

United States Senate

WASHINGTON, DC 20510

January 9, 2006

The Honorable Donald H. Rumsfeld
Secretary of Defense
Department of Defense
Washington, DC 20301

Dear Mr. Secretary:

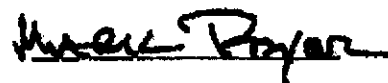
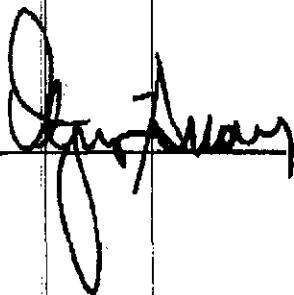
We are writing to you to express our dissatisfaction that the Department of Defense will not support our request to travel with staff to Iraq on Sunday, January 22nd. We request that you waive the rule that limits congressional delegations to twelve persons, so we, along with one staff member respectively, can travel into Iraq on Sunday, January 22nd. We know that the Department of Defense has waived this rule in the past and ask that you waive it again.

When we began to initially coordinate with the military liaison in December we were given the impression that the Department of Defense could support our request. We understood that CODEL Ros-Lehtinen was scheduled to travel into Iraq that same weekend and that we would need to join her delegation. However, we were never told throughout the planning process until January 4 that we would need to reduce the number in our delegation to accommodate CODEL Ros-Lehtinen.

Some of us have gone through the painstaking process of scheduling multiple trips to Iraq to only have those trips canceled by the Department of Defense for a variety of reasons, often at the last minute. Each of us are members of different congressional committees that have direct oversight responsibilities over many of the operations in Iraq, yet none of us have been to Iraq despite numerous attempts.

Thank you for your consideration of our request. We look forward to hearing from you.

Sincerely,



OSD 00348-06

Congress of the United States
Washington, DC 20515

February 28, 2012

The Honorable Leon E. Panetta
U.S. Department of Defense
1300 Defense Pentagon
Washington, DC 20301-1300

Dear Secretary Panetta,

We write in regard to the Department of Defense's Fiscal Year (FY) 2013 budget proposal to eliminate the A-10 Thunderbolt II "Warthog" unit operating out of Fort Smith, Arkansas. According to the Air Force, this proposal is based on new strategic guidance as well as compliance with the recently enacted Budget Control Act. We have concerns about this proposal and hope that you can provide additional information.

The 188th Fighter Wing (FW) is home to the Flying Razorbacks and employs nearly 1,000 members in both a full- and part-time capacity. The 188th FW has consistently responded when called to defend our nation. Their readiness and capability have been demonstrated at home and overseas through multiple deployments and when tasked with monitoring the skies over America on September 11, 2001. The 188th FW is a textbook model in terms of operational readiness and efficiency, while performing their mission through the most cost-effective means possible.

We have serious concerns regarding the criteria utilized by the Air Force to reach the FY 2013 proposal as well as the overall impact this proposal may have on the Department's stated force structure priorities. Furthermore, it is our opinion that these proposals may undermine the important emphasis on joint operations which the Commander-in-Chief recently referred to in his January 3, 2012, letter entitled *Sustaining Global Leadership: Priorities for a 21st Century Defense*. Decisions of this magnitude are best served with deliberative input and transparency of Congress that goes beyond that of the budget process.

We request written answers to the following questions relating to the criteria, analysis, and data used in formulating the FY 2013 Air Force budget proposal.

- 1) What is the justification for eliminating multiple flying missions and units on a discretionary basis while at the same time requesting additional Base Realignment and Closure processes?
- 2) Did the Air Force take into consideration the recommendations outlined in the April 2011 report *Comprehensive Review of the Future Role of the Reserve Components* released by




the Office of Assistant Secretary of Defense for Reserve Affairs? If so, which recommendations are reflected in the Air Force's FY 2013 budget proposal?

- 3) Did the Air Force conduct a life-cycle cost analysis (which includes personnel costs) for all active duty and reserve A-10 units? If so, please provide this information.
- 4) In the shift to reduce the size of the A-10 force, what is the justification for targeting units primarily operated by the guard versus those operated by the active duty? Please explain the criteria that differentiated these units including cost and force structure.
- 5) How much weight was given to the goal of maintaining an air guard unit in each state versus the level of operational readiness and cost efficiency of each unit? Please explain how much weight was given to each criterion.
- 6) Can you provide information on how the Air Force's proposed implementation of the new strategic guidance aligns with the other service branches' strategic guidance?

Our country has relied on servicemembers from the 188th FW on countless occasions as they continue to demonstrate their commitment to our nation. For this reason, we want to ensure that any proposal put forth by the Air Force is justified through supportive documentation and is consistent with existing force structure strategies.

We appreciate your attention to our concerns and request a response no later than March 12, 2012. Please do not hesitate to contact us if we can provide additional information. We look forward to your reply.

Sincerely,



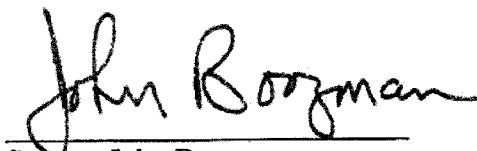
Senator Mark Pryor



Congressman Rick Crawford



Congressman Mike Ross



Senator John Boozman



Congressman Tim Griffin

Congress of the United States
Washington, DC 20515

February 28, 2012

The Honorable Leon E. Panetta
U.S. Department of Defense
1300 Defense Pentagon
Washington, DC 20301-1300

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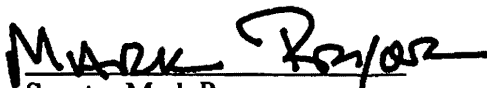
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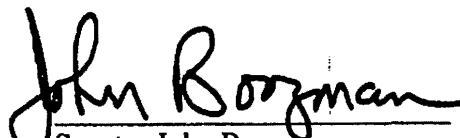
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We appreciate your attention to our concerns and request a response no later than March 12, 2012. Please do not hesitate to contact us if we can provide additional information. We look forward to your reply.


Sincerely,


Senator Mark Pryor


Senator John Boozman


Congressman Rick Crawford


Congressman Tim Griffin


Congressman Steve Womack


Congressman Mike Ross

Congress of the United States
Washington, DC 20515

February 28, 2012

The Honorable Leon E. Panetta
U.S. Department of Defense
1300 Defense Pentagon
Washington, DC 20301-1300

Dear Secretary Panetta,

We write in regard to the Department of Defense's Fiscal Year 2013 budget proposal to eliminate the C-130 Avionics Modernization Program (AMP). We are particularly interested in the effects of this proposal on both the aircraft itself and Little Rock Air Force Base (LRAFB), the nation's premier C-130 installation. We want to ensure that LRAFB continues to serve our national defense in its capacity as the home of the C-130 airlift mission.

The 189th Airlift Wing (AW), located at the LRAFB, provides aircrew training for students from each branch of the military that flies the C-130, including servicemembers from 23 foreign countries. This training sustains the successful airlift of cargo and personnel in support of national, state, and worldwide missions. The 189th AW operates the Air National Guard Enlisted Aircrew Academic School, the C-130 Tactical Airlift Instructor School and provides initial qualification and upgrade training for pilots, navigators, flight engineers and loadmasters.

As you know, the AMP was designed to provide the aging C-130 airframe with an upgraded common fleet while offering life cycle cost benefits. The President's Budget Proposal calls for the elimination of this program and promotes a less technically complex approach to maintaining the viability of the older C-130 fleet.

Specifically, we request written answers to the following questions relating to the effects of this proposal on both the C-130 fleet and the LRAFB community.

- 1) In terms of mission objective, what are the differences in capabilities with the pursuit of a different program over the current AMP upgrades?
- 2) What is the cost estimate for identifying, developing, and implementing the alternate program?
- 3) As far as identifying the cost savings, can you provide information on cost comparison when the Air Force has yet to specifically detail the actual replacement program?
- 4) What specific criteria was examined, both equipment and personnel, with respect to a cost analysis?



- 5) What is the cost to the Air Force of terminating the existing C-130 AMP contract with Boeing?
- 6) If the Air Force pursues an alternate C-130 upgrade program, what is the resulting number of C-130s that will have the AMP upgrade compared to the number of aircraft that will have the alternate C-130 upgrade?
- 7) The LRAFB presently has possession of four C-130 aircraft that have the AMP upgrade. What will happen to those aircraft?
- 8) Currently, LRAFB trains aircrew to operate the AMP legacy aircraft. How will this new upgrade affect this organization and training overall?
- 9) What is the impact on the personnel, both civilian and military, working with the current AMP program at LRAFB?

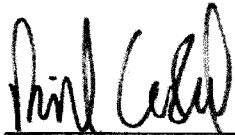
The C-130 Hercules is a proven workhorse that continuously demonstrates its viability for a variety of missions. There is no other aircraft that can assume the diversity of missions this plane undertakes. For this reason, we want to ensure that we provide our dedicated warfighters with the equipment necessary to accomplish their mission. We understand the importance of saving money where feasible, yet we also recognize the value of maintaining cutting edge technology even among our older aircraft models.

We appreciate your attention to our concerns and request a response no later than March 12, 2012. Please do not hesitate to contact us if we can provide additional information. We look forward to your reply.

Sincerely,



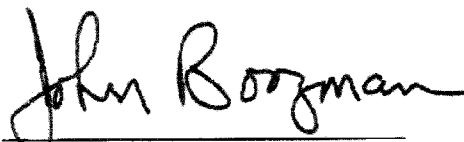
Senator Mark Pryor



Congressman Rick Crawford



Congressman Steve Womack



Senator John Boozman



Congressman Tim Griffin



Congressman Mike Ross

MARK PRYOR

ARKANSAS

COMMITTEES:

ARMED SERVICES

GOVERNMENTAL AFFAIRS

SMALL BUSINESS AND
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WASHINGTON, DC 20510
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SUITE 401

LITTLE ROCK, AR 72201

(501) 374-6336

TOLL FREE: (877) 259-9602

<http://pryor.senate.gov>

United States Senate

WASHINGTON, DC 20510

February 3, 2005

The Honorable Powell Moore
Assistant Secretary of Defense for Legislative Affairs
U.S. Department of Defense
1300 Defense Pentagon
Washington, District of Columbia 20301-1300

Dear Mr. Moore:

I write to you on behalf of my constituent, (b)(6) who has contacted my office concerning (b)(6)

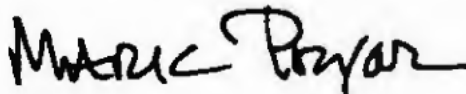
(b)(6)

(b)(6)

(b)(6)

Again, thank you for your time and your cooperation. If you have any questions, or need any additional information, please feel free to contact Joan Vehik at 501-324-6336. I look forward to hearing from you in the near future.

Sincerely,



Mark Pryor

Enclosure

OSD 03297-05

MARK PRYOR
ARKANSAS

COMMITTEES:
ARMED SERVICES

GOVERNMENTAL AFFAIRS

SMALL BUSINESS AND
ENTREPRENEURSHIP

217 RUSSELL SENATE OFFICE BUILDING
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(501) 324-6336
TOLL FREE: (877) 259-9602
<http://pryor.senate.gov>

United States Senate

WASHINGTON, DC 20510

February 9, 2004

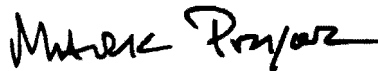
Honorable Powell Moore
Asst. Secretary of Defense for Legislative Affairs
U.S. Department of Defense
1300 Defense Pentagon
Washington, D.C. 20301-1300

Dear Honorable Moore:

In response to a recent inquiry from one of my constituents regarding the Global War on Terrorism (GWOT) Medal, I was informed by your staff that the Office of the Secretary of Defense has yet to issue the promulgation for the GWOT which was approved by the President on March 12, 2003. If this information is correct, when do you anticipate being able to issue this medal?

Thank you for your assistance with this matter.

Sincerely,



Mark Pryor

MLP/jp

OSD 03435-04

MARK PRYOR
ARKANSAS
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APPROPRIATIONS
COMMERCE, SCIENCE, AND
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HOMELAND SECURITY AND
GOVERNMENTAL AFFAIRS
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RULES AND ADMINISTRATION
SELECT COMMITTEE ON INTELLIGENCE

United States Senate

WASHINGTON, DC 20510

March 8, 2011

255 DANKS SENATE OFFICE BUILDING
WASHINGTON, DC 20510
(202) 224-2783

500 PRESIDENT CLINTON AVENUE
SUITE 401
LITTLE ROCK, AR 72201
(501) 324-6336
TOLL FREE: (877) 238-8602
<http://pryor.senate.gov>

The Honorable Robert M. Gates
Secretary of Defense
United States Department of Defense
1000 Defense Pentagon
Washington, DC 20301-1000

Dear Secretary Gates,

As you know, every penny the government spends is being scrutinized for potential savings as we seek to reduce our bloated budget and budget deficit. We can begin by eliminating inefficient, duplicative or outdated programs.

