

UNCLASSIFIED



DSLOC

OPEN RECOMMENDATIONS REVIEW

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Overall Classification of this Briefing is:

~~**SECRET/NOFORN**~~

Classified By: RADM W.D. Sullivan, USN, VDJ-5
Reason 1.4(a), (c), and (e)
Declassify On: 03 Aug 2015

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JS GHOST DOCS 426

EXAMPLE – CLOSED ITEM TRACKING SLIDE



Zebra Report – Closed Items

Z-014 to Z-016

Closed recommendations will be highlighted throughout the briefing as depicted above.



Ryder Report

160 Findings

Issue Title (Prison Responsibility):
R-001 Ryder Near-term, Item 1a, pg 13

(U) RECOMMENDATION / OBSERVATION:

CPA MOJ Prisons Department identify clearly which facilities are or will be a part of the MOJ vice the MOI Include in this plan staffing instructions specifically identifying levels of authority, duties and pay scales for all confinement personnel. Establish memorandums of agreement between MOI and MOJ delineating each ministry's ability to utilize the other's facilities and which clearly identifies each other's responsibilities.

~~(S//NF)~~ CURRENT ASSESSMENT:

(b)(1),(b)(5)

(U) FIX / ACTION / CHANGE:

Fix: Identify prisons and correctional facilities.

Action: ID proper facility and authority.

Change: Ends uncertainty.

OPR: OSD

OCR: OSD - DOJ



Ryder Report – Closed Items

R-002

Issue Title (Location of the Iraqi Correctional System HQ and the CPA Prisons Department):

R-003 Ryder Near-term, Item 1c, pg 14

(U) RECOMMENDATION / OBSERVATION:

The Iraqi Correctional System HQ and the CPA Prisons Department need to be co-located or together more than periodically to facilitate training of the Iraqi leadership as much as possible, involving them in the restoration process. Sending the highly recruited Iraqi Correctional System Director to training in management, ethics, accounting and strategic planning will assist in the transition process, increase the perceived importance and make the position more desirable.

(U) CURRENT ASSESSMENT:

● Initial intent met. OSD continues to work with Justice on greater rule of law and judicial sector development/reforms.

OPR: OSD

OCR: OSD-DOJ/STATE

(U) FIX / ACTION / CHANGE:

Fix: Co-locate correctional HQ and Prisons Department.

Action: Justice incorporated a similar finding as part of grand strategy – DOJ working with MOJ in Iraq.

Change: Recruitment ongoing.

*Issue Title (Operations and Budget Policy based on National Plan):
R-004 Ryder Near-term, Item 1d, pg 14*

(U) RECOMMENDATION / OBSERVATION:

Policy both operational and budget should be based on a national plan, which is centrally developed and managed, but locally administered to fit the needs of the region where it is being employed.

(U) CURRENT ASSESSMENT:

- Initial intent met. OSD continues to work with Justice on greater rule of law and judicial sector development/reforms.

**OPR: OSD
OCR: OSD – DoJ/State**

(U) FIX / ACTION / CHANGE:

Fix: Need national plan.

Action: Develop a comprehensive plan.

Change: National plan to address varying needs of regions.



Ryder Report – Closed Items

R-005 to R-007

Issue Title (Develop Standard for Training to Ensure for Safe and Secure Operations): R-008 Ryder Mid-term, Item 2b, pg 14

(U) RECOMMENDATION / OBSERVATION:

Develop a standard issue for safe and secure operations of prison facilities. Take into account that the current threat environment may necessitate a more robust arsenal that may not be required once the country stabilizes. Training on all weapons and tactics to be used must be a substantial block of instruction at the corrections academy. Training records for employees should be developed with copies sent to the facility where a cadre is assigned and one maintained in a central personnel repository.

(U) CURRENT ASSESSMENT:

● Justice disagrees with keeping a “personnel registry,” but is working with Iraqi MOI (Corrections) to address “records” issue and other administrative matters associated with operating facilities. Force training is being handled by Army and the COCOM.

OPR: OSD

OCR: PWG/CENTCOM

(U) FIX / ACTION / CHANGE:

Fix: Develop standards.

Action: Assess threat and develop appropriate force to mitigate. Training records for employees should be monitored.

Change: Justice is developing program for monitoring employee training.

*Issue Title (Monitoring Pay Issues and Contracts):
R-009 Ryder Mid-term, Item 2c, pg 15*

(U) RECOMMENDATION / OBSERVATION:

Within the budget cycle, each of the ministries should submit a validated budget to MOF who would then fund the appropriate portions of the individual Ministry budgets. The funding should go to the specific ministry to be managed by that ministry and sent to the regional MOJ areas to achieve the objectives of the ministries national plan. In this way pay issues can be avoided and contracts can be monitored and paid in such a way as to provide contractor accountability to the MOJ.

(U) CURRENT ASSESSMENT:

● Emb. Baghdad addressing the issue; Justice believes that corruption is endemic to Iraq Gov't. Justice reviews contracts in Washington, D.C.; action item for PC/DC level for solution.

