



Ryder Report – Closed Items

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R-015 to R-20

R-024 to R-026

R-031

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R-040 to R-041

R-049 to R-054

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R-072

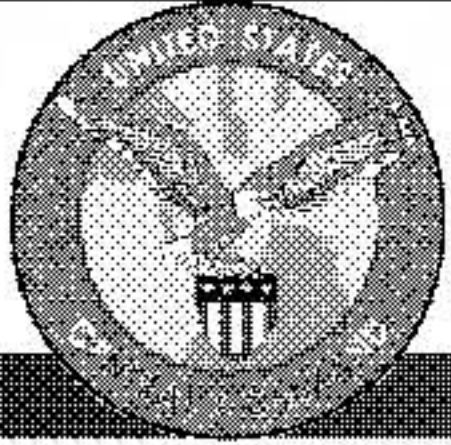
R-076 to R-077

R-082 to R-083

R-085

R-090

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*Issue Title (Medical Needs Assessment):
R-086 Ryder Mid-term, Item 2c, pg 40*

(U) RECOMMENDATION / OBSERVATION:

Charge the process action team (PAT) with conducting a needs assessment, prioritize projects in each category, move to action completion within established timelines. Keep historical documents and records of all actions. (specific to Iraq).

~~(S)~~ CURRENT ASSESSMENT:

(b)(1), (b)(5)

~~(S)~~ FIX / ACTION / CHANGE:

(b)(1), (b)(5)

OPR: CENTCOM

OCR:

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*Issue Title (Iraq Hospital Coordination):
R-087 Ryder Mid-term, Item 2d, pg 40*

(U) RECOMMENDATION / OBSERVATION:

Contract with local Iraqi hospitals within a reasonable distance from Iraqi prisons, in order to provide specialized and tertiary care to established regions.

~~(S)~~ CURRENT ASSESSMENT:

(b)(1), (b)(5)

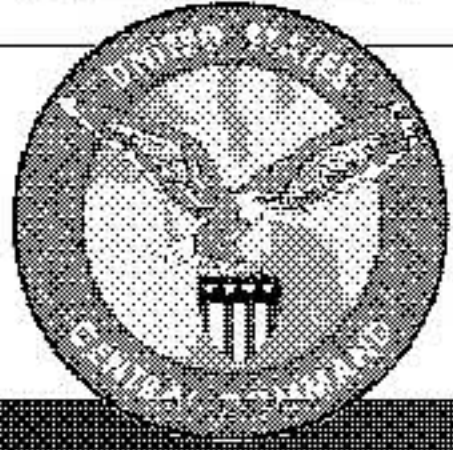
OPR: CENTCOM
OCR:

~~(S)~~ FIX / ACTION / CHANGE:

(b)(1), (b)(5)

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*Issue Title (Regional Hospitals):
R-088 Ryder Mid-term, Item 2e, pg 40*

(U) RECOMMENDATION / OBSERVATION:

Complete and incorporate the regional corrections hospitals in Baghdad Central, and Mosul, Dahuk and Basrah Regional Confinement Facilities.

(S) CURRENT ASSESSMENT:

(b)(1), (b)(5)

OPR: CENTCOM

OCR:

(S) FIX / ACTION / CHANGE:

(b)(1), (b)(5)

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*Issue Title (Medical Operations Order):
R-089 Ryder Mid-term, Item 2f, pg 40*

**(U) RECOMMENDATION /
OBSERVATION:**

Review and refine the operations order as needed.

~~(S)~~ CURRENT ASSESSMENT:

(b)(1), (b)(5)

~~(S)~~ FIX / ACTION / CHANGE:

(b)(1), (b)(5)

OPR: CENTCOM

OCR:

~~SECRET~~



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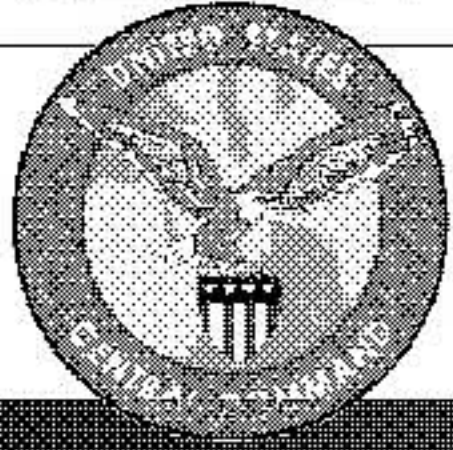
R-076 to R-077

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R-085

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*Issue Title (Provide Level III Care):
R-091 Ryder Long-term, Item 3b, pg 41*

(U) RECOMMENDATION / OBSERVATION:

Baghdad Central Corrections hospital should be expanded to provide all level III health care services and function as the hub for health care within the Baghdad region. This would support the regional management of resources by consolidating efforts. Additionally, this facility should be used as the logistical support, medical equipment, and supply transfer point.

