

SOLICITATION/CONTRACT/ORDER FOR COMMERCIAL ITEMS <i>OFFEROR TO COMPLETE BLOCKS 12, 17, 23, 24, AND 30</i>				1. REQUISITION NUMBER HQ015211930001000		PAGE 1 OF 17	
2. CONTRACT NO. HQ0034-09-A-3015		3. AWARD/EFFECTIVE DATE (b)(4)		4. ORDER NUMBER 0008		5. SOLICITATION NUMBER	
7. FOR SOLICITATION INFORMATION CALL:				b. TELEPHONE NUMBER (No Collect Calls)		8. OFFER DUE DATE/LOCAL TIME	
9. ISSUED BY WHS - ACQUISITION DIRECTORATE 1155 DEFENSE PENTAGON WASHINGTON DC 20301-1155 TEL: FAX:		CODE HQ0034		10. THIS ACQUISITION IS <input checked="" type="checkbox"/> UNRESTRICTED <input type="checkbox"/> SET ASIDE: % FOR <input type="checkbox"/> SB <input type="checkbox"/> HUBZONE SB <input type="checkbox"/> 8(A) <input type="checkbox"/> SVC-DISABLED VET-OWNED SB <input type="checkbox"/> EMERGING SB SIZE STD: NAICS:		11. DELIVERY FOR FOB DESTINATION UNLESS BLOCK IS MARKED <input type="checkbox"/> SEE SCHEDULE <input type="checkbox"/> 13a. THIS CONTRACT IS A RATED ORDER UNDER DPAS (15 CFR 700) 13b. RATING 14. METHOD OF SOLICITATION <input type="checkbox"/> RFO <input type="checkbox"/> IFB <input type="checkbox"/> RFP	
15. DELIVER TO OSD POLICY (b)(6) PENTAGON ROOM 3A1078 WASHINGTON DC 20301-1155		CODE HQ0152		16. ADMINISTERED BY SEE ITEM 9			
17a. CONTRACTOR/OFFEROR SCIENCE APPLICATIONS INTERNATIONAL CORPO 1710 SAIC DR MC LEAN VA 22102-3703 TEL.		CODE 5UTP8 FACILITY CODE		18a. PAYMENT WILL BE MADE BY DFAS-CO/SOUTH ENTITLEMENT OPERATIONS P.O. BOX 182264 COLUMBUS OH 43218-2264 CODE HQ0338			
<input type="checkbox"/> 17b. CHECK IF REMITTANCE IS DIFFERENT AND PUT SUCH ADDRESS IN OFFER				<input type="checkbox"/> 18b. SUBMIT INVOICES TO ADDRESS SHOWN IN BLOCK 18a. UNLESS BLOCK BELOW IS CHECKED <input type="checkbox"/> SEE ADDENDUM			
19. ITEM NO.		20. SCHEDULE OF SUPPLIES/ SERVICES		21. QUANTITY		22. UNIT	
		SEE SCHEDULE				23. UNIT PRICE	
						24. AMOUNT	
25. ACCOUNTING AND APPROPRIATION DATA See Schedule						26. TOTAL AWARD AMOUNT (For Govt. Use Only) (b)(4)	
<input type="checkbox"/> 27a. SOLICITATION INCORPORATES BY REFERENCE FAR 52.212-1, 52.212-4, FAR 52.212-3, 52.212-5 ARE ATTACHED.				ADDENDA <input type="checkbox"/> ARE <input type="checkbox"/> ARE NOT ATTACHED			
<input type="checkbox"/> 27b. CONTRACT/PURCHASE ORDER INCORPORATES BY REFERENCE FAR 52.212-4, FAR 52.212-5 IS ATTACHED.				ADDENDA <input type="checkbox"/> ARE <input type="checkbox"/> ARE NOT ATTACHED			
28. CONTRACTOR IS REQUIRED TO SIGN THIS DOCUMENT AND RETURN <u>0</u> COPIES <input type="checkbox"/> TO ISSUING OFFICE. CONTRACTOR AGREES TO FURNISH AND DELIVER ALL ITEMS SET FORTH OR OTHERWISE IDENTIFIED ABOVE AND ON ANY ADDITIONAL SHEETS SUBJECT TO THE TERMS AND CONDITIONS SPECIFIED HEREIN.				29. AWARD OF CONTRACT: REFERENCE <input type="checkbox"/> OFFER DATED . YOUR OFFER ON SOLICITATION (BLOCK 5), INCLUDING ANY ADDITIONS OR CHANGES WHICH ARE SET FORTH HEREIN, IS ACCEPTED AS TO ITEMS:			
30a. SIGNATURE OF OFFEROR/CONTRACTOR				31a. UNITED STATES OF AMERICA (SIGNATURE OF CONTRACTING OFFICER) <i>Allan Castro</i>		31c. DATE SIGNED (b)(4)	
30b. NAME AND TITLE OF SIGNER (TYPE OR PRINT)		30c. DATE SIGNED		31b. NAME OF CONTRACTING OFFICER (TYPE OF PRINT) ALLAN CASTRO / CONTRACTING OFFICER TEL: (b)(6) EMAIL: (b)(6)			

