OFFICE OF THE SECRETARY OF DEFENSE EXECUTIVE SECRETARIAT

OFFICE OF THE SECRETARY OF DEFENSE

EXECUTIVE SECRETARIAT

2 buses 1 van 3 3/4 Thailas 2x th//s Sir:

Attached is latest
on the Waco Caper.

Army is handling
internally

AFTER ACTION REPORT

PART I: Mission Summary Data

- AAR prepared on 28 Sep 93
- 2. AGTX-CD providing CN support-
- 3. Mission # NGB 303 93 ATF 16
- 4. Type Mission: Cargo Pickup of BDUs.
- 5. Operation dates: 21 Apr 93.
- 6. Location: Henry Post AAF, Oklahoma
- 7. Other military units providing support: None
- 8. DLEA requesting support: Alcohol, Tobacco and Firearms
- 9. Other participating DLEA's: Federal Bureau of Investigations
- 10. Military personnel participating:
- 11. Uniform: Flight suits and BDUs
- 12. Communications equipment used: Normal Aircraft Radios
- 13. Other equipment: None
- 14. Flight hours by aircraft type: 3.9 Hrs C-26A
- 35. Arrests: None
- 16. Seizures: None
- 17. Other results: M/F

18.

Phone Phone

Part II: Mission Narrative

a. Mission Description

- 1. Military support requested: Pick up BDUs and deliver to Waco
- 2. Military support provided: Picked up BDUs and delivered to Waco
- 3. Military Chain of Command:

_____2

- 4. DLEA Chain of Command: Unknown
- 5. Communications Network: None

b. Lessons Learned

- 1. Observations: Needed more help at Henry Post AAF, Ok to sort and load BDUs
- Discussion: Prior coordination was minimum due to hurry up nature of mission.
- 3. Lessons learned: N/A
- 4. Recommended action: None
- 5. Comments: N/A

Part III: Mission Planning, Execution, and Recovery

- 1. Chronclogy: Received request by telephone-to pick up BDUs in Oklahoma and deliver to ATF and FBI agents in Waco. Complied with request.
 - 2. OPLAN/OPARD: None
 - 3. SOP (if applicable): N/A

F MISSION/

190500

- Dec 11, 1992
 Initial conversation with ATF, regarding aerial reconnaissance photography.
- Dec 14, 1992
 Formal request from ATF for aerial photography of sites within McLennan County, Texas. (C-26)
- Dec 18, 1992
 Additional aerial photograph request from ATF for sites within Limestone County, Texas. (C-26)
 - Jan 6, 1993

 Aerial photographs taken of sites requested by ATF.
- Jan 14, 1993
 Oblique Aerial photographs taken of sites. (RF4-C A)
- Feb 2, 1993
 Additional ATF request received by AGTX-CD thru
 Operation Alliance.
- Feb 3, 1993
 Additional aerial photography and I.R. video requested by ATF, sites within McLennan County, Texas.
- Mr. and Major JTF-6 Liason, meet with ATF agents in Houston, Texas.

 Purpose of meeting is mission deconfliction.

...F MISSION/

- Feb 6, 1993
 I.R. video mission flown. (C-26)
- Feb 17, 1993
 ATF mission was briefed to Governor's representative by ATF representative.
- Feb 24, 1993
 Final ATF support request received by AGTX-CD.
 Initial support package moved into place in Waco,
 Texas (TSTI) and Fort Hood, Texas. (3 TXNG)
- Feb 25, 1993
 Additional aerial photography taken. (C-26)
- Feb 26, 1993
 Pathfinders report to Fort Hood, Texas. (2 TXNG)
- Feb 27, 1993
 Aircraft arrive Fort Hood, Texas. (8 TXNG)
 Mission Training Rehersal, Fort Hood, Texas
 Final elements of support package arrive Waco, Texas
 (TSTI). (2 TXNG)
 Final Mission Briefing, 1900hrs.

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Feb 28, 1993
 Mission Execution.

002228

ARMY SUPPORT FOR WACO

REIMBURSABLE COSTS

Type of Support	Cost	Reimbursed	Why not?
1. (10) BFVs		•	Provided by Texas Army National Guard, TXARNG.
2. (2) UH-1s			Data not available.
3. (2) M1 Tanks			Data not available.
4. (3) Unmanned Ground Ve	ehicles		Data not available. IF YOU HAVE INFO ON THESE WOULD LIKE TO SEE IT.
5. 40mm/M203 ranges			Data not available.
6. (2) PSS-11 Mine Detector w/Training Package	rs .		Costs would be for batteries only.
7. (5) CEVs			Provided by TXARNG.
8. (1) M88			Provided by TXARNG.
9. (1) UH-1 Medevac *			On call. No indications they were used.
10. Emergency Medical ** Support			On call. No indications they were used.
11. (1) 15 kw Generator			Only costs would be for fuel. No further data available.
12. (3) CH-47 Helos			On call. No indications they were used.
13. Concertina Wire, pickets drivers, etc	5 <u>.</u>		Data not available.

* THESE ITEMS, ACCORDING TO OUR NECONAL, were on call. If support weren flew, just tought

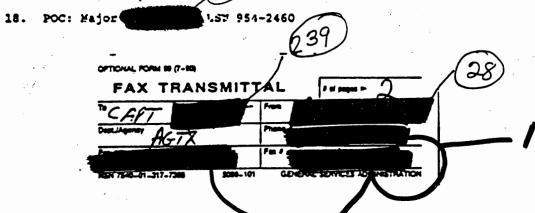
AGENCY A.T.E / HOUSTON 15355 VANTAGE PREKWAY WEST - SUITE 210. 77032 A.T.F. AUSTIN 9171 CAPITAL OF TEXAS HAY - SUITE 220 AUSTIN, TEXAS 78759 PROC. S.A & D. S.A & D	MISSION # 9305 A &B
A.T.F. AUSTIN 9171 CAPITAL OF TEXAS HAY - SUITE 220 AUSTIN, TEXAS 78759 PROC. PHONE FAX (512) DATE PHOTOS TAKEN: 06 JAN 1993 DATE PHOTOS RECEIVED: 11 JAN 1993 DATE PHOTOS RECEIVED BY L.E.A.: 11 JAN 1993 DATE PHOTOS RECEIVED BY L.E.A.: 11 JAN 1993 At B ploto areas were taken to the Austin ATF office and analysed ATF is pleased with ASB products 11 JAN 1993 ATF requests OBLIGUE plotography of both areas I his mission must be accomplished by an EFFC unit Suspense date weeken is 3 must more 12 Jan 1993 Alabama stated that color oblique plotos taken on 06 Jan 1993 are printable. They are printing the plotos and made a decision whether to re-short the area	AGENCYA.T.F. / HOUSTON
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AFTER ACTION REPORT

PART I: Mission Summary Data

- 1. AAR prepared on 28 Sep 93
- 2. AGTX-CD providing CM support-LTC
- 3. Mission # MGB 303 93 ATP 16
- 4. Type Mission: Cargo Pickup of BDUs.
- 5. Operation dates: 21 Apr 93.
- 6. Location: Henry Post AAP, Oklahoma
- 7. Other military units providing support: None
- 8. DLEA requesting support: Alcohol, Tobacco and Firearms
- 9. Other participating DLEA's: Federal Bureau of Investigations
- 10. Military personnel participating: LTC CPT SSG
- 11. Uniform: Flight suits and BDUs
- 12. Communications equipment used: Normal Aircraft Radios
- 13. Other equipment: None
- 14. Flight hours by aircraft type: 3.9 Hrs C-26A
- 35. Arrests: None
- 16. Seizures: None
- 17. Other results: M/P



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Part II: Mission Narrative

a. Mission Description

- 1. Military support requested: Pick up BDUs and deliver to Waco
- 2. Military support provided: Picked up BDUs and delivered to Waco
- 3. Military Chain of Command: LTC LTC 4
- 4. DLEA Chain of Command: Unknown
- S. Communications Network: None

b. Lessons Learned

- 1. Observations: Needed more help at Henry Post AAF, Ok to sort and load
- Discussion: Prior coordination was minimum due to hurry up nature of mission.
- 3. Lessons learned: N/A
- 4. Recommended action: None
- 5. Comments: N/A

Part III: Mission Planning, Execution, and Recovery

- - 2. OPLAN/OPARD: None
 - 3. SOP (if applicable): N/A

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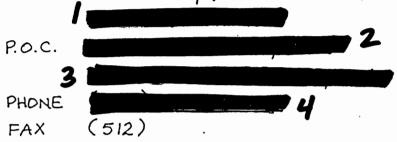


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MISSION # 9305 A & B AGENCY A.T.F. / HOUSTON 15355 VANTAGE PARKWAY WEST - SUITE 210 77032

A.T.F. AUSTIN

9171 CAPITAL OF TEXAS HWY - SUITE 220 AUSTIN, TEXAS 78759



DATE PHOTOS TAKEN : 06 JAN 1993

DATE PHOTOS RECEIVED : 11 JAN 1993

DATE PHOTOS RECEIVED BY L.E.A. : 11 JAN 1993

- 11 JAN 1993 1) A & B photo areas were taken to the austin ATF office. and analysed. ATF is pleased with A & B products.
- 11 JAN 1993 2) ATF requests OBLIQUE photography of both areas This mission must be accomplished by an RF4-C unit. Suspense date window is 3 weeks max.
- 12 JAN 1943 3) Alabama stated that color oblique photos taken on 06 JAN 1993 are printable. They are printing the photos and "make a decision whether to re-shoot the area because of more favorable UX conditions for the rest of this week. (13 JAN Shu 16 JAN '93)

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MISSION # 9305 (continued)

additional area whated to larget "A +B". An additional area whated to larget "A" was photographed. This areas has been identified as target "AA".

5) Spoke with of Bama Intel
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business on Thursday, 21 JAN 1993.

ATF meeting at Alliance . R5U 22 Feb 0900 function, religious inth survivalists 25 men 50 women/chilchen 10 mi. En Waco Fores of mount property Invilland organing mount Carmel Shoot out in 187, same org. Jusams /explosive N 100 automatic weegens anti tank weapons - 8-12 Re sermons, minates on stage in the works at op Alliance LX No subbut - A - Unabrella tactical training at Ft. Hood Friend cult phase leader out 2 form trailes VACCESS 40

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DA FORM 2408-13-3, NOV 91

- A transport officer will monitor the status of receiving hospitals and will designate to the pilot/driver the destination of the patient. Transport Officer must inform ATF representative and Department of Public Safety (DPS) of destinations.

- Transport will be requested by calling (817) 754-0355 for AMT ground vehicles or 1-800-442-6342 for Care Flight. Four ambulances will respond routinely to any activity directed at the compound. These ambulances will travel in emergency response if informed of any casualties. Ambulances have radio contact with local receiving hospitals. Care Flight frequencies are Law Enforcement 165.287 and "Tactical" frequency 462.675.
- Local hospitals for all injuries except major burns are: Bed Totals 45 ER, 88 ICU, 876 total beds

Hillcrest Hospital 756-8611 3000 Herring Waco, TX Lat 31 32.6 N / Long 97 10.2 W 20 min by ground, 5 min by air 21 ER beds, 35 ICU, 404 total beds

(no regular pediatric care)
Providence Medical Center 751-4180
6901 Medical Parkway
Waco, TX
Lat 31 30.7 N / Long 97 12.2 W
20 min by ground, 3 min by air
12 ER beds, 16 ICU, 132 total beds

(if air evacuation is available)
Scott and White Hospital 774-2222
2401 South 31st St
Temple, TX
Lat 31 04.4 N / Long 97 21.48 W
45 min by ground, 25 min by air
12 ER beds, 37 ICU, 340 total beds

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assume 2 10 hrs on batteries 2 days is fuel/sucharge

2 FLIRS

all other as on chart

(NOTE - fiber tails not yet done - backup a problem -)

"extrou

MCCLENNAN COUNTY

FLIR

(HARMON MSN)

AFTER DARK

31° 35.30 96° 59.00 COUNTY MAP

HWY 2471 E OF VACO

2757/2471 MEET

DIRT ENTO OFF 2471

3/4 MI N., 200 YD E

HOUSE - SHEDS - POND FTANK

"RODEN BILLE" ON DIRT ROAD

HOUSE - ROAD TO WACO

9305 A

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ITEM	QUANITY	AGENCY			Z 5	
TENT, GEN PUR, MED	04 1+1	ATF	. 4		1212	† •
WOODEN MALLET	01 /	ATF	17	1	- -	
TABLE, FOLDING, LEGS	09 9	ATF	19	†		
CHAIRS, METAL, FOLDING	36 36	ATF	36			
TENT, GEN PUR, (SM)	09 9	ATF	T	1	9	
TENT, GEN PUR (SM)	05 1+5	ATF	6	1		
CHAIR, FOLDING, (GRAY)	15 /5	ATF			15	
TABLE, FOLDING, 5ft	06 6	ATF			6	
ELE, LIGHTING EQUIP	04 4	ATF	1/3			1
STAND, MED, FIELD LITTER	. 04	FBI ATT				
LITTER, FOLDING ALUM.	25 <i>25</i>	FBI APF				1
GEN, DED 30 KW MEP 005-	AAS 01	ATF	Ī.		. –	אסיי אינעיי
CAN, FUEL 5 GALLON	02	ATF			2	
- SPOUT, FLEX	01	ATF			1	i
HELMET, CVC	ە 06	ATF	6	1178	OK DEUM	Rer - From Fo
AN/PVS 7B	V 06 6	ATF	1	+1-2+2		
STAR-TRON POCKETSCOPE	4 04 3	ATF	1	+2		-QUESTIO .
N/PVS-5A	04 4	ATF	1	t2 t3	2	
BOGEN TRIPOD	4 04 2	ATF	4			
NIKKOR ED 600mm LENS	4 03	ATF	4	- 1		
NIKON LENS 50mm 3025346	V 01 /	ATF		. !		
TVS-5 IMAGE INENSIFIER	v 01 /	ATF	1		`	
PARKA, WET WEATHER (MED		ATF			18	
PARKA, WET WEATHER (LG)	V (12) 12	ATF		1	12	
TROUSERS, WET WEATHER (ATF		i	! 9	
TROUSERS, WET WEATHER (M)		ATF			1 27	
PARKA, WET WEATHER (XL)	V(04) 4	ATF		:	4	
◆ POWER, ADAPTER	02 . 2	ATF		. !	2	
EXT, CORD	01 /	ATF			: /	
CHAIR, FOLDING TYPE	20 20	ATF			. 20	
FIELD, TABLE	05 ક્	ATF			5 1	
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5x AFOCAL LENS AN/PVS-7		ATF			2	BAGES ON 3:
TVS-4 W/TRIPOD	≈ 02	ATF	2.	1		
MAXABEAM LIGHTS	- 02	ATF	3		1	
MAXABEAM CABLES		ATF	3			7
MAXABEAM BATTERIES	, 06	ATF		+3	2 :	
MAXABEAN COVERT LENS	v 04	ATF		+3		
M49 SPOTTING SCOPE	V 05	ATF	3			
TASCO BINOS	✓ 04	ATF	1		2 2	
FIREFLYS	14	ATF	14		_ : - !	

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ITEM	QUANTITY	AGENCY	low my	REMARKS
600mm LENS	04 ←	ATF / 3 /211	0 0	
AVIATOR KIT BAG		ATF I		
. DUFFY BAG	01 :	ATF	0	
50mm-LENS-(ONTV		ATE San Vivi	- 1	·
PARKA, WET WE, (I		ATF / / c)		
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	LG) 04	ATF in "	li l	i
TROUSERS, W.W. (LG) 09	ATF /	1 1	•
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HEL, KEVLAR (MED	# 100 PM 17 100 10 - 100 11 11	ATF 25		
HEL, KEVLAR (LG)	25 2 <i>5</i>	ATF 25	1: - 1 -	(
<u> LITTER-STAND</u>	04	ATF FCT		
CANTEEN WATER P	LS. 100 100	ATF _{fi}	100	
Dressing, First A	id <u>60</u>		1 50	
Tompaz: Main	.i.i. 6	اعا		
SHOVEL	6	1	. 6	(FEI)
Marine	150	201	135	
•		Change to FBF	•	

DRESSING , IST AND 1.40 1.40 MASK, MZ5A1 124.00 (1a) All records of or concerning any communications from the Departments of Treasury or Justice to DoD regarding the profiles or character of the occupants of the Residence of Koresh and the Branch Davidians.

The Texas National Guard maintains no intelligence information on subjects of law enforcement support requests. All intelligence obtained due to National Guard support becomes property of the requesting law enforcement agency.

(1b) All records of or concerning the existence of any methamphetamine lab within the Residence of Koresh and the Branch Davidians.

The support request submitted by the Bureau of Alcohol, Tobacco, & Firearms and Operation Alliance. (REF: Book 1 Tab D)

(1c) All records of or concerning the type and quantity of weapons in the possession of Koresh and the Branch Davidians.

The support request submitted by the Bureau of Alcohol, Tobacco, & Firearms and Operation Alliance. (REF: Book 1 Tab D).

The Texas National Guard maintains no intelligence information on subjects of law enforcement support requests. All intelligence obtained due the National Guard support becomes property of the requesting law enforcement agency.

(1d) All records of or concerning the command structure within DoD that participated in the decision to provide assistance to the ATF operation concerning the Matter of the Branch Davidians.

The normal chain-of-command for Texas National Guard Counterdrug support was utilized in the approval process of the support request submitted by the Bureau of Alcohol, Tobacco, & Firearms (REF: Book 1 Tab D). This chain-of-command is outlined in the Texas National Guard Fiscal Year 1993 Counterdrug Support Plan (REF: Book 1 Tab K). All support requests following the initial operation were approved in coordination with the Emergency Operations Center located at Camp Mabry, Austin, Texas (REF: Book 1 Tab F) and the Emergency Operations Center located at the National Guard Bureau.

(1e) All records of or concerning the date of the first communication, whether formal or informal, to DoD from any entity without limitation, whether Department of Treasury, Department of Justice, or within DoD concerning the Matter of the Branch Davidians.

The support request submitted by the Bureau of Alcohol, Tobacco, & Firearms and Operation Alliance. (REF: Book 1 Tab D). Chronological support summary (REF: Book 1 Tab B)

(1f) All records of or concerning the decision to provide assistance to ATF concerning the Matter of the Branch Davidians.

The support request submitted by the Bureau of Alcohol, Tobacco, & Firearms and Operation Alliance. (REF: Book 1 Tab D)

(2a) All records of or concerning the legal and operational policies of DoD used by DoD to determine the scope of military assistance provided to domestic law enforcement agencies for assistance within the United States.

