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**HEADQUARTERS  
U. S. ATLANTIC COMMAND  
NORFOLK, VIRGINIA 23511 - 5100**



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Date: JAN 24 2008

**HISTORICAL REPORT  
CALENDAR YEAR 1999 (U)**





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DEPARTMENT OF DEFENSE

U.S. ATLANTIC COMMAND  
HEADQUARTERS OF THE COMMANDER IN CHIEF  
NORFOLK, VIRGINIA 23511-5100

5720  
Ser J02P/5 0398  
20 DEC 1991

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From: Commander in Chief, U.S. Atlantic Command  
Subj: HISTORICAL REPORT FOR THE HEADQUARTERS OF THE COMMANDER IN  
CHIEF, U.S. ATLANTIC COMMAND, FOR CALENDAR YEAR 1990

Ref: (a) JCS SM-414-88 of 23 May 88

Encl: (1) USCINCLANT Historical Report for CY-90 (U)

1. Enclosure (1) is submitted in accordance with reference (a).
2. This document contains information affecting the security of the United States within the meaning of the Espionage Laws, Title 18, U.S. Code, Sections 793, 794, and 798, and relating to the national defense within the meaning of Espionage Law, Title 10, U.S. Code, Section 906a. Transmission or revelation of its contents in any manner to an unauthorized person is prohibited by law.
3. The security classification indicated for each page is according to the highest classification of any portion of it. Indication is made at the bottom of the preceding page when the reverse side is intentionally left blank. All titles and headings in this history are unclassified as are individual entries in the Table of Contents. The overall document is classified SECRET in accordance with DOD Regulation 5200.1-R. When approved by USCINCLANT, individual classified paragraphs may be declassified as required in accordance with Executive Order 12356 and in conformance with current downgrading/declassification regulations.

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*Ray O'Mara*  
RAYMUND E. O'MARA  
Major General, USAF  
Deputy Commander in Chief

Distribution:  
Secretary, Joint Staff, JCS (17)  
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UNITED STATES ATLANTIC COMMAND

PREFACE (U)

MISSION - AREA OF RESPONSIBILITY (U)

(U) The United States Atlantic Command was established on 1 December 1947 with a responsibility for the conduct of normal peacetime operations and, when necessary, military operations in the defense of the United States and its possessions. The responsibility assigned to the U.S. Atlantic Command by the Joint Chiefs of Staff includes the conduct of normal operations (less security assistance responsibilities for Iceland, the Azores, and Cape Verde) in the Atlantic Ocean west of 17 degrees east longitude, the Pacific Ocean east of 92 degrees west longitude, the Caribbean Sea, the Gulf of Mexico, the Arctic Ocean east of 95 degrees west longitude and west of 100 degrees east longitude, and the islands (less the United Kingdom and Ireland) of all assigned water areas.

COMMAND OBJECTIVES (U)

(U) Caribbean Area. In conjunction with friendly regional states, objectives are:

[REDACTED]

(U) By supporting other U.S. Government agencies, to assist in stopping the flow of illegal narcotics into the United States, including narcotics coming from Central and South America.

[REDACTED]

(U) Atlantic Area. In conjunction with NATO allies and friendly nations on the Atlantic littoral:

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(U) NATO Area. In conjunction with NATO allies, Atlantic Command objectives are to prevent military coercion of allied and friendly nations in the Atlantic Ocean area, deterring Soviet temptation to seek geopolitical gains by the threat or use of force. If a crisis with the USSR occurs, support is given to SACLANT actions to deter escalation of the crisis. If deterrence should fail, the Atlantic Command would then facilitate the rapid reinforcement of SACLANT and SACEUR and undertake complementary operations with forces remaining under U.S. national control to defeat Soviet forces throughout the Command's area of responsibility.

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## PART I

### MANPOWER, PERSONNEL OF HEADQUARTERS STAFF, U.S. ATLANTIC COMMAND (U)

#### SIGNIFICANT EVENTS (U)

##### (U) January 1990

- (U) Joint Professional Military Education (JPME), Phase II: The three-month assignment to the Armed Forces Staff College, a proposal contained in the appropriations act, is considered firm by Congress and will go into effect in July 1991.

