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WASHINGTON, D.C. 20301



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THE JOINT STAFF

22 March 1983

#### MEMORANDUM FOR RECORD

Subject: Notes on WINTEX 83 Senior Level First Impressions Conference, 22 March 1983

LTG Prillaman - Key note - had a good exercise overall - Will focus on negative rather than positive

- briefer 35 505C5352(6)(6)

#### - Controller First Impressions

- (1) JDA
  - -- OPLAN data bases outdated
- (2) Execution Monitoring
  - -- Matching US/NATO Rules of Engagement not smooth
- (3) OPLAN assignment errors made
- (4) Alert System not fully known by all
- (5) Situation Monitoring
- (6) Selective Release
  - -- NATO secure voice not reliable
  - -- AUTOSEVOCOM limited

JS 3.3(b)(8)

-- Examination of procedures need to be made

- -- Trend for improvement is insufficient
- (7) Crises Management
  - -- Procedures need to be refined...OSD/JCS are improving

## CECDET

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- -- Time differences brought problems. Need full 24 hour participation
- -- Declaration of war only on ORANGE rather than all ORANGE Pact...confused allies
- -- Trend is insufficient
- (8) NEO
  - -- Evacuation smooth
  - -- Lack of transit/safe haven agreements are in existence...need coordination
- (9) Security Assistance
  - -- Reallocation/legislation coordination needs to be improved...standby legislation needs to be made
- (10) Log Sustainability (Civil-Military)
  - -- Inadequate...needs fixing
- (11) WWMCCS ADP
  - -- WIN reliability: 95%
  - -- Data base transfer problem: Master Force List transfer by JDS 50 hours
- (12) Space Operations
  - -- Lots of play
  - -- Passing of control satisfactory
- (13) Communications
  - -- Actual degradations occurred '
  - -- Minimize effected
  - -- Messages backlogged and had to be flown between command centers
  - -- OPSEC weakness
  - -- Trend is poor



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Exercise Chief Controller (BG Penzler)

- Major Concern
  - -- Comms to NATO
  - -- Players not looking ahead
  - -- Exercise not used as training vehicle by STATE/OSD
- Major Progress
  - -- Better decentralization
  - -- More participants
- -- Good test of NATO plans/procedures

Fall 1983 exercise (November) will be PRESSURE POINT 84

LTG Prillaman - Senior Player Comments

- DEPSECDEF (Thayer) We need player participation here in Washington to help improve crisis management...try to get higher level players more involved...need high level attention
- OSD (Gen Stillwell) Bringing a coalition from crisis to war is demanding. We must continue to practice these exercises...some activities provided a new man each day...this is a poor way to learn. State Department participation was quite inadequate...a noticeable lack of high level STATE play...especially you Mr. Ambassador. We are going to propose a Working Group of Exercise Planners for the next exercise (high level planners)... we are still in a reactive mode...we need active advanced planning involved
- STATE (Ambassador Landgen) Well...I was out of town. The criticism is justified...I feel strongly that we are generally deficient in terms of games and exercises. We will improve!...am surprised that we have no agreements in advance on NEO...surprised we had no evacuation by sea...surprised by need for more secure comms... generally surprised by our needs...STATE must become involved...

WHITE HOUSE (Gen Boverie)

 Admin problem in declaring war on ORANGE rather than ORANGE "Pact" is our mistake...we'll become more alert



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- Secure video link between Pentagon and White House is a problem...understand work is underway

#### FEMA (Mr. Guiffera)

- Was distressed that OPSEC/COMSEC went down on this exercise
- Message addressed to wrong places...activities needing to respond not addressed...activities not needing to respond were addressed...some of these actually responded
- Want to be informed on use of NUCS...only as an info addressee...we need to keep abreast of what's happening
- We need higher level participation so that the problems can be addressed

#### SEC ARMY (Secretary March)

- Need for secure communications is apparent
- If Soviet Union was to intercept our comms, I'm quite sure they would be confused, however...

#### ARMY (MG O'Conner)

- Can't see a swing strategy - war will be all over

#### VCNO (Adm Small)

- War must be seen as a global war

#### DEPT AIR FORCE (Secretary McCoy)

- Need more senior players involved
- Need better coordination with Joint Staff in crisis management
- Need better information on which to base decisions

|      |        |      | 14.1  |     |   |
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|      |        |      |       |     |   |

- I'll keep quiet

#### COAST GUARD (VAdm Stebbie)

- Look forward to next exercise

SECRET

## SEGNET

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#### NORAD (BG Brandt)

- Excellent exercise

#### CINCCENT

- No comment at this time

#### JCS (J-4)

- Exercise artificialities caused problems
- We'll look at sustainability more closely
- (J-5) No comment
- (C3S) No comment

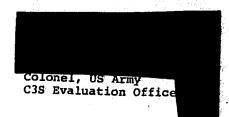
#### MSC (Vadm Carrol)

- We need to test our sea attrition in war...we're fooling ourselves if we think we can get it all there without losses...this frightens me...in 1942, we sent 33 ships to Mummansk - only 11 got through
- We need to look at sealift attrition because 95% of our goods go by sea

#### JCS (LTG Dalton)

- The people who should have played in the exercise should have been the people with the expertise
- OPSEC We're not disciplined and we don't have enough secure lines
- We need to educate people in understanding NATO procedures
- Express appreciation to all who did participate
  - -- Again, we're focusing on the negative today
- Thanks

JS 5USC \$552(b)(g)







### FIRST IMPRESSIONS

## CINCAD/NORAD

- O WIN ACCESS FOR FIRST TIME PERMITTED TELECONFERENCING WITH JDA, MTMC AND MAC
- © COMMAND CENTER RECEIVED EXCELLENT PLAY FROM NEW SPACE AND AIR ACTIVITY CONFERENCES
- O IMPLEMENTATION OF OPLANS/CONPLANS REALISTICALLY EXERCISED PROCEDURES AND HIGHLIGHTED:
  - SHORTAGE OF AIR TO AIR MUNITIONS
  - · LACK OF ADEQUATE ADA/E-3A/FIGHTER RESOURCES
- O NUCLEAR WEAPONS RELEASE PROCEDURES WERE COMPLETE AND WELL PLAYED
- MEMERGENCY COMMUNICATIONS RESTORAL PROCEDURES SHOULD REMAIN A MAJOR OBJECTIVE OF JCS EXERCISES

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# CHIEF CONTROLLER COMMENTS MAJOR CONCERNS

- O SECURE COMMUNICATIONS TO NATO
  - O PLAYERS REACTED TO CURRENT SITUATION WITHOUT LOOKING AHEAD
  - O EXERCISE NOT USED BY STATE DEPARTMENT AND SENIOR OFFICIALS AS A TRAINING VEHICLE
  - O PROCEDURES ASSOCIATED WITH THE USE OF NUCLEAR WEAPONS
  - **SEXERCISE TOO LONG AND INFLEXIBLE**

CECHIET

NTEX 83 CIMEX

FIRST IMPRESCIONS

EUROPEAN THEATER COMMUNICATIONS INADEQUATE TO SUPPORT INTRATHEATER LIFT

- WO'IS .
- \* NOT SECURE
- · INSUFFICIENT
- ADHERENCE TO AIRLIFT PROCEDURES IMPROVED GREATLY
- SHORT NOTICE JOS EXECUTE ORDERS RESTRICT TIMELY SCHEDULING OF MISSIONS
- MISUNDERSTANDING EXISTS IN DEFLOYMENT COMMUNITY OVER ACCUISITION OF MATO AND U.S. CIVILIAN AIRLIFT ASSETS
  - CLOSURE ESTIMATING DIFFICULT WHEN AIRLIFT ALLOCATION IS UNCERTAIN OR SIZE OF FORCE IS UNKNOWN

WC83.077a on Disk Miss

MOLLYSENGULMOS

- C U.S. MATO COMMUNICATIONS
- . SOME IMPACT FROM DEGRADES
  - INADEQUATE NATO SYSTEMS
    - O CPSEC WEAKNESSES

WC83-071a Page 1 on Disk Misc C

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## trend andlysis MVVNNIGGG (AIDP

|                       | 1979<br>POWER<br>PLAY | 1931<br>POLL<br>STATION | 1983<br>WINTEX-<br>CIMEX |
|-----------------------|-----------------------|-------------------------|--------------------------|
| O HARDWARE & SOFTWA   | RE                    |                         |                          |
| RELIABILITY           | RED                   | RED                     | GREEN                    |
| O DATA FILE TRANSFER  | RED                   | RED                     | YELLOW                   |
| O WIN TELECONFERENCIN | G YELLOW              | YELLOW                  | GREEN                    |

OCUMEN

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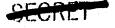
### TREND ANALYSIS

## CRISIS MANAGEMENT

|   |                                    | 1979<br>POWER<br>PLAY | 1981<br>POLL<br>STATION | 1983<br>WINTEX-<br>CIMEX |
|---|------------------------------------|-----------------------|-------------------------|--------------------------|
| 9 | NATO-U.S. SECURE VOICE             | RED                   | RED.                    | RED                      |
| ී | OJCS CRISIS ACTION TEAM PROCEDURES | YELLOW                | YELLOW                  | YELLOW                   |
| 0 | OSD - OJCS COORDINATION            | RED                   | RED                     | GREEN                    |
| 0 | TIME DIFFERENCES                   |                       | -                       | <del></del>              |
| Ç | STATE DEPARTMENT PARTICIPATION     | RED                   | RED                     | RED                      |
| O | DECLARATION OF WAR                 |                       | RED                     | RED                      |
|   |                                    |                       |                         |                          |

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CECRET





THE JOINT CHIEFS OF STAFF WASHINGTON, D.C. 20301

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Date: DEC 1 4 2012

12 April 1983

THE JOINT STAFF

MEMORANDUM FOR RECORD

SUBJECT: Notes On: WINTEX 83 Senior Level First Impressions Conference, 22 Mar 83 (U)

1. (U) This MFR highlights four issues addressed at the 22 Mar 83 First Impressions Conference. These issues are documented to respond to the following Dir, C3S, request:

"Would like to have a simple list of each comm deficiency identified and <u>short</u> analysis of where systems improvements (possibly would affect each) stands at the moment."