The applicable regulations regarding military assistance to domestic law enforcement agencies are located in Book 3 Tab 1-9 and Book 4 Tab 1-2.

(2b) All records of or concerning the orders and guidance for the actual support provided by Department of Defense to the Department of Treasury in preparation for the dynamic entry or the Department of Justice during the Siege concerning the Matter of the Branch Davidians.

The Texas National Guard maintains no intelligence information on subjects of law enforcement support requests or law enforcement operations plans. All intelligence obtained due the National Guard support becomes property of the requesting law enforcement agency. See Chronological Support Summary Book 1 Tab B.

(2c) All records of or concerning, with a listing of names and current addresses, the military personnel who provided any training, advice, logistical support, intelligence support, surveillance, or any other support of any kind without limitation to the Department of Treasury or Justice.

A listing of all Texas National Guard personnel involved in the operation (REF: Book 1 Tab C). Copies of tour orders, travel orders, and travel vouchers, when applicable, are provided in Book 5 and Book 6.

(2d) All records of or concerning any legal memoranda prepared by any DoD personnel regarding the legality of support for the ATF operation regarding the Matter of the Branch Dividians.

No legal memoranda were prepared specifically regarding the specific mission in support of ATF in the Matter of the Branch Dividians. Each fiscal year the Texas National Guard Counterdrug Support Plan is reviewed for legality of the types of missions to be performed during that fiscal year. This review is done by the Adjutant General's Department Judge Advocate and the Governor's General Counsel.

(2e) All records produced, edited, reviewed, read, or studied by any DoD personnel concerning the ATF plan for the dynamic entry.

The Texas National Guard did not participate in the development of the ATF plan for dynamic entry and have no records pertaining to the ATF entry plan.

(2f) All records of or concerning the actual training provided to ATF personnel by DoD for JT002E-93 mission including but not limited to rehearsals at the MOUT site and application of the Rules of Engagement for this mission.

The Texas National Guard has no records concerning the training provided to ATF personnel at the MOUT site.

(2g) All records of or concerning any DoD personnel who were present in the proximity of the Residence of Koresh and the Branch Davidians on February 28, 1993, at any time thereafter, up to and including April 19, 1993.

A listing of all Texas National Guard personnel involved in the operation (REF: Book 2 Tab C). Copies of tour orders, travel orders, and travel vouchers, when applicable, have been provided in Book 5 and Book 6.

(2h) All records of or concerning any pre operation site visits or surveillance of the Residence of Koresh and the Branch Davidians by any DoD personnel, or communications to or from DoD concerning any surveillance.

The support request submitted by the Bureau of Alcohol, Tobacco, & Firearms for aerial photography (REF: Book 1 Tab D), copies of maps identifying areas to be photographed (REF: Book 1 Tab E) and photocopies of areas photographed (REF: Tab).

(2i) All records of or concerning any post operation analysis, opinion, reflective statement, official memoranda to file, or any other communication of any kind about the operation by ATF on February 28, 1993

The After Action Report of Texas National Guard Counterdrug Support in Waco, Texas (REF: Book 1 Tab J). Personal statements, sworn statements, and memorandum provided by the aviators (REF: Book 1 Tab B).

(2j) All records of or concerning the role of DoD related to the operation of ATF on February 28, 1993 prepared after the failed attempt to serve the arrest and search warrants.

All records regarding the role of the Adjutant General's Department and the Texas National Guard have been provided.

(3) All records of or concerning any and all military equipment without limitation provided to ATF whether loaned, leased, or donated.

All documents pertaining to the equipment utilized by ATF throughout the operations are located in Book 2 Tab O-Tab V.

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(4) All records of or concerning any DoD personnel to whom any disciplinary action was initiated related to their role in the Matter of the Branch Davidians.

No disciplinary action was taken against any member of the Texas National Guard related to their role in the Matter of the Branch Davidians.

(5) All records of or concerning any foreign personnel, including their names current and addresses who were present during the Siege.

The Texas National Guard has no knowledge of any foreign personnel present during the Siege.

(6) All records of or concerning any and all assistance provided to the FBI during the Siege, including: (6a) All records of or concerning any personnel including names, units, and present address who provided any assistance related to Forward Looking Infrared Radar.

The Texas National Guard did not provide any assistance to the Federal Bureau of Investigation related to Forward Looking Infrared Radar.

(6b) All records of or concerning all personnel and equipment used for intelligence gathering, surveillance, or other security activities during the Siege.

Texas National Guard personnel did not perform surveillance or security activities during the Siege. Texas National Guard personnel supported the FBI and ATF with video camera operations in the processing center as members of the Branch Dividians left the compound and were taken into custody by law enforcement officials. All intelligence gathered by National Guard personnel is the property of the law enforcement agency that requested the support.

(6c) All records of or concerning any communication by You to the Department of Justice regarding the use of CS gas.

The only records of any communication regarding the use of CS gas are the entries made in the daily event logs from the operation command post, located at Texas State Technical College, Waco, Texas (REF: Book 1 Tab G) and the Emergency Operations Center, located in Austin, Texas (REF: Book 1 Tab F)

(6d) All records of or concerning options or plans for resolving the Siege provided by DoD or participated in by DoD.

The Texas National Guard did not participate in the development of the options or plans for resolving the Siege and have no records pertaining to the plans for resolving the Siege.

(7) All records of or concerning any records which have been destroyed related to the Matter of the Branch Dividians

The only records the Texas National Guard is aware of that have been disposed of are the Temporary Duty Orders for Texas Air National Guard personnel. These documents were disposed of as directed in Air Force Regulation 4-20, dated 1 May 1992.

(8) All records of or concerning any proposed operation involving DoD personnel in or around El Paso, Texas or anywhere else in the United States that concerns enforcement of the firearms laws of the United States, including any and all questionnaires or inquiries of DoD personnel about their willingness to go door to door retrieving firearms.

The Texas National Guard has no records on or any knowledge of any proposed operation of any DoD personnel enforcing firearms laws or utilizing questionnaires or inquires regarding their willingness to go door to door retrieving firearms.

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ASSISTANCE TO ATF

(Late 1992 - February 28, 1993)

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- Acting in State Capacity
- Pursuant to Title 32 Counter Drug Authority -- Non-reimbursable
- Conducted Ground and Air Reconnaissance
- Provided Equipment and Personnel
 - Equipment Included Three Helicopters that Participated in Feb. 28 Raid Soldings worker our prism:

Special Operations Forces - Lor aif - Lar - .

- A Counter Drug Operation, Approved by JTF-6 -- Non-reimbursable.
- Assisted ATF in Training at Ft Hood
 - Communications, First Aid, and Range Training
- No Assistance in Planning Raid
- Not Present During Raid

ASSISTANCE TO ATF -- ISSUES

Drug Nexus

- ATF Claimed Methamphetamine Lab on Compound
- ATF Accused of "Cheating" on Drug Nexus
- Absent Drug Nexus: Some Reimbursement Required; Different Approval Channels

Posse Comitatus Issues

- Drug Nexus Not Necessary For DoD Help
- USASFC Deemed ATF's Original Request Overbroad; it was Revised
 - Lindley Memo -- Leaked to Press
- Did Special Forces Soldiers Go Beyond Orders?

Approval Process

- Was it Handled Correctly?
- Is it Adequate?

ASSISTANCE TO FBI

(March 1, 1993 - April 19, 1993)

National Guard

- Provided Equipment -- Reimbursable
- Personnel to Operate Equipment Non-reimbursable, Counter Drug Status

DOMS

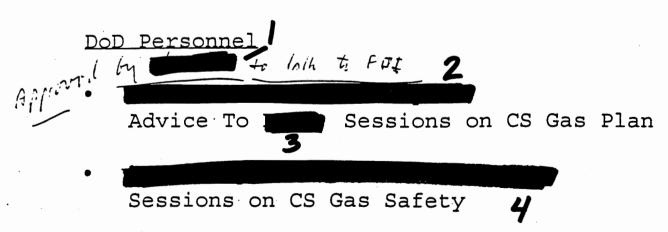
Provided Equipment -- Reimbursable

USUHS

Provided Some Off-Site Medical Support

Others

Other DoD Components Provided Equipment,
 Including High-tech Equipment



ASSISTANCE TO FBI -- ISSUES

Tanks

SecDef's Office Approved

High-Tech Equipment

Possible Appearance Problems

Safety of CS Gas

- Reno Felt Reassured About Safety After Meeting with Salem
 - Salem's Advice May Be Criticized

Advice on CS Gas Insertion Plan

- Disagreed with One Aspect of FBI Plan
 - Did Not "Pass Judgment" on FBI Plan
 - Spoke as Military, Not Law Enforcement Experts

OTHER ISSUES

DoD Support to Law Enforcement

 Some May Use This To Open Up the Broader Subject of DoD Support to Law Enforcement

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IT ·	QUANITY		AGENCY
TEN., GEN PUR, MED	04		ATF
WOODEN MALLET	01		ATF
TABLE, FOLDING, LEGS	09		ATF
CHAIRS, METAL, FOLDING	36		ATF
TENT, GEN PUR, (SM)	09		ATF
TENT, GEN PUR (SM)	Ö5		λTF
CHAIR, FOLDING, (GRAY)	15	- .	ATF
TABLE, FOLDING, 5ft	06 ·	•	ATF
ELE, LIGHTING EQUIP	04		ATF
STAND, MED, FIELD LITTER	04		ATF
LITTER, FOLDING ALUM.	25		ATF
GEN, DED 30 KW MEP 005-A			ATF
CAN, FUEL 5 GALLON	02		ATF
•	01		ATF
SPOUT, FLEX	06		ATF
HELMET, CVC	68 4		ATF
AN/PVS 7B	04		ATF
STAR-TRON POCKETSCOPE	- -		ATF
AN/PVS-5A	€ 0 1		ATP
BOGEN TRIPOD	04		- ATE
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NIKON LENS 50mm	01		ATF
TVS-5 IMAGE INENSIFIER	01		ATF
PARKA, WET WEATHER (MED)	18		ATF
-Py-A, WER WEATHER (SS)			- 477
-I PERS, WEI WEATHER (IX	•		
TRUSERS, WET WEATHER (MEI	•		ATF
-PARKA-WEARHER-(NL)	-04		
POWER, ADAPTER	02		ATF
EXT, CORD	01		ATF .
CHAIR, FOLDING TYPE	20	•	ATP
FIELD, TABLE	05		ATF
TABLE, 6ft	04		ATF
SEM SHREDDER	01	:	ATF
5x afocal lens an/pvs-7	02	. `	ATF
TVS-4 W/TRIPOD	02		ATF
MAXABEAM LIGHTS	02		ATF
MAXABEAM CABLES	03		ATF
MAXABEAM BATTERIES	06		ATF
MAXABEAN COVERT LENS	04		ATF
M49 SPOTTING SCOPE	05		atp
TASCO BINOS	04		ATF
-PIREPLYS	-14		ATE

ATF -

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ITEM QUANTITY 600mm·LENS - 04/ AVIATOR KIT BAGS 02 DUFFY BAG 01 50mm LENS (ONTVS-5 01 PARKA, WET WE, (LG) 12 PARKA, WET WE, (MED) 09 PARKA, WET WE, (XLG) 04 TROUSERS, W.W. (LG) 09 TROUSERS, W.W. (MED) 27 HEL, KEVLAR (MED) 25 HEL, KEVLAR (LG) 25 LITTER STAND 04 CANTEEN WATER PLS. 100	AGENCY ATF
The same and the s	FBI
ITEM QUANTITY M 30 RD CLIP 20 S EL 06 CVC HELMETS 12 TENT GP (SM) 01 30rd 556mm (MAG) 30 SLING M-16A1 12 COVER HELMETS KEL. 90 COT FOLDING ALUM. 04 SAND BAGS 2000	AGENCY FBI FBI FBI FBI FBI FBI FBI FBI FBI
CST ENG VEH M728 SEP	
IVF M2 964	
LCC VEH MES AI 184	•
TRLE, AMMO M332 3 EA	
TEK, STON WITE 4 EA	•
TEX, UTISITY YUTIN 2 EA	•
Tex, whity MIOOA 12 EA	
C 21/2 TOU MISAZ 3 EA	

FBC 11: F FEG. 58043

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AGTX

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ITEM	QUANTITY	
AN/PVS-5	38. /	AGTX 🗫
CANTEEN, WATER (PLS)	100	AGTX
NIKON F4 35mm CAMERA	01	AGTX
ACCESSORY BAG W/LENS	01	AGTX
CELLULAR PHONE #5	05	agtx
SABER JUNGLE ANTENNA	01	AGTX
SABER JUNGLE ADAPTER	01	ASTX
MOTOROLA BATT. PACK	03	AGTX .
OUTLET STRIP/SURGE PR	0. 03	AGTX
EXTENSION CORD	01	AGTX
MOTOROLA NICAD CHAR.	01	AGTX
SABER RADIOS W/BATT.	06	AGTX
NICAD SABER BATT.	12	AGTX
METAL FOOT LOCKER	02	AGTX
FLAK VESTS	40 ·	AGTX
LITTER FOLDING ALUM.	25	AGTX
YK-13/TSEC	06	AGTX
LST-5B	01	AGTX :
K4-57	01	AGTX
SABER BASE STATION	01	AGTX
GYPTO CELLULAR PH.	01	AGTX
ANTENNA FOR LST-5B	01 .	AGTX
ANTENNA WHIP FOR B.S.		AGTX
ANTENNA FOR B.S. (SM)	01	AGTX ·
COVER HELMET CAMOU	12	AGTX
HELMET KEVLAR	15	AGTX
NIKON F-4S CAMERA	04	AGTX
" " MULTI-CONTROL BA	. 04	AGTX
" " 28mm LENS	04	AGTX
" " SOMM LENS	04	AGTX ·
" " 35-105mm LENS	02	AGTX
" " 300mm LENS	04	AGTX
" " TELECONVERTER TO	: 03	AGTX
VIVIAR TELECONVERTER	04	AGTX
TAMRON 35-90mm	02	AGTX
NIKON DA-20 SPORTS FIN		AGTX
G.E. CAM-CORDER W/CH.	01 .	AGTX
SLIK MONOPODS	02	AGTX
PANASONIC CAMCORDER	01	AGTX
CAMCORDER BATT.	06	AGTX
SOMY 3" LCD MONITORS	02	ACTY
TRIMBLE GPS W/V.MO.ST.	01	AGTX.

FBC/ATE

AGTX

ITEM	QUANTITY	AGENCY	
AN/PVS-5	EL 1	AGTX S	24
CANTEEN, WATER (PLS)	100	AGTX	_,
NIKON F4 35mm CAMERA	01	AGTX	
ACCESSORY BAG W/LENS	01	AGTX	
CELLULAR PHONE #5	05.	AGTX	
SABER JUNGLE ANTENNA	01	AGTX	
SABER JUNGLE ADAPTER	01	AGTX	
MOTOROLA BATT.PACK	03	AGTX	
OUTLET STRIP/SURGE PR		AGTX	
EXTENSION CORD	01	AGTX	
MOTOROLA NICAD CHAR.	01	AGTX	
SABER RADIOS W/BATT.	06	AGTX	
NICAD SABER BATT.	12	AGTX	
METAL FOOT LOCKER	02	AGTX	
FLAK VESTS	40 .	AGTX	
LITTER FOLDING ALUM.	25	AGTX	
YK-13/TSEC	06	AGTX	
LST-5B	01	AGTX	٠.
K4-57	01	AGTX	٠
SABER BASE STATION	01	AGTX	
GYPTO CELLULAR PH.	01	AGTX	
ANTENNA FOR LST-5B	01 ·	AGTX	
ANTENNA WHIP FOR B.S.	01	AGTX	
ANTENNA FOR B.S. (SM)	01	AGTX	
COVER HELMET CAMOU	12	AGTX	
HELMET KEVLAR	15	AGTX	
NIKON F-45 CAMERA	04	AGTX	
" " MULTI-CONTROL BA		AGTX	
" 28mm LENS	04	AGTX	
" " 50mm LENS	04	AGTX ·	
" " 35-105mm LENS	02	AGTX	
" " 300mm LENS	04	AGTX	
" " TELECONVERTER TO		AGTX	
VIVTAR TELECONVERTER	04	AGTX	
TAMRON 35-90mm	02	AGTX	
NIKON DA-20 SPORTS FIN		AGTX	
G.E. CAM-CORDER W/CH.	01 .	AGTX	
SLIK MONOPODS	02	AGTX	
PANASONIC CAMCORDER	01	AGTX	
CAMCORDER BATT.	06	AGTX	
SONY 3" LCD MONITORS	02	ACTX	
TRIMBLE GPS W/V.MO.ST.	01	AGTX	

AVIATOR KIT BAGS 02 DUFFY BAG 01 50mm LENS (ONTVS-5 01 PARKA, WET WE, (LG) 12 PARKA, WET WE, (MED) 09 PARKA, WET WE, (XLG) 04 TROUSERS, W.W. (LG) 09 TROUSERS, W.W. (MED) 27 HEL, KEVLAR (MED) 25 LITTER STAND 04 CANTEEN WATER PLS. 100	ATF ATF ATF ATF ATF ATF ATF ATF ATF	
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44 PASSAGER BUS IEA VEE		•

QUANTITY

ITEM

I" QUANITY	AGENCY
TE GEN PUR, MED 04	ATF
- WOODEN MALLET 01	ATF
TABLE, FOLDING, LEGS 09	ATF
CHAIRS, METAL, FOLDING 36	ATF
TENT, GEN PUR, (SM) 09	ATF
TENT, GEN PUR (SM) 05	ATF
CHAIR, FOLDING, (GRAY) 15 -	T ATF
TABLE, FOLDING, 5ft 06	ATF
ELE, LIGHTING EQUIP 04	ATF
STAND, MED, FIELD LITTER 04	ATF
LITTER, FOLDING ALUM. 25	ATF
GEN, DED 30 KW MEP 005-AAS 01	ATF
- CAN, FUEL 5 GALLON 02	ATF
- SPOUT, FLEX 01	ATF
HELMET, CVC 06	ATF
AN/PVS 7B	ATF
STAR-TRON POCKETSCOPE 04	ATF
AN/PVS-5A	ATF
BOGEN TRIPOD 04	ATF
WITHOR DE COORD BENS 03	ATF
NIKON LENS 50mm 01	ATF
TVS-5 IMAGE INENSIFIER 01	ATF
PARKA, WET WEATHER (MED) 18	ATF
- PARKA, WET WEATHER (LG) 12	ATT
T SERS, WET WEATHER (LG) 09	- ATP*-
T. SERS, WET WEATHER (MED) 27	ATF
-PARKA, WET-WEATHER (YL) 01	- ATF
POWER, ADAPTER 02	ATF
- EXT, CORD 01	ATF
CHAIR, FOLDING TYPE 20	· ATF
FIELD, TABLE 05	ATF
- TABLE, 6ft 04	ATF
SEM SHREDDER 01	ATF
5x AFOCAL LENS AN/PVS-7 02	ATF
TVS-4 W/TRIPOD 02	ATF
MAXABEAM LIGHTS 02	ATF
MAXABEAM CABLES 03	ATF
MAXABEAM BATTERIES 06	ATF
MAXABEAN COVERT LENS 04	ATF
M49 SPOTTING SCOPE 05	ATF
TASCO BINOS 04	ATF
PIREPLYS 14	

