(b)(2)	The discontinuity in command philosophy extended through JDG as
well: I spok	e to no first class petty officers, chief petty officers, or commissioned
officers who	had made a one-on-one formal office call with their superiors in the
chain of con	imand in order for those superiors to enunciate the command philosophy.
It is essentia	for leaders to say, and for followers to hear, "This is what I believe, this
is what I pro	mise, this is what I expect."

## XXXIX. (U) Intelligence Analysis

<ol> <li>The Joint Intelligence Group'</li> </ol>	s Fusion Branch or another appropriate JIG team
must analyze and report on the ca	refully planned campaign that culminated in the
detainee suicides. The Platoon L	eader and Sergeant of the Guard Logs will be a
valuable resource for the study: [	b)(2)
b)(2)	
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### XL. (U) DIMS Revision

1. I was told by Detainee Operations Center personnel that DIMS has no ability to produce rosters of cell blocks populations on a given past date. If this is true, I recommend the addition of this feature: such a tool would be valuable for epidemiological purposes as well as intelligence research.

### Appendix A. Eyewitness Testimony Relevant to Estimated Time of Death

1. Six members of the Camp 1 duty guard force initially responded to the $di_{(b)(3):10}$ USC be first suicide in cell A8 (ISN 093).					
3 3 4 1	Alpha Block Guard	Tab B-3			
MA3 b)(7)(C)	Alpha Block Guard	Tab B-4			
MA3	Alpha Block Guard	Tab B-5			
MA3	(1-)(2)				
	ATT - CALOR OF TO	Tab C-13			
MAI	Sergeant of the Guard Relief	Tab C-14			
MAI	Alpha Block NCO	Tab B-2			
2. Five members of t	he Camp I duty guard force initially	responded to			
118 (18 <b>covery of the secum</b>	d suicide in cell A12 (ISN 588). (b)(2)  Juard				
MASN (b)(3).10 000 MASN (b)(6),(b)(7 MASN (C)		Tab C-2			
	Alpha Block Guard	Tab B-6			
MA3 T	Alpha Block Guard	Tab B-4			
MASN	(b)(2) Guard	Tab C-15			
MA1 K	Sergeant of Guard Supernumerary	Tab C-16			
	.h. 31				
3. Eight on-duty members of the Camp 1 guard force initially responded to the discovery of the third suicide in cell A5 (ISN 693).					
MA1(b)(3):10 USC	LPO, Escort Department Squad 2	Tab C-3			
MA1 §130b,(b)(6),(b)	LPO, Escort Department Squad 1	Tab C-5			
vas a guard on duty in (b)(2) Block on the night of 9/10 June. Just before the discovery of ISN 093's body, MA3(b)(3): came to Alpha Block "to talk with their guards on dury." As a consequence, he was on hand for the emergency.  506 NCIS(b)(3): 6/14/2006  508 Per NCIS(b)(3):10 USC §130b,(b)(6),(b)(7)(C)  509 Was an (b)(2) Block guard on the night of 9/10 June. When the initial alarm was raised, (b)(3):1 block NCO sent him to Alpha Block to assist.  508 MASN(b)(3):1 arrived at Alpha Block just as guards were exiting with ISN 093 on a body board. MASN (b)(3):1 entered Alpha Block and began a headcount. MASN (b)(3): detected that something was wrong in A12, and sent MASN (b)(3): outside to look in A12's exterior window. After MASN (b)(3): reported that ISN 588 was hanging, MASN(b)(3):1 and other members of the guard force entered cell A12 and found ISN 588.					
Per NCIS (b)(3):10 USC §130b,(b)(6),(b)(7)(C)  was serving on the night of 9/10 June as a member of the Camp Delta Uscorr Team led by MAT (b)(3): The Escort Team was based in Camp Delta at Building One, co-located with the Detainee Operations Center (DOC). On being notified of a(b)(2) (radio brevity code for attempted soicide), MAT(b)(3): Immediately led MAT(b)(3):1 and other members of his team to Alpha Block, where MAT (b)(3): saw first ISN 588 and then ISN 693.  Per NCIS(b)(3):10 USC §130b,(b)(6),(b)(7)(C) was serving in Camp 1 on the night of 9/10 June as the duty Camp Delta Escort Team LPO. The Escort Team was based in Camp Delta at Building One, co-located with the Detainee Operations Center (DOC). On being notified of a (b)(2) (radio brevity code for attempted suicide), MAT(b)(3): immediately led his team to Alpha Block, where he saw first ISN 588					