In a report released last week, the Government Accountability Office provided Congress with 81 areas of potential savings as a result of duplicative programs. As a member of the Senate Appropriations Committee and Senate Homeland Security and Governmental Affairs Committee, I am prepared to turn many of their findings into cost-savings.

I would appreciate hearing from you whether you agree with the report's findings concerning the Department of Defense and the actions your agency has or plans to take in the short- and long-term as a result of the report to achieve cost-savings. If you are aware of duplicative or unnecessary programs within your agency that the GAO did not cite, please include a plan of action to eliminate those programs as well.

For your reference, the report, *Opportunities to Reduce Potential Duplication in Government Programs, Save Tax Dollars and Enhance Revenue*, addressed the following regarding the Department:

- Realigning DOD's Military Medical Command structures and consolidating common functions to increase efficiency and reduce costs,
- Opportunities for consolidation and increased efficiencies to maximize response to warfighter urgent needs,
- Opportunities to avoid unnecessary redundancies and improve the coordination of counter-improvised explosive device efforts,
- Opportunities to avoid unnecessary redundancies and maximize the efficient use of Intelligence, Surveillance, and Reconnaissance capabilities,

OSD 03566-11



- A Department-wide acquisition strategy to reduce DOD's risk of costly duplication in purchasing tactical wheeled vehicles,
- Improving joint oversight of DOD's Prepositioning Programs to reduce unnecessary duplication,
- DOD Business Systems Modernization: Opportunities for optimizing business operations and systems,
- Opportunities for DOD and VA to jointly modernize their electronic health record systems,
- VA and DOD's need to control drug costs and increase joint contracting whenever it is cost effective,
- Strategic oversight mechanisms to help integrate fragmented interagency efforts to defend against biological threats,
- Lack of information sharing creating the potential for duplication of efforts between U.S. agencies involved in development efforts in Afghanistan,
- Teacher Quality: Proliferation of programs complicating federal efforts to invest dollars effectively,
- DOD assessment of costs and benefits of overseas military presence options before committing to costly personnel realignments and construction plans,
- Total compensation approach to manage significant growth in military personnel costs,
- Employing best management practices to help DOD save money on its weapon systems acquisitions,
- More efficient management to limit future costs of DOD's spare parts inventory,
- More comprehensive and complete cost data to help DOD improve the cost-effectiveness of sustaining weapon systems,
- Improved corrosion prevention and control practices to help DOD avoid billions in unnecessary costs,
- Adherence to new guidance on award fee contracts to improve the agency's use of award fees and produce savings,
- Realizing cost savings by disposal of unneeded federal real property,

I would appreciate a response no later than March 21, 2011. If you have any questions, please contact Wes Duncan at 202-224-2353.

Sincerely,

A handwritten signature in black ink that reads "Mark Pryor". The signature is written in a cursive, slightly stylized font.

Mark Pryor

MARK PRYOR
ARKANSAS
COMMITTEES:
APPROPRIATIONS
COMMERCE, SCIENCE, AND
TRANSPORTATION
HOMELAND SECURITY AND
GOVERNMENTAL AFFAIRS
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SPECT COMMITTEE ON ETHICS

United States Senate

WASHINGTON, DC 20510

March 18, 2011

255 DIRKSEN SENATE OFFICE BUILDING
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500 PRESIDENT CLINTON AVENUE
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<http://pryor.senate.gov>

Ms. Elizabeth King
Assistant Secretary of Defense for Legislative Affairs
U. S. Department Of Defense
1300 Defense Pentagon
Washington, DC 20301-0001

Dear Ms. King,

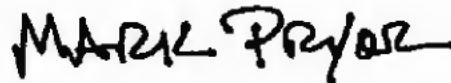
I write to you on behalf of my constituent (b)(6)

(b)(6)

I would appreciate it if you would review the enclosed documentation and provide me with any information that might prove helpful to my constituent, in accordance with current regulations. Please direct your response to Susie James, who can be reached in my Arkansas Office.

Thank you for your attention to this matter, and I look forward to hearing from you in the near future.

Sincerely,



Mark Pryor

MLP/sj

OSD 03666-11



MARK PRYOR
ARKANSAS

COMMITTEES:
APPROPRIATIONS

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TRANSPORTATION

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RULES AND ADMINISTRATION

SELECT COMMITTEE ON ETHICS

United States Senate

WASHINGTON, DC 20510

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LITTLE ROCK, AR 72201
(501) 324-6336
TOLL FREE: (877) 259-9602
<http://pryor.senate.gov>

March 28, 2013

The Honorable Charles Hagel
U.S. Department of Defense
1300 Defense Pentagon
Washington, DC 20301-1300

Dear Secretary Hagel,

Congratulations on your confirmation as Secretary of Defense. I look forward to working with you in this new capacity.

I write in regard to language contained in Senate Report 112-173. This report accompanies the National Defense Authorization Act for Fiscal Year 2013 (Public Law 112-239). The language directs the Secretary of Defense to provide a report to Congress regarding critical manufacturing capabilities and capacities of the defense industrial base.

In recognition of the importance of the organic industrial base, and the desire to retain the unique core capabilities of these facilities, it is vital that the Department of Defense address the workload capacities necessary to sustain those competencies. Senate Report 112-173 highlights this issue and directs the Department to provide further information to Congress. The language states the following:

"The committee maintains the view that expanded authority for all military industrial facilities to designate Centers of Industrial and Technical Excellence significantly improves the Department of Defense's core competencies, repair capabilities, and manufacturing functions. As operational tempo declines from drawdowns associated with combat operations in Iraq and Afghanistan, the committee is concerned that sufficient workload is necessary to ensure cost efficiency and technical competence in peacetime, while preserving the ability to provide an effective and timely response to a mobilization, national defense contingency situations, and other emergency requirements.

Accordingly, the committee directs the Secretary of Defense to identify critical manufacturing capabilities and capacities that should be government owned and government operated, identify the level of work needed to sustain capabilities, and report to the congressional defense committees on these matters no later than February 28, 2013."

To date, this report has not been submitted to Congress. I request an update regarding the status of this report and the timeframe in which Congress can expect to receive it. Further, I request



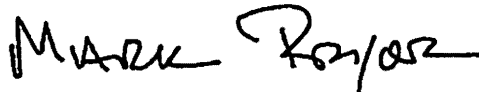
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that the report pay special attention to the level of workload that is "necessary to ensure cost efficiency and technical competence in peacetime," in addition to the workload necessary to sustain capabilities. Workload levels to sustain capabilities can be significantly different than workload levels to maintain cost efficient capabilities.

This is a particularly relevant distinction for many of our arsenals, including Pine Bluff Arsenal in Jefferson County, Arkansas. As we discussed during our meeting on February 4, 2013, Pine Bluff Arsenal is a critical component of the defense organic industrial base. Pine Bluff Arsenal is home to unique ammunition and chemical, biological, radiological, and nuclear production capabilities critical to our nation's defense.

I appreciate your attention to this matter and look forward to your reply.

Sincerely,

A handwritten signature in black ink, appearing to read "Mark Pryor", with a horizontal line underneath it.

Senator Mark Pryor

MARK PRYOR

ARKANSAS

COMMITTEES:

APPROPRIATIONS

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TRANSPORTATION

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GOVERNMENTAL AFFAIRS

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SELECT COMMITTEE ON ETHICS

United States Senate

WASHINGTON, DC 20510

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March 25, 2010

The Honorable Robert M. Gates
Secretary of Defense
United States Department of Defense
1000 Defense Pentagon
Washington, DC 20301-1000

Re: (b)(6)

Dear Secretary Gates,

My constituent, (b)(6) has contacted my office concerning (b)(6)

(b)(6)

(b)(6)

(b)(6)

On February 19, 2010, in response to an inquiry by my office into this matter, I received a letter from Brigadier General Richard P. Mustion, the Adjutant General of the United States Army, confirming (b)(6) After a careful review of this letter,

OSD 03884-10



I have come to the conclusion that (b)(6)

(b)(6) was made in a manner inconsistent with the intent of Congress, as set forth by the National Defense Authorization legislation.

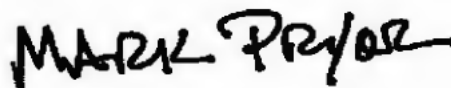
I believe that (b)(6)

(b)(6)

By this letter, I am requesting a review of the decision outlined in the February 19, 2010 letter I received from Brigadier General Mustion. In addition, I would like the opportunity to personally discuss this matter further with you at your earliest convenience.

Thank you in advance for your time, consideration and assistance in this matter. Please feel free to contact me or have your staff contact Robbie Reed, my veterans' affairs representative in my Arkansas Office. He can be reached by phone at (501) 324-6336.

Sincerely,



Mark Pryor

MLP/tr

MARK PRYOR

ARKANSAS

COMMITTEES:

ARMED SERVICES

COMMERCE, SCIENCE, AND
TRANSPORTATION

HOMELAND SECURITY AND
GOVERNMENTAL AFFAIRS

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SELECT COMMITTEE ON ETHICS

United States Senate

WASHINGTON, DC 20510

February 15, 2007

257 DIRKSEN SENATE OFFICE BUILDING
WASHINGTON, DC 20510
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LITTLE ROCK, AR 72201
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<http://pryor.senate.gov>

Dr. Robert M. Gates
Secretary of Defense
United States Department of Defense
1000 Defense Pentagon
Washington, District of Columbia 20301-1000

Dear Dr. Gates :

I have received a complaint from a constituent (b)(6)

(b)(6)

He alleges (b)(6)

(b)(6)

(b)(6)

I would appreciate it if you would look into this matter to determine if there is any validity to claim.

Please don't hesitate to contact my Deputy State Director, Richard E. Swan, at (501) 324-6336 you require any further information.

Sincerely,



Mark Pryor

OSD 03916-07



3/14/2007 7:16:32 AM

Congress of the United States

Washington, DC 20515

March 22, 2011

The Honorable Robert M. Gates
Secretary of Defense
United States Department of Defense
1000 Defense Pentagon
Washington, DC 20301-1000


Dear Secretary Gates,

As members of the Arkansas Congressional delegation, we write to express our continued support for President Obama's funding request for the AH-64 Apache program. Providing our men and women in uniform with the equipment they need to accomplish the mission at hand continues to be a priority for us. We were pleased to see that the Administration identified the AH-64 Apache Block 3 program as essential to meeting the demands of ongoing and future contingency operations.

The Secretary and Chief of Staff of the Army recently highlighted the need to continuously modernize equipment through procuring upgraded capabilities in concert with recapitalization of existing systems. The AH-64 Apache helicopter is cited by Army aviation leaders as an example of an affordable mix of the best equipment available to succeed in both current and future full-spectrum military operations. The unique role of the Apache to conduct rear, close and deep precision strike missions during day and night in obscured battlefield and adverse weather conditions while saving American lives throughout Operations Iraqi and Enduring Freedom is only one measure of its special mission capability.

Our delegation has an extensive history and unity of purpose in supporting defense programs that are critical to national security. We look forward to working with you as the program advances during the FY 2012 legislative process.

Sincerely,


Senator Mark Pryor


Senator John Boozman


Congressman Mike Ross



MARK PRYOR
ARKANSAS
COMMITTEES:
APPROPRIATIONS
COMMERCE, SCIENCE, AND
TRANSPORTATION
HOMELAND SECURITY AND
GOVERNMENTAL AFFAIRS
SMALL BUSINESS AND
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United States Senate

WASHINGTON, DC 20510

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WASHINGTON, DC 20510
(202) 224-2353

500 PRESIDENT CLINTON AVENUE
SUITE 401
LITTLE ROCK, AR 72201
(501) 324-6336
TOLL FREE: (877) 259-9602
<http://pryor.senate.gov>

March 1, 2010

Jason Forrester
Assistant Secretary of Defense Legislative Affairs
Department of Defense
Room 3e966, The Pentagon
Washington, DC 20301-0001

Re:



Dear Jason,

My constituent, Mr. (b)(6) has contacted my office concerning Tricare coverage for 'gray area' retirees. Enclosed is a copy of the authorization form.