- 2. (U) The Issues:
  - (U) #1: NATO US Secure Voice.
    - (1) First Impression: Was Inadequate
    - (2) Status of Improvement: ELCROVOX is the Normal NATO Secure Voice Equipment. It operates at data rates between 1.8 to 2.4 kbps and thus compares with our 2.4 kbps narrowband service as far as quality is concerned. There is, however, no interface with US secure voice equipment because of the different algorithms and technology used. Crossconnecting the systems requires breaking back to clear voice and reencrypting with a loss in quality. The US has proposed a loan of up to 360 STU II until a NATO standard is approved and purchased. A decision on this loan offer will likely be rejected because of competing European member secure voice programs. The Netherlands, Germany, Norway, Italy, and France all have bilateral agreements with the US to build STU compatible secure voice equipment.
  - (U) #2: Data File Transfer Using WWMCCS ADP.
    - (1) First Impression: Was Inadequate
    - (2) Status of Improvement: This is misleading, because it leads one to believe that WWMCCS ADP, per ce, is the culprit in any inadequacies associated with data file transfer. It was instead, a series of user errors that included

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a receiving file too small and an inadvertent erasure of files which caused a 50 - hour delay. WWMCCS ADP itself, during this period, functioned adequately. Consequently, no WWMCCS ADP "improvement" is required. In addition, an ancillary problem was the transfer of a USPACOM package from the JDA to the NMCC. An excercise file had not been prepared at USPACOM and JDA. Resultant preparation of a file required a 2 to 3 day effort. In sum, no hardware systems problem here; rather, it was a procedures problem. (Procedures are being reviewed by various commands to prevent such errors in the future.)

- (U) #3: US NATO Communications.
  - (1) First Impression: Were Inadequate
  - (2) Status of Improvement. A principal reason is that US 1200 Baud systems interfaced with NATO 75 Baud systems and the NATO systems could not maintain pace. Attached point papers and memo (Tabs A, B, and C) cite the following:
    - -- Tab A: To partially alleviate the backlogs, USCINCEUR installed 1200 Baud equipment and delivered messages by courier. An interim solution has been suggested that would preposition high-speed terminals and send additional AUTODIN to NATO.
    - -- Tab B: 48% of messages manually input into the teletype circuit at the Pentagon were rejected by the Belgium TARE. US delegate to the Military Committee at Brussels has recommended that US personnel visit NATO to analyze the reject problem.
    - -- Tab C: NATO interoperability is hindered by the need for data security. NATO cannot dictate standards. Major initiatives are being addressed, however, that involve interoperability. These are: the encouragement of standards in equipment, procedures, integration, and compatibility; the cooperation in development and procurement; and, the recommended adoption of common applications.
- (U) #4: European Theater Communications.
  - (1) First Impression: Were Inadequate
  - (2) Status of Improvement. A CINCMAC representative made this observation in relation to several related problems as follows:

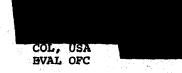
- -- slow comms: Pertained to the AUTODIN switch badklog in Europe between USEUCOM and NATO HQs (which by the 11th & 12th days of the CPX registered message backlogs in terms of not "hours," but "days;" e.g. 8+ days at AFNORTH, 6+ days at UKAIR, and 3+ days at AFCENT. Such required the transit of US NATO messages by aircraft and vehicular courier (see para c, Tab A, above).
- -- unsecure comms: Pertained to shortages in PARKHILL equipment within USAFE to satisfy MAC requirements and a lack of NATO compatible secure voice equipment.
- -- insufficient comms: Pertained to insufficient Class A AUTOVON access lines needed to support the CINCMAC -ALCE traffic. The basic problem is based on a general shortage of USAF funds that are needed for leasing lines for ALCE operations.

Improvements center on a long standing problem facing CINCMAC involving exercises. This generally lies in the purview of the USAF to resolve funding issues. The SVIP/ALCEP/STU II programs may provide for long term relief; however, near term actions will require providing more PARKHILL and VINSON to meet needs. Some relief on the AUTODIN/AUTOVON saturation problem may be afforded on completion of the Digital European Backbone (DEB) and the European Telephone System (DTS) upgrades and the eventual evolution to the Defense Data Network (DDN). The problem of AUTOVON access will require USAFE assigning sufficiently high priority to the CINCMAC needs to insure that funds are available for leasing of required circuits. (In the past, these requirements have been deleted due to funding shortages.)

#### 3 Incls

A - Point Paper "NATO Comms Backlogs," 21 Mar 83

B - Point paper "Message Rejection," 21 Mar 83 C- Memo "WINTEX 83," 5 Apr 83 75 5 use \$ 557 (1616)



PEKEL

Point Paper for the Director for Operations for use during the SHAPE Post Exercise Discussion (PXD)

SUBJECT: NATO Communications Backlogs (U)

II. PURPOSE: To provide background information on AUTODIN backlongs which occurred during WINTEX-CIMEX 83.

#### III. MAJOR POINTS:

- A. During WINTEX-CIMEX 83. backfocs occurred at the interface points between high-speed AUTODIN and low-speed NATO systems.
- B. Backlogs occurred at all the AUTODIN switches, but the most serious was at Croughton, UK.
  - Most NATO circuits operate at 75 band thus they are quable to accept large volumes of message traffic from the AUTODIN sytem.
  - Peak backlogs were traffic for:

-- Southwick, UK 791 messages
-- Kolsass, NE 2069 messages
-- Northwood, UK 1661 ministees
-- Maastricht, NE 624 messages

- C. To partially alleviate the backlog. USCINCEUR installed 1200 baud Digital Subscriber Terminal Equipment (DSTE) at Ramsteln AB and delivered messages by courier.
- D. USCINCEUR has proposed the following interim solution / (Tab A):
  - Preposition high-speed mobile terminal equipment at specified locations within theater.

- Additional AllTONINATO NATO

12 2 mr 3225(P)(P)

DIRECTOR, C35

APPROVED BY Prepared by:

contingency/Crisis Management Division, C3S

Extension 70007 17 March 1983

ATTACHMENT
TAB A - USCINCEUR 1310302 MAR 83

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Date: DEC 1 4 2012

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4. COMMENT AND THE ACTION REPORT, STILL REQUIRE ATTENTION,
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(I) GREED LOGISTICS ASSISTANCE REQUESTS: LOGISTICS
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AND SERVICE COMPONENTS. IF REQUESTED TYPM IS SURPLUS TO
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RECOMMENDED FOR REQUESTING MATION, AND CEPTIFULES STREEMING HIS
FORCE. RECOMMEND LOGISTIC ASSISTANCE REQUEST PROCEDURES BE
REYISD TO PROVIDE TIMELY RESPONSE.
(2) GAIN MAJOR MATO COMMAND PRIORITIES: COMPILITS
IN RESQUECE ALLOCATION ANDER MAJOR MATO COMMANDS (SACLANT).
SACEUR, AND CINCCHAIN MAD BY CLEAR STANDARD FOR RESOLUTION.
COMPILITS IN REPLACEMENT REQUESTS FOR U.S. SHIPS LOST IN
SACEUR'S MEDITERRAMEAN ON SACLANT'S MORTH SEA WERE RESOLUTION.
(3) GENERALISM THE MARAGEMENT: EXISTING REPORTS
PROVIDE INADEQUATE INFORMATION TO HAIFFED COMMANDES ON
COMPONENT CRITICAL ITEMS ON SERVICE EFFORTS TO CORRECT
SHOUTHER LAW LIFT. SUCH INFORMATION IS VITAL.
(1) EXECUTION NONITORING (REINFORGEMENT OF MATO
CHOO FORCES, ROE, US/MATO ALERT SYSTEMS, OPLAN
IMPLEMENTATION).
(1) EMPALLOCATION OF RESOURCES: EACH MATO MSC

IMPLEMENTATION).

(1) \*\*MALLOCATION OF RESOURCES: EACH NATO MSE (CINCS NORTH, CENT, AND SOUTH) REQUESTED REPLACEMENTS FOR DESTROYED SHIPS, AIRCRAFT, AND WEAPON SYSTEMS EITHER DIRECTLY TO CINCEUN OR TO SACEUR. SHAPE PASSED REQUIREMENTS TO CINCEUN WITHOUT ESTABLISHER ANY PRIORITY. DEMAND EXCEEDED AVAILABILITY. CONSEQUENTLY, WHEN SHAPE DID NOT ESTABLISH PRIORITIES FOR ALLOCATION OF RESOURCES, ALLOCATION FELL DE FACTO TO HOUSEUCON. (THIS IS SIMILIAN TO TIEM SRC2) ABOYE). ITER 38(2) ABOVE).

ACTION 33(5)

INTC CDCS(4: DBS:(\*) J8(1) RIDS(\*) DOCBIV(3) J3:MCC(\*)

ACTION 33(5)

INTC CDCS(4: DBS:(\*) J8(1) RIDS(\*) DCCBIV(3) J3:MCC(\*) J4(4: J5(2: C35(5) COMMOFF(1) USCINCCENTLO(1)
JDA:LOCI: JECG(5: SECDEF(9: USDF(18: ASD:MRAL(2)

CMC CC WASHINGTON OC

SECTIONAL!

(2) CHOP OF FORCES TO MATO: USCINCEUR IS AUTHORIZED TO CHOP THOSE DEPLOYING FORCES LISTED IN THE ACE ORDER OF BATTLE (ORBAT) TO MATO; FORCES MOT LISTED REQUIRE SPECIFIC SCYNCIA APPROVAL TO CHOP, CURRENT EDITION OF ACE ORBAT CONTAINS OBSECTED INFORMATION, AND MANY FORCES INTERISED FOR CHOP ARE NOT LISTES. IRRISEFF OF THOSE FORCES TO NATE WAS TIME CONSUMING AND FRUSTRATED OUR ALLIES. 305

TO NOTE WAS TIME CONSUMING AND FRESTRATES OUR MILITIE. SIT MUST UPDATE THE ACC ORBAT.

(3) ADD GRAVES REGISTRATION: GRAVES REGISTRATION PROGRAM WITHIN U.S. MILITARY IS INCAPABLE OF FUNCTIONING IN MARTIME. OURTING EXERCISE, ALL SERVICES WERE UMABLE TO PROCESS THEIR DEAC. TEMPORARY BURIAL WAS APPROVED INMEDIATELY, MOVEVER, ACTUAL MARPORER AND MATERIAL TO PERFORM THIS FUNCTION WAS MOMERISTENT. ADDITIONALLY, PROJECSING OF PERSONNEL EFFECTS WAS NEVER ADDITIONALLY.

E. (U) CIVIL-HILITARY INTERFACE (NEG, SA, MMS, LOG SUPPORT TO MATO).

SUPPORT TO MATO).

(1) MONCOMBATANT EVACUATION OPERATIONS (MEO):
MEO PROCEDURES IN FRO WERE FULLY EXERCISED DOWN TO COMMINITY
LEVEL. MANY MEW ASPECTS WERE FULLY EXERCISED DOWN TO COMMINITY
VELL WHEN ONLY U.S. ASSETS WERE USED. WHEN, HOWEVER,
CUTBREAK OF WAR REQUIRED MOVPHENT THROUGH BELIGIUM AND
METHERANDS AND BY CARRIERS OF OPPORTURITY, THERE MAS NO
PROVISION ON PLAN FOR THIS EVOLUTION. PLANS MEED TO BE
EXPANDED TO INCORPORATE FULL CAPABILITIES OF MSC. MAC. WITH.
AND ALLIED AGENCIES. ADDITIONALLY, BILATERAL NEO AGREEMENTS
WITH APPROPRIATE HOST MATIONS SKOKULD BE DEVELOPED.

(2) MONOPORT POWER SKOKULD BE DEVELOPED.

(2) MONOPORT POWER CARRYING AMMUNITION TOWNAGES IN
EXCESS OF THAT ALLOWED IN POWERATED PORTS BY MOST MATIONS.
LIMITATIONS PLACED ON CROMANCE OFFLOAD AT PORTS NEEDS TO BE
BASED ON WARTIME VICE PEACETIME REQUIREMENTS AND GUIDANCE
BASED ON WARTIME VICE PEACETIME REQUIREMENTS AND GUIDANCE
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BASED ON WARTIME VICE PEACETIME REQUIREMENTS AND GUIDANCE
LOAD.

SHOULD BE SPECIFIED IN HET EIPLOSIVE WEIGHT (NEW) VICE BULK
LOAD,

(3) AND NOC EQUIPMENT: SHORTFALE EXISTS THROUGHOUT
THEATER FOR HEE CLOTHING AND EQUIPMENT. ADDITIONAL ASSETS

KELL THE PROCESSES AND EXCLUSIVE AND EQUIPMENT. ADDITIONAL ASSETS

KELL THE PROCESSES AND AND AND AND STREAM AND SYSTEMAL

(10) DOWNELLGTING

HIGHSTEIN STREAM STREAMS AND LON SPEED HAND SYSTEMAL

CHISCHE THE STREAM STREAMS AND LON SPEED HAND SYSTEMAL

FRANTICKARE, ADDIT AND CHIMPHONE HAND SYSTEMAL FOR SYSTEMAL

FINITION OF THE ALL CHIMPHONE HAND SHORT STREAM FROM THE STREAM

FORTHER OF MODITIONAL AUTODIE TO HAND IS ALSO MODE

CONSIDERATION AS INTERNO MAXIME.

MAS INFOSCO BY SEVERAL US AND MATO COMMANDERS, TRAFFIRE

VOLUME IN EUROPEAN THEATER HAS NOT MOTICEARLY AFFECTED.

FOLLOWED HANDYSIS TO EVALUATE EFFECTIVENESS: ALTHOUGH MINIMIZE

FOLLOW ANALYSIS TO EVALUATE EFFECTIVENESS OF THE PROCESSITATE BT

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## WORKING PAPER DESTROY WHEN NO LONGER NEEDED 21 March 1983

Point Paper for the Director for Operations for the WINTEX-CIMEX 83 PXD at SHAPE on 22 March 1983.

AT SUBJECT: Message Rejection into NATO-Wide Communications (Subsection ).

II. PURPOSE: To discuss the extent and status of the message reject problem into the NWCS.

#### III. MAJOR POINTS

A. Main points:

- 251 of 522 (48 percent) messages manually input into the feletype circuit at the Pentagon Telecommunications Center (PTC) were rejected by the Evere Telegraph Automatic Relay Equipment (TARE) Belgium.

- Causes of WINTEX-CIMEX 83 PTC/TARE high reject rate, normally about 10 percent, are unknown; can be caused by improper formatting or errors introduced by equipments or circuits.

Tie Us Defegate to the Military Committee, Brussels,
has recommended that Pentagon Consolidated Telecommunications
system (PCTCS) personnel visit NATO Result Evera for analyze
the relections Center, plans to visit if travel funds
are made available.

- B. Major Points other discussants may bring up:
  - The high message reject rate is caused by US operators not following ACP (Allied Communications Policy) (TAB B).

Counterargument - Some of the rejects result from this non-compliance with ACP. However, the rigid reject features of the TARE switch will also cause rejects from errors introduced by circuits and equipments. The PTC doesn't get timely or adequate feedback from TARE switch personnel on the number and causes of message rejects. They have no means to determine the causes of rejects in WINTEX-CIMEX 83. Although PTC personnel plan visit NATO Hgs at Evere, copies of

Page determined to be Unclassified Reviewed Chief, RDD, WHS !AW EO 13526, Section 3.5 Date: DEC 1 4 2012 all messages as received by the TARE switch during WINTEX-CIMEX 83 should be provided for analysis prior to the visit.

APPROVED BY

DIRECTOR, C3S

Frepared by:

C3S Evaluation Office Ext 76224

755U.S.C. 5000(W)

TAB B - USDELMC message 1415142 Mar 83, "Real World Problem TAB B - USDELMC message 2817382 Mar 83, "Real World Problem Evere Telegraph Rejects", UNCLASSIFIED.

REDEAD COURSE DU TOS MOD 29

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ROUTINE ZYUN RUFRHAA1775 0731518
R 1415147 MAR 83
FN USDELING BRUSSELS BE
TO DA VASHDC/JOHNO-C43-C//
CDR USACC OPS COMO WASHDC//CCHK-C//
OIC PCTCS WASHDC

IXFO SECSTATE WASHDC//C31//
CDR USACC FT HUAGHECA AZI/CC-OPS//
CCR 7THSISCOM FT RITCHIE MO//CC-OP//
CUSACCLINOW VASHDC//CC-LHOW// ZEN/USAISSIGN USHATO/POUCH

UNCLAS BRUSSELS BE 01775

CITE: 217/83

SIRJECT: HEAL WORLD PROBLEM-EVERE TELEGRAPH REJECTS

REFERENCES: A. USDELNC 2817382 FEB 83 (NOTAL) 8. DA 0815182 MAR 83 (NOTAL)

1. REF A, INTER ALIA, IDENTIFIED A REAL WORLD COMMUNICA-TICMS PROBLEM AND PROVIDED INFORMATION ABOUT U.S. RE-CELYED MESSAGE TRAFFIC AND REJECTS, AT THE EVERE LOCATION FOR THE FIRST FOUR DAYS OF EXERCISE VINTEL-CIDER BST REF B, INTER ALIA, ACCHOMAEDGED RECEIPT OF REF A AND MOVISED THAT ADDITIONAL MEASURES HAD BEEN TAKEN TO INSURE THAT U.S. MESSAGES COMPLY WITH THE NATO-WIDE COMMUNICATIONS STSTEM (MMCS) FOUNDAY.

2. ACDITIONAL INFORMATION CONCERNING U.S. MESSAGE TRAFFIC ENTERING THE NACS IS FUNNISHED BELOW FOR THE REMAINDER OF EXERCISE VINTEX-CINEX 83:

| NSGS RECO:       | NO. | OF REJECTS | DATE:         |
|------------------|-----|------------|---------------|
|                  |     |            | 28 FEB 83 (1) |
| 39               |     | 15         | 1 XAR 83      |
| 35               |     | · ·        | 2 KAR 83      |
| 40               |     | 12         | 3 XX2 83      |
| 40               |     | 18         | 4 MAR E3      |
| 45               | •   | 24         | 5 MAR 83      |
| 4 <b>5</b><br>35 |     | 29         | 6 MAR 83      |
| 47               | •   | 20         | 7 MAR 83      |
| . 12             | 2   | 2          | 8 MAR 83      |
| 24               | ī   | ž          | 9 MAR 83      |

(1) NOTE: DUE TO MALFUNCTION OF THE TARE EQUIPMENT THE NUM-BER OF NINCS RECEIVED NESSAGES VAS NOT CAPTURED; BUT, DATA FOR REJECTED NESSAGES IS LIKONI. THE U.S. NESSAGE REJECTS TOTALED 28 FOR THIS DAY.

- 3. THE ABOVE DATA REVEALS:
- A. THAT THE U.S. MESSAGE REJECT MATE FOR THE FIRST-FOUR EXERCISE DAYS, USING THE NVCS, WAS SZ PERCENT.
- B. EXCLUDING 28 FEB 83 (DUE TO INCOMPLETE DATA) THE U.S. MESSAGE REJECT RATE FOR THE REMAINING NIME DAYS WAS 45 FERCENT.
- C. THE TOTAL NUMBER OF MICS MESSAGES RECEIVED OVER THE WASHINGTON CIRCUIT WAS 522.
- D. THE TOTAL NUMBER OF MESSAGES REJECTED WAS 251, EQUATING TO AN OVERALL U.S. MESSAGE REJECT RATE (EXCLIDING 28 FEB) OF 48 PENCENT.
- 4. DURING EXERCISE VINTEX-CIDEX 83 LIAISON WAS MAINTAINED CALLY BETWEEN USDELING AND THE CHIEF OF THE NATO SITUATION CENTRE, MYED MANAGES THE GERATION OF THE NATO COMMUNICATIONS CENTRE. AFTER RECEIVING REFERENCE 8, WE REVIEWED AND DISCUSSED THE RECOMMENDATION CONTAINED IN FARAGRAPH 3

13

INFO COCS(4) DOS:(2) NIDS(1) DOS:NXCC(1) COS(5)

(7,8,F)

THEREOF. /WE JOINTLY CONSIDER IT MORE ADVANTAGEOUS THAT A PCIES REPRESENTATIVE VISIT MATO HOS-EVERE MIRER WE CAN SIT DOOR TOGETHER AND GO OVER THE HARD COPY ELAMPLES OF THE U.S. MESSAGES AND SPECIFICALLY FOCUS ON WHAT CAUSED. THE VARIOUS REJECTS AND DISCUSS IN DETAIL NATO MESSAGE FORWAT REQUIREMENTS AND PROCEDURES. ON OCCASION IN THE / PAST. WE NAVE PROVIDED (UNIOFFICIALLY) THE HARD COPY OF U.S. ELERCISE TRAFFIC FOR PCICS USE/AMALYSIS. THE RESULTS RAVE BEEN LESS THAN SATISFACTORY CUE TO VARIOUS REASONS (E.G., TURROVER OF U.S., OPERATOR PERSONREL AND MINIMAL USE OF THE MYCS WASHINGTON/EVERE CIRCUIT, EXCEPT DURING MAJOR NATO EXERCISES WHERE WASHINGTOM MAS PARTICIPATING).

5. USDEING WILL BE PLEASED TO COORDINATE A MUTUALLY AGREEABLE DATE FOR A JOINT MEETING AND SUGGEST A ONE-DAY OR PERMAPS TWO-DAY MEETING WOULD BE ADEQUATE. REQUEST THAT YOU ASCENTAIN IF OUR ABOVE MENTIONED RECOMMENDATION CAN BE AGREED.

6. THIS IS A JOINT USDELNCHEMISSION USHATO MESSAGE. BT

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## WINDLANDUIL ELIC

### DEPARTMENT OF DEFENSE JCS MESSAGE CENTER

2YOF RUFHHAA1350 C591739 PER INCA

ENTIRE

13 GA VASHOC/POCK-CIS-CI/ FRIGHTY

OIC USACC PIC VASHOC PRIGHTY

CDB USACC GGS COOR VASHOC PRIGHTY

CDB USACC GGS

REWINSCICER USACE FT HEACHUCA A2//CC-075//

JCS YASHOCI/C3SI/ SECSTATE VASHOC

SECREF VASHOCI/CILI HOUDS CTAIRED FOLGENARY

UNCLAS BRUSSELS BE 01350

CITE: 184/33

SPECIE HEAL MORES PROBLEM-LYPRE TELEGRAPH REJECTS

REFERENCE: FCHECCH BETHEEN MAN JOHNSON (OJCS, C3S RESPONSE CELL REP FOR EXER WINTEX/CIMEX 83) AND COL TAYLOR, USDELMC. ON 28 FEB 53

- 1. DURING REF CONVERSATION A REAL LONGO COMMUNICATIONS PROBLEM WAS HIGHLIGHTED: BAMELY, THE MIGH REJECT RATE OF U.S. TEAFFIC ENTERING THE MAID-VIDE COMMUNICATIONS SYSTEM (NWCS) BETWORK FROM THE WASHINGTON DE TERMINAL LOCATED IN THE PENTAGON TELECOMUNICATIONS CENTER.
- 2. THE USDEL WAS ADVISED BY THE DIC, NATO COMMUNICATIONS CENTER, OF SCHE OF THE STATISTICS FOR THE EVERE TELEGRAPH. AUTOMATIC RELAY EQUIPMENT (TARE) RELATING TO THE U.S. RECEIVED MICS ECCORD MESSAGE TRAFFIC (DURING EXER WINTEX/CIMEX E3). THIS INFO IS SHOWN BELOW:
- MSGS RECD: NO. OF REJECTS: SELECTED DATES:

| • | 53   | 24 | 24 FEB 83  |
|---|------|----|------------|
| • | 45   | 21 | 25 FEB 83- |
| • | 44   | 25 | 25 FER 83  |
|   | 32 - | 22 | 27 FER 83  |
|   |      |    |            |

THE ABOVE PEJECT RATES ARE EXTREMELY HIGH VAICH CAUSES U.S. GRIGHATED HESSIGE TRAFFIC NOT REPEAT NOT BEING RECEIVED IN A TIMELY MARKER AND IMPACTS ADVERSELY OF THE EXERCISE TELE-

- COMMUNICATIONS SUPPORT AT MATO MOS.

  3. THE ABOVE MESSAGES WERE REJECTED BECAUSE U.S. OPERATORS ARE NOT FOLLOWING THE ACP (ALLIED COMMUNICATIONS PROCEDURE)

  127. RATO SUPP-3 AS SUPPLEMENTED BY COLCER-143-31 (GPERA-TING PROCEDURES FOR THE PESSAGE SVITCHING CAPASILITY OF THE NATO-VIDE COMMUNICATIONS SYSTEM (NC)) EDITION IN USE IN THE NHCS. THESE PARTICULAR PROCEDURES HAVE BEEN DISSEMBLATED TO THE INCS TERMINALS.
- 4. THE EVERE TARE USES A REAL TIME MORRING COMPUTER IN CAMER TO PROCESS THE INCOMING TRAFFIC. THE TARE ANALYZES EACH INCOMING PRESSAGE IN A VERY STRICT BUT LOGICAL MANNER, MAICHING CLOSELY AT EACH DISCREPANCY BETWEN THE WRITTEN INSTRUCTIONS IN 115 PROSPAN AND THE RECEIVED SIGNALS EITHER IN THE HEADING OR IN THE TEXT. IF DUTING THE PROCESS, THE TARE DETECTS DISCREPANCIES, IT WILL REJECT THE MESSAGE AND STORE IT IS A SEPARATE PART OF ITS MEMORY WITHOUT ANY FUNDING HER LOOK AT THE PRECEDENCE. IN 115 THEM THE RESECT WILL BE EXTRACTED OUT OF THAT MOMENY AND WILL BE PRINTED OUT OF A TELETYPE MACHINE AT THE SUPERVISOR POSITION. AT THIS TIME THE TARE SUPERVISOR TAKES ONE OF THE TWO POLLOWING ACTIONS: TICHS:
- INFORMS THE ORIGINATING TERMINAL ABOUT THE REJEC-TICH AND REQUESTS THAT TERMINALS CORRECT AND RETRANSMIT THE KESS4GE.

ACTICS

(0.7,8;F)

52

CJUS(4) DJS:(2) JJ(5) #10S(1) DOCDIV(1) 32-1422(1) 34(4) 35(2) (35(5) (76-28(1) SECOLF:(1)

- 8. CORRECTS THE MESSAGE AND REINTRODUCES IT IN THE SYSTEM. THIS APPLIES ONLY TO INCOMING TRAFFIC.
- 5. THE CRITICALITY OF ALBERTURE TO THE ACCURATE USE OF ACP 127, HATO SUFF-3 FORKET CARRYE SE CHONASIZED EXCUSAL TO FACILITATE TIMELY MESSAGE FLOW OF TRAFFIC FROM THE VASHENG-TON AREA. IT IS URGENTLY REQUESTED THAT YOU TAKE THE RECES-TOW REEK, IT IS DRIGHTLY REQUESTED THAT TOU TAKE THE RECES-SARY CORRECTIVE ACTION TO REDUCE THE MOMERY OF REJECTED RESSAGES (I.E., INCREASE OPERATOR AWARDESS AND CORRECTIVE TRAINING ON THE CRITICAL REQUIREMENTS AND RIGID REJECT FEA-TURES OF THE TARE SYSTEM; AND, SUPERVISE OPERATOR PERSONNEL BY PLACING ADDITIONAL EMPHASIS ON QUALITY CONTROL TO ENSURE THAT PROCEDURAL AND FORMAT ERRORS ARE MINIMITED).
- REQUEST ADVISE.
  THIS IS JOINT USDELNE/USNISSICM NATO NESSAGE. BT

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DEC 1 4 2012



## THE JOINT CHIEFS OF STAFF WASHINGTON, D.C. 20301

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5 April 1983

THE JOINT STAFF

MEMORANDUM FOR C3S EVALUATION OFFICE

Attention:

JS 5 US.C. 9552(6)(6)

Subject: WINTEX 83

- 1. Reference notes on: WINTEX 83 Senior Level First Impressions Conference, 22 March 1983.
- 2. The following is submitted to assist in the drafting of a response to reference.
- 3. NATO Interoperability is hindered by the need for data security differences in hational military force structure, doctrine, and tactics; historical and geographic dissimilarities; and political and economic conditions which strongly affect military matters in the areas of international cooperation and dependence. Moreover, NATO cannot dictate standards and cooperation since participation in NATO by its autonomous members is voluntary and agreement by consensus; NATO organizations and committees can only recommend, persuade, and coordinate.
- 4. Interoperability with NATO can be further hampered by incompatibilities with US interoperability standards and procedures. Adaptation interoperability are:
  - a. NATO Rationalization/Standardization/Interoperability (R/S/I). This program exhorts the efficient use of what is available, and encourages standards in equipment and procedures, integration of forces and tactics where possible, and balanced and compatible force structures. These objectives, extended to NATO command and control, seek common design and procurement of systems, standards for intersystem operations and procedures, and complementary national capabilities.
  - b. Command and control cooperation in development and procurement. The Conference on NATO Armaments Development, the highest NATO monitor and advisor of cooperative development; is concerned with compatible and interoperable command and control systems. Although cooperative NATO procurement need not necessarily mean common equipment, which may be undesirable due to national differences in equipment replacement schedules and other factors, it can result in reduced or shared acquisition costs; reduced wartime logistics, maintenance, and training problems; and compliance with interface standards. Major systems procurements planned or coordinated by NATO e.g., NAEWSC, CAMPS, ACE ACCIS,

(and the emerging Air Command and Control System (ACCS) initiative, demonstrate this trend, and focus on solving the pressing problems of NATO-national command and control compatibility and interoperability.

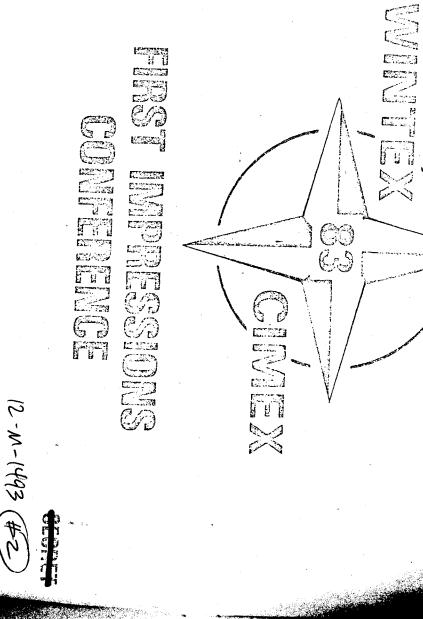
c. Non-NATO multi-national oganizations concerned with communications and information exchange also contribute to NATO interoperability or to a conducive European infrastructure. The European Common Market has adopted the International Consultative Committee on Telegraphy and Telephony (CCITT) recommended X.25 protocol for packet switching communications, and is recommending adoption by its six member nations of Ada as a common ADP applications language. The Independent European Planning Group, which is the association of the European nations within NATO, has many military panels which pursue cooperation and standards, and the joint design and production of families of systems. An example of a specially convened ad hoc effort was the Multifunctional Information Distribution Systems study group, consisting of military and industry representatives whose examination of electronic countermeasures (ECM) resistant tactical communications (including maritime and IFF) should lead to a much needed NATO STANAG.

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Colonel, USA Chief, Interoperability Division

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WINTEX 83 CIMEX

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- OPENING REMARKS
- © EXERCISE OVERVIEW
- © CONTROLLER FIRST IMPRESSIONS
- SELECTED CINC COMMENTS
- O CHIEF CONTROLLER COMMENTS
- SENIOR PLAYER FIRST IMPRESSIONS

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# WINTEX-CINIEX OBJECTIVE AREAS

- O DEPLOYMENT OF FORCES
- **O EXECUTION MONITORING** 
  - CHOP OF FORCES
  - · RULES OF ENGAGEMENT (ROE)
  - · ALERT SYSTEMS
  - OPLAN IMPLEMENTATION
- O SELECTIVE RELEASE OF NUCLEAR WEAPONS
- O CRISIS MANAGEMENT.
  - OJCS OSD INTERFACE

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WINTEX 83 CIVIS

#### WINTEX-CINIEN

x Objective areas (con't)

- O CIVIL-MILITARY INTERFACE
  - NONCOMBATANT EVACUATION (NEO)
  - SECURITY ASSISTANCE
  - HOST NATION SUPPORT
  - · LOGISTIC SUPPORT & SUSTAINABILITY
- WWWCCS ADP
- O SPACE OPERATIONS
- **O COMMUNICATIONS**

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## PARTICIPATION

- O NATIONAL SECURITY COUNCIL
  - CRISIS PREPLANNING GROUP (CPPG)
- O STATE DEPARTMENT
- o Dod
  - · OSD
  - · JCS
  - CINCS
  - SERVICES
  - DEFENSE AGENCIES
  - TRANSPORTATION OPERATING AGENCIES
- O NSA
- O FEMA
- O CIVIL AGENCIES

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## PRE-STARTEX SCENARIO

- INCREASED MILITARY PREPAREDNESS 1982
- O LEADERSHIP CHANGE JUN 1982
- O LARGE-SCALE EXERCISES JAN 1983
- O HARASSMENT OF BLUE MERCHANT SHIPS JAN 1983
- O BLOC MOBILIZED JAN 1983
- 9 SWA CRISIS FEB 1983

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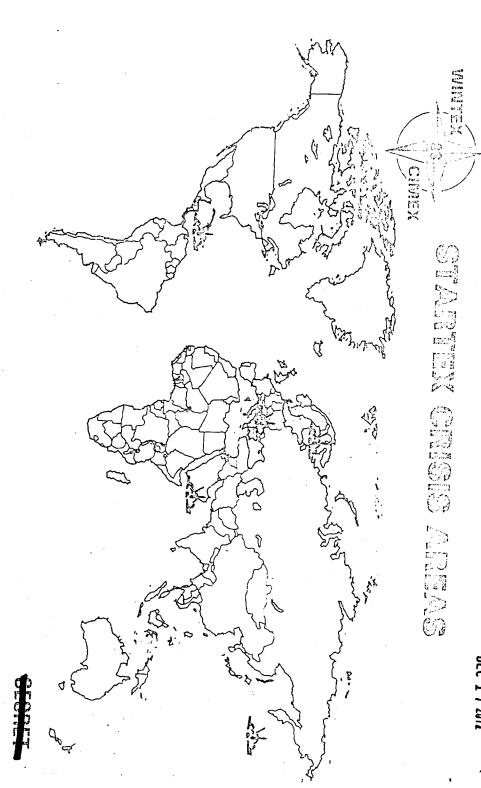


## PRE-STARTEX SCENARIO

## BLUE

- O U.S. INDUSTRIAL BASE EXPANDED JAN 82
- MILITARY VIGILANCE 31 JAN 83
- O DPC REINFORCE EUROPE 1 FEB 83
- ⊕ U.S. NATIONAL EMERGENCY 3 FEB 83
- O U.S. FULL MOBILIZATION 5 FEB 83
- ◎ U.S. REINFORCEMENT OF EUROPE 5 FEB 83

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WINTEX 83 CIMEX

## 24-26 FEB TOPICS/EVENTS

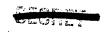
- O ORANGE SSBN AND BOMBER DEPLOYMENTS
- AWACS AUGMENTATION REQUESTS
- O NATO REQUESTS CARRIER BATTLE GROUP AUGMENTATION
- MORAD REQUESTS EXECUTION OF OPLANS FOR AIR DEFENSE OF NORTH AMERICA
- O PACOM REQUESTS RETENTION OF AMPHIBS

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- CANADIAN CONSULTATIONS NORAD DEFCON 3
- O AWACS ALLOCATION REAFFIRMED
- © PACON CARRIER BATTLE GROUP DEPLOYED TO ATLANTIC
- © EXECUTION OPLAN FOR AIR DEFENSE OF NORTH AMERICA
- O NAVY SUPPORTS PACOM AMPHIB RETENTION



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# 70 FEB - 1 NIAR TOPICS/EVENTS

- NATO SIMPLE ALERT
- O PACOM AMPHIB RETENTION
- O NORAD REQUESTS AUGMENTATION FOR AIR DEFENSE OF NORTH AMERICA
- © PACOM REQUESTS NEAR TERM PRE-POSITIONED FORCE MOVE
- USDELMC REQUESTS ROE 511 FOR MARITIME EXCLUSION AREA ESTABLISHMENT
- O THREAT TO ALASKA

CLONET



27 FEB - 1 MAR

- O DEFCON 2 WORLDWIDE
- 9 AMPHIBS DEPLOYED TO NATO
- O AUGMENTATION FOR AIR DEFENSE OF NORTH AMERICA
- © NEAR TERM PRE-POSITIONED FORCE MOVE DEFERRED
- © ROE 511 FOR MARITIME EXCLUSION AREAS DISAPPROVED
- ALASKAN AIR DEFENSE APPROVED



## 2 – 4 mar Topic/Events

- THREAT IN PACIFIC TO U.S. AND NON-NATO ALLIES
- 6 NATO REINFORCED ALERT
- O INCREASED ORANGE THREAT IN INDIAN OCEAN
- O INCREASED THREAT TO NORTH AMERICA
- ORANGE ATTACKS NATO-WIDE
- O NATO GENERAL ALERT

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## 2 – 4 Mar Actions/Considerations

- O CINCPAC PACIFIC DEFENSE OPLAN EXECUTED
- O DEFCON 1 WORLDWIDE
- O NEAR TERM PRE-POSITIONED FORCE TO GUAM
- O AUGMENTATION FOR AIR DEFENSE OF NORTH AMERICA
- O U.S. APPROVES GENERAL ALERT
- O U.S. DECLARATION OF WAR ORANGE

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## 5 - 7 Mar Topic/Events.

- O ORANGE BLOC CONTINUES ATTACK
- O USCINCSO REQUESTS AUGMENTATION
- O AWACS AUGMENTATION REQUESTED
- © CARRIER BATTLE GROUP AUGMENTATION REQUESTED
- O HARRASSMENT OF GUANTANAMO
- O SACEUR INITIAL NUCLEAR REQUEST

WC83-071a Page 8 on Disk Misc C.

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### 5 - 7 Mar ACTIONS/CONSIDERATIONS

- © U.S. DECLARATION OF WAR ORANGE BLOC
- O INFANTRY BATTALION DEPLOYED TO PANAMA
- O AWACS REALLOCATED
- O CARRIER BATTLE GROUP AUGMENTATION UNCHANGED
- 6 ALERT ORDER OPERATIONS AGAINST CUBA
- O NCA APPROVAL SACEUR'S INITIAL NUCLEAR REQUEST



WINTEX 83 CIIVEX

## 8 - 9 MAR TOPIC/EVENTS

- © CONTINUED ORANGE CHEMICAL USE
- © SACEUR'S FOLLOW-ON NUCLEAR REQUEST

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WINTEX CIMEX

### 6 - 9 MAR ACTIONS/CONSIDERATIONS

- O MOVEMENT OF CHEMICAL WEAPONS APPROVED
- e NCA APPROVAL SACEUR FOLLOW-ON NUCLEAR REQUEST

WC83-071 Page 5 on Disk Misc C

CLUMILI

WINTEX S3 CINIEX

#### CONTROLLER

## first impressions

- O DEPLOYMENT
- © EXECUTION MONITORING
- O SELECTIVE RELEASE
- O CRISIS MANAGEMENT
- O CIVIL-MILITARY INTERFACE
- WWMCCS ADP
- O SPACE OPERATIONS
- o COMMUNICATIONS

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SECRET



# WINTEX-CIMEX EXERCISE DESIGN COMPARISON

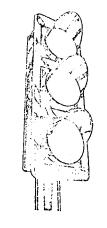
| SEPARATE U.S. EXERICISE DURATION  SCENARIO  OPLANS WARFIGHTING SPACE OPERATIONS RULES OF ENGAGEMENT NUCLEAR CONSULTATIONS CANADIAN CONSULTATIONS | POWER PLAY  YES  18 DAYS 24 HRS/DAY  SEPARATE U.S. GLOBAL CRISIS  4102/2200  YES  NO  YES  YES  NO | POLL STATION YES 13 DAYS 24 HRS/DAY REINFORCEMENT OF EUROPE WULTIPLE YES NO YES YES | WINTEX CIMEX NO 14 DAYS 24 HRS/DAY GLOBAL CRISES MULTIPLE YES YES YES YES YES |
|--|--|---|---|
|--|--|---|---|

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## METHODS OF COMPARISON



- © SEVERE PROBLEM NEGLIGIBLE IMPROVEMENT
- O PROBLEM SOME IMPROVEMENT
- O PROBLEM SUBSTANTIAL IMPROVEMENT
- @ NOT ANALYZED

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#### FIRST IMPRESSIONS

JOINT DEPLOYMENT SYSTEM

- O LIMITED PLAY
- O FIXED TRANSPORTATION FLOW EUROPEAN REINFORCEMENT
- O SEVEN OPLANS IN DATA BASE
- O PROBLEM:
  - NO-PLAN RESPONSIVENESS

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WINTEX 83

#### FIRST IMPRESSIONS

## CIMEX JOINT DEPLOYMENT SYSTEM

## STATUS OF OPLANS IN JDS DATA BASE AT ENDEX

| PLAN                   | C DAY            | MOVEMENT    |
|------------------------|------------------|-------------|
| USCINCEUR 4022X        | 5 FEB            | IN PROGRESS |
| CINCLANT 2683X         | 5 FEB            | IN PROGRESS |
| CINCNORAD 3000         | 26 FEB           | COMPLETE    |
| 3000W                  | 26 FEB           | COMPLETE    |
| 3003W<br>CIECPAC 5001X | 3 MARCH          | COMPLETE    |
| USCINCCENT 183WC       | 4 MARCH          | IN PROGRESS |
|                        | TO BE DESIGNATED |             |

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#### TREND ANALYSIS

# A CIMEX JOINT DEPLOYMENT SYSTEM

| ඵ | TRANSPORTATION FLOW  |   | 1979<br>POWER<br>PLAY | 1981<br>POLL<br>STATION | 1983<br>WINTEX-<br>CIMEX |
|---|--|---|-----------------------|-------------------------|--------------------------|
|   | PLANNING   | ı | RED                   | GREEN                   | GREEN                    |
| • | DATA BASE MANAGEMENT   |   |                       | YELLOW                  | GREEN                    |
| 0 | NO-PLAN RESPONSIVENESS   |   |                       |                         | GHEEN                    |
|   | The state of the s |   |                       | RED                     | YELLOW                   |

WINTEX 83 CINEX

#### FIRST IMPRESSIONS

## EXECUTION MONITORING

- O ROE
  - MARITIME EXCLUSION AREAS
- IMPROPER CHOP
- O U.S./NATO ALERT SYSTEMS
- **O SITUATION MONITORING**

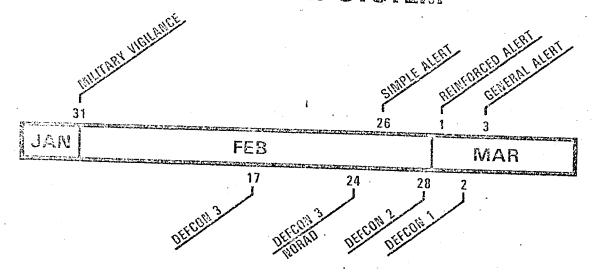
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WINTER STAINS

## ALERTS

## MATO ALERT SYSTEM



U.S. ALERT SYSTEM

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WINTEX CIMEX

#### TREND ANALYSIS

## EXECUTION MONITORING

| •        | Dor  | 1979<br>POWER<br>PLAY | 1931<br>POLL<br>STATION | 1983<br>WINTEX-<br>CIMEX |
|----------|--|-----------------------|-------------------------|--------------------------|
| <b>©</b> | ROE  | YELLOW                | YELLOW                  | YELLOW                   |
| 0        | CHOP OF FORCES   |                       |                         |                          |
|          | • TIMELINESS   | YELLOW                | YELLOW                  | VELLOUR                  |
|          | <ul> <li>UNAUTHORIZED</li> </ul>   | YELLOW                | RED                     | YELLOW                   |
| 0        | ALERT PROCEDURES   | YELLOW                | YELLOW                  |                          |
| 0        | SITUATION MONITORING   | · · · ·               | A ELLO AA               | GREEN                    |
|          | A STATE OF THE STA | YELLOW                | RED                     | RED                      |

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#### FIRST IMPRESSIONS

## SELECTIVE RELEASE

- O SECURE VOICE INADEQUATE
- © EARLY CONSULTATION EXPECTED
- @ PROCEDURES:
  - MODIFICATION OF SACEUR NUCLEAR REQUEST IMPROPER
  - "COMMUNICATING NATO INTENTIONS"(CNI) PROCEDURES NOT FORMALIZED
- O POST STRIKE RECONNAISSANCE



WINTEX 33 CINIEX

#### TREND ARIALYSIS

## SELECTIVE RELEASE

| 0        | SECURE VOICE      | 1979<br>POWER<br>PLAY | 1931<br>POLL<br>STATION | 1983<br>WINTEX-<br>CIMEX |
|----------|-------------------|-----------------------|-------------------------|--------------------------|
|          |                   | RED                   | RED                     | RED                      |
| 0        | CONSULTATION      | RED                   |                         |                          |
| 0        | PROCEDURES        |                       | LIMITED<br>PLAY         | YELLOW                   |
| 8        |                   | RED                   | RED                     | RED                      |
| <b>W</b> | POST STRIKE RECON | RED                   | RED                     |                          |
|          |                   |                       | NED                     | RED                      |

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#### FIRST IMPRESSIONS

### CRISIS MANAGEMENT

- O NATO U.S. SECURE VOICE INADEQUATE
- O OJCS CRISIS ACTION TEAM PROCEDURES
- OSD OJCS COORDINATION • CRISIS COORDINATION GROUP PROVIDED OSD FOCAL POINT
- O USDELMC AGENDA DEADLINES
- O TIME DIFFERENCES
- O STATE DEPARTMENT PARTICIPATION
- O DECLARATION OF WAR CONFUSED NATO

OLUMET.

WINTEX

#### TREND ANALYSIS

## CRISIS MANAGEMENT

| <b>9</b> | NATO-U.S. SECURE VOICE OJCS CRISIS ACTION TEAM PROCEDURES | 1979<br>POWER<br>PLAY<br>RED                 | 1981<br>POLL<br>STATION<br>RED | 1983<br>WINTEX-<br>CIMEX<br>RED |
|----------|---|--|--------------------------------|---------------------------------|
| _        |   | YELLOW                                       | YELLOW                         | YELLOW                          |
| 0        | OSD - OJCS COORDINATION                                   | RED  | RED                            | GREEN                           |
| 0        | TIME DIFFERENCES  | <u>.                                    </u> |                                |                                 |
| 0        | STATE DEPARTMENT PARTICIPATION                            | RED  | DED.                           | _                               |
| 0        | DECLARATION OF WAR  | 1129   | RED                            | RED                             |
|          | William Circum Wall                                       | _  | RED                            | RED                             |
| WC83 07  | 1 Page 16 on Disk Misc C                                  | ·  |                                | SECRET                          |

WINTEX 83 CINIEX

#### FIRST IMPRESSIONS

MEO

- O EXTENSIVE EUROPEAN PLAY
- O LIMITED U.S. RECEPTION PLAY
- O LACK TRANSIT RIGHTS & SAFEHAVENS
- O NEED CENTRAL CLEARING HOUSE

WC83-071a Page 10 on Disk Misc C

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#### FIRST IMPRESSIONS

## SECURITY ASSISTANCE

- MATO MUTUAL SUPPORT ACT 1979
  - · RESTRICTIVE LEGISLATION
  - NO STANDBY LEGISLATIVE RELIEF
- FMS/GRANT AID DIVERSIONS
  - GUIDANCE NOT TIMELY

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## FIRST IMPRESSIONS SUSTAINABILITY

- SUSTAINABILITY INADEQUATE
- INSUFFICIENT WAR RESERVE STOCKS
- O INDUSTRIAL BASE SURGE
  - NO NEAR-TERM RELIEF

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WINTEX / CIME

#### THEND ANALYSIS

## CIMEX CIVIL - MILITARY INTERFACE

|                         | 1979<br>POWER<br>PLAY | 1981<br>POLL<br>STATION | 1983<br>WINTEX-<br>CIMEX |
|-------------------------|-----------------------|-------------------------|--------------------------|
| • NEO                   | RED                   | RED                     | YELLOW                   |
| • SECURITY ASSISTANCE   | RED                   | RED                     | RED                      |
| LOGISTIC SUSTAINABILITY | RED                   | RED                     | RED                      |

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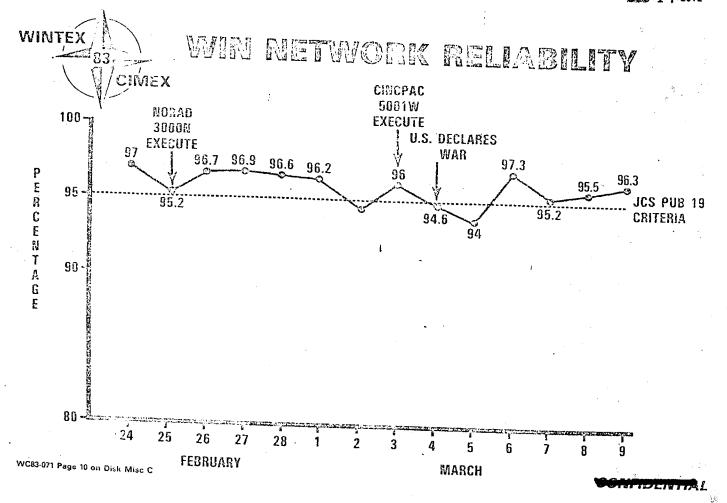


## FIRST IMPRESSIONS WYWINIGGS ADP

- @ HARDWARE/SOFTWARE RELIABILITY GREATLY IMPROVED
- O SOME FILE TRANSFER PROBLEMS
- WIN TELECONFERENCING EXTENSIVE

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WINTEX 83 CINIEX

### trend amalysis WWW.MGGS ADP

| <b>@</b> |                      | 1979<br>POWER<br>PLAY | 1981<br>POLL<br>STATION | 1983<br>WINTEX-<br>CIMEX |
|----------|----------------------|-----------------------|-------------------------|--------------------------|
| (3)      | HARDWARE & SOFTWARE  | 1                     |                         |                          |
|          | RELIABILITY          | RED                   | RED                     | GREEN                    |
| 0        | DATA FILE TRANSFER   |                       |                         | CHELIA                   |
|          |                      | RED                   | RED                     | YELLOW                   |
| 0        | WIN TELECONFERENCING | YELLOW                | YELLOW                  | GREEN                    |

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#### FIRST IMPRESSIONS

SPACE OPERATIONS

- O SABOTAGE: SATELLITE CONTROL FACILITY, SUNNYVALE
- O THEATER USE OF NATIONAL ASSETS

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SECTION



### first impressions COMMUNICATIONS

- O U.S. NATO COMMUNICATIONS
  - SOME IMPACT FROM DEGRADES
  - . INADEQUATE NATO SYSTEMS
- O OPSEC WEAKNESSES

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SECTION



## TREND ANALYSIS COMMUNICATIONS

|   |                        | 1979<br>POWER<br>PLAY | 1981<br>POLL<br>STATION | 1983<br>WINTEX-<br>CIMEX |
|---|------------------------|-----------------------|-------------------------|--------------------------|
| 0 | U.SNATO COMMUNICATIONS | RED                   | RED                     | RED                      |
| 0 | OPSEC                  | YELLOW                | RED                     | RED                      |

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SECRET



#### FIRST IMPRESSIONS

### U.S. MISSION NATO

- O SCENARIO DID NOT STRESS CIVIL AGENCIES
- O EXERCISE WOULD HAVE BENEFITTED FROM MORE POLITICAL INPUTS FROM WASHINGTON AND MORE TIMELY RESPONSE FROM WASHINGTON TO POLITICAL CONSULTATIONS
- O NATIONS DO NOT UNDERSTAND:
  - . MARITIME EXCLUSION AREAS
  - · RULES OF ENGAGEMENT
- **O U.S. NUCLEAR PLAY CAUSED CONFUSION**

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#### FIRST IMPRESSIONS

### USDELMC BRUSSELS

- MARITIME ROE GUIDANCE NOT CONSISTENT WITH REAL WORLD U.S. POSITION
- © USDELMC REQUIRES BETTER INFORMATION ON DISPOSITION OF U.S. FORCES WORLDWIDE
- U.S. AWACS NOT PROPERLY USED BY NATO (USED AS AIRBORNE EARLY WARNING NOT FIGHTER CONTROL)
- O NUCLEAR CONSULTATION EVENTS TRANSMITTED TO OUR ALLIES A STATE OF CONFUSION AND "POSSIBLE LACK OF ADEQUATE CONTROL ON NUCLEAR PROCEDURES"

SECRET



## FIRST INSPIRESSIONS CINCLANT

- © COMMAND CENTER PERSONNEL NEED MORE FAMILIARITY WITH U.S./NATO INTERFACE
- O CHOP OF FORCES TO NATO AND ROE LED TO SOME MISUNDERSTANDINGS
- O MARITIME EXCLUSION AREAS HAVE VALUE IF SIZE AND SCOPE ARE SUCH THAT THEY ARE ENFORCEABLE
- STOCKS OF "SMART" WEAPONS ARE INADEQUATE EVEN WITH 12
  MONTHS SURGE
- © ADVANCED BASE FUNCTIONAL COMPONENTS ARE NOT AVAILABLE TO SUPPORT MARITIME PATROL AIRCRAFT AT CONTINGENCY SITES
- O LACK OF NEC KITS RESULTED IN MASS CASUALITIES IN ICELAND

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#### FIRST IMPRESSIONS

### USCINCEUR

- O DIFFICULTY TRACKING HIGH PRIDRITY CARGO
- REPLIES TO REQUESTS FOR LOGISTIC ASSISTANCE IN EUROPE WERE NOT TIMELY UNLESS THE ITEM WAS SURPLUS
- RESOURCE ALLOCATION AMONG MAJOR NATO COMMANDS TO REPLACE COMBAT LOSSES REQUIRES PRIORITIZATION BY NATO
- O ACE ORBAT REQUIRES UPDATING
- NEO FROM FRG WENT WELL BILATERAL AGREEMENTS FOR BELGIUM AND THE NETHERLANDS ARE NEEDED
- 9 SHORTFALL OF NBC EQUIPMENT THROUGHOUT THEATER
- EXCESSIVE MESSAGE BACKLOGS AT AUTODIN SWITCHES
- O DOD POLICY ON RETENTION OF ESSENTIAL CIVILIANS IS NEEDED

CECOLET



#### FIRST IMPRESSIONS

#### CINCMAC

- © EUROPEAN THEATER COMMUNICATIONS INADEQUATE TO SUPPORT INTRATHEATER LIFT
  - · SLOW
  - NOT SECURE
  - · INSUFFICIENT
- ADHERENCE TO AIRLIFT PROCEDURES IMPROVED GREATLY
- SHORT MOVICE JCS EXECUTE ORDERS RESTRICT TIMELY SCHEDULING OF MISSIONS
- MISUMDERSTANDING EXISTS IN DEPLOYMENT COMMUNITY OVER ACQUISITION OF NATO AND U.S. CIVILIAN AIRLIFT ASSETS
- CLOSUME ESTIMATING DIFFICULT WHEN AIRLIFT ALLOCATION IS UNCERTAIN OR SIZE OF FORCE IS UNKNOWN

GEORET

WC83-077a on Disk Misc C



#### FIRST IMPRESSIONS

#### CINCPAC

- © REQUIREMENT TO AUGMENT CINCLANT DIMINISHES CINCPAC'S CAPABILITY TO PERFORM MISSION REQUIREMENTS OF JSCP AND DEFENSE GUIDANCE
- O FORCE ALLOCATION DECISIONS SHOULD BE MADE DURING ACTIVE EXERCISE PLAY
- © ENCOURAGE GREATER EMBASSY PLAY TO EFFECT POLITICO/MILITARY INTERFACE
- **O "SMART" ORDNANCE INSUFFICIENT**

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## FIRST IMPRESSIONS

- © UNREALISTIC READINESS STATUS AND ARRIVAL AT THE POD ON LAD DID NOT ALLOW EXAMINATION OF LOGISTIC CONSTRAINTS/SHORTFALLS
- FORCES CAPABILITY TO IDENTIFY QUICKLY RESIDUAL CONUS
- **O WYMCCS WAS RESPONSIVE**
- JTB DID NOT ALWAYS PROVIDE TIMELY STRATEGIC LIFT ALLOCATIONS
- © JDC CONFUSED ON PROCEDURES FOR DEVELOPING A NO-PLAN DATA BASE

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#### FIRST IMPRESSIONS

#### CINCSAC

- © SUPPORT PACKAGES AND SPECIAL FUELS FOR SAC RECON AIRCRAFT NOT CONSIDERED BY USCINCEUR AND JCS PRIOR TO DISPERSAL OF AIRCRAFT
- POST STRIKE RECONNAISSANCE NOT REQUESTED BY EUCOM
- AREAS REQUIRING FURTHER STUDY:
  - B-52 TARGET SELECTION
  - TANKER SURVIVAL IN EUCOM THEATER

SCORET



### MAJOR ISSUES

- **O PACOM AUGMENTATION OF NATO**
- @ EMPLOYMENT OF CARRIER BATTLE GROUP IN INDIAN OCEAN
- O USE OF NEAR YERM PRE-POSITIONED FORCE
- O NATO RULES OF ENGAGEMENT
- O NUCLEAR RELEASE PROCEDURES
- **6 NEUTRALIZATION OF CUBA**

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#### CHIEF CONTROLLER COMMENTS

### MAJOR CONCERNS

- SECURE COMMUNICATIONS TO NATO
- © PLAYERS REACTED TO CURRENT SITUATION WITHOUT LOOKING AHEAD
- EXERCISE NOT USED BY STATE DEPARTMENT AND SENIOR OFFICIALS AS A TRAINING VEHICLE
- PROCEDURES ASSOCIATED WITH THE USE OF NUCLEAR WEAPONS
- 6 EXERCISE TOO LONG AND INFLEXIBLE

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## CHIEF CONTROLLER COMMENTS

- OSD CRISIS COORDINATION GROUP
- O OJCS CRISIS ACTION SYSTEM
- IDENTIFICATION OF PROBLEMS ASSOCIATED WITH GLOBAL WAR STARTING IN EUROPE
- © PLAYER ACTION BY SACEUR ON SECOND NUCLEAR RELEASE MESSAGE
- O GOOD TEST OF NATO PLANS AND PROCEDURES

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### PRESSURE POINT 84

O TYPE: WORLD CRISIS CPX

9 DATES: 16-22 NOVEMBER 1933 (PROPOSED)

OBJECTIVE: TEST FORCE MODULE CONCEPT AND SUSTAINABILITY IN A MAJOR CONVENTIONAL CONFLICT

• SCENARIO: C + 30 DAYS INTO KOREAN WAR. CONTINGENCIES IN CENTRAL AMERICA AND AFRICA.

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WINTEX

FIRSY IMPRESSIONS

Cimex Sequence of Comments

DEPUTY SECDEF DUSD (POLICY)

STATE

NSC

FEMA

ARMY

NAVY

AIR FORCE

MARINE CORPS

COAST GUARD
ADCOM/NORAD

CINCCENT

J-4, J-5, C3S, J-1

MSC

MTMC

DJS

SECOLL



#### FIRST IMPRESSIONS

### CINCAD/NORAD

- WIN ACCESS FOR FIRST TIME PERMITTED TELECONFERENCING WITH JDA, MTMC AND MAC
- COMMAND CENTER RECEIVED EXCELLENT PLAY FROM NEW SPACE AND AIR ACTIVITY CONFERENCES
- IMPLEMENTATION OF OPLANS/CONPLANS REALISTICALLY EXERCISED PROCEDURES AND HIGHLIGHTED:
  - SHORTAGE OF AIR TO AIR MUNITIONS
  - LACK OF ADEQUATE ADA/E-3A/FIGHTER RESOURCES
- NUCLEAR WEAPONS RELEASE PROCEDURES WERE COMPLETE AND WELL PLAYED
- © EMERGENCY COMMUNICATIONS RESTORAL PROCEDURES SHOULD REMAIN A MAJOR OBJECTIVE OF JCS EXERCISES

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