



# Organizations

for

# Planning Phase IV Operations in Iraq

8 January 2003

This briefing is classified ~~SECRET NOFORN~~.

Classified by: LTG George Casey, DJ-5  
Reason: 1.5(a)(d)  
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## *Purpose and Overview*



**Purpose:** This briefing provides a concept to establish DOD led organizations designed to:

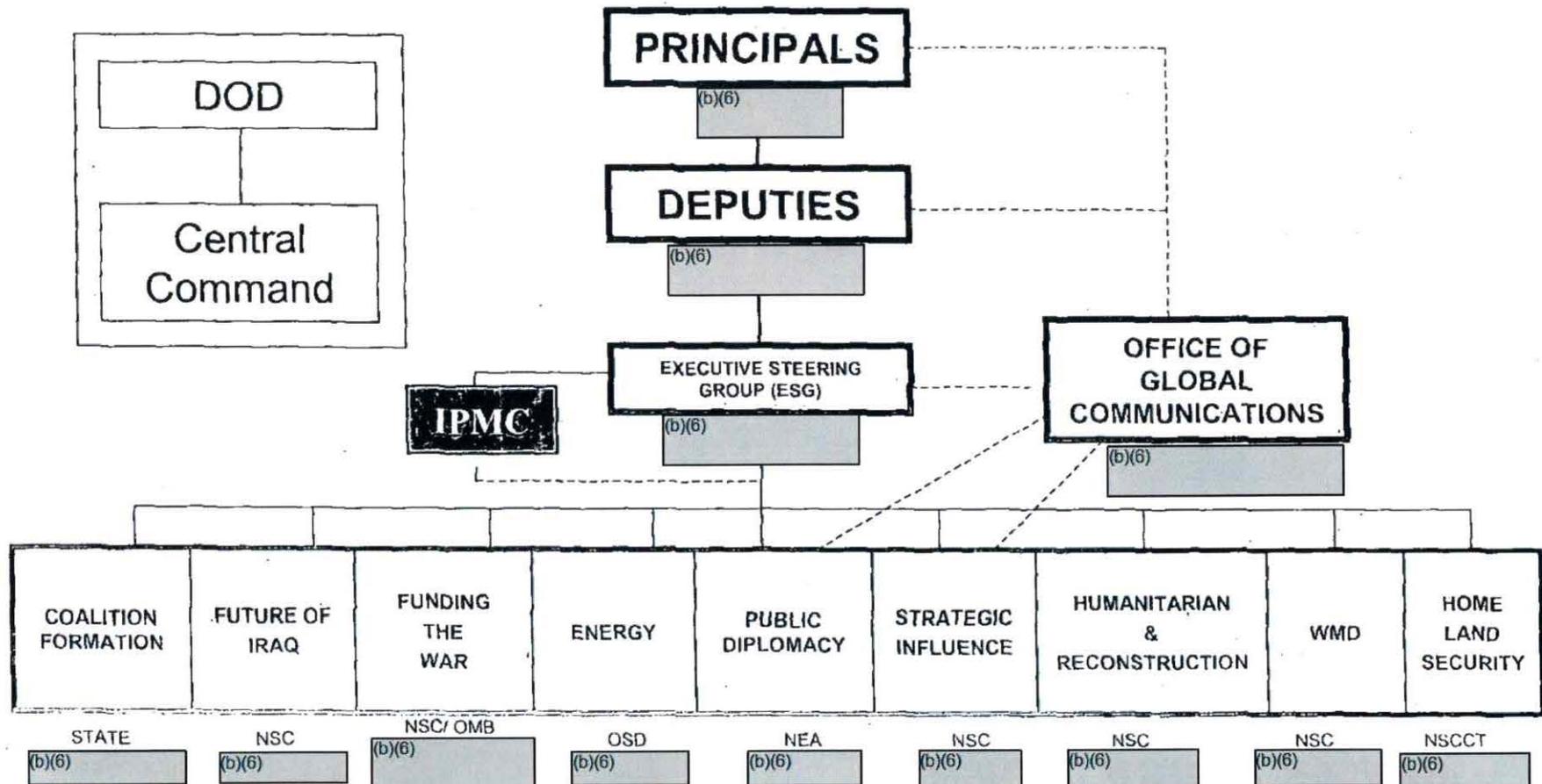
- Focus on post-war planning and operations required to establish and sustain rapid success.
- Develop regional expertise and interagency connectivity.
- Deploy forward to AOR to provide capability to rapidly transition to post-war operations.

Organizations must be able to plan and supervise four key functions: security, reconstruction, humanitarian relief and civil administration.