**SOLICITATION/CONTRACT/ORDER FOR COMMERCIAL ITEMS
(CONTINUED)**

19. ITEM NO.	20. SCHEDULE OF SUPPLIES/ SERVICES	21. QUANTITY	22. UNIT	23. UNIT PRICE	24. AMOUNT
<p>SEE SCHEDULE</p>					

32a. QUANTITY IN COLUMN 21 HAS BEEN
 RECEIVED INSPECTED ACCEPTED, AND CONFORMS TO THE CONTRACT, EXCEPT AS NOTED: _____

32b. SIGNATURE OF AUTHORIZED GOVERNMENT REPRESENTATIVE	32c. DATE	32d. PRINTED NAME AND TITLE OF AUTHORIZED GOVERNMENT REPRESENTATIVE
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32e. MAILING ADDRESS OF AUTHORIZED GOVERNMENT REPRESENTATIVE	32f. TELEPHONE NUMBER OF AUTHORIZED GOVERNMENT REPRESENTATIVE
	32g. E-MAIL OF AUTHORIZED GOVERNMENT REPRESENTATIVE

33. SHIP NUMBER <input type="checkbox"/> PARTIAL <input type="checkbox"/> FINAL	34. VOUCHER NUMBER	35. AMOUNT VERIFIED CORRECT FOR	36. PAYMENT <input type="checkbox"/> COMPLETE <input type="checkbox"/> PARTIAL <input type="checkbox"/> FINAL	37. CHECK NUMBER
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38. S/R ACCOUNT NUMBER	39. S/R VOUCHER NUMBER	40. PAID BY
------------------------	------------------------	-------------

41a. I CERTIFY THIS ACCOUNT IS CORRECT AND PROPER FOR PAYMENT	42a. RECEIVED BY <i>(Print)</i>
	41b. SIGNATURE AND TITLE OF CERTIFYING OFFICER

Section SF 1449 - CONTINUATION SHEET

This is issued under and pursuant to the provisions of (the "Agreement"). The terms and conditions of the Agreement are hereby incorporated by reference and, except as provided herein by this , remain in full force and effect.

ITEM NO	SUPPLIES/SERVICES	QUANTITY	UNIT	UNIT PRICE	AMOUNT
0001	Section 1206 Assessment FFP-LOE The Contractor shall perform an assessment of the Section 1206 program in accordance with the Performance Work Statement PURCHASE REQUEST NUMBER: HQ015211930001000	(b)(4)	Months	(b)(4)	(b)(4)
				NET AMT	(b)(4)
				CEILING PRICE	\$0.00
	ACRN AA				(b)(4)

ITEM NO	SUPPLIES/SERVICES	QUANTITY	UNIT	UNIT PRICE	AMOUNT
0002	Travel T&M All non-local travel shall be pre-approved by the Office of the Under Secretary of Defense (Policy) leadership. Copies of all receipts shall be furnished to the COR. All travel shall be in accordance with FAR 31.205-46, "Travel Costs". Travel not in accordance with compliance will be at the contractor's expense. PURCHASE REQUEST NUMBER: HQ015211930001000	(b)(4)	Dollars, U.S.	\$1.00	(b)(4)
				TOT ESTIMATED PRICE	(b)(4)
				CEILING PRICE	
	ACRN AA				(b)(4)

ITEM NO	SUPPLIES/SERVICES	QUANTITY	UNIT	UNIT PRICE	AMOUNT
0003		(b)(4)	Dollars, U.S.	\$1.00	(b)(4)

Other Direct Costs

T&M

All ODC's shall be preapproved by the Contracting Officer. All costs must be allowable and allocable in accordance with FAR 31.2.

PURCHASE REQUEST NUMBER: HQ015211930001000

TOT ESTIMATED PRICE

(b)(4)

CEILING PRICE

ACRN AA

(b)(4)

ITEM NO	SUPPLIES/SERVICES	QUANTITY	UNIT	UNIT PRICE	AMOUNT
1001 OPTION	Section 1206 Assessment FFP-LOE	(b)(4) (4)	Months	(b)(4)	(b)(4)

The Contractor shall perform an assessment of the Section 1206 program in accordance with the Performance Work Statement

NET AMT

(b)(4)

CEILING PRICE

ITEM NO	SUPPLIES/SERVICES	QUANTITY	UNIT	UNIT PRICE	AMOUNT
1002		(b)(4)	Dollars, U.S.	\$1.00	(b)(4)

OPTION Travel

T&M

All non-local travel shall be pre-approved by the Office of the Under Secretary of Defense (Policy) leadership. Copies of all receipts shall be furnished to the COR. All travel shall be in accordance with FAR 31.205-46, "Travel Costs". Travel not in accordance with compliance will be at the contractor's expense.

