



# Red Gate Group

*bringing tomorrow's solutions to meet today's requirements*

Technical and Administrative Support  
for Warfighter Support (WS), Combatant Command Intelligence Support  
OUSD(I) DDI, WS

Contract #HQ0034-14-A-0005

Task Order 0009

Period of Performance: Base: 15 Jan 15 to 14 Jan 16  
OY1 15 Jan 16 to 14 Jan 17  
OY2 15 Jan 17 to 14 Jan 18  
OY3 15 Jan 18 to 14 Jan 19  
OY4 15 Jan 19 to 14 Jan 20

## Monthly Task Performance Progress Report and Financial Status

*November 1-30, 2019*

Submitted to:

(b)(6)

Office of the Under Secretary of Defense for Intelligence DDI (Warfighter Support) Special  
Operations Intelligence  
5000 Defense Pentagon, Room 3C1063A  
Washington DC 20301-5000

Submitted by:

(b)(6)

OUSD(I) Program Manager  
The Red Gate Group  
4455 Brookfield Corporate Drive, Suite 106  
Chantilly, VA 20151  
(703) 692-3714

(b)(6)

Prepared by:

(b)(6)

SOF SME  
HQ0034-14-A-0005-0009

(b)(6)

(b)(6)

December 9, 2019

This document contains information that may be  
Exempt from mandatory disclosure under the  
Freedom of Information Act.



**(U) OVERVIEW**

~~(U//FOUO)~~ This task performance progress report and financial status is submitted as a contract deliverable for the firm fixed price contract #HQ0034-14-A-0005, Task Order 0009.

~~(U//FOUO)~~ Technical analysis and staff support are needed to support DDI (Warfighter Support in maintaining situational awareness of intelligence operations and activities, in its oversight of

(b)(1)

operational planning efforts, and development of policy and directives pertaining to (b)(1)

(b)(1)

Support is needed in providing daily Operational and Intelligence (O&I) updates to OUSD(I) senior leadership and in assisting in coordination of Special Operations activities. Additionally, DDI(WS) requires assistance to administer budgeting and contracting activities.

~~(U//FOUO)~~ 3 full-time personnel were required for the Base and Option Years of the task order.

~~(U//FOUO)~~ This report encompasses the period from 1 November to 30 November 2019, and contains the following items *(Ctrl + Click to go directly to the beginning of the individual sections of the report listed below; likewise, Ctrl + Click on the headings of the individual sections to return to this page)*:

1. Administration (p. 3)
2. Trip Reports (p. 3)
3. Additional Issues/Action Items (p.3)
4. Financial Status (p. 4)
5. Work Completed (p. 5)



**1. (U) Administration**

a. ~~(U//FOUO)~~ Personnel. Three personnel support this Task Order:

Name	Position	NATO	ACCESS REFLECTED IN JPAS
(b)(6)	Senior SOF SME Operations/Action officer	YES	TS/SCI NATO Secret
(b)(6)	Regional Combatant Command Intelligence Operations Staff/Action Officer	YES	TS/SCI NATO Secret
(b)(6)	Regional Combatant Command Intelligence Operations Staff/Action Officer	YES	TS/SCI NATO Secret

b. (U) Key Events.

1. (U) Completed Travel.

a. (U) None.

2. (U) Projected Travel [To be COR Approved]

a. ~~(U//FOUO)~~ Mr. (b)(6) will travel to (b)(1) countries, Director of Military Intelligence (DMI) Conference, February 3-7, 2020.

3. (U) Cancelled Travel.

a. (U) None

**2. (U) TRIP REPORTS** Input provided in accordance to section standards.

**3. (U) ADDITIONAL ISSUES/ACTION ITEMS:** All personnel provided input to the Weekly Activities Report that each division submits to the USDI.