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MA2 S130b,(b)(6),(b)(7) MA3 LILL Escort Department Squad 2 Tab C-MA3 MA3 Escort Department Squad 2 Tab C-MA3 MA3 Escort Department Squad 2 Tab C-MA3 MA3 Sergeant of Guard Supernumerary Tab C-Sergeant of Guard Supernumerary Tab C-Rank  Escort, Escort department Squad 1 Tab C-	-7 -4 -10 -11 -13
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4. Two on-duty members of the Camp 1 duty guard force who participated in the emergency following discovery of the detainee suicides in Alpha Block provided statements relevant to this investigation.

	who a more broad	en grateiments leigand to this investigation	
( ) ( C )	MA3(b)(3):10 USC MA2§130b,(b)(6),(b)( 7)(C)	Escort, Escort Department Squad 2 Escort, Escort Department Squad 1	

and then ISN 693. Per SOP 7-4a, members of the escort team accompany detainees to various locations,

including to the medical clinic. end Per NCIS(b)(3):10 USC §130b,(b)(6),(b)(7)(C) was standing watch on the night of 9/10 June 2006 at Sally Port 4. She described Sally Port 4 as "the secure area that individuals must go through to get to Camp 1. Acting on the orders of MAC (b)( | she ran to the Camp Delta medical clinic for a back board, which she brought to Alpha Block for the removal of ISN 693 to the medical clinic.  $^{103}$  Per NCIS(b)(3):10 USC §130b,(b)(6),(b)(7)(C) was serving on the night of 9/10 June as a member of the Camp Delta Escort Team. He and his partner, (b)(3):10 responded a radio brevity code indicating a serious medical situation in Alpha Block. <sup>434</sup> Per NCIS(b)(3):10 USC §130b,(b)(6),(b)(7)(C) was serving on the night of 9/10 June as a member of the Camp Delta Escort Team. She and her partner, LJ1 (b)(3):10 responded to a radio brevity code indicating a serious medical situation in Alpha Block. 405 Described above. 406 Described above. <sup>407</sup> Per NCIS (b)(3):10 USC §130b,(b)(6),(b)(7)(C) was serving in Camp 1 on the night of 9/10 June as a member of the duty detainee escort team (b)(2) When a guard from Camp 1 summoned all the escorts to Alpha Block, MASA(b)(3): helped carry ISN 693 on a backboard to the medical clinic. \*\*\* Per NCIS(b)(3):10 USC §130b,(b)(6),(b)(7)(C) was serving in Camp 1 on the night of 9/10 June as a member of the (b)(2) Escort Team, based in Camp Delta at Building One, colocated with the Detainee Operations Center (DOC). MA3 (b)(3): described his duties this way: "As an escort team member, I was responsible for timely movements of detainces to medical and interrogations." DOC directed MA3 (b)(3) and his fellow escort team member MA2 (b)(3 to report to Camp 1 in response to a radio brevity code message which means that a detaince was having life threatening symptoms. On arriving at Camp 1, a saily port guard told the ascerts that the affected detainee already had been transferred to the Camp Delta medical clinic. At the clinic, the two escorts found ISN 093 in the care of clinic personnel. Denny escerted ISN 093 in the ambalance to the Guantanamo Bay Naval Hospital. \*\* Per NCIS(b)(3): 8/15/2006, MA2 (b)(3) was serving in Camp 1 on the night of 9/10 June 2006 as a duty detained escort. She and MA3 (b)(3): were sent to the Camp Delta Medical Clinic to guard ISN 993. The two escorts rode in an ambulance with ISN 693 to the NAVSTA Guamanamo Bay hospital.

5. Ten on-duty medical personnel at the Camp Delta clinic who participated in the emergency that followed the discovery of detainee suicides in Alpha Block provided statements relevant to this investigation.

\$ (13 MM ) (3 ) (10 11 C)	~~
( \( \( \bar{b} \) (3):10 USC	Tab F-1
LT §130b,(b)(6),(b)(7)(	
7 (C)	Tab F-2
	Tab F-3
HM	
	Tab F-4
HN	Tab F-5
IIN	
	Tab F-6
HM	Tab F-7
HN	
(3) (3) (3)	Tab F-8
HN	Tab F-9
HM	
I F.i.VI	Tab F-1()