- (U) The Joint Control Group for OCEAN VENTURE (OV) 90 was manned with 136 billets filled.

- (U) A civilian hiring freeze was imposed by the Secretary of Defense as of 11 January 1990.

(U) February 1990. The JCS (J1) held a conference 15-16 February. The conference centered on dealing with the restructuring of the Armed Forces as a result of recent world events.

(U) March 1990. The augmentation package for Exercise TRADEWINDS 90 was tasked to component commanders. The final planning conference was held which put the total requirements at 31.

##### (U) April 1990

- (U) The 1990 Decennial Census of military personnel was completed for USCINCLANT on 2 April.

- (U) The civilian hiring freeze was modified to allow hiring of current DoD civilian employees to vacant positions.

- (U) Manning of the OV 90 augmentation package was filled with a total of 547 billets.

##### (U) May 1990

- (U) Approval was received for a full time Marine Corps Reserve Officer to be assigned to the Manpower and Personnel Directorate. This officer will manage and set up administrative procedures for Marine Corps Reservists performing their duties for this staff.

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- (U) On 18 May, Admiral Leon A. "Bud" Edney, USN, relieved Admiral Frank B. Kelso, II, USN, as Commander in Chief, U.S. Atlantic Command.

## (U) June 1990

- (U) Preparations were being made to administer a 15 percent manpower reduction in USCINCLANT's AOR over the next three years.

- (U) The recent approved out-of-cycle change to JTF-4's JMP authorized five new billets and changed ten existing billets. The following billets are filled or fills are identified: USAF - one of five; USN - three of five; USMC - one of two. Service personnel centers are working to fill the remaining positions including: two USA; four USAF; two USN; one USMC, and five civilians.

- (U) On 6 June, Captain Michael W. Cramer, USN, relieved RADM Isaiah C. Cole, USN, as Director of Intelligence (J2), U.S. Atlantic Command.

## (U) July 1990

- (U) Marine Corps Reserve CO's Planning Conference was held at the Lake Wright Motel for nine MTU's and the USCINCLANT IMA Detachment. Subjects covered were exercise support augmentation for FY 91, budget preparations; orders processing, FITREPs, general administrative update and organization. Attendees included 30-35 CO's and operations officers from Reserve units and dets. The conference was funded by Marine Corps Reserve dollars.

- (U) On 30 July, RADM (Select) Leonard F. Picotte, USN, relieved RADM Peter G. Chabot, USN, as Inspector General (J7), U.S. Atlantic Command.

## (U) August 1990

- (U) On 9 August, the USCINCLANT J2 transferred 33 billets to the Atlantic Joint Intelligence Command (LANTJIC), and on 15 August LANTJIC was renamed the Atlantic Intelligence Command (AIC).

- (U) On 31 August, Captain John J. Coonan, USN, relieved COL Arthur E. Greiner, USAF, as Director for Program Planning and Assessment (J8).

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## (U) September 1990

- (U) Exercise SOLID SHIELD 91 tasking letter was printed and distributed to component and supporting commands. Total billets tasked was 468, which represents a reduction of 15 billets from SOLID SHIELD 89. Augmentees for the Joint Exercise Control Group will report in increments beginning 9 January 1991.

- (U) Naval Reserve manyears program for SOLID SHIELD 91 was allocated at substantially reduced levels from past years. This will require CINCLANTFLT to meet tasking for Reserve component augmentation with active duty personnel. In addition, the reduction also removes Reserve component support from the Exercise Directors Staff.

(U) October 1990. The FY 90 total Reserve utilization within the LANTCOM AOR was 40,048 man-days, broken down as follows: direct staff support: 11,816; deployment for training: 28,232. The majority of these personnel supported training projects on various Caribbean island sites (i.e., renovation of community facilities and conducting medical clinics).

(U) November 1990. A response to the JCS directed five percent military/civilian personnel reduction for FY 91 was submitted on 20 November. A total of 34 billets were identified (six civilian, 28 military). Billets selected for reduction were either vacant with no chance of hiring due to budget constraints or were determined to have the least severe impact on mission accomplishment within the AOR.

## (U) December 1990

- (U) Exercise SPARTAN BASE was conducted from 26 November to 7 December. Twenty-nine billets were filled by Navy and Marine Corps Reserve personnel.

