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#62

DoD PROGRAM REVIEW

FY 84-88

ISSUE OUTLINES



THE EXECUTIVE SECRETARY TO THE DEFENSE RESOURCES BOARD

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Office of the Secretary of Defense
Chief, RDD, ESD, WHS
Date: 20 May 2016 Authority: EO 13526 +
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6 U.S.C. 552



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PROPOSED ISSUE CONSOLIDATION

FOR

PRG CONSIDERATION

June 1, 1982

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CRITERIA FOR CULLING ISSUES

(Extracted From May 17, 1982 Program Review Procedures Memo)

The Program Review Group (PRG) will accept an issue if it meets a minimum dollar value (at least \$50M in FY84), corrects serious non-compliance with the Defense Guidance, raises major policy implications that must be considered, or points out cross service disconnects in a program. Particular emphasis should be given to identifying program mismatches among the Service and Defense Agency POMs, regardless of the amount of resources involved. This is especially important in cases where an entire joint program is placed in jeopardy because of these mismatches. An issue failing to qualify on any of these counts will be dropped.

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Book 1 - Policy and Risk Assessment

Lead Organization

Issue Title

Tab

USDP

Book 1 Outline

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Book 2 - Nuclear Forces

<u>Lead Organization</u>	<u>Issue Title</u>	<u>Tab</u>
PA&E	<u>Strategic Bomber Forces</u>	B
	USDR&E- 1 Strategic Bomber Forces	
	USDP - 4 B-52 Conventional Modernization	
	USDP - 5 B-52 Strategic Modernization	
	R&O -12 B-52 Modifications	
	USDP - 6 KC-135 Reengining	
	USDP - 2 ALCM Production Rate	
	PA&E - 1 Strategic Bomber Programs	
	PA&E - 3 Tanker Reengining	
USDR&E	<u>Theater Nuclear Forces</u>	C
	USDR&E- 2 Theater Nuclear Forces	
	JCS - 8 TNF C ³	
USDR&E	<u>ICBM Survivability</u>	D
	USDR&E- 3 Ballistic Missile Defense	
	Army - 3 Ballistic Missile Defense Options	
	PA&E - 2 MX	
	USDR&E- 4 MX Missile	
	COMPT -12 M-X	
	OMB - 8 M-X	
USDP	<u>Seabased Nuclear Forces</u>	E
	USDP - 7 Trident SSBN Construction	
	USDP - 8 Trident I (C-4) FOT Missiles	
	USDP - 9 Trident II (D-5) RV	
	COMPT -10 Trident II (D-5)	
	COMPT -15 Trident I	
	OMB -10 Trident SBN Construction	
	USDR&E-31 Trident I FOT Articles	
	PA&E- 4 Seabased Nuclear Forces	
USDR&E	<u>Strategic Communication & Attack Warning</u>	F
	USDR&E-23 Enduring & Survivable Strategic C ³	
	JCS -14 Missile Warning Technology Programs	
	JCS -15 Strategic Connectivity	
	OMB -16 Spaceborne Infrared Surveillance System	
	PA&E - 7 Strategic C ³	
	R&O -17 Missile Warning Systems	

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Book 2 - Nuclear Forces (Cont'd)

<u>Lead Organization</u>	<u>Issue Title</u>	<u>Tab</u>
PA&E	<u>North American Air Defense</u>	G
	PA&E - 6 North American Air Defense	
	USDR&E-25 Enduring Strategic Air Defense	
	OMB -15 Air Surveillance Radars	
	JCS -12 AWACS	
	USDP - 3 E-3A (AWACS) Procurement	
USDP	<u>GLCM</u>	H
	PA&E - 5 GLCM	

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Book 3 - Conventional Forces

<u>Lead Organization</u>	<u>Issue Title</u>	<u>Tab</u>
Air Force	<u>AirLift</u>	I
	USDR&E- 5 Airlift	
	JCS - 4 CRAF Enhancement Program	
	PA&E -30 Airlift Augmentation <i>incl.</i>	
	USDP -23 CRAF Modernization	
	MRA&L -17 CRAF Enhancement	
PA&E	<u>Sealift and Prepositioning</u>	J
	USDP -30 POMCUS	
	USDP -27 Norway Prepositioning <i>✓ must do.</i>	
	USDR&E- 6 Sealift	
	USDR&E- 7 Fast Sealift and Escort Combatants	
	MRA&L -16 LOTS	
	PA&E -33 Ship-to-Shore Transfer	
	PA&E -32 Sealift and Prepositioning for SWA	
	OMB -12 Sealift Support	
PA&E	<u>Sea Lane Defense</u>	K
	JCS -11 Iceland Air Defense	
	PA&E -18 Air Defense of the Sea Lines of Communication	
	USDR&E-13 Air Defense of the Fleet	
USDP	<u>Rapid Deployment Forces</u>	L
	MRA&L -18 POMCUS Divisions	
	HA - 7 Navy RDJTF Medical Support	
	USDP -24 Army Planning	
USDP	<u>Carrier Battle Group Forward Deployments</u>	M
	PA&E -19 Carrier Battle Group Forward Deployments	
USDR&E	<u>Ship Survivability</u>	N
	PA&E -20 Anti-Submarine Warfare Forces	
	USDR&E-14 Undersea Surveillance	
	USDR&E-15 Anti-Submarine Warfare	
	USDR&E-17 CV Helicopter	
	COMPT - 8 Common ASW Standoff Weapon	
	COMPT -18 MK 46/ALWT	
	PA&E -17 AAW Defenses for the DD963 Class	
	R&O -21 LAMPS I and III	

