wells			\$ 11,000		KBR						\$ 6,600	\$ 4,400	\$ 11,000	
SOC	4	Qusaral 1Q	160,000	0	\$ 3,000		SOC						\$ 1,800	\$ 1,200	\$ 3,000	
SOC	2	Shamaya 2S	270,000	60,000	\$ 3,000		SOC						\$ 1,800	\$ 1,200	\$ 3,000	
SOC	1	South Rumala Central 3R	300,000	180,000	\$ 3,000		SOC						\$ 1,800	\$ 1,200	\$ 3,000	
SOC	3	Janubia 4J	200,000	0	\$ 3,500		SOC						\$ 2,100	\$ 1,400	\$ 3,500	
SOC	26	Ratay 6	30,000		\$ 4,000		SOC						\$ 2,400	\$ 1,600	\$ 4,000	
SOC	14	CPS-6	226,800		See Above		KBR									
SOC	13	CPS-6	151,200		See Above		KBR									
SOC	10	Hannar (zu3)	40,000	0	\$ 3,500		SOC						\$ 2,100	\$ 1,400	\$ 3,500	
SOC	9	Zubair Central DS	50,000	15,000	\$ 2,000		SOC						\$ 1,200	\$ 800	\$ 2,000	
SOC	11	Garnet All Water Filtration Plant (30%)			\$ 75,670		KBR						\$ 45,400	\$ 30,270	\$ 75,670	
SOC	22	CS-1, CS-2, CS-3, CS-4	200		\$ 7,500		SOC						\$ 4,500	\$ 3,000	\$ 7,500	
SOC	7	DS-2 & SIDS	140,000	3,000	\$ 2,500		SOC						\$ 1,500	\$ 1,000	\$ 2,500	
SOC	6	DS-3	70,000	0	\$ 2,000		SOC						\$ 1,200	\$ 800	\$ 2,000	
SOC	8	DS-4 & NIDS	165,000	2,000	\$ 3,500		SOC						\$ 2,100	\$ 1,400	\$ 3,500	
SOC	5	DS-1	45,000	16,000	\$ 2,000		SOC						\$ 1,200	\$ 800	\$ 2,000	
SOC	16	CPS-2	151,200		See Above		KBR									
SOC	15	CPS-1	151,200		See Above		KBR									
SOC	23	West Qurna No. 6	50,000		\$ 2,000		SOC						\$ 1,200	\$ 800	\$ 2,000	
SOC	24	West Qurna No. 7	150,000		\$ 4,000		SCOP						\$ 2,400	\$ 1,600	\$ 4,000	
SOC	28	Bin Umr DS	10,000	3,000	\$ 2,000		SOC						\$ 1,200	\$ 800	\$ 2,000	
SOC	12	Water Pipeline Repairs (eq. & Process)			\$ 5,000		SOC						\$ 3,000	\$ 2,000	\$ 5,000	
SOC	17	Strategic Oil Pipeline PS3			\$ 5,000		SCOP						\$ 3,000	\$ 2,000	\$ 5,000	
SOC	34	Mina Al Bakr & Al Faw			\$ 14,000		KBR						\$ 8,400	\$ 5,600	\$ 14,000	
SOC	25	Communications System			\$ 30,000		KBR						\$ 24,000	\$ 9,000	\$ 30,000	
SOC	30	Reservoir Computer Center			\$ 2,000		KBR						\$ 2,000	\$ -	\$ 2,000	
SOC	31	Equipment for Field Measurements			\$ 7,000		SOC						\$ 7,000	\$ -	\$ 7,000	
SOC	29	Construction/Transportation Vehicles			\$ 15,000		SOC						\$ 15,000	\$ -	\$ 15,000	
SOC	32	SOC Mobile Chemical Lab			\$ 0,500		SOC						\$ 0,500	\$ -	\$ 0,500	
SOC	33	Engineering Equipment			\$ 1,000		SOC						\$ 1,000	\$ -	\$ 1,000	
Subtotal SOC			2,311,160	279,080	\$ 222,670			\$ -			\$ -		\$ 146,800	\$ 75,879	\$ 222,679	
SOC	4	ISOC Admin Restoration			\$ 1,000		SGC						\$ 0,600	\$ 0,400	\$ 1,000	

Company	#	Project	Pre-War Product	Current Product	Phase 1 Oct 2003			Phase 2 Dec 2003			Phase 3 Mar 2004			KBR Procure (mil) USD	MODEPC & Local Procure (mil) USD	Total (mil) USD
					Est. Cost (mil) USD	Prod	Exec Resp	Est. Cost (mil) USD	Prod	Exec Resp	Est. Cost (mil) USD	Prod	Exec Resp			
SGC	8	HGL-LPG Khor Al Zubair			\$ 4,000		SGC						\$ 2,400	\$ 1,600	\$ 4,000	