TOT ESTIMATED PRICE

(b)(4)

CEILING PRICE

ITEM NO	SUPPLIES/SERVICES	QUANTITY	UNIT	UNIT PRICE	AMOUNT
1003		(b)(4)	Dollars, U.S.	\$1.00	(b)(4)
OPTION	Other Direct Costs T&M				
	All ODC's shall be preapproved by the Contracting Officer. All costs must be allowable and allocable in accordance with FAR 31.2.				
				TOT ESTIMATED PRICE	(b)(4)
				CEILING PRICE	

ITEM NO	SUPPLIES/SERVICES	QUANTITY	UNIT	UNIT PRICE	AMOUNT
2001		(b)(4)	Months	(b)(4)	(b)(4)
OPTION	Section 1206 Assessment FFP-LOE				
	The Contractor shall perform an assessment of the Section 1206 program in accordance with the Performance Work Statement				
				NET AMT	(b)(4)
				CEILING PRICE	\$0.00

ITEM NO	SUPPLIES/SERVICES	QUANTITY	UNIT	UNIT PRICE	AMOUNT
2002		(b)(4)	Dollars, U.S.	\$1.00	(b)(4)

OPTION Travel
T&M
All non-local travel shall be pre-approved by the Office of the Under Secretary of Defense (Policy) leadership. Copies of all receipts shall be furnished to the COR. All travel shall be in accordance with FAR 31.205-46, "Travel Costs". Travel not in accordance with compliance will be at the contractor's expense.

TOT ESTIMATED PRICE (b)(4)
CEILING PRICE

ITEM NO	SUPPLIES/SERVICES	QUANTITY	UNIT	UNIT PRICE	AMOUNT
2003		(b)(4)	Dollars, U.S.	\$1.00	(b)(4)

OPTION Other Direct Costs
T&M
All ODC's shall be preapproved by the Contracting Officer. All costs must be allowable and allocable in accordance with FAR 31.2.

TOT ESTIMATED PRICE (b)(4)
CEILING PRICE

ITEM NO	SUPPLIES/SERVICES	QUANTITY	UNIT	UNIT PRICE	AMOUNT
3001		(b)(4)	Months	(b)(4)	(b)(4)

OPTION Section 1206 Assessment
FFP-LOE
The Contractor shall perform an assessment of the Section 1206 program in accordance with the Performance Work Statement

NET AMT (b)(4)
CEILING PRICE \$0.00

ITEM NO	SUPPLIES/SERVICES	QUANTITY	UNIT	UNIT PRICE	AMOUNT
3002		(b)(4)	Dollars, U.S.	\$1.00	(b)(4)
OPTION	Travel T&M				
	All non-local travel shall be pre-approved by the Office of the Under Secretary of Defense (Policy) leadership. Copies of all receipts shall be furnished to the COR. All travel shall be in accordance with FAR 31.205-46, "Travel Costs". Travel not in accordance with compliance will be at the contractor's expense.				
				TOT ESTIMATED PRICE	(b)(4)
				CEILING PRICE	

ITEM NO	SUPPLIES/SERVICES	QUANTITY	UNIT	UNIT PRICE	AMOUNT
3003		(b)(4)	Dollars, U.S.	\$1.00	(b)(4)
OPTION	Other Direct Costs T&M				
	All ODC's shall be preapproved by the Contracting Officer. All costs must be allowable and allocable in accordance with FAR 31.2.				
				TOT ESTIMATED PRICE	(b)(4)
				CEILING PRICE	

ITEM NO	SUPPLIES/SERVICES	QUANTITY	UNIT	UNIT PRICE	AMOUNT
4001		(b)(4)	Months	(b)(4)	(b)(4)
OPTION	Section 1206 Assessment FFP-LOE				
	The Contractor shall perform an assessment of the Section 1206 program in accordance with the Performance Work Statement				
				NET AMT	(b)(4)
				CEILING PRICE	\$0.00

ITEM NO	SUPPLIES/SERVICES	QUANTITY	UNIT	UNIT PRICE	AMOUNT
4002		(b)(4)	Dollars, U.S.	\$1.00	(b)(4)

OPTION Travel
T&M

All non-local travel shall be pre-approved by the Office of the Under Secretary of Defense (Policy) leadership. Copies of all receipts shall be furnished to the COR. All travel shall be in accordance with FAR 31.205-46, "Travel Costs". Travel not in accordance with compliance will be at the contractor's expense.

TOT ESTIMATED PRICE
CEILING PRICE

(b)(4)

ITEM NO	SUPPLIES/SERVICES	QUANTITY	UNIT	UNIT PRICE	AMOUNT
4003		(b)(4)	Dollars, U.S.	\$1.00	(b)(4)

OPTION Other Direct Costs
T&M

All ODC's shall be preapproved by the Contracting Officer. All costs must be allowable and allocable in accordance with FAR 31.2.

