

SOLICITATION	N/CONTRACT/					1. REQUISH	TION NUMBER			PAGE 1 O	F 9
2. CONTRACT NO HQ0034-11-A-00			ECTIVE DATE		R NUMBER		5. SOLICITAT	TON NUMBER	6	S. SOLICITATIO	ON ISSUE DATE
7. FOR SOLICITATION INFORMATION CALL		a. NAME	11	10000			b. TELEPHON	NE NUMBER (No C	Collect Calls) 8	3. OFFER DUE	DATE/LOCAL TIME
9. ISSUED BY  WHS - ACOUISITION 1155 DEFENSE PE WASHINGTON DC	NTAGON	CODE	HQ0034		X UNRESTR	ICTED	6 FOR	DESTINATION BLOCK IS MAR	UNLESS KED	iż. Discou	NT TERMS
W.G.W.G.G.W.B.G	20001 1100				H	ONE SB		13a. THIS	CONTRACT IS PAS (15 CFR 7		ORDER
					8(A) SVC-DI	SABLED VE	T-OWNED SB	13Ь. ПАПИС	, , , , , , , , , , , , , , , , , , ,	,	
TEL: FAX:					H	ING SB	ICS:	14. METHOD O	F SOLICITATION		RFP .
15. DELIVER TO OSD AT&L: PARCA		CODE	Q0596		16. ADMINISTI	ERED BY			COD	E	
LUIS JAMES 3620 DEFENSE PENTA WASHINGTON DC 2030						SEE	ITEM 9				
17a.CONTRACTOR	OFFEROR		CODE OXEX	3	18a, PAYMEN	T WILL BE N	AADE BY		CO	PE HQ034	47
HIGH PERFORMAN PETER J. GAASERI 11955 FREEDOM D RESTON, VA 20190-	JD R STE1100	S, INC.			DFAS. INDIA 8899 E. 56TH INDIANAPOL	STREET	3-1510				
TEL. 703-707-273		CO		3							
17b. CHECK II SUCH ADDRE	F, REMITTANCE IS SS IN OFFER	DIFFERENT	AND PUT		18b., SUBMIT BELOW, IS C		r	S SHOWN IN B DDENDUM	LOCK 18a., L	JNLESS BL	.00K
19. ITEM NO.	20	SCHEDULE	OF SUPPLIE	S/. SERV	ICES	2	1. QUANTITY	/ 22. UNIT	23. UNIT PF	RICE 24.	AMOUNT
			SEE SCHE	DULE							
25. ACCOUNTING	AND APPROPRIATI	ON DATA						26., TOTAL	AWARD, AMOL	JNT (For Go	v I. Use Only)
See Schedul	е									\$6-	4,802.00
님	TION, INCORPORAT								片	님	NOT ATTACHED
SET FORTH OF	IS REOUIRED TO S FFICE, CONTRACT R OTHERWISE IDEN HE TERMS AND CO	OR AGREES	TO FURNISH A	AND DEL	.IVER ALL ITEM	as   🗀	OFFER DATI (BLOCK 5), I	CONTRACT: REF ED NCLUDING ANY HEREIN, IS ACC	. YOUR OF	OR CHANG	OLIGITATION ES WHICH ARE
30a. SIGNATURE	OF OFFEROR/CON	TRACTOR			Bla.UNITE	J STATES OF	F AMERICA (	SIGNATURE OF CO	INTRACTING OF	FICER) 31c	. DATE SIGNED
						一步					U2-W4A-301i
30b. NAME AND T (TYPE OR PRINT)	ITLE OF SIGNER		30c, DATE	SIGNED	71.7 141312		TIME OFFICE		the FM DWTT	•	
					1916 703	656 3005		EMATE: 6	mat Natabeerke	e Swharan i 1	