It would be most helpful if you would consider the issues detailed on the authorization form, review the file, and provide my office with a status report. I am most interested in this case and would greatly appreciate your office reviewing this request and expediting it through your system, if possible.

Thank you in advance for your time, consideration and assistance in this matter. Please direct all correspondence in this regard to Robbie Reed, my veterans' affairs representative in my Arkansas Office. He can be reached at (501) 324-6336.

Sincerely,

Mark Pryor

MLP/π

OSD 04241-10



MARK PRYOR
ARKANSAS

COMMITTEES:
APPROPRIATIONS

COMMERCE, SCIENCE, AND
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255 DIRKSEN SENATE OFFICE BUILDING
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500 PRESIDENT CLINTON AVENUE
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United States Senate

WASHINGTON, DC 20510

March 30, 2012

Ms. Elizabeth King
Assistant Secretary of Defense for Legislative Affairs
U. S. Department Of Defense
1300 Defense Pentagon
Washington, DC 20301-0001

Re:

(b)(6)

Dear Ms. King,

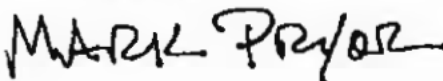
My constituent, (b)(6) has contacted my office concerning his request for a review of the findings of the (b)(6)

(b)(6) Enclosed is a copy of the authorization form.

It would be most helpful if you would consider the issues detailed on the authorization form, review the file, and provide my office with a status report. I am most interested in this case and would greatly appreciate your office reviewing this request and expediting it through your system, if possible.

Thank you in advance for your time, consideration and assistance in this matter. Please direct all correspondence in this regard to Robbie Reed, my veterans' affairs representative in my Arkansas Office. He can be reached at (501) 324-6336.

Sincerely,



Mark Pryor

MLP/rr



OSD004269-12

Congress of the United States
Washington, DC 20515

April 18, 2012

The Honorable Leon E. Panetta
Secretary
United States Department of Defense
1300 Defense Pentagon
Washington, D.C. 20301-1000

Dear Secretary Panetta:

We write again to communicate our concern with the Fiscal Year (FY) 2013 Department of Defense budget request to Congress, as well as with the Air Force's proposed force structure changes. Understandably, the Fort Smith, Arkansas community has brought to our attention a number of concerns regarding the proposed mission changes at the 188th Fighter Wing, Arkansas Air National Guard (ANG), Fort Smith, Arkansas. This letter summarizes these concerns expressed in the enclosed approximately 2,000 individual letters from citizens. We share the concerns of the Fort Smith community.

The community and Arkansas Congressional Delegation strongly believe that removing fighter aircraft from Fort Smith, Arkansas, is not fiscally sound and will significantly affect joint training. While we understand that the proposed force structure changes are the result of a constrained budgetary environment, we are concerned the Air Force may not have developed a robust basing plan and cost analysis to help guide mission assignments.

Fort Smith, Arkansas, is the lowest-cost fighter unit in the Air Force. The A-10's at Fort Smith combine the lowest-cost fighter aircraft, in the lowest-cost command, with one of the lowest-cost bases. With the closest and one of the largest training airspaces in the force, 188th pilots train more while flying shorter missions. This equates to significantly lower required flight hours than other Air Force squadrons. While active duty fighter readiness has recently suffered due to reduced flight hour funding, Fort Smith has repeatedly returned flight hours, resulting in millions of dollars in taxpayer savings. In addition, Fort Smith has among the lowest base operating costs in the military. This includes the lowest energy costs per square foot and the lowest housing costs in the ANG. For these reasons, we question if the Air Force considered unit savings in developing their FY 2013 budget proposal.

Due to the adjacent Fort Chaffee Maneuver Training Center, Arkansas ANG pilots, together with Navy SEALs, Air Force Special Operators, and Army Green Berets routinely plan, execute and debrief robust combat scenarios in the nearby training areas. This degree of face-to-face interaction exponentially increases the skills used in future combat. For this reason, we question



OSD004653-12

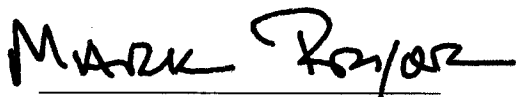
if the Air Force considered joint military training capabilities in developing their FY 2013 budget proposal.

The size, availability, and base proximity provide for one of the best training areas in the ANG. Additionally, strong community support and sparsely populated training areas minimize environmental and encroachment limitations. This airspace provides the ideal location for the A-10 mission and future fighter aircraft missions. The 188th Fighter Wing has some of the newest and most modern facilities in the ANG. This state-of-the-art airbase saves taxpayer dollars and has existing capacity for additional partnerships with little or no modification. For these reasons, we question if the Air Force considered existing military infrastructure in developing their FY 2013 budget proposal.

We have repeatedly asked to see the cost analysis used by the Air Force and the Department of Defense to develop the FY 2013 budget proposal. We have yet to receive this information. We ask for this information as lawmakers in order to make informed policy and budgetary decisions and to respond to the questions, concerns and needs of Arkansans. Again, we ask to see this analysis and remind the Department that a primary duty of Congress is to provide oversight of the Executive Branch of our government. To accomplish this core function, Congress must have access to the data and information used by the Department to formulate recommendations and proposals.

In closing, we request access to the cost analysis used by the Air Force and the Department of Defense in making FY 2013 budget recommendations. We ask for your commitment to develop and maintain an effective and transparent strategic basing process. In order to legislate effectively, it is critical that Congress is able to review the data and criteria used to make these recommendations in advance of drafting authorization and appropriation legislation. Further, we request that you and your staff review the enclosed letters from the Fort Smith community. We ask that you provide a final response by May 1, 2012. Please do not hesitate to contact us if we can provide further information.

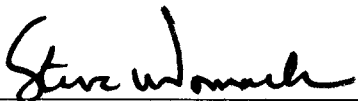
Sincerely,



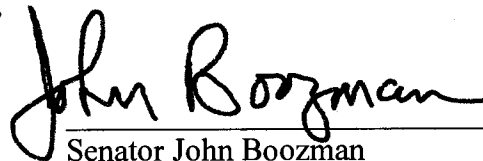
Senator Mark Pryor



Congressman Rick Crawford



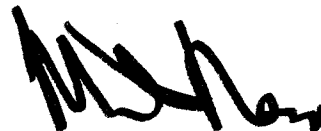
Congressman Steve Womack



Senator John Boozman



Congressman Tim Griffin



Congressman Mike Ross

MARK PRYOR
ARKANSAS

COMMITTEES:
COMMERCE, SCIENCE AND
TRANSPORTATION

HOMELAND SECURITY AND
GOVERNMENTAL AFFAIRS

SELECT COMMITTEE ON ETHICS

SMALL BUSINESS AND
ENTREPRENEURSHIP

United States Senate

WASHINGTON, DC 20510

March 9, 2005

257 DIRKSEN SENATE OFFICE
BUILDING
WASHINGTON, DC 20510
(202) 224-2353

500 PRESIDENT CLINTON AVENUE
SUITE 401
LITTLE ROCK, AR 72201
(501) 324-6336
TOLL FREE: (877) 253-9602
<http://pryor.senate.gov>

The Honorable Powell Moore
U.S. Department of Defense
Assistant Secretary of Defense for Legislative Affairs
1300 Defense Pentagon
Washington, District of Columbia 20301-1300

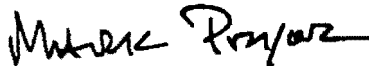
Dear Mr. Moore:

Enclosed please find correspondence from the Arkansas General Assembly regarding the TRICARE program in Arkansas.

I share many of the concerns raised in the letter and resolution. I would appreciate your reviewing this matter and providing me with a detailed response. You may contact Mrs. Terri Glaze on my staff for additional information at (202) 224-8079.

Thank you in advance for your immediate attention to this pressing issue.

Sincerely,



Mark Pryor

P.S. Due to increased security precautions, mail delivery to the U.S. Senate may be unpredictably delayed. Such delays often hinder my ability to respond to concerned Arkansans as quickly as I would like. I appreciate your patience and apologize for any delay in my response.

MLP/nsm

OSD 04771-05

MARK PRYOR
ARKANSAS

COMMITTEES:
ARMED SERVICES

GOVERNMENTAL AFFAIRS

SMALL BUSINESS AND
ENTREPRENEURSHIP

United States Senate

WASHINGTON, DC 20510

217 RUSSELL SENATE OFFICE BUILDING
WASHINGTON, DC 20510
(202) 224-2353

500 PRESIDENT CLINTON AVENUE
SUITE 401
LITTLE ROCK, AR 72201
(501) 324-6336
TOLL FREE (877) 259-9602
<http://www.senator.pryor.senate.gov>

February 22, 2005

The Honorable Powell Moore
U.S. Department of Defense
Assistant Secretary of Defense for Legislative Affairs
1300 Defense Pentagon
Washington, District of Columbia 20301-1300

OFFICE OF THE
SECRETARY OF DEFENSE
2005 FEB 22 PM 2:06

Dear Secretary Moore:

My constituent (b)(6) has contacted my office concerning a


(b)(6)

Enclosed is a copy of his authorization form.

It would be most helpful if you would consider the issues detailed on the authorization form and accompanying letter, review the file, and provide my office with a status report. I am most interested in this case and would greatly appreciate your office reviewing this request and expediting it through your system, if possible.

Thank you in advance for your time, consideration and assistance in this matter. Please direct all correspondence in this regard to Mike Fangue, my veterans' affairs representative in my Arkansas Office. He can be reached at (501) 324-6336.

Sincerely,



Mark Pryor

MLP/mf
Enclosure

OSD 04041-05

United States Senate

WASHINGTON, DC 20510

April 18, 2011

The Honorable Robert M. Gates
Secretary of Defense
United States Department of Defense
1000 Defense Pentagon
Washington, DC 20301-1000

Dear Secretary Gates:

We write to express our strong support for the Paralympic Military Program. Since 2001 the Paralympic Military Program has provided opportunities to our wounded warriors that not only give them hope for the future, but also improved quality of life for themselves and their families. The program enables our injured service members to participate in physical activities as part of their physical, mental and emotional rehabilitation. The twenty-one veteran and active duty wounded warriors who participated in the most recent Beijing and Vancouver Olympics, and the eleven medals they brought back with them are not only an honor for the United States, but an inspiration to Wounded Warriors everywhere.

Now that Congress has completed its work on funding the government through Fiscal Year 2011, we would like to express our support for this program and point out its value and recent accomplishments. The Paralympic Military Program has:


- Established paralympic recreational, rehabilitative, and competitive sports opportunities at four Department of Defense Medical Treatment Facilities, 29 Warrior Transition Units, seven Wounded Warrior Battalion Detachments, 19 VA Treatment facilities, and 126 communities throughout the United States.
- Worked with the four DOD Medical Treatment Facilities to plan competitions between facilities known as the Warrior Sports Series.
- Hosted the first Warrior Games, with plans underway for a second, to be attended by over 200 injured members of our armed services competing in an Olympic style environment.
- Served over 12,000 ill, injured or wounded service members and veterans.
- Provided significant physical activity rehabilitation programming for the Army Wounded Warrior Command, Marines and Special Operations
- Trained more than 4,000 local leaders to develop and implement community-based initiatives to enhance the rehabilitation of injured service members.

OSD 04884-11





While funding was not specifically designated for the Paralympic Military Program in H.R. 1473, the "Department of Defense and Full-Year Continuing Appropriations Act for FY 2011," this program does enjoy considerable support in Congress. The cessation of federal support for the Paralympic Military Program in FY 2011 would undermine all of these accomplishments and jeopardize current plans to expand services to our service members. We urge you to make the Paralympic Military Program, which is an essential element of our commitment to our wounded warriors, a Departmental priority and continue its funding through FY 2011 and beyond.