SGC	7	N. Rumala NGL			\$ 5,000		SGC						\$ 3,000	\$ 2,000	\$ 5,000	
SGC	6	LPG Umm Qasr Bulk Storage Terminal			\$ 4,000		SGC						\$ 2,400	\$ 1,600	\$ 4,000	
SGC	3	SGC Lab Communications			\$ 0,500		SGC						\$ 0,500		\$ 0,500	
SGC	1	SGC Heavy Equipment/Transportation			\$ 4,000		SGC						\$ 4,000		\$ 4,000	
SGC	2	SGC Tools/Equipment			\$ 5,000		SGC						\$ 5,000		\$ 5,000	
SGC	5	SGC Lab Equipment			\$ 0,100		SGC						\$ 0,100		\$ 0,100	
SGC	9	SGC Workshop			\$ 0,150		SGC						\$ 0,150		\$ 0,150	
Subtotal SGC													\$ 18,150	\$ 5,600	\$ 23,750	
SRC	1	Lube Oil Cooling Tower Repair			\$ 0,250		SRC						\$ 0,150	\$ 0,100	\$ 0,250	
SRC	9	Air Conditioner Replacement			\$ 0,200		SRC						\$ 0,200		\$ 0,200	
Subtotal SRC													\$ 0,350	\$ 0,100	\$ 0,450	
NOC	26	AB7 Compress Station			\$ 4,000		NOC+vd				compl	NOC+vd	\$ 1,000	\$ 3,000	\$ 4,000	
NOC	27	AB2 Compress Station			\$ 15,000		NOC+vd				compl	NOC+vd	\$ 10,500	\$ 4,500	\$ 15,000	
NOC	29	AB8 Compress Station			\$ 0,200		NOC+vd		compl	NOC			\$ 0,140	\$ 0,060	\$ 0,200	
NOC	34	AB11 Compress Sta			\$ 0,500		NOC+vd						\$ 0,500		\$ 0,500	
NOC	1	Jawabur Degassing Station	55	0	\$ 2,200	40	NOC			NOC		55	NOC	\$ 1,540	\$ 0,660	\$ 2,200
NOC	5	NW Awanah Degassing Station	0	0	\$ 2,000		NOC			35	NOC		\$ 1,400	\$ 0,600	\$ 2,000	
NOC	33	K1 Tank Farm			\$ 0,100		NOC						\$ 0,070	\$ 0,030	\$ 0,100	
NOC	4	Batka Wet Crude Project	0	0	\$ 7,000	maint	SCOP		maintain	SCOP			\$ 4,500	\$ 2,100	\$ 7,000	
NOC	6	Saralu Wet Crude Plant	90	0	\$ 0,300	20	NOC			20		20	\$ 0,210	\$ 0,090	\$ 0,300	
NOC	11	Bai Hassan, N & S, Wet Crude Plants	70	70	\$ 0,750		SCOP		maintain	SCOP			\$ 0,525	\$ 0,225	\$ 0,750	
NOC	2	Jambur North Degassing Station	80	0	\$ 4,000	80	NOC					80	NOC	\$ 2,600	\$ 1,400	\$ 4,000
NOC	13	Jambur South Service Water			\$ 1,000		NOC						\$ 0,700	\$ 0,300	\$ 1,000	
NOC	9	East Baghdad Rehab	8	3	\$ 1,000		NOC			17	NOC		\$ 0,700	\$ 0,300	\$ 1,000	
NOC	8	An Zala Wet Crude Plant	7	0	\$ 2,000		SCOP			9	SCOP		\$ 1,400	\$ 0,600	\$ 2,000	
NOC	31	Ajed Dome Gas			\$ 0,500		NOC						\$ 0,350	\$ 0,150	\$ 0,500	
NOC	10	Ajed Oil Field	30	0	\$ 8,000		NOC					30	NOC	\$ 5,600	\$ 2,400	\$ 8,000
NOC	3	Khumala Prod Manifold	0	0	\$ 0,100	35	SCOP						\$ 0,070	\$ 0,030	\$ 0,100	
NOC	7	Naft Khanah Rehab	9	8	\$ 1,000		NOC			12	NOC		\$ 0,700	\$ 0,300	\$ 1,000	
NOC	39	Buildings (NOC)			\$ 1,200		NOC						\$ 0,840	\$ 0,360	\$ 1,200	
NOC	16	Replace 50km of Pipeline for 40" IT PL			\$ 0,200					SCOP			\$ 0,200		\$ 0,200	
NOC	21	Assess 40" P/L at Tigris/MS			\$ 0,500		KBR						\$ 0,500		\$ 0,500	
NOC	22	Intel Piping 40 & 32 P/L			\$ 5,000		NOC						\$ 5,000		\$ 5,000	
NOC	24	Catholic Protest Export			\$ 0,500		KBR	\$ -		KBR	\$ -		NOC	\$ 0,500	\$ 3,000	\$ 0,500