CINCFOR FT MCPHERSON GA//FCJ3// · INFO OSD WASHINGTON DC CJCS WASHINGTON DC CSA WASHINGTON DC CDR III CORPS FT HOOD TEXAS TAG TX AUSTIN TEXAS FBI WASHINGTON DC

MSGID/ORDER/SECRETARY OF DEFENSE

SUBJECT: ARMY COORDINATING OFFICER/LNO IN WACO

- 1. THIS IS AN EXECUTE ORDER. DEPLOY AN 05 ARMY LIAISON OFFICER TO WACO TEXAS TO PROVIDE LIAISON WITH ALL FEDERAL LAW ENFORCEMENT AGENCIES AND PROVIDE OVERSIGHT FOR COORDINATED ARMY, ACTIVE AND RESERVE COMPONENT, SUPPORT EFFORT.
- LNO WILL PROVIDE C2 FOR ACTIVE ARMY ELEMENTS ON THE GROUND, PROVIDE SINGLE POINT OF CONTACT FOR FORSCOM SUPPORT, INTERFACE WITH LEAD FEDERAL LAW ENFORCEMENT AGENCIES ON SITE AN MONITOR ACTIVE COMPONENT OBSERVERS/LNO'S FROM AGENCIES OUTSIDE OF FORSCOM (AMC, BATF LNO, ETC). LNO WILL JOINTLY REVIEW ON SITE REQUESTS WITH RESERVE COMPONENT LNO AND ATTEMPT TO DETERMINE MOST RESPONSIVE AND EFFECTIVE MEANS OF SUPPORT.
- 3. LNO WILL PROVIDE, THROUGH FORSCOM, DAILY SITREP DUE AT HODA AT 1200Z. SITREP WILL INCLUDE ACTIVE DUTY STRENGTH REPORT BY UNIT OF ASSIGNMENT, ACTIVE DUTY EQUIPMENT STATUS BY UNIT, PROJECTED REQUIREMENTS, AND ANY PROBLEM AREAS. REPORTS SHOULD INCLUDE ALL ARMY EQUIPMENT AND PERSONNEL ON SITE. SUBMIT REPORTS TO HQDA, ATTN: DAMO-ODS. REPORTS MAY BE PROVIDED TELEPHONICALLY DIRECTLY TO DAMO-ODS, CML 6 OR DSN 227-4331/1096 OR BY FAX AT DSN 227-3147. LENGTH OF DEPLOYMENT OD LNO HAS NOT

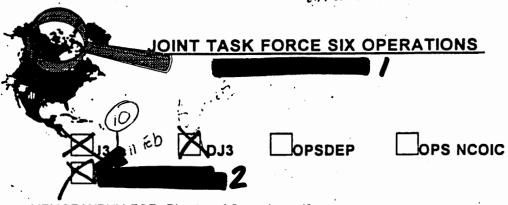
(AI)

BEEN DETERMINED.

4. HQDA POC IS

DSN 227-4331,

CONFIDENTÍAL LINCIASS

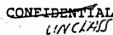


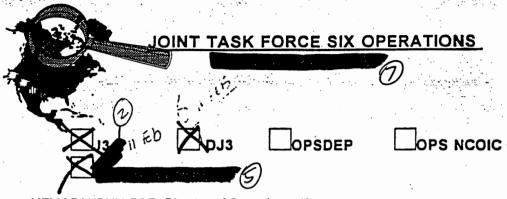
MEMORANDUM FOR Director of Operations, J3

. SUBJECT: ATF Special Operation Coordination

- 1. It has been difficult to get an answer from III Corps concerning the requested MOUT Site, Range, Training Area, and Billets. Due to the fact that the second sec
- 2. I immediately called and fed him the information as the briefing in Washington is Thursday (tomorrow). I asked him if he wanted us to try to use a "priority" and get those who had reserved the MOUT site to postpone their training. He said there was no telling even if the overall concept was going to be approved and he counselled "wait until after the briefing." He would notify the Houston SAC who was going to brief.
- 3. I called back at 1545 to ask who had the MOUT and could we also get billeting if we pushed. He said that there was 2000 extra people at Hood doing a big SINGARS test and billeting would definitely be a problem. He indicated that 1 CAV Headquarters had the MOUT site. I asked him why the division headquarters was in there—he responded that they are only using it to "live" in. So I asked him to see if they could find someplace else and give us the site.
- 4. Since we were playing phone tag and 20 questions each time, I asked him to go proactive on the whole thing—"Find out when it is available—maybe March 4-6; Can we get priority over 1 CAV TOC; and Is it still available Feb 18-20, the original dates?" He will also check the question on the billeting, range, and training area and get info by Thurs morning.
- 5. Although III Corps has been courteous, I have been frustrated by the dismal slowness to get answers and almost recommended we have the arrived back from NTC today. DSN 737-7509.

CONFIDENTIAL UNCLASS we wait for ATT as suggested





MEMORANDUM FOR Director of Operations, J3

SUBJECT: ATF Special Operation Coordination

1. It has been difficult to get an answer from III Corps concerning the requested MOUT Site, Range, Training Area, and Billets. Due to the fact that G3, III Corps has been the only senior officer in the headquarters (he is the only one we have given full understanding of mission), the requested availability has not been quickly forthcoming. After numerous phone calls, we finally got an answer at 1400 today—not the one we were looking for: That the resources were totally booked for the days we requested.

2. I immediately called and fed him the information as the briefing in Washington is Thursday (tomorrow). I asked him if he wanted us to try to use a "priority" and get those who had reserved the MOUT site to postpone their training. He said there was no telling even if the overall concept was going to be approved and he counselled "wait until after the briefing." He would notify the Houston SAC who was going to brief.

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9 3) 54

CONFIDENTIAL UNCLASS Decommend we want for ATF as suggested D-738

•	DINT TASK FORCE SIX OPERATIONS
	DJ3 DOPS OPS NCOIC 2 JOIC J2 J6 COFS DCDR PLANS J4 CAOPS AZOPS NMOPS TXOPS SOF OPSENG J3ENG OPS ADMIN
	01 FEB 93 MEMORANDUM FOR OPS SPECIAL OPERATIONS STAFF SUBJECT: ATF SPECIAL SR
	1. ATF has submitted an SR to Operation Alliance requesting some help from both JTF-6 and the Texas National Guard. ATF SWAT teams are organizing a compound take-down of an extremist group in the WACO vicinity known to be producing METH. LEA intel indicates that they may have 3.50 CAL machine guns.
:	2. Originally wanting to do the take-down on 15 Feb, they have postponed the operation until after all warrants and Federal Grand Jury requirements are completed. Operation now scheduled for end of Feb. 3. Information: POC Operation Alliance: POC ATF, Houston: POC III Corps: (DSN 737-4211) Note that I asked them to make the MOUT site available.
	4. Judging from the fact that the 0900 meeting on 02 Feb is with the "head log guy" from ATF, I believe the thrust will be equipment oriented.
	The original SR wanted about 7 or 8 BRADLEY Fighting Vehicles. I called the NET (New Equipment Team Czar (29th Inf. Ft Benning, 691-1752—then at Ft Carson, who said the normal tng time for a BRADLEY driver was 40 days. He could cut out all the maint and 25mm stuff and drop it to 5 days.) It has been suggested that LAVs (trom TAIG be substituted for the Bradley's —but they only have 3 or 4 operational and they control half-inch bullets very well. Tanks if you are serious!

5. Because the law and JCS/SECDEF policies restrict us to only providing operational support, most of the SR will have to be filled via Bill Enney (also attending the meeting on the 2d.) We may be able to provide MOUT style instruction and rehearsal support and maybe some emergency medical care spt.

LEA SENSITIVE

LOCAL AGENCY STATE AGENCY FEDERAL AGENCY	TINTERD	-	_	- INTELLIGENCE C - ENGINEER CONST	
operation various as the envelo	CURSES this survey be consisted by the Sees serior the operation be provided. Each of cook row, asks one set of cook topic.	completed by the se remark of defense to and its value to the four reserves	nier agent most fam ir you. This survey you. Please return solumn has a letter	the questionneire in (A, B, C, D, E) at	n C The
TOPIC	A	8	c I	. 0	E
1. Law Enforcement objective met.	Done not apply or COTONE SO OCCUPANCE	Not specifically	Partially act	fully me	Beyons emperation
2. Impact on Law en- forecount resources ((morphosycomyst).	cause be estaratues	my resources then			
		Will presently not request agens	Property will re-	Definitely agena	Definitely to
4. GHELITY of expen- tion: Communication, troi, Communication, Intel (CII) between you and military.	carnet be decoratined	Serious proclam- need recourter need time	Himor problems sur we were able to work around problem	CII postitive eur-	Well course CSI link be law & milit
5. Your perception of unit working for you.	Does not apply or Cannot be determined	Unautivetes, and not prepared to execute the operation	Notivetes, but took a little time to get established	for the operation	
6. Timeliness of the stilling support provided.	CENTUR DE OFTERMINES		IProvides, but over 160 days Late	30 days Late	i Provided Mi is west of desired Sin
7. Planning for mission by unit.	Desi net acety or	Ineffective	Marginally inerfective	Effective	effect:
8. Unit's presence provided additional training benefits to OLEA (eg. train- ing, org stills, tactics, etc.).	Dees not aspty or careet be determined	Mo additional spin-offs	Received some incursors	Unit provides valuable ennerse-	Unit prove
9. Unit morete & esprit on operation.	Dees not apply or services	Low / poor	Average	Above	High / sty
10. Relationsmin between military and law enforcement leasers,	Does not apply or careet be optormined	Antagonistic	Weread together	Participative,	Aftive tem
Ques	stions conserming this	survey can be made	by calling JTF-Six	. AUTOVON 978-8888.	

THANK YOU!

VERY BENEARIAL!

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LEA SENSITIVE
J3
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D - 731

ACTIVE DUTY PERSONNEL SHOWN ON SITE IN TEXAS NATIONAL GUARD RECORDS

	Last Name	First Name MI	Rank	Unit	Branch	
1 -				628th TRANS CO	ACTIVE ARMY	
				628th TRANS CO	ACTIVE ARMY	
24				628th TRANS CO	ACTIVE ARMY	
				628th TRANS CO	ACTIVE ARMY	
				628th TRANS CO	ACTIVE ARMY	
3" 44/				•		
				96th TRANS CO	ACTIVE ARMY	
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				96th TRANS CO	ACTIVE ARMY	•
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ACTIVE DUTY PERSONNEL SHOWN ON SITE IN TEXAS NATIONAL GUARD RECORDS

Last Name	First Name MI	Rank	Unit	Branch	
(BL)		\bigcirc	628th TRANS CO	ACTIVE ARMY	
(137)		W	628th TRANS CO	ACTIVE ARMY	
3		1	628th TRANS CO	ACTIVE ARMY	
139			628th TRANS CO	ACTIVE ARMY	
145			628山 TRANS CO	ACTIVE ARMY	
(14D)		2	96th TRANS CO	ACTIVE ARMY	
(143)		3	96th TRANS CO	ACTIVE ARMY	
(43)		4	96th TRANS CO	ACTIVE ARMY	
149		9 5	96th TRANS CO	ACTIVE ARMY	
(195) L		4	96th TRANS CO	ACTIVE ARMY	.
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			96th TRANS CO	ACTIVE ARMY	
		4			

ATF

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I Chair Folding GRAY	
V Table Folding 5'	
	. 2
8-16-en Spont Flex	
INIKON LENS SOMM SN: 3025346	/ <u>.</u>
21.80ED PARKA W/W MED Show 35 PARKAS)	
Lg 35 TRS	* 12
14.30 pe TRS V Lg	* 9
TRS V MED	* 27
PARKA Y XL9/	* 4
POWER Adaptor	. 2
Ext Coed	, <i>1</i>
V- Chair Folding.	20
	.5
-VTAble 6'	
1 SEM ShREdder SN:	
\$442(ca) VM 49 Spotting Scope SNS:	2
\$250(50) TASCO 2X50 Binoculars SNS: 4, 6,7	3
19.40ED AviADR KIT BAG	
2.65 ca Cantee Water Plastic	* 100
DRESSING FIRST AIL	× 50
7.18EA Shovels	4 6
4,7/EA TATE 30 Rd- MIGHI	102/30
Leus = 50 mm	
\$610.31 5× A Focal Lens-	
4.THE MAY - 30Rd-	
-7'	,

8. AUTHENTICATION:

BY ORDER OF THE GOVERNOR

/S/OFFICIAL/S/

DIRECTOR OF SUPPORT

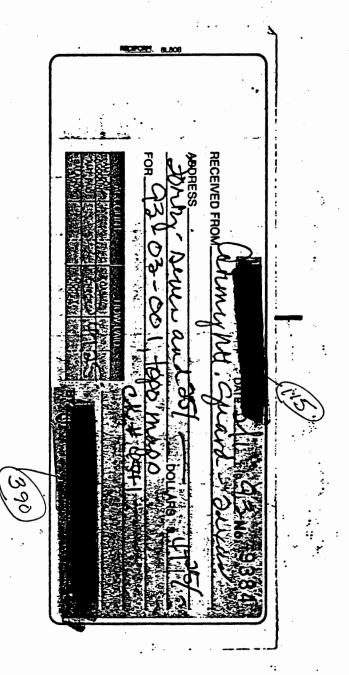
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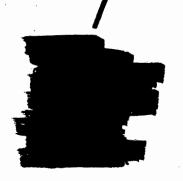
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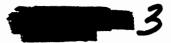


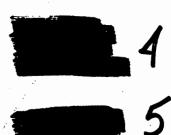
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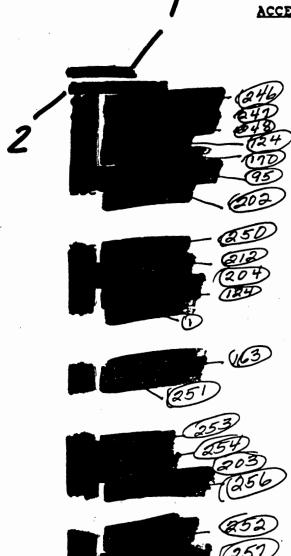


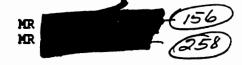






ACCESS ROSTER FOR THE EOC





ACREEMENT FOR THE LOAN OF US ARMY MATERIEL
For use of this form, see AR 700-131; the proponent agency is DCSLOG

This loan agreement is entered into, by, and between the Jaited States of America, hereinafter called 'the lemier,' represented by (b) USPEO for Texas

the state of the s
for the purpose of entering into this agreement, and (a) FBL . hereinafter called "the borrower," represented by (c)
for the purpose of entering into this agreement.
1. PURPOSE. Under the authority of (d) A/C 700 - 131
the lender hereby lends to the borrower and the borrower hereby borrows from the lender the
Government material, hereinafter called "the material," listed and described in Exhibit 1
bereto attached and incorporated by reference into the terms, of this agreement, which material
is required by the borrower for (e) 1200 embrement activities within
the State of Toxos.
7 he 57 3/2, 64 10x80°
2. TERM. This loan of materiel is intended to meet a temporary need covered by federal lay.
The borrower will keep the materiel only for the period of (1) 10 man 93-31man 93/21).
(not to exceed 90 days). Loans may be renewed, if justified, and requested by the borrower and
approved by the lender. Nevertheless, the lender may revoke and terminate this agreement and
der 'return of the material in whole or in part at any time.
terms of the material in whole or in part at any time.
S. CONDITIONS. This agreement is predicated upon the following conditions:
or constitution of began and tollowing conditions:
a. The LENDER will make every effort to ensure that each item of the materiel is furnished to the BORROWER in a serviceable and usable condition according to its originally intended purpose. However, if the use for which the materiel is loaned will permit, material of a lesser condition will be loaned. This lesser condition will be noted on the appropriate loan documents. Hevertheless, the LEHDER makes no warranty or guarantee of fitness of any of the materiel for any of the materiel for a particular purpose or use, or warranty of any type whatsoever.
b. This agreement covers only the specific federally owned Mational Guard property particularly described in Appendix & (description will cover actual condition of property and is as uniquely descriptive terms as possible, such as motor number or model number) attached hereto and made a part thereof.
c. The National Guard assumes no liability for personal injury or property damage resulting from use of property on loan and hereby provides the property "as is" and makes no other warranties as to fitness for particular purpose or otherwise.
d. Property will be inspected jointly by the LENDER and the BOREOWER before acceptance by the BOREOWER at the time of pickup and before acceptance by the LENDER at the time of return. A description of the actual condition of the property loaned is indicated in Appendix A. Nowever, the property will be available "as is" at
In event of loss, damage, or destruction LTC
ercesenting the LENDER will be notified immediately by the sounds

- The required organizational maintenance will be performed before releasing equipment to the BORROWER, if parts are available (see item 3d).
- g. The BORBOWER will appoint a representative for the purpose of making joint inspection and inventory of all material when the BORBOWER physically picks up or returns the borrowed material. Upon pickup (or receipt after shipment) of the borrowed material, the accounting officer of the borrowing activity (or his authorized representative) will sign the appropriate documents acknowledging receipt and possession of the material. Upon return of the material to the LENDER, the BORBOWER will certify that "the quantities listed in the shipping document (loan) are correct." In instances where BOREOWER representatives authorized to receive and sign for borrowed material are not available when the material is delivered, all claims for costs related to the loan will be valid.
- h. The BORROWER is responsible for care and maintenance of borrowed materiel during the term of the loan The borrower will provide sufficient personnel and facilities to adequately operate, maintain, protect, and secure the borrowed material. The borrower will maintain the material in a serviceable condition and ascertain that it is returned to the LENDER in as good a condition as when it was loaned (fair wear and tear excepted). Equipment will be returned to LENDER IAW -10/20 series TM maintenance standards. Records of maintenance performed will be returned to LENDER with the borrowed equipment.