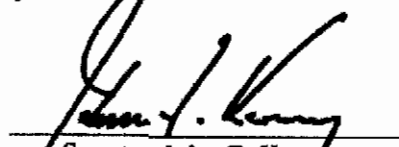
Sincerely,


Senator Amy Klobuchar

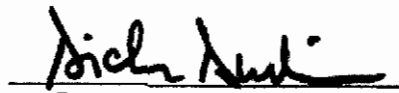

Senator John Boozman



Senator James M. Inhofe

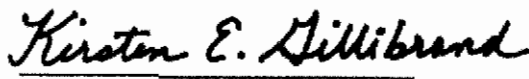

Senator Mark Udall



Senator John F. Kerry

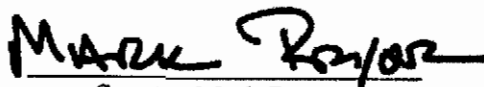

Senator Michael Bennet



Senator Richard Durbin


Senator Roy Blunt

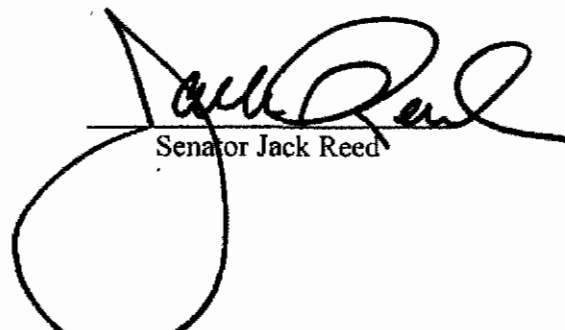

Senator Kirsten E. Gillibrand

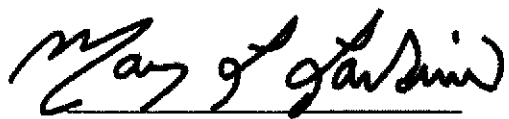

Senator Debbie Stabenow


Senator Mark Pryor


Senator John D. Rockefeller IV


Senator Patty Murray


Senator Jack Reed

A handwritten signature in black ink, appearing to read "Mary L. Landrieu". The signature is fluid and cursive, with the first name being the most prominent.

Senator Mary L. Landrieu

A handwritten signature in black ink, appearing to read "Joe Manchin". The signature is very stylized and cursive, with a large initial "J" and "M".

Senator Joe Manchin

United States Senate

WASHINGTON, DC 20510

OFFICE OF THE
SECRETARY OF DEFENSE

2004 APR 19 PM 12:14

April 8, 2004

The Honorable Donald Rumsfeld
Secretary of Defense
1000 Defense Pentagon
Washington, D.C. 20301

Dear Secretary Rumsfeld:

The shocking deaths of four American security contractors in Fallujah have revealed the growing role that private security contractors are playing in Iraq.

These security contractors are armed and operate in a fashion that is hard to distinguish from military forces, especially special operations forces. However, these private security companies are not under military control and are not subject to the rules that guide the conduct of American military personnel. In addition, it is unclear what status these private security companies would enjoy after June 30, 2004 when sovereignty is transferred to the people of Iraq.

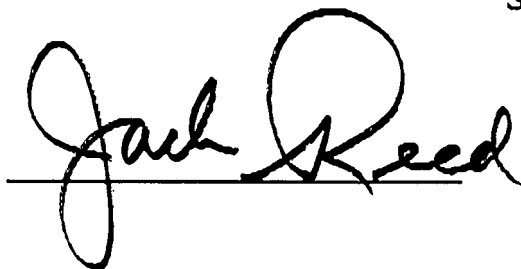
It would be a dangerous precedent if the United States allowed the presence of private armies operating outside the control of governmental authority and beholden only to those who pay them. In the context of Iraq, unless these forces are properly screened by United States authorities and are required to operate under clear guidelines and appropriate supervision, their presence will contribute to Iraqi resentment.

The presence and number of these private security personnel again raise the question of the adequacy of United States troop levels in Iraq. Security in a hostile fire area is a classic military mission. Delegating this mission to private contractors raises serious questions.

We request that you provide, at the earliest possible moment, an accurate tally of the number of privately armed non-Iraqi security personnel in Iraq. We also request that you adopt written guidelines, including the legal justifications for their use both now and after June 30, 2004, the rules of engagement for these contractors and the lines of coordination among U.S. military forces, the Coalition Provisional Authority (and after June 30th, the sovereign Iraqi entity) and the contractor community.

Thank you for your attention to these requests.

Sincerely,





0 SD 05624-04

April 8, 2004
Page 2

Mr. Bush

Shirley Bush

Hillary Rodham Clinton

Don Draper

Barack Obama

John McCain

Barack

Mark Ryznar

Jay Byrnes

Barack

Samuel H. Adams

MARK PRYOR
ARKANSAS
COMMITTEE
ARMED SERVICES
COMMERCE, SCIENCE, AND
TRANSPORTATION
HOMELAND SECURITY AND
GOVERNMENTAL AFFAIRS
TECHNOLOGY, BUSINESS AND
FINANCIAL SERVICES
RULES AND ADMINISTRATION
SENATE COMMITTEE ON STAFF

United States Senate

WASHINGTON, DC 20510

April 10, 2008

255 DOWSEN SENATE OFFICE BUILDING
WASHINGTON, DC 20510
(202) 224-2353

500 PRESIDENT CLINTON AVENUE
SUITE 401
LITTLE ROCK, AR 72201
(501) 324-8338
TOLL FREE: (877) 358-8622
<http://pryor.senate.gov>

The Honorable Robert M. Gates
Secretary of Defense
1000 Defense Pentagon
Washington, D.C. 20301-1000

The Honorable Pete Geren
Secretary of the Army
101 Army Pentagon
Washington, D.C. 20310

Dear Secretary Gates and Secretary Geren:

I am writing out of great concern over a post-Base Realignment and Closure (BRAC) situation. For a more detailed background, I have enclosed a letter dated June 28, 2007, for your review. I strongly support the effort of the local community leaders in the Texarkana, Texas/Arkansas area, as well as those of the approved Local Redevelopment Authority (LRA) to acquire surplus property at Red River Army Depot (RRAD) and the Lone Star Ammunition Plant (LSAP).

The surplus property in question must be disposed of properly and in accordance with federal law. Section 2904(a)(3) of the Defense Base Realignment and Closure Act of 1990, as amended under the FY05 National Defense Authorization Act, states that the Secretary shall:

carry out the privatization in place of a military installation recommended for closure or realignment by the Commission in the 2005 report only if privatization in place is a method of closure or realignment of the military installation specified in the recommendation of the Commission in such report and is determined by the Commission to be the most cost-effective method of implementation of the recommendation. (emphasis added)

The letter of the law speaks for itself: privatization in place can only occur if the BRAC Commission finds that it should. However, the BRAC Commission specifically rejected privatization in place as an option for LSAP. On Page 242 of the 2005 BRAC Commission Report to the President, it states:

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10 April

OSD 06103-08



The Commission found no reason to disagree with the recommendation of the Secretary of Defense. The Commission examined the community's proposals regarding conveyance and decided to refer them to the Department for consideration during implementation of the recommendation. The Commission carefully considered the operating contractor's recommendation of privatization-in-place but rejected it due to the low utilization of the plant and the need to rationalize munitions production capacity in the US industrial base. (emphasis added)

To further current congressional intent, Congress appropriated a Department of Defense Base Closure account of \$1,504,466,000 of which, the Army has budgeted \$149,000,000 specifically for the clean up of the LSAP site. This was done for the purpose of, preparing the real estate to transfer to the Texarkana area LRA.

In spite of the statute, an appropriation and the specific findings of the BRAC Commission, the Joint Munitions Command has announced a *decision* on the disposition of surplus land at LSAP and the Red River Munitions Center. The News Release from the Joint Munitions Command dated January 28, 2008, states:

Army decides on Lone Star and Red River land conveyances.

Rock Island, IL – The Army announced its decision today on the disposition of surplus land at Lone Star Army Ammunition Plant and the Red River Munitions Center. The Army notified the Red River Redevelopment Authority (RRRA) of its decision Friday.

The plant and munitions center are closing as a result of the 2005 Base Realignment and Closure. Red River Munitions Center is a tenant of Red River Army Depot.

The Army plan will divide the surplus land into five parcels for conveyance as follows:

- Parcel 1: 4,800 acres at Lone Star to Day and Zimmermann Incorporated (DZI) through negotiated sale at fair market value....

The Joint Munitions Command's announcement is contrary to the law and the process for the Department of Defense's disposal of the land relating to RRAD and LSAP. I am sure after you review this matter you will come to the same conclusion.

Thus, I ask you to ensure that the department is following the proper procedures and the law. Thank you for your consideration of this very important matter. Please do not hesitate to have your staff contact Bradford Foley or me at 202-224-2353.

Sincerely,



MARK PRYOR

ARKANSAS

COMMITTEES:
APPROPRIATIONS

COMMERCE, SCIENCE, AND
TRANSPORTATION

HOMELAND SECURITY AND
GOVERNMENTAL AFFAIRS

SMALL BUSINESS AND
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255 DIRKSEN SENATE OFFICE BUILDING
WASHINGTON, DC 20510
(202) 224-2353

500 PRESIDENT CLINTON AVENUE
SUITE 401
LITTLE ROCK, AR 72201
(501) 324-6336
TOLL FREE: (877) 259-9602
<http://pryor.senate.gov>

United States Senate

WASHINGTON, DC 20510

April 26, 2010

Ms. Elizabeth King
Assistant Secretary of Defense for Legislative Affairs
U. S. Department Of Defense
1300 Defense Pentagon
Washington, DC 20301-0001

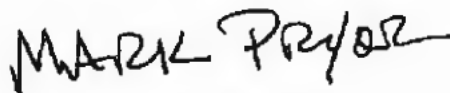
Dear Ms. King,

I write to you on behalf of my constituent, (b)(6) who has contacted me concerning federal employee salaries. Enclosed please find correspondence which has been forwarded to me by (b)(6)

I would appreciate it if you would review the enclosed documentation and provide me with any information that might prove helpful to my constituent, in accordance with current regulations. Please direct your response to Carrie Hern, who can be reached in my Arkansas Office.

Thank you for your attention to this matter, and I look forward to hearing from you in the near future.

Sincerely,



Mark Pryor

MLP/ch

OSD 06220-10



MARK PRYOR
ARKANSAS
COMMITTEES:
ARMED SERVICES
COMMERCE, SCIENCE, AND
TRANSPORTATION
HOMELAND SECURITY AND
GOVERNMENTAL AFFAIRS
SMALL BUSINESS AND
ENTREPRENEURSHIP
RULES AND ADMINISTRATION
SELECT COMMITTEE ON ETHICS

United States Senate

WASHINGTON, DC 20510

267 DIRKSEN SENATE OFFICE BUILDING
WASHINGTON, DC 20510
(202) 224-2353

500 PRESIDENT CLINTON AVENUE
SUITE 401
LITTLE ROCK, AR 72201
(501) 324-6336
TOLL FREE: (877) 258-9802
<http://pryor.senate.gov>

April 19, 2007

The Honorable Robert M. Gates
Secretary of Defense
1000 Defense Pentagon
Washington, D.C. 20301-1000

Dear Secretary Gates:

I write to inquire about the Department of Defense's official stop-loss policy for members of the armed forces. As you know, the men and women of the 39th Infantry Brigade from the Arkansas Army National Guard have recently been alerted to deploy in support of combat operations in the Global War on Terrorism. Of particular interest to me is the disparity in guidance they have received from the Army.

Although their deployment date has not been made public, there is much confusion and uncertainty among leaders of the Arkansas National Guard about what policy applies to members nearing the end of their service and any further service that may be required. I am aware that the Guard's leadership is seeking clarification from both the Army and the National Guard Bureau. I request your help in expediting this clarification that is crucial for their plans to deploy in addition to providing clarity to our soldiers.

It is my hope that the Department of Defense will provide clear guidance on this matter to the United States Forces Command, National Guard Headquarters, and the Adjutant General of Arkansas as soon as possible. Thank you for your expeditious response.

If you have any questions, please feel free to contact me or have your staff contact Bradford Foley on my staff at 202-224-2353.

Sincerely,


United States Senator

MARK PRYOR
ARKANSAS
COMMITTEES:
ARMED SERVICES
COMMERCE, SCIENCE, AND
TRANSPORTATION
HOMELAND SECURITY AND
GOVERNMENTAL AFFAIRS
SMALL BUSINESS AND
ENTREPRENEURSHIP
RULES AND ADMINISTRATION
SELECT COMMITTEE ON ETHICS

257 DIRKSEN SENATE OFFICE BUILDING
WASHINGTON, DC 20510
(202) 224-2353

500 PRESIDENT CLINTON AVENUE
SUITE 401
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(501) 324-6336
TOLL FREE: (877) 259-9602
<http://pryor.senate.gov>

United States Senate

WASHINGTON, DC 20510

April 18, 2007

The Honorable Robert M. Gates
United States Department of Defense
Secretary of Defense
1000 Defense Pentagon
Washington, District of Columbia 20301-1000

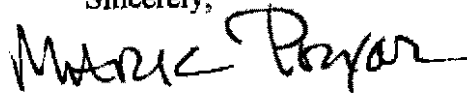
Dear Secretary Gates :

I am writing regarding an invitation that has been extended to you by the Hot Springs Convention & Visitors Bureau to attend the world premier opening of THE AMERICAN SOLDIER, an Exhibition of Photographs from the Civil War to the War in Iraq. The opening will be on the evening of July 2 at 5:30 p.m. at the Hot Springs Convention Center.