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Book 3 - Conventional Forces

PA&E	<u>Army Force Structure</u>	0
	Army -1 High Technology Light Divisions	
	USDP -26 Army Force Structure	
	USDR&E-11 High Technology Test Bed (HTTB)	
	PA&E - 8 Army Reserve Component Roundout	
	PA&E -11 Army Force Structure Reductions	
Air Force	<u>Tactical Air Warfare</u>	P
	USDR&E- 8 Attack of Second Echelon/Deep Interdiction	
	PA&E -22 Air Defense in Europe	
	PA&E -27 Air Force Battlefield Air Interdiction Capability	
	OMB - 3 Air Base Attack	
USMC	<u>Amphibious Lift Forces</u>	Q
	PA&E -15 Amphibious Lift Forces	
	OMB -11 Amphibious Ships	
	USDR&E-16 Amphibious Force Lift Capacity	
Navy	<u>Naval Tactical Aviation</u>	R
	PA&E 24 Navy Tactical Aviation	
	USDP -28 Av-8B Procurement	
USDP	<u>P-3C Procurement</u>	S
	USDP -25 P-3C Procurement	

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Book 4 - Modernization and Investment

<u>Lead Organization</u>	<u>Issue Title</u>	<u>Tab</u>
COMPT	<u>Tactical Missile Programs</u>	T
	COMPT -16 HARM	
	COMPT -17 AMRAAM	
	PA&E -25 Sparrow & Sidewinder Production Rates	
USDP	<u>Industrial Preparedness</u>	U
	USDR&E-32 Industrial Preparedness	
	USDP - 1 Industrial Base Surge	
Navy	<u>Ship Construction Program</u>	W
	PA&E -13 DDG-51	
	OMB -13 Navy Shipbuilding Program	
USDR&E	<u>Cruise Missile Programs</u>	X
	USDP -10 SSN 688 SLCM VLS	
	USDR&E-12 Cruise Missile Programs	
	COMPT - 9 Cruise Missile Programs	
	ISA - 1 Conventional Cruise Missiles	
Army	<u>Army Modernization</u>	AA
	USDR&E-10 Copperhead	
	COMPT - 3 RATTLER	
	COMPT - 4 ARCS	
	COMPT - 5 AHIP	
	COMPT - 7 Mobile Protected Gun	
	PA&E - 9 Army Modernization	
	R&O -13 Army OV-1Ds	
USDR&E	<u>Tactical Reconnaissance</u>	BB
	JCS -21 TR-1 Procurement	
	JCS -23 U-2R Support to RDJTF	
	USDP -14 TR-1	
	USDP -15 ATARS MENS	
	USDP -22 TR-1/Guardrail Interoperable Data Link	
	USDR&E- 9 TR-1	
	COMPT - 6 Army RPV	
	PA&E -23 Advanced Tactical Air Reconnaissance System (ATARS)	
	OMB -14 Airborne Signals Intelligence	

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Book 4 - Modernization and Investment