- (U) Exercise SOLID SHIELD 91 and associated personnel augmentation requirements were cancelled.

- (U) The Navy's Selective Early Retirement Boards for Commanders (O5) was held on 3 December and the Captains' (O6) board was held on 10 December. The Air Force boards were held on 3 December also. Army boards are not scheduled.

## MANPOWER AND PERSONNEL STATUS (U)

(U) The following numbers reflect USCINCLANT's current manpower status (JMP reflects 33 billets realigned from USCINCLANT to the Atlantic Intelligence Command (AIC):



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(U) FY 89 authorized billet number 390  
FY 90 authorized billet number 489

	<u>USN</u>	<u>USMC</u>	<u>USA</u>	<u>USAF</u>	<u>TOTALS</u>
Officer	119	17	38	36	210
Enlisted	178	4	9	11	202
Civilian	<u>77</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>77</u>
Totals	374	21	47	47	489

(U) The total allowance of Joint Mobilization Augmentation for 1990 was as follows:

	<u>USN</u>	<u>USMC</u>	<u>USA</u>	<u>USAF</u>	<u>TOTALS</u>
Officer	120	27	56	65	268
Enlisted	136	23	36	55	250
Civilian	<u>5</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>5</u>
Totals	261	50	92	120	523

(U) USCINCLANT STAFF ORGANIZATION AS OF 31 DECEMBER 1990

Commander in Chief:

ADM Leon A. Edney, USN, (1310)

Executive Assistant to the Commander in Chief:

CAPT Harold W. Gehman, Jr., USN, (1110)

Deputy Commander in Chief and Chief of Staff:

Maj Gen Martin J. Ryan, Jr., USAF

Executive Assistant to the Deputy and Chief of Staff:

CAPT Thomas T. Verhoef, USN (1320)

Special Assistant for International Affairs:

Mr. J. K. Connell, FE-MC

Advisor for [REDACTED] Operations:

VADM Henry G. Chiles, Jr., USN (1120)

NSA/SCC Representative:  
[REDACTED]

Command Surgeon:

RADM Donald L. Sturtz, MC, USN, (2100)

Staff Judge Advocate:

CAPT Charles F. Ellis, JAGC, USN, (2500)

Public Affairs Officer:

CAPT Kendall M. Pease, Jr., USN (1650)

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OSD FOIA 5 U.S.C. § 552(b)(3); 50 U.S.C. § 3605 (Pub. L. 86-36, Section 6)  
NSA FOIA 5 U.S.C. § 552(b)(3); 50 U.S.C. § 3605 (Pub. L. 86-36, Section 6)  
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(U)

**Joint Secretariat:**

**LCDR Richard A. Spon, USN, (6410)**

**U.S. Liaison Officer to SACLANT;  
CAPT Bruce M. Hoeller, USN, (1310)**

**Director for Manpower and Personnel:  
CAPT Michael W. Bordy, USN, (1110)**

**Director for Intelligence:  
CAPT Michael W. Cramer, USN, (1610)**

**Director for Operations:  
RADM Robert J. Spane, USN, (1310)**

**Director for Logistics:  
CAPT Roc M. Brierley, USN, (1110)**

**Director for Plans and Policy:  
MajGen Ross S. Plasterer, USMC**

**Director for Command, Control,  
Communications and Information Systems:  
CAPT Kenneth A. Johnson, USN, (1110)**

**Inspector General  
RADM Leonard F. Picotte, USN, (1110)**

**Director for Program Planning and Assessment  
CAPT John J. Coonan, JR., USN (1310)**

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PART II

MANPOWER, PERSONNEL STATUS OF SUBORDINATE  
UNIFIED COMMANDS AND OTHER SUBORDINATE COMMANDS (U)

SUBORDINATE UNIFIED COMMANDS (U)

(U) ICELAND DEFENSE FORCE

(U) The Iceland Defense Force, with headquarters at U.S. Naval Air Station Keflavik, Iceland, is under the command of Rear Admiral Thomas F. Hall, USN. RADM Hall has the additional duties of Commander, Fleet Air Keflavik; Island Commander Iceland; and Commander, Iceland AntiSubmarine Warfare Group. He assumed these duties on 23 May 1989.