NOC	20	ITP Manifold			\$ 1,000		NOC						\$ 0,700	\$ 0,300	\$ 1,000	
NOC	26	ITP Telecom			\$ 3,000		NOC						\$ 2,500	\$ 0,500	\$ 3,000	
NOC	23	Al Fatah Pipe Crossing			\$ 29,800		KBR						\$ 29,800		\$ 29,800	
NOC	43	Sewage Plant Rehab			\$ 0,200		NOC						\$ 0,140	\$ 0,060	\$ 0,200	
NOC	32	LPG Underground Storage			\$ 1,200		NOC						\$ 0,840	\$ 0,360	\$ 1,200	
NOC	12	Industrial Water Rehab			\$ 1,500		NOC						\$ 1,050	\$ 0,450	\$ 1,500	
NOC	14	Emergency Water Supply			\$ 2,000		NOC						\$ 1,400	\$ 0,600	\$ 2,000	
NOC	42	K1 Hospital for Emergency Care			\$ 5,000		NOC		compl				\$ 5,000		\$ 5,000	
NOC	25	Telecom General			\$ 12,000		NOC						\$ 10,000	\$ 2,000	\$ 12,000	
NOC	41	Office Appliances			\$ 5,000		NOC		compl				\$ 5,000		\$ 5,000	
NOC	38	Chemicals (NOC)			\$ 1,000		NOC			KBR			\$ 1,000		\$ 1,000	
NOC	49	Stores Equipment Req'd for Production			\$ 4,000		NOC	\$ -			\$ -		\$ 4,000		\$ 4,000	
NOC	36	Lab Equipment (NOC)			\$ 5,000		NOC		compl				\$ 5,000		\$ 5,000	
NOC	37	Trains Vehicle & Hwy Equip			\$ 85,000		NOC				compl		\$ 85,000		\$ 85,000	
NOC	40	Fire Trucks			\$ 15,000		NOC		compl				\$ 15,000		\$ 15,000	
NOC	44	Tools			\$ 1,500		NOC		compl				\$ 1,500		\$ 1,500	
NOC	45	Safety Equipment			\$ 1,000		NOC						\$ 1,000		\$ 1,000	
NOC	46	Cementing Units (3)			\$ 3,000		NOC						\$ 2,500	\$ 0,500	\$ 3,000	
NOC	47	Wireline Truck Double Drums			\$ 1,000		NOC						\$ 1,000		\$ 1,000	
Subtotal NOC					349	81	\$ 234,250						\$ 211,875	\$ 25,375	\$ 234,250	
NGC	6	Rehabilitation of Reboilers			\$ 1,000		NGC						\$ 0,700	\$ 0,300	\$ 1,000	
NGC	7	New Boiler Transportation			\$ 0,500		NGC						\$ 0,500		\$ 0,500	
NGC	3	Office Appliances			\$ 1,000		NGC						\$ 1,000		\$ 1,000	
NGC	2	Chemicals			\$ 0,100		NGC	0,000					\$ 0,100		\$ 0,100	
NGC	1	Laboratories Equipment			\$ 1,800		NGC	0,000					\$ 1,800		\$ 1,800	

Company	#	Project	Pre-War Product	Current Product	Phase 1 Oct 2003			Phase 2 Dec 2003			Phase 3 Mar 2004			KBR Procure (mil) USD	MOO EPC & Local Procure (mil) USD	Total (mil) USD
					Est. Cost (mil) USD	Prod	Exec Resp	Est. Cost (mil) USD	Prod	Exec Resp	Est. Cost (mil) USD	Prod	Exec Resp			
NGC	4	Vehicles and Heavy Equipment			\$ 15,000		NGC						\$ 15,000		\$ 15,000	
NGC	5	Stored Materials and Spares			\$ 6,000		NGC	0,000					\$ 6,000		\$ 6,000	
Subtotal NGC			0	0	\$ 25,400			\$ -					\$ 25,100	\$ 0,300	\$ 25,400	
NRC	1	North Refinery, Reforner & Flare			\$ 1,400		NRC						\$ 0,840	\$ 0,560	\$ 1,400	
NRC	2	Electrical Cables			\$ 0,515		NRC						\$ 0,310	\$ 0,205	\$ 0,515	
NRC	3	Northern Refineries Chemicals			\$ 1,650		NRC						\$ 1,650		\$ 1,650	
Subtotal NRC			0	0	\$ 3,565			\$ -					\$ 2,800	\$ 0,765	\$ 3,565	
OEC	1	Geophysical & Geological processing/interpretation/evaluation system			\$ 4,000		OEC						\$ 4,000		\$ 4,000	