TOT ESTIMATED PRICE
CEILING PRICE

(b)(4)

INSPECTION AND ACCEPTANCE TERMS

Supplies/services will be inspected/accepted at:

CLIN	INSPECT AT	INSPECT BY	ACCEPT AT	ACCEPT BY
0001	Destination	Government	Destination	Government
0002	Destination	Government	Destination	Government
0003	Destination	Government	Destination	Government
1001	Destination	Government	Destination	Government

1002	Destination	Government	Destination	Government
1003	Destination	Government	Destination	Government
2001	Destination	Government	Destination	Government
2002	Destination	Government	Destination	Government
2003	Destination	Government	Destination	Government
3001	Destination	Government	Destination	Government
3002	Destination	Government	Destination	Government
3003	Destination	Government	Destination	Government
4001	Destination	Government	Destination	Government
4002	Destination	Government	Destination	Government
4003	Destination	Government	Destination	Government

DELIVERY INFORMATION

CLIN	DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
0001	(b)(4)	N/A	OSD POLICY (b)(6) PENTAGON ROOM 3A1078 WASHINGTON DC 20301-1155 (b)(6) FOB: Destination	HQ0152
0002	(b)(4)	N/A	(SAME AS PREVIOUS LOCATION) FOB: Destination	HQ0152
0003	(b)(4)	N/A	(SAME AS PREVIOUS LOCATION) FOB: Destination	HQ0152
1001	(b)(4)	N/A	(SAME AS PREVIOUS LOCATION) FOB: Destination	HQ0152
1002	(b)(4)	N/A	(SAME AS PREVIOUS LOCATION) FOB: Destination	HQ0152
1003	(b)(4)	N/A	(SAME AS PREVIOUS LOCATION) FOB: Destination	HQ0152
2001	(b)(4)	N/A	(SAME AS PREVIOUS LOCATION) FOB: Destination	HQ0152
2002	(b)(4)	N/A	(SAME AS PREVIOUS LOCATION) FOB: Destination	HQ0152
2003	(b)(4)	N/A	(SAME AS PREVIOUS LOCATION) FOB: Destination	HQ0152

3001	(b)(4)	N/A	(SAME AS PREVIOUS LOCATION) FOB: Destination	HQ0152
3002	(b)(4)	N/A	(SAME AS PREVIOUS LOCATION) FOB: Destination	HQ0152
3003	(b)(4)	N/A	(SAME AS PREVIOUS LOCATION) FOB: Destination	HQ0152
4001	(b)(4)	N/A	(SAME AS PREVIOUS LOCATION) FOB: Destination	HQ0152
4002	(b)(4)	N/A	(SAME AS PREVIOUS LOCATION) FOB: Destination	HQ0152
4003	(b)(4)	N/A	(SAME AS PREVIOUS LOCATION) FOB: Destination	HQ0152

ACCOUNTING AND APPROPRIATION DATA

AA: 971 0100.6820 3301 251A S49447 COAC10001
 AMOUNT: (b)(4)
 CIN HQ0152119300010000001 (b)(4)
 CIN HQ0152119300010000002
 CIN HQ0152119300010000003

CLAUSES INCORPORATED BY FULL TEXT

52.217-8 OPTION TO EXTEND SERVICES (NOV 1999)

The Government may require continued performance of any services within the limits and at the rates specified in the contract. These rates may be adjusted only as a result of revisions to prevailing labor rates provided by the Secretary of Labor. The option provision may be exercised more than once, but the total extension of performance hereunder shall not exceed 6 months. The Contracting Officer may exercise the option by written notice to the Contractor within 30 days.

(End of clause)

52.217-9 OPTION TO EXTEND THE TERM OF THE CONTRACT (MAR 2000)

(a) The Government may extend the term of this contract by written notice to the Contractor within 30 days provided that the Government gives the Contractor a preliminary written notice of its intent to extend at least 30 days before the contract expires. The preliminary notice does not commit the Government to an extension.

(b) If the Government exercises this option, the extended contract shall be considered to include this option clause.

(c) The total duration of this contract, including the exercise of any options under this clause, shall not exceed 5 years.

(End of clause)

WHS A&PO WAWF INVOICING INSTRUCTIONS (Apr 2010)

To implement DFARS 252.232-7003, "Electronic Submission of Payment Requests and Receiving Reports (March 2008)", Washington Headquarters Services, Acquisition & Procurement Office (WHS A&PO) utilizes WAWF to electronically process vendor requests for payment. The web based system is located at <https://wawf.eb.mil>, and allows government contractors and authorized Department of Defense (DOD) personnel to generate, capture, process and track invoice and acceptance documentation electronically. The contractor is required to utilize this system when submitting invoices and receiving reports under this contract. **Submission of hard copy DD250/Invoice/Public Vouchers (SF1034) is no longer permitted.**

The contractor shall ensure an Electronic Business Point of Contract is designated in Central Contractor Registration at <http://www.ccr.gov/> and register to use WAWF at <https://wawf.eb.mil> within ten (10) days after award of the contract or modification incorporating WAWF into the contract. Step by step instructions to register are available at <http://wawf.eb.mil>.