<u>Lead Organization</u>	<u>Issue Title</u>	<u>Tab</u>
Army	<u>Chemical Warfare</u>	CC
	Army - 2 Chemical Demilitarization	
	USDR&E-33 Chemical Munitions Demilitarization	
	USDR&E-34 Chemical Defense Equipment	
	OMB - 9 Chemical Warfare	
	MRA&L -11 Environment Health & Safety	
USDR&E	<u>Technology Base</u>	DD
	COMPT - 1 Technology Base	
	COMPT -14 DARPA	
	USDR&E-29 VHSIC & Computing Technology	
USDR&E	<u>Electronic Warfare</u>	EE
	JCS - 1 Army Electronic Warfare	
	JCS - 2 Air Force Electronic Warfare	
	JCS - 3 Navy Electronic Warfare	
	USDP -21 C ³ Countermeasures	
	USDR&E-21 EW and C ³ Countermeasures	
USDR&E	<u>Communications Security & Survivability</u>	FF
	JCS -19 Communications Security	
	USDR&E-20 Support of PDS 24 & 53	
	USDR&E-22 COMM Security	
	COMPT -25 Secure Telephone Terminals	
	JCS - 7 DSCS/JRSC Terminals	
USDP	<u>Tactical Fusion</u>	GG
	JCS -22 Joint Tactical Fusion Program	
	USDP -18 Joint Tactical Fusion Program	
	USDR&E-26 Joint Tactical Fusion Program	
	USDR&E-27 United Operational Capability - Europe (LOCE)	
	COMPT - 2 Joint Tactical Fusion Program	
USDR&E	<u>Theater & Tactical C³</u>	HH
	R&O -18 Aircraft Radios	
	JCS -10 TRI-TAC	
	JCS -16 HF AJ Communications	
	JCS -17 Tactical C ³	
	JCS -13 Theater C ³ Support	
	USDR&E-18 Theater & Tactical C ³	

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Book 4 - Modernization and Investment

<u>Lead Organization</u>	<u>Issue Title</u>	<u>Tab</u>
R&E	<u>Long Haul Communications</u>	II
	R&O -11 Long Haul Communications	
	R&O - 4 Autovon	
	R&O -10 Network Front End	
	JCS -18 Defense Data Network	
USDP	<u>Tactical Surveillance System</u>	JJ
	USDP -11 Integrated Tactical Surveillance System	
	USDP -13 Ocean Surveillance Information System (OSIS)	
	USDP -16 Space Based Radar	
	USDR&E-28 Integrated Tactical Surveillance System	
R&E	<u>Directed Energy Weapons</u>	KK
	USDP -12 Space Based Laser	
	USDR&E-30 Directed Energy Weapons	
	COMPT -11 Space Laser Program	
R&E	<u>MILSTAR</u>	LL
	JCS-9 MILSTAR	

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Book 5 - Readiness and Other Logistics

<u>Lead Organization</u>	<u>Issue Title</u>	<u>Tab</u>
MRA&L	<u>Military Construction Program</u>	MM
JCS - 5	SWA MILCON	
COMPT -26	MILCON	
COMPT -27	NATO Infrastructure	
MRA&L - 4	SWA MILCON	
MRA&L - 6	Construction Mobilization Requirements	
USDP -29	USAF Bases in Turkey	
MRA&L - 5	RPMA	
HA - 2	Madigan Army Medical Center	
MRA&L	<u>Readiness</u>	NN
MRA&L - 1	Materiel Readiness	
MRA&L - 3	Supporting & Equipping The Total Force	
PA&E -10	Army Stock Fund, Depot Maintenance, and Supply Requirements	
PA&E -26	Readiness of Selected F-15, F-16, A-10 Units	
COMPT -20	COSIS	
COMPT -19	Depot Maintenance Backlogs	
PA&E -14	Navy Readiness	
MRA&L	<u>Material Sustainability</u>	00
MRA&L - 2	Material Sustainability	
JCS - 6	Air Munitions Procurement	
PA&E -28	Anti-Armor Weapons Shortfall	
R&O -15	Ammunition Procurement	

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Book 6 - Manpower

<u>Lead</u>	<u>Issue Title</u>	<u>Tab</u>
<u>Organization</u>	<u>Military Manpower</u>	PP
MRA&L	MRA&L - 8 Military Manpower	
	OMB - 7 Military End-Strength	
	MRA&L - 9 Guard & Reserve Manpower	
	R&O - 1 Navy Retirement Policy	
	HA - 5 CONUS Health Care Personnel	
	HA - 6 Navy Health Care Personnel	
	R&O -16 Engineer Force Structure	
MRA&L	<u>Military Compensation</u>	QQ
	Compt -21 BAQ/VHA	
	Compt -22 Sea pay	
	Compt -23 BAS	
	Compt -24 USMC Bonuses	
	OMB - 4 Military Pay Raise	
	OMB -5 Military Personnel Initiatives	
HA	<u>CHAMPUS</u>	RR
	HA -1 Champus	
	R&O -9 Champus	
HA	<u>Military Medical Programs</u>	SS
	HA -3 PHS Facilities	
	HA -4 TRIMIS	
	OMB -6 Military Medical Programs	
MRA&L	<u>Dependents Education</u>	TT
	MRA&L -10 Dependents Education	
	R&O -25 Dependent Schools	