OEC	2	Data Bank			\$ 2,000		OEC						\$ 2,000		\$ 2,000	
OEC	3	Seismic Party (and furniture)			\$ 12,500		OEC						\$ 12,000	\$ 0,500	\$ 12,500	
OEC	4	Field Ops Center (Bldg and furniture)			\$ 1,000		OEC						\$ 1,000		\$ 1,000	
OEC	5	Lubrication (Bldg and furniture)			\$ 6,050		OEC						\$ 5,500	\$ 0,550	\$ 6,050	
OEC	6	Canteen Library			\$ 0,300		OEC						\$ 0,300		\$ 0,300	
OEC	7	Material (DEPT) Bldg and furniture			\$ 0,225		OEC						\$ 0,150	\$ 0,075	\$ 0,225	
OEC	8	Stores Bldg and furniture			\$ 0,850		OEC						\$ 0,650	\$ 0,200	\$ 0,850	
OEC	9	Workshop Bldg and Furniture			\$ 1,300		OEC						\$ 1,000	\$ 0,300	\$ 1,300	
Subtotal OEC			0	0	\$ 28,226			\$ -					\$ 24,700	\$ 3,526	\$ 28,226	
OPC	8	Building and service utilities			\$ 0,670		OPC						\$ 0,670		\$ 0,670	
OPC	3	Restore Dry Gas P/L System 42" (200km) and 24" (134km)			\$ 10,000		SCOP						\$ 6,000	\$ 4,000	\$ 10,000	
OPC	1	Repair 14" Ipg KAZ to Diawanya (490km)			\$ 9,000		SCOP						\$ 5,400	\$ 3,600	\$ 9,000	
OPC	4	All Fatah Bridge P/L crossing			\$ 0,500		OPC						\$ 0,500		\$ 0,500	
OPC	4	Repair 18" Products Pipeline (300km)			\$ 6,000		SCOP						\$ 3,600	\$ 2,400	\$ 6,000	
OPC	6	Telecommunications			\$ 0,250		OPC						\$ 0,250		\$ 0,250	
OPC	5	Replace Trucks and equipment			\$ 2,000		OPC						\$ 2,000		\$ 2,000	
OPC	7	Transport Vehicles and Heavy Equipment (Safety #1) (General #2)			\$ 3,000		OPC						\$ 3,000		\$ 3,000	
Subtotal OPC			0	0	\$ 31,420			\$ -					\$ 20,250	\$ 11,170	\$ 31,420	
OPDC	1	Service Station Fuel Dispensers			\$ 5,000		OPDC						\$ 3,000	\$ 2,000	\$ 5,000	
OPDC	4	Replace Forklift and Tankers for LPG & Gasoline w/spare parts			\$ 7,500		OPDC						\$ 7,500		\$ 7,500	
OPDC	5	Rescue Safety and Firefighting Equipment			\$ 1,000		OPDC						\$ 1,000		\$ 1,000	
Subtotal OPDC			0	0	\$ 13,500			\$ -					\$ 11,500	\$ 2,000	\$ 13,500	
GFC	1	LPG Spherica Tank repair			\$ 1,527		SCOP						\$ 0,917	\$ 0,610	\$ 1,527	
GFC	7	Replace 4 electronic filing plants			\$ 2,200		GFC						\$ 1,320	\$ 0,880	\$ 2,200	
GFC	3	Communication Systems			\$ 0,130		GFC						\$ 0,130		\$ 0,130	
GFC	6	Replace Building and Civil Works			\$ 0,210		GFC						\$ 0,210		\$ 0,210	
GFC	2	Replace Generator Sets			\$ 1,033		GFC						\$ 0,620	\$ 0,413	\$ 1,033	
GFC	4	Replace Mechanical Equipment			\$ 2,170		GFC						\$ 2,170		\$ 2,170	
GFC	9	Replace Firefighting Equipment			\$ 0,130		GFC						\$ 0,130		\$ 0,130	
Subtotal GFC			0	0	\$ 7,400			\$ -					\$ 5,287	\$ 2,113	\$ 7,400	
IDC	3	Office Repairs			\$ 0,400		IDC						\$ 0,400		\$ 0,400	
IDC	4	Rig Camps (2)			\$ 1,500		IDC						\$ 1,500		\$ 1,500	
IDC	5	Rig Camps Repaired (1)			\$ 0,500		IDC						\$ 0,500		\$ 0,500	
IDC	1	3 Workover Rigs (South) Repair			\$ 3,000		IDC						\$ 3,000		\$ 3,000	