OPR: OSD

OCR: OSD-DoJ/State

(U) FIX / ACTION / CHANGE:

Fix: Improve accountability.

Action: Better accountability mechanisms to ensure money allocated to ministries are properly appropriated.

Change: Being addressed by the DC/PC level.



Ryder Report – Closed Items

R-010 to R-012

*Issue Title (Transfer of Detention Operations to the ICF):
R-013 Ryder Long-term, Item 3b, pg 15*

(U) RECOMMENDATION / OBSERVATION:

Transition operations at all Iraqi detention/prison facilities to the Iraqi Correctional Force with oversight by CPA MOJ Prisons Department.

(U) CURRENT ASSESSMENT:

● Initial intent met. OSD continues to work with Justice on greater rule of law and judicial sector development/reforms.

**OPR: OSD
OCR: OSD-DoJ/State**

~~(S)~~ FIX / ACTION / CHANGE:

(b)(1), (b)(5)

*Issue Title (Unified Facility):
R-014 Ryder Long-term, Item 3c, pg 15*

(U) RECOMMENDATION / OBSERVATION:

Complete construction of the 4 regional prisons is necessary to provide initial post trial capacity. A strategic plan for additional prison construction is required.

(U) CURRENT ASSESSMENT:

● Initial intent met. OSD continues to work with Justice on greater rule of law and judicial sector development/reforms.

**OPR: OSD
OCR: OSD – DoJ/State**

(S) FIX / ACTION / CHANGE:

(b)(1),(b)(5)



Ryder Report – Closed Items

R-015 to R-020

*Issue Title (Training for Iraqi Correctional Officers):
R-021 Ryder Near-term, Item 1g, pg 20*

(U) RECOMMENDATION / OBSERVATION:

Continue to conduct training for the Iraqi correctional officers in basic confinement tasks, both in Baghdad and at remote locations.

(U) CURRENT ASSESSMENT:

● Initial intent met. OSD continues to work with Justice on greater rule of law and judicial sector development/reforms.

~~(S)~~ FIX / ACTION / CHANGE:

(b)(1),(b)(5)

OPR: OSD

OCR: OSD – DoJ/State



Ryder Report – Closed Items

R-022 to R-034

***Issue Title (Lack of Instruction for Correctional Officers):
R-035 Ryder Mid-term, Item 2h, pg 22***

(U) RECOMMENDATION / OBSERVATION:

CPA and the MOJ must continue to further develop a more comprehensive tiered training Program of Instruction. This plan should include a method of increasing the graduation rate to meet the system cadre requirements. Allow the CPA and MOJ to plan a more comprehensive training program with input from the Iraqi Correctional Officers currently employed to help the Iraqi people feel that they are apart of the building of their future as well as what the follow-up training requirements should be. This plan should allow for a reduced estimated timeline for the end-state of the in-service training requirement to encompass more than the original 30,000 correctional employees.

(U) CURRENT ASSESSMENT:

● Initial intent met. OSD continues to work with Justice on greater rule of law and judicial sector development/reforms.

(U) FIX / ACTION / CHANGE:

Fix: Iraqi's run their own prisons.

Action: Train Iraqis to run their prisons.

Change: Justice developed national strategy for training more corrections personnel.

OPR: OSD

OCR: OSD – DoJ/State



Ryder Report – Closed Items

R-036 to R-037

Issue Title:
R-038 – Lack of Emergency Funds

(U) RECOMMENDATION / OBSERVATION:

Lack of Emergency Funds for each of the facilities to ensure adequate construction. Identify emergency funds to complete construction of regional facilities for sentenced detainees. Conduct a survey of current facility capacities to determine future facility housing requirements.

(U) CURRENT ASSESSMENT:

● DoD is dealing with reconstruction costs/building projects for both AF and IZ. Justice is working with DoS and DoD on this issue through the NSC. DC decision to build PEC IV in AF moving forward and in final decision stage. Construction in Iraq is next item and will need to interface with Justice plan.

~~(S)~~ FIX / ACTION / CHANGE:

(b)(1), (b)(5)

OPR: OSD

OCR: OSD – DoJ/State



Ryder Report – Closed Items

R-039 to R-045

*Issue Title (Contract Oversight):
R-046 Ryder Long-term, Item 3h, pg 23*

(U) RECOMMENDATION / OBSERVATION:

CPA and MOJ must establish statements of work (written contracts) for the contractors and effectively manage the work that is contracted.

(U) CURRENT ASSESSMENT:

● Initial intent met. OSD continues to work with Justice on greater rule of law and judicial sector development/reforms.

OPR: OSD

OCR: OSD – DoJ/State

(U) FIX / ACTION / CHANGE:

Fix: Need better oversight over contracting.

Action: Exercise oversight.

Change: Justice reviewing all contracts.