(U) The Joint Manpower Program for the Iceland Defense Force, as approved by the JCS, has the following manpower authorizations (does not include deployed support units):

<u>Service</u>	<u>Officer</u>	<u>Enlisted</u>	<u>U.S. Civilian</u>	<u>Total</u>
Army	2	0	0	2
Navy	14	21	8	43
Air Force	<u>7</u>	<u>5</u>	<u>0</u>	<u>12</u>
Total	23	26	8	57

(U) The Iceland Defense Force was properly manned to authorized billet structure.



(U) U.S. FORCES AZORES

(U) The U.S. Forces Azores has its headquarters at Terceira, Azores. Brigadier General Charles C. Barnhill, USAF, assumed command on 8 July 1989, and has additional duties as Commander, 1605 Military Airlift Support Wing.

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(U) The Joint Manpower Program for the U.S. Forces Azores, as approved by the JCS, has the following manpower authorizations (does not include deployed support units):

<u>Service</u>	<u>Officer</u>	<u>Enlisted</u>	<u>U.S. Civilian</u>	<u>Total</u>
Army	2	0	0	2
Navy	3	7	6	16
Air Force	<u>6</u>	<u>3</u>	<u>0</u>	<u>9</u>
Total	11	10	6	27

(U) The U.S. Forces Azores was properly manned to authorized billet structure. Augmentation is required to support wartime tasks.



(U) SPECIAL OPERATIONS COMMAND ATLANTIC

(U) The Special Operations Command Atlantic, has its headquarters at Norfolk, VA. Colonel John E. Mirus, USA, is SOCLANT's commander, assuming that position on 30 June 1989.

(U) The Joint Manpower Program for the Special Operations Command Atlantic, as approved by the JCS, has the following manpower authorizations (does not include support units):

<u>Service</u>	<u>Officer</u>	<u>Enlisted</u>	<u>U.S. Civilian</u>	<u>Total</u>
Army	4	3	0	7
Navy	2	2	1	5
Air Force	<u>1</u>	<u>2</u>	<u>0</u>	<u>5</u>
Total	9	7	1	17



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OTHER SUBORDINATE COMMANDS (U)

(U) JOINT TASK FORCE 120

(U) Command of JTF 120 is normally assigned to Commander, SECOND Fleet, with headquarters in an assigned flagship. Vice Admiral Michael P. Kalleres, USN, is currently Commander, SECOND Fleet, who assumed command in April 1990.

(U) There is no Joint Manpower Program for CJTF 120. Augmentation requirements are contained in USCINCLANT operation order 2000-YR.

(U) ATLANTIC INTELLIGENCE COMMAND

(U) The Atlantic Joint Intelligence Center was redesignated the Atlantic Intelligence Command (AIC) on 15 August 1990. This is an initial step to consolidate and realign joint and fleet intelligence functions into one organization. Located in Norfolk, VA, it is commanded by Captain David G. Houghton, USN. He assumed command in June 1990.

(U) The Joint Manpower Program for the Atlantic Intelligence Command, as approved by the JCS, has the following manpower authorizations:

<u>Service</u>	<u>Officer</u>	<u>Enlisted</u>	<u>U.S. Civilian</u>	<u>Total</u>
Army	4	9	0	13
Navy	24	56	31	111
Air Force	6	24	0	30
Marine Corps	<u>2</u>	<u>4</u>	<u>0</u>	<u>6</u>
Total	36	93	31	160

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(U) CARIBBEAN REGIONAL OPERATIONS CENTER

(U) The Caribbean Regional Operations Center, with headquarters at Key West, FL, is under the command of Captain John E. Millward, USN. He assumed command on 15 September 1989.

(U) The Joint Manpower Program for the Caribbean Regional Operations Center, as approved by the JCS, has the following manpower authorizations:

<u>Service</u>	<u>Officer</u>	<u>Enlisted</u>	<u>U.S. Civilian</u>	<u>Total</u>
Army	1	0	0	1
Navy	4	46	0	50
Air Force	3	33	0	36
Marine Corps	1	4	0	5
Total	9	83	0	92

(U) CRUISE MISSILE SUPPORT ACTIVITY

(U) The Cruise Missile Support Activity, with headquarters in Norfolk, VA, is under the command of Captain W. W. Cobb, Jr., USN, with the title of Director. He assumed that position on 16 June 1990.