IDC	2	3 Workover Rigs (North) Repair			\$ 3,500		IDC						\$ 3,500		\$ 3,500	
IDC		Expensable Spare Parts			\$ 0,810		IDC						\$ 0,810		\$ 0,810	
IDC	6	Workshop for repairs (and mobile)			\$ 5,650		IDC						\$ 5,650		\$ 5,650	
IDC	7	Vehicles			\$ -		IDC						\$ -		\$ -	
IDC	8	Spare Parts for Repair Vehicles			\$ -		IDC						\$ -		\$ -	
Subtotal IDC			0	0	\$ 15,360			\$ -					\$ 15,360	\$ -	\$ 15,360	
SCOP	1	Transport and Field Vehicles & Equipment			\$ 20,000		SCOP						\$ 20,000		\$ 20,000	
SCOP	3	Restore Camp and Mobil Construction facilities			\$ 20,000		SCOP						\$ 20,000		\$ 20,000	
SCOP	4	Replace Office Appliances incl. computers and related communications			\$ 1,500		SCOP						\$ 1,500		\$ 1,500	
Subtotal SCOP			0	0	\$ 41,500			\$ -					\$ 41,500	\$ -	\$ 41,500	
MRC	1	Replace Buildings and Warehouses			\$ 2,700		MRC						\$ 2,700		\$ 2,700	
MRC	2	Replace Lost Chemicals			\$ 15,943		MRC						\$ 15,943		\$ 15,943	
MRC	5	Laboratory Apparatus and Chemicals for Tests			\$ 0,940		MRC						\$ 0,940		\$ 0,940	

Company	#	Project	Pre-War Product	Current Product	Phase 1 Oct 2003			Phase 2 Dec 2003			Phase 3 Mar 2004			KBR Procure (mil) USD	MOO EPC & Local Procure (mil) USD	Total (mil) USD
					Est. Cost (mil) USD	Prod	Exec Resp	Est. Cost (mil) USD	Prod	Exec Resp	Est. Cost (mil) USD	Prod	Exec Resp			
MRC	9	Furniture and Fixture Replacement			\$ 0.050		MRC							\$ 0.050	\$ 0.050	
Subtotal MRC			0	0	\$ 18.733								\$ 15.983	\$ 2.750	\$ 18.733	
Misc	12	Emergency Power at Critical Operating Co. Sites			\$ 50.000									\$ 50.000	\$ 50.000	
Subtotal Misc			0	0	\$ 50.000								\$ 50.000	\$ -	\$ 50.000	
TOTAL PHASE 1 FUNDING			2,311,529	279,081	\$ 716.233								\$ 589.655	\$ 129.578	\$ 716.233	
PHASE 2 FUNDING																
SOC	42	Water Tank Farm						\$ 4.000	SCOP				\$ 2.400	\$ 1.600	\$ 4.000	
SOC	45	CPS-6, CPS-7, CPS-10						\$ 14.000	SOC				\$ 8.400	\$ 5.600	\$ 14.000	
SOC	39	Hammear (ZSC) Degas & Water Injection	65,000	0				\$ 6.000	SOC				\$ 3.600	\$ 2.400	\$ 6.000	
SOC	37	Zulfar Mishal (ZSC) Degas Station & Water Inj	75,000	0				\$ 7.000	SOC				\$ 4.200	\$ 2.800	\$ 7.000	
SOC	38	Rahdya (ZS4) & Satwands	40,000	0				\$ 7.000	SOC				\$ 4.200	\$ 2.800	\$ 7.000	
SOC	35	DS-5	140,000	0				\$ 2.000	SCOP				\$ 1.200	\$ 0.800	\$ 2.000	
SOC	44	Potable Water in N Runjala						\$ 2.000	SOC				\$ 1.200	\$ 0.800	\$ 2.000	
SOC	40	CPS-3, CPS-4, CPS-5						\$ 12.000	SOC				\$ 7.200	\$ 4.800	\$ 12.000	
SOC	36	West Qurna No. 8	150,000	0				\$ 4.000	SCOP				\$ 2.400	\$ 1.600	\$ 4.000	
SOC	41	9 EA DS Stations-Mission	140,000	0				\$ 13.000	SOC				\$ 7.800	\$ 5.200	\$ 13.000	
SOC	43	Central Lab Equipment						\$ 2.000	SOC				\$ 2.000	\$ -	\$ 2.000	
Subtotal SOC				0	\$ -			\$ 73.000					\$ 44.600	\$ 28.400	\$ 73.000	