The BORROWER will store, safeguard, and secure high value items, or arms in a manner tent with common practice, public law, and local regulations.

- J. The borrower will prevent misuse of borrowed materiel; or its use by unauthorized persons.
- k. The BORROWER agreed to indomnify the LENDER, any agent of the LENDER, and the STATE OF TEXAS in the event of any loss, damage, or destruction of property that results in pecuniary charges against the LENDER. His agent, or the State of Texas imposed pursuant to \$2 U.S.C. 710 as implemented by AB/ARNG regulations.
- 1. Military BORROWERS will perform and pay for costs of maintenance service prescribed in official publications applicable to perticular items including any preservation, replacement, and/or repairs incident to the loan.
- m. A record of gasoline consumed, oil added, and repairs made, including parts replaced vill be furnished to the LENDER upon return of the equipment. The LENDER will ensure that fuel anks of vehicles and other POL-consuming equipment are full at time of the loan, and the ORROWER will fill fuel tanks at time of return.
 - n. Equipment log books/forms will remain in custody of the LENDER.
- o. Property will remain on the property records of the LEMDER supported by a receipt from me BORROWER and the original copy of this loan agreement.
 - The BORROWER will provide to LEEDER the REC/EC status of the equipment by the 10th day months.

- q. The BORROWER will neither make nor permit any modification, removal or alteration of any borrowed material except with permission of the approving authority for the loan. The BORROWER will not cannibalize the burrowed material. All serial numbered items to include radios must be returned to lender and not substitutions.
- r. The BORROWER will not mortgage, pledge, assign, transfer, sublet, or part with possession of any borrowed material in any manner to any third party either directly or indirectly except with the prior written approval of the lender.
- s. At all times the lender shall have free access to all loaned material for the purpose of inspecting or inventorying it.
- t. The borrower will return borrowed material to a location designated by the lender when the material is no longer needed; upon termination of the loan period (including any approved extension); or upon demand therefore by the LENDER. The LENDER will provide documents to be used by the borrower to return to LENDER.
- 4. PAYMENT. The BORROWER will reimburse the lender for expenses incurred in connection with this loan as provided below:
- 2. Cost of pickup and return of borrowed property to include cost of repair parts (65 per t of the acquisition cost for DI items).
- b. Labor to install/repair parts/repair equipment at the standard labor rate published by NGB.
- c. Labor required to inspect equipment for issue/turn-in using the average time required for issue and turn-in at the standard labor rate published by NGB.
 - d. The proper operation and use of property during the period of the lean.
 - e. Cost of repairs and rehabilitation of property resulting from use by the BORROWER.
- 1. Replacement in kind and/or reimbursement of loss, damage, and destruction through tuses other than fair wear and tear, including prompt investigation of the circumstances of ich loss, damage, or destruction when such investigation is requested by the State of Texas.
- g. Ensure that the equipment is not used in any way to discriminate based on race, creed, color and taking reasonable measures to make certain said loaned property is not used for her than official approved activities.
- h. The BORROWER will reimburse the lender for any expenses necessary to repair, abilitate, or preserve the material following its return to the lender. (FOTE: Of any rowed material, unless depreciation is significant.)
- i. The BORROWER will reimburse the LENDER for costs incident to the pay of Army personnel may be temporarily required to operate, maintain, guard, or otherwise attend to borrowed ceriel. This includes travel and per diam costs for both Army uniformed and civilian . Lel, and regular salary and overtime costs for Army civilians.
- j. The BORROWER will reimburse the LENDER for any other expense to the lender arising in action with this loan.

AGD EOC DUTY ROSTER

DUTY PERIOD

090001-090730 MAR 93 090730-091900 MAR 93 091600-100730 MAR 93 100730-101900 MAR 93 101600-110730 MAR 93 110730-111900 MAR 93 111600-120730 MAR 93 120730-121900 MAR 93 121600-130730 MAR 93 '- 130730-131900 MAR 93 131900-140730 MAR 93 -140730-141900 MAR 93 -141900-150730 MAR 93 150730-151900 MAR 93 151600-160730 MAR 93 160730-161900 MAR 93 161600-170730 MAR 93 170730-171900 MAR 93 171600-180730 MAR 93 180730-181900 MAR 93 181600-190730 MAR 93

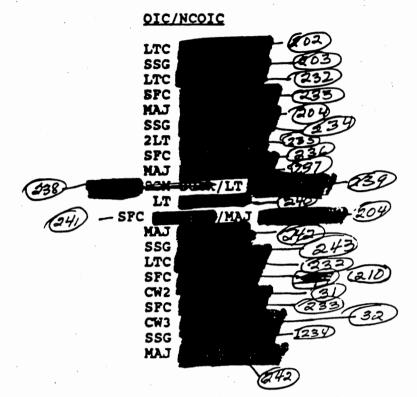
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AGD EOC DUTY ROSTER

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	CE SUPPORT REQUEST FORM . //22/9
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LOCATION OF SUPPORT:	Date of Ltr? 1-21-93 Foul, DUR TWG. SPT ARRIANS?
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(10) Dissemination: Limited?	(11) DoD Parameters met: Posse Comitatus? (Y) N / Na Economy Act? (Y) N / Na Clerk/LegalSpt? Y / N / Na LEA Present? Y / N / Na
(12) Sensitivities: Political? / N / Na Legal? / N / Na Remarks:	(Avn) 3 Nm rule? Y / N / Na Ped sponsor req? Y / N / Na Use of PLIR? Y / N / Na LEA resp. Team Y / N / Na
(13) Pvt Lands? Y/N/Na Public Lands? Y/N/Na Access Rights? Y/N/Na	Confrnt. possible? Y / N / Na Wpns Required? O / N / Na Nil. Intel Pers? Y / N / Na
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DEPARTMENTS OF THE ARMY AND THE AIR FORCE

NATIONAL GUARD BUREAU 2500 ARMY PENTAGON WASHINGTON, D.C. 20310-2500



NGB-ZA (37-20a)

MEMORANDUM FOR

(2)

References:

a. AR 15-6, Procedure for Investigating Officers and Boards of Officers, 11 May 88.

SUBJECT: Appointment of AR 15-6 Investigating Office

- b. DOD 7000.14-R, Financial Management Regulation, Volume 14, Administrative Control of Funds and Antideficiency Act Violations.
- c. Memorandum, NGB-ARC, 28 Jul 95, subject: Flash Report, Potential Violation of AR 37-1 (enclosure).
- 2. You are hereby appointed as an investigating officer under the provisions of AR 15-6 to inquire into the possible violations of AR 37-1, "Army Accounting and Fund Control." Details of the possible violation are provided in the enclosed memorandum.
- 3. You will conduct an informal investigation IAW AR 15-6 to determine the facts surrounding the alleged violation of regulation and law. You will gather sufficient pertinent facts to render a detailed report with all dates, funds and personnel identified and applicable substantiating documents included. All statements will be taken on a DA Form 2823 and then will be properly sworn. Your findings and recommendations will be reported on a DA Form 1574.
- 4. You must first conduct a preliminary review to gather all facts concerning this case. A preliminary report must be submitted stating the facts of the case and determining whether a violation has apparently occurred. This report must be submitted to the Army Guard Comptroller (NGB-ARC) by 30 Sep 95.
- 5. If your preliminary review finds a violation has apparently occurred, then a complete investigation must be accomplished. Information on conducting an investigation of a possible antideficiency act violation and a checklist for investigating officers is included in reference 1b. If a complete investigation is required the report must be submitted by 27 Oct 95 to NGB-ARC.



NGB-ZA SUBJECT: Appointment of AR 15-6 Investigating Officer

6. Two personnel will be assigned to assist you with your preliminary review and investigation, an auditor and legal counsel. The conduct of this investigation is of high priority and must be started as soon as possible and completed in a timely manner.

7. To obtain information on required elements of the preliminary report and the report of final investigation, contact Ms. Name 320, NGB-ARC, COMM: 703-607-7534, DSN: 327-7534. Ms. Name 321 will also put you in contact with the personnel (audit and legal) assigned to assist you with your investigation.

Encl

CF:
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Department of the Treasury

Bureau of Alcohol, Tobacco and Firearms



ATFNEWS



Washington, DC 20226

24 Hour Telephone: (202) 927-8500

Biographical Information on ATF Agents Who Were Killed

Special Agent of the ATF Houston Field Division worked out of the Houston Post of Duty. Born December 18, 1960, he graduated from Southwest Texas State University in San Marcus, Texas, with a B.S. in Criminal Justice, in December of 1986. Before joining ATF in Houston in July of 1990, he worked for 3 years as a special agent with Defense Investigative Service.

Special Agent of the New Orleans
Field Division worked out of the Little Rock, Arkansas
Fost of Duty. Born March 1, 1966, he worked for ATF
for 4 years, entering duty on Octobar of 1988. Special
Agent a graduate of Florida State University,
was from Jackson, Mississippi, and is survived by his
wife.

Special Agent of the New Orleans Field Division worked out of the New Orleans Post of Duty. Originally from Lake Charles, Louisiana, the 30-year-old special agent was a graduate of McNeese State University and had been with ATF for over 5 years. He is survived by his wife and 2 sons.

Special Agent of the New Orleans Field Division worked out of New Orleans Field Division, and he has been an ATF agent for over 3 years. The 28-year-old was from Elizabethon, Tennessee, and a graduate of Eastern Tennessee State University. He was a veteran of Desert Storm. Special Agent is survived by his wife.

TOTAL P.01

AGTX-CD SUBJECT: FBI (Waco)

2. Total cost of supplies and equipment is \$24,323.16

B. POC is SSG Man and at ext. 6916.

ilt, OD, TXARNG
Logistics Officer

AGTX-CD SUBJECT: FBI (Waco)

- 2. Total cost of supplies and equipment is \$24,323.16
- 3. POC is at ext. 6916.

Logistics Officer

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- q. The BORROWSE will neither make nor permit any modification, removal or alteration of any borrowed material except with permission of the approving authority for the loan. The BORKOWER will not cannitalize the borrowed material. All serial numbered items to include radios must be returned to lender and not substitutions.
- r. The BORROWER will not mortgage, pledge, assign, transfer, sublet, or part with possession of any burrowed material in any manner to any third party either directly or indirectly except with the prior written approval of the lender.
- s. At all times the lender shall have free access to all loaned material for the purpose of inspecting or inventorying it.
- t. The borrower will return borrowed material to a location designated by the lender when the material is no longer needed; upon termination of the loan period (including any approved extension); or upon demand therefore by the LINDER. The LINDER will provide documents to be used by the borrower to return to LENDER.
- 4. PAYMENT. The BORROWER will reimburse the lender for expenses incurred in connection with is loan as provided below:
- a. Cost of pickup and return of borrowed property to include cost of repair parts (65 percent of the acquisition cost for DX items).
- b. Labor to install/repair parts/repair equipment at the standard labor rate published by NGB.
- c. Labor required to inspect equipment for praue/turn-in using the average time required for isdue and turn-in at the standard labor rate published by MG3.
  - d. The proper operation and use of property during the period of the loan.
  - e. Cost of repairs and rehabilitation of property resulting from use by the BORROWEZ.
- 1. Replacement in kind and/or reimbursement of less, family, and destruction through causes other than fair wear and tear, including prompt investigation of the directmentes of such loss, damage, or destruction when such investigation is requested by the State of Texas.
- g. Insure that the equipment is not used in any way to discriminate based on race, creed, or color and taking reasonable measures to make certain said loaned property is not used for other than official approved activities.
- h. The BURROWER will reimburse the lender for any expenses necessary to repair. rehabilitate, or preserve the material following its return to the lender. (FOTE: Of any borrowed material, unless depreciation is significant.)
- :. The BORROWER will reimburgo the LEXDER for costs incident to the pay of Army personne who may be temporarily required to operate, maintain, guard, or otherwise attend to borrowed Army material. This includes traval and per diem costs for both Army uniformed and civilian personnel, and regular salary and overtime costs for Army civilians.
- i. The BORROWER will reimburse the LENDER for any other expense to the lender arising in connection with this loan.

- f. The required organizational maintenance will be performed before releasing equipment to the BORROWER, if parts are available (see item 5d).
- g. The RORBOWER will appoint a representative for the purpose of making joint inspection and inventory of all materiel when the BORROWER physically picks up or returns the borrowed materiel. Upon pickup (or receipt after shipment) of the borrowed materiel, the accounting officer of the borrowing activity (or his authorized representative) will sign the appropriate documents acknowledging receipt and possession of the materiel. Upon return of the materiel to the LEEDER, the RORROWER will certify that 'the quantities listed in the shipping document (loan) are correct.' In instances where BORROWER representatives authorized to receive and sign for borrowed material are not available when the material is delivered, all claims for costs related to the loan will be valid.
- h. The BORROWER is responsible for care and maintenance of borrowed material during the term of the loan. The borrower will provide sufficient personnel and facilities to adequately operate, maintain, protect, and secure the borrowed material. The borrower will maintain the material in a serviceable condition and accertain that it is returned to the LENDER in as good a condition as when it was loaned (fair wear and tear excepted). Equipment will be returned to FIRER IAW 10/20 series TM maintenance standards. Rocords of maintenance performed will be irned to LENDER with the borrowed equipment.
- 1. The BORROWER will store, safeguard, and secure high value items, or arms in a manner consistent with common practice, public law, and local regulations.
- j. The borrower will prevent misuse of burrowed material; or its use by unauthorized persons.
- k. The BORROWER agrees to indomnify the LENDER, any agent of the LENDER. and the STATE OF TEXAS in the event of any loss, damage, or destruction of property that results in peculiary charges against the LENDER. Its agent, or the State of Texas imposed pursuant to 32 U.S.C. 710 as implemented by AR/ARBG regulations.
- 1. Military BORROWERS will perform and pay for costs of maintenance service prescribed in cificial publications applicable to particular items including any preservation, replacement. and/or repairs incident to the losn.
- m. A record of gasoline consumed, oil added, and repairs made, including parts replaced will be furnished to the LEMDER upon return of the equipment. The LEMDER will ensure that fuel tanks of vehicles and other POL-consuming equipment are full at time of the loan, and the BORROWER will fill fuel tanks at time of return.
  - n. Equipment log books/forms will remain in custody of the LENDER.
- o. Property will remain on the property records of the LENDER supported by a receipt from the BORROWER and the criginal copy of this loan agreement.
- p. The BCRROWER will provide to LENDER the NMC/MC status of the equipment by the 10th day of each months.

### AGREEMENT FOR THE LOAN OF US ARMY MATERIEL For use of this form, see AR 700-131; the proponent agency is DCSLOG

This loan agreement is entered into, by, and between the United States of America, hereinafter called the lender, represented by (b).

TEXAS ARMY MATICALE GUAR TO THE PROPERTY OF THE PROPERT

FOR TEXAS

USPFYO

for the purpose of entering into this agreement, and (a) FEDELAL BUREAU OF THE THRESTIGATION hereignsteen called 'the borrower,' represented by (c)
TAVESTIGATION hereipather called 'the borrower,' represented by (c)
(30) for the purpose of entering into this agreement.
: PURPOSE Under the authority of (d) AR 700-138
the lender hereby lends to the borrower and the borrower hereby borrows from the lender th
Severnment materiel, beneinsiter called 'the materiel,' listed and described in Exhibit 1
hereto attached and incorporated by reference into the terms of this agreement. Which mate
agreed by the bosons to to the transfer to the
TO THE DESCRIPTION OF THE PERMITTER AND LONG
10 Ed BRACIEY FIGHTING VEHICLES, M2.
2. TERM. This loan of material is intended to meet a temporary need covered by federal I The burrower will keep the material only for the period of (1)
CONDITIONS. This agreement is predicated upon the following conditions:
a. The LENDER will make every effort to ensure that each item of the materiel is furn to the BORROWER in a serviceable and usable condition according to its originally intended purpose. However, if the use for which the materiel is loaned will permit, materiel of a lasser condition will be loaned. This lesser condition will be noted on the appropriate 1 documents. Revertheless, the DENDER makes no warranty or guarantee of fitness of any of to materiel for any of the materiel for a perticular purpose or use, or warranty of any type whatsoever.
b. This agreement covers only the specific federally owned Mational Guard property particularly described in Appendix & (description will cover actual condition of property is as uniquely descriptive terms as possible, such as motor number or model number) attach hereto and made a part thereof.
c. The Mational Guard assumes no liability for personal injury or property dama resulting from use of property on loan and hereby provides the property "as is" and .kes to other warranties as to fitness for particular purpose or otherwise.
d. Property will be inspected jointly by the LENDER and the BORROWER before acceptance the BORROWER at the time of pickup and before acceptance by the LENDER at the time of letter A description of the actual condition of the property loaned is indicated in Appendix 6. However, the property will be available 'as is' at
on 1 MARCH 1993. (44)
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e. In event of loss, damage, or destruction LIC

representing the LENDER will be notified immediately by the BORROWER.

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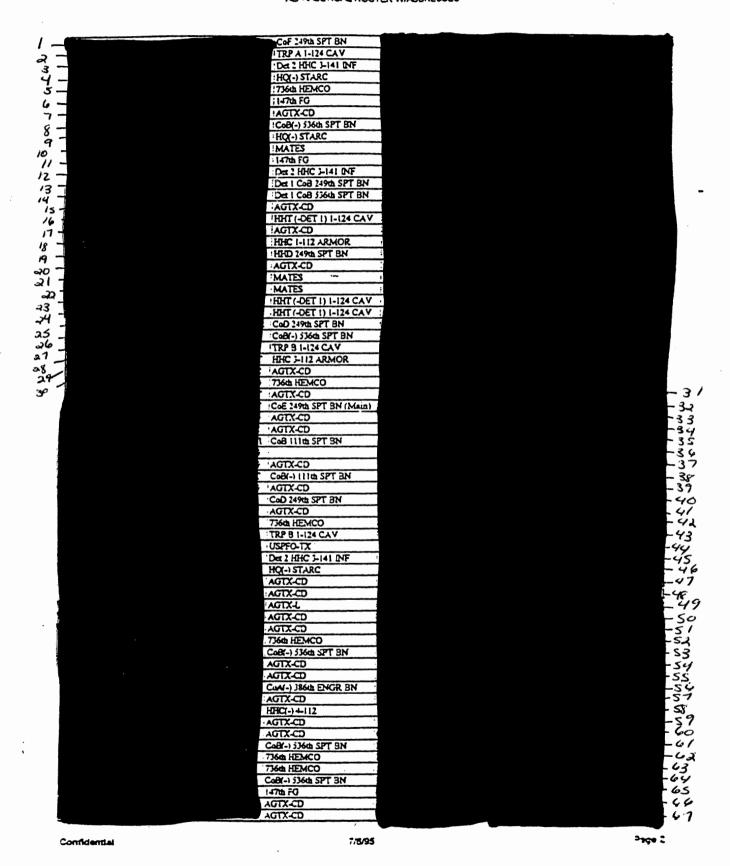
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#### TEXAS NATIONAL GUARD PERSONNEL INVOLVED WITH THE MATTER OF THE BRANCH DAVICIANS

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#### TEXAS NATIONAL GUARD PERSONNEL INVOLVED WITH THE MATTER OF THE BRANCH DAVIDIANS

#### ROSTER BY ON-SITE STARTING DATE

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AGTX-CD	Camera Operator	Texas Army Naponal Guard		3/16/93
AGTX-CD	Pathrinder	Ter 's Army National Guard		'3/1.93
AGTX-CD	: Pacitinder	Texas Army National Guard		129/93
AGTX-CD	OH-58 Crew	Texas Army National Guard		2/28/93
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'AGTX-CD	:UH-60 Pilot	Texas Army National Guard	:2/27/93	:3/4/93
'AGTX-CD	Commender	Texas Air National Goard	:2/27/93 ·	:4/24/93
AGTX-CD	:-OH-58 Crew	Coxes Artery National Guard	2:27:93	:2/28-93
AGTX-CD	C/H-60 Pilot	· Texas Army National Guard	-2/27/93	.3/4/93
AGTX-CD	:OH-58 Pilot	Texas Army National Guard	2/27/93	12/28/93
AGTX-CD	!Photo laserpreter	Texas Air National Guard	:227/93	2/23/93
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17360 HEMCO	Maintenance	Texas Army National Guard	:2/2893	ENITA:
*Co8(-) 249th SPT BN	Макенение	Teres Aren National Geard	2/28/93	3/17-63
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HHT (-DET 1) 1-124 CAV	Maintenance	:Texas Army National Guard	2/28/93	:3/21/93
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-CoO 249th SPT BN	! Maintenance	Texas Army Nanonal Guard	2/28/93	3/2/93
HHO III th SPT BN	Equipment Recovery	Texas Army National Guard	2/28/93	3/7/93
1736th HEMCO	Maintenance	Texas Army National Guard	22893	3/2/93
CoD 249th SPT BN	Maintenance	Texas Army National Guard	2/2: 93	3/2/93
HHC IIIth SPT GP	Maintenance	Teres Army National Guard	201.93	3/4/93
736th HEMCO	Maintenance		22893	3/2/93
736th HEMCO	Maintenance	Texas Army National Guard	27293	3/4-93
HHC 2-112 ARMOR	Equipment Recovery	· Texas Army National Guard	2/28/43	3/7.93
CoE 249th SPT BN (Main)	Economis Recovery	Texas Army National Guard	2/28/93	3/1/93
Cof 249th SPT BN	: Equipment Recovery	: Texas Army National Guard	20203	3/2/93
Det 2 HHC 3-141 INF	Maintoneore	Texas Army National Court	2/22/73	3/10/93
736th HEMCO	Maintenance	. Texas Army National Guard	2/28/93	3/2/93
Det 2 HIHC 3-141 INF	Maintenance			3/4/93
HHC I-112 ARMOR	Maintenance			3/2/93
HHD 249th SPT BN	Maintenance			3/2/93
CaO 249th SPT SN	Masteriance			3/2/93
736th HEMCO	Maintenance			3/4/93
AGTX-CD	Command Post			JV93 -
CoB IIIth SPT BN	:Maintenance			3/293
'Co8(-) 111th SPT 8N	Maistonegoe			3/21/93
CoD 249th SPT BN	Мантоносе			3/2/93
-736th HEMCO	Maiorosace			J/10/93
Det 2 HEHC 3-141 DVF	Maintenance			3/15/93
AGTX-CD	Commend Post			3/2/93
COM-) 386th ENGR BN	Managemen			3/2/93
-736th HEMCO	Maiorosopo			V4/93 -
3 -736 HEMCO	Maistroppe			V2L93 -
AGTX-CD	Commend Post			V22/93
•	OH-58 Recovery Crew			V1/93
AGTX-CD	OH-38 Crew			3/2/93
	OH-58 Recovery Crew			V2/93
TRP 9 1-124 CAV	∂es Driver			V3/93
TRP 8 1-124 CAY	Bus Driver			V18/93
HHT (-DET 1) 1-124 CAY	Factor			VZ7:93
HHT (-DET 1) 1-124 CAV	Fooler			1/23/93
AGTX-CD	Commend Post			/19/93·
AGTX-CD	Commend Post			/12/93
	Command Post			123/93
AGTX-CD	Command Post			/23/93
AGTX-CD	Comment Post			/10/93
AGTX-CD				/21/93
AGTX-CD AGTX-CD				
AGTX-CD AGTX-CD CoB(-) 536th SPT BN	Mantoncos			
AGTX-CD AGTX-CD CoB(-) 5364s SPT BN -AGTX-CD	Manatomore Commend Post	Texas Aresy Neticoal Guard 3	12/93 3	2/93
AGTX-CD AGTX-CD CoB(-) 536th SPT BN -AGTX-CD AGTX-CD	Massinancoe Comment Post Comment Post	Total Arev Neticoal Goard 3 Total Arev Neticoal Goard 3	1 <b>2/93</b> 3 (10/93 5/	(8/93 /8/93
AGTX-CD AGTX-CD CoB(-) 536ds SPT BN AGTX-CD AGTX-CD	Manatomore Commend Post	Texas Areav National Guard 3 Texas Areav National Guard 3 Texas Areav National Guard 3	12/93 3/ 110/93 5/ 110/93 3/	8/93

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#### TEXAS NATIONAL GUARD PERSONNEL INVOLVED WITH THE MATTER OF THE BRANCH DAVIDIANS

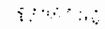
#### ROSTER BY OPERATIONAL ROLE

Last Name	First Name MI	SSN	Rank: Unit	: Role	Branch
/ _		***	TRP B 1-124 CAV	Bus Driver	Texas Army National Guard
á -			TRP B 1-124 CAV	Bus Driver	Texas Army National Guard
3 -			TRP B 1-124 CAV	Bus Driver	Texas Army National Guard
3 - 4 -			TRP B 1-124 CAV	Bus Driver	:Texas Army National Guard
5 -			147th FG	:C-26 Pilot	:Texas Army National Guard
4-			147th FG	IC-26 Pilot	· Texas Army National Guard
7 -			147th FG	:C-26 Pilot	:Texas Army National Guard
8 -			147th FG	C-26 Pilot	Texas Army National Guard
9 ~			147th FG	:C-26 Pilot	Texas Army National Guard
10 -			147th FG	1C-26 Pilos	Texas Army National Guard
11 —			AGTX-CD	Carnera Operator	Texas Army National Guard
12-			AGTX-CD	Command Post	Texas Army National Guard
13 -			AGTX-CD	Command Post	Texas Army National Guard
14 -			AGTX-CD	Command Post	:Texas Army National Guard
15			AGTX-CD	Command Post	Texas Army National Guard
16 -			AGTX-CD	Command Post	Texas Army National Guard
17 -			AGTX-CD	Command Post	Texas Army National Guard
18 —			AGTX-CD	Command Post	· Texas Army National Guard
19 -			:AGTX-CD	:Command Post	:Texas Army National Guard
20 -			AGTX-CD	Command Post	Texas Army National Guard
ω .			AGTX-CD	.Command Post	Texas Army National Guard 2
			HHT 1-124 CAV	Command Post	Texas Army National Guard - 3
			AGTX-CD	Command Post	Texas Air National Guard 23
			AGTX-CD	Command Post	Texas Army Nacional Guard -24
			AGTX-CD	Command Post	Texas Army Namonal Guard + 25
			AGTX-CD	Command Post	Teras Army Nanonal Guard -24
			!AGTX-CD	Command Post	· Texas Army National Guard - 27
			:AGTX-CD	Command Post	Texas Army National Guard -28
			:AGTX-CD	:Command Post	:Texas Army National Guard -29
			AGTX-CD	:Command Post	Texas Army National Guard - 30
			:AGTX-CD	Command Post	:Texas Army National Guard -3/
			:AGTX-CD	Command Post	:Teras Army National Guard - 32
			AGTX-CD	Commend Post	Texas Army National Guard -33
)			:AGTX-CD	Command Post	Texas Army National Guard -39
			:AGTX-CD	· Command Post	Texas Army National Guard - 3.5
			!AGTX-CD	Command Post	Texas Army National Guard -39
			AGEX-CD	· Command Post	· Texas Army National Goard - 37
			AGTX-CD	Commender	Texas Air National Guard - 38
			HHC 49th ARMD DISCOM	Equipment Recovery	Texas Army National Guard - 39
			CoC(-) 249th SPT BN	Equipment Recovery	:Texas Army National Guard 40
41-			MATES	Equipment Recovery	Texas Army National Guard
42-			HHC +9th ARMD DISCOM	Equipment Recovery	Texas Army National Guard
43-			HED III SPT BN	Equipment Recovery	Texas Army National Goard
44 -			149th MP Det	Equipment Recovery	Texas Army National Guard
45 -			MATES	Equipment Recovery	Texas Army National Guard
46 -			HHC 2-112 ARMOR	Equipment Recovery	Texas Army National Guard
47			CoE 249th SPT BN (Main)	Equipment Recovery	Texas Army National Guard
48 -			CoF 249th SPT BN	Squioment Recovery	Texas Army Nanonal Guard
19 -			MATES	Equipment Recovery	Texas Army Nanonal Guard
so -			MATES	Equipment Recovery	Texas Army National Guard
51 -			MATES	Equipment Recovery	Texas Army Nanonal Guard
2 -			HHC 3-112 ARMOR	Equipment Recovery	Texas Army National Guard
33 -			CoE 249th SPT BN (Main)	Equipment Recovery	Texas Army Nanomai Guard
54 -			USPFO-TX	Equipment Recovery	Texas Army Nanonal Guard
ss —			AGTX-L	Equipment Recovery	Tools Army Nanocal Goard
56 -			HHC 49th ARMD DISCOM		Texas Army Nanonal Guard
577			1917 (-DET 1) 1-124 CAV	Focier	Texas Army National Guard
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#### TEXAS NATIONAL GUARD PERSONNEL INVOLVED WITH THE MATTER OF THE BRANCH DAVIDIANS

#### ROSTER BY OPERATIONAL ROLE



	HHT (-DET 1) 1-124 CAV		Texas Army National Guard
2 -	736& HEMCO	Maintenance	Texas Army National Guard
3 -	CoB(-) 536th SPT BN	Maintenance	:Texas Army National Cuard
9~	736th HEMCO	Maintenance	Texas Army National Guard
S-	HQ(-) STARC	Maintenance	Texas Army National Guard
4-	736th HEMCO	! Maintenance	Texas Army National Guard
7 -	736th HEMCO CoB(-) 249th SPT BN	iMaintenance	Texas Army National Guard
8 -		Maintenance	Texas Army National Guard
9 –	736th HEMCO	Maintenance	Texas Army National Guard
<b>6</b> -	736th HEMCO CoB(-) 536th SPT 3N	- Maintenance Maintenance	Texas Army National Guard
// -	736th HEMCO	Maintenance	Texas Army National Guard
12 -	HQ(-) STARC	(Maintenance	Texas Army National Guard Texas Army National Guard
/3 -	HHT (-DET I) 1-124 CAV		Texas Army National Guard
14 7	CoD 249th SPT BN	Maintenance	Texas Army National Guard
<i>1</i> 5 -	CoA 249th SPT BN	!Maintenance	Texas Army National Guard
16 -	736th HEMCO	: Maintenance	Texas Army National Guard
// T	CoD 249th SPT BN	Maintenance	Texas Army National Guard
8 -	HQ(-) STARC	Maintenance	Texas Army National Guard
9 -	HHC 111th SPT GP	Maintenance	Texas Army National Guard
207	736th HEMCO	Maintenance	Teros Army National Guard - 2/
	HQ(-) STARC	Maintenance	Texas Army National Guard -22
	CoB(-) 536ф SPT BN	Maintenance	Texas Army National Guard -23
	364 HEMCO	Maintenance	Texas Army Nanonal Guard - 24
	HQ(-) STARC	· Maintenance	Texas Army National Guard +25
	36ф НЕМСО	: Maintenance	Teras Army National Guard +26
	736th HEMCO	:Maintenance	Texas Army National Guard - 27
	COA 249th SPT SN	Maintenance	Texas Army National Guard - 28
	SVC BTRY J-132 FA	Maintenance	Texas Army National Guard -29
	CoB(-) 536ф SPT BN	: Maintenance	Texas Army National Guard _ 30
	TRP A 1-124 CAV	Maintenance	:Texas Army National Guard -3/
	Det 2 HIHC 3-1+1 INF	!Maintenance	Texas Army National Guard 32
	HQ(-) STARC	: Maintenance	Texas Army National Guard -93
	736th HEMCO	Maintenance	Texas Army National Guard 39
	CoB(-) 536th SPT BN	Maintenance	:Teras Army National Guard - 35
	HQ(-) STARC	Maintenance	Teras Army National Guard -36
	Det 2 HHC 3-141 INF	Maintenance	Texas Army National Guard - 37
	Det J CoB 249th SPT BN	Maintenance	Texas Army National Guard -38
	Der I CoB 536th SPT 3N	Maintenance	Texas Army National Guard - 39
41-	HHT (-DET 1) 1-124 CAV	Maintenance	Texas Army National County -90
La contraction of the contractio	HC 1-112 ARMOR	Maintenance	Texas Army National Guard
42 -	HID 249th SPT BN	Maintenance	Texas Army National Grand
44-	CoD 249th SPT BN	Maintenance	Texas Army National Guard
	CoB(-) 536th SPT BN	Maintenance	Texas Army National Guard
45-	TRP B 1-124 CAV	Maintenance	Texas Army National Guard
46 -	736da HEMCO	Maintenance	Texas Army National Goard
47-	CoB 111th SPT BN	Maintenance	Texas Army National Guard
48 - 49 -	CoB(-) 111th SPT BN	Maintenance	Texas Army National Guard
4		: Maintenance	Texas Army National Guard
50 T		: Maintenance	Texas Army National Guard
52	Det 2 HHC 3-141 INF	: Maintenance Maintenance	Texas Army National Guard
53	HQ(-) STARC		Texas Army National Count
54		Maintenance	Texas Army Nanonal Cuart
55 -	736th HEMCO CoB(-) 536th SPT BN	Maintenance	Texas Army National Custo
36-	CoA(-) 386th ENGR BN	Maintenance Maintenance	Texas Army Nanonal Count
57-	HHC(-) +112	Maintenance	Texas Army National Guard
	CoB(-) 536th SPT BN	Maumenance	Texas Army Nanonal Guard
	C004-1330E 371 3M	· · · · · · · · · · · · · · · · · · ·	LEGIS ALBITY ITSERCENT CHARGE

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#### TEXAS NATIONAL GUARD PERSONNEL INVOLVED WITH THE WATTER OF THE BRANCH DAVIDIANS

#### ROSTER BY ON-SITE STARTING DATE

TRP 8 1-124 CAV	Bus Draver	Texas Army National Guard 3/12/93	13/14/93
AGTX-CD	Command Post	!Texas Army National Guard !3/12/93	!3/14/93
AGTX-CD	Command Post	Texas Army National Guard 13/14/93	14/20/93
AGTX-CD	Command Post	Texas Army National Guard 13/14/93	13/16/93
	Commend Post	Texas Arery National Guard 13/15/93	14/8/93
	Command Post	Texas Array National Guard   3/16/93	14/23/93
	Commend Post	Texas Army National Guard 3/16/93	13/16/93
	Equipment Recovery	!Texas Areny National Guard !3/16/93	13/21/93
	Conment Post	Texas Anny National Guard 13/16/93	3/16/93
	Commend Post	Texas Arter National Guard 13/20/93	141693
	Maintrosoce	Texas Army National Goard 3/21/93	14/25/93
	Maistenence	Texas Army National Guard 3/21/93	:3/28/93
	Maintenance	!Texas Arter National Count :3/21/93	13/28/93
CoB(-) 5366 SPT BN	Meigrosoce	Texas Army National Guard 13/21/93	11/21/93
	hobbe Affairs	1 COLS Army National Guard 3/26/93	:: 2693
	Commend Post	Texas Arery National Goard 3/27/93	13/28/93
	Commend Post	Texas Army Naponal Guard 13/21/93	14/23/93
	Maintenance	!Texas Army National Guard 3/28/93	14/4/93
	Maistrance	Tecons Array National Goard 13/25/93	13/28/93
	Maintenance	Texas Army National Guard 13/28/93	13/28/93
	Maintenance	Texas Anst National Guard 3/28/93	13/28/93
	Maintenance	!Texas Army National Geard   3/28/93	13/28/93
	Maintenance	Texas Army National Goard 3/28/93	!3/28/93
	Maintrospor	Texas Army National Guard 13/28/93	:4/18/93
	Mainemence	T as Army National General 3/28/93	:4/11/93
RP B 1-124 CAV	Maintenance	Tuxes Arery National Guard 3/28/93	.14463
IQ(-) STARC	Maintenance	Texas Arery National Guard 3/28/93	:3/28/93
HQ(-) STARC	Maintonance	Texas Arery National Guard 13/28/93	3/28/93
HHT (-DET 1) 1-124 CAV	Maintenance	Texas Areny National Goard 3/29/93	:4/4/93
736th HEMCO	Maistenessoe	Texas Army National Guard 4/4/93	·411/93
736th HEMCO	Maistenance	Texas Arery National Guard 44493	:411/93
CoC(-) 249th SPT BN	Equipment Recovery	Texas Army National Guard 444/93	:411/93
736th HEMCO	Maintenance	Texas Army National Guard 4/6/93	:46/93
Co8(-) 536ds SPT BN	Maintonecce	-: Texas Army National Goard : 4/6/93	14/6/93
CoB(-) 536th SPT BN	Maintonnos	Texas Army National Courd 4/6/93	'4/6/93
	Equipment Recovery	Texas Arery National Guard : 4/6/93	+693
	Maiotoomoe	Texas Array National Goard 4/6/93 ·	14/6/93
	Maintenance	· Texas Artery Neticoal Goard :4/10/93	:4/18/93
	Equipment Recovery	:Texas Army National Guard : 4/11/93	-4/23/93
	Mantenance	Texas Army Nanomi Guard 4/11/93	· 4/23/93
	Management	Texas Army National Guard 4/11/93	:4/18/93
	Maioecoecoe	Texas Army National Goard 4/11/93	4/18/93
	Bas Driver	Texas Army Nanomi Guard 4/18/93	4/23/93
	Maintonacce	Texas Army National Goard 4/12/93	1/23/93
	Maigreence	Texas Army Nanoual Geard 4/18/93	.4/25/93
	Commend Post	Texas Arter National General :4/20/93	·4/30/93
	Economical Recovery	Texas Army Nepomi Gened 4/21/93	·4/21/93
HHC 49th ARMO DISCOM 1		Texas Arary National Geard 4/21/93	4/23/93
	Composed Recovery	Texas Army Neposal Guard : 4/21/93	14/21/93
	quipment Recovery	Texas Army National Guard 4/21/93	14/21/93
	onionest Recovery	Texas Army Netional Geard 4/21/93	4/21/93
	CHIPTON RECOVERY	Texas Army National Goard 4/21/93	:4/21/93
	Commont Recovery	Texas Arany National General 4/21/93	4/22/93
	CHICAGO RECOVERY	· Texas Army Netonal Guard 4/21/93	·1/2/93
	Americano	Texas Arary National Guard 4/29/93	-5/3/93
	Command Post	Texas Array National Guard 5/3/93	5- 793
	-26 Pilot	Texas Army National Guard NOT ON SIT	
	-26 Pilot	Tetos Arter Neticeal Guard NOT ON SIT	
	-26 Pilot	Texas Aren National General NOT ON ST	
	-26 P3ot	Texas Army National Goard NOT ON ST	
	-26 Pilot	Toron Army National Goard NOT ON SIT	
	-26 Pilot	Texas Artery Nanconal General NOT ON ST	
4700 PG 'C	Lantenance	Texas Army Naccond Georg	
		Total Army Nepoel Geers	
HQC-) STARC N			
HQ(-) STARC N Can 249th SPT BN N	Lentrace		
HQ(-) STARC N Caa 249th SPT BN N Caa 249th SPT BN N	Leistmence Leistmence Command Post	Totas Aran National General	

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#### TEXAS N. JONAL GUARD PERSONNEL INVOLVED WITH THE MATTER OF THE BRANCH DAVIDIANS

#### ROSTER BY OPERATIONAL ROLE

. 1	1736th HEMCO	Maintenance	Texas Army National Guard
2	:736th HEMCO	Maintenance	Texas Army National Guard
3:	CoB(-) 536th SPT BN	Maintenance	Texas Army National Guard
4	1736 HEMCO	Maintenance	Texas Army National Guard
5	IHQ(-) STARC	Maintenance	!Texas Army National Guard
6	AGTX-CD	iOH-38 Crew	Texas Army National Guard
4.	ACTX-CD	IOH-38 Crew	iTexas Army National Guard
X	AGTX-CD	OH-58 Crew	Texas Army National Guard
q	IAGTX-CD	IOH-58 Pilot	!Texas Army National Guard
JD	AGTX-CD	OH-58 Pilot	Texas Army National Guard
. 11	AGTX-CD	OH-38 Pilot	Teras Army National Guard
13	AGTX-CD	OH-58 Pilot	Texas Army National Guard
13	:	OH-58 Recovery Crew	:Texas Army National Guard
) 4		iOH-58 Recovery Crew	Texas Army National Guard
15	AGTX-CD	Pathfinder	Texas Army National Guard
16	AGTX-CD	Pethinder	Texas Army National Guard
17	AGTX-CD	Photo Interpreter	Texas Air National Guard
18	HHC III & SPT GP	Public Affairs .	Texas Army National Guard
19	AGTX-CD	UH-60 Crew Chief	Texas Army National Guard
78	AGTX-CD	:UH-60 Pilot	Texas Army National Guard
W.	AGTX-CD	:UH-60 Pilot	Texas Army National Guard

#### AFTER ACTION REPORT

FROM: C Company, 3d Battalion, 3d Special Forces Group(Airborne

Fort Bragg, North Carolina 28307-5253

Rapid Support Unit (RSU) . uperations, JTF-6 J3.

Commander, 3d Battalion, 3d Special Forces Group(Airborn inro: Fort Bragg, North Carolina 28307-5253

AFTER ACTION REPORT FOR MISSION (JT002-93) The RSU. Suprect:

HEF: A. SUPPORT REQUEST RSU FY93, d. 172245ZSEP92, JTF-6.

B. EXECUTION ORDER, d. 012245ZOCT92, CINCFOR.

MITASK JT 002-93, d. 241800ZAUG92, 3d SFG(A).

OPORDER JT 002-93, d. 171800ZDEC92, B390. . D.

All Mission Folders, FRAGO Msn's for JT002-93, Msns ' I", JTF-6 JOC Archives.

EXECUTIVE SUMMARY: JT Mission 002-93 commenced on 08JAN93 and lasted until 29MAR93 (initial deployment until final rederloyment). Actual JCS/FORSCOM- approved mission execution window was 06JAN93- 27MAR93.

Un 8 to 10 JAN93 elements from C 3/3 SFG(A) (+) closed into McGregor Range Camp, NM (Ft. Eliss), established initial communications and prepared the Advance Operations Base (AOB). 11-13JAN93, final coordinations, contracts and ROE/Legal brie: were given to the entire force. On 140510TMAR93 the first FR. -was insuer with immediate deployment. On 25JAN93 the RSU Aviation detachment (elements of A Co. 3/160th SOAR) arrived 2 MH-60"1" nelos, and was operational on 27JAN93. During the 8 day deployment, 5 MTT's, 2 Special Reconnaissance (SR) and 1. subject Matter Expert (SME) missions were: conducted in support b Federal, 1 County and Navajo Nation, and 1 Local LEA. The Ma support efforts were small unit survivability and tactics training, extensive medical training, communications training Fast kope Infiltration/Exfitration System and single-rope tarrelling training, and considerable LP/OP early warning support. All missions were isolated, planned, launched and recovered and trained from the AOB at McGragor Range camp. Deployments/Infiltrations were conducted by various combinat or commercial air, contracted vehicles, other government air or unilaterally by the RSU Aviation. Redeployments/Exfiltra were conducted in the same manner. Debriefs and post-ops maintenance were supported by JTF-6, and continued to suppor J2's active PIR program. From 9FEB93 to MC, all support and 5 staff coordination (minus J2) was conducted by the 3 man Special Operations Support Element (SOSE). On 23MAR93, RSU supported the Abn deployment of RSU 3-93 into McGregor Range area. Overlap and a general "relief in place" is on-going transfer of remaining CD-funded supplies and counterpart

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AGSO-SFT-TB-C, AAR to JT002-93, B390, 261400THAR93.

information. RSU 2-93 will AAR with JTF-6, forward stage to EAAF, and close accounts with JTF-6 on 27MAR93. After a day of preparation for a Company Abn operation, C Co 3/3 SFG(A) will receptoy by Clil JA/ATT (Abn).

#### A. MISSION:

C Company (+), 3d Battalion, 3d SFG(A) deploys 08JAN93 to FT BLISS TX, establishes an AOB, and conducts Special Reconnaissance and Mobile Training Team operations as the Rapid Support Unit (RSU) in support of LEA interdiction efforts against drug trafficking.

#### B. OBJECTIVES:

(1) LEA OBJECTIVE: PER OPN ALLIANCE REQUESTS

a. Msn "B"(BORTAC) — To provide Training

Assistance from the RSU for Rappel Master Training Session #2.

To provide Training Assistance from the BORTAC basic and Advanced Session #9.

To provide Medical and Safety Coverage for all session activities occurring on FT BLISS property.

b. Msn "C"(USCS)- To provide training for US comes Air Interdiction Teams deploying OCONUS in "Down Pilot" contarios.

e. Msn "D"(USBP)- Detect and interdict "walkargunds" of drugs at the SARITA(TX) CHECKPOINT. Receive and thonal NVG equipment support.

- d. Msn "E"(BATF)- To provide training expertise / for (company level) emergency/tactical medical evacuation, the field communications net planning, and range/maneuver approximations on FT HOOD ranges.
- e. Msn "F"(FBI/USBP)- To provide Subject Matter Expertise for the slingload recovery of communications equipment from FRANKLIN MOUNTAIN requiring rotory-wing assets and Army ATC procedures.
- f. Msn "G"(BORTAC)- To provide USBP with early warning and intercept/interdiction teams to work the "walk around" trails that circumvent the SARITA(TX) CHECKPOINT.
  - q. Msn "H"(IACP/SWAT)-To provide special

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LEA SENSITIVE

AOSO-SFT-TE-C, AAR to JT002-93, B390, 261400TMAR93.

helicopter insertion/extraction and rappelling support for the scheduled International Association of Chiefs of Police(IACP) "Advanced Special Weapons and Tactics" course.

h. Msn "I"(SAN JUAN CO SHERIFF and elements of NAVAJO NATION POLICE) - To provide Combat Lifesaver Training for EMT-trained LEA as applied to scenarios and equipment encountered by the LEA. To provide Emergency Air MEDEVAC training and familiarization as applied to area-specific scenarios and equipment.

(2) UNIT OBJECTIVE: Intent of Cdr, RSU

My intent is to work closely with our JTF-6 Operations Officer and LEA leadership, within our ROE and sustainment Capabilities, in order to accomplish Special Reconnaissance and Mobile Training Team missions. We will maintain a regular training opportunity that will facilitate concentrating on our training weakness within our METL's. Our Main Effort is in supporting the LEA within our AOR and ensuring the survivabilit of our mission teams and aircrews. Our supporting effort is the survival METL-supported training of ODB/ODA's and flightcrews. Our enhanced relationship with LEA'S and JTF-6 and our strict admerance to OPSEC measures will facilitate the follow-on RSU

#### (3) JTF-6 OBJECTIVE:

JTF-6 provides on-call support to Operation Alliance throughout the Southwest Border.

- Provide SR/ Patrolling (LP/OP) support.
- Provide critical-subject modified MTT support.
- Provide advisory/specialty support.

#### C. RESOURCES:

- (1) MANDAYS: (86px % 81days) 6723 m/days.
- (2) FLIGHT HOURS: Actual Operational (27JAN93-27MA 189,1 flight hours total

22.1 A CO METL

126.1 A&C CO METL

39.9 JT Msn Support

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LEA SENSITIVE

AOSO-SFT-TB-C, AAR to JT002-93, B390, 261400TMAR93.

(3) ESTIMATED TOTAL COST: (Minus TDY vouchers still processing- see ANNEX A- BUDGET)

#### 2. LESSONS LEARNED:

- A. OBSERVATION: Rapid release of DIRLAUTH to B390 racilitated rapid mission analysis and execution of all RSU missions.
- cuickly to verbal warning orders from the RSU Opns officer and was able to pin-point initial requirements direct from the repuesting LEA. This facilitated a very rapid RFI assessment from the kSU S2 and the RSU Cdr's prepared Intent.

  were very good at facilitating the RSU's 1/4-3/planethy ime discipline. On our very first mission tasking we have able to launch the Survey Team for a major SR effort inside of W2 hrs. with a Concept of Operation already in mind and being ton-currently planned.
- (2) LESSONS LEARNED: The faster DIRLAUTH is released,
  - (3) RECOMMENDATIONS: Don't change this feature.
- (4) COMMENT: Using the RSU as the eyes and cars for ETF 6 in every RSU msn for assessment is excellent.
- B. OBSERVATION: The RSU was occasionally told specifically now many dets/ people and specific types of equipment to send or missions during Warning Orders and mission coordinations.
- (1) DISCUSSION: Although we never experienced a sever setback, time and resources were wasted trying to communicate or desire to establish what "effects" were desired by OPH ALLIANCE through JTF-6, and not "who" or "what" had to go. At times the JE shop meshed "oversight" with "planning", before the accurate mission analysis was accomplished.
- (2) LESSON LEARNED: We have found on these missions that we could have better served the LEA on the ground if we have concentrated on exactly what they wanted to accomplish, verses

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LEA SENSITIVE

AOSO-SFT-TB-C, AAR to JT002-93, B390, 261400TMAR93.

concentrating only on what they wanted of the RSU based on equipment or numbers of people.

- (3) RECOMMENDATIONS: Attempt to assist OPN ALLIANCE of administration of the "effect", and then relay this with the J3's Intent.
- C. OBSERVATION: The Mechanics of the J3 System for RSU taskings support rapid planning.
- (1) DISCUSSION: The process of WARNORD, Msn Receipt, Planning Support and Preparation, Msn Oversight, and then Recovery worked well and fit the flexible needs of the RSU. The REU staff felt that for the most part it had "room to maneuver" in conducting Mission Analysis and Planning. This same perception was evident in the robustness of Msn team planning.
- (2) LESSON LEARNED: J3 does protect MSN teams ability influence supported LEAs Initial Concept of Operation in the area.
- (3) RECOMMENDATION: Maintain this same perception wi E 1/3 SFG(A), then B 3/10 SFG(A).
  - (4) COMMENT: Requirements to initiate MSN Analysis +
    - a. Operation Alliance Support Request
    - b. WARNORD to FORSCOM
    - c. DIRLAUTH

#### D. OBSERVATION: USSOCOM Equipment

- (1) DISCUSSION: Some of the mission equipment requirements for the RSU are not organic to the SOF MTOE. Although much of this equipment can be obtained from the J-4 through tasking Ft Bliss units, it can be time consuming, and times, lead to dead ends.
- (2) LESSON LEARNED: Do not depend solely on the to procure specialized equipment.
- (3) RECOMMENDATION: When missions require special evulpment, allow enough time for using USSOCOM as an alternative of procurement. Justification for requesting equipment.

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LEA SENSITIVE

FAX: 745-3140

AOSO-SFT-TB-C.AAR to JT002-93, B390, 261400TMAR93.

regenerally high-tech NVG) must be validated by USASOC, G3 as maying an operational priority. Requests will compete with SOF units executing CINCSOCOM initiatives.

(4) COMMENT: POCs

a. USSOCOM: DSN: 968-2953/3157

b. SOFSA: DSN: .745-3728/3869

Any support provided must be FEDEXed return by agreed time periods and equipment can only be utilized by SOF forces.

E. OBSERVATION: Critical Chaplain Support is available vicinity the RSU base.

Chaplain, of the availability of services from to include church service, counseling.

Chaplain, to include church service, counseling.

Chaplain to include church service, counseling.

Chaplain and trauma assistance, The RSU made maximum use of his time and Religious Services coordinations, Given the patiential for serious incidents, casualties, and the long families includes.

Chaplain could be instrumental in shoring the emergency response support for the RSU.

The 75th IN(RGR) RFG Chaplain, the 1st SFG(A) Chaplain, and have reasive experience in identifying supportive measures for Special Operations personnel and their families.

- (2) LESSON LEARNED: An important asset for Spiritua and emergency support is available.
- (3) RECOMMENDATION: Read-on as to actual missions of the RSU.

#### F. OBSERVATION: MD90 Refill

- (1) DISCUSSION: Despite the findings of the Investigating Officer for the 15-6 ordered by the 3d SEG(A) Commander. 3d SEG(A) still has a moratorium on filling MD80s certified civilian facilities.
  - (2) LESSON LEARNED: This hampers the ability of

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LEA SENSITIVE

AOSO-SFT-TB-C, AAR to JT002-93, B390, 261400TMAR93.

UWO detachment to conduct full, complete training for their kSU Hull Search/Bottom Search mission. Additionally, it requires doubling the amount of MD80 sets per diver in order to always have a minimum capability to conduct the mission.

- (3) RECOMMENDATION: Bring at least 2 sets of MD80s. per individual, for the train-up session, and 1 set, per individual, for operational purposes.
- H. OBSERVATION: The week prior to our deployment was an exercise in crisis management.
- (1) Discussion: There seemed to be a lack of preparation for executing the contingency plan to move our ammo/demo. There also seemed to be a lack of expertise among the company personnel in regard to the organization and shipping of it.
- (2) Lesson Learned: Have well thought out contingenplans. Understand and know ammunition handling and transportation procedures.
- (3) Recommendation: Develop a comprehensive company UsOP and ensure that we have enough qualified personnel to implement it. One or two individuals with the knowledge isn't enough.
  - I. OBSERVATION: Equipment problems with the Dive Locker
  - (1) Discussion: Scuba tanks that we received weren nammed to operational levels. We weren't able to get pressure dauges for our regulators or tac boards for our compass swims. We didn't get extra fin or mask straps even though we were deploying for a lengthy period of time.
  - (2) Lesson Learned: Have detachment personnel checail equipment drawn.
  - (3) Recommendation: Always double-check whatever det so we're not caught short again. As for pressure gauges tac boards there never really was a good reason why we didn't them, so I duess the right answer in the future is not to acc no for an answer.

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LEA SENSITIVE

AOSO-SFT-TB-C.AAR to JT002-93, B390, 261400TMAR93.

- J. OBSERVATION: Deployment of main body personnel from Ft Bradd to McGregor.
- (1) Discussion: Deployment of personnel via commercial airlines went well. Movement into billets was smooth and the facilities were adequate.
- (2) Lesson Learned: The contingency plan for movement of personnel was good.
  - (3) Recommendation: None.

#### K. OBSERVATION: Training Ranges

- (1) Discussion: All ranges that we used were good a alrowed us to meet our training goals. More ranges could have been utilized on Meyer Range to lessen the logistical problems moving to Dona Ana.
- (2) Lesson Learned: Identify <u>all</u> range assets prior to deployment (including NBC chambers, rappel towers, etc.).
- (3) Recommendation: Make sure the site survey finds out the full training potential of any area we go to so time's not wasted once we get on the ground. Always read the index of available facilities found in the back of all post range regulations.

#### L. OBSERVATION: AOB support

- (1) Discussion: Overall AOB support was good with team members bending over backwards to make things work. Sometimes though there was a tendency for things to drop throutne cracks. As in pre-deployment, too much of the load seemed be on the backs of one or two individuals.
- (2) Lesson Learned: Even with SOPs, and cross-training personnel is a must.
- (3) Recommendation: Spread the work load and responsibilities farther.
  - M. OBSERVATION: Mission 002 "H"

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LEA SENSITIVE

AOSO-SFT-TB-C.AAR to JT002-93, B390, 261400TMAR93.

- (1) Discussion: Overall the mission was a success an provided the first training opportunity for the team to work with and train "students" in an MTT scenario. The problem was the effort that went into the planning, preparation, and conduct of the mission (not to mention the expense of sending two MH-60s) didn't really balance out with the amount of training actually conducted. The 5 day duration of the SWAT course and its specialized content made it difficult to add in additional training. If we hadn't been able to add in the FRIES training, the mission wouldn't have been worth it.
- (2) Lesson Learned: Carefully screen missions to determine training benefit vs. cost.
- (3) Recommendation: One possibility when supporting course like this is to combine it with a follow-on mission of providing training to the hosting police department. The response that we received from all LEA personnel involved was extremely positive and I believe that they would be receptive that idea.
  - O. OBSERVATION: Utilization of aviation assets
- - (2) Lesson Learned: Incorporate the aviation into training whenever possible.
  - (3) Recommendation: Develop aviation-based training concepts aread of time (prior to deployment if possible). The training concepts should include infiltration/exfiltration in FTX-type scenarios. When feasible, recognize the training ne or the aviators and try to incorporate their requirements int your own.
    - P. GESERVATION: Lack of RSU missions
  - (1) Discussion: If people are serious about the von cruqu, why don't they use us in the fight? It doesn't take for the reality to set in that politics seem to be the

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LEA SENSITIVE

AOSO-SFT-TB-C.AAR to JT002-93, B390, 261400TMAR93.

- (2) Lesson Learned: Mission OPTEMPO needs to increase.
- (3) Recommendation: Put us with the people that need us-- the ones in the bush who patrol the border and make the drubusts. Have RSU assets service JTF-6 PIRs built on historical LEA cases. Confirm or Deny missions do not require interdiction capabilities from LEA's and can occasionally service specific J2 PIR needs.
  - Q. OBSERVATION: RANGE SCHEDULING

(1) DISCUSSION: RANGE SCHEDULING WAS DONE THROUGH MCGREGOR RANGE SCHEDULING. POC: AND TELEPHONE - WORK (915) 568-9247, USE OF ALL RANGES AND DZ'S WAS COORDINATED THROUGH MCGREGOR RANGE SCHEDULING

- (2) LESSONS LEARNED: STANDARD LETTER OF LATENESS NEEDED TO ACCOMPANY ALL RANGE/DZ REQUESTS UNDER 30 DAYS, SEE ENCLOSURE 1. FORI BLISS FORM 88 WAS USED TO SCHEDULE ALL RANGE AND TRAINING AREAS. FORT BLISS FORM 0020. AIR MISSION REQUEST, WAS USED TO REQUEST AIR SPACE FOR AIRBORNE/AIRMOBILE OPERATIONS AT TIMES, REQUESTED RANGES WERE UNAVAILABLE DUE TO OTHER UNITS PRIOR COURDINATION. FAILURE TO SIGN FOR A RANGE BY 1000hrs UNITS SCHEDULED RANGE DAY RESULTS IN A CANCELLATION OF THAT RANGE IF THE RANGE IS BLOCKED IN FOR SEVERAL DAYS, THIS WILL RESULT A CANCELLATION OF THE ENTIRE BLOCK.
- (3) RECOMMENDATIONS: TRY TO FORECAST AS FAR IN ALVANCE AS POSSIBLE TO ASSURE USAGE OF A REQUIRED RANGE. IF POSSIBLE, SEND PROPER PAPER WORK WITH SITE SURVEY TO REQUEST MANGES. IF A SCHEDULED RANGE IS NOT GOING TO BE UTILIZED DUE MISSION REQUIREMENTS, CANCEL THE RANGE AS SOON AS POSSIBLE.
- (4) COMMENTS: RANGE SCHEDULING WAS VERY HELPFUL AN AUGUSTERATIVE. THEY BENT OVER BACKWARDS TO SHOW US THE ROPES.

  THE ALSO WERE EXTREMELY TOLERANT OF OUR SHORT NOTICE REQUEST:
  - K. OBSERVATION: DONA ANA RANGE CONTROL

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LEA SENSITIVE

AGSD-SFT-TB-C, AAR to JT002-93, B390, 261400TMAR93.

- (1) DISCUSSION: DONA ANA RANGE WAS USED FOR SMALL ARMS FIRE, MANEUVER RANGES, PLUS ALL THE DEMOLITIONS TRAINING, MACHINEGUN, AND INDIRECT FIRE. POC: TELEPHONE 1915) 558-0392. RANGE SAFETY OFFICER: TELEPHONE 1915) 558-0448/0334.
- (2) LESSONS LEARNED: RANGE CERTIFICATION FOR OIC AIRSO IS COORDINATED THROUGH SFC CATON. CERTIFICATION CONSISTS (A BRIEFING GIVEN AT DONA ANA RANGE CONTROL... OIC HAS TO BE E-7 ARRIVE. RSO HAS TO BE E-6 OR ABOVE. IF DURING MORTAR TRAINING LLJM ROUNDS ARE FIRED, A REPRESENTATIVE FROM DONA ANA RANGE CONTROL HAS TO BE PRESENT. HELICOPTERS HAVE TO RECEIVE PERMISSION TO CROSS WEST, OVER WAR HIGHWAY FROM DONA ANA RANGE CONTROL.
- (3) RECOMMENDATIONS: GET AS MANY PEOPLE OIC/RSO LEMTIFIED AS POSSIBLE. THIS WILL ALLOW WHOLE TEAMS TO TRAIN WHILE SUPPORTED FROM OUTSIDE OR, IF NEEDED, THEY CAN BE SELF-EUPPORTED.
  - (4) COMMENT: NONE
  - S. UBSERVATION: MEYER RANGE CONTROL
- TELEPHONE (915) DISCUSSION: MEYER RANGE IS LOCATED SIX MILES MIGHEGOR BASE LAMP. IT WAS USED FOR SMALL ARMS FIRE, MANEUVE FARGES, MITTLE AND PISTOL QUALIFICATION, AND THE BORTAC COB L. TIME. FOR:
- (2) LESSONS LEARNED: RANGE CERTIFICATION CONSIST! A 20 OUESTION TEST. THIS TEST IS GIVEN AT MEYER RANGE CONTRIBUTED HOT REQUIRE PRIOR COORDINATION. TWENTY-FOUR HOURS TO SEGNING FOR A RANGE, THE OIC HAS TO CHECK IN WITH MEYER RESERVED CAN BE DONE TELEPHONICALLY.
- (3) RECOMMENDATIONS: DUE TO CLOSE PROXIMITY OF MEANURE, LOGISTICAL SUPPORT WAS EASY TO COORDINATE. THEREFORE MEYER RANGE SHOULD BE UTILIZED WHENEVER POSSIBLE.
- (4) COMMENT: PERSONNEL AT MEYER RANGE WERE VERY COOPERATIVE. THEY ACCEPTED AND SUPPORTED A VARIETY OF CONC. AND WERE WILLING TO WORK ON WEEK-ENDS.

LEA SENSITIVE

AOSD-SFT-TB-C.AAR to JT002-93, B390, 261400THAR93.

- T. DESERVATION: RANGER TRAINING BRIGADE (RTB).
- (1) DISCUSSION: RTB SUPPORTED THE RSU BY SUPPLYING DUCH THINGS AS WEEKLY JUMPS FROM UH-60 AIRCRAFT, PYROTECHNICS, PIGGER PACKING AREA, ARMS ROOM TOOLS, USB OF MOTORPOOL FACILITIES. AND KEYS TO THE WEIGHT ROOM. POC: S-3 AIR; TELEPHONE (915) 568-9263. S-4/RIGGER SHEJ/ARMS ROOM: TELEPHONE (915) 568-9572

2 (2) LESSONS LEARNED:

- (3) RECOMMENDATIONS: Provide 7th RTB with limited commo equipment, aircraft platforms, Jumpmaster support, Rigger support, parachutes, smoke grenades, limited live fire ammunitic nor mile training. PMCS training for vehicles, and Demo Training folds:
- - U. OBSERVATION: OPERATIONS CENTER(OPCEN)
- (2) LESSONS LEARNED: MAKE THE OPCEN FIT THE MISSION MELENTY OF ROOM IS NEEDED TO FIT IN MAP BOARDS, OPSCED BOARD AND EACH STING AREA IN THE OPCEN. OPSCED AND MAP OVERLAYS MUST BE THATED IMMEDIATELY AFTER RECEIVING ANY MESSAGES FROM DEPLOYED DETACHMENTS. MORNING BRIEFING/UPDATE SHOULD BE HELD DAILY WITH AND SECTIONS INVOLVED.
- (3) RECOMMENDATIONS: KEEP THE OPCEN AS PRESENTLY DEVILOPED. BUT BE READY TO MAKE CHANGES PER MISSION NEEDS.
  - (4) COMMENTS:
  - V. ORSERVATION: AOB OPERATIONS.

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LEA SENSITIVE

AOS()-SFT-TB-C, AAR to JT002-93, B390, 261400TMAR93.

- (1) DISCUSSION: (A) THE AOB OPERATES 24 HOURS, BUT IN A MEDUCED CAPACITY DURING LATE HOUR/EARLY MORNING TIME FRAME. DUE TO THE LIMITED NUMBER OF PERSONNEL. (B) AOB SPACE WAS LIMITED.

  (C) EXTENSIVE TRANSMITTAL OF PAPERWORK TO AND FROM JTF-6 AND 3D GP WAS THE NORM.
- (2) LESSONS LEARNED: (A) IT IS NECESSARY TO HAVE AT LEAST 1 DETACHMENT IN SUPPORT OF ODB 390 TO FACILITATE ALL AUB OFFICE AND TO RUN A 24 HOUR OPERATION. (B) THE AOB SHOULD HAVE THE BUILDING SPACE FOR ALL SECTIONS AND ANY ADD ONS, i.e. MUTORPOOL OPERATIONS AND RIGGER SUPPORT. (C) A COPIER AND FAX HAGHINE ARE NEEDED IN THE AOB AS IT FACILITATES THE WORK OF ALL EECTIONS OF THE AOB.
- (3) RECOMMENDATIONS: ALL FUTURE AOB OPERATIONS OR SO WE MISSIONS INVOLVING B390 SHOULD HAVE A DETACHMENT TASKED TO be in support of the odb. SITE SURVEYS SHOULD INSURE THAT THERE IS MOOM FOR S4 STORAGE, MED ROOM, OPCEN, SIGCEN etc. C COMPANY SHOULD DETAIN A COPIER AND FAX MACHINE FOR FUTURE AOB OPERATION:

#### (4) COMMENTS:

W. OBJERVATION: LOGISTICS

- (1) DISCUSSION: (A) A SHORTAGE OF PALLET COVERS WAS EXPERIENCED DURING PREDEPLOYMENT PHASE. (B) JTF-6 CHANGED THEIR POLICY ON REPORT OF SURVEYS WHILE A MISSION WAS ONGOING WITHOUT NOTIFYING THE AOB (C) SSSC STORE ONLY HAD A LIMITED AMOUNT OF ITEMS.
- (2) LESSONS LEARNED: (A) DEPLOYMENT REQUIREMENTS NEE TO BE FORECASTED FAR ENOUGH IN ADVANCE SO TIMELY COORDINATION BE AFFECTED FOR REQUIRED ITEMS (B) CLOSE COORDINATION BETWEEN AFFECTED FOR REQUIRED ITEMS (B) CLOSE COORDINATION BETWEEN AFFECTED IN ORDER TO INSULATION READINESS CONCERNING SUPPLY ISSUES. (C) SSSC ITEMS WE HARD TO PROCURE DUE TO FT BLISS SSSC STORE POLICIES.
- (3) RECOMMENDATIONS: (A) C COMPANY SHOULD OBTAIN A REAL AT LEAST 40 PALLET COVERS ON HAND FOR FUTURE MISSIONS.

  12. JT: N 5.101LD NOTIFY RSU OF ALL POLICY CHANGES AS THEY ARREST. (*) FUNDS SHOULD BE SENT TO IN-COMING RSU SO SSSC IT!

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LEA SENSITIVE

AOSD-SFT-TB-C.AAR to JT002-93, B390, 261400TMAR93.

X. OBSERVATION: OTHER POC

(1) OTHER POINTS OF CONTACT THAT MAY BE USEFUL FOR MERATIONS: (a) 107th FINANCE - NCOIC. TEL. (915) 568-1792 - TDY SETTLEMENT.

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(915), 568-1820

- (D) CARLSON TRAVEL TEL. (915) 566-4488 FAX. (915) 566-8905
- 1C) BIGGS AAF DAACG TEL. (915) 568-8775/8300 FAX. (915) 568-8901
- (d) 463rd MAW DYESS AFB CURRENT OPS.
- DSN: 461-2821 (E) ASP - TEL. (915) 568-2712
- Y. DESERVATION: 107th FINANCE WILL NOT CASH CHECKS FOR THAVEL ADVANCES. THIS CAN BE A SHOWSTOPPER FOR MEETING RSU . STANDARDS FOR RAPID SUPPORT.
- (1) LESSONS LEARNED: TDY ADVANCES AND PERSONAL CHECKS IN BE CASHED AT LOCAL BANKS OR AT THE PX. THERE IS A TWO DOLLA ALHING FEE AT THE BANKS.
  - (2) RECOMMENDATIONS: CASH CHECKS UP TO \$150.00 AT THE

· ...

#### (3) COMMENTS:

- Z. OBSERVATION: OPSEC during JTF-6 Counter Drug operation was weak for return operations areas.
- (1) DISCUSSION: The repetitive use of the same ractitities during operations has a set pattern that alerts the hotel employees, mess hall workers and local habitants that a operation is in the offing.
- (2) LESSONS LEARNED: The use of the same facilities reliow on units that perform JTF RSU missions needs to be rot; to different base locations so a set pattern is not established.
- (3) RECOMMENDATIONS: Recommend that RSU personnel utilities at different locations. The extra LEA personnel need use different accommodations for each mission so the hotel

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LEA SENSITIVE

#### ARMY SUPPORT FOR WACO

#### EQUIPMENT/RESOURCES

Suppport Provided	Date Requested	Requestor	D MAIT Si	le-
1. MOUT Site	22 JAN 93	BATF	c. Manest -	
2. Training Assistance	3 FEB 93	Operation Alliance for BATF	c. MOUT Si c. request -	nce?
3. Ranges and Training Areas	3 FEB 93	Operation Alliance for BATF	Nc	
4. (10) BFVs, (2) Helicopters (UH-1)	1 MAR 93	FBI	Ac (10	
			:	
5. (2) M1 Tanks	5 MAR 93	FBI	os	
6. M1 Training	6 MAR 93	FBI	Acting ASA(IL&E) training only	7 MAR 93
7. (3) Unmanned Ground Vehicles	7 MAR 93	FBI	OSD	7 MAR 93
8. (2) Combat Engineer Vehicles (CEVs)	7 MAR 93	FBI	Acting ASA(IL&E)	8 MAR 93
<ol> <li>40mm/M203 Range;</li> <li>100 rounds practice ammo;</li> <li>rounds illumination</li> </ol>	11 MAR 93	FBI	Acting ASA(IL&E)	11 MAR 93
<ol> <li>(2) additional Combat Engineer Vehicles (CEV);</li> <li>(1) M88 Tank Retriever;</li> </ol>	15 MAR 93	FBI	OSD	16 MAR 93

### ARMY SUPPORT FOR WACO

#### EQUIPMENT/RESOURCES

Support Provided	Date Requested	Requestor	DoD Approval	Date
11. (2) PSS-11 Mine Detectors and training	17 MAR 93	FBI	Acting ASA(IL&E)	18 MAR 93
12. UH-1 Support	23 MAR 93	FBI	Acting ASA(IL&E)	23 MAR 93
13. (2) 2 1/2 Ton trucks; (12) M 1009 (Commercial Utility Cargo Vehicle)	25 MAR 93	BATF	Acting ASA (IL&E)	25 MAR 93
14. Emergency Medical Support (On call)	31 MAR 93	FBI	Local Commander	1 APR 93
15. (1) 15 Kilowatt Generator	3 APR 95	FBI	Łocal CDR	When requested(W/R)
16. Cots, Gas Masks; (1) GP Medium Tent	6 APR 93	FBI	Local CDR	W/R
17. (1) GP SmallTent	13 APR 93	FBI	Local CDR	13 APR 93
18. Protective Masks (15) each M17 & M24	13 APR 93	FBI	Local CDR	W/R
19. Concertina Wire 80 rolls; 200 Pickets, 6 Picket Drivers	9 APR 93	FBI	Local CDR	9 APR 93
20. (3) CH-47 Helicopters (On call)	13 APR 95	FBI	Local CDR	13 Apr 93
21. (5) Physicians (On call)	15 APR 93	FBI	Acting ASA(IL&E)	16 APR 93
This request repeated the helicopters	5 dl #∠U.			•

### ARMY SUPPORT FOR WACO

#### EQUIPMENT/RESOURCES

Support Provided	Date Requested	Requestor	DoD Approval	Date
22. Other Equipment Loaned under I	ocal commander's approval	(items known only by qu	antitles):	
Cots	50			
400 Gallon Water Trailer	1			
Steeping Bags	90			
Herman Nelson Heaters	5	•		
Immersion Heaters	4			
MREs	100 cases			•
Field Phones	12			
Switchboard	1			
Light sets	unspecified			
Smoke Generators	to cover 2Km	•		
Loud speakers	unspecified		:	
Field Tables	12			
· Floodlights	: unspecified			
Drivers Goggles	50			
Night Vision Goggles	. 21			
Gas masks	100	•		
Sandbags	500			

usults?

### ARMY SUPPORT FOR WACO

#### REIMBURSABLE COSTS

Type of Support	Cost	Reimbursed	Why not?
2*. JTF 6 Training	\$5610.00	No	Reimbursement was waived under provisions of 10 USC 377 because of substantial training benefit received by the unit.
4. (10) BFVs			Loaned by Texas National Guard
4. (2) UH-1s damage to UH-1	\$123,954.00 \$230,676.00	Yes Yes	
5. (2) M1 Tanks	-0-	No	Not used.
7. (3) Unmanned Ground Vehicles			Data not available.
9. 40mm/M203 ranges and ammunition	\$5065.00	Yes	Figure represents total charge for ammunition.
11. (2) PSS-11 Mine Detectors w/Training Package	s :	No .	None captured. Cost would have been for batteries only. Commercial batteries will work. User may have supplied his own.
7&10. (5) CEVs			Provided by TXARNG.
10. (1) M88		•	Provided by TXARNG.
12. (1) UH-1 Medevac	\$7075.00	Yes	
14. Emergency Medical Support	-0-		On call. No indications they were used.
15. (1) 15 kw Generator	\$1866.00	Yes	Charge is for fuel consumed.
19. Concertina Wire, pickets, drivers, etc	\$2975.80	Yes	

[•] Item numbers in first column correspond to original listing on previous charts.

transport them

20. (3) CH-47 Helos

### b. Recovery vehicles \$10,816.70

\$16,135.18

\$12,900.00

#### Yes

Yes

Yes

ARMY SUPPORT FOR WACO

REIMBURSABLE COSTS CONTINUED

cellular phones, sand bags, and NVGs

14. Other Miscellaneous Costs:

a. Temporary Duty costs for support personnel

and cost of lease vehicles to

\$14,873.30

Yes

Yes

c. Support vehicles: (Heavy Equipment Transports, wreckers, M998)

d. Ammunition: (Costs captured in Ranges at entry #9)

#### ARMY SUPPORT FOR WACO

#### **PERSONNEL**

Support Requested	Date Requested	Requestor	DoD Approval	Date
Experts to lay concertina	2 APR 93	FBI	Local CDR	W/R `
2. Experts to counsel the Attorney General	14 APR 93	Department of Justice	OSD Executive Secretariat	14 APR 93
3. CS Gas Expert to advise the Attorney General	13 APR 93	FBI	Acting Director for Research & Technology, US Army Biological & Chemical Defense Command	13 APR 93

4. Other personnel involved were in support of an approved equipment/resource request:

Liaison Officers (LNO)	:	2
Generator Mechanics		2
Crew Chiefs		2
Tank maintenance Crew		12
Special Ops		2
Medical LNO		1
BATF LNO		1
AMC LNO		1
British OSS Rep		1
TOTAL		24

Certain Exec U OSD Exec Sec.

British ?

#### **FAX COVER SHEET**

#### FROM:

Army Legislative Liaison 1600 Army Pentagon Pentagon, Room 2C634 Wash., D.C. 20310-1600 (703) 697-2106 DSN 227-2106 FAX: (703) 614-3035

2.

TO: DSJA, OSJA, US

ARMY JAPAN/IX CORPS

FAX: DSN 263-3980

COM: 011 81 3117 63 3980

<u>1</u> page(8) including cover sheet

Date: 12 JUL 95, 1500 EST

Message.³ I need to speak with you ASAP re your 3 FEB 93 MFR (SUBJECT: RSU Mission JTF-6. I will attempt to call you at 0800, 13 JUN 95 your time. Heads up: You may get a message directing you to be in DC as early as 17 JUL 95. Talk to you soon,

4 9

12 JUL 95 Rec'd mission from 1230 down copy of memo, 2 determine, What time it is in Japan (# 14 hours), Oprepare to call and advise Klim that he will receive a message ordering him to DC to testify before a Committee, and (B) to Confirm W 4 ATT activity, and & track down , former Company Cdr @ JTF-6. Obtained memo from DA OGC. 1245 Provided copy to Rev'd mento. 7237 # DSN 263 -8670 8050 COM 011-81-3117-63-8670 I send fox now Recommended to 1330 to my call. He OR'd. , legal advisor TTF-6 DSN 978-8958/(915)568-9008? says to forget 1455 Trying to fast 1600 t have notice to OTVAGIXO that I would 1545 2145 Spoke to

#### **APPENDIX**

#### **DoD Documents Concerning CS Agent**

- 1. The Search for An Effective Riot-Control Agent Solvent System for Large-Volume Dispersers (U), Edgewood Arsenal Technical Report, October 1972.
- 2. Toxicology of Riot Control Chemicals CS, CN, and DM, Edgewood Arsenal Technical Report, November 1969.
- 3. Chapter 3, Field Manual 3-9, Potential Military/Chemical/Biological Agents and Compounds.
- 4. Characteristics of Riot Control Agents, Edgewood Arsenal Special Publication 600-1, October 1967.
- 5. Interim Report on CS Exposure on Plant Workers, Chemical Warfare Technical Memorandum 24-50, June 1960.
- 6. Cutaneous Reaction to Riot Control Agent, Volume 134 Military Medicine, no. 6, June 1969.
- 7. The Effects of CS-2 on Rats, Chemical Systems Labratory Technical Report, ARCSL-TR-81044, August 1982.
- 8. CS: A Study of Carcinogenicity, Edgewood Arsenal Technical Report EB-TR-73027, November 1973.
- 9. The Cyanide Portion of the CS Molecule, Edgewood Arsenal Special Publication, EASP 1100-2, November 1971.
- 10. The Toxicology of CN, CS, & DM, Directorate of Medical Research, Edgewood Arsenal, September 1965.
- 11. Possible Long-Term Health Effects of Short Term Exposure to Chemical Agents, Volume 2, National Research Council, 1984 [Prepared at the request of DoD].

### ANSWERS TO QUESTIONS FROM THE SENATE ARMED SERVICES COMMITTEE ON MILITARY INVOLVEMENT AT WACO (7 SEP 99)

#### I. 'WHO"

### A. <u>QUESTION:</u> WHICH MILITARY AGENCIES WERE INVOLVED WITH THE WACO OPERATION EITHER DIRECTLY OR INDIRECTLY

ANSWER: Texas National Guard, Alabama National Guard, United States Army, United States Air Force, Uniformed Services University of the Health Sciences, Regional Logistics Support Office, Defense Reutilization and Marketing Offices (DRMO).

### B. <u>QUESTION:</u> WHAT DIRECT OR INDIRECT SUPPORT DID ANY/EACH AGENCY PROVIDE TO THE OPERATION.

ANSWER: The military assistance provided to LEAs can be separated into four areas. National Guard units conducted six surveillance overflights of the Branch Davidian compound in January and February 1993; U.S. Army Special Forces assigned to JTF-6 conducted training for ATF agents in late February, 1993; Texas National Guard counterdrug personnel conducted an aerial diversion on the day of the raid on February 28, 1993; and post-raid support to the FBI and the ATF.

- 1. Texas National Guard overflights in UC 26 counterdrug aircraft took place on 6 Jan, 3, 6, 18, and 25 Feb 93. An Alabama National Guard UC 26 conducted an overflight on 14 January. These missions were intended search for armed guards and drug manufacturing facilities. (HR 104-79, p. 63-64)
- A Special Forces Rapid Support Unit, attached to Joint Task Force-61 (Operation Alliance), trained members of the ATF on 25-27 February, 1993, in company-level tactical command and control, medical evacuation training, IV ABC's, and assistance with range and MOUT sites. No non-METL training, special operations training /close-quarters battle training (SOT/COB), or direct involvement in actual planning occurred. (HR 104-79, P.64)

¹ JTF-6 was created in 1989 to serve as the planning and coordinating (operational) headquarters for military assistance to counterdrug operations of drug law enforcement agencies. JTF-6 is located at El Paso, TX (Ft. Bliss) and supports the Federal, State, and local law enforcement agencies within the southwest border region. It's region of responsibility as of 1 OCT 95 included the entire continental U.S., Puerto Rico, and the U.S. Virgin Islands. (FROM HR104-79, P. 187, note 160)

- 3. The ATF requested and received 3 Helicopters and 10 counterdrug personnel from the Texas Air National Guard. These personnel conducted an aerial diversion the day of the raid on February 28, 1993 (HR 104-79, P.65).
- 4. Post-raid support to FBI and ATF included a limited number of active duty as well as Texas National Guard personnel. Active component troops provided support consisting primarily of performing repairs and maintenance on sophisticated observation and electronics equipment. Almost all of this equipment was operated by the FBI. One piece of equipment (electronic jamming equipment to interfere with television reception within the compound) was operated by DOD civilian personnel (Hearings, Part 3 of 315, statement of 31 JUL 95 and; HR 104-79, note 359). National Guard personnel helped perform maintenance on loaned vehicles and equipment (referenced specifically in later question), provided remedial training to FBI members who were to operate the Bradley's and CEVs, and provided troop services (e.g. cooks). (HR 104-79, P.82-83). Specific equipment lists and providers appear in the GAO report, "Military Assistance Provided at Branch Davidian Incident," GAO/NSIAD/OSI-99-133, August 1999. (pp. 27-29).
- 5. Advice/Consultation by Military Officers. 1 Senior Army officer went to WACO on 13 APR 93 on the invitation of the HRT commander. This visit was in preparation for a meeting with Justice Dept. officials on 14 APR 93. This officer and another senior Army officer met with Justice, FBI, and the US Attorney General on 14 APR 93. They were there to answer questions that AG Reno might pose about the FBI's plan. The officers knew they were there because of their particular training, experience, and relationship with the HRT. They informed Reno they could not comment on specific FBI plans to end the standoff. Comments were provided on maintaining HRT readiness and ending a barricade situation as part of a military operation in a foreign country. (HR 104-79, P.85)

### C. <u>QUESTION:</u> SPECIFICALLY, HOW MANY "SPECIAL OPERATIONS" PERSONNEL WERE PRESENT AND/OR INVOLVED IN THE OPERATION.

ANSWER: (Responds to all sections of Question #1)

SOF had three roles: trainer, observer, and technical assistance.

• Trainer - SOF had a Special Forces Detachment (authorized by Section 1004, National Defense Authorization Act of 1991 and Title

- 10, United States Code, Section 373) under control of Joint Task Force 6, that trained the Bureau of Alcohol, Tobacco and Firearms (ATF) in counterdrug training, including communications, medical evacuation, first aid and firing range support. That training was completed prior to the ATF attempt to issue search warrants on 28 Feb 93. SOF also conducted training for federal agencies from the FBI in use of surveillance equipment.
- Observer SOF had observers (in varying numbers from one to four) throughout much of the FBI siege period (starting approximately 5 Mar 93) to gather lessons learned for use in future military operations.
- Technical assistance SOF had two technical support personnel from approximately 4 Apr 93 through the FBI operation on 19 Apr 93. SECDEF approved via 192230Z MAR 93 CJCS message, loan of a remote observation post (OP) with two technical advisors. Restraining guidance: Equipment could be used for defensive purposes only; operators could demonstrate use and provide technical assistance but could not provide tactical advice nor direct support to law enforcement operations. (From S/FP message 192230Z MAR 93).

On 19 Apr 93 (the day of the FBI operation) there were three (3) SOF personnel vicinity the FBI field headquarters - one observer plus two personnel who provided technical assistance on troubleshooting and maintenance of surveillance equipment.

At no time were any SOF personnel on site involved with tactical planning or execution of any law enforcement activity.

D. <u>QUESTION:</u> FOR THOSE PERSONNEL WHO WERE PRESENT, DESCRIBE THEIR LEVEL OF INVOLVEMENT AND ANY SPECIFIC SUPPORT FOR INVOLVEMENT IN DIRECT OPERATIONS AT WACO. (Refer to answers for part B & C of question #1)

#### II. WHY

### A. <u>QUESTION</u>: WHY WAS MILITARY SUPPORT REQUESTED FOR THE WACO OPERATION?

ANSWER: Military facilities (MOUT site at Fort Hood) and specific military training techniques were important to the BATF. Military support was initially requested through the Texas National Guard and Operation Alliance. (ref: GAO report pages 4-12; HR 104-749, p. 8)

### B. <u>QUESTION</u>: WHAT SPECIFIC MILITARY UNIQUE CAPABILITIES WERE REQUESTED, IF ANY?

ANSWER: Initially, desired military capabilities encompassed training areas, medical evacuation procedures, communications training, PZ/LZ operations, tactical vehicle dismount procedures, and firing range expertise and assistance. (ref: msg 172145ZFEB93 from CJTF-6 to CINC FORSCOM). Subsequently direct support was desired. Please see specifics noted under "WHAT" (listed below).

#### III. WHAT

### A. QUESTION/REQUEST: PLEASE PROVIDE A LIST OF MILITARY EQUIPMENT PROVIDED AT WACO TO ATF/FBI USERS.

ANSWER: This information has been published in detail in the AUG 99 GAO Report (MILITARY ASSISTANCE PROVIDE AT BRANCH DAVIDIAN INCIDENT). A recap is noted below. (ref. GAO report, "Military Assistance Provided at Branch Davidian Incident," GAO/NSIAD/OSI-99-133, August 1999. Pp. 27-29.

- Aircraft support (3 UH-1 and 3 CH-47, C-141 to transport FBI's hostage rescue team)
- Texas National Guard vehicles (10 x M2 Bradleys, 5 x M-728 combat engineer vehicles, 1 x M-88A1track recovery vehicle, 2 x 2 1/2 ton cargo, 5 x 5 ton tractor trucks w/ trailers, and 12 M-1009 vehicles)
- Active Army vehicles (8 x M-998, 1 x M35A2 cargo truck, 14 x heavy equipment transport, misc. vehicles)
- photographic and observation equipment
- M-25A1 protective mask
- Electronic jammers
- Maintenance of equipment and medical support
- Misc. supplies (e.g. canteens, tent pins, empty magazines for M-16A1s, first aid dressings, assorted field clothing, helmets, helmet covers, rifle slings, generator fuel, fencing, sandbags, chemical lights, cellular phone charges, field rations, diesel fuel

### B. QUESTION: WHAT SUPPORT, IF ANY, DID MILITARY INTELLIGENCE AGENCIES PROVIDE IN THE WACO OPERATION?

ANSWER: The United States Air Force provided electronic jammers and two equipment operators. The electronic jamming equipment, used to interfere with television reception within the compound, was operated by DOD civilian personnel (Hearings, Part 3 of 315, statement of 315, 31 JUL 95, HR 104-79, note 359; and letter (S) from 23

Jan 1996.)

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#### IV. COSTS

A. <u>QUESTION</u>: PLEASE DESCRIBE THE COSTS OF MILITARY SUPPORT INCURRED AT WACO AND THE PROCESS USED TO COMPENSATE MILITARY AGENCIES FOR SUPPORT PROVIDED.

ANSWER: Much of the day-to-day support the Department of Defense gives to Law Enforcement Agencies (LEAs) is provided pursuant to statues that require agencies to reimburse the Department for their use of our equipment and the services of our personnel. As is the case with many departments of the Federal Government, DoD has well-defined authority, for example, in chapter 18 of title 10 of the U.S.C or under the Economy Act in title 31 of the Code, to provide support to other agencies on a reimbursable basis. (Hearings, Part 3 of 315, statement of 31 JUL 95) Under the Economy Act, the ATF and the FBI reimbursed the military for most of its assistance. Reimbursements covered 76 percent (about \$747K) of the costs, of which the FBI paid about 96 percent (about \$718K) and the ATF the remainder (about \$29K). The FBI also paid directly for the services of the Uniformed Services University of the Health Sciences. (See GAO report, "Military Assistance Provided at Branch Davidian Incident," GAO/NSIAD/OSI-99-133, August 1999, pp. 16 and Appendix III.) See also TAB 1 to this document.

#### V. REQUEST PROCESS

### A. <u>QUESTION:</u> PLEASE DESCRIBE THE PROCESS THAT WAS USED TO ENLIST MILITARY SUPPORT INCURRED AT WACO.

ANSWER: Reference HR 104-79, pp. 60 and GAO report, p. 4. Law enforcement agencies (LEAs) operating in Texas may obtain military assistance for investigations having a counterdrug component from the Texas National Guard counterdrug program. This program can provide investigative support services, from aerial reconnaissance to logistics. Requests for support must cite in writing a suspected drug connection. LEAs may also seek military counterdrug assistance via Operation Alliance. (GAO report, p.4) When an LEA requests counterdrug military assistance along the Southwest border, that request is received and reviewed by Operation Alliance, which acts as the clearinghouse. The request is then coordinated with support organizations such as JTF-6, NORAD, the Regional Logistics Support Office, and the pertinent National Guard organizations. Operational support is provided as a joint effort by JTF-6, NORAD, and the National Guard. Non-operational support, that would include, but is not limited to, equipment, institutional training, and use of facilities, would be provided by the Regional Logistics Support Office. To receive assistance through Operation Alliance and from these organizations, the civilian law enforcement investigation must involve criminal violations of U.S. drug laws, i.e., have a "drug nexus." This is authorized under section 1004 of the National Defense Authorization Act of 1991, 10 U.S.C. 373 (P.L. 101-510). (HR 104-79, pp. 60)

## B. <u>QUESTION</u>: PLEASE DESCRIBE HE APPROVAL CHAIN THAT AUTHORIZED MILITARY SUPPORT TO WACO, WHAT WAS REQUESTED, AND WHO APPROVED EACH/ANY REQUEST.

ANSWER: (GAO report, pp. 6-13) ATF made two requests for military counterdrug support. One was made directly to the Texas National Guard counterdrug program, and the second was made to Operation Alliance, which approved and forwarded the request to the Texas National Guard and Joint Task Force Six for their consideration. DOD provided this support under section 1004 of the National Defense Authorization Act of 1991 (P.L. 101-510). The Texas National Guard also provided counterdrug support under 32 U.S.C. 112. (See answer to question VI for a more detailed discussion of legal aspects of this support).

#### VI. POLICY AND LEGAL FINDINGS

### A. <u>QUESTION:</u> PLEASE DESCRIBE THE LEGAL STATUES THAT APPLIED TO MILITARY SUPPORT REQUESTED FOR THE 1993 WACO OPERATION.

ANSWER: The basic statutory authority for Defense Department support to law enforcement agencies lies in Chapter 18, Title 10 of the United States Code; Section 1004 of the National Defense Authorization Act for Fiscal Year 1991, Pub. L. No. 101-510, as amended; and Title 32 United States Code Section 112. An explanation of those provisions is provided in Appendix II of the recently released GAO report, "Military Assistance Provided at Branch Davidian Incident," GAO/NSIAD/OSI-99-133, August 1999.

## B. <u>QUESTION:</u> ARE THERE ANY EXAMPLES OF MILITARY SUPPORT PROVIDED IN 1993 AT WACO THAT WERE OUTSIDE THE LEVEL OF SUPPORT AUTHORIZED IN LEGAL STATUES?

ANSWER: The recently released GAO report, "Military Assistance Provided at Branch Davidian Incident," GAO/NSIAD/OSI-99-133, August 1999, undertook a detailed review of military support to the FBI and ATF at Waco. The report finds that the various types of support provided at Waco qualified as either military assistance to civilian authorities or support for civilian counterdrug activities.

## C. <u>QUESTION:</u> WHAT OTHER LEGAL AUTHORITIES ARE THERE FOR MILITARY INVOLVEMENT TO SUPPORT LAW ENFORCEMENT IN DOMESTIC ACTIVITIES?

ANSWER: Legal authorities for DoD assistance to civilian law enforcement authorities are detailed in Enclosures 2 through 4 to DoD Directive 5525.5, "DoD Cooperation with Civilian Law Enforcement Officials," dated January 15, 1986. A copy of the directive is attached.