This is a powerful exhibition which was put together by Cyma Rubin, an Emmy Award winner from New York. It covers the Civil War, the Boxer Rebellion, the Spanish American War, World War I, World War II, Korea, Vietnam, Gulf War, Afghanistan the Iraq, and it is the first exhibit dedicated entirely to the American soldier.

I would appreciate your giving this invitation serious consideration. Your presence at the opening would mean so much to the constituents in my state.

Sincerely,



Mark Pryor

MP\sj

OSD 06770-07



4/25/2007 1:57:48 PM

MARK PRYOR
ARKANSAS
COMMITTEES:
APPROPRIATIONS
COMMERCE, SCIENCE, AND
TRANSPORTATION
HOMELAND SECURITY AND
GOVERNMENTAL AFFAIRS
SMALL BUSINESS AND
ENTREPRENEURSHIP
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SELECT COMMITTEE ON ETHICS

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LITTLE ROCK, AR 72201
(501) 324-6336
TOLL FREE: (877) 259-9602
<http://pryor.senate.gov>

United States Senate

WASHINGTON, DC 20510

June 3, 2010

Ms. Elizabeth King
Assistant Secretary of Defense for Legislative Affairs
U. S. Department Of Defense
1300 Defense Pentagon
Washington, DC 20301-0001

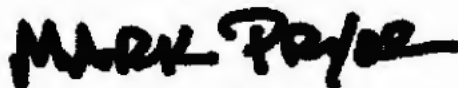
Dear Ms. King:

I previously contacted you on behalf of my constituent, (b)(6) concerning a matter related to your agency. Enclosed is a copy of the correspondence I originally forwarded to your office pertaining to this case.

Upon review of my files, I find that I have not yet received a response from your agency, and I want to take this opportunity to follow-up with you about the status of this matter. I would appreciate any information you may be able to offer that will help me respond to my constituent. Please direct your reply to the attention of Carrie Hern in my Arkansas Office.

Thank you for your attention to this matter. I look forward to hearing from you.

Sincerely,



Mark Pryor

MLP/ch
Enclosure

OSD 08158-10



United States Senate

WASHINGTON, DC 20510

May 17, 2007

The Honorable Robert M. Gates
Secretary of Defense
100 Defense Pentagon
Washington, D.C. 20301-1000

The Honorable Pete Geren
Secretary of the Army
101 Army Pentagon
Washington, D.C. 20310-0101

Dear Secretary Gates,

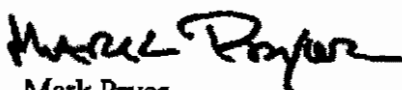
We are writing out of concern over the effectiveness of body armor, in particular the body armor currently being issued by the Department of Defense to U.S. soldiers in combat.

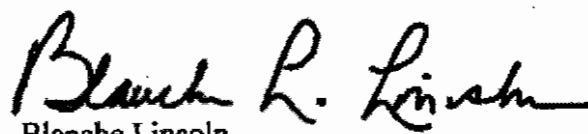
We are deeply concerned for the safety of our military personnel deployed in harm's way; personal body armor can often be the determining factor in protecting our soldiers' lives on the battlefield. It is incumbent upon this government, especially in time of war, to fully train and equip those soldiers we ask to fight, and perhaps give their lives, to protect our country.

We request that the Department of Defense re-evaluate the effectiveness of body armor currently issued to personnel and request an unbiased external investigation to determine whether it is the most effective body armor available for our military personnel engaged in combat with the enemy. We believe this investigation should include an evaluation of the efficacy of current body armor testing methodology. We feel that we have a duty to protect our troops with the most advanced technology and resources available and must assertively conclude this inquiry for the welfare of our service men and women.

It is our hope that the Department of Defense will provide clear findings on this issue in the most expeditious manner possible. Thank you very much for your consideration of this very important matter, and we look forward to your response. If you have any questions, please feel free to contact us or our staff, Bradford Foley (Pryor) at 224-2353 or Ted Serafini (Lincoln) at 224-4843.

Sincerely,


Mark Pryor


Blanche Lincoln

OSD 08548-07



5/21/2007 7:59:22 AM

United States Senate

WASHINGTON, DC 20510

December 11, 2007

The Honorable Michael W. Wynne
Secretary of the Air Force
1670 Air Force Pentagon
Washington, D.C. 20330-1670

Dear Secretary Wynne:

The privatized housing initiatives at Moody, Little Rock, Hanscom, and Patrick Air Force Bases are dramatic exceptions to the generally successful privatized housing initiative of the Department of Defense. We are alarmed and extremely disappointed at the level of failure at these four projects, all of which have been under work stoppages for months, are years behind schedule, and are tens of millions of dollars over-budget.

The failure of these projects has traumatized the local communities and resulted, in some cases, in lost homes and businesses by persons unable to re-coup their expenses. The failure of these projects also continues to jeopardize the Air Force's strong relationship with four very supportive local communities, and these situations, if not corrected, will have ramifications far beyond the local businesses that have been directly affected.

Despite the numerous non-government parties involved in these four projects, the housing privatization process has, from its inception, been overseen and managed by the military services. In these cases, the Air Force has determined which projects to pursue, what legal and financial mechanisms to use, which consultants to employ, which project owners and developers to select, and is responsible for implementing a centralized oversight program. The Air Force therefore bears a major responsibility for the failure of these projects, and we look to the Air Force to develop and implement a plan to salvage the housing programs at these four installations and ensure proper oversight is conducted in the future.

After considerable study of the housing privatization programs across the Department of Defense, we have come to the following conclusions:

- 1) Either the Air Force did not have adequate mechanisms in place to monitor and ensure adequate performance by the parties to these transactions, or the mechanisms the Air Force relied upon were unsuccessful, or both.
- 2) In theory, project owners and developers for the projects were accountable to bond-holders, trustee representatives, and third party consultants, but in practice, they were accountable to no one.
- 3) The sole Air Force representative on site was not a Government employee but a contractor hired by the Air Force Center for Engineering and the

Environment who had no authority and who was not responsible to anyone at the local military installation.

- 4) The Air Force had no direct control of any financial payments to the developer, and any indirect control or leverage the Air Force may have had was either not exercised or ineffective.
- 5) The amount of payment and performance bonds for all of these projects was substantially less than is standard in private sector construction and was not sufficient for subcontractors to recoup their expenses in the event of default.

The communities affected by these projects are rightly proud of their role in defending our nation, and they deserve a transparent and reasonable resolution to these issues in a timely manner. We expect the Air Force to do everything it can to protect the members of the affected communities as it resolves these matters satisfactorily.

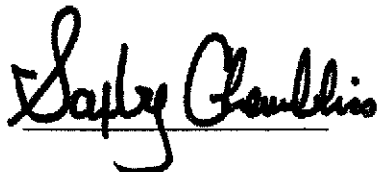
We believe the Department should be more vigorous in vetting project bidders, developers, and lenders before selecting awardees and approving transactions. The Department should communicate more effectively with bondholders to ensure that they act more rapidly when project performance is inadequate, and should do a better job of establishing price reasonableness in reviewing guaranteed maximum price proposals. Projects should also be bonded at a higher level to protect the rights of subcontractors and ensure they can re-coup expenses in the event of project default. Finally, developers or project owners that create LLC's to execute specific projects should receive unsatisfactory performance ratings if the LLC itself fails to perform according to standards. In summary, the Air Force should establish and adhere to a robust, effective oversight plan to successfully manage and maintain project performance and schedule.

The problems at Moody, Little Rock, Hanscom, and Patrick Air Force Bases are significant and lead us to believe that legislation may be necessary to modify current military housing privatization authorities. The Department's housing privatization initiative must be made more effective in preventing these situations from happening again. We welcome the Air Force's decision to appoint an Inspector General to thoroughly investigate these housing privatization projects from the bidding process to the current stop-work order and look forward to reading this report.

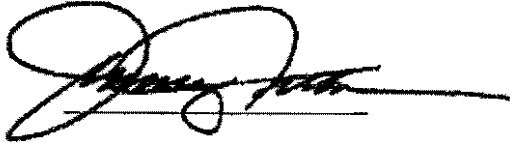
In the meantime, we would appreciate you providing specific proposals for quickly restoring these projects to health, as well as proposed changes to oversight and management processes, by January 31, 2008.

Your prompt consideration of this matter is appreciated.

Sincerely,

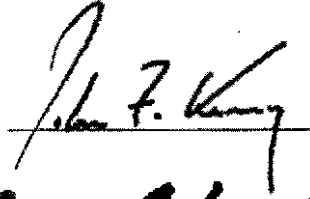


Blanche R. Lincoln



Will Martin

Bill Nelson



Edward M. Kennedy

Cc: Mr. Philip W. Grone, Deputy Under Secretary of Defense, Installations and Environment

MARK PRYOR

ARKANSAS

COMMITTEES:
APPROPRIATIONS

COMMERCE, SCIENCE, AND
TRANSPORTATION

HOMELAND SECURITY AND
GOVERNMENTAL AFFAIRS

SMALL BUSINESS AND
ENTREPRENEURSHIP

RULES AND ADMINISTRATION

SELECT COMMITTEE ON ETHICS

255 DIRKSEN SENATE OFFICE BUILDING
WASHINGTON, DC 20510
(202) 224-2353

500 PRESIDENT CLINTON AVENUE
SUITE 401
LITTLE ROCK, AR 72201
(501) 324-6336
TOLL FREE: (877) 259-9602
<http://pryor.senate.gov>

United States Senate

WASHINGTON, DC 20510

June 28, 2011

Ms. Elizabeth King
Assistant Secretary of Defense for Legislative Affairs
U. S. Department Of Defense
1300 Defense Pentagon
Washington, DC 20301-0001

Re:

(b)(6)

Dear Ms. King,

My constituent,

(b)(6)

(b)(6)

(b)(6)

Enclosed is a copy of the

authorization form.

It would be most helpful if you would consider the issues detailed on the authorization form, review the file, and provide my office with a status report. I am most interested in this case and would greatly appreciate your office reviewing this request and expediting it through your system, if possible.

Thank you in advance for your time, consideration and assistance in this matter. Please direct all correspondence in this regard to Robbie Reed, my veterans' affairs representative in my Arkansas Office. He can be reached at (501) 324-6336.

Sincerely,

Mark Pryor

Mark Pryor

MLP/tr

OSD 09233-11



MARK PRYOR
ARKANSAS

COMMITTEES:
ARMED SERVICES
GOVERNMENTAL AFFAIRS

SMALL BUSINESS AND
ENTREPRENEURSHIP

United States Senate

WASHINGTON, DC 20510

217 RUSSELL SENATE OFFICE BUILDING
WASHINGTON, DC 20510
(202) 224-2353

500 PRESIDENT C. NELSON AVENUE
SUITE 401
LITTLE ROCK, AR 72201
(501) 324-6336
FAX: (501) 324-9602
<http://pryor.senate.gov>

June 15, 2004

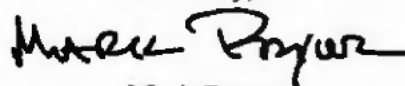
Honorable Powell A. Moore
Assistant Secretary of Defense for Legislative Affairs
U.S. Department of Defense
1300 Defense Pentagon
Washington, DC 20301-1300

Dear Secretary Moore:

Enclosed please find correspondence from my constituent, (b)(6) regarding a proposal for the use of Guatemalan professional soldiers and officers.

I would appreciate your looking into this matter and providing a response that I can share with (b)(6). I thank you in advance for your help on this matter.

Sincerely,



Mark Pryor

MLP/ss
Encl 1

OSD 09584-04



I hope you
find an interest
in the attached
information.

