



~~SECRET~~

THE JOINT CHIEFS OF STAFF
WASHINGTON, D.C. 20301

25 Nov 77 12 49 CG

SECRETARY OF DEFENSE

JCSM-435-77

23 November 1977

Fy-8

DOC# 157

11/23

H13

SEC DEF PAS STAFF

DECLASSIFIED IN FULL
Authority: EO 13526
Chief, Records & Declass Div, WHS
Date: SEP 15 2015

MEMORANDUM FOR THE SECRETARY OF DEFENSE

Subject: Draft of the Defense Guidance (U)

1. (U) Reference a memorandum by the Assistant Secretary of Defense (Program Analysis and Evaluation), 4 November 1977, subject as above, which requested comments on the draft Defense Guidance (DG).
2. (U) In view of ongoing staff action to implement the revised DOD Planning, Programming, and Budgeting System (PPBS) and issue a Consolidated Guidance document early next year, an update of the existing DG reflecting the latest Presidential policy guidance is required to assure a smooth planning transition into the new PPBS and establish an initial building block for development of the Consolidated Guidance. Since the Military Departments will comment on the DG separately, the Joint Chiefs of Staff have limited their comments to major issues of joint concern.
3. (S) The Joint Chiefs of Staff are concerned that the draft updated DG does not, in some cases, correctly reflect existing Presidential and Secretary of Defense policy decisions. Clear articulation of policy decisions is essential if the Services and Joint Chiefs of Staff are to fulfill their statutory responsibilities. Moreover, pending further study of the "combat sustainability" issue, the Joint Chiefs of Staff recommend that planning guidance of 180 days for all items in war reserve stocks be retained.

100-200000
23 Nov 77

Office of the Secretary of Defense 5080 552
Chief, RDD, ESD, WHS +
Date: 15 SEP 84 Authority: EO 13526
Declassify: X Deny in Full: _____
Declassify in Part: _____
Reason: _____
MDR: 15 -M- 1730

~~Classified by Director, J-5~~
~~SUBJECT TO GENERAL DECLASSIFICATION~~
~~SCHEDULE OF EXECUTIVE ORDER 11652~~
~~AUTOMATICALLY DOWNGRADED AT TWO~~
~~YEAR INTERVALS~~
~~DECLASSIFIED ON DECEMBER 31, 1985~~

I am reluctant to
contend
locking in
"planning" guidance that
is not followed by
lots of
money,
but does
waste
Some money on
long lead
unfunded
R&D.

ASD(PA&E) CONT. N. 7-1974

~~SECRET~~

15-11730

Sec Def Cont. N.

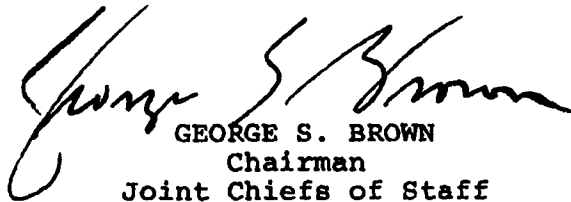
8357
011124A

Copy 1
2
3
4
5
Copies each
"A"

~~SECRET~~

4. (U) The changes to the draft DG recommended in the Appendix are those considered essential to accommodating the concerns of the Joint Chiefs of Staff.

For the Joint Chiefs of Staff:


GEORGE S. BROWN
Chairman
Joint Chiefs of Staff

Attachment

DECLASSIFIED IN FULL
Authority: EO 13526
Chief, Records & Declass Div, WDS
Date: SEP 15 2015

~~SECRET~~
2