*Issue Title (Hearings/Transportation of Detainees):
R-047 Ryder Long-term, Item 3i, pg 23*

(U) RECOMMENDATION / OBSERVATION:

The MOJ must develop a plan with the CPA that will allow for the hearings to be conducted at or near the correctional facilities to decrease transportation requirements and speed up the legal process. Furthermore, where possible, establish future court buildings adjacent to these facilities to decrease the transportation requirements. Establish a transportation section within the Iraqi, Department of Corrections with the sole purpose of transportation of detainees.

(U) CURRENT ASSESSMENT:

● Continuing concern – part of the national strategy for Justice.

OPR: OSD
OCR: OSD - Justice

(U) FIX / ACTION / CHANGE:

Fix: Need hearings conducted in closer in proximity to correctional facilities.

Action: Need dedicated corrections transportation.

Change: Justice assessing this recommendation on a daily basis.

*Issue Title (Allocation of Funds):
R-048 Ryder Long-term, Item 3j, pg 23*

(U) RECOMMENDATION / OBSERVATION:

CPA along with the MOJ must develop a plan that will allocate funding for the construction of additional Regional facilities to meet capacity requirements.

(U) CURRENT ASSESSMENT:

● Justice believes it is being done by DoD. Need more information as to who is responsible for appropriating the funds and overseeing the construction projects.

OPR: OSD

OCR: OSD – DoJ/State

~~(S)~~ FIX / ACTION / CHANGE:

(b)(1),(b)(5)



Ryder Report – Closed Items

R-049 to R-054

Issue Title (Policy):
R-055 Align the Release Process of Security Internees

(U) RECOMMENDATION/OBSERVATION

The release process for security internees is not consistent with DoD Policy.

(U) CURRENT ASSESSMENT:

● USD (P) will coordinate with OSD, Army and other service components to harmonize policies and issue new guidance viz. 2310.1 and AR 190-8.

(U) FIX/ACTION/CHANGE:

Fix: Policy alignment required

Action: Align policy

Change: Issue new DoDD directives and rewrite 190-8 to reflect changes

OPR: USD(P)
OCR: USD(P)



Ryder Report – Closed Items

R-056 to R-060

R-061 /Unit Activation/Acceleration of RFF/JMD

(x) RECOMMENDATION/OBSERVATION

- Request that one of two MP Detachments (IR Brigade Liaison Detachment) be replaced with a MP Detachment (IR Camp Branch Liaison Team). The I/R Camp Branch Liaison Team includes MOS 95C/31E soldiers not included in the I/R Brigade Liaison Detachment. The special corrections skills of these soldiers will add technical expertise in confinement operations. Attached one MP Detachment Brigade Liaison Team to plan and coordinate the security internee mission and one Camp Branch Liaison Team to provide the subject matter expertise in confinement operations lacking in a Combat Support Military Police Brigade
- HQDA DODOIP Task: O1.2/O1.4

(x) FIX/ACTION/CHANGE:

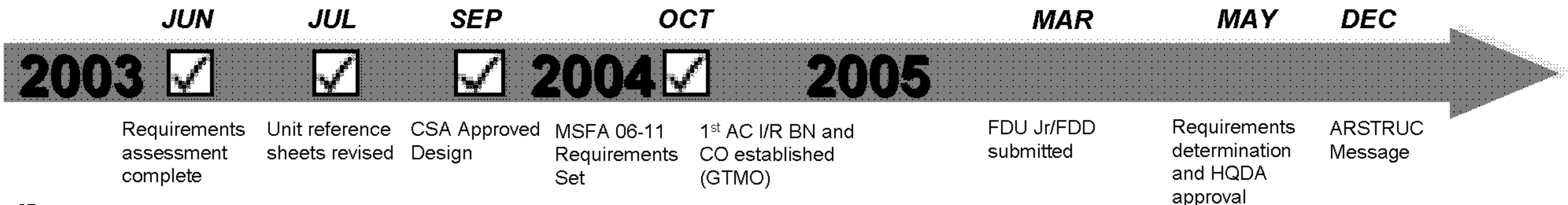
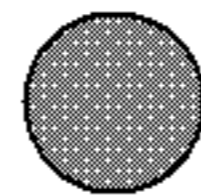
Fix: Provide forces in accordance with theater detainee operations requirements

Action: Source adequate I/R units

Change: Update MP I/R force structure (FDU)

(x) CURRENT ASSESSMENT:

OPR: Army
OCR:





Ryder Report – Closed Items

R-062 to R-066

*Issue Title (Iraqi Criminals to ICS):
R-067 Ryder Long-term, Item 3, pg 31*

(U) RECOMMENDATION / OBSERVATION:

Ultimately all criminal detainees should be handed over to the Iraqi criminal system with monitoring and oversight performed by representatives from the CPA advisory staff. U.S. forces will solely be responsible for the internment of high value detainees and security internees until such a time as they have all been screened and released or other determination is made as to their status.

~~(S)~~ CURRENT ASSESSMENT:

(b)(1), (b)(5)

~~(S)~~ FIX / ACTION / CHANGE:

(b)(1), (b)(5)

**OPR: OSD
OCR: OSD - Justice**