Murrie Poyer

217 Russell Senate Office Building
Washington, D.C. 20510-0405
Phone: 202-224-2353
Fax: 202-228-0908

MARK PRYOR
ARKANSAS
COMMITTEE
APPROPRIATIONS
COMMERCE, SCIENCE, AND
TRANSPORTATION
NOMELAND SECURITY AND
GOVERNMENTAL AFFAIRS
SMALL BUSINESS AND
ENTREPRENEURSHIP
RULES AND ADMINISTRATION
SELECT COMMITTEE ON ETHICS

United States Senate
WASHINGTON, DC 20510

285 DIRKSEN SENATE OFFICE BUILDING
WASHINGTON, DC 20510
(202) 224-2888
800 PRESIDENT CLINTON AVENUE
SUITE 401
LITTLE ROCK, AR 72201
(501) 324-6336
TOLL FREE: (877) 258-6862
<http://pryor.senate.gov>

August 9, 2011

Ms. Elizabeth King
Assistant Secretary of Defense for Legislative Affairs
U. S. Department Of Defense
1300 Defense Pentagon
Washington, DC 20301-0001

Re:

(b)(6)

Dear Ms. King,

I write to you, again, on behalf of my constituent, (b)(6) who has
contacted me concerning (b)(6)

(b)(6)

I continue my interest in this case. I would greatly appreciate your office reviewing this
file and providing me with a status report.

Thank you, once again, for your time, consideration and assistance in this matter. Please
direct all correspondence in this regard to Robbie Reed, my veterans' affairs
representative in my Arkansas Office. He can be reached by phone at (501) 324-6336.

Sincerely,

Mark Pryor

Mark Pryor

MLP/r

OSD 09783-11



MARK PRYOR
ARKANSAS

COMMITTEES:
COMMERCE, SCIENCE AND
TRANSPORTATION

HOMELAND SECURITY AND
GOVERNMENTAL AFFAIRS

SELECT COMMITTEE ON ETHICS

SMALL BUSINESS AND
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United States Senate

WASHINGTON, DC 20510

257 DIRKSEN SENATE OFFICE BUILDING
WASHINGTON, DC 20510
(202) 224-2353

500 PRESIDENT CLINTON AVENUE
SUITE 401
LITTLE ROCK, AR 72201
(501) 324-6336
TOLL FREE: (877) 259-9602
<http://pryor.senate.gov>

July 17, 2007

The Honorable Robert M. Gates
Secretary of Defense
100 Defense Pentagon
Washington, D.C. 20301-1000

Dear Secretary Gates:

Air power has played an historically critical role in gaining superiority on the battlefield. Aircraft like the C-17 and C-130 have influenced and shaped combat operations throughout the world, and have performed admirably in Operation Enduring Freedom and Operation Iraqi Freedom. These platforms have flown an extraordinary number of hours in the most demanding aerospace environments and have successfully inserted troops and equipment into difficult landing and drop zones. Although vitally important to the overall air power strategy, the role and mission of air mobility can be improved. An additional strategic direction focused on the operational capability of the Joint Cargo Aircraft to compliment the flexibility of our existing force and provide air dominance in the most austere locations in the world is a principal element to the future of rapid global mobility. The C-27J Spartan can facilitate this requirement, and Arkansas' Little Rock Air Force Base is the logical place to begin.

Little Rock Air Force Base (LRAFB) has been declared a "Center of Excellence" by the Chief of Staff of the Air Force, Gen Michael Moseley, and the Secretary of the Air Force, The Honorable Michael Wynne, for its unmatched superiority in developing pilot and aircrew members, making it the premier location for the joint C-27J initial qualification course. With its abundance of airspace and surrounding drop zones and a compatibility of mission, skills, existing facilities, and flying training squadrons with proven safety records and merit, LRAFB is vital in developing America's pilots today for the defense of its global interests tomorrow.

I urge you to take a comprehensive look at the applicability of LRAFB as an asset to train future C-27J pilots and loadmasters, and I would like to meet with you at your earliest convenience to further discuss the future of the Joint Cargo Aircraft program. Thank you very much for your consideration of this important matter.

Sincerely,



Mark Pryor

OSD 11722-07



7/17/2007 1:11:27 PM

MARK PRYOR

ARKANSAS

COMMITTEES:
APPROPRIATIONS

COMMERCE, SCIENCE, AND
TRANSPORTATION

HOME LAND SECURITY AND
GOVERNMENTAL AFFAIRS

SMALL BUSINESS AND
ENTREPRENEURSHIP

RULES AND ADMINISTRATION

SPECIAL COMMITTEE ON ETHICS

255 DIRKSEN SENATE OFFICE BUILDING
WASHINGTON, DC 20510
(202) 224-2353

500 PRESIDENT CLINTON AVENUE
SUITE 401
LITTLE ROCK, AR 72201
(501) 324-6336
TOLL FREE: (877) 259-9602
<http://pryor.senate.gov>

United States Senate

WASHINGTON, DC 20510

October 2, 2009

Ms. Elizabeth King
Assistant Secretary of Defense for Legislative Affairs
U. S. Department Of Defense
1300 Defense Pentagon
Washington, DC 20301-0001

Dear Ms. King,

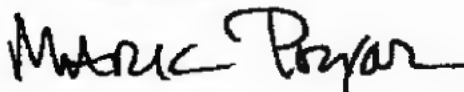
I am forwarding to your office a letter I recently received from (b)(6)

(b)(6)

concerning the bidding process for Department of Defense contracts. I would appreciate your office investigating the points raised in (b)(6) letter, and advising me of your findings.

Thank you in advance for your help, and I look forward to hearing from you. If you have any questions or need any additional information, please feel free to contact me. I appreciate your prompt response.

Sincerely,



Mark Pryor

: : : :

Enclosure
cc: [illegible]
[illegible]
[illegible]

OSD 11933-09



MARK PRYOR

ARKANSAS

COMMITTEES:
APPROPRIATIONS

COMMERCE, SCIENCE, AND
TRANSPORTATION

HOMELAND SECURITY AND
GOVERNMENTAL AFFAIRS

SMALL BUSINESS AND
ENTREPRENEURSHIP

RULES AND ADMINISTRATION

SELECT COMMITTEE ON ETHICS

United States Senate

WASHINGTON, DC 20510

255 DIRKSEN SENATE OFFICE BUILDING
WASHINGTON, DC 20510
(202) 224-2353

500 PRESIDENT CLINTON AVENUE
SUITE 401
LITTLE ROCK, AR 72201
(501) 324-5338
TOLL FREE: (877) 259-9602
<http://pryor.senate.gov>

September 18, 2012

Ms. Elizabeth King
Assistant Secretary of Defense for Legislative Affairs
U. S. Department Of Defense
1300 Defense Pentagon
Washington, DC 20301-0001

Re: (b)(6)

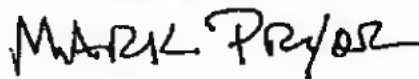
Dear Ms. King,

My constituent, (b)(6) has contacted my office concerning (b)(6).
(b)(6) Enclosed is a copy of the authorization form.

It would be most helpful if you would consider the issues detailed on the authorization form, review the file, and provide my office with a status report. I am most interested in this case and would greatly appreciate your office reviewing this request and expediting it through your system, if possible.

Thank you in advance for your time, consideration and assistance in this matter. Please direct all correspondence in this regard to Deke Whitbeck, my veterans' affairs representative in my Arkansas Office. He can be reached at (501) 324-6336.

Sincerely,



Mark Pryor

MLP/dw



OSD012178-12

MARK PRYOR
ARKANSAS
COMMITTEES:
APPROPRIATIONS
COMMERCE, SCIENCE, AND
TRANSPORTATION
HOMELAND SECURITY AND
GOVERNMENTAL AFFAIRS
SMALL BUSINESS AND
ENTREPRENEURSHIP
RULES AND ADMINISTRATION
SELECT COMMITTEE ON ETHICS

United States Senate

WASHINGTON, DC 20510

October 28, 2009

255 DIRKSEN SENATE OFFICE BUILDING
WASHINGTON, DC 20510
(202) 224-2353

500 PRESIDENT CLINTON AVENUE
SUITE 401
LITTLE ROCK, AR 72201
(501) 324-6336
TOLL FREE: (877) 259-9602
<http://pryor.senate.gov>

Ms. Elizabeth King
Assistant Secretary of Defense for Legislative Affairs
U. S. Department Of Defense
1300 Defense Pentagon
Washington, DC 20301-0001

Dear Ms. King,

I write to you on behalf of my constituent, (b)(6) who has contacted me
(b)(6) Enclosed
please find correspondence which has been forwarded to my Arkansas Office by (b)(6)

(b)(6)

(b)(6)

(b)(6)

If you have
any questions, or need any additional information, please contact Joan Vehik, who can be
reached at 501-324-6336.

Thank you for your attention to this matter, and I look forward to hearing from you in the
near future.

Sincerely,



Mark Pryor

MLP/jv

OSD 13094-09



MARK PRYOR
ARKANSAS

COMMITTEES:
COMMERCE, SCIENCE AND
TRANSPORTATION

HOMELAND SECURITY AND
GOVERNMENTAL AFFAIRS

SELECT COMMITTEE ON ETHICS

SMALL BUSINESS AND
ENTREPRENEURSHIP

United States Senate

WASHINGTON, DC 20510

257 DIRKSEN SENATE OFFICE
BUILDING
WASHINGTON, DC 20510
(202) 224-2353

500 PRESIDENT CLINTON AVENUE
SUITE 401
LITTLE ROCK, AR 72201
(501) 324-5336
TOLL FREE: (877) 259-9802
<http://pryor.senate.gov>

June 29, 2005

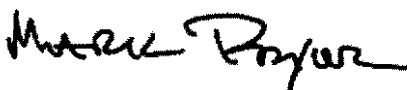
Hon. Sandra Stuart
Assistant Secretary of Defense
for Legislative Affairs
U.S. Department of Defense
1300 Defense Pentagon
Washington, DC 20301-1300

Dear Ms. Stuart:

Please find enclosed correspondence from my constituent regarding information relating to BRAC. I would appreciate your looking into this matter and providing me with a detailed response.

I appreciate your prompt attention to this request.

Sincerely,



Mark Pryor

OSD 13462-05

MARK PRYOR
ARKANSAS

COMMITTEES
ARMED SERVICES

GOVERNMENTAL AFFAIRS

SMALL BUSINESS AND
ENTREPRENEURSHIP

United States Senate

WASHINGTON, DC 20510

217 RUSSELL SENATE OFFICE BUILDING
WASHINGTON, DC 20510
(202) 224-2353

500 PRESIDENT CLINTON AVENUE
SUITE 401
LITTLE ROCK, AR 72201
(501) 324-5335
TOLL FREE: (877) 255-9602
<http://pryor.senate.gov>

August 31, 2004

Honorable Powell Moore
Asst. Secretary of Defense for Legislative Affairs
U.S. Department of Defense
1300 Defense Pentagon
Washington, District of Columbia 20301-1300

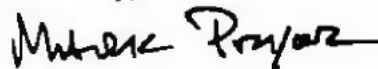
Dear Assistant Secretary Moore:

Enclosed please find correspondence from my constituent, (b)(6) regarding
Department of Defense contracts for the procurement of M67 hand grenades.

I am very supportive of the Lone Star Army Ammunition Plant in Texarkana, Texas, as it
employs a substantial number of Arkansans. Given the potential impact on Lone Star from any
changes in current contracting, I would appreciate your providing me with a detailed response to
(b)(6) views as well as a status report on the projects currently being undertaken at the
Lone Star plant.

Thank you for your immediate attention to this matter. I look forward to hearing from you soon.

Sincerely,



Mark Pryor

P.S. Due to increased security precautions, mail delivery to the U.S. Senate may be
unpredictably delayed. Such delays often hinder my ability to respond to concerned Arkansans
as quickly as I would like. I appreciate your patience and apologize for any delay in my response.

MLP/nsm

OSD 13811-04

MARK PRYOR
ARKANSAS

COMMITTEES
ARMED SERVICES

GOVERNMENTAL AFFAIRS

SMALL BUSINESS AND
ENTREPRENEURSHIP

217 RUSSELL SENATE OFFICE BUILDING
WASHINGTON, DC 20510
(202) 224-2353

500 PRESIDENT CLINTON AVENUE
SUITE 401
LITTLE ROCK, AR 72201
(501) 324-6336
TOLL FREE: (877) 259-9602
http://pryor.senate.gov

OFFICE OF THE
CLERK OF THE
UNITED STATES SENATE
OFFICE OF THE
CLERK OF THE
UNITED STATES SENATE

WASHINGTON, DC 20510

270 SEP 14 PM 4:11

August 30, 2004

Honorable Powell Moore
Asst. Secretary of Defense for Legislative Affairs
U.S. Department of Defense
1300 Defense Pentagon
Washington, District of Columbia 20301-1300

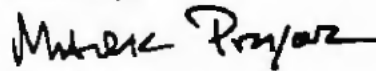
Dear Honorable Moore:

Enclosed please find correspondence from my constituent, (b)(6) regarding
Department of Defense contracts for the procurement of MJU-7 and M206 flares.