(S) CURRENT ASSESSMENT:

(b)(1), (b)(5)

(S) FIX / ACTION / CHANGE:

(b)(1), (b)(5)

OPR: CENTCOM
OCR:

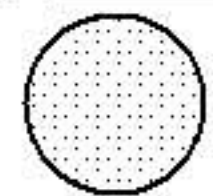
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*Issue Title (Report/Review Program Progression):
R-092 Ryder Long-term, Item 3c, pg 41*

(U) RECOMMENDATION / OBSERVATION:

Annual review and report of program progression to the Ministry of Justice Department of Prisons and the Ministry of Health.

(U) CURRENT ASSESSMENT:



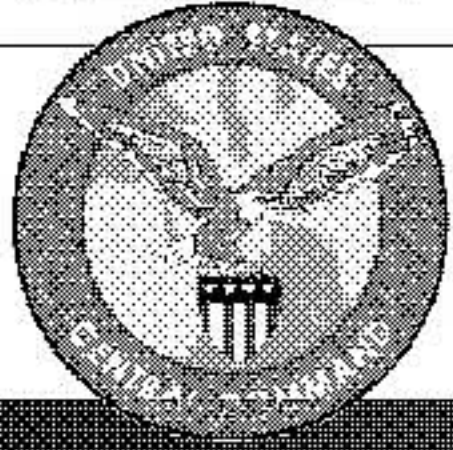
Army and ASD(HA) reviewing, final report pending.

(U) FIX / ACTION / CHANGE:

None at this time.

**OPR: OSD
OCR: OSD - Justice**

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*Issue Title (Fire Suppression System):
R-093 Ryder Near-term, Item 1a, pg 44*

(U) RECOMMENDATION / OBSERVATION:

Obtaining adequate supplies of functional fire extinguishers and fire suppression systems is a top safety issue for all facilities. Evacuation plans and emergency operations drills need to be developed immediately.

(~~S~~) CURRENT ASSESSMENT:

(b)(1), (b)(5)

OPR: CENTCOM
OCR:

(~~S~~) FIX / ACTION / CHANGE:

(b)(1), (b)(5)

SECRET

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*Issue Title (Inadequate Equipment):
R-096 Ryder Near-term, Item 1d, pg 44*

(U) RECOMMENDATION / OBSERVATION:

The hospital at Baghdad Central must be equipped immediately to manage the chronically ill and special needs detainees. This will require hospital beds, diagnostic equipment, and training for paraprofessionals in how to provide appropriate custodial care.

~~(S)~~ CURRENT ASSESSMENT:

(b)(1),(b)(5)

~~(S)~~ FIX / ACTION / CHANGE:

(b)(1),(b)(5)

OPR: CENTCOM
OCR:

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Issue Title (Fire Safety):
R-100 Ryder Mid-term, Item 2a, pg 44

(U) RECOMMENDATION / OBSERVATION:

Incorporate emergency operations planning onto the design of all prison renovations and new facility designs. Adequate fire suppression systems must be considered a high priority.

(U) CURRENT ASSESSMENT:

● DoD PCO has addressed. Justice has developed policies and drills – even had a fire in which detainees were *bravely* evacuated by Justice personnel!

OPR: OSD
OCR: OSD - Justice

(S) FIX / ACTION / CHANGE:

(b)(1),(b)(5)



R-101

OPR: Policy Working Group

Status on 27 Jan 05: ●



Ryder Report – Closed Items

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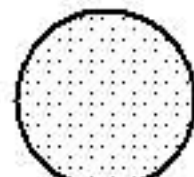
R-149 to R-151

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R-103

OPR: Policy Working Group

Status on 27 Jan 05: 



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Issue Title (Detainee Training Program):
R-108 Ryder Long-term, Item 3a, pg 45

(U) RECOMMENDATION / OBSERVATION:

Vocational and educational training programs should be initiated to assist detainees gain marketable skills and their transition back into society.