SOLICITA	TION		TRACT/ORDER FOR (CONTINUED)	COMMERC	CIAL IT	EMS					PA	GE2 OF 9
19. ITEM NO.			20. SCHEDULE OF SU	PPLIES/ SERV	ICES		21. QUANTI	TΥ	22. UNIT	23. UNIT PE	RICE	24. AMOUNT
19. ITBM NO.			20. SCHEDULE OF SU		ICES		21. QUANTI	ŢΥ	22. UNIT	23. UNIT PR	RICE	24. AMOUNT
32a. QUANTITY IN	COLUM	/N 21	HAS BEEN				1					
RECEIVED	INSPE	CTED	ACCEPTED, AND CONF	ORMS TO THE	CONTRAC	OT, EXCEPT	AS NOTED:					
32b. SIGNATURE ( REPRESENT		HORIZ	ED GOVERNMENT	32c. DATE		1	TED NAME AND RESENTATIVE	O TITLE I	OF AUTHO	RIZED GOVEF	KWMEN.	Т
32e. MAILING ADD	RESS	OF AU	THORIZED GOVERNMENT R	EPRESENTATIV	/E	321. TELEF	PHONE NUMBE	A OF A	UTHORIZEI	D GOVERNME	NT, RES	PRESENTATIVE
						32g. E-MAI	L OF AUTHORI	IZED GO	OVERNMEN	T REPRESEN	TATIVE	
33. SHIP NUMBER	FINAL	34. VO	DUCHER NUMBER	35. AMOUNT V CORRECT		36.	PAYMENT  COMPLET	пе 🗌 ғ	PARTIAL [	_	7, CHE	CK NUMBER
38. S/R, ACCOUNT		R 3	9. S/R VOUCHER NUMBER	40, PAID BY								
			IS CORRECT AND PROPER CERTIFYING OFFICER	FOR PAYMENT 41c. DATE	7 42a. AE	CEIVED BY	(Print)					
					42b. RE	CEIVED AT	(Location)					
					42c. DA	TE REC'D (	YY/MM/DD)	42d. TO	OTAL CONT	AINERS		

## Section SF 1449 - CONTINUATION SHEET

This is issued under and pursuant to the provisions of (the "Agreement"). The terms and conditions of the Agreement are hereby incorporated by reference and, except as provided herein by this, remain in full force and effect.

ITEM NO 0001	SUPPLIES/SERVICES Subject Matter Expert FFP	QUANTITY 2	UNIT Months	UNIT PRICE (b)(4)	AMOUNT (b)(4)
	See attached Performance	Work Statement for	or details.		
				NET AMT	(b)(4)
ITEM NO 000101	SUPPLIES/SERVICES Funding - DSAC10204 FFP	QUANTITY	UNIT	UNIT PRICE	AMOUNT \$0.00
				NET AMT	\$0.00
	ACRN AA				( <u>b</u> )(4)

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ITEM NO 000102	SUPPLIES/SERVICES Funding - DSAC10276 FFP	QUANTITY	UNIT	UNIT PRICE	AMOUNT \$0.00
	ACRN AB			NET AMT	\$0.00 (b)(4)
ITEM NO (b)(4)0002	Travel FFP Travel for this contract mu outside of this regulation r with this line item must be incurred.	nay be at the contr	actor's expense	. All costs associated	AMOUNT (b)(4)
	ACRN AA			NET AMT	(b)(4)

# INSPECTION AND ACCEPTANCE TERMS

Supplies/services will be inspected/accepted at:

CLIN	INSPECT AT	INSPECT BY	ACCEPT AT	ACCEPT BY
0001	Destination	Government	Destination	Government
000101	N/A	N/A	N/A	Government
000102	N/A	N/A	N/A	Government
0002	Destination	Government	Destination	Government

## **DELIVERY INFORMATION**

CLIN	DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
0001.	POP 04-MAY-2011 TO 29-JUN-2011	N/A	OSD AT&L- PARCA (b)(6)	HQ0596
7	S40	(840)	FOB: Destination	
000101	N/A	N/A	N/A	N/A
000102	N/A	N/A	N/A	N/A
0002	POP 04-MAY-2011 TO 29-JUN-2011	N/A	OSD AT&L- PARCA (b)(6)  FOB: Destination	HQ0596

## ACCOUNTING AND APPROPRIATION DATA

	0100.1120	2574 251	B S49447	DSAC10	204
(b)(4)	)				
(-)(-	,				
AB: 971	0100.1120	2574 251	B S49447	DSAC10	276
(b)(4)					
(0)(1)					

CLAUSES INCORPORATED BY FULL TEXT

#### CONTRACTING OFFICER'S REPRESENTATIVE (COR) (MARCH 2007)

The COR is a representative for the Government with limited authority who has been designated in writing by the Contracting Officer to provide technical direction, clarification, and guidance with respect to existing specifications and statement of work (SOW)/statement of objectives (SOO) as established in the contract. The COR also monitors the progress and quality of the Contractor's performance for payment purposes. The COR shall promptly report Contractor performance discrepancies and suggested corrective actions to the Contracting Officer for resolution.