I am very supportive of Esterline Armtec's effort to secure these contracts and urge the
Department to give the company every possible consideration. I would further appreciate your
providing me with a detailed response to (b)(6) views as well as a status report on these
contracts.

Thank you for your immediate attention to this matter. I look forward to hearing from you soon.

Sincerely,



Mark Pryor

P.S. Due to increased security precautions, mail delivery to the U.S. Senate may be
unpredictably delayed. Such delays often hinder my ability to respond to concerned Arkansans
as quickly as I would like. I appreciate your patience and apologize for any delay in my response.

MLP/nsm

Enclosure

OSD 13903-04

United States Senate

WASHINGTON, DC 20510

September 2, 2004

OFFICE OF THE
SECRETARY OF DEFENSE

2004 SEP 20 AM 8:44

The Honorable Powell Moore
Assistant Secretary of Defense
Legislative Affairs
1300 Defense Pentagon
Washington, D.C. 20301

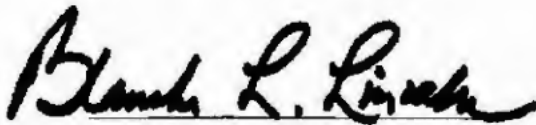
Dear Assistant Secretary Moore:

Enclosed please find correspondence from our constituent, (b)(6)

(b)(6)

The issues raised by (b)(6) are very troubling. We are requesting that you provide us with a detailed report on this matter. Your prompt response to this request is greatly appreciated.

Sincerely,


Blanche L. Lincoln


Mark Pryor

OSD 14154-04

SENATORS:

DANIEL K. AKAKA
CHRIS COONS
MICHAEL B. ENZI
KAY BAILEY HUTCHISON
JAMES M. INHOFE
JOHNNY ISAKSON
AMY KLOBUCHAR
BILL NELSON
CHARLES E. SCHUMER
ROGER F. WICKER



**Jeff Sessions
Mark Pryor**

United States Senators

NATIONAL PRAYER BREAKFAST CO-CHAIRS

REPRESENTATIVES:

W. TODD AKIN
DAN BOREN
EMANUEL CLEAVER, II
VIRGINIA FOXX
PHIL GINGREY
AL GREEN
GREGG HARPER
MIKE MCINTYRE
JEFF MILLER
HEATH SHULER

November 15, 2011

The Honorable Leon Panetta
Secretary of Defense
1000 Defense Pentagon
Washington, DC 20301-1000

Dear Mr. Secretary and Mrs. Panetta:

On behalf of the Congressional Committee, we have the pleasure of inviting you to join us for the 60th National Prayer Breakfast, which will be held on Thursday, February 2, 2012, at 7:30 a.m. at the Washington Hilton in Washington, D.C.

Annually, Members of Congress, the President of the United States, and other national leaders gather to reaffirm our trust in God and recognize the reconciling power of prayer. Friends and leaders throughout the United States and from more than 140 countries come in the spirit of friendship to set aside differences and seek to build and strengthen relationships through our love for God and care for one another. Although we face tremendous challenges each day, our hearts can be strengthened both individually and collectively as we seek God's wisdom and guidance together.

Your prompt response is essential and greatly appreciated. We hope you will be able to join us for this special occasion.

Sincerely,


Jeff Sessions


Mark Pryor

NPB 5



Response Card

I will _____ will not _____

My spouse will _____ will not _____

_____ able to attend

National Breakfast

on Thursday morning, February 2, 2012

First Name

Surname

My spouse's full name is _____
(for name tag use)

Please return this card as soon as possible.
Space cannot be guaranteed after January 6, 2012.
For security reasons, this invitation is non-transferable.

THE HONORABLE JEFF SESSIONS
THE HONORABLE MARK PRYOR
635B PENNSYLVANIA AVENUE, SE
WASHINGTON, DC 20003



National Prayer Breakfast

Historically the leadership of our nation has turned to Almighty God for strength and guidance.

In this spirit, the United States Senate and the House of Representatives breakfast groups, which meet to deepen friendships, to pray and counsel together, inaugurated the National Prayer Breakfast to specifically seek the Lord's guidance and strength as well as to reaffirm our faith and to renew the dedication of our Nation and ourselves to God and His purposes.

This event in the nation's capital, which is organized privately by members of the Senate and House breakfast groups, seeks to encourage men and women throughout the United States and the world to recognize their privileges and responsibilities before God.

With the desire to deepen the spiritual life and moral fiber of the people through a leadership led by God, there have been, in all fifty states, similar breakfasts inaugurated by governors, mayors and other responsible persons.

As a natural outgrowth of such gatherings, many people throughout the world are finding through the teachings, example, and spirit of Jesus of Nazareth ways to build relationships which can strengthen the family of nations and further the cause of peace and justice.

*Members of the Congress
of the United States of America
request the pleasure of your company at the*

*60th Annual
National Prayer Breakfast
with
The President of the United States
and other national leaders in the Executive,
Judicial and Legislative Branches
of our government*

*Thursday, February 2, 2012
at eight o'clock*

*Hilton Washington
International Ballroom
Washington, D.C.*

*Guests to be seated
by 7:30 a.m.*

*Adjournment
by 9:30 a.m.*

The foundations of our society and our government rest so much on the teachings of the Bible that it would be difficult to support them if faith in these teachings would cease to be practically universal in our country.

Calvin Coolidge

In extracting the pure principles which Jesus taught, we should have to strip off the artificial vestments in which they have been muffled....there will be found remaining the most sublime and benevolent code of morals which has ever been offered to man.

Thomas Jefferson

America was founded by people who believed that God was their rock of safety. I recognize we must be cautious in claiming that God is on our side, but I think it's all right to keep asking if we're on His side.

Ronald Reagan

Every thinking man, when he thinks, realizes that the teachings of the Bible are so interwoven and entwined with our whole civic and social life that it would be literally impossible for us to figure ourselves what the life would be if these standards were removed.

Theodore Roosevelt

2012 National Prayer Breakfast Hotel Information for Washington Hilton

1. Deposits are required at the time of reservation. Your deposit may be made by check or credit card. The credit card must belong to the reservation holder or it not, when checking in, you will need an authorization form from the credit card holder. If the guest name is different. When using a credit card a one night deposit will be charged when making the reservation. When using a check it must be received within 15 days of making the reservation or the reservation will be cancelled. If the reservation is made within 15 days of arrival, a credit card deposit is required to guarantee a reservation. In the event that a cancellation is necessary, your deposit will be returned if cancelled 72 hours prior to scheduled arrival. When calling to cancel please obtain a cancellation number. Any changes to departure date after check in will result in a \$50 administration fee.
2. Check-in time is 3 p.m. Check out time is 11 a.m.
3. All food and beverage served in the hotel must be provided by the hotel. Any items brought into the hotel will be subject to a corkage fee, applicable service charge and tax.
4. Reservations must be received no later than January 9, 2012 to obtain special pricing.

To book a room online:

Go to www.washington.hilton.com and enter the dates of your stay. On the next page, enter your room preference and under "Special Accounts" look for "Group/Convention Code". The code is "NPB". Press 'continue' and from there you will see the discounted room rates to finish your reservation.

To book a room by phone: please contact the Hilton directly at: 1-800-HILTONS or 1-800-445-8667 or by fax at 202-797-5755.

Room Rates

| | |
|-----------------------------------|----------|
| Single Occupancy: | \$257.00 |
| Double Occupancy: | \$282.00 |
| Executive Level Single Occupancy: | \$419.00 |
| Executive Level Double Occupancy: | \$419.00 |

Suites are reserved through the National Prayer Breakfast office by emailing us at hotel@intfriends.us or phoning (202) 266-9970 x102

ADA Accessible Rooms are available upon request.

\$25 per additional person in room.

Non-smoking rooms based on availability.

Rates do not include applicable taxes, currently 14.5%

*U. S. Senators
Jeff Sessions and Mark Pryor
635 B Pennsylvania Avenue, SE
Washington, DC 20003*

NATIONAL PRAYER BREAKFAST
MATERIALS ENCLOSED



The Honorable Leon Panetta
Secretary of Defense
1000 Defense Pentagon
Washington, DC 20301-1000



| | |
|-------------|--------------|
| DATE RECD | CBA SCREENED |
| NOV 21 '11 | NOV 21 '11 |
| At Pentagon | #35 PFFA |

*The Secretary of Defense
and Mrs. Panetta*

MARK PRYOR
ARKANSAS

COMMITTEES:
ARMED SERVICES

GOVERNMENTAL AFFAIRS

SMALL BUSINESS AND
ENTREPRENEURSHIP

217 RUSSELL SENATE OFFICE BUILDING
WASHINGTON, DC 20510
(202) 224-2353

THE RIVER MARKET
500 CLINTON AVENUE
SUITE 401
LITTLE ROCK, AR 72201-1745
(501) 324-6336
TOLL FREE: (877) 259-9602
<http://pryor.senate.gov>

United States Senate

WASHINGTON, DC 20510

2004 SEP 01 PM 2:15

September 10, 2004

Honorable Powell Moore
Asst. Secretary of Defense for Legislative Affairs
U.S. Department of Defense
1300 Defense Pentagon
Washington, D.C. 20301

Dear Secretary Moore:

My office was recently contacted by (b)(6)

(b)(6)

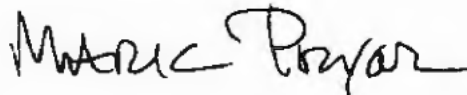
(b)(6)

I have enclosed copies of her correspondence for your information.

I would appreciate your office looking into (b)(6) case and providing me with your findings. Should you need any additional information, please contact Susie James in my Arkansas office.

Thank you for your attention to this matter.

Sincerely,



Mark Pryor

MLP/sj

OSD 14299-04

SENATORS:

THOMAS R. CARPER
DAN COATS
MICHAEL B. ENZI
DIANNE FEINSTEIN
JAMES M. INHOFE
DANIEL K. INOUE
JOHNNY ISAKSON
AMY KLOBUCHAR
BILL NELSON
ROGER F. WICKER



Jeff Sessions
Mark Pryor

United States Senators

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VIRGINIA FOXX
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AL GREEN
JANICE HAHN
LARRY KISSELL
MIKE MCINTYRE
JEFF MILLER

November 13, 2012

The Honorable Leon Panetta
Secretary of Defense
1000 Defense Pentagon
Washington, DC 20301-1000

Dear Mr. Secretary and Mrs. Panetta:

On behalf of the Congressional Committee, we have the pleasure of inviting you to join us for the 61st National Prayer Breakfast, which will be held on Thursday, February 7, 2013, at 7:30 a.m. at the Washington Hilton in Washington, D.C.

Annually, Members of Congress, the President of the United States, and other national leaders gather to reaffirm our trust in God and recognize the reconciling power of prayer. Friends and leaders throughout the United States and from more than 140 countries come in the spirit of friendship to set aside differences and seek to build and strengthen relationships through our love for God and care for one another. Although we face tremendous challenges each day, our hearts can be strengthened both individually and collectively as we seek God's wisdom and guidance together.

Your prompt response is essential and greatly appreciated. We hope you will be able to join us for this special occasion.

Sincerely,


Jeff Sessions


Mark Pryor

NPB 5



Response Card

I will _____ will not _____
spouse will _____ will not _____
able to attend the

National Breakfast
on Thursday morning, February 7, 2013

First Name

Surname

My spouse's full name is _____
(for name tag use)

Please return this card as soon as possible.
Space cannot be guaranteed after January 4, 2013.
For security reasons, this invitation is non-transferable.

THE HONORABLE JEFF SESSIONS
THE HONORABLE MARK PRYOR
635B PENNSYLVANIA AVENUE SE
WASHINGTON, DC 20003



National Prayer Breakfast

Historically the leadership of our nation has turned to Almighty God for strength and guidance.

In this spirit, the United States Senate and the House of Representatives breakfast groups, which meet to deepen friendships, to pray and counsel together, inaugurated the National Prayer Breakfast to specifically seek the Lord's guidance and strength as well as to reaffirm our faith and to renew the dedication of our Nation and ourselves to God and His purposes.

This event in the nation's capital, which is organized privately by members of the Senate and House breakfast groups, seeks to encourage men and women throughout the United States and the world to recognize their privileges and responsibilities before God.

With the desire to deepen the spiritual life and moral fiber of the people through a leadership led by God, there have been, in all fifty states, similar breakfasts inaugurated by governors, mayors and other responsible persons.