The contractor is directed to submit the following invoice type:

2-n-1 - Services Only, including Construction

Back up documentation may be attached to the invoice in WAWF under the "Misc Info" tab. Fill in all applicable information under each tab.

With the exception of extensions, the following required information should automatically populate in WAWF; if it does not populate, or does not populate completely or correctly, enter the following information as noted:

Contract Number	HQ0034-09-A-3015
Delivery Order	0008
Pay DoDAAC	HQ0338
Issue By DoDAAC	HQ0034
Admin By DoDAAC	HQ0034
Inspect By DoDAAC/Extension	
Service Acceptor DODAAC/Extension <u>or</u> Ship to DODAAC/Extension <u>or</u> Service Approver DODAAC/Extension <u>or</u> Grant Approver DODAAC/Extension	HQ0034/OSDTM4
DCAA Auditor DODAAC/Extension	
LPO DODAAC	Leave Blank

The Contractor shall verify that the DoDAACs automatically populated by the WAWF system match the above information. If these DoDAACs do not match then the contractor shall correct the field(s) and notify the contracting officer of the discrepancy (ies).

The Contractor will need to enter a Shipment (or Voucher) Number in a specific format.

- The correct format for a shipment number for MOCAS invoices is AAAXNNN where A = alpha, X = alphanumeric and N = numeric characters, followed by a “Z” suffix if it is a final invoice. (e.g. SER0001, BVN0002Z, SERA003)
- WAWF will affix the prefix “SER” for 2-in-1 invoices and prefix “BVN” for cost vouchers to the Shipment (or Voucher) Number fields. For Combo documents, the contractor may enter their own three letter prefixes.

Take special care when entering Line Item information . The Line Item tab is where you will detail your request for payment and material/services that were provided based upon the contract. Be sure to fill in the following items exactly as they appear in the contract:

- Item Number: If the contract schedule has more than one ACRN listed as sub items under the applicable Contract Line Item Number (CLIN), use the 6 character, separately identified Sub Line Item Number (SLIN) (e.g. – 0001AA) or Informational SLIN (e.g. – 000101), otherwise use the 4 character CLIN (e.g. – 0001).
- Unit Price
- Unit of Measure
- ACRN: Fill-in the applicable 2 alpha character ACRN that is associated with the CLIN or SLIN.

Note – DO NOT INVOICE FOR MORE THAN IS STILL AVAILABLE UNDER ANY CLIN/SLIN/ACRN.

Before closing out of an invoice session in WAWF but after submitting your document or documents, the contractor will be prompted to send additional email notifications. Contractor shall click on “Send More Email Notification” on the page that appears. Add the following email address (b)(6) in the first email address block and add (b)(6) in the following blocks. This additional notification to the government is important to ensure that all appropriate persons are aware that the invoice documents have been submitted into the WAWF system.

If you have any questions regarding WAWF, please contact the WAWF Help Desk at 1-866-618-5988.

Exhibit/Attachment Table of Contents

DOCUMENT TYPE	DESCRIPTION	PAGES	DATE
Attachment I	A-J Non-Disclosure Agreement		

PERFORMANCE WORK STATEMENT**DEVELOPING AND IMPLEMENTING A FRAMEWORK AND PROCESS FOR ASSESSING
SECTION 1206 GLOBAL TRAIN AND EQUIP PROGRAMS**

1. Background: Section 1206 of the FY 2006 National Defense Authorization Act (NDAA), as amended, provide the Secretary of Defense, with the concurrence of the Secretary of State, the authority to train and equip foreign military and foreign maritime security forces to improve their capacity for conducting counter-terrorism and stability operations. Since the initial investment of \$100 million in FY 2006, Section 1206 has provided over \$1 billion to approximately 60 countries in a total of 100 separate programs. The current authorized ceiling for FY 2011 is \$350 million. Section 1206 authority is executed in coordination with the Department of State, Combatant Commands, and Chiefs of Mission, which presents a challenge to ensure consistent and feasible programs that support both recipient nation goals and U.S. national interests.

The recipient nations frequently suffer from a wide range of gaps and shortfalls in their military capabilities and capacities, as well as a full spectrum of political, economic, and social conditions, reflecting the fissures and tensions within those societies. Countries may be experiencing political turbulence, economic recession, internal conflict, and the effects of regional struggles. Such conditions play a role – positive or negative – on the ability to improve target organizations and capabilities through U.S. assistance.