SRC	4	Replace Looled Generators						\$ 0.750	SRC				\$ 0.600	\$ 0.150	\$ 0.750	
SRC	5	Lube Oil Dryer						\$ 0.150	SRC				\$ 0.105	\$ 0.045	\$ 0.150	
SRC	10	Replace Looled Cars & Busses						\$ 1.500	SRC				\$ 1.500	\$ -	\$ 1.500	
Subtotal SRC				0	\$ -			\$ 2.400					\$ 2.205	\$ 0.195	\$ 2.400	
NOC	35	Cold Stripping Shura & Hanayara						\$ 2.000	NOC				\$ 1.400	\$ 0.600	\$ 2.000	
NOC	38	Chemicals (NOC)			\$ -		NOC	\$ 1.000	KBR				\$ 1.000	\$ -	\$ 1.000	
NOC	48	Stores Equipment Req'd for Production			\$ -		NOC	\$ 8.000					\$ 8.000	\$ -	\$ 8.000	
NOC	24	Cathodic Protect Export			\$ -		KBR	\$ 0.500	KBR			NOC	\$ 0.500	\$ -	\$ 0.500	
NOC	18	K2W PST Rehab						\$ 2.000	NOC				\$ 1.400	\$ 0.600	\$ 2.000	
NOC	19	T2 PST Rehab						\$ 3.000	SCOP				\$ 2.100	\$ 0.900	\$ 3.000	
NOC	17	K3 PST Rebuild for Strag Flow						\$ 45.000	SCOP				\$ 31.500	\$ 13.500	\$ 45.000	
Subtotal NOC				0	\$ -			\$ 61.500					\$ 45.900	\$ 15.600	\$ 61.500	
NOC	2	Chemicals			\$ -		NGC	0.500					\$ 0.500	\$ -	\$ 0.500	
NOC	5	Store Materials and Spares			\$ -		NGC	5.000					\$ 5.000	\$ -	\$ 5.000	
NOC	1	Laboratories Equipment			\$ -		NGC	1.000					\$ 1.000	\$ -	\$ 1.000	
Subtotal NOC				0	\$ -			\$ 6.500					\$ 6.500	\$ -	\$ 6.500	
NRC	4	Package Refinery Injection Pumps						\$ 0.200	NRC				\$ 0.120	\$ 0.080	\$ 0.200	
NRC	5	Package Refineries						\$ 4.350	NRC				\$ 2.615	\$ 1.735	\$ 4.350	
Subtotal NRC				0	\$ -			\$ 4.550					\$ 2.735	\$ 1.815	\$ 4.550	
OEC	1	3-D Multi source seismic parties						\$ 40.000	OEC				\$ 40.000	\$ -	\$ 40.000	
OEC	2	WVS party to conduct velocity survey						\$ 0.250	OEC				\$ 0.250	\$ -	\$ 0.250	
Subtotal OEC				0	\$ -			\$ 40.250					\$ 40.250	\$ -	\$ 40.250	
OPC	2	Replace Nassirya PST (LPG & Products)						\$ 13.670	SCOP				\$ 8.230	\$ 5.440	\$ 13.670	
Subtotal OPC				0	\$ -			\$ 13.670					\$ 8.230	\$ 5.440	\$ 13.670	
OPDC	2	Replace Tires & Spare Parts for Trucks, Forklifts, & other						\$ 4.000	OPDC				\$ 4.000	\$ -	\$ 4.000	
OPDC	3	Replace Equipment for Service Stations & offices						\$ 4.030	OPDC				\$ 3.500	\$ 0.530	\$ 4.030	
OPDC	6	Replace Standby Diesel Generator Sites						\$ 0.300	OPDC				\$ 0.300	\$ -	\$ 0.300	
OPDC	7	Replace inverters & pickups w/spare parts						\$ 1.000	OPDC				\$ 1.000	\$ -	\$ 1.000	
Subtotal OPDC				0	\$ -			\$ 9.330					\$ 8.800	\$ 0.530	\$ 9.330	
GFC	10	Purchase Utility Equipment & Vehicles						\$ 1.000	GFC				\$ 1.000	\$ -	\$ 1.000	
GFC	11	Purchase Equipment & Material for Cylinder Repair & Replacement						\$ 10.267	GFC				\$ 10.267	\$ -	\$ 10.267	
Subtotal GFC				0	\$ -			\$ 11.267					\$ 11.267	\$ -	\$ 11.267	
IDC	4	90 Camps (4)						\$ 3.000	IDC				\$ 3.000	\$ -	\$ 3.000	

Company	#	Project	Pre-War Product	Current Product	Phase 1 Oct 2003			Phase 2 Dec 2003			Phase 3 Mar 2004			KBR Procure (mil) USD	MOO EPC & Local Procure (mil) USD	Total (mil) USD