(U) CURRENT ASSESSMENT:

● USD(P) disputes validity of finding and employing this program. Believe this is a nation building issue that must be addressed best addressed by the ITG.

OPR: USD(P)

OCR: USD(P)

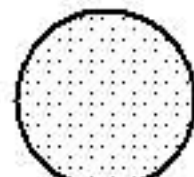
(U) FIX / ACTION / CHANGE:

None at this time.



R-109

OPR: Policy Working Group

Status on 27 Jan 05: 

Issue Title:
R-110 – Mental Health

(U) RECOMMENDATION / OBSERVATION:

Mentally health services must be incorporated into the correctional health care model to appropriately manage mentally ill detainees.

(U) CURRENT ASSESSMENT:

● To the extent appropriate – being addressed by Justice/State with ITG.

OPR: OSD
OCR: OSD

~~(S)~~ FIX / ACTION / CHANGE:

(b)(1), (b)(5)

Issue Title (Insufficient Resources to Improve the Iraqi Corrections and Court System): R-111 Ryder

(U) RECOMMENDATION / OBSERVATION:

(1) Near-term (a thru k). Recommendation Synopsis: Immediately hire trained staff in various disciplines to meet workload demand requirements. (2) Mid-term (a thru h). Recommendation Synopsis: Equip with the necessary assets and relax CPA policy positions in order to efficiently and effectively resolve performance issues. (3) Long-term (a thru c). Recommendation Synopsis: Implement the Position Model Plan, amend Iraqi Criminal Law and Procedures, where needed, and prepare to modify CPA orders, directives, policies, and procedures.

(U) CURRENT ASSESSMENT:

● Main focus of the national plan by Justice. Well along the way in rebuilding Iraqi civil/criminal justice system and “rule of law.”

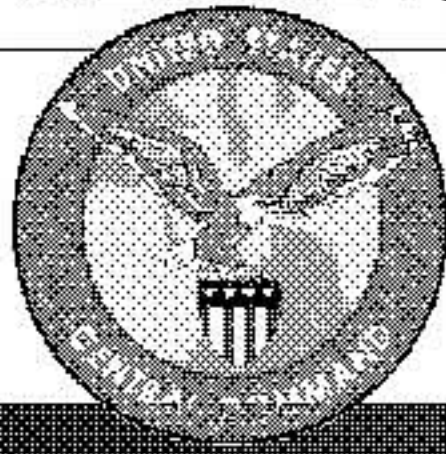
(U) FIX / ACTION / CHANGE:

National Plan – Justice/State

OPR: OSD

OCR: OSD – DoJ/State

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*Issue Title (Recognition for Noteworthy Accomplishments):
R-112 Ryder Near-term, Item 9, pg 49*

(U) RECOMMENDATION / OBSERVATION:

Recommendation of noteworthy recognition for work started/completed.

~~(S)~~ CURRENT ASSESSMENT:

(b)(1), (b)(5)

(b)(1), (b)(5)

OPR: CENTCOM
OCR:

~~SECRET~~

*Issue Title (Disconnect Between MOJ and MOF):
R-113 Ryder Near-term, Item a, pg 49*

(U) RECOMMENDATION / OBSERVATION:

Solve the disconnect between the Ministry of Justice and the Ministry of Finance by implementing an immediate change to the CPA orders/directives and operating procedure to require two signatures on any checks or two signatures on any directives for payment for physical improvements. One of the signatories should be the authorized representative of the Ministry of Finance of and the other signatory should be a representative of the Ministry of Justice. This would enable the Ministry of Justice to insure that the work had been done satisfactory before payment is made. As the process now exists, payment is made by an entity that has no direct interest in the outcome, quality or status of the work being performed.

(U) CURRENT ASSESSMENT:

● OBE. No longer applicable. To the extent required – Justice is addressing through DC/PC level on broader finance/appropriations issues.

OPR: OSD

OCR: OSD - Justice

(U) FIX / ACTION / CHANGE:

OBE.