

~~SECRET NOFORN~~

22 September 2001 1040

MEMORANDUM FOR THE SECRETARY OF DEFENSE

FROM: PRINCIPAL DEPUTY UNDERSECRETARY OF DEFENSE  
FOR POLICY

SUBJECT: SLIDE REVIEW

DECLASSIFIED IN FULL  
Authority: EO 13526  
Chief, Records & Declass Div, WHS  
Date: FEB 02 2016

1. ~~(S/NF)~~ Slide 2.

Bullet 2: The use of coalitions is dependent on circumstances.  
Development of coalitions is not an end unto itself.

Bullet 5: We are not interested in only preventing WMD proliferation.  
The objective means to deny its transfer and to disrupt its use and to  
protect against that use.

Bullet 6: May be miscast. The issue is not so much escalation as it is  
properly identifying our objectives; those objectives do not include Islam.  
When it says "no expansion to an MTW," it suggests we are not  
preparing to go to war with Iraq or another other state.

Bullet 8: The joint interagency task force for coordinating planning is all  
right. As written here, for "planning operations," is not a good idea.

2. ~~(S/NF)~~ Slide 6.

The mission statement in the third line should say, "Conduct a global,  
synchronized campaign." The three sub-bullets are incomplete. The  
operational plan should be global in perspective with each of the three  
bullets on Slide 6 as sub-elements of the global campaign.

3. ~~(S/NF)~~ Slide 7.

Bullet 1: We are not using overwhelming force in all cases. We are  
looking to be nuanced when necessary. This phrasing suggests "old-  
think."

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4. ~~(S/NF)~~ Slide 8.

The phasing of the campaign is linear and sequential. What we require is a campaign plan that is multi-front, dynamic, and concurrent.

Office of the Secretary of Defense ~~5US6957~~  
Chief, RDD, ESD, WHS  
Date: 02 Feb 2016 Authority: EO 13526  
Declassify: \_\_\_\_\_ Deny in Full: \_\_\_\_\_  
Declassify in Part: X  
Reason: 1.4 (a), (d)  
MDR: 14 -M- 3449

OSD 1.4 (a), (d)

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