					Est. Cost (mil) USD	Prod	Exec Resp	Est. Cost (mil) USD	Prod	Exec Resp	Est. Cost (mil) USD	Prod	Exec Resp			
IDC	5	Rig Camps Repaired (2)						\$ 0.500		IDC			\$ 0.500		\$ 0.500	
IDC	1	2 Workover Rigs (South) Repair						\$ 4.000		IDC			\$ 4.000		\$ 4.000	
IDC	6	Expendable Spare Parts						\$ 2.000		IDC			\$ 2.000		\$ 2.000	
IDC	6	Workshop for repairs (and mobile)						\$ 5.650		IDC			\$ 5.650		\$ 5.650	
IDC	7	Vehicles						\$ -		IDC			\$ -		\$ -	
IDC	8	Spare Parts for Repair Vehicles						\$ 1.000		IDC			\$ 1.000		\$ 1.000	
IDC	2	2 Drilling Rigs (South) Repair						\$ 5.000		IDC			\$ 5.000		\$ 5.000	
IDC	3	3 Drilling Rigs (North) Repair						\$ 3.000		IDC			\$ 3.000		\$ 3.000	
Subtotal OPC					0	\$ -		\$ 24.150		\$ -		\$ 24.150	\$ -	\$ 24.150		
SCOP	2	Replace Tools & Test Equipment						\$ 2.000		SCOP			\$ 2.000		\$ 2.000	
Subtotal SCOP					0	\$ -		\$ 2.000		\$ -		\$ 2.000	\$ -	\$ 2.000		
MRC	7	Replace Emergency Generators						\$ 0.615		MRC			\$ 0.615		\$ 0.615	
MRC	8	Repair or Replace Buildings						\$ 0.500		MRC		\$ 0.500		\$ 0.500		
MRC	10	Tools and Supply Replacement						\$ 0.500		MRC			\$ 0.500		\$ 0.500	
MRC	12	Replace Firefighting Equip						\$ 0.694		MRC			\$ 0.694		\$ 0.694	
Subtotal MRC					0	\$ -		\$ 2.309		\$ -		\$ 1.809	\$ 0.500	\$ 2.309		
TOTAL PHASE 2 FUNDING					0	\$ -		\$ 250.926		\$ -		\$ 198.446	\$ 52.480	\$ 250.926		
PHASE 3 FUNDING																
SOC	54	ZR-2								SOC	\$ 3.000	\$ 1.800	\$ 1.200	\$ 3.000		
SOC	51	ZR-1								SOC	\$ 3.000	\$ 1.800	\$ 1.200	\$ 3.000		
SOC	52	PST-1								SOC	\$ 2.000	\$ 1.200	\$ 0.800	\$ 2.000		
SOC	47	Luhua DS	50,000	0						SCOP	\$ 2.000	\$ 1.200	\$ 0.800	\$ 2.000		
SOC	46	Majnoon DS	55,000	0						SOC	\$ 2.000	\$ 1.200	\$ 0.800	\$ 2.000		
SOC	56	SOC Adhan Restoration								SOC	\$ 1.000	\$ 0.600	\$ 0.400	\$ 1.000		
SOC	53	PST-2								SOC	\$ -			\$ -		
SOC	57	SOC Chemicals								SOC	\$ 2.000	\$ 2.000		\$ 2.000		
SOC	48	Special Equipment for Field Operations (75%)								SOC	\$ 10.000	\$ 10.000		\$ 10.000		
SOC	49	Geological & Const Labs Equipment								SOC	\$ 2.200	\$ 2.200		\$ 2.200		
SOC	50	SOC Equipment & Tools for Drilling								SOC	\$ 4.000	\$ 4.000		\$ 4.000		
SOC	55	Dr. Soil Containment (50%)								SOC	\$ 5.000	\$ 5.000		\$ 5.000		
Subtotal SOC					105,000	0	\$ -	\$ -		\$ 36.200	\$ 31.000	\$ 5.200	\$ 36.200			
SRC	2	Reformers Main Compressors Repair								SRC	\$ 1.600	\$ 0.960	\$ 0.640	\$ 1.600		
SRC	3	Spare Parts for Compressors								SRC	\$ 2.000	\$ 2.000		\$ 2.000		
SRC	6	Asphalt Plant Restoration								SRC	\$ 0.300	\$ 0.210	\$ 0.090	\$ 0.300		
SRC	7	Reverse Osmosis Unit								SRC	\$ 0.750	\$ 0.450	\$ 0.300	\$ 0.750		
SRC	8	Maintenance Equipment								SRC	\$ 1.500	\$ 1.500		\$ 1.500		
SRC	11	Raw Water Pretreatment Unit								SRC	\$ 0.400	\$ 0.240	\$ 0.160	\$ 0.400		
SRC	12	Replace Lacked Machinery								SRC	\$ 1.000	\$ 1.000		\$ 1.000		
Subtotal SRC					0	0	\$ -	\$ -		\$ 7.550	\$ 6.400	\$ 1.150	\$ 7.550			
NOC	30	Ajl Compress Station								NOC	\$ 10.000	\$ 7.000	\$ 3.000	\$ 10.000		
NOC	49	Stores Equipment Req'd for Production								NOC	\$ 8.000	\$ 8.000		\$ 8.000		
NOC	24	Cathodic Protect Export								KBR	\$ 3.000	\$ -	\$ 3.000	\$ 3.000		
NOC	15	Industrial Water 2nd Phase								NOC	\$ 3.500	\$ 2.450	\$ 1.050	\$ 3.500		
Subtotal NOC					0	0	\$ -	\$ -		\$ 24.500	\$ 17.450	\$ 7.050	\$ 24.500			
GFC	5	Replace Spare Parts								GFC	\$ 1.200	\$ 1.200		\$ 1.200		
GFC	8	Replace Material for Manufacturing of 5 Horizontal Tanks								GFC	\$ 1.066	\$ 0.640	\$ 0.426	\$ 1.066		
Subtotal GFC					0	0	\$ -	\$ -		\$ 2.266	\$ 1.840	\$ 0.426	\$ 2.266			
IDC	4	Rig Camps (6)								IDC	\$ 5.000	\$ 5.000		\$ 5.000		
IDC	5	Rig Camps Repaired (2)								IDC	\$ 0.500	\$ 0.500		\$ 0.500		
IDC	1	5 Workover Rigs (South) Repair								IDC	\$ 7.500	\$ 7.500		\$ 7.500		
IDC	6	Expendable Spare Parts								IDC	\$ 6.250	\$ 6.250		\$ 6.250		
IDC	7	Workshop for repairs (and mobile)								IDC	\$ 5.500	\$ 5.500		\$ 5.500		
IDC	8	Vehicles								IDC	\$ 5.000	\$ 5.000		\$ 5.000		
IDC	9	Spare Parts for Repair Vehicles								IDC	\$ -	\$ -		\$ -		
IDC	2	5 Drilling Rigs (South) Repair								IDC	\$ 12.750	\$ 12.750		\$ 12.750		
IDC	3	5 Drilling Rigs (North) Repair								IDC	\$ 10.000	\$ 10.000		\$ 10.000		

		Phase 1 Oct 2003			Phase 2 Dec 2003			Phase 3 Mar 2004								
		Funding By 15 Aug 03			Funding By 1 Nov 03			Funding By 1 Jan 04								
Company	#	Project	Pre-War Product	Current Product	Est. Cost (mil) USD	Prod	Exec Resp	Est. Cost (mil) USD	Prod	Exec Resp	Est. Cost (mil) USD	Prod	Exec Resp	KBR Procure (mil) USD	MOO EPC & Local Procure (mil) USD	Total (mil) USD
IDC	10	4 Drilling Rigs									\$ 40,000		IDC	\$ 40,000		\$ 40,000
Subtotal IDC			0	0	\$ -			\$ -			\$ 92,500			\$ 92,500	\$ -	\$ 92,500
MRC	3	Replacement Tank									\$ 1,000		MRC	\$ 0,000	\$ 0,400	\$ 1,000
MRC	4	Industrial Fleet									\$ 1,707		MRC	\$ 1,707		\$ 1,707
MRC	6	Replace Tools									\$ 0,500		MRC	\$ 0,500		\$ 0,500
MRC	11	Five (5) Forklifts									\$ 0,183		MRC	\$ 0,183		\$ 0,183
Subtotal MRC			0	0	\$ -			\$ -			\$ 3,390			\$ 2,990	\$ 0,400	\$ 3,390
Misc	13	Oil training and R&D center and MOO HQ									\$ 10,000			\$ 10,000		\$ 10,000
Subtotal MISC			0	0	\$ -			\$ -			\$ 10,000			\$ 10,000	\$ -	\$ 10,000
TOTAL PHASE 3 FUNDING			105,000	0	\$ -			\$ -			\$ 176,406			\$ 162,186	\$ 14,226	\$ 176,406
TOTAL FUNDING BY PHASE			2,416,529	279,081	\$ 716,233			\$ 250,826			\$ 176,406			\$ 950,281	\$ 196,284	\$ 1,143,565