As a natural outgrowth of such gatherings, many people throughout the world are finding through the teachings, example, and spirit of Jesus of Nazareth ways to build relationships which can strengthen the family of nations and further the cause of peace and justice.

*Members of the Congress
of the United States of America
request the pleasure of your company at the*

*61st Annual
National Prayer Breakfast
with
The President of the United States
and other national leaders in the Executive,
Judicial and Legislative Branches
of our government*

*Thursday, February 7, 2013
at eight o'clock*

*Hilton Washington
International Ballroom
Washington, D.C.*

*Guests to be seated
by 7:30 a.m.*

*Adjournment
by 9:30 a.m.*

The foundations of our society and our government rest so much on the teachings of the Bible that it would be difficult to support them if faith in these teachings would cease to be practically universal in our country.

Calvin Coolidge

In extracting the pure principles which Jesus taught, we should have to strip off the artificial vestments in which they have been muffled....there will be found remaining the most sublime and benevolent code of morals which has ever been offered to man.

Thomas Jefferson

America was founded by people who believed that God was their rock of safety. I recognize we must be cautious in claiming that God is on our side, but I think it's all right to keep asking if we're on His side.

Ronald Reagan

Every thinking man, when he thinks, realizes that the teachings of the Bible are so interwoven and entwined with our whole civic and social life that it would be literally impossible for us to figure ourselves what the life would be if these standards were removed.

Theodore Roosevelt

*The Secretary of Defense
and Mrs. Panetta*

*U. S. Senators
Jeff Sessions and Mark Pryor
635 B Pennsylvania Avenue, NE
Washington, DC 20003*

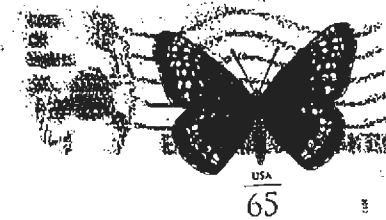
NATIONAL PRAYER BREAKFAST
MATERIALS ENCLOSED

RSVP
Requested

The Honorable Leon Panetta
Secretary of Defense
1000 Defense Pentagon
Washington, DC 20301-1000

CAPITAL DISTRICT 2007

14 NOV 2002 PM 2 L



203011000



MARK PRYOR
ARKANSAS

COMMITTEES:
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TRANSPORTATION

HOMELAND SECURITY AND
GOVERNMENTAL AFFAIRS

SMALL BUSINESS AND
ENTREPRENEURSHIP

RULES AND ADMINISTRATION

SELECT COMMITTEE ON ETHICS

United States Senate

WASHINGTON, DC 20510
December 5, 2012

255 DIRKSEN SENATE OFFICE BUILDING
WASHINGTON, DC 20510
(202) 224-2353

500 PRESIDENT CLINTON AVENUE
SUITE 401
LITTLE ROCK, AR 72201
(501) 324-8338
TOLL FREE: (877) 288-8602
<http://pryor.senate.gov>

The Honorable Leon Panetta
Secretary of Defense
U.S. Department of Defense
1400 Defense Pentagon
Washington, DC 20301-1400

Dear Secretary Panetta:

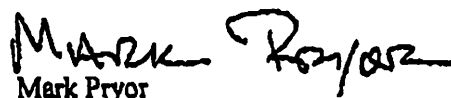
I am writing to encourage you to increase efforts to reduce improper payments and improve efficiency within the TRICARE health care system.

The federal government is accountable for efforts to ensure taxpayer dollars spent by federal agencies are not wasted, which includes protecting expenditures against improper payments. The *Improper Payments Elimination and Recovery Act of 2010* (IPERA) requires agencies to perform risk assessments on all programs and activities, test programs and activities susceptible to significant improper payments, and annually report the estimated improper payments made, the actions taken to reduce improper payments, and the efforts made to recover improper payments.

In meeting the requirements of IPERA, I urge you to explore methods to be used by your agency and federal health plans that strengthen preventive controls in TRICARE, as well as recovery efforts that focus on fraud. Specific preventive measures worth exploring may include: up-front eligibility validation through data sharing, increased training programs focused on preventing and detecting improper payments, predictive analytics, timely resolution of audit findings, and program refinement based upon audit findings. By using strong preventive controls, your agency will strengthen frontline defenses against improper payments being made to individuals and organizations.

Thank you for your attention to this important matter. I look forward to working with you to eliminate improper payments in our government and ensure taxpayer dollars are spent wisely.

Sincerely,


Mark Pryor



OSD015049-12

November 5, 2012

Sent: Mon 11/5/2012 3:05 PM

FROM: deke whitbeck@pryor.senate.gov

TO: (b)(6) CIV USARMY HQDA OCLL (US)

SUBJECT: Soldier Pay Afghanistan

Hi (b)(6)

Could you please take a look at the following email that was recently sent to Senator Pryor from a soldier in Afghanistan regarding various pay issues.

Thank you for all of your help.

Deke Whitbeck

Office of US Senator Mark Pryor

Senator Pryor:

(b)(6)



OSD015463-12

United States Senate

WASHINGTON, DC 20510

15 November 2006

The Honorable Donald Rumsfeld
Secretary of Defense
1000 Defense Pentagon
Washington DC, 20301-1000

Dear Secretary Rumsfeld:

We write to solicit your help in gaining a better understanding of the Department of Defense's plans for future acquisition of the C/KC-130J aircraft. The C/KC-130J is the crown jewel in today's tactical air mobility fleet. It is being flown by our Air Force and Marines, as well as by our Allies, and is providing exceptional service in support of the Global War on Terrorism.

We are concerned that the current Department of Defense C/KC-130J multiyear procurement plan expires in FY08. As you are aware, more than half of the combat delivery C-130s are 30 years old or older with some of the fleet now hampered by significant operational restrictions. Although their longevity is clearly a testament to the value of these aircraft, we are very concerned that the existing fleet continues to age at an alarming rate without an apparent long-term solution. The Department has clearly articulated the need for recapitalization, yet we see no indication of an integrated plan to bridge the existing C/KC-130J multiyear procurement to emerging requirements of the future.

We understand that the USMC and USAF have requirements for C/KC-130J replacement beyond those currently being met by the multiyear. We would like to hear from you regarding the Department's efforts to ensure our tactical airlift and tanker fleets in the USAF and USMC remain viable for the future.

Our Airmen and Marines clearly deserve the best equipment that we can offer them. The C/KC-130J is the right solution for these emerging tactical air mobility requirements.

We look forward to hearing from you.

Sincerely,



OSD 18047-06



11/20/2006 9:37:30 AM

Mike DeWine

Michael B. Higgins

Rep. Ben Ray Lujan

Kent Lott

Mark Pryor

Jack Reed

Mr. Baucus

Dick Durbin

George V. Voinovich

Almy Shumaker

Janine Christensen

Elizabeth Dole

MARK PRYOR
ARKANSAS

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(202) 224-2353

500 PRESIDENT CLINTON AVENUE
SUITE 401
LITTLE ROCK, AR 72201
(501) 324-6336
TOLL FREE: (877) 259-9602
<http://pryor.senate.gov>

United States Senate

WASHINGTON, DC 20510

201 FEB -9 11 12 20

November 19, 2004

The Hon. Powell Moore
Assistant Secretary of Defense
for Legislative Affairs
1300 Defense Pentagon
Washington, D.C. 20301-1300

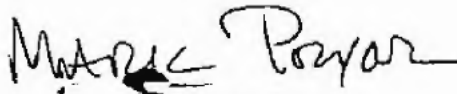
Dear Mr. Moore:

I write to you on behalf of my constituent, (b)(6) who has contacted my office concerning the Armed Services Vocational Aptitude Test (ASVAB). I am enclosing a copy of his correspondence to me for your review.

(b)(6)

Again, thank you for your time and your cooperation. If you have any questions, or need any additional information, please feel free to contact Joan Vehik at 501-324-6336. I look forward to hearing from you in the near future.

Sincerely,



Mark Pryor

Enclosure

OSD 19809-04

MARK PRYOR
ARKANSAS

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LITTLE ROCK, AR 72201
(501) 324-6336
TOLL FREE: (877) 259-9602
<http://pryor.senate.gov>

United States Senate

WASHINGTON, DC 20510

December 3, 2004

The Honorable Powell Moore
attn: Lt. Col. Esther Swartz
U.S. Department of Defense
Assistant Secretary of Defense
1300 Defense Pentagon
Washington, District of Columbia 20301-1300

Dear Assistant Secretary Moore:

I write to you on behalf of my constituent (b)(6)

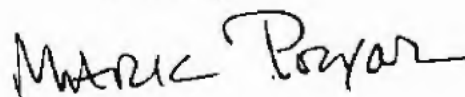
(b)(6)

Enclosed please find information which has been forwarded to my office concerning this product. I would be grateful for any information you could provide (b)(6)

(b)(6) Please contact (b)(6) directly with your response, but I would appreciate receiving a copy of any information you forward to him. Please direct any correspondence to the attention of Joan Vchik in my Arkansas Office.

Again, thank you for your time and your cooperation. If you have any questions, or need any additional information, please feel free to contact Joan at 501-324-6336. I look forward to hearing from you in the near future.

Sincerely,



Mark Pryor

Enclosure

OSD 20394-04

United States Senate
WASHINGTON, DC 20510

SEC 111-1
2005 NOV -4 PM 11:30

November 3, 2005

The Honorable Donald H. Rumsfeld
Secretary of Defense
The Pentagon
Washington, D.C. 20301

Dear Mr. Secretary,

As you prepare your budget request for Fiscal Year 2007, we ask that you include funding which will fully equip the Army National Guard with combat equipment which has dual use by the States for domestic emergencies.

We also ask the administration to address the recommendations of the Government Accountability Office with respect to the need to improve National Guard equipment readiness and its integration into Army transformation initiatives.

The Army National Guard plays a crucial role in State response to domestic emergencies. The greatly diminished percentage of equipment on-hand in our Guard units carries with it the risk of not only denying these units the equipment needed to conduct good training for their combat mission but also leaves them with fewer tools to support State responses to natural disasters, terrorist incidents or other emergencies. While it is possible to shift equipment from State to State, it is clear that National Guard response will be faster if the needed equipment is available for training and closer to the point of need.

Specific items of National Guard equipment are of particular value for homeland security purposes. These include trucks of various sizes, communications equipment, night vision devices, engineer equipment and helicopters. Unfortunately, the National Guard has troubling shortages in all of these areas. Nationwide the Guard has only 2/3 of the Humvees, 3/4 of the radios, half of the night vision devices and 1/4 of the modern medium trucks it needs to be mission responsive. Moreover, due to combat wear and the operational need for returning units to leave some equipment behind in the combat zone, these shortages are getting worse.

Please give full consideration to the homeland security value of National Guard equipment and include in your budget request a plan to bring our Guard up to 100% of key assets.

Dick Durbin

Patrick Leahy

Jeff Bond
LH

OSD 21800-05

Letter to the Secretary of Defense

105 Bill Redmond

Mike Cryo Robert. M. M. M.

Allen J. J.

Rick S. S. Hillary Rodham Clinton

J. J.

M. J. J.

George Allen

Mike Davis

Carl D.

Ken Salazar

Frank R.

James P. Lincoln

Mark Boyer

Sam O. Haska

Ed Johnson

Byron G. Eason

Jay Ralston

Murrell B. Fairchild

Jack Reed

Marion C. Lusk

R. W.

Mack Dayton

Alvin J. Smith

Patty Murray

Letter the Secretary of Defense

John F. Kerry

Jim Talent

Ernie Boyle

Bill Nelson

Chen. D. M.

Craig Thomas

Chuck Grassley

Tommy Carper

Bob Fico

Susan M. Collins

MARK PRYOR
ARKANSAS

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COMMERCE, SCIENCE AND
TRANSPORTATION

HOMELAND SECURITY AND
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WASHINGTON, DC 20510
(202) 224-2353

United States Senate

WASHINGTON, DC 20510

500 PRESIDENT CLINTON AVENUE
SUITE 401
LITTLE ROCK, AR 72201
(501) 324-6336
TOLL FREE: (877) 259-9602
<http://pryor.senate.gov>

Hon. Daniel R. Stanley
Assistant Secretary of Defense
for Legislative Affairs
U.S. Department of Defense
1300 Defense Pentagon
Washington, DC 20301-1300

Dear Assistant Secretary Stanley,

I received the attached letter from one of my constituents. I would appreciate it if you would send me a response to the issue raised in the letter at your earliest convenience. Please send your reply to the attention of my aide, Ben Farley. Thank you for your assistance.


Mark Pryor

OSD 22058-05