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Book 7 - Intelligence

<u>Lead Organization</u>	<u>Issue Title</u>	<u>Tab</u>
USDP	<u>Reconstitutable and Enduring Intelligence System</u>	UU
	USDP-19 REIS	
USDR&E	<u>MC&G Support</u>	VV
	USDR&E-42 DRSP Initiatives	
	USDP -31 MC&G Capabilities	
	USDR&E-44 DMA Processing	
USDP	<u>High Energy Upper-Stage (HEUS)</u>	WW
	USDP -34 HEUS	
USDR&E	<u>Increased Reconnaissance Processing</u>	XX
	JCS -24 Investment Balance	

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Book 8 - Management Initiatives

<u>Lead Organization</u>	<u>Issue Title</u>	<u>Tab</u>
USDR&E	<u>Major System New Starts</u>	AAA
	USDR&E-35 New Starts	
USDR&E	<u>Stability and Affordability</u>	BBB
	USDR&E-40 Program Stability	
USDR&E	<u>Economic Production Rates</u>	CCC
	USDR&E-36 Economic Production Rates	
	OMB -2 Lower Cost Weapon Systems Alternatives	
USDR&E	<u>Multi-year Procurement</u>	DDD
	USDR&E-37 Multi-year Procurement	
	OMB -1 Strengthening Mobilization Capabilities	
USDR&E	<u>Competition</u>	EEE
	USDR&E-38 Competition	
USDR&E	<u>Pre-Planned Product Improvement</u>	FFF
	USDR&E-39 Product Improvement	
USDR&E	<u>Realistic Budgeting</u>	GGG
	USDR&E-41 Realistic Budgeting	
	PA&E -16 Underfunding the SCN Appropriation	
USDR&E	<u>Acquisition Economies and Efficiencies</u>	HHH
	PA&E -21 OUE During FSD	

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Lead
Organization

Book 8 - Management Initiatives

Tab

COMPT

Operations Economics and Efficiencies

III

MRA&L -15	PRAM Program
MRA&L -14	Defense Relocation Account
MRA&L -12	Manpower Economics and Efficiencies
MRA&L -13	Energy Economics and Efficiencies
R&O - 7	Navy SHORSTAMPS
R&O - 8	RPMA
R&O -14	DoD Travel
COMPT -28	Family Housing
COMPT -29	"Historical" Family Housing
R&O - 3	DMA
R&O -19	Army Equipment Repair
R&O -23	Army Comm-Elec Training
R&O -20	Navy/USMC Training

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Culled Items

	<u>Issue Title</u>	<u>Tab</u>
JCS -20	FPMO Manpower Support	JJJ
USDR&E-19	Navigation and Position Fixing	
MRA&L -7	Map & Chart Support	
ISA -2	Security Assistance	
R&O -2	AFRRI	
R&O -5	Education Programs	
R&O -6	RDT&E General Support	
R&O -22	Formal School Training	
R&O -24	Counter HUMINT Requirements	
PA&E -29	Security Assistance Civilian End-Strength	

To Be Handled Separately

COMPT -13
USDR&E-24

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<u>Lead Organization</u>	<u>Suggested Out-of-Court Settlements</u>	<u>Tab</u>	
USDP	USDP-20	Battle Group Passive Horizon	KKK
USDR&E	USDR&E	Out-of-Court Settlement Package	
PA&E	PA&E-31	Marine Corps Aviation Support Ship	
USDP	USDP-32	CLASSIC WIZARD ASW Support Enhancement	
USDP	USDP-33	CLASSIC WIZARD Early Warning Enhancement	
USDP	USDP-34	CLASSIC WIZARD Mobile Van	
USDR&E	Non-NFIP Funding for DIA	JCS-25 DIA Non-NFIP Funding	
		USDR&E-43 DIA Non-NFIP Funding	
		USDP-17 DIA J-2 Funding	
USDP	USDP-36	Tactical Intelligence Tasking and Collection Management	

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Policy and Risk Assessment Issue Book

<u>Section</u>	<u>Responsible Agency</u>
I. Introduction	DUSD(P)
II. Selected POM Resource Allocation Display - What the POMs Provide	PA&E
- Readiness - Sustainability - Modernization Display	MRA&L
III. Force Planning Priorities - What the POMs Provide	
- Necessary Readiness	MRA&L
- Upgrading C3	DUSD(P)/C2
- Sustainability	DUSD(P)/EP
-- War Reserve Stockage	MRA&L
-- Industrial Base Preparedness	USDRE
- Mobility Capability	PA&E
- Essential Modernization	USD/R&E
IV. Risk Assessment	CJCS
V. Summaries of Defense Guidance Studies	
- Land Based Air For SLOC Defense	PA&E
- Conventional Cruise Missile Concepts	ISA
- Special Warfare Forces	ISA

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