(U) The Joint Manpower Program for the Cruise Missile Support Activity, as approved by the JCS, is as follows:

<u>Service</u>	<u>Officer</u>	<u>Enlisted</u>	<u>U.S. Civilian</u>	<u>Total</u>
Army	0	0	0	0
Navy	6	20	23	49
Air Force	0	0	0	0
Marine Corps	0	0	0	0
Total	6	20	23	49

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## (U) JOINT TASK FORCE FOUR

(U) Joint Task Force FOUR (JTF-4) has its headquarters at Key West, FL. On 22 February 1989, Vice Admiral James C. Irwin, USCG, assumed command of JTF-4.

(U) The Joint Manpower Program for JTF-4, as approved by the JCS, has the following manpower authorizations (does not include augmentation forces):

<u>Service</u>	<u>Officer</u>	<u>Enlisted</u>	<u>U.S. Civilian</u>	<u>Total</u>
Army	5	9	0	14
Navy	19	13	19	51
Air Force	7	14	0	21
Marine Corps	5	4	0	9
Coast Guard	<u>16</u>	<u>9</u>	<u>0</u>	<u>25</u>
Total	52	49	19	120

## (U) COORDINATING AUTHORITY BERMUDA

(U) The Coordinating Authority Bermuda, with headquarters at Naval Air Station, Bermuda, is an additional duty assignment for Captain Joseph Phelan, USN, the Commanding Officer, U.S. Naval Air Station, Bermuda. He assumed command on 21 August 1989.

(U) There is no Joint Manpower Program for this activity. The main purpose of this activity is to coordinate various disaster relief plans with local authorities ensuring that emergency plans are implemented and operations are conducted with all available resources.

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PART III  
INTELLIGENCE (U)  
SIGNIFICANT EVENTS (U)

(U) January 1990

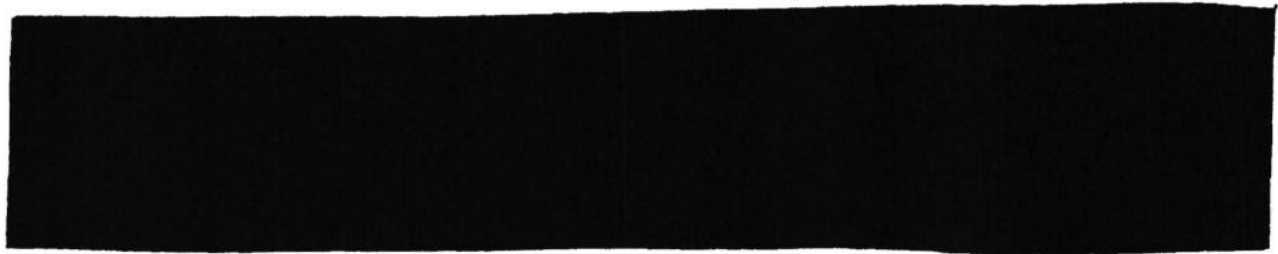
- (U) Representatives attended a Council of Defense Intelligence Production (CDIP) Subcommittee meeting, 18-19 January, to assess the potential for providing intelligence production support to emerging requirements (i.e., arms control verification, counternarcotics, and future weapons systems), to realign existing production resources (i.e., from Soviet threat to Third World production), and to identify those product lines that can be eliminated or converted from hard copy to an alternative dissemination medium. More definitive program manager's guidance was determined necessary to determine the exact courses of action available under future budgetary constraints. (J21)

- (U) Representatives attended the U.S. Air Force Forces, Atlantic (AFLANT) Program Objective Memorandum (POM) 92-97 brief on Air Force support to USCINCLANT Integrated Priority List (IPL) issues. (J21)

- (U) Reviewed JCS Publications 5-02.2 and 5-02.21; made significant clarification and input regarding the functions of a wartime/peacetime Joint Targeting Board (JTB). All recommendations have been accepted by the JCS J32 (Joint Doctrine Division). (J22)