**4. (U) FINANCIAL STATUS**

**5. (U) WORK COMPLETED**

~~(U//FOUO)~~ **C-2.1. Regional Combatant Command Intelligence Support:**

~~(U//FOUO)~~ Mr. (b)(6)

- ~~(U//FOUO)~~ Mr. (b)(6) provided Director for Defense Intelligence for Warfighter Support (DDI-WS) in the (b)(1) area of responsibility, with subject matter experience (SME) in direct support of requirements on (b)(1)



- (b)(1) to include all aspects of CENTCOM support.
- ~~(U//FOUO)~~ Mr. (b)(6) along with the (b)(1) branch chief, facilitated the roll out of (b)(1) first ever (b)(1) report, with direct coordination with OSD Public Affairs and other OSD stakeholders. Mr. (b)(1) participated in (b)(1) presentation of the (b)(1) to the Pentagon Press Corps and provided a read out to the DDI Warfighter Support leadership.
  - ~~(U//FOUO)~~ Mr. (b)(6) conducted trip follow up for the Under Secretary of Defense for Intelligence (USD-I) from the trip to (b)(1) August 12-17, 2019, which required his direct coordination with trip principals including (b)(1) (b)(1) (b)(1). Mr. (b)(6) produced a draft close out report on what the USDI accomplished in (b)(1) to report to (b)(1).
  - ~~(U//FOUO)~~ Mr. (b)(6) core mission area for DDI WS centered on preparing weekly read-ahead materials for the USD(I) participation in the (b)(1) (b)(1) meetings and (b)(1) meetings.
  - ~~(U//FOUO)~~ Mr. (b)(6) provided daily SME commentary based on classified and open source research in support of the daily O&I brief; he attended three (3) weekly SVTCs venues and provided read outs to DDI WS: 1) (b)(1) (b)(1) SVTCs. Worked with GCCS Director to produce a paper on potential USDI/Defense Intelligence Enterprise (DIE) reforms for DDI WS consideration, to include presenting to DDI WS. Mr. (b)(6) participated in the monthly DDI WS hosted JIOC VTC supporting (b)(1).
  - ~~(U//FOUO)~~ Mr. (b)(6) reviewed five Office of the (b)(1) (b)(1) related documents and provided suggested inputs for DDI WS comment.
  - ~~(U//FOUO)~~ Mr. (b)(6) sustained relations with (b)(1) (b)(1) staff offices in support of future (b)(1) travel to the (b)(1) AOR.
- ~~(U//FOUO)~~ Mr. (b)(6).
- ~~(U//FOUO)~~ Mr. (b)(6) represented the Director for Defense Intelligence (Warfighter Support) (DDI WS) at four Joint Staff J-2 morning intelligence briefings. He reported priority DoD operations and intelligence issues to the DDI WS and his staff. He also participated in the daily DDI WS O&I meetings.



2. ~~(U//FOUO)~~ Mr. (b)(6) participated in funding discussions regarding the (b)(1) (b)(1)
3. ~~(U//FOUO)~~ Mr. (b)(6) scheduled, organized and executed the November Combatant Command (CCMD) Intelligence Support (CCMDIS) Joint Intelligence Operations Center (JIOC) VTC. He arranged for the CCMDIS to open the meeting with a presentation on our actions to implement the 10% reduction to CCMD J2/JIOC programs as part of the Defense Wide Review (DWR). He also arranged for a discussion of the "Write for Release," memo and a presentation on the survey being conducted by Defense Analysis.
4. ~~(U//FOUO)~~ Mr. (b)(6) spent several days working on the DWR 10% reduction. He worked with CCMD J2/JIOC, (b)(1) (b)(1) and OUSD(I) Military Intelligence Program and Security Resources (MIPSR) to develop offsets that supported Secretary of Defense guidance while funding (b)(1) and (b)(1) requirements. DDI WS accepted most of his recommendations, but adjusted the National Defense Strategy (NDS) prioritization scheme for three of the eleven CCMDs.
5. ~~(U//FOUO)~~ Mr. (b)(6) wrote and coordinated a USD(I) Action Memo and Implementation Plan that was signed and forwarded to the Deputy Secretary of Defense. The memo laid out our 10% reduction strategy and the manpower shift to support (b)(1) and (b)(1) requirements.
6. ~~(U//FOUO)~~ Following submission of our DWR recommendations to Office of the Secretary of Defense (OSD) Cost Assessment and Program Evaluation an error was found in the data. Mr. (b)(6) carried out DDI WS guidance and ensured that all errors were identified and corrected by MIPSR.
7. ~~(U//FOUO)~~ Mr. (b)(6) drafted an email for the DDI WS to send to the CCMD J2s regarding the DWR reductions. He then drafted an email for DDI WS to respond to (b)(1) J2 questions.
8. ~~(U//FOUO)~~ Mr. (b)(6) worked with representatives of Joint Staff J1 to prepare for the FY 2022-2026 Joint Manpower Validation Process. He worked with a CCMD J2 resource shop to clarify their intentions for the JMVP.
9. ~~(U//FOUO)~~ Mr. (b)(6) helped prepare CCMDIS for a meeting with the (b)(1). He attended the meeting and provided an update on manpower and resource issues. FOIA
10. ~~(U//FOUO)~~ Mr. (b)(6) was on leave from 8-15 and 27-29 November.
11. Note: On 5 December, USD(I) recognized the DWR Team, to include Mr. (b)(6) at an organizational town hall meeting.

