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CHAIRMAN OF THE JOINT CHIEFS OF STAFF
Washington, D.C. 20318
XX XXXX 2002

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5 SUBJECT: CJCS CONPLAN 0400-00 (U)

6
7 SEE DISTRIBUTION

8
9 1. (U) CJCS CONPLAN 0400-00, which provides responsibilities and
10 framework for countering the proliferation of weapons of mass
11 destruction, is attached.

12
13 2. (S) (b)(1)

14 (b)(1)

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21
22 3. (U) This plan is effective for planning when approved by the
23 Chairman of the Joint Chiefs of Staff and supercedes CJCS CONPLAN
24 0400-96.

25
26 4. (U) This plan was coordinated with the Services, combatant
27 commanders, Department of Defense, Joint Staff, and other Departments
28 and supporting agencies within the Executive Branch.

29
30 5. (U) When separated from the Enclosure, this letter is confidential.

31
32 For the Chairman of the Joint Chiefs of Staff:

33
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36
37 JOHN P. ABIZAID
38 Lieutenant General
39 Director, Joint Staff

40
41 DISTRIBUTION:

42
43 1 Enclosure
44 CJCS CONPLAN 0400-00 (U)

Classified By: Multiple Sources
Reason: 1.6(a)
Declassify on: N4

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CHAIRMAN OF THE JOINT CHIEFS OF STAFF
Washington, D.C. 20318
8 January 2002

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5 ANNEX O TO CJCS CONPLAN 0400-00 (U)

6 MEDICAL SERVICES (U)

- 7
8 (U) REFERENCES: a. Joint Pub 4-02, 30 July 2001, "Doctrine for Health
9 Service Support in Joint Operations (U)"
10 b. Joint Pub 4-02.1, 6 October 1997, "Joint Tactics,
11 Techniques, and Procedures for Health Service
12 Logistics Support in Joint Operations (U)"
13 c. Joint Pub 4-02.2, 30 December 1996, "Joint Tactics,
14 Techniques, and Procedures for Patient Evacuation in
15 Joint Operations (U)"
16 d. Geneva Convention for the Amelioration of the
17 Condition of the Wounded and Sick in Armed Forces in
18 the Field (U), 12 August 1949
19 e. Geneva Convention for Amelioration of the Condition of
20 the Wounded Sick and Shipwrecked Members of the
21 Armed Forces at Sea (U), 12 August 1949
22 f. Geneva Convention Relative to the Treatment of
23 Prisoners of War (U), 12 August 1949
24 g. Geneva Convention Relative to the Protection of Civilian
25 Persons in Time of War (U), 12 August 1949
26 h. Joint Pub 3-11, 11 July 2000, "Joint Doctrine for
27 Operations in Nuclear, Biological, and Chemical (NBC)
28 Environments (First Draft) (U)"
29 i. Joint Pub 3-07, 16 June 1995, "Joint Doctrine for
30 Military Operations Other Than War (U)"
31 j. Joint Pub 3-07.6, 15 August 2001, "Joint Tactics,
32 Techniques, and Procedures for Foreign Humanitarian
33 Assistance (U)"
34 k. Joint Pub 5-00.2, 13 January 1999, "Joint Task Force
35 Planning Guidance and Procedures (U)"
36 l. U.S. Army Medical Research Institute for Infectious
37 Diseases, "Medical Management of Biological
38 Casualties", Current Edition.
39 m. AMedP-6B, November 1995, "NATO Handbook on the
40 Medical Aspects of NBC Operations (U)"
41 n. DoD Directive 4515.13R, November 1994, "Air
42 Transportation Eligibility (U)"
43 o. JCS Memorandum, MCM-251-98, 4 December 1998,
44 "Deployment Health Surveillance and Readiness (U)"

~~Classified By: Multiple Sources~~
~~Reason: 1.6(f)~~
~~Declassify on: X1~~

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- 1 p. The Emergency War Surgery NATO Handbook, 1988
- 2 (U)
- 3 q. DOD Instruction 6205.2, 9 October 1986,
- 4 "Immunization Requirements (U)"
- 5 r. DOD Instruction 6205.3, 26 November 1993,
- 6 "Immunization Program for Biological Warfare
- 7 Defense (U)"
- 8 s. DOD Instruction 6205.4, 14 April 2000,
- 9 "Immunization of Other Than U.S. Forces (OTUSF) for
- 10 Biological Warfare Defense (U)"
- 11 t. Presidential Decision Directive 39, June 1995, "U.S.
- 12 Policy on Counterterrorism ~~(S)~~"
- 13 u. Presidential Decision Directive 62, May 1998,
- 14 "Combating Terrorism ~~(S)~~"
- 15 v. Presidential Decision Directive 56, May 1997
- 16 "Managing Complex Contingency Operations ~~(S)~~"
- 17 w. DOD Directive 3025.1, 11 June 1987, "Military
- 18 Support to Civil Authorities (U)"
- 19 x. DOD Directive 5100.46, ", 4 December 1975, "Foreign
- 20 Disaster Relief (U)"
- 21 y. DOD Directive 5530.3, 15 January 1993,
- 22 "International Agreements (U)", with Change 1, 18
- 23 February 1991
- 24 z. FM 3-3, 16 November 1992, "Chemical and Biological
- 25 Contamination Avoidance (U)"
- 26 aa. FM 3-6, 3 November 1986, "Field Behavior of NBC
- 27 Agents (Including Smoke and Incendiaries) (U)"
- 28 ab. FM 3-7, NBC Handbook, 27 September 1990 (U)
- 29 ac. FM 3-9/NAVMED P-5041, 16 November 1992,
- 30 "Treatment of Chemical Agent Casualties and
- 31 Conventional Military Chemical Injuries Avoidance (U)"
- 32

33 1. (U) Situation

34
35 a. (U) General

36
37 (1) (U) Purpose. To provide a concept of operations, assign tasks, and
38 furnish guidance to ensure an effective health service support (HSS) and
39 medical surveillance system to support CP operations envisioned in this
40 CONPLAN.

41
42 (2) (U) Applicability. The contents of this Annex are applicable to the
43 commands listed in Annex A and will guide planning for all health services
44 provided in support of operations conducted under this plan.

1 b. (U) Enemy Forces. Refer Basic Plan.

2
3 c. (U) Friendly Forces. Refer Basic Plan.

4
5 d. (U) Assumptions

6
7 (1) (U) Within their geographical areas of responsibility, combatant
8 commanders are responsible for HSS coordination.

9
10 (2) (U) WMD use will produce major consequences that will severely
11 degrade health care delivery and overwhelm the medical infrastructure at the
12 incident site and within the region.

13
14 (3) (U) Within CONUS, FEMA will be responsible for the coordination of
15 health service support from all US Government agencies.

16
17 (4) (U) Contaminated individuals who are uninjured will be
18 decontaminated without medical assistance.

19
20 (5) (U) Lines of Communication (LOCs) will remain open for aeromedical
21 evacuation. Necessary overflight rights will be granted.

22
23 (6) (U) Other than limited unit capability for a prescribed number of
24 patients, medical units are not equipped to provide general decontamination
25 support.

26
27 (7) (U) In the event of biological warfare/biological terrorism, quarantine
28 and isolation are possible options.

29
30 (8) (U) HN support may be used in planning to meet bed requirements if
31 formal agreements exist.

32
33 (9) (U) US military casualties may be treated by coalition or allied medical
34 personnel in emergency situations where US military personnel are not
35 available.

36
37 (10) (U) For every chemical or biological casualty, there will be no less than
38 two stress related cases.

39
40 (11) (U) A US medical response to an OCONUS WMD event will not occur
41 until N+12 hours at the earliest. The HN will have to respond to the immediate
42 crisis with whatever assets exist within country and possibly with some
43 support from neighboring nations.
44

1 (12) (U) Deploying forces are healthy, fit, and have received necessary
2 vaccinations and appropriate chemoprophylaxis.

3
4 e. (U) Limitations

5
6 (1) (U) In mass casualty situations, the capacity of hospitals and
7 pharmaceuticals for advanced treatment and detection equipment will be
8 overwhelmed. Refer to Annex T, Consequence Management and CONPLAN
9 0500.

10
11 (2) (U) Current policy dictates that only decontaminated or non-infectious
12 patients will be put on aeromedical evacuation aircraft destined for
13 communications zone (COMMZ) or CONUS medical treatment facilities unless
14 the aircraft and receiving facilities are prepared and authorized to receive
15 contaminated or infected casualties. Should, contaminated casualties be put
16 on aircraft prior to detection, aircraft and receiving facilities must have in place
17 appropriate procedures and protocols to properly manage the situation.

18
19 (3) (U) Planners should anticipate long lines of communication for
20 aeromedical evacuation, in many cases directly to CONUS, as many nations
21 may not accept contaminated or infected casualties within their borders, even
22 on US military installations. In some cases, nations may not accept the
23 potential for contaminated or infected casualties within their borders.

24
25 (4) (U) Due to limits of surveillance capability, sufficient warning of
26 significant disease outbreaks may not occur. A robust disease surveillance
27 system program is essential to CP preparedness.

28
29 (5) (U) Biodetection capability, as well as stocks of existing inventory (i.e.
30 medications and vaccines) are sub-optimal.

31
32 (6) (U) Legal authorization may be required before US medical forces
33 provide any non-emergent care to foreign nationals.

34
35 (7) (U) The IIN, as well as United States and territorial support, may be
36 overwhelmed and unavailable to support US forces.

37
38 2. (U) Mission. Joint Health Services Support provides health service
39 planning and support to combatant commanders to protect US forces and
40 others during conduct of CP operations worldwide.

41
42 3. (U) Execution

43
44 a. (U) Concept of Operations. HSS will be integrated into the four phases of
45 CP operations described in the base plan and in Annex C. HSS within this

1 plan may be limited to essential care in the theater of operations and
2 evacuation to appropriate facilities in the area of operations or CONUS. Force
3 Health Protection (FHP) of deployed forces is the responsibility of line
4 commanders with the support of the medical staff.
5

6 (1) (U) Transition. The transition from normal operations to contingency
7 operations may be rapid. Hostile intentions rather than actions may lead to
8 this transition. In the case of a communicable agent, such as smallpox or
9 plague, containment of the hazard may be difficult or impossible.
10

11 (2) (U) Responsibility and Command Relationships. HSS is a national and
12 Service responsibility. Operational control of HSS forces will normally stay
13 within geographical combatant commanders and JTF channels unless transfer
14 of authority (TOA) has occurred. Where practical, joint use of available medical
15 assets will be accomplished to support the combatant commander's objectives.
16 All US medical assets are considered to be joint assets and are subject to
17 movement or redistribution by the combatant commander upon the advice of
18 the Theater or JTF Surgeon.
19

20 (3) (U) Hospitalization
21

22 (a) (U) Planners must anticipate use of both HN and US hospitalization
23 assets commensurate with the phase of the operation. Except in emergency
24 situations, US forces will not use HN facilities unless specifically approved by
25 the Theater or JTF Surgeon.
26

27 (b) (U) Although HSS is a Service responsibility, military medical
28 treatment facilities (MTF) will serve as joint assets. Although joint staffing is
29 not a prerequisite for use, joint augmentation of MTFs may be required. To
30 meet wartime or contingency needs, the combatant commander may authorize
31 movement of in-theater medical assets from any Service to meet mission
32 requirements.
33

34 (c) (U) HSS will be provided to indigenous civilians on an emergency
35 basis or, resources permitting, when the HN medical infrastructure is
36 insufficient to support its population and no other alternatives (i.e. non
37 government organizations (NGO) or private volunteer organizations (PVO)) are
38 available to relieve pain and suffering.
39

40 (d) (U) Force protection and resources permitting, indigenous personnel
41 injured either as a result of US actions or through providing direct assistance
42 to US forces will be treated in US MTFs. When a local national is treated in a
43 US MTF, the individual will be evacuated to a HN medical facility as soon as
44 conditions permit. However, evacuation of HN personnel must be IAW
45 established Department of Defense and Department of State guidelines.

1
2 (e) (U) DOD civilians and members of the American Red Cross who are
3 deployed with US forces are eligible for treatment in US MTFs. Contractor
4 personnel may receive emergency care to save life, limb, or eyesight and any
5 other level of care specified by contract.

6
7 (f) (U) Peace Corps volunteers working in the area of operations are
8 eligible for treatment in US MTFs.

9
10 (4) (U) Medical Management

11
12 (a) (U) US medical standards of care will be used as the basis for all
13 treatment rendered both by US and HN personnel so long as resources and
14 conditions permit.

15
16 (b) (U) Medical assets may be overwhelmed and standard triage
17 priorities may need to be altered by the on-scene medical commander.

18
19 (c) (U) Non-US beneficiaries receiving emergency treatment will be
20 transferred to host nation facilities as soon as possible.

21
22 (d) (U) Combatant Commanders will establish area of responsibility
23 (AOR) medical requirements for inbound US forces.

24
25 (5) (U) Patient Movement

26
27 (a) (U) Movement of casualties to Level I and II HSS is a unit
28 responsibility. Patient movement to Level III HSS may be accomplished by
29 common-user assets. Skipping of levels may be required in certain operations.
30 Rotary or fixed wing evacuation assets are the preferred method of patient
31 movement.

32
33 (b) (U) Decontamination of patients will be performed before entering
34 patients onto any aeromedical evacuation aircraft.

35
36 (c) (U) Caution must be exercised when aeromedical evacuation assets
37 are used in a chemical, biological, or nuclear environment. Should it become
38 necessary to commit air evacuation resources into a contaminated area, these
39 resources should remain dedicated to operations within the contaminated area
40 until appropriate decontamination can be accomplished.

41
42 (d) (U) Caution should be exercised when ventilation systems in assets
43 used for aeromedical evacuation (AE) are not properly functioning or do not
44 have HEPA filters as these aircraft can be venues for increased attack rates for
45 airborne viruses.

1
2 (e) (U) The AE of a small number of BW agents would present significant
3 difficulties in infection control. Pneumonic plague and smallpox would require
4 additional precautions.

5
6 (f) (U) The AE of BW casualties would always be best after the period of
7 communicability has passed.

8
9 (g) (U) Intertheater patient movement will be initially coordinated by the
10 supported geographical combatant commander, CJTF and the JTF Surgeon in
11 collaboration with USTRANSCOM and the Theater Patient Movement
12 Requirements Center (TPMRC) (if available) until a Joint Patient Movement
13 Requirements Center (JPMRC) is established.

14
15 (6) (U) Host Nation Support (HNS)

16
17 (a) (U) HNS may be used to provide HSS for US forces if that capability
18 is judged to be comparable to US standards by the Theater or JTF Surgeon.

19
20 (b) (U) HN laboratories and medical supply sources may be used if
21 approved by the Theater or JTF Surgeon.

22
23 (7) (U) Other Health Service Support

24
25 (a) (U) Enemy Prisoners of War and Detainees. Refer Annex E. HSS to
26 these individuals will be provided under the provisions of References d-g.

27
28 (b) (U) Search and Rescue. Component commanders will ensure search
29 and rescue missions are supported medically.

30
31 (c) (U) Noncombatant Evacuation Operations. Provide HSS to
32 noncombatant personnel as required.

33
34 (d) (U) Civil Affairs. In the event of a WMD release, all medical units
35 must be prepared to care for displaced civilians and civilian casualties that are
36 beyond the HN capability to handle. The Theater or JTF Surgeon must
37 establish liaison with the appropriate US government agencies such as
38 USAID/OFDA and other key International Organizations and agencies
39 operating within the area of operations in order to synchronize and execute
40 Consequence Management and Humanitarian Assistance missions.

41
42 (8) (U) Joint Blood Program. Joint blood program support requirements
43 will be determined by the supported combatant commander and the Armed
44 Services Blood Program Office (ASBPO). HN blood and blood products are not
45 to be used unless specific authorization is provided by ASBPO.

1
2 (9) (U) Force Health Protection
3

4 (a) (U) Service components will ensure a vigorous force health protection
5 program will be instituted to reduce the disease and non-battle injury (DNBI)
6 risk. Programs will be conducted in accordance with applicable service
7 directives. Combatant commander's surgeons are responsible for developing
8 pre- and post-deployment health assessment and appropriate mental health
9 evaluations as well as collection of serum samples depending upon the length
10 of deployment and health threat exposure assessment. In the event of an
11 outbreak of illness, special emphasis should be placed on epidemiological
12 analytic capability for identification of index cases or outbreak source and
13 estimation of potential epidemic extent.
14

15 (b) (U) The priority of health risks will vary among locations and seasons
16 and will also change as the operation matures. Several disease categories can
17 be predicted and should be anticipated during planning. The combatant
18 commander and JTF surgeons are responsible for identifying and assessing
19 known health threats and hazards including environmental, disease,
20 occupational, and toxic substances. In addition, an assessment of mental
21 health stressors must be conducted. In all cases, both acute and potential
22 long-term health effects to the service member must be considered.
23

24 (c) (U) The main preventive force health protection elements are disease
25 surveillance, disease outbreak investigation, pre-deployment and initial
26 deployment preparation, climatic injury prevention, potable water, food safety,
27 personal hygiene measures, dental hygiene, theater insect/arthropod control,
28 combat stress, and field sanitation teams.
29

30 (d) (U) Personnel will be immunized IAW Service directives. Additional
31 requirements may be published in the geographic combatant commanders pre-
32 deployment guidance.
33

34 (e) (U) Commanders must establish procedures to comply with the
35 geographic combatant commanders DNBI reporting requirements.
36

37 (f) (U) Exposure to low levels of ionizing radiation will increase
38 susceptibility to endemic pathogens.
39

40 (g) (U) Food and water contaminated with radionuclides will require a
41 health physics assessment.
42

43 (h) (U) Supporting plans will outline Theater Laboratory Support
44 capabilities not discussed in this annex or its appendixes.
45

1 (10) (U) Veterinary Services

2
3 (a) (U) Veterinary personnel will certify food and food source safety in
4 the case of items potentially contaminated by biological agents.

5
6 (b) (U) Veterinary personnel will conduct an initial assessment of the
7 area of operations to evaluate animal control, domestic animal care, and
8 military working dog requirements, and the threat from zoonotic diseases.
9 Combatant commanders and CJTF may authorize veterinary support to HN
10 livestock sources and food processing centers as required.

11
12 (c) (U) Veterinary support personnel will investigate unexplained or
13 unusual animal morbidity and mortality. These may be sentinel events of a
14 biological weapons release or a natural epidemic. Quarantine of animals may
15 be required.

16
17 (11) (U) Theater Evacuation Policy. The Theater Evacuation Policy will be
18 determined by the Secretary of Defense upon the advice of CJCS and
19 recommendation of the geographic combatant commander.

20
21 (12) (U) Dental Services. Dental service requirements will be determined
22 by the supported combatant commander. Dental care during operations will
23 be limited to that treatment necessary to relieve pain and alleviate impairment
24 of an individual's ability to perform the mission. Dental officers and
25 technicians may be used to provide direct patient care in other areas IAW
26 Service doctrine.

27
28 (13) (U) Other Areas. Personnel assigned tasks in areas in which
29 exposures to ionizing radiation are anticipated will be deployed with
30 dosimeters. Radiation exposures will be restricted to levels in accordance with
31 the Operational Exposure Guidance as promulgated by the supported
32 geographic combatant commander.

33
34 (14) (U) Combat Stress Management

35
36 (a) (U) While operating under the threat of or actual WMD conditions,
37 both civilian and military personnel will be at higher risk of suffering stress
38 related conditions. The invisible, pervasive nature of many of these weapons
39 creates a high degree of uncertainty and ambiguity, presenting fertile
40 opportunities for false alarms, mass panic, and other maladaptive stress
41 reactions. The persistent or delayed effects of some NBC weapons will create
42 fear for the future, the homeland, and perhaps even for the survival of
43 civilization. Therefore, commanders must take actions to prevent and reduce
44 the numbers of stress cases. The symptoms and signs caused by excessive
45 stress are similar to signs of a true NBC agent injury. In World War I,

1 inexperienced units sustained two stress cases for every true chemical
2 casualty. Therefore, far forward triage is essential to prevent over-evacuation
3 and strain upon the medical infrastructure.

4
5 (b) (U) Service components will provide qualified combat stress
6 personnel to staff stress management teams as required and will work closely
7 with other medical personnel, chaplains, and unit leaders as required.
8 Personnel will respond to the needs of the HN when directed.

9
10 (15) (U) Health Risk Communication. Medical authorities will designate a
11 health risk communicator to work with the public affairs office in
12 communicating with the public.

13
14 (16) (U) Mortuary Affairs. Refer Annex D.

15
16 b. (U) Tasks

17
18 (1) (U) Common Combatant Command and Service Headquarters
19 Responsibilities

20
21 (a) (U) Ensure a comprehensive HSS system is developed to support this
22 plan. Supporting plans will outline specific medical NBC defense measures for
23 deployed personnel.

24
25 (b) (U) Services will provide resources as required to support this plan
26 and ensure eligible beneficiaries continue to receive uninterrupted medical
27 support after medical forces have deployed forward.

28
29 (c) (U) Ensure all deployable Service medical assets within a geographic
30 combatant commanders are available to support any facet of contingency
31 operations as directed by the geographic combatant commanders regardless of
32 Service supported.

33
34 (d) (U) Combatant commanders will determine other than US forces
35 (OTUSF) requirements for their AORs and develop implementation guidance.

36
37 (2) (U) Department of the Army

38
39 (a) (U) Act as the Executive Agent for rotary wing evacuation, veterinary
40 support, medical support to internees and enemy prisoners of war, and provide
41 a single integrated medical logistics manager (SIMLM) for all DOD forces
42 deployed in support of this CONPLAN. Direct coordination between Service
43 components, Service Headquarters, and geographic combatant commanders
44 Surgeon's staff is authorized.

1 (b) (U) Be prepared to supply special medical augmentation teams
2 (SMART) in the areas of: medical command, control, communications and
3 telemedicine (SMART-MC3T), preventive medicine/disease surveillance
4 (SMART-PM), Veterinary (SMART-V), health systems assessment and
5 assistance team (SMART-HS), and stress management (SMART-SM). These
6 teams would be used for short periods and to conduct assessments, provide
7 technical expertise, consultation, and assist in transitional planning.

8
9 (c) (U) Commander, USAMRIID will provide advice and personnel
10 support as required.

11
12 (d) (U) Commander, USAMRICD will provide advice and personnel
13 support as required.

14
15 (e) (U) Commander, US Army Center for Health Promotion and
16 Preventive Medicine (USACHPPM) will provide advice and personnel support as
17 required.

18
19 (f) (U) Commander, US Army Soldier and Biological Chemical Command
20 (SBCCOM) will provide advice and personnel support as required.

21
22 (g) (U) Commander, US Army Medical Materiel Agency (USAMMA).
23 Provide humanitarian assistance sets to the AOR as required; deploy a medical
24 logistics support team (MLST) upon request; provides Class VIIIIB through the
25 established SIMLM, and provides patient decon and patient treatment sets as
26 required.

27
28 (3) (U) Department of the Air Force

29
30 (a) (U) Act as the Executive Agent for inter-theater aeromedical
31 evacuation in support of this plan.

32
33 (b) (U) Establish and operate blood transshipment centers (BTCs) when
34 directed by the geographic combatant commander.

35
36 (c) (U) Identify veterinary, rotary wing, and logistics requirements to the
37 Department of the Army.

38
39 (d) (U) Be prepared to supply rapid deployable medical/surgical
40 treatment teams (expeditionary medical support units - EMEDS, small portable
41 expeditionary aeromedical rapid response - SPEARR, and critical care
42 aeromedical transport - CCAT teams) as directed by the JTF Surgeon.

43
44 (4) (U) Department of the Navy

1 (a) (U) Identify veterinary, rotary wing, and logistics requirements to the
2 Department of the Army.

3
4 (b) (U) Develop a HSS system for Marine forces deployed in support of
5 this operation.

6
7 (5) (U) USTRANSCOM

8
9 (a) (U) Coordinate and provide for inter-theater aeromedical evacuation
10 through the Global Patient Movement Requirements Center (GPMRC) and HQ
11 AMC.

12
13 (b) (U) If requested by the geographical combatant commander, provide
14 a Joint Patient Movement Requirements Center (JPMRC) to the area of
15 operations.

16
17 (c) (U) Request activation of Civil Reserve Air Fleet Stage II and
18 recommend Stage III activation when shortfalls of military lift exist for
19 aeromedical evacuation.

20
21 (6) (U) Other Agencies

22
23 (a) (U) Armed Forces Medical Intelligence Center (AFMIC). Provide
24 medical intelligence products to the geographical combatant commanders and
25 Services as required. Be prepared to provide estimates on medical capabilities
26 in and around the incident location, HN medical capabilities, capability of the
27 HN to respond to a WMD incident, percentage of medical personnel trained to
28 respond to a WMD incident, the amount and availability of medications, and
29 identification of disease that may pose an operational risk to US forces.

30
31 (b) (U) Armed Forces Institute of Pathology (AFIP). Provide subject
32 matter expertise in the area of handling contaminated remains and the
33 pathology of NBC effects.

34
35 (c) (U) Armed Forces Radiobiology Research Institute (AFRRI). Provide
36 advice and personnel support as required.

37
38 1. (U) Deployable/comlink expert medical advice concerning
39 treatment of radiation injuries; experimental therapeutic agents as available for
40 patients internally contaminated with radionuclides, and for treatment of
41 external exposure to high radiation doses.

42
43 2. (U) Deployable radiation detection instrumentation as required for
44 identification of contaminated areas and personnel.

1 (d) (U) US Marine Corps Chemical/Biological Incident Response Force
2 (CBIRF). When directed by the President or Secretary of Defense, respond to
3 chemical or biological incidents to provide initial post incident consequence
4 management. Coordinate initial relief efforts, provide security and area
5 isolation at the affected site, detection, identification, and decontamination
6 support. Provide expert assistance to local medical authorities.
7

8 c. (U) Coordinating Instructions. Coordination among and between
9 supported and supporting agencies is authorized.
10

11 4. (U) Administration and Logistics
12

13 a. (U) Medical Logistics. Medical logistics requirements will be determined
14 by the supported combatant commander.
15

16 b. (U) Reports. All medical reports will be formatted in accordance with
17 Reference I.
18

19 5. (U) Command and Control
20

21 a. (U) Command. Medical command and control will be fully consistent
22 with the overall command structure. The theater or JTF Surgeon will exercise
23 coordinating authority of all deployed medical resources.
24

25 b. (U) Medical Communications. Medical communication requirements will
26 be determined by the supported combatant commander. Planners should
27 include in-transit visibility, patient movement items, and secure versus
28 nonsecure communications. Refer to Annex K.
29
30
31
32

33 RICHARD B. MYERS
34 General, USAF
35 Chairman, Joint Chiefs of Staff
36
37
38
39

40 Appendixes
41

- 42 1 -- Joint Patient Movement System (Not Applicable)
43 2 -- Joint Blood Program (Not Applicable)
44 3 -- Hospitalization (Not Applicable)

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- 1 4 -- Returns to Duty (Not Applicable)
- 2 5 -- Medical Logistics (Class 8A) System (Not Applicable)
- 3 6 -- Force Health Protection (Not Applicable)
- 4 7 -- Medical Command, Control, Communications, and Computers (Not
- 5 Applicable)
- 6 8 -- Host-Nation Health Support (Not Applicable)
- 7 9 -- Medical Sustainability Assessment (Not Applicable)
- 8 10 -- Medical Intelligence Support to Military Operations
- 9 11 -- Medical Planning Responsibilities and Task Identification (Not
- 10 Applicable)
- 11
- 12
- 13
- 14

15 OFFICIAL:

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17
18 JOHN M. MATECZUN
19 Rear Admiral, MC, USN
20 Deputy Director for Medical Readiness, J-4
21

Q-14
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CHAIRMAN OF THE JOINT CHIEFS OF STAFF
Washington, D.C. 20318
XX Xxxx 2002

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5 APPENDIX 10 TO ANNEX Q TO CJCS CONPLAN 0400-00 (U)
6 MEDICAL INTELLIGENCE SUPPORT TO COUNTERPROLIFERATION OF
7 WMD
8

9 (U) REFERENCES: Refer to Annex B.

10
11 1. (U) General
12

13 a. (U) Purpose. This appendix focuses on the detailed medical
14 intelligence needed to conduct planning and to execute military
15 operations across the spectrum of conflict. The purpose of medical
16 intelligence is to identify environmental and disease threats to US forces,
17 civilian and military healthcare capabilities, infrastructure, and
18 installations. Medical essential elements of information (EEI) are
19 identified in Appendix 1, PIR, to Annex B.
20

21 b. (U) Relationships. Specify relationships between the intelligence
22 staff on the one hand and health service support, operations, civil affairs,
23 and special operations staffs on the other to ensure effective coordination
24 of requirements, priorities, and flow of finished intelligence.
25

26 2. (U) Mission. The intelligence staff collects, processes, and reports
27 medical information to support planning and conduct of CP operations.
28

29 3. (U) Medical Intelligence Estimates. Provide or obtain estimates about
30 the following:
31

32 a. (U) Diseases of Operational Importance. Disease threats of
33 operational importance in the area of operations.
34

35 (1) (U) Identify disease risks likely to affect US military personnel in
36 the potential areas of operation.
37

38 (2) (U) Identify variations in the disease situation associated with
39 geography and climate that can be expected through the projected
40 deployment period.
41

42 (3) (U) Identify the disease situation in the population(s) in the
43 potential areas of operation that might influence combat service support
44 planning and civil affairs planning.
45

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(b)(3):10 USC §424

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b. (U) Environmental Health Factors. Environmental health factors of operational importance.

(1) (U) Identify the environmental characteristics in the areas of operation that could have an impact on the health of US military personnel.

(2) (U) Identify the status of public infrastructures such as piped water supply, surface water supply, water treatment systems, or sewage treatment systems that could influence the health and well-being of US forces and indigenous populations.

(3) (U) Identify the major sources of industrial and agricultural pollutants.

(4) (U) Identify the poisonous plants and animals that could be hazardous to US military personnel in a field environment.

(5) (U) Identify other environmental factors as they pertain to the health, welfare, and the specific mission of US forces.

c. (U) Civilian Healthcare Infrastructure

(1) (U) Detail the status of the healthcare infrastructure in the area of operations.

(2) (U) Identify the location, operational status, and capabilities of major medical treatment facilities (hospitals) and other healthcare-related installations.

(b)(3):10 USC §424

(4) (U) Identify the major pharmaceutical and medical equipment manufacturing plants and their operational status, capabilities, and amounts of vaccines and antibiotics on hand.

(b)(3):10 USC §424

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d. (U) Military Healthcare Infrastructure

(1) (U) Identify the location, capabilities, and operational status of the military healthcare infrastructure.

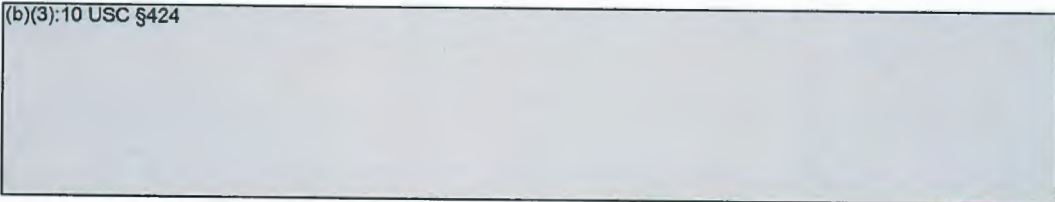
(2) (U) Identify the major military medical treatment facilities, blood banks, research laboratories, and medical logistic and supply depots.

(3) (U) Characterize the medical evacuation system, methodology, and vulnerabilities associated with the system.

(4) (U) Identify casualty mix experienced by enemy forces.

(5) (U) Identify and characterize the blood banking and blood supply system.

(6) (U) Identify the medical logistic and resupply system.



4. (U) Feedback. Provide feedback and intelligence reporting on medical EEI using normal intelligence information reporting procedures as set forth in Annex B.

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CHAIRMAN OF THE JOINT CHIEFS OF STAFF
Washington, D.C. 20318
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ANNEX T TO CJCS CONPLAN 0400-00
MILITARY ASSISTANCE TO FOREIGN CONSEQUENCE MANAGEMENT
OPERATIONS IN RESPONSE TO A CHEMICAL, BIOLOGICAL, RADIOLOGICAL,
NUCLEAR, OR HIGH-YIELD EXPLOSIVE SITUATION

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- 1 REFERENCES: a. CJCS CONPLAN 0300-00, 01 December 2000 ~~(S)~~
2 b. DOD Directive 3150.8, 13 Jun 1996, "DOD Response to
3 Radiological Accidents"
4 c. Presidential Decision Directive/NSC-39, 21 June 1995, "US
5 Government Policy on Counterterrorism (U)"
6 d. Presidential Decision Directive/NSC-62, 22 May 1998,
7 Protection Against Unconventional Threats to the
8 Homeland and Americans Overseas ~~(S)~~
9 e. National Security Presidential Directive/NSPD-8, 24
10 October 2001, "National Director and Deputy National
11 Security Advisor for Combating Terrorism"
12 f. "Handbook of Department of Defense Assets and
13 Capabilities for Response to a Nuclear, Biological or
14 Chemical Incident" August 1996
15 g. MCM-24-98, 29 September 1999, "Unified Command Plan
16 (UCP)"
17 h. "Defense Planning Guidance (DPG)," 09 May 1995
18 i. CJCSI 3110.01C, 06 October 1998, "Joint Strategic
19 Capabilities Plan-FY 96 (U)"
20 j. Secretary of Defense Memorandum, 01 June 1994, "DOD
21 Counterproliferation Policy,"
22 k. Presidential Decision Directive/NSC-56, 20 May 1997,
23 "Managing Complex Contingency Operations (U)"
24 l. Joint Pub 0-2, 10 July 2001, "Unified Action Armed Forces
25 (UNAAF) (U)"
26 m. Joint Pub 3-0, 10 September 2001, "Doctrine for Joint
27 Operations"
28 n. Joint Pub 3-08, 09 October 1996, "Interagency
29 Coordination During Joint Operations, Vol. I"
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31 Psychological Operations"
32 p. Joint Pub 3-57, 08 February 2001, "Joint Doctrine for Civil
33 Military Operations"
34 q. Joint Pub 4-06, 28 August 1996, "Joint Tactics,
35 Techniques and Procedures for Mortuary Affairs in Joint
36 Operations"
37 r. Joint Pub 5-0, 13 April 1995, "Doctrine for Planning Joint
38 Operations"
39 s. DOD Directive 5100.46, 04 December 1975 "Foreign
40 Disaster Relief (U)"
41 t. Joint Pub 5-00, 13 January 1999, "Joint Task Force
42 Planning Guidance and Procedures"
43 u. DOD Directive 5100.52, 21 December 1989, "DOD
44 Response to an Accident or Significant Incident Involving
45 Radioactive Materials"

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- 1 v. DOD Directive 3020.36, 02 November 1988, "Assignment of
2 National Security Emergency Preparedness (NSEP)
3 Responsibilities to DOD Components"
4 w. Title 10, United States Code, 31 December 1988, "Armed
5 Forces"
6 x. CJCSM 3113.01, 01 April 98, "Responsibility for the
7 Management and Review of Theater Engagement Planning"
8 y. CJCSI 3214.01, 30 June 98, "Military Support to Foreign
9 Consequence Management"
10 z. CJCSI 3110.16, 10 November 00, "Military Capabilities,
11 Assets, and Units for CBRNE Consequence Management
12 Operations"
13 aa. Federal Emergency Management Agency, "Federal
14 Response Plan, Federal Emergency Management Agency
15 (FEMA), April 1999
16 ab. Foreign Consequence Management Planning Guide,
17 January 2001
18 ac. CJCSI 3125-01, 03 August 2001, "Military Support to
19 Domestic Consequence Management Operations in
20 Response to a Chemical, Biological, Radiological, Nuclear,
21 or High-Yield Explosive Situation"
22 ad. CJCS CONPLAN 0500-98, 11 February 2002 "Military
23 Assistance to Domestic Consequence Management
24 Operations in Response to a Chemical, Biological,
25 Radiological, Nuclear, or High-Yield Explosive Situation,"
26
27

28 1. (U) Situation

29
30 a. (U) General

31
32 (1) (U) Each nation in the world community has the primary responsibility
33 within its borders to respond to a WMD attack or to the accidental release of
34 CBRNE materials. Each nation also has the responsibility to mitigate the
35 effects of such incidents. A foreign government may request US or
36 international support in responding to, or in mitigating the effects of, such an
37 incident. The President of the United States may have many reasons to offer
38 US Government (USG) assistance to a host nation (HN).
39

40 (a) (U) Such assistance may support national or foreign interests. The
41 assistance may counter HN or regional destabilization caused by the incident.
42

43 (b) (U) The incident may directly affect US diplomatic posts, US military
44 installations or activities abroad, or US citizens.
45

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1 (c) (U) The spread of contaminants, pathogens, or radiological fallout
2 may affect US interests.

3
4 (d) (U) The scope of the incident may make humanitarian concerns vital.

5
6 (e) (U) The USG may have the only capability to seriously affect the
7 response or mitigation.

8
9 (2) (U) The cause of an incident and the HN ability to respond will shape
10 the USG plan to support, the assets to be committed, and the actions to be
11 taken to prevent future incidents. When a host nation requests consequence
12 management (CM) support from the United States through the responsible
13 Chief of Mission (COM), the President may direct USG support. When directed
14 by the President, the Department of Defense (DOD) will provide support to the
15 USG effort. The Department of State (DOS) is designated as the lead federal
16 agency (LFA) for foreign CM operations in support of a foreign government. All
17 DOD support will be coordinated through the responsible COM.

18
19 (3) (U) In the event a US military installation is the target of a WMD attack,
20 military assistance may be provided by the geographic combatant commander.
21 All DOD support to respond to the consequences of a WMD attack on a US
22 installation will be coordinated by the combatant commander in consultation
23 with the responsible COM. During crisis or conflict, geographic combatant
24 commanders will be prepared to conduct immediate CM operations to limit the
25 effects of WMD against US forces, installations, and military operations.

26
27 b. (U) Area of Concern

28
29 (1) (U) Area of Responsibility (AOR). The AOR encompassed by the
30 geographic combatant commander's CM plan will include the land, sea, and air
31 space as defined in reference g. For actual CM operations, the President or
32 Secretary of Defense may designate, limit, or redefine existing AOR boundaries.
33 The specific operational area for CM operations will be designated in the CJCS
34 Warning, Alert, or Execute Order as appropriate.

35
36 (2) (U) Area of Interest. See Basic Plan.

37
38 (3) (U) Operational Area. Not Applicable.

39
40 c. (U) Deterrent Options. See Annex A.

41
42 d. (U) Enemy Forces. See Basic Plan.

43
44 e. (U) Friendly Forces

45
46 (1) (U) Centers of Gravity. See Basic Plan

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1
2 (2) (U) Other Government Agencies (OGA)

3
4 (a) (U) Department of State

5
6 1. (U) DOS is the LFA responsible for foreign CM operations in
7 support of a host government. DOS retains authority and responsibility to act
8 as the LFA throughout the incident response. The Office of the Coordinator for
9 Counterterrorism (S/CT), DOS exercises responsibility for the management of
10 the Foreign Emergency Support Team (FEST). It can be task organized to
11 deploy and support the COM and country team and the HN, contingent upon
12 the incident or request. Aided by the FEST, the responsible COM and country
13 team will coordinate all USG support. The FEST:

14
15 a (U) Assesses the situation, characterizes the incident, and
16 recommends resource requirements to provide safe and efficient response
17 management.

18
19 b (U) Assists the COM and country team in implementing the
20 response management, including crisis management and CM.

21
22 c (U) Advises the COM, country team, and host nation officials on
23 appropriate response management matters and resource requirements.

24
25 2. (U) DOS also exercises responsibility for the management of the
26 Consequence Management Support (CMST) team through its Bureau of
27 Political-Military Affairs (PM). PM, while coordinating with S/CT on CM
28 activities, has primary responsibility for other CM related cooperation and
29 activities, including managing the CMST. Specifically PM:

30
31 a (U) In concert with the FEST or independently, supports CM
32 activities to facilitate and ensure effective USG CM response overseas.

33
34 b (U) Develops initiatives pertaining to CM and international
35 coalition response development.

36
37 c (U) Develops and negotiates international CM cooperation and
38 planning agreements with foreign governments.

39
40 (b) (U) Department of Energy (DOE). DOE serves as a support agency to
41 DOS for technical operations and consequence management. DOE assistance
42 can support CM activities with capabilities such as threat assessment,
43 participation in FEST deployment, technical and procedural requirements
44 advice to the LFA, and operational support.

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1 (c) (U) US Agency for International Development (USAID). Through the
2 Office of Foreign Disaster Assistance (OFDA), USAID serves as a supporting
3 office to DOS in its function as a LFA for CM. OFDA provides planning and
4 response assistance to DOS regarding foreign populations victimized by
5 incidents or events covered by Presidential Decision Directives (PDDs) 39 and
6 62.

7
8 (3) (U) Non-Governmental Organizations (NGOs). See Basic Plan.

9
10 f. (U) Assumptions. See Basic Plan.

11
12 g. (U) Legal Considerations. See Basic Plan.

13
14 h. (U) Definitions. See Enclosure 1.

15
16 2. (U) Mission. When directed by the President or Secretary of Defense, DOD
17 forces will conduct rapid foreign CM operations in support of the LFA to
18 mitigate the effects of CBRNE situations.

19
20 3. (U) Execution

21
22 a. (U) Concept of Operations. This annex provides the basis for the
23 implementation and execution of military operations in response to LFA
24 requests for support in mitigating the consequences of a foreign CBRNE CM
25 situation.

26
27 (1) (U) Chairman's Intent. Military support to foreign CM operations has
28 three major objectives: first, to plan for and, if necessary, employ a force
29 capable of managing the consequences caused by the use of WMD; second, to
30 transfer control to civil authority and return US military forces to their previous
31 posture; and third, to re-institute regional deterrence through the return to
32 Continual Deterrence Operations. Since CM operations may be initiated
33 independently at any time, and may be conducted before, during, or after the
34 conduct of combat operations, combatant commanders must be prepared to
35 conduct them across the spectrum of conflict. During CM operations,
36 geographic combatant commanders will support DOS. The desired end state is
37 that DOD CM support operations are no longer required, US military forces
38 return to their previous posture, and Continual Deterrence Operations are re-
39 instituted.

40
41 (2) (U) Employment

42
43 (a) (U) General

44
45 1. (U) Consequence Management and Weapons of Mass Destruction.
46 CM planning is premised on the assumption that the entire range of

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1 international efforts has failed to prevent an adversary from deploying a
2 credible WMD threat or actually employing a WMD. CM, by minimizing the
3 effects of WMD, may help to deter WMD proliferation and use. Strategically,
4 CM operations facilitate a return to stability through provision of timely
5 assistance to affected national governments in order to minimize or mitigate
6 the effects from incidents involving chemical, biological, or radiological
7 contaminants or the detonation of nuclear or high-yield explosives. CM
8 operations are intended to assist affected governments in reducing a
9 population's vulnerability to the effects of CBRNE incidents by assisting with
10 preventive or precautionary measures (e.g. vaccines, personal decontamination
11 supplies, and decontamination expertise) and restoring necessary life-
12 sustaining services (e.g., medical care, electrical power, and transportation
13 infrastructures) while demonstrating United States resolve to come to the
14 assistance of allies in the event that other CP efforts fail.

15
16 2. (U) Consequence Management Operations. Geographic combatant
17 commanders' foreign CM planning must identify, train, and exercise a theater-
18 based headquarters element to command the initial incident response and
19 serve as the initial command and control element for subsequent DOD support
20 to the LFA. Planning must also identify the combatant command's organic
21 designated forces to support CM operations and identify additional DOD forces
22 that are likely to be required, such as specialized extra-theater and high-
23 demand/low-density (HD/LD) assets. Geographic combatant commanders
24 should designate a component or subordinate commander responsible for
25 training and employing the geographic combatant command's organic
26 designated forces to support CM operations. Personnel and equipment
27 shortfalls and augmentation requests must be identified to the Joint Staff for
28 additional force prioritization and allocation.

29
30 b. (U) Phases of CM

31
32 (1) (U) Phase I: Situation Assessment and Preparation

33
34 (a) (U) Phase I includes those actions required to conduct situation
35 assessment and preparation, including the timely and accurate assessment of
36 the CBRNE situation, preparation for deployment, and the deployment of
37 selected advance elements. The geographic combatant commander, in
38 coordination with the COM, may deploy in-theater CBRNE assessment,
39 detection, and identification survey teams, as required. Phase I ends upon
40 deployment of advance elements.

41
42 (b) (U) Geographic Combatant Commander Phase I Tasks

43
44 1. (U) Determine incident type.
45

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1 2. (U) Conduct mission analysis and activate command and control
2 structure and CM forces for immediate response. Determine asset
3 requirements. Request required liaison and advisory personnel from
4 supporting commands and agencies or through the Joint Staff as appropriate.
5

6 3. (U) Deploy, in coordination with COM, CBRNE assessment,
7 detection, and identification survey team, from in-theater assets.
8

9 4. (U) Determine availability of command and CONUS based assets.
10

11 5. (U) Determine adequacy of existing HN plans to resolve WMD
12 incidents and status of HN, allied, international, and non-governmental assets
13 responding to the incident.
14

15 6. (U) Determine status and availability of required movement assets.
16

17 7. (U) Conduct necessary medical preparation of US forces.
18

19 8. (U) Prepare initial public affairs guidance and plan formulation.
20

21 9. (U) Identify deficiencies in status of forces agreements (SOFA) that
22 provide for protection of US personnel.
23

24 10. (U) Identify and prepare required forces for deployment.
25

26 11. (U) Establish liaison with HN and allied assets.
27

28 12. (U) Establish a Civil Military Operations Center (CMOC) to
29 coordinate military operations with the civilian response effort.
30

31 13. (U) Identify the status of US personnel who may be held or
32 detained by foreign authorities or entities.
33

34 (2) (U) Phase II: Deployment
35

36 (a) (U) Phase II begins with the CJCS Deployment/Execute Order
37 designating the base support installation (BSI), and establishing formal
38 command relationships (i.e. supported and supporting commanders). The order
39 serves as the formal authority for the deployment of forces. Phase II ends when
40 all forces have completed movement to the designated incident location and
41 supporting locations.
42

43 (b) (U) Geographic Combatant Commander Phase II Tasks
44

45 1. (U) Deploy, or coordinate with TRANSCOM for the deployment of
46 required DOD assets by the most effective means available.

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1
2 2. (U) Phase the flow of personnel, equipment, and supplies to meet
3 requirements in priority without overwhelming reception and on-site support
4 capabilities. The deployment priorities for a foreign CM operation are
5 assessment elements; personnel and resources capable of providing support in
6 areas that have immediate critical shortfalls; and personnel and resources
7 required to provide secondary support to other necessary functions for relief of
8 the foreign CM situation.

9
10 3. (U) Ensure the deployment priority of DOD units and assets
11 supports the requests for action received from the LFA.

12
13 4. (U) The Secretary of Defense may direct that CM forces be located
14 at the site of a potential incident or at an intermediate staging location.
15 Geographic combatant commanders' planning will include stipulations for
16 activating, marshaling, and moving CM forces to a particular site or staging
17 base.

18
19 (3) (U) Phase III: Assistance to Civil Authorities

20
21 (a) (U) Phase III begins with the arrival of requested military assistance
22 at the incident location and supporting locations and ends with the
23 determination that DOD support is no longer required. Begin planning
24 immediately for transition to civilian agencies. Identify the conditions which
25 will initiate transition.

26
27 (b) (U) Geographic Combatant Commander Phase III Tasks

28
29 1. (U) Transport recovered WMDs, agents, or materials to pre-
30 designated point(s) of disposition.

31
32 2. (U) Assist HN forces to isolate the incident area.

33
34 3. (U) Validate HN sampling efforts.

35
36 4. (U) Determine downwind/fallout hazard.

37
38 5. (U) Assist HN forces in evacuating civilians from the incident site
39 and surrounding area to facilitate operations.

40
41 6. (U) Provide security for relief personnel and facilities involved in
42 incident response.

43
44 7. (U) Provide advice and assistance to local medical authorities.

45
46 8. (U) Assist in search and rescue (SAR) operations.

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2 9. (U) Assist in firefighting operations.
3

4 10. (U) Assist HN in decontaminating personnel, equipment, and
5 facilities involved in initial response operations as required.
6

7 11. (U) Assist HN forces in initiating a public information campaign to
8 provide necessary information to affected civilians as well as to global and
9 regional media if possible.
10

11 12. (U) Be prepared to receive additional forces based upon incident
12 severity. The geographic combatant command's initial response force will
13 assume control of follow-on DOD forces and deployed military assets.
14

15 13. (U) Assist HN in establishing displaced civilian centers (DCCs)
16 with adequate shelter and food for civilians affected by the incident area if
17 possible.
18

19 14. (U) Assist HN forces with mortuary affairs and casualty recovery,
20 classification, and processing if possible.
21

22 15. (U) Assist in removal and disposal of contaminated debris if
23 required.
24

25 16. (U) Assist in infrastructure repair to facilitate CM operations if
26 possible.
27

28 17. (U) Assist HN in reconstruction efforts to minimize long-term
29 disruption to civil society if possible.
30

31 18. (U) Assist in decontaminating US, HN, and allied personnel and
32 equipment engaged in CM operations.
33

34 (4) (U) Phase IV: Transition to Civilian Agencies. Although planning for
35 transition of CM begins as soon as practical following the initial response,
36 Phase IV begins with formal implementation of the transition plan for those
37 tasks and responsibilities being accomplished by US military.
38

39 (5) (U) Phase V: Redeployment. Phase V begins with the redeployment of
40 the US military forces involved in the foreign CM operation and will be
41 completed when all forces have returned to their previous military postures.
42

43 c. (U) Tasks
44

45 (1) (U) Geographic Combatant Commanders
46

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1 (a) (U) The Consequence Management Plan. Each geographic combatant
2 commander will develop a plan for response to foreign WMD incidents. Plans
3 will consider the unique differences for different types of WMD incidents and,
4 when possible, will reflect different capabilities of countries in the AOR.
5

6 1. (U) Force Identification and Training. Geographic combatant
7 command CM planning will identify and train a JTF-CM HQ element to direct
8 DOD response. This element will have the capability to serve as the C2
9 element for all subsequent DOD support. Planning must identify organic
10 designated forces to support CM operations and additional DOD forces likely to
11 be required, such as specialized extra-theater and HD/LD CM assets.
12 Geographic combatant commanders will designate a component or subordinate
13 commander responsible for training and employing organic CM forces.
14

15 2. (U) Force Allocations. To support CM Operations, geographic
16 combatant commanders will first identify personnel and equipment already
17 allocated under other existing plans and identify capabilities and limitations.
18 Forces designated for activation and employment by the geographic combatant
19 commander's HA/DR Functional Plan may form the basis for the theater's CM
20 plan. Personnel and equipment shortfalls (such as specialized extra-theater
21 and HD/LD CM assets not identified under existing plans) and augmentation
22 requests must be identified to the Joint Staff for additional force prioritization
23 and allocation. Factors affecting force allocations include:
24

25 a. (U) Scope of the anticipated mission.

26
27 b. (U) Anticipated threat during deployment, employment, and
28 redeployment.

29
30 c. (U) Forecast reaction time.

31
32 d. (U) Geographic location, size, and nature of the management
33 task and objective.

34
35 e. (U) Political situation in the region and nation involved.

36
37 f. (U) Special requirements such as equipment and technical
38 expertise.

39
40 g. (U) Availability and readiness of combat support and
41 augmentation forces.

42
43 h. (U) Availability of communications support.

44
45 i. (U) Presence of a permanent geographic combatant command
46 headquarters in theater.

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1
2 j. (U) Availability, deployability, and sophistication of allied, HN,
3 and other resources.

4
5 k. (U) Availability of pre-positioned stocks (e.g., protective clothing,
6 decontamination supplies and equipment, chemical-biological detection
7 equipment, and vaccines).

8
9 (c) (U) Training. Geographic combatant commanders must evaluate the
10 current training level of assigned forces. Each geographic combatant
11 commander will establish Joint Mission Essential Tasks (JMET's), including
12 Universal Joint Task List (UJTL) tasks associated with foreign CM, based on
13 the Joint War Fighting Center's foreign CM UJTL. Identify linked and
14 supporting tasks that will ensure that other combatant commands, supporting
15 Service components, and potential JTF with CM responsibilities are
16 comparably trained. USCINCFJCOM will include foreign CM-associated
17 operational and tactical level tasks in the common task lists used as the basis
18 for their JTF headquarters training and joint interoperability training
19 programs.

20
21 (d) (U) Readiness Evaluation. Geographic combatant commanders will
22 use criteria established by USCINCFJCOM to evaluate and govern the
23 readiness of their Joint Task Force - Consequence Management (JTF-CM)
24 headquarters using standardized UJTLs.

25
26 (e) (U) Anticipated Augmentation from Allied Nations. Each geographic
27 combatant commander's plan will contain provisions for the inclusion of allied
28 forces agreed to under the auspices of existing treaties as well as regional and
29 international agreements. In most cases, US CM operations will be conducted
30 in collaboration with a host nation, allied forces, or as part of multinational
31 relief efforts. Consequently, each combatant command's existing multinational
32 and bilateral agreements should contain stipulations for providing emergency
33 or disaster assistance and must be thoroughly understood at the geographic
34 combatant command level. Engagement with HNs to determine their non-
35 military CM capabilities must be coordinated with DOS. At a minimum,
36 geographic combatant commanders will consider the following items in
37 developing their regional CM plans.

38
39 1. (U) Exact composition, disposition and readiness of potential allied
40 relief personnel and equipment. An accurate assessment of US, allied, and HN
41 capabilities and limitations to conduct CM related operations should indicate
42 what additional or special personnel and equipment may be requested.

43
44 2. (U) Precise delineation of what each alliance member has agreed to
45 provide (e.g., personnel, equipment, or supplies) under the auspices of existing
46 bilateral agreements.

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1
2 3. (U) Alliance procedures for activating, mobilizing, and deploying
3 relief forces. Individual alliance member mobilization capabilities and
4 adequacy of organic transportation assets must be understood to forecast
5 alliance response times.

6
7 4. (U) Validating and, where necessary, establishing liaison with
8 allied relief agencies and military commands.

9
10 (f) (U) Anticipated Support from International Contracting. See Annex
11 D.

12
13 (g) (U) Activation and Deployment Requirements. See Basic Plan.

14
15 (2) (U) Functional Combatant Commanders

16
17 (a) (U) USCINCFJCOM

18
19 1. (U) Identify, coordinate, exercise and upon President or Secretary
20 of Defense directive, deploy a joint cadre of technical experts to advise and
21 assist geographic combatant commanders tasked to conduct foreign CM
22 operations. The USCINCFJCOM cadre of deployable technical experts will be
23 tailored based on WMD incident type and supported command requirements.

24
25 2. (U) When directed by the Secretary of Defense, act as executive
26 agent for CM support to all regional exercises. Included within this
27 responsibility is the authority to issue directives and order movement of
28 selected combatant command and Service assigned personnel and assets to
29 participate in CM training and exercises.

30
31 3. (U) When directed by the President or Secretary of Defense, deploy
32 specialized extra-theater and HD/LD assets to augment the affected geographic
33 combatant commander to conduct foreign CM.

34
35 (b) (U) United States Transportation Command (USTRANSCOM)

36
37 1. (U) Provide air, ground, and maritime mobility resources to meet
38 the supported commander's CM transportation requirement.

39
40 2. (U) Provide aeromedical evacuation, air refueling, and aerial port
41 services to support CM operations.

42
43 3. (U) Be prepared to move selected forces and identified forces of
44 other government agencies to support the President or Secretary of Defense-
45 directed foreign CM operations.

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1 4. (U) Provide liaison officers (LNOs) and other assistance to the
2 supported commander and lead agency as required.

3
4 (c) (U) United States Special Operations Command (USSOCOM)

5
6 1. (U) Be prepared to deploy selected forces to support the President
7 or Secretary of Defense-directed foreign CM operations.

8
9 2. (U) Provide Special Operations assets to the supported commander
10 as requested and approved by the President or Secretary of Defense.

11
12 (d) (U) United States Space Command (USSPACECOM)

13
14 1. (U) Provide priority support for dedicated communications,
15 navigation, meteorological, and computer network defense as directed by the
16 President or Secretary of Defense.

17
18 2. (U) Provide notification of degradation or enhancement of US space
19 systems that may affect planned or on-going foreign CM operations.

20
21 (3) (U) Combat Support and Defense Agencies

22
23 (a) (U) Defense Intelligence Agency (DIA)

24
25 1. (U) Serve as the DOD agency for satisfying combatant commander-
26 validated intelligence requirements, prioritizing requirements relative to other
27 DOD requirements, and producing tailored, finished foreign intelligence
28 products to support the planning for and conduct of foreign CM operations.

29
30 2. (U) Provide appropriate intelligence support to DOD leadership and
31 combatant commands.

32
33 3. (U) Coordinate all DOD national-level intelligence activities for this
34 plan and maintain liaison with non-DOD intelligence agencies.

35
36 (b) (U) Defense Information Systems Agency (DISA). Be prepared to
37 provide commanders with command, control, communications, computers, and
38 intelligence (C4I) support and other support as required.

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(c) (U) Defense Logistics Agency (DLA). Ensure the supported and supporting commands receive timely and effective logistic support in planning and executing foreign CM operations.

(d) (U) Defense Threat Reduction Agency (DTRA)

1. (U) Support CM training exercises and the operational deployments of DOD elements in response to CBRNE situations. Provide expertise in CM to joint task force commanders, key DOD components, and other USG agencies through the deployment, upon President or Secretary of Defense approval, of a Consequence Management Assistance Team (CMAT), including public affairs, general counsel, explosive ordnance disposal (EOD), medical, and other DTRA assets as required.

2. (U) Sponsor studies and Advanced Concept Technology Demonstrations (ACTD) to support development and acquisition of CBRNE doctrine, training, and equipment. Provide modeling, assessments, publications, and other support as required.

3. (U) Provide a single point of contact, through the DTRA Operations Center, for all technical support required for the agency.

(e) (U) National Imagery and Mapping Agency (NIMA). Be prepared to provide imagery, imagery intelligence, geospatial information, and other support as required.

(f) (U) Defense Contract Management Agency (DCMA)

1. (U) Ensure the supported and supporting commands receive timely and effective contract administration services.

2. (U) When directed, provide an initial response team (IRT) to the AOR to perform contract administration services and act as the single point of contract for DCMA matters. The follow-on teams will be tailored to complement any operation in accomplishing various contract management services. See Annex D.

(4) (U) Other Defense Agencies

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1
2 (a) (U) National Security Agency (NSA). Provide selected support as
3 requested and specifically approved by the appropriate authorities for foreign
4 CM operations.

5
6 (5) (U) Military Services

7
8 (a) (U) Provide, as directed by the President or Secretary of Defense,
9 reserve component (RC) forces that are capable of conducting a wide range of
10 foreign CM operations. A presidential reserve call-up (PRC) can be used to
11 activate RC forces in response to the use or threatened use of a chemical,
12 biological, radiological, or nuclear device.

13
14 1. (U) US Army

15
16 a. (U) Provide forces to assist the lead agency for CM as part of the
17 supported geographic combatant commander's response during a foreign CM
18 situation.

19
20 b. (U) Provide specialized chemical and biological units, chemical
21 detachments, EOD units, specialized medical units and research capabilities,
22 and military working dogs to the supported combatant commander or JTF-CM.

23
24 2. (U) US Navy

25
26 a. (U) Provide forces to assist the lead agency for CM as part of the
27 supported geographic combatant commander's response during a foreign CM
28 situation.

29
30 b. (U) Provide specialized environmental and radiological units,
31 EOD units, military working dogs, specialized medical units, and medical
32 research capabilities to the supported geographic combatant commander or
33 JTF-CM.

34 3. (U) US Air Force

35
36 a. (U) Provide forces to assist the lead agency for CM as part of the
37 supported geographic combatant commander's response during a CBRNE CM
38 situation.

39
40 b. (U) Provide biological, chemical, and radiological detection
41 capabilities, hazardous material (HAZMAT) first responders, EOD units,
42 military working dogs, and response tailored specialty medical assets, to
43 include but not limited to, aeromedical rapid response units and specialized
44 environmental surveillance assets to the supported geographic combatant
45 commander or JTF-CM.

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1 4. (U) US Marine Corps

2
3 a. (U) Provide forces to assist the lead agency for CM as part of the
4 supported geographic combatant commander's response during a foreign
5 CBRNE CM situation.

6
7 b. (U) Provide specialized chemical and biological units to the
8 supported geographic combatant commander or JTF-CM.

9
10 d. (U) Coordinating Instructions

11
12 (1) (U) DOD will always be in support of civil authorities during foreign CM
13 operations. While in support of the LFA, DOD forces will remain under military
14 command and control.

15
16 (2) (U) Interagency CM coordination, required by the combatant
17 commanders, prior to a CBRNE situation will be coordinated through the Joint
18 Staff, J-3/Joint Operations Division. Direct liaison between all commands and
19 DOD agencies will be as authorized by CJCS during all phases of CM
20 operations.

21
22 (3) (U) PA guidance is set by the LFA. Media inquiries concerning DOD
23 support will be referred to the Office of Assistant Secretary of Defense (Public
24 Affairs (OASD (PA))). See Annex F.

25
26 (4) (U) Operational Constraints. Supported combatant commanders will
27 list any constraints to the conduct of foreign CM operations not enumerated
28 elsewhere in their respective CONPLANS 0400. Estimate the impact of these
29 operational constraints and indicate how the concept of operations could be
30 modified if these constraints were removed. State the effect of removing the
31 constraints incrementally. Existing operational constraints are:

32
33 (a) (U) Availability of CM Capabilities. DOD units possess capabilities
34 that can provide foreign CM assistance during a foreign CBRNE situation.
35 Response times and resources vary for every situation. Additionally, several of
36 these units may be committed to potential or current military operations
37 worldwide. Based upon adjusted priorities, the Secretary of Defense could
38 redirect these units to foreign CM operations. The required time to disengage
39 and redeploy the units and the impact on on-going military operations are key
40 planning considerations.

41
42 (b) (U) Factors Affecting the Timeliness of DOD Support. For situations
43 other than immediate response, DOD is not typically a "first responder" and,
44 except for immediate crisis response, can not begin support operations until
45 properly directed. Timely arrival of DOD support is affected by time-distance
46 factors, transportation, logistics limitations and mobilization timelines.

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2 (c) (U) Intelligence. The LFA has the overall responsibility for the
3 collection, analysis, and dissemination of information on the operating
4 environment.

5
6 (d) (U) Media Impact. The media will play an important role in reporting
7 and shaping public opinion concerning a CBRNE situation and CM response
8 operations. Any DOD response must take into account possible media
9 repercussions. The LFA is the lead for PA guidance. The Interagency Joint
10 Information Center (JIC) will provide information to the media. The OASD (PA)
11 is the point of contact for all media inquiries concerning DOD support to the
12 LFA.

13
14 (e) (U) Medical Services. During a CBRNE situation, medical and public
15 health needs may be significant factors. The time sensitive nature of the
16 requirements necessitates early and rapid interagency coordination to be
17 effective. Restrictions on the use of military medical stockpiles and on the
18 military vaccinating civilians may need to be addressed in mission planning.
19 DOD unit commanders, upon notification of deployment in support of the LFA,
20 will need to ensure full implementation of appropriate force health protection
21 measures.

22
23 (f) (U) Mortuary Affairs (MA). Despite efforts to save lives and prevent
24 injury, CBRNE situations may create mass fatalities. DOD may be requested
25 to assist the LFA in mitigating the potential health risks posed by mass
26 fatalities.

27
28 (g) (U) Transportation Assets. Transportation of DOD and other federal
29 personnel and assets to a CBRNE situation will be critical to a successful
30 response. DOD transportation assets are in high demand and require planning
31 time. All transportation modes should be considered to support CM
32 operations.

33
34 (h) (U) Force Reception Capabilities. Airfield availability, adequacy of
35 seaports of debarkation, on-site logistical support, and the status of
36 transportation infrastructure may affect the phased deployment of DOD
37 resources.

38
39 (i) (U) NBC Contamination. The effects of chemical, biological, or
40 radiological contamination on the operational environment may severely
41 restrict CM response options. Site containment, decontamination, and
42 casualty activities may require more detailed planning, special reconnaissance,
43 and additional specialized support assets. NBC contamination will greatly slow
44 operational activity, while increasing the logistics burden.

45

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1 (j) (U) Reserve Component Forces. RC forces are capable of conducting
2 a wide range of CBRNE CM operations and augmenting active duty forces. The
3 timeline associated with RC call-up or mobilization is a key planning
4 consideration.

5
6 (k) (U) Communications with Other Agencies. Planners should take the
7 potential requirement for the use of military tactical communications into
8 account and ensure through coordination with the LFA that liaison and
9 communications with all agencies is sufficient to accomplish the mission.

10
11 (l) (U) Current force allocation and level of training for CM missions.

12
13 4. (U) Administration and Logistics

14
15 a. (U) Concept of Support. The Services, through component commanders
16 or agencies, will provide support as directed by the Secretary of Defense.

17
18 b. (U) Logistics. See Annex D.

19
20 c. (U) Personnel. See Annex E.

21
22 d. (U) Public Affairs. Each geographic combatant command CM plan will
23 include an Annex F, Public Affairs. The annex will include procedures for
24 production and dissemination of information on agents and their effects. The
25 annex will also consider procedures for minimizing panic and preventing
26 further spread of contamination or diseases. See Annex F.

27
28 e. (U) Civil Affairs

29
30 (1) (U) A majority of the Civil Affairs (CA) capabilities within DOD resides in
31 the RC. Certain CA units are task-organized around functional specialty areas,
32 such as public health, public welfare, public transportation, public
33 communications, and dislocated civilians, which may correspond to
34 government agencies' responsibilities in CBRNE CM operations. This
35 functional expertise can greatly assist commanders in detailed planning for
36 specific emergency support function (ESF)-related RFAs. CA personnel are
37 trained to conduct assessments of disaster situations and humanitarian needs,
38 which can provide commanders valuable insight in planning for CM support
39 and restoration of vital public services.

40
41 (2) (U) CA units contain extensive expertise in foreign humanitarian
42 assistance operations. CA units also contain extensive expertise in
43 establishing and operating CMOCs. This CMOC expertise can assist
44 commanders in coordination between the military and civil authorities, NGOs,
45 and the civilian populace during CM operations.

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1 f. (U) Meteorological and Oceanographic Services. See Annex H.

2
3 g. (U) Geospatial Information and Services. See Annex M.

4
5 h. (U) Medical Services. See Annex Q.

6
7 5. (U) Command and Control

8
9 a. (U) Command

10
11 (1) (U) Command Relationships. See Annex J.

12
13 (2) (U) Command Posts. Determined in execution planning.

14
15 (3) (U) Succession to Command. Determined in execution planning.

16
17 b. (U) Command, Control, Communications, and Computer Systems. See
18 Annex K.

19
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25 General, USAF
26 Chairman, Joint Chiefs of Staff

27 Appendixes:

28 1 -- JOINT TASK FORCE-CONSEQUENCE MANAGEMENT HEADQUARTERS
29 STRUCTURE

30 2 -- JOINT TASK FORCE-CONSEQUENCE MANAGEMENT FUNCTIONAL
31 STRUCTURE

32 3 -- INTERAGENCY COOPERATION TO FOREIGN CONSEQUENCE
33 MANAGEMENT

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XX Xxxx 2002

APPENDIX 1 TO ANNEX T TO CJCS CONPLAN 0400-00 (U)
JOINT TASK FORCE-CONSEQUENCE MANAGEMENT HEADQUARTERS
STRUCTURE (U)

1. (U) General. Tab A provides a recommended structure for a Joint Task Force for Consequence Management (JTF-CM) Command and Staff element. The geographic combatant commander should identify necessary additions, deletions, and modifications.

2. (U) Core Staff Group. The geographic combatant commanders may wish to identify and designate a core staff group that forms the nucleus for the JTF-CM command element. Line numbers and positions denoted by * indicate recommendations for core staff members.

3. (U) Suggested Joint Task Force Headquarters. The following tables provide a suggested guide for a JTF headquarters conducting CM operations. The commander responsible for activating a JTF may modify the organization as required. Each JTF should be modified upon activation to reflect its mission.

<u>NO</u>	<u>TITLE</u>	<u>RANK</u>
(01-08) Command Section		
01	JTF Commander	O-8/O-7
02	Aide de Camp	O-3
03	*Deputy Commander	O-7/O-6
04	Aide de Camp	O-2
05	Chief of Staff	O-7/O-6
06	Legal Counsel	O-6/O-5
07	Public Affairs Officer	O-5/O-4
08	Senior Enlisted Advisor (Command Designated)	E-9
(09-21) Liaison Section (As Needed)		
09	USA Corps of Engineers	O-4/O-3
10	CMST	O-5/O-4
11	USAF	O-4/O-3
12	DOE	CIV
13	DOS	CIV

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1	14	DOJ	CIV
2	15	DCI	CIV
3	16	NAVLO	O-4/O-3
4	17	CBIRF	O-4/O-3
5	18	SBCCOM	O-5/O-4
6	19	PM Chem Demil	O-5/O-4
7	20	PM Non-Stockpile Chem Material	O-5/O-4
8	21	Other Liaisons As Needed/If Deployed	
9			
10			
11	(22-23) Legal Section		
12			
13	22	Attorney	O-4/O-3
14	23	Legal NCO	E-7/E-6
15			
16			
17	(24-27) Public Affairs Section		
18			
19	22	Public Affairs Officer	O-5/O-4
20	23	Public Affairs Officer	O-4/O-3
21	24	Public Affairs NCOIC	E-8/E-7
22	25	Public Affairs Specialist	E-7/E-6
23	26	Public Affairs Specialist	E-7/E-6
24	27	Public Affairs Specialist	E-7/E-6
25			
26			
27	(28-33) Civil Affairs Section		
28			
29	28	Civil Affairs Officer	O-6/O-5
30	29	Civil Affairs Officer	O-4/O-3
31	30	Civil Affairs NCOIC	E-8/E-7
32	31	Civil Affairs Specialist	E-7/E-6
33	32	Civil Affairs Specialist	E-7/E-6
34	33	Civil Affairs Specialist	E-7/E-6
35			
36			
37			
38	(34-38) Contracting Section		
39			
40	34	Contracting Officer	O-5
41	35	Contracting Specialist	CIV
42	36	Contracting Specialist	CIV
43	37	Contracting Specialist	CIV
44	38	Contracting Specialist	CIV
45			
46			

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1	(39-45) J1 (Personnel)	
2		
3	39 Director for Personnel	O-6/O-5
4	40 Officer Personnel Manager	O-4/O-3
5	41 Mortuary Affairs Officer	O-4/O-3
6	42 Senior Enlisted Personnel Advisor	E-9
7	43 NCO Personnel Manager	E-8/E-7
8	44 Administrative NCO	E-8/E-7
9	45 Administrative NCO	E-8/E-7
10		
11		
12	(46-70) J2 (Intelligence)	
13		
14	46 *Director for Intelligence	O-6/O-5
15	47 Intelligence Officer, Order of Battle - Air	O-5/O-4
16	48 Intelligence Officer, Order of Battle - Ground	O-5/O-4
17	49 Intelligence Officer, Order of Battle - Missile	O-5/O-4
18	50 Intelligence Officer, Order of Battle - Naval	O-5/O-4
19	51 Collection Management Officer	O-4/O-3
20	52 Intelligence Officer, RFI Manager	O-4
21	53 SSO / Security	O-3
22	54 Senior Enlisted Intelligence Advisor	E-9
23	55 Intelligence Specialist, Targets	E-7/E-6
24	56 Watch NCOIC	E-8
25	57 Intelligence Specialist, Watch NCO	E-6/E-5
26	58 Intelligence Specialist, Watch NCO	E-6/E-5
27	59 Intelligence Specialist, Watch NCO	E-6/E-5
28	60 Intelligence Specialist, Watch NCO	E-6/E-5
29	61 Intelligence Specialist, RFI Manager	E-6/E-5
30	62 Intelligence Specialist, RFI Manager	E-6/E-5
31	63 Security Specialist	E-7
32	64 Intelligence Systems NCOIC	E-7
33	65 Intelligence Systems Specialist	E-6
34	66 Intelligence Systems Specialist	E-6
35	67 Terrain Support Team Chief	WO-2/WO-3
36	68 Terrain Support Team Member	E-7/E-6
37	69 Terrain Support Team Member	E-7/E-6
38	70 Terrain Support Team Member	E-7/E-6
39		
40		
41	(71-101) J3 (Operations)	
42		
43	71 *Director for Operations	O-6/O-5
44	72 Current Operations Chief	O-5/O-4
45	73 Battle Captain	O-3
46	74 Battle Captain	O-3

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1	75	Battle Captain	O-3
2	76	Operations Officer, Ground Operations	O-4/O-3
3	77	Ground Operations NCO	E-7/E-6
4	78	Operations Officer, Air Operations	O-4/O-3
5	79	Air Operations NCO	E-7/E-6
6	80	Operations Officer, Naval Operations	O-4/O-3
7	81	Naval Operations NCO	E-7/E-6
8	82	Operations Officer, Special Projects	O-5/O-4
9	83	Senior Enlisted Operations Advisor	E-9
10	84	Operations Specialist, JOC NCOIC	E-8/E-7
11	85	Operations Specialist, Special Projects	E-6/E-5
12	86	Operations Specialist	E-6/E-5
13	87	Future Operations Officer	O-4/O-3
14	88	Future Operations NCO	E-7/E-6
15	89	PSYOP Officer	O-4/O-3
16	90	PSYOP NCO	E-7/E-6
17	91	NBC Officer	O-5/O-4
18	92	NBC NCO	E-7/E-6
19	93	Provost Marshall Officer	O-5/O-4
20	94	Provost Marshall NCO	E-7/E-6
21	95	Weather Officer	O-3
22	96	Weather Forecaster	E-7/E-6
23	97	Weather Forecaster	E-7/E-6
24	98	Radiological Safety Advisor (As Needed)	CIV/MIL
25	99	Nuclear Weapons Advisor (As Needed)	CIV/MIL
26	100	Chemical Weapons Advisor (As Needed)	CIV/MIL
27	101	Biological Weapons Advisor (As Needed)	CIV/MIL
28			
29			
30		(102-117) J4 (Logistics)	
31			
32	102	*Director for Logistics	O-6/O-5
33	103	Logistics Officer, Material	O-4/O-3
34	104	Logistics Officer, Supplies	O-4/O-3
35	105	Logistics Officer, Transportation	O-4/O-3
36	106	*Logistics Officer	O-4/O-3
37	107	Transportation Officer	O-4/O-3
38	108	Transportation Officer	O-4/O-3
39	109	Transportation Officer	O-4/O-3
40	110	Transportation Officer	O-4/O-3
41	111	Senior Enlisted Logistics Advisor	E-9
42	112	Logistics Specialist, Materials	E-7/E-6
43	113	Logistics Specialist, Supplies	E-6/E-5
44	114	Logistics Specialist, Transportation	E-6/E-5
45	115	Logistics Specialist	E-6/E-5
46	116	Mortuary Affairs Specialist	E-8/E-7

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1 117 Mortuary Affairs Specialist E-8/E-7
2
3
4 **(118-130) Medical Section**
5
6 118 *Command Surgeon O-6/O-5
7 119 Preventive Medical Officer O-5/O-4
8 120 Plans / Operations Medical Officer O-4/O-3
9 121 Medical Intelligence Officer O-4/O-3
10 122 Medical Supply Officer O-4/O-3
11 123 Host Nation Medical Coordinator O-5/O-4
12 124 Senior Enlisted Medical Advisor E-9
13 125 Medical Specialist E-6/E-5
14 126 Medical Specialist E-6/E-5
15 127 Medical Specialist E-6/E-5
16 128 Medical Specialist E-6/E-5
17 129 Medical Specialist E-6/E-5
18 130 Medical Specialist E-6/E-5
19
20
21 **(131-144) J6 (Communications)**
22
23 131 Director for Communications and Electronics O-5/O-4
24 132 C-E Officer, Current Operations O-4/O-3
25 133 C-E Officer, Plans O-3
26 134 C-E Officer, Signal Manager O-3
27 135 C-E Officer, Automation Manager O-3
28 136 Senior Enlisted Communications Advisor E-9
29 137 C-E Specialist, Automation NCOIC E-8/E-7
30 138 C-E Specialist, Signals NCOIC E-8/E-7
31 139 C-E Specialist E-6/E-5
32 140 C-E Specialist E-6/E-5
33 141 C-E Specialist E-6/E-5
34 142 C-E Specialist E-6/E-5
35 143 C-E Specialist E-6/E-5
36 144 C-E Specialist E-6/E-5
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42 RICHARD B. MYERS
43 General, USAF

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5 APPENDIX 2 TO ANNEX T TO CJCS CONPLAN 0400-00 (U)
6 JOINT TASK FORCE-CONSEQUENCE MANAGEMENT FUNCTIONAL
7 STRUCTURE (U)
8

9 1. (U) General. Tab B provides generic force modules for the conduct of
10 CM operations related to a WMD incident. Size of component elements
11 depends upon incident severity and mission requirements. Modules can
12 be resourced with any sized force element based upon mission needs.
13

14 2. (U) Joint Task Force-CM:

15 a. (U) Figure 1 represents the functional JTF-CM design.
16

17 b. (U) Figure 2 is modular Immediate Response, Detection, and
18 Assessment component.
19

20 c. (U) Figure 3 is modular Security component.
21

22 d. (U) Figure 4 is modular Clean up component.
23

24 e. (U) Figure 5 represents Medical component organization.
25

26 f. (U) Figure 6 is Transportation & Logistics component organization.
27

28 g. (U) Figure 7 is Civil Military Operations component organization.
29

30 h. (U) Figure 8 is Communications component organization.
31
32
33
34
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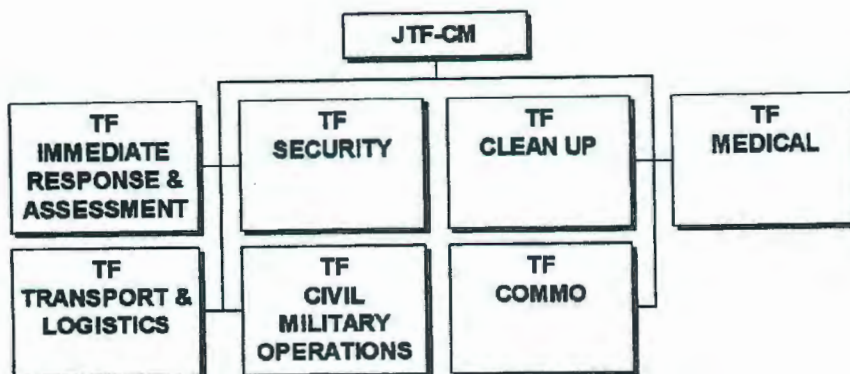


Figure 1: Functional JTF-CM Design

(U) JTF-CM functional categories can be modified or deleted based on exact mission and requirements.

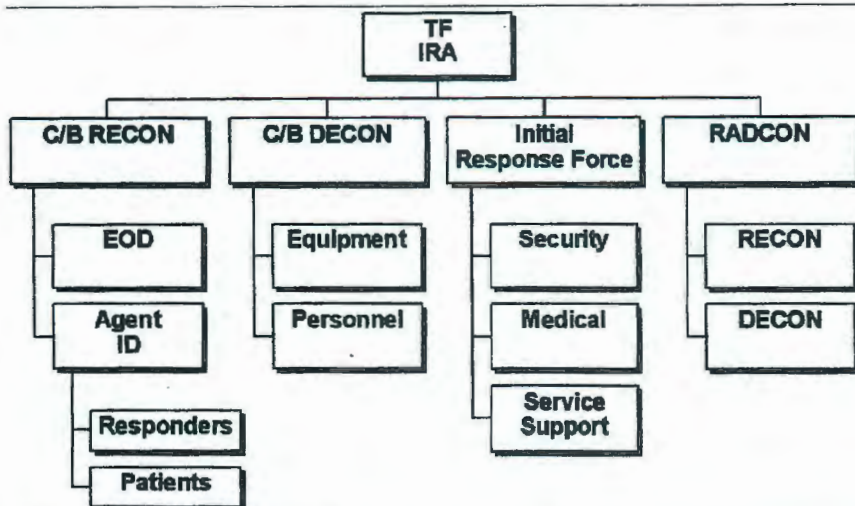


Figure 2: Modular Immediate Response, Detection, and Assessment Component Design

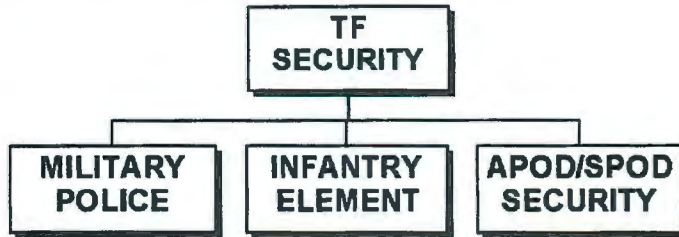
(U) The Chemical/Biological Reconnaissance element provides technical assistance and advice to the Task Force commander to make comprehensive assessment on all chemical/biological incidents.

(U) The Chemical/Biological Decontamination element provides rapid assistance to the Task Force Commander to decontaminate response equipment, responders, and victims at the incident site.

(U) The Initial Response Force element deploys as the advon for the TF IRA, establishes the initial support for follow-on forces, and provides initial JTF eyes-on assessments to the JTF-CM and TF-IRA commanders.

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(U) The Radiological Control element (RADCON) provides technical assistance and advice to the Task Force commander to make comprehensive assessments on all nuclear/radiological incidents. In addition the element provides rapid assistance in the decontamination of response equipment, responders, and victims at the incident site.



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Figure 3: Modular Security Component Design

(U) Military Police organizations are intended for crowd control, movement of displaced civilians (DCs), and to assist with security operations.

(U) Infantry elements are designed to isolate the incident area, provide security for relief personnel, and to perform other missions as directed by the Joint Task Force Commander.

(U) Aerial Port of Debarkation/Sea Port of Debarkation security is designed to assist with security at the points of entry of US CM forces

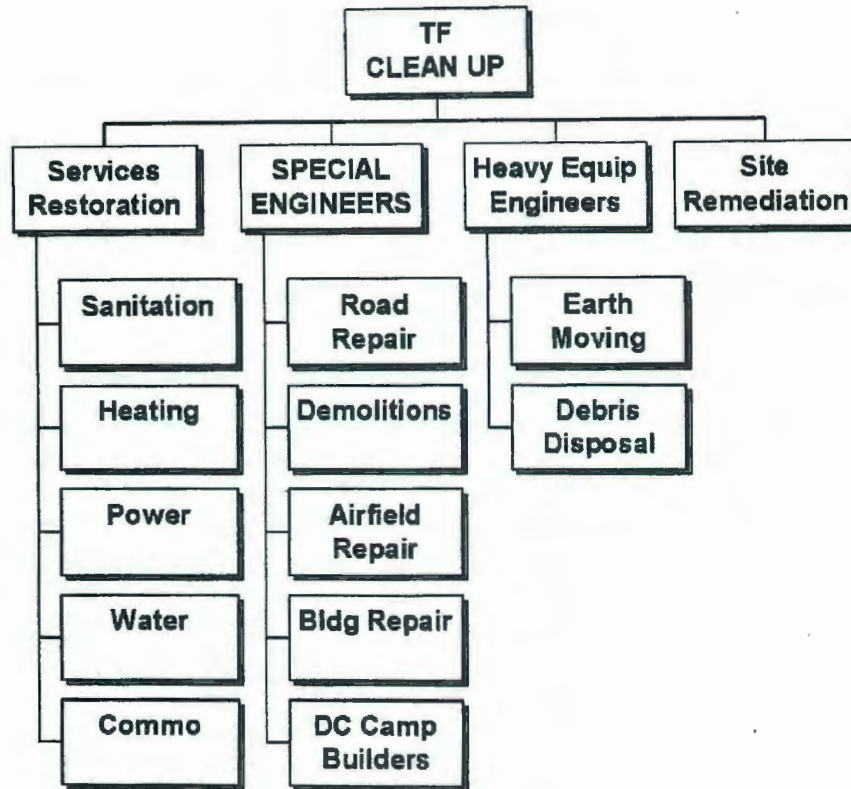


Figure 4: Modular Design Clean-up Component

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5 (U) Service restoration elements are designed to repair essential human
6 services support infrastructures destroyed or damaged by the incident.
7

8 (U) Engineer assets fall into three categories:
9

10 1. (U) Heavy engineers with equipment for major earth moving and
11 debris disposal.
12

13 2. (U) Specialized engineers to repair necessary road and air
14 infrastructures to assist in JTF-CM operations.
15

16 3. (U) Dedicated engineer element to design and build required
17 Displaced Civilian camps.
18

19 (U) Composition of modules will be based upon Service capabilities and
20 availability of assets.
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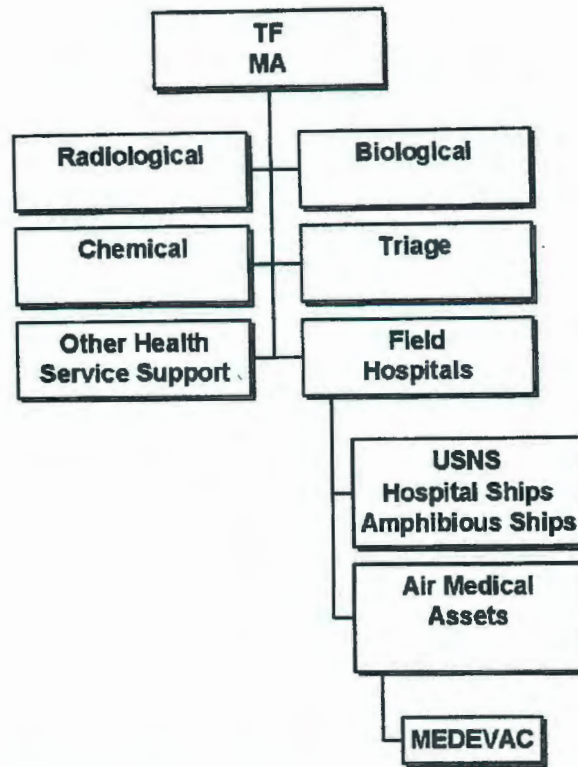


Figure 5: Modular Medical Component Design

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5 (U) Radiological elements are specifically trained in radiological health
6 matters and provide on-site assistance and guidance to the Task Force
7 commander and local medical authorities.

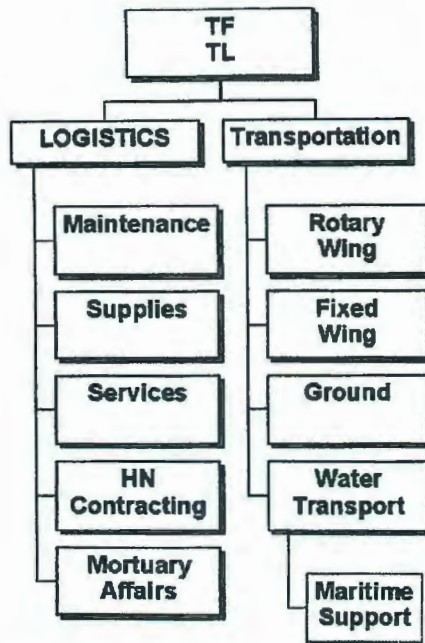
8
9 (U) Biological elements are specifically trained in biological health
10 matters and provide on-site assistance to the Task Force commander in
11 identifying agents, assessing, evaluating, and treating the casualties from
12 a biological incident.

13
14 (U) Chemical elements are specifically trained in chemical health
15 matters and provide on-site assistance to the Task Force commander in
16 identifying agents, assessing, evaluating, and treating the casualties from
17 a chemical incident.

18
19 (U) Other Health Service Support consists of Combat Stress, Preventive
20 Medicine, Veterinary, Dental, and Medical Logistic Support.

21
22 (U) MEDEVAC is not organic to naval HSS platforms.
23
24

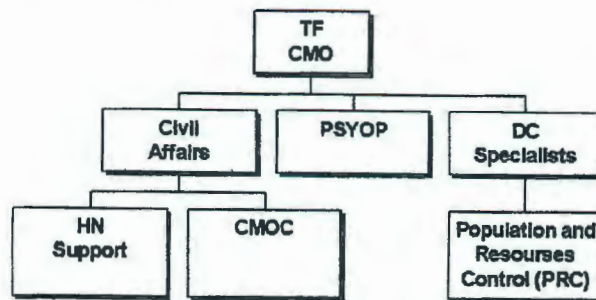
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Figure 6: Transportation and Logistics Component Modular Design

(U) Mortuary Affairs elements will assist with the handling of contaminated fatalities.



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Figure 7: Civil Military Operations Component

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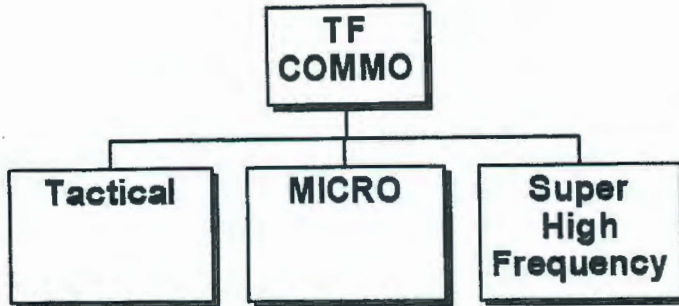


Figure 8: Communications Component

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CHAIRMAN OF THE JOINT CHIEFS OF STAFF
WASHINGTON, DC 20318
DATE

Appendix 3 to ANNEX T TO CJCS CONPLAN 0400-00
INTERAGENCY COORDINATION FOR FOREIGN CONSEQUENCE
MANAGEMENT

References: See Basic Plan.

1. (U) Interests and Mission

a. (U) Assessment of US Interests. A disastrous CBRNE situation will present daunting challenges for HN civilian and military authorities. The DOD CM response must be timely and designed to work in concert with the USG CM response. Interagency planning and coordination at all levels is critical to the success of the USG response in saving lives, property, and mitigating damage.

b. (U) Mission Statement. See Basic Plan.

c. (U) Objectives

(1) (U) Define DOD responsibilities ISO USG foreign CM operations.

(2) (U) Provide guidance to geographic combatant commanders for planning and conducting foreign CM operations.

d. (U) The desired end state is that DOD CM support operations are no longer required, US military forces return to their previous posture, and Continual Deterrence Operations are re-instituted.

e. (U) Transition/Exit Criteria. The transition/exit criteria depend on the mission and requirements tasked to DOD. Upon the commencement of CM operations, DOD will coordinate with DOS/COM on the measures of effectiveness to evaluate each task. When these measures of effectiveness have been met, the Commander JTF will then coordinate on the transfer of responsibilities to the appropriate USG agency, HN, or NGO/PVO as soon as possible. Redeployment timelines will be coordinated as soon as practical.

2. (U) Execution

a. (U) Concept of Operations. DOD support to USG CM operations require close coordination with the LFA and other USG agencies involved.

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1 During Phase I, Initial Assessment and Preparation, the objective is to
2 establish contact with the DOS, support situation assessment, and begin
3 to identify capabilities that DOD may provide. Phase II, Deployment,
4 occurs through constant coordination with the DOS and supporting
5 agencies to ensure proper and efficient arrival of DOD assets and
6 integration into the USG effort. Phase III, Assistance to Civil Authorities,
7 is conducted in support of DOS and in concert with US, HN, and other
8 agencies and activities. Phase IV, Transition to Civilian Agencies, is
9 planned with DOS and executed in coordination with relieving agencies.
10 Phase V, Redeployment, is also planned in coordination with the LFA.

11
12 (1) (U) Chairman's Intent. DOD will provide resources to
13 complement and augment DOS in executing CM operations to provide
14 assistance to overwhelmed HN authorities at the direction of the
15 President. DOD provides assistance after an approved request and will
16 be in support of DOS in foreign CM operations.

17
18 (2) (U) Major Areas of USG Interagency Response

19
20 (a) (U) Department of State. DOS is the LFA for all foreign CM
21 operations.

22
23 1. (U) Chief of Mission. The COM is the senior USG official for
24 foreign CM operations. All USG and DOD support will be coordinated
25 through the COM and Country Team.

26
27 2. (U) Foreign Emergency Support Team. The FEST is a DOS-
28 led specialized interagency USG team designed to provide expert advice
29 and guidance expeditiously to the COM on the capabilities of supporting
30 agencies and to coordinate follow-on response assets. The FEST consists
31 only of those agencies needed to respond to a specific incident. When
32 appropriate, the FEST includes specialists from other government
33 agencies for specific types of incidents.

34
35 3. (U) Consequence Management Support Team. The CMST is
36 a DOS led specialized interagency USG team responsible for the
37 coordination of USG response to foreign CM operations. The CMST
38 advises the COM/Country Team, HN, geographic combatant commander,
39 and CJTF on foreign CM operations and support.

40
41 (b) (U) Department of Defense

42
43 1. (U) Provides military assets that can assist in CM operations.

44
45 2. (U) Provides designated personnel to deploy with the FEST or
46 CMST who possess the expertise requested by DOS.

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1
2 3. (U) Provides follow-on assets capable of assisting DOS in
3 responding technically, such as the identification of on-site
4 contaminants, sample collection and analysis, and limited
5 decontamination capabilities, hazard prediction and assessment, and
6 nuclear accident and incident emergency response procedures.

7
8 (c) (U) Department of Justice/Federal Bureau of Investigation

9
10 1. (U) Designates and assigns appropriate FBI personnel and
11 resources to participate in the FEST.

12
13 2. (U) Provides criminal, legal, and technical assistance and
14 support to the COM/Country Team.

15
16 3. (U) Functions as the lead responsible USG agency for
17 evidence collection and criminal investigation under the authority of the
18 COM.

19
20 4. (U) Conducts coordination with HN law enforcement and
21 investigation authorities at the incident scene.

22
23 (d) (U) Department of Energy

24
25 1. (U) Designates technical personnel and supporting
26 equipment for deployment with the FEST or CMST, as requested by DOS.

27
28 2. (U) Provides scientific-technical assistance and for CM. DOE
29 provides expertise in effect modeling, protective action guides, radiation
30 monitoring, sampling, analysis, assessment, health and safety, and
31 medical advice on radiation induced injuries.

32
33 3. (U) Acquires, maintains, and makes available any special
34 equipment and capabilities required to provide the necessary scientific
35 and technical assistance.

36
37 (e) (U) The Department of Health and Human Services

38
39 1. (U) Provides support to DOS if requested.

40
41 2. (U) Designates technical personnel and supporting
42 equipment to deploy with the FEST or CMST, as requested by DOS.

43
44 3. (U) Provides technical advice and assistance, such as agent
45 threat assessment, identification of contaminants, sample collection and

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1 analysis, and on-site safety and protection activities, medical
2 management plans, and the provision of health and medical care.

3
4 4. (U) Provides appropriate advice on public health
5 surveillance, medical treatment protocols, decontamination capabilities,
6 mental health services, pharmaceuticals support operations (National
7 Pharmaceutical Stockpile), assistance for mass patient care, mass
8 prophylaxis of exposed or potentially exposed populations, and the
9 handling of mass fatalities.

10
11 (f) (U) Federal Emergency Management Agency. Provides support
12 to DOS if requested.

13
14 (g) (U) Department of Transportation. Provides assistance in
15 facilitating the movement of US forces through contingency planning in
16 coordination with DOD.

17
18 (h) (U) Environmental Protection Agency. Provides technical
19 expertise to US and HN authorities in containing contaminants and in
20 evaluating the impact of hazardous material releases on the local
21 environment.

22
23 b. (U) Interagency Chain of Authority

24
25 (1) (U) DOS is responsible for the coordination of all USG actions in
26 support of foreign CM. All USG agencies responding to a CBRNE CM
27 situation will coordinate their actions through DOS.

28
29 (2) (U) The FBI is responsible for developing and advising the COM
30 on a structure to coordinate incident objectives, strategies, and priorities
31 for the use of critical resources assigned to the incident.

32
33 3. (U) Coordinating Instructions

34
35 a. (U) Units, Services, and activities within DOD that have
36 memoranda of agreement with other USG agencies or with HN
37 governments or militaries will execute those agreements as appropriate.

38
39 b. (U) Initial requests for DOD support from civilian agencies must
40 enter through the DOD Executive Secretary, the single point of contact
41 for all CM support requests.

42
43 c. (U) Once DOD forces have been deployed, requests for additional
44 DOD support will be coordinated through the Commander JTF.

45
46 4. (U) Administration and Logistics. See Annex D.

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- a. (U) Accounting for Personnel and Personal Property. See Annex E.
- b. (U) Availability of Security. DOD will provide security for its forces and property when deployed on a CM operation. DOS is responsible for providing security for personnel and property located in the JOC. If requested, DOD can assist with the security of the JOC.
- c. (U) Availability of Medical Care. See Annex Q.
- d. (U) Availability of Transportation Assets. See Annex D.
- e. (U) Availability of all Classes of Supply. See Annex D.
- f. (U) Availability of Maintenance Support for Vehicles, Administrative and Support Equipment. See Annex D.
- g. (U) Availability and Use of Communication Assets. See Annex K.

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