- (U) Provided USCINCLANT Naval Reserve Unit (NRU) 0209 additional tasking and made OPLAN/CONPLAN target lists available to build a theater targeting data base with a locally developed software package called AIMPOINT. When NRU 0209 is fully integrated into the LANTCOM Theater Intelligence Network (LATIN) system, and has complete access to our intelligence data bases, the unit will assume the caretaker role for the targeting data base. (J22)

- (U) The Collection Management Support Tool (CMST), an updated automated data processing (ADP) terminal for collection requirements management, was demonstrated to the Director of Naval Intelligence (DNI) on 9 January. (J24)



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- (U) The Human Resource Intelligence (HUMINT). Collection Requirements Manager hosted a visit by Major Jim Krempel, USA, the CJTF-4 HUMINT Collection Manager. Major Krempel briefed the Director of Intelligence (J2) on operational proposals to enhance HUMINT support to CJTF-4. (J24)



- (U) The relocation of the Second Marine Expeditionary Force (II MEF) LATIN equipment from Building FC-364 to J.C. Smith Hall at Camp Lejeune, NC, has been completed and is now operational. The letter of acceptance (LOA) and the as-built plans are pending. (J29)

(U) February 1990

- (U) Mr. Dennis Harman (SES-4), prospective head OP-920 (Intelligence Programs Resource Sponsor) and Chairman of the Civilian Intelligence Personnel Management System (CIPMS) Executive Steering Committee, visited LANTCOM intelligence activities for orientation and budget discussions, 20-21 February. He was accompanied by the Director of the Civilian Intelligence Personnel Office (CIPO) and the Chief of Classification, CIPO, to provide an update on CIPMS implementation progress. (J21)

- (U) Representatives attended the Intelligence Support Systems (ISS) Users' Conference at the Navy Ocean Systems Center in San Diego. This conference provided an excellent opportunity to learn what intelligence systems are under development and planned by the Navy to best support USCINCLANT/CINCLANTFLT long range planning, programming and budgeting requirements; how these systems

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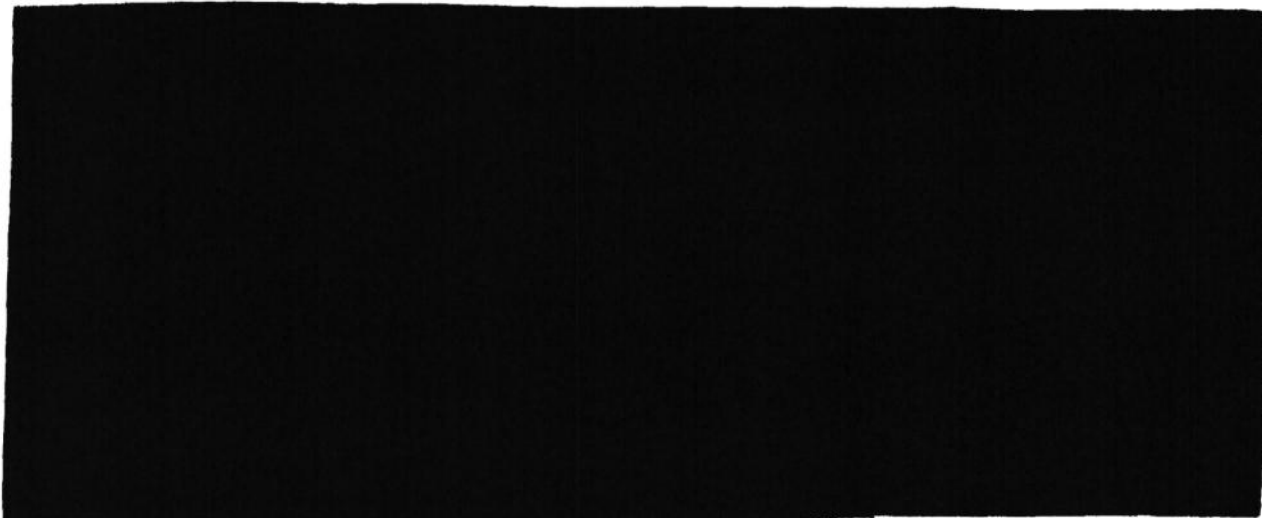
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OSