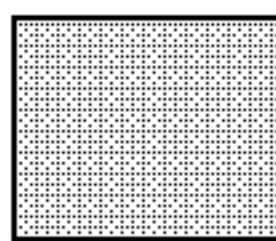
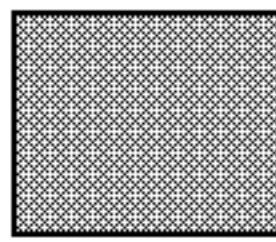
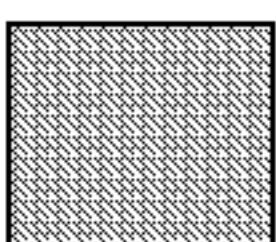
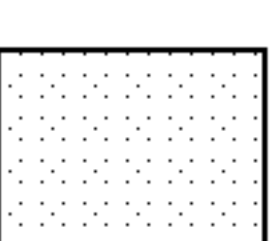


# Overview



-  Report completed
-  Report not completed
-  Results Pending
-  Ongoing

## Comprehensive Reviews

**Schlesinger:**  
Comprehensive Review  
of Detention Operations  
Aug 04

**Church:**  
Review of DOD  
Interrogation Ops  
07 Mar 05

**Church:**  
Gaps & Seams  
Report

## Other Ongoing Investigations

DAIG  
Senior  
Accountability

Navy IG  
FOIA

Surgeon  
General  
Medical  
Review

## Assessments

## Investigations

**Ryder**  
Detention  
Operations  
Nov 03

**DAIG**  
Functional  
Assessment  
Jul 04

**Miller**  
Interrogation  
Operations  
Sep 03

**Taguba**  
Investigate  
800<sup>th</sup> MP BDE  
Mar 04

**Kern**  
Investigate  
205<sup>th</sup> MI BDE  
Aug 04

**CID**  
Investigate  
Serious Crimes  
On-going

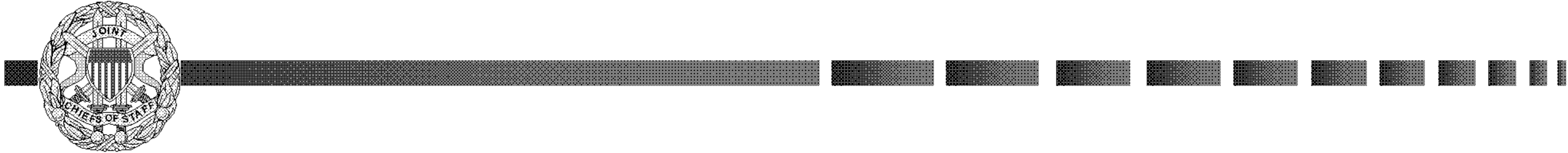
**Navy IG**  
Detainee  
Care at GTMO  
May 04

**Jacoby**  
Detainee OPS  
Afghanistan  
Aug 04

**USAR IG**  
Reserve MP/MI  
Unit TNG

**Formica**  
Detainee Abuse  
By SOF  
08 Nov 04

**SOUTHCOM**  
FBI Interrogation  
Memos  
Jan 05



# Ryder Report

## 160 Findings



# USCENTCOM



## Detainee Senior Leadership Oversight Council

**27 Jan 05**

### *CENTCOM OPENING REMARKS* *USCENTCOM Participants:*

*BG(S) Riggle, Director, JSD*

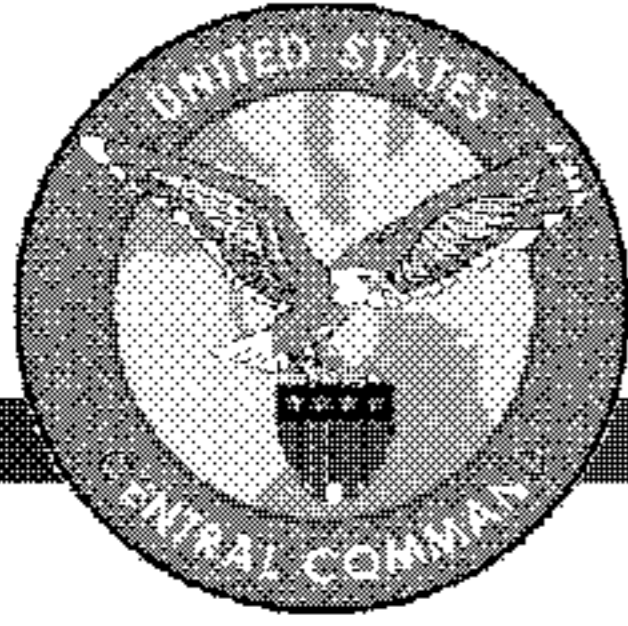
*LTC (b)(6) Deputy PM/XO Detainee Tiger Team*

*LTC (b)(6) & CPT (b)(6) SJA*

## Status Definitions & CENTCOM Status to Date

- Green: Recommend Closure
- Amber: Approved Action  
Plan/Work In Progress
- Red: No Action/No Progress/Pending RFI
- No Fill/White: Recommend Reassignment of Lead

**NOTE:** Black Titles - Briefing for the first time  
Blue Titles - Status change



# Introductory Remarks



- ✓ Briefing CENTCOM recommendations not briefed at the last meeting
- ✓ Briefing recommendations from last meeting that have a status change
- ✓ Not prepared to brief Formica today – we sent an RFI out to TF Omaha last week to receive input - tasked by JS to add to our presentation on Friday 14 Jan 05.
- ✓ Distinction between “prisons/detention facilities” and “prisoners/ criminals/detainees/security internees”
- ✓ Need for an Interagency Strategic Plan for turning over detention facilities to Iraq and Afghanistan (correctional training, transition plan, address infrastructure issues, etc...) – CDRCENTCOM intent to transition as much as possible in 2005



*Issue Title (Prison Responsibility):*  
*R-001 Ryder Near-term, Item 1a, pg 13*

**(U) RECOMMENDATION / OBSERVATION:**

CPA MOJ Prisons Department identify clearly which facilities are or will be a part of the MOJ vice the MOI Include in this plan staffing instructions specifically identifying levels of authority, duties and pay scales for all confinement personnel. Establish memorandums of agreement between MOI and MOJ delineating each ministry's ability to utilize the other's facilities and which clearly identifies each other's responsibilities.

**~~(S)~~ CURRENT ASSESSMENT:**

- Request official relief. This appears to be a DOS /DOJ/IIG matter. Recommend J-5 lead to determine thru interagency if DOJ will address this issue.

OPR: CENTCOM

OCR:

**~~(S)~~ FIX / ACTION / CHANGE:**

**Fix:**

**Action:**

**Change:**



*Issue Title (Hiring Corrections Experts):  
R-002 Ryder Near-term, Item 1b, pg 14*

**(U) RECOMMENDATION / OBSERVATION:**

Emphasis should be placed upon hiring the corrections experts who will assist in the development and transition of the Iraqi Correctional System. Allowing the CPA Prisons Department Staff to direct recruit or contracting with a corrections management company rather than relying on DOJ may be a more expeditious answer, at least for the training staff.

**~~(S)~~ CURRENT ASSESSMENT:**

Request official relief. This appears to be a DOS /DOJ/ IIG matter. Recommend J-5 lead to determine thru interagency if DOJ will address this issue.

OPR: CENTCOM

OCR:

**~~(S)~~ FIX / ACTION / CHANGE:**

**Fix:**

**Action:**

**Change:**



*Issue Title (Location of the Iraqi Correctional System HQ and the CPA Prisons Department):*

*R-003 Ryder Near-term, Item 1c, pg 14*

**(U) RECOMMENDATION / OBSERVATION:**

The Iraqi Correctional System HQ and the CPA Prisons Department need to be co-located or together more than periodically to facilitate training of the Iraqi leadership as much as possible, involving them in the restoration process. Sending the highly recruited Iraqi Correctional System Director to training in management, ethics, accounting and strategic planning will assist in the transition process, increase the perceived importance and make the position more desirable.

**~~(S)~~ CURRENT ASSESSMENT:**

Request official relief. This appears to be a DOS /DOJ/IIG matter. Recommend J-5 lead to determine thru interagency if DOJ will address this issue.

OPR: CENTCOM

OCR:

**~~(S)~~ FIX / ACTION / CHANGE:**

**Fix:**

**Action:**

**Change:**





*Issue Title (Operations and Budget Policy based on National Plan):  
R-004 Ryder Near-term, Item 1d, pg 14*

**(U) RECOMMENDATION / OBSERVATION:**

Policy both operational and budget should be based on a national plan, which is centrally developed and managed, but locally administered to fit the needs of the region where it is being employed.

**~~(S)~~ CURRENT ASSESSMENT:**

Request official relief. This appears to be a DOS /DOJ/IIG matter. Recommend J-5 lead to determine thru interagency if DOJ will address this issue and/or retask to the Policy Working Group.

OPR: CENTCOM

OCR:

**~~(S)~~ FIX / ACTION / CHANGE:**

**Fix:**

**Action:**

**Change**



*Issue Title (Detainee Location/Segregation):  
R-005 Ryder Mid-term, Item 1e, pg 14*

**(U) RECOMMENDATION / OBSERVATION:**

Detainees must be segregated and managed by their designation. Specifically, better control over the environment of the Security Detainees who are in various evaluative stages will increase their intelligence yield. Isolate detainees who continue to be in the evaluative process as much as possible, but at a minimum, visually segregate them from outside eyes.

**~~(S)~~ CURRENT ASSESSMENT:**

- Request closure.

OPR: CENTCOM

OCR:

**~~(S)~~ FIX / ACTION / CHANGE:**

(b)(2)



*Issue Title (Consolidation of Operations):  
R-006 Ryder Mid-term, Item 1f, pg 14*

**(U) RECOMMENDATION / OBSERVATION:**

Consolidate Security Internee operations by closing Camp Bucca and Trans Shipment Point (TSP) Whitford and transferring Security Internees to Abu Ghurayb and the proposed British Security Internee detention center.

**~~(S)~~ CURRENT ASSESSMENT:**

- Request closure.

**~~(S)~~ FIX / ACTION / CHANGE:**

(b)(1),(b)(5)



OPR: CENTCOM

OCR:



*Issue Title (Ensure Adequate Force Requirements):  
R-007 Ryder Mid-term, Item 2a, pg 14*

**(U) RECOMMENDATION / OBSERVATION:**

Once full staffing is achieved at the CPA MOJ Prisons Department, or even when the next thirty-four priority hires are complete, determine if military staff augmentation is necessary. By conducting an actual staffing requirements analysis, force requirements can be anticipated and a time line created for transition from military to civilian control that corresponds with the rotation plans of outgoing and incoming units.

**(S) CURRENT ASSESSMENT:**

(b)(1),(b)(5)



**(S) FIX / ACTION / CHANGE:**

**Fix:**

**Action:**

**Change:**

OPR: CENTCOM

OCR:



*Issue Title (Develop Standard for Training to Ensure for Safe and Secure Operations):R-008 Ryder Mid-term, Item 2b, pg 14*

**(U) RECOMMENDATION / OBSERVATION:**

Develop a standard issue for safe and secure operations of prison facilities. Take into account that the current threat environment may necessitate a more robust arsenal that may not be required once the country stabilizes. Training on all weapons and tactics to be used must be a substantial block of instruction at the corrections academy. Training records for *employees* should be developed with copies sent to the facility where a *cadre* is assigned and one maintained in a central personnel repository.

**~~(S)~~ CURRENT ASSESSMENT:**

(b)(1), (b)(5)

**~~(S)~~ FIX / ACTION / CHANGE:**

**Fix:**

**Action:**

**Change:**



*Issue Title (Monitoring Pay Issues and Contracts):  
R-009 Ryder Mid-term, Item 2c, pg 15*

**(U) RECOMMENDATION / OBSERVATION:**

Within the budget cycle, each of the ministries should submit a validated budget to MOF who would then fund the appropriate portions of the individual Ministry budgets. The funding should go to the specific ministry to be managed by that ministry and sent to the regional MOJ areas to achieve the objectives of the ministries national plan. In this way pay issues can be avoided and contracts can be monitored and paid in such a way as to provide contractor accountability to the MOJ.

**~~(S)~~ CURRENT ASSESSMENT:**

(b)(1),(b)(5)

**~~(S)~~ FIX / ACTION / CHANGE:**

**Fix:**

**Action:**

**Change:**

OPR: CENTCOM

OCR:



*Issue Title (Lack of Consolidation and Separation):  
R-010 Ryder Mid-term, Item 2d, pg 15*

**(U) RECOMMENDATION / OBSERVATION:**

Renovate all the available cells in the Abu Ghurayb complex to facilitate consolidation and separation of the different categories of detainees.

**~~(S)~~ CURRENT ASSESSMENT:**

No Change. Closed 16 Dec 04.

OPR: CENTCOM

OCR:

**~~(S)~~ FIX / ACTION / CHANGE:**

(b)(2)



*Issue Title (Location of Correction Officials):  
R-011 Ryder Mid-term, Item 2e, pg 15*

**(U) RECOMMENDATION / OBSERVATION:**

Recruit and place civilian correctional administrators at each of the Iraqi Detention Operations to providing mentoring/oversight and hire sufficient personnel or contract to operate Iraqi Correctional Officer Training Academies.

**~~(S)~~ CURRENT ASSESSMENT:**

Request official relief. This is a DOS / DOJ/ IIG matter. Recommend J-5 lead to determine thru interagency if DOJ will address this issue.

**~~(S)~~ FIX / ACTION / CHANGE:**

**Fix:**

**Action:**

**Change:**

OPR: CENTCOM

OCR:





*Issue Title (Unified Facility):  
R-012 Ryder Long-term, Item 3a, pg 15*

**(U) RECOMMENDATION / OBSERVATION:**

Abu Ghurayb Prison complex (i.e., Baghdad Central Correctional Facility) should be the center piece of both the military mission and the eventual transfer of facilities to Iraqi control for their criminal justice system, until the new US \$100 Million facility is built to International Standards at a new location. Abu Ghurayb should continue in operation to help meet anticipated future bed space requirements.

**~~(S)~~ CURRENT ASSESSMENT:**

(b)(1),(b)(5)

**~~(S)~~ FIX / ACTION / CHANGE:**

(b)(1),(b)(5)

OPR: CENTCOM

OCR:



*Issue Title (Transfer of Detention Operations to the ICF):  
R-013 Ryder Long-term, Item 3b, pg 15*

**(U) RECOMMENDATION / OBSERVATION:**

Transition operations at all Iraqi detention/prison facilities to the Iraqi Correctional Force with oversight by CPA MOJ Prisons Department.

**~~(S)~~ CURRENT ASSESSMENT:**

Request official relief. This is a DOS / DOJ/ IIG matter. Recommend J-5 lead to determine thru interagency if DOJ will address this issue.

OPR: CENTCOM  
OCR:

**~~(S)~~ FIX / ACTION / CHANGE:**

(b)(1),(b)(2)



*Issue Title (Unified Facility):  
R-014 Ryder Long-term, Item 3c, pg 15*

**(U) RECOMMENDATION / OBSERVATION:**

Complete construction of the 4 regional prisons is necessary to provide initial post trial capacity. A strategic plan for additional prison construction is required.

**~~(S)~~ CURRENT ASSESSMENT:**

Request official relief. This is a DOS / DOJ/ IIG matter. Recommend J-5 lead to determine thru interagency if DOJ will address this issue.

OPR: CENTCOM

OCR:

**~~(S)~~ FIX / ACTION / CHANGE:**

(b)(1),(b)(5)





*Issue Title (Remove Weapons):  
R-015 Ryder Near-term, Item 1a, pg 19*

**(U) RECOMMENDATION / OBSERVATION:**

Current commanders must develop a plan to remove all weapons from the interior and close proximity of all internment/correctional facilities. This must be accomplished to prevent unnecessary loss of life in the immediate future.

**(S) CURRENT ASSESSMENT:**

No Change. Closed 16 Dec 04.

OPR: CENTCOM

OCR:

**(S) FIX / ACTION / CHANGE:**

(b)(1), (b)(5)



*Issue Title (Visitation Plan):  
R-016 Ryder Near-term, Item 1b, pgs 19-20*

**(U) RECOMMENDATION / OBSERVATION:**

Current commanders must continue to develop SOPs that illustrate the basic requirements for visitation that identifies how detainees will be required to identify a list of immediate family members that they wish to receive visits from. This list should be verified, approved and made available to staff members at the facility entrance to facilitate the processing of visitors into the facility. Metal detectors should be placed at the entrances of the facilities to reduce the amount of contraband during visitation. All bags carried by visitors must be searched at the entrance. Only consumable food items that can be consumed during the visit and other times authorized by the facility commander or designated representative may be brought into visitation. This will significantly reduce the amount of contraband trafficked during visitation.

**(S) CURRENT ASSESSMENT:**

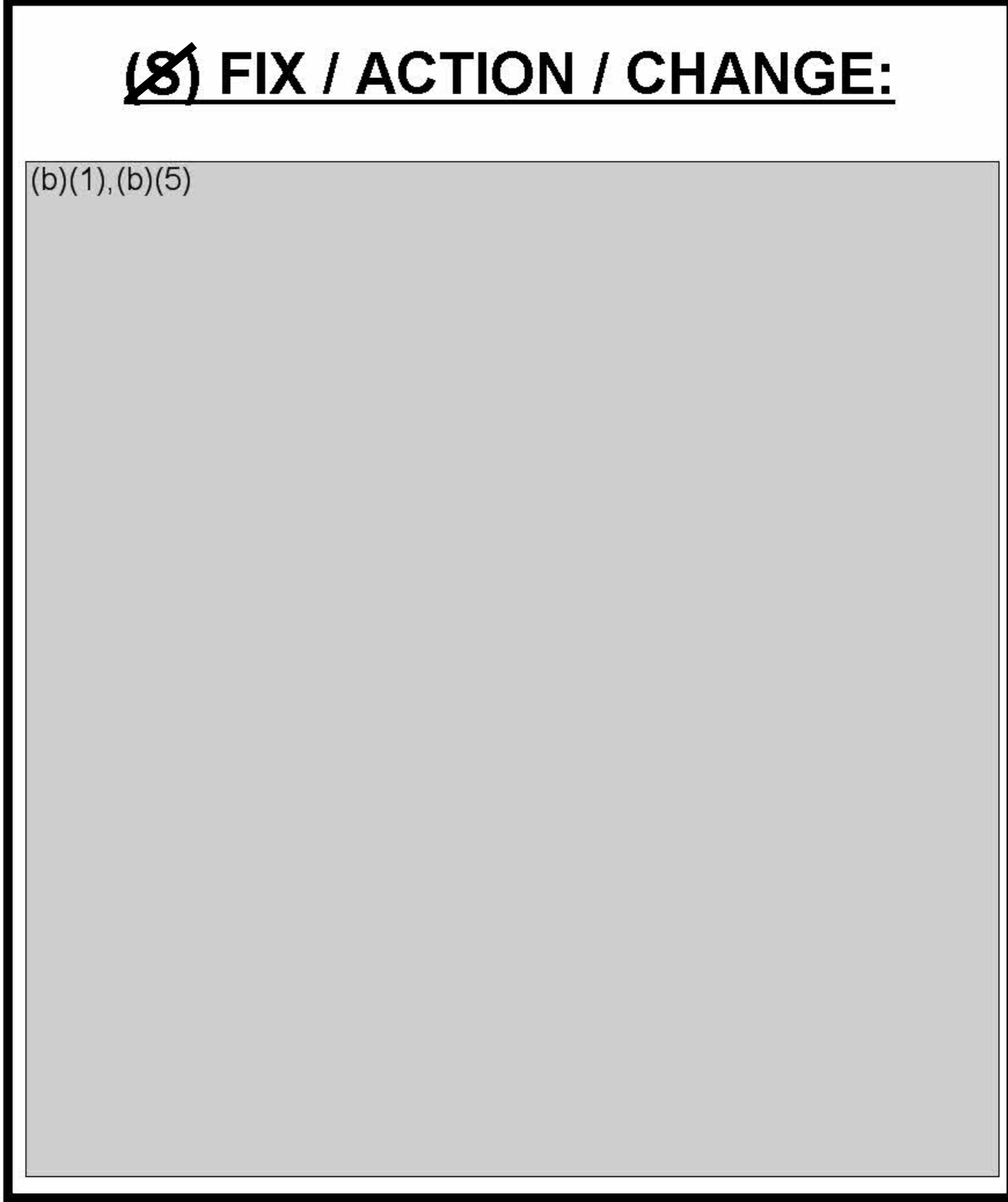
No Change. Closed 16 Dec 04.

OPR: CENTCOM

OCR:

**(S) FIX / ACTION / CHANGE:**

(b)(1),(b)(5)





*Issue Title (Key Accountability):  
R-017 Ryder Near-term, Item 1c, pg 20*

**(U) RECOMMENDATION / OBSERVATION:**

Current commanders must develop a plan to account for keys to facility doors, vehicles, and restraint keys. This should include as a minimum a master key roster, secure key rings, procedures for access points and a list of keys never to be allowed inside the secure areas of a facility. All vehicles that are brought into the facility must be locked and the keys secured in a central location for accountability. This must be accomplished to prevent escape attempts.

**(S) CURRENT ASSESSMENT:**

Request Closure.

OPR: CENTCOM

OCR:

**(S) FIX / ACTION / CHANGE:**

(b)(2)



*Issue Title (Tool Accountability):  
R-018 Ryder Near-term, Item 1d, pg 20*

**(U) RECOMMENDATION / OBSERVATION:**

Tools used by contractors were unsecured or unsupervised inside the secure areas of facilities. Accountability for facility tools and the type and number of tools used by contractors is required.

**~~(S)~~ FIX / ACTION / CHANGE:**

(b)(2)

**~~(S)~~ CURRENT ASSESSMENT:**

No change. Closed 16 Dec 04.

OPR: CENTCOM

OCR:



*Issue Title (Use of Guidelines):*  
*R-019 Ryder Near-term, Item 1e, pg 20*

**(U) RECOMMENDATION / OBSERVATION:**

Continue to utilize the CPA Management of Detention and Prison Facilities program guidance and standards, tracking and Practical Guidelines for the Establishment of Correctional Services.

**(S) CURRENT ASSESSMENT:**

● Request Closure. DOD have their own guidelines and SOPs. Recommend DOS/DOJ develop for the prisons.

**(S) FIX / ACTION / CHANGE:**

**Fix:** Have an SOP for all detention operations.

**Action:** Both MNF-I and CFC-A have extensive SOPs IRT their respective detention facilities and operations.

**Change:** SOPs are now established.

OPR: CENTCOM

OCR:



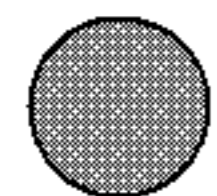


*Issue Title (Facility SOPs):  
R-020 Ryder Near-term, Item 1f, pg 20*

**(U) RECOMMENDATION / OBSERVATION:**

Utilize the experience of the existing MP units on the ground and the individual SOPs from the smaller supporting Iraqi facilities as well as the examples provided by the correctional assistance team as a guide to further develop the larger facility SOPs IAW AR 190-8 and local host national restrictions.

**~~(S)~~ CURRENT ASSESSMENT:**



No change. Closed 16 Dec 04.

OPR: CENTCOM

OCR:

**~~(S)~~ FIX / ACTION / CHANGE:**

**MNF-I:** SOP's developed with guidance from DA 31E Mission Training Team (MTT) and AR 190-8. SOPs have been published and validated and are updated as periodically as necessary.

**CFC-A:** Jacoby VI, c, 13. The experience of all MP units in Afghanistan as well as specialized 31E MP's are included in all CFC-A / CJTF-76 SOP's.