~~(U//FOUO)~~ **C-2.2. Special Operations Intelligence Support:**

~~(U//FOUO)~~ Mr. (b)(6)



1. ~~(U//FOUO)~~ Mr. (b)(6) provided daily updates to Director, Intelligence, Surveillance, and Reconnaissance (ISR) Operations on ISR operations as reported by J-37, Deputy Director for Special Operations, the Joint Staff.
2. ~~(U//FOUO)~~ Mr. (b)(6) conducted coordination with the Director of Defense Intelligence for Collection and Special Programs (DDI-C&SP), Sensitive Special Operations Division (SSOD) on a briefing prepared for the Deputy Under Secretary of Defense for Intelligence (DUSD(I) on (b)(1)
3. ~~(U//FOUO)~~ Mr. (b)(6) prepared and submitted input to Functional Combatant Command Intelligence Support Division (FCCMDIS) leaders on the National Security Strategy Assessment.
4. ~~(U//FOUO)~~ Mr. (b)(6) provided daily update on U.S. military operations in (b)(1), the (b)(1). These updates included intelligence and operational activities conducted by U.S. military forces deployed to (b)(1).
5. ~~(U//FOUO)~~ Mr. (b)(6) coordinated and briefed the Director for Security Assistance, Office of the Under Secretary of Defense for Policy (USD(P) on U.S. efforts in (b)(1).
6. ~~(U//FOUO)~~ Mr. (b)(6) reviewed draft Talking Points for the Director of Defense Intelligence (DDI) for Warfighter Support (WS) meeting with the (b)(1) (b)(1).
7. ~~(U//FOUO)~~ Mr. (b)(6) prepared and submitted draft Talking Points to FCCMDIS leaders for the USD(I) meeting with the (b)(1).
8. ~~(U//FOUO)~~ Mr. (b)(6) reviewed draft Talking Points for a USD(I) meeting with the Deputy (b)(1), and provided recommendations to FCCMDIS leaders.
9. ~~(U//FOUO)~~ Mr. (b)(6) reviewed and provided recommendations to FCCMDIS leaders on the draft National Security Strategy.
10. ~~(U//FOUO)~~ Mr. (b)(6) coordinated with the (b)(1) Executive Support Office (ESO) on the USD(I) request for information on violent extremist organizations in (b)(1).
11. ~~(U//FOUO)~~ Mr. (b)(6) drafted and submitted to FCCMDIS leaders an Information Memorandum prepared for USD(I) on the prioritization of violent extremist organizations in (b)(1). This Info Memo was sent to (b)(1) in preparation for a meeting with (b)(1).
12. ~~(U//FOUO)~~ Mr. (b)(6) reviewed and submitted recommendation to FCCMDIS leaders on the draft "Baseball Card" prepared for DDI-WS.

**End of Report**