The COR is NOT authorized to take any direct or indirect actions or make any commitments that will result in changes to price, quantity, quality, schedule, place of performance, delivery or any other terms or conditions of the written contract.

The Contractor is responsible for promptly providing written notification to the Contracting Officer if it believes the COR has requested or directed any change to the existing contract (or task/delivery order). No action shall be taken by the Contractor for any proposed change to the contract until the Contracting Officer has issued a written directive or written modification to the contract (or task/delivery order). The Government will not accept and is not liable for any alleged change to the contract unless the change is included in a written contract modification or directive signed by the Contracting Officer.

If the Contracting Officer has designated an Alternate COR (ACOR), the ACOR may act only in the absence of the COR (due to such reasons as leave, official travel, or other reasons for which the COR is expected to be gone and not readily accessible for the day).

COR authority IS NOT delegable.

#### WHS A&PO WAWF INVOICING INSTRUCTIONS (Apr 2010)

To implement DFARS 252.232-7003, "Electronic Submission of Payment Requests and Receiving Reports (March 2008)", Washington Headquarters Services, Acquisition & Procurement Office (WHS A&PO) utilizes WAWF to electronically process vendor requests for payment. The web based system is located at <a href="https://wawf.eb.mil">https://wawf.eb.mil</a>, and allows government contractors and authorized Department of Defense (DOD) personnel to generate, capture, process and track invoice and acceptance documentation electronically. The contractor is required to utilize this system when submitting invoices and receiving reports under this contract. Submission of hard copy DD250/Invoice/Public Vouchers (SF1034) is no longer permitted.

The contractor shall ensure an Electronic Business Point of Contract is designated in Central Contractor Registration at <a href="http://www.ccr.gov/">http://www.ccr.gov/</a> and register to use WAWF at <a href="https://wawf.eb.mil">https://wawf.eb.mil</a> within ten (10) days after award of the contract or modification incorporating WAWF into the contract. Step by step instructions to register are available at <a href="http://wawf.eb.mil">http://wawf.eb.mil</a>.

#### The contractor is directed to submit the following invoice type:

### 2-n-1 - Services Only, including Construction

\*\*Do NOT use the WAWF Construction invoice type – it is not permitted for invoices paid in the MOCAS system

Back up documentation may be attached to the invoice in WAWF under the "Misc Info" tab. Fill in all applicable information under each tab.

With the exception of extensions, the following required information should automatically populate in WAWF; if it does not populate, or does not populate completely or correctly, enter the following information as noted:

Contract Number	HQ0034-11-A-0003
Delivery Order	0003
Pay DoDAAC	HQ0347
Issue By DoDAAC	HQ0034
Admin By DoDAAC	HQ0034
Inspect By DoDAAC/Extension	HQ0596

Service Acceptor DODAAC/Extension or  Ship to DODAAC/Extension or  Service Approver DODAAC/Extension or	HQ0596
DCAA Auditor DODAAC/Extension  DCAA Figure 1	n/a
LPO DODAAC	Leave Blank

The Contractor shall verify that the DoDAACs automatically populated by the WAWF system match the above information. If these DoDAACs do not match then the contractor shall correct the field(s) and notify the contracting officer of the discrepancy (ies).

The Contractor will need to enter a Shipment (or Voucher) Number in a specific format.

- The correct format for a shipment number for MOCAS invoices is AAAXNNN where
   A = alpha, X = alphanumeric and N = numeric characters, followed by a "Z" suffix if it is
   a final invoice. (e.g. SER0001, BVN0002Z, SERA003)
- WAWF will affix the prefix "SER" for 2-in-1 invoices and prefix "BVN" for cost vouchers to the Shipment (or Voucher) Number fields. For Combo documents, the contractor may enter their own three letter prefixes.

Take special care when entering Line Item information. The Line Item tab is where you will detail your request for payment and material/services that were provided based upon the contract. Be sure to fill in the following items exactly as they appear in the contract:

- Item Number: If the contract schedule has more than one ACRN listed as sub items under the applicable
  Contract Line Item Number (CLIN), use the 6 character, separately identified Sub Line Item Number
  (SLIN) (e.g. 0001AA) or Informational SLIN (e.g. 000101), otherwise use the 4 character CLIN (e.g. –
  0001).
- Unit Price

b)(6)

(b)(6)

- Unit of Measure
- ACRN: Fill-in the applicable 2 alpha character ACRN that is associated with the CLIN or SLIN.

Note - DO NOT INVOICE FOR MORE THAN IS STILL AVAILABLE UNDER ANY CLIN/SLIN/ACRN.

Before closing out of an invoice session in WAWF but after submitting your document or documents, the contractor will be prompted to send additional email notifications. Contractor shall click on "Send More Email Notification" on the page that appears. Add the following email address

@ whs.mil in the second email address block. This additional notification to the government is important to ensure that all appropriate persons are aware that the invoice documents have been submitted into the WAWF system.

If you have any questions regarding WAWF, please contact the WAWF Help Desk at 1-866-618-5988.

#### PERFORMANCE WORK STATEMENT

#### Root Cause Analysis of Global Hawk For

Office of Performance Assessment & Root Cause Analysis (PARCA)
Assistant Secretary of Defense for Acquisition (ASD(A))
Under Secretary of Defense for Acquisition, Technology & Logistics (USD(AT&L))

#### 1. Background

The Office of Performance Assessments and Root Cause Analyses is the central office for major defense acquisition program performance assessment, root cause analysis, and earned value management (EVM). PARCA issues policies, procedures and guidance governing the conduct of such work by the Military Departments and the Defense Agencies. The office also evaluates the utility of performance metrics used to measure the cost, schedule, and performance of Major Defense Acquisition Programs (MDAPs) and makes recommendations to the Secretary of Defense.

#### 2. Scope of Work

The contractor shall conduct a root cause analysis of Global Hawk. The contractor shall identify a Subject Matter Expert (SME) with exceptional experience in acquisition management and governance processes. The contractor shall provide needed administrative support to the SME as is required to complete the task.

The contractor shall be directly responsible for ensuring the accuracy, timeliness, and completion of all requirements under this PWS. The contractor shall provide services to review and assess the root causes of major defense acquisition programs. These requirements may best be met with short term, full time SMEs in appropriate domain areas to support the specific tasks of this PWS.

#### 3. Specific Tasks

The contractor shall specifically address the following areas. First, issues at program inception to include: unrealistic cost and schedule estimates, unrealistic performance expectations, and inadequate risk assessments. Second, issues in execution to include: poor contractor or government management, inadequate or unstable funding, unanticipated technical or manufacturing issues, and changes in quantity. Finally, any other relevant factors identified by the contractor which had significant impact on the program.

The draft report will be due six weeks after the start of the contract. The Government will have one week to review the report and provide comments to the contractor. The contractor will then have one week to revise and submit the final deliverable.

The final deliverable will be a report detailing the contractor's findings. Those findings shall identify issues with program management such as systems engineering, acquisition strategy, and contractual incentives along with an assessment of whether governance identified programmatic issues and provided clear, timely and effective direction.

### 4. Special/Other Requirements

#### 4.1. Information Access

The government will provide the contractor access to program documents necessary for such analysis, to include Acquisition Decision Memoranda and Acquisition Strategies.

#### 4.2. Data Rights

All systems, methodologies, processes, software, databases, analysis tools, data, reference material, documents and other information obtained, produced, or developed by the contractors as part of this effort shall become the property of the Government and shall be delivered to the Government. Systems, methodologies, processes, software, databases, analysis tools and data to be developed, updated, modified, or converted under this task shall be delivered with unlimited and unrestricted rights to the U.S. Government.

#### 4.3. Security

The contractor shall maintain a TOP SECRET facility clearance issued by the Defense Security Service (DSS). All employees designated to perform on this PWS must be U.S. citizens and those associated with providing technical support must hold a minimum of a SECRET personnel security clearance. Certain employees may require a TOP SECRET security clearance and may be required to maintain their eligibility for access to Sensitive Compartmented Information (SCI) current. The contractor shall maintain a DSS certified safeguarding capability to at least the SECRET level. The contractor will be required to hand carry classified material between government offices and the contractor's site. Specific security instructions will be detailed in the DD254 associated with the master contract.

## 4.4. Work Location

Contractor personnel shall work in contractor provided facilities.

#### 4.5. Deliverable

The call order will be firm fixed price with the final deliverable due not later than eight weeks after the call order's start date.