In this very dynamic environment of program execution, DoD has recognized the need to determine how effective the various Section 1206 programs are in building partner capacity. Such an assessment process will require the integration of different forms of objective and subjective data from a number of sources, all subject to interpretation from several perspectives. This process should also understand how the other USG efforts that affect foreign military establishments, including FMF, IMET, EDA, CTFP, and others, can impact the same areas that Section 1206 programs are meant to influence. The challenge is to determine how effective the Section 1206 investments are, independently from other programs.

2. Objective: OSD-SOLIC&IC/SOCT, as the executive agent, provides policy oversight for Section 1206 programs. OSD-SOLIC&IC/SOCT must develop and implement a means to assess the effectiveness of the investments in the recipient nations' military establishments. The process must integrate qualitative and quantitative performance-related data in order to form a basis for assessing outputs and measuring progress toward reaching the desired outcomes and end states to improve capabilities of military and maritime security forces of the recipient nations. The objective of this program is to develop and validate a Section 1206 assessment process and assess selected programs. The assessment needs to achieve several objectives:

- Measure the success of the Section 1206 programs, both counterterrorism and stability operations, in achieving the objectives of building partner capacity to conduct counterterrorism or stability operations;
- Assess the quality and timeliness of the implementation and execution of Section 1206 processes and activities; and
- Measure the impact of the individual projects approved under this authority.

3. Scope. This program will develop, test, and conduct implementation of a framework for assessing the effectiveness of Section 1206 programs through the execution of three phases as described below.

a. *Phase I: Section 1206 Assessment Process Development*

i. **Task 1.1: Assessment Research and Analysis.** The contractor shall conduct research into the range of approaches and methodologies being used or developed to address programs with subjective outcomes, such as other forms of security cooperation, building partner capacity activities, or other comparable activities not necessarily related to security cooperation, e.g., those used in social sciences and industry. The contractor shall analyze the research results to derive those elements most relevant to a framework for assessing the effectiveness of Section 1206 programs. The contractor shall provide a briefing and written narrative describing the proposed methodology and Section 1206 Assessment Framework to the COTR.

ii. **Task 1.2: Initial Section 1206 Assessment Framework Development.** Based on the research and analysis conducted in Task 1.1, the contractor shall develop a framework for assessing Section 1206 programs.

- The framework shall include categories of recipient nations and the range of outcomes and end states desired in the military and maritime security forces of those nations.
- The framework shall contain a means to measure progress in capability levels for the recipient forces over the duration of Section 1206 programs focused on those specific forces.
- The framework shall identify specific assessment roles, such as data collector, assessor, reviewer, and integrator, and recommend which Section 1206 community stakeholders should have each role. The recommended assessment roles shall match up with capabilities and access to data.
- The framework shall identify specific offices responsible for collecting certain types of assessment data, based on functions they currently perform for the Section 1206 program.
- The framework shall address the comparative cost/opportunity benefit of foreign military and foreign maritime security forces exercising capabilities improved as a result of Section 1206 programs and thereby reducing potential operational requirements of U.S. military and maritime security forces.
- The contractor shall develop sample criteria, such as Measures of Effectiveness (MoE) and Measures of Performance (MoP), that contribute to a quantitative and qualitative assessment of how Section 1206 programs affect the achievement of desired outcomes and end states for the designated security forces.
- The contractor shall also identify likely sources of information for populating the MoE and MoP.
- The contractor shall provide a briefing and written narrative describing the proposed methodology and Section 1206 Assessment Framework to the COTR.

iii. Task 1.3: Development of Assessment Framework MoE and MoP. Using the draft Assessment Framework developed in Task 1.2, the contractor shall expand on the sample criteria (MoE and MoP) and develop specific MoE and MoP for each type of Section 1206 program. The contractor shall demonstrate how the MoE and MoP will contribute to a quantitative and qualitative assessment of how Section 1206 programs are impacting the desired outcomes and end states. The contractor shall provide a briefing and written narrative describing the draft Section 1206 MoE and MoP to the COTR.

iv. Task 1.4: Preparation of the initial Section 1206 Assessment Process. Based on the approved MoE and MoP, the contractor shall integrate all aspects of the Assessment Framework into an initial Assessment Process, a series of steps that results in a sound evaluation of Section 1206 program effectiveness. The Assessment Process shall include a means to address the cost/opportunity benefit of foreign forces performing missions that might otherwise be operational requirements for U.S. forces. The contractor shall brief the draft Assessment Process and present a plan for testing its validity in a pilot test in selected countries.

b. *Phase 2: Section 1206 Assessment Process Pilot Test.*

i. Task 2.1. Development and Conduct of a Pilot Test. Upon approval of the Section 1206 draft Assessment Process in Task 1.2, the contractor shall conduct a pilot test of the process, and MoE/MoP using data available from selected countries reflecting a range of Section 1206 activities, as well as different levels of capability in the recipient security forces. Using the draft Assessment Process and MoE and MoP, the contractor shall assess the progress toward attaining the objectives and desired end state for Section 1206 programs in those countries. This pilot test will be completed during a trip(s) to the selected countries in coordination with OSD/SOLIC&IC/SOCT. The contractor shall prepare and submit a report and briefing on the results of the pilot test to the COTR.

ii. Task 2.2. Revision of the Section 1206 Assessment Process. Drawing on the outcomes of the pilot test in one or more selected countries conducted in Task 2.1, the contractor shall make appropriate revisions to the Section 1206 draft Assessment Process, which shall be coordinated with OSD/SOLIC&IC/SOCT and other interagency and DOD stakeholders, as approved by the COTR. After coordination and consideration of input, the contractor shall prepare a report and briefing on the final revisions to the Section 1206 Assessment Process.

c. *Phase 3: Conduct of Section 1206 Assessments.*

i. Task 3.1. Country-Specific Section 1206 Assessments. Using the approved, and potentially revised assessment process developed in Phases 1 and 2, the contractor shall assess 1206 projects in selected countries. The number of countries visited and programs evaluated will be determined in consultation with OSD/SOLIC&IC/SOCT with the intent being to examine a set of programs that achieves a representative sample balancing quantity, diversity

of programs and time. (Cost estimates below in Section 6 are provided for different sample sizes of countries). These assessments shall include at least one trip to each of the countries. Upon completion of each of the country Section 1206 assessments, the contractor shall prepare a written report with the results and recommendations for future action.

ii. Task 3.2. Develop Assessment Implementation Guidance. After the pilot phase is complete, the contractor shall develop assessment implementation guidance on objectives, assessment roles and responsibilities, data collection, and coordination between agencies. The guidance shall describe the assessment process, step-by-step, and clearly identify timelines for conducting the assessments. The guidance shall also establish routine reporting requirements with standardized formats and timelines that are repeatable for any project, regardless of COCOM ownership or whether the project provided training or equipment or both. The contractor shall brief the draft Assessment Implementation Guidance and incorporate customer feedback into the final Assessment Implementation Guidance.

d. *Phase 4: Development of Assessment Toolkit.*

i. Task 4.1. Develop Assessment Toolkit. After Phase 3 is complete, the contractor shall produce an assessment toolkit that teaches, step-by-step, how to conduct a Section 1206 assessment. The toolkit should include detailed instructions parallel to subjects covered in the implementation guidance. The contractor shall brief the draft Assessment Toolkit and incorporate customer feedback into the final Assessment Toolkit.

4. Milestones and Deliverables:

Ref.	Deliverable	Number of Deliverables	Due Date
4.a.	Initial Meeting	1	NLT 7 days after award (DoA)
4.b.	Draft Assessment & Brief	5	Start of Phase 1 + 60 Days
4.c.	Pilot Test Plan	5	Approval of first deliverable + 75 Days
4.d.	Pilot Test Plan Report	5	End of Phase 2 + 30 Days
4.e.	Assessment Process Report & Brief	5	DoA + 280 Days
4.f.	Program Assessment Reports	2	NLT 21 Days after completion of each country visit
4.g.	Implementation Guidance	5	30 Days after the last program report assessment
4.h.	Assessment Toolkit	5	30 Days after the assessment implantation guidance
4.i.	Non-Disclosure Agreement	For All personnel	NLT 14 days after award and upon personnel replacement

Deliverables will be provided in both Microsoft Word and hardcopy formats. The Government shall maintain all ownership rights to deliverables.

a. *Initial Meeting.* Not to exceed seven (7) days after award.

b. *Section 1206 Draft Assessment Framework Report and Briefing.* The contractor shall prepare and deliver a briefing describing the proposed Section 1206 Assessment Framework to the COTR no later than 60 days following the start of Phase 1. As a minimum, the briefing will describe the Assessment Framework (to include a minimum of two sample MoE and/or MoP for categories of Section 1206 programs), demonstrate how the framework will be used to assess Section 1206 programs, identify recommended sources of information for the MoE and MoP, describe the comparative cost/opportunity benefit of improved foreign partner capabilities versus potential use of U.S. military forces, and provide recommendations for implementing the Assessment Process. This report shall be suitable to portray the assessment methodology in a DoD report to Congress on Section 1206 programs.

c. *Section 1206 Assessment Process Pilot Test Plan.* Seventy-five (75) days after approval of the first deliverable, the contractor shall provide a written report describing progress to date and the plan for conducting a pilot test of the Section 1206 Assessment Process. This shall include a description of the recommended MoE and MoP and the approach for determining comparative cost/opportunity benefit of improved foreign partner capabilities versus potential use of U.S. military forces to be employed in the Section 1206 Assessment Process. This report shall be suitable to portray the assessment methodology in a DoD report to Congress on Section 1206 programs.

d. *Section 1206 Assessment Process Pilot Test Report.* Using the approved Section 1206 Assessment Process, the contractor will assess Section 1206 programs within selected countries as directed by the COR. The contractor shall provide a completed assessment for the selected countries no later than 30 days after completion of the assessment visit to the last country during Phase 2. This report shall be suitable to portray the pilot test results in a DoD report to Congress on Section 1206 programs.

e. *Section 1206 Assessment Process Report and Briefing.* The contractor shall prepare and submit a written report and briefing on the final version of the Section 1206 Assessment Process. This report shall be suitable to portray the final Assessment Process in a DoD report to Congress on Section 1206 programs. The contractor shall be available to present the briefing to two to four groups in the metropolitan Washington, DC area.

f. *Program Assessment Reports.* The contractor shall provide a written report on the conduct, findings, conclusions, and recommendations of each of the subsequent country assessments, no later than 21 days after completion of the assessment. These reports shall be suitable to incorporate country assessment results in a DoD report to Congress on Section 1206 programs.

