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13 February 1962

MEMORANDUM FOR MEMBERS OF THE SPECIAL GROUP (C.I.)

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1. As a follow-on to the Training Objectives paper distributed at the last meeting of the Special Group (C.I.), I would like to circulate the following draft for consideration with it. The draft undertakes to suggest where counter-insurgency training should be accomplished in order to attain the proposed training objectives.

a. The Study of the Historical Background of Counter-Insurgency. This kind of background historical study should permeate the school systems of the Military Services, the Department of State and the CIA. In the case of the Armed Services, the instruction should start at the Service Academy level and be carried forward in appropriate form through the War Colleges. Along the way, this kind of study should be conducted in the Military Assistance Institute for the benefit of MAAG personnel and in the Strategic Intelligence School for attaches-designate.

b. Study of Departmental Tactics and Techniques to Counter Subversive Insurgency. This level of instruction should be given in the schools of the Armed Services at the company/field officer level. This is the level at which the Army School at Fort Bragg should operate. In the case of the CIA, this kind of instruction should be included at "Isolation." As the State Department has nothing in this instructional area at present, it will be necessary to start a new course, or courses, presumably at the Foreign Service Institute. This instruction should be available to representatives of AID and USIA.

c. Instruction in Counter-Insurgency Program Planning. This level of instruction should be given at the Staff College-War College level in the Armed Services, where space will continue to be available for the State Department, AID and USIA. For practical and psychological reasons, these high level schools should offer courses specifically for counter-insurgency, labeled clearly to identify the work being done in this field. As the State Department offers nothing of this nature now, it will be necessary to organize a special course, or courses, at the Foreign Service Institute to give training for senior officials of State, AID and USIA.

d. Instruction in Preparation for Service in Specific Counter-Insurgency Areas. A certain amount of work of this kind is being done now in the Military Assistance Institute, in the Strategic

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Intelligence School and in the Foreign Service Institute. However, this work is not specifically labeled and directed at the problem of counter-insurgency. To achieve maximum effectiveness it will probably be necessary to establish a special school with some such title as the Overseas Institute in order to give specific courses directed at the counter-insurgency problems of specific countries and areas. Such an Institute should be established in Washington and should call for support on the faculties of the Foreign Service Institute, the Military Assistance Institute and the Strategic Intelligence School.

7. Because of the importance of re-aligning promptly the current instruction and of organizing the necessary additional instruction specifically directed at the problem of counter-insurgency, it is recommended that an interdepartmental sub-committee be set up under the Special Group (Counter-Insurgency) to study this problem and to develop recommendations. This matter is proposed for discussion on the agenda of the next meeting of the Special Group (C.I.) on February 13, 1962.

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