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ZATTZYUW RUEKJCS5629 2612320-TTTF--RUEKNMA.  
 ZNY TTTF  
 Z O 182310Z SEP 01  
 FM CJCS WASHINGTON DC  
 TO RUEADWD/CSA WASHINGTON DC  
 RUENAAA/CNO WASHINGTON DC  
 RUEAHQA/CSAF WASHINGTON DC  
 RUEACMC/CMC WASHINGTON DC  
 RULSJGA/COMDT COGARD WASHINGTON DC  
 RUCJACC/USCINCENT MACDILL AFB FL  
 RHMFIIT/USCINCENT MACDILL AFB FL  
 RUPGSHB/USCINCEUR ALT SHAPE BE//ECCC//  
 RUCBACM/USCINCJFCOM NORFOLK VA  
 RHEMUNA/USCINCPAC HONOLULU HI  
 RUMIAAA/USCINCSO MIAMI FL  
 RUPEUNA/USCINCSpace PETERSON AFB CO  
 RUCQSOC/USCINCSOC MACDILL AFB FL  
 RUCUSTR/USCINCSTRAT OFFUTT AFB NE  
 RHCUAAA/USCINSTRANS SCOTT AFB IL  
 RUAGAAA/COMUSKOREA SEOUL KOR  
 INFO RUEKJCS/SECDEF WASHINGTON DC

DECLASSIFIED IN FULL  
 Authority: EO 13526  
 Chief, Records & Declass Div, WHS  
 Date: MAR 29 2016

Office of the Secretary of Defense  
 Chief, RDD, ESD, WHS  
 Date: 29 Mar 2016 Authority: EO 13526 +50 U.S.C. § 552  
 Declassify: X Deny in Full: \_\_\_\_\_  
 Declassify in Part: \_\_\_\_\_  
 Reason: \_\_\_\_\_  
 MDR: 14-M-3338

PERSONAL FOR

CSA, GEN SHINSEKI; CNO, ADM CLARK; CSAF, GEN JUMPER; CMC, GEN JONES;  
 COMDT USCG, ADM LOY; USCINCENT, GEN FRANKS; USCINCEUR, GEN RALSTON;  
 USCINCJFCOM, GEN KERNAN; USCINCPAC, ADM BLAIR; USCINCSO, GEN PACE;  
 USCINCSpace, GEN EBERHART; USCINCSOC, GEN HOLLAND; USCINCSTRAT, ADM  
 MIES; USCINSTRANS, GEN ROBERTSON; COMUSKOREA, GEN SCHWARTZ; INFO  
 SECDEF RUMSFELD FROM GEN SHELTON  
 MSGID/GENADMIN/CJCS//

SUBJ/NOBLE EAGLE STRATEGIC GUIDANCE (TS) //

RMKS/1. (TS) APPRECIATE YOUR COMMENTS ON THE NOBLE EAGLE CAMPAIGN  
 CONCEPT. A WARNING ORDER WILL FOLLOW THIS MESSAGE TO ASSIST IN THE  
 DEVELOPMENT OF YOUR SUPPORTING PLANS AND OPTIONS. WHILE THIS MESSAGE  
 DOES NOT CAPTURE ALL YOUR INPUT, BE ASSURED THAT I HAVE BEEN BRIEFED  
 AND AM USING YOUR THOUGHTS TO INFLUENCE DISCUSSIONS IN DOD AND THE  
 INTERAGENCY.

2. (U) THEMES DERIVED FROM YOUR INPUTS:

- A. (TS) PREVENT ESCALATION TO A GLOBAL "HOLY WAR" OR EXPANSION TO A SECOND MTW.
- B. (TS) EMPHASIS ON COALITION INVOLVEMENT AT THREE LEVELS OF SUPPORT (FORCES, BASING, FINANCIAL/DIPLOMATIC).
- C. (TS) IO/INFLUENCE CAMPAIGN WILL BE A CENTRAL PART OF ALL PLANS.

OSD - SECDEF CABLE DISTRIBUTION:

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14-M-3338

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D. ~~(TS)~~ EFFORTS TO ACHIEVE THE MILITARY OBJECTIVE WILL INVOLVE ALL CINCS AND ALL AORS. THREAT IS "INTERNATIONAL TERRORISM."

E. ~~(TS)~~ HOMELAND SECURITY (HOMELAND DEFENSE AND SUPPORT TO CIVIL AUTHORITIES) REQUIRES FOCUS ACROSS ALL GOVERNMENT AGENCIES. USJFCOM HAS THE LEAD FOR CIVIL SUPPORT, LAND AND MARITIME DEFENSE WITH NORAD AND USSPACECOM MAINTAINING RESPONSIBILITY FOR AEROSPACE DEFENSE AND CNO.

3. (U) ISSUES THAT REQUIRE FURTHER REFINEMENT AND RESOLUTION:

A. ~~(TS)~~ ESTABLISHMENT OF A JOINT INTERAGENCY TASK FORCE FOR COUNTERTERRORISM PLANNING AND OPERATIONS.

B. ~~(TS)~~ FORCES REQUIRED FOR AND INTERAGENCY INVOLVEMENT IN HOMELAND SECURITY.

C. ~~(TS)~~ IMPACT OF THIS OPERATION ON SUPPORT TO SMALLER SCALE CONTINGENCIES.

D. ~~(TS)~~ FORMULATION, C2, AND EXERCISE OF COALITION MILITARY FORCE.

E. ~~(TS)~~ INVOLVEMENT IN POST-HOSTILITY ACTIONS AND STABILITY OPERATIONS.

F. ~~(TS)~~ LEVEL OF SUPPORT REQUIRED BY CONTRIBUTING NATIONS.

4. ~~(TS)~~ YOUR INPUTS WILL BE INCORPORATED INTO FUTURE PLANNING GUIDANCE. THE JOINT STAFF WILL CONTINUE TO DEVELOP THE BROADER STRATEGIC FOCUS AND ENSURE YOUR POLICY CONCERNS ARE ADDRESSED. I ENCOURAGE FURTHER DIALOG ON THESE EMERGING ISSUES.

5. ~~(TS)~~ RECOGNIZE THIS WILL BE A SUSTAINED, LONG-TERM WORLDWIDE EFFORT. APPRECIATE YOUR SUPERB RESPONSE TO THIS NATIONAL CRISIS.

6. (U) WARMEST REGARDS, HUGH.//

~~DECL/CLDW: GEN H. H. SHELTON, REG. 1 5 (A) AND (D); DEOLON: X4//~~

+++PERSONAL FOR+++

~~SPECIAL HANDLING~~ ~~\$\$\$REQUIRED~~  
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\$\$\$COPY NUMBER----- \$\$\$

JOINT STAFF V1		1
ACTION	(M)	
INFO	CHAIRMAN DISTRIBUTION REQUIRED(*) SJS-C(*) SJS-C(1) NMCC:CWO(*) JSAMS(*) JSAMS UNCLAS DMS(*)	
SECDEF V2		1
ACTION	(M)	
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