- (1) Below are sample candidates for countries where Section 1206 programs have been executed and the type of training and equipment provided (land, air, maritime):

COCOM	Pilot Country	Country 1206 Programs
<i>AFRICOM</i>	Kenya	Land, Maritime, Air
	Djibouti	Land, C2, and other
<i>CENTCOM</i>	Lebanon	Land and Air
	Kazakhstan	Land and Maritime
	Bahrain	Land, Maritime, Air
<i>PACOM</i>	Philippines	Maritime, Air, & C2
	Malaysia	Maritime & C2
	Indonesia	Maritime & C2
<i>EUCOM</i>	Albania	Land and Maritime
	Georgia	Land only
<i>SOUTHCOM</i>	Dominican Republic	Maritime only
	Honduras	Maritime and Land
	Jamaica	Maritime only
<i>NORTHCOM</i>	Mexico	Land only

- (2) Target is assessment of 6-8 programs in up to 6-8 countries from at least two COCOMs. Period of performance and costs will vary based on the countries and programs selected for evaluation. Intent is an evaluation that captures a representative sample across geography and type of program.

g. *Implementation Guidance*. Final assessment implementation guidance no later than 30 days after the last program report assessment is complete.

h. *Assessment Toolkit*. Final assessment toolkit no later than 30 days after the assessment implementation guidance is complete.

i. *Non-Disclosure Agreement*. All contract personnel shall complete a non-disclosure agreement (NDA) with the original employee signature. The NDA's shall be submitted to the COR NLT 14 days after award and upon replacement of personnel.

5. Period of Performance. The period of performance for this requirement is a base one-year period with four (4) one-year option periods.

6. Labor Estimates. The contractor should propose key personnel with knowledge, skills, and abilities to assess land, maritime, and/or aviation programs in foreign countries. Land, maritime, and/or aviation programs may be

SOF-focused, as well. The Government anticipates a level of effort of approximately three (3) FTEs. Travel costs will be calculated in accordance with the JTR and FAR 31-205-46, Travel Costs.

- a. Phase I (Process Development): Anticipate (b)(4) duration.
- b. Phase II (Pilot Test): Based on six different programs, anticipate (b)(4) duration.
- c. Phase III (Assessments): Duration is dependent on how many programs and countries. Our initial planning projections are for 6-8 programs. This might be adjusted where there are several programs in a single country (i.e. regional programs), especially if they are in the same domain, i.e., maritime interdiction and maritime surveillance.
- d. Phase IV (Implementation Guidance and Toolkit): Anticipate (b)(4) duration.

7. Option Years. Since the framework development will already be produced in the (b)(4) will entail only actual assessments of ongoing or completed Section 1206 programs. Contract will have (b)(6) at the discretion of USG. Each option year will consist of assessing additional 6-8 programs in up to 6-8 countries per option year, with the expectation that contractor will evaluate a minimum of six (6) programs not previously evaluated. During option year one, the contractor shall assist SOLIC&IC/SOCT with the roll-out of the assessment implementation guidance to the Section 1206 stakeholder community, which includes (but is not limited to) DSCA, COCOMs, and State. During all option years, the contractor shall provide support, including coordinating assessments and training Section 1206 stakeholder community members, to two selected COCOMs. If Section 1206 authority is renewed beyond FY12, DOD may seek to exercise additional option years. The U.S. Government reserves the right to direct one or more programs for evaluation by the contractor in any exercised option year.

8. Terms of Support. The contractor shall accomplish the tasks at selected locations, including their own offices, on an as-needed basis at the OSD-SOLIC&IC/SOCT office, and at other USG locations in selected countries, as coordinated with the U.S. Country Team. During the three option years, the contractor shall provide support at two selected COCOMs. The government will provide access to all relevant documents and databases, as well as to necessary key DoD, U.S. Government, and host nation officials, as required to accomplish the task. The Government will facilitate access to necessary personnel and organizations in selected nations for the pilot test in Phase 2 and in other countries selected for assessments in Phase 3.

- a. *Classification Requirements.* Contractors and any support personnel must have a Secret clearance. Deliverables will be Unclassified when possible, but may be classified Secret if directed by OSD-SOLIC&IC/SOCT.