# Current Situation



- Multiple interagency working groups
- OSD developing "Office for Post-War Planning"
- CENTCOM developing post-war plans based on PLANORD MOD 006



Source: NSC Organizational Diagram

# What's Needed



## Organizations that...

1. Facilitate transition to post-war operations to generate rapid success.
2. Assist CENTCOM now with planning and preparation for post-war period.
3. Build regional and functional expertise with CENTCOM and interagency connectivity.
4. Align military and interagency efforts in appropriate organizations establishing a clear division of labor.

## Two organizational requirements...



Establish a standing joint force headquarters to plan, coordinate, and integrate post-war security and stability requirements.



Create the office of USG Administrator and the supporting IA Task Force to plan, coordinate, and integrate post-war humanitarian, reconstruction, and civil administration requirements.

## *Key Principles*



**Develop SJFHQ and Office for Post-war planning simultaneously, but separately**

**Keep functions aligned by appropriate organizations throughout development (Security and stability function with military; reconstruction, administration & humanitarian relief with DOD Office for Post-war planning)**

**Leverage existing capabilities that can immediately contribute (Standing Joint Force Headquarters, Corps of Engineers)**

**Separate strategic and operational responsibilities (Strategic with Office for Post-war Planning and operational issues with a Standing Joint Force Headquarters)**



# Division of Labor



## Post-War Planning

IPMC	SJF HQ	USG Administrator		
<p><b>Strategic Political / Military</b></p>	<p><b>Operational Military</b></p>	<p><b>Strategic Political / Civil</b></p>		
<b>POL-MIL</b>	<b>Security/Stability</b>	<b>Reconstruction</b>	<b>Civil Administration</b>	<b>Humanitarian Assistance</b>
<ul style="list-style-type: none"> <li>-- Interagency Coordination</li> <li>-- Coalition Development</li> <li>-- Monitor essential strategic tasks</li> </ul>	<ul style="list-style-type: none"> <li>--Emerg HA</li> <li>--Rapid rtn of essential services</li> <li>Secure, repair oil fields</li> <li>--Sustain secure / stable environment</li> <li>-- Secure and dismantle WMD</li> <li>--Demobilize and re-shape Iraqi Military</li> <li>--Coordinate civil-military operations</li> </ul>	<ul style="list-style-type: none"> <li>--Reconstruct critical infrastructure</li> <li>--Coordinate de-mining operations</li> <li>--Implement environmental clean-up</li> <li>--Reconstitute oil &amp; energy industry</li> </ul>	<ul style="list-style-type: none"> <li>--Establish civil governance</li> <li>--Initiate governmental reform/ transformations</li> <li>--Facilitate transition to broad-based governance</li> <li>--Re-shape law enforcement system</li> </ul>	<ul style="list-style-type: none"> <li>--Provide humanitarian relief</li> <li>--Coordinate USG and international humanitarian assistance</li> <li>--Stabilize refugee populations and coordinates re-settlement process</li> </ul>

# Planning Order Guidance



## Post-War CJTF

**PLANORD 006 – “In coordination w/ CDR, USCENTCOM, request CDR, USJFCOM develop a detailed supporting plan to rapidly organize, man, equip and deploy a Standing Joint Force headquarters to conduct Phase IV planning and to provide the nucleus of a CJTF headquarters for Phase IV operations in Iraq. Intent is to initially organize and man a Standing Joint Force Headquarters by 15 Jan 03, and to deploy it forward as the mission and situation requires”**

- Plan: Military actions in the immediate aftermath of hostilities.**
- Coordinate: USG interagency actions to support Phase IV security and stability operations in Iraq.**

# Building to a Post-War CJTF



## Concept

### Phase

(Current)

**CENTCOM - IPMC:** CENTCOM post-war operational planning. IPMC- coordinates strategic post-war planning in support of CENTCOM and USG Administrator.

**SJF HQ's:** CENTCOM transfers post-war operational planning to the SJF HQ. JS/IPMC coordinates strategic POL-MIL issues. SJF HQ develops and refines post-war plans, Integrates interagency planning and coordinates directly with CENTCOM and USG Administrator as required.

**CJTF:** The SJFHQ is embedded in the headquarters of the CJTF commander. The SJFHQ provides the core expertise that enables the CJTF to rapidly transition to PH IV operations.

Develops connections within interagency

Deploys forward to CENTCOM HQ with reach back to interagency

6 Dec

31 Dec

Transition Prep

PH IV Planning

PLANORD

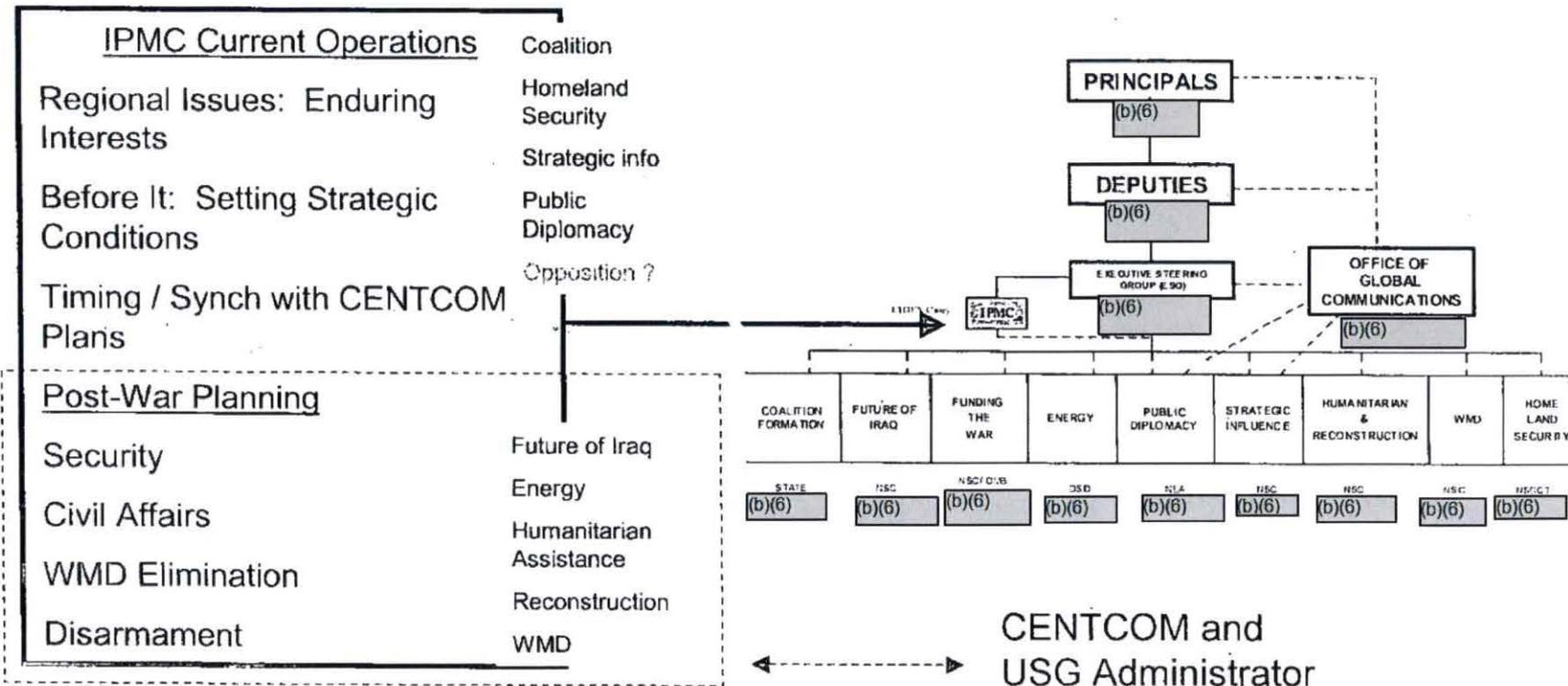
Organized & Manned

Fully Operational  
31 Jan



# Current Planning w/ IPMC

**IPMC** Use IPMC as transitional planning group for SJF HQ. Post-war coordination cell continues to participate in interagency working groups and prepares to transition responsibilities to CJTF and / or DOD-led post-war administrator.



# Conceptual Organization

## SJF HQ's



Form around 58 man  
SJF HQ module...

GO/FO

SJF HQ's

...planning organization

Security Coordinator

### Planning Component

### Support Component

<u>Security</u>	<u>Energy</u>	<u>WMD</u>	<u>Terrorism</u>	<u>Civil-Mil Ops</u>	<u>Pol-Mil</u>	<u>Info Ops</u>
Force Protection	Security Repair	Accountability and Security	Intel	Humanitarian	Host-nation Support	Strat Info
Internal Border		Documentation	WMD LNO	Population Mvt Control	IDP / Refugee Affairs LNO	Psyops
Operational Law		Disposal	SOF	Emergency Reconstruction	Reconstruction LNO	Public Diplomacy
LNO Law Enforcement		Consequence Management	Host-Nation Support	Medical	LNO Civil Administration	
					NGO / IO	
					LNO	
					Coalition	

- Personnel
- Intel
- C4 Systems
- Logistics
- Engineer
- Staff Judge

- SJF HQ forms and resides in CONUS to conduct operational post-war planning for security & stability tasks for CENTCOM.
- Location facilitates connectivity with CENTCOM & AOR
- Develops key interagency POC's



# Personnel Requirements



## Standing Joint Force Headquarters

	<u>Army</u>	<u>Air Force</u>	<u>Navy</u>	<u>Marines</u>	<u>SOF</u>
O7	1				
O6	2	1	1		
O5	4	3	6	1	2
O4/5	9	9	6	5	1
O3	1	2	1		
WO			2		
NCO		1			
<b>Total</b>	<b>17</b>	<b>16</b>	<b>16</b>	<b>6</b>	<b>3</b>

**58 Personnel**

# SJFHQ Timeline



Today:  
- Sourcing personnel from the Services  
- EXORD in staffing (currently J-3)

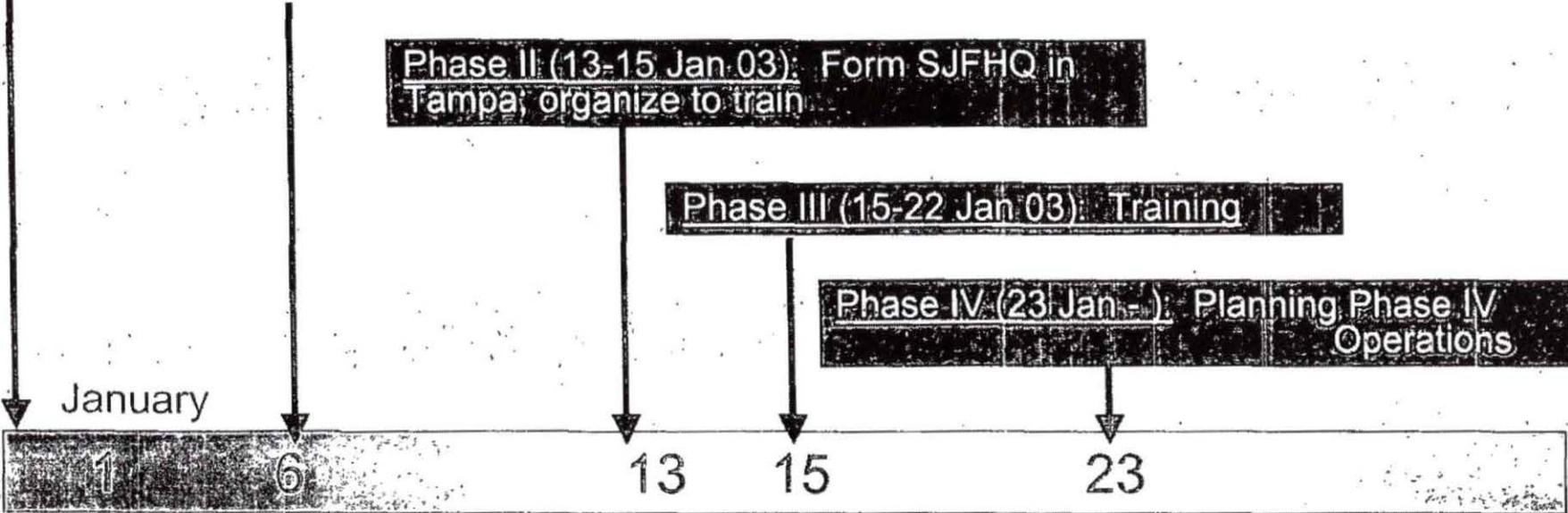
Deploy to AOR: TBD

Phase I (6-12 Jan 03): Preparation  
- Personnel report to Tampa NLT 13 Jan  
- JFCOM ADVON deploys to Tampa, establishes training program

Phase II (13-15 Jan 03): Form SJFHQ in Tampa; organize to train

Phase III (15-22 Jan 03): Training

Phase IV (23 Jan - ): Planning Phase IV Operations



# Milestones



Concept Brief to USJFCOM --	11 Dec 02
PH IV PLANORD MOD release --	19 Dec 02
USJFCOM PLANORD & Manning Req's	20 Dec 02
Cdr, SJFHQ & CoS report to CENTCOM	02 Jan 03
SJFHQ EXORD release	?????
USJFCOM Site Survey & Preparation	6-12 Jan 03
SJFHQ Personnel Report	13 Jan 03
PH IV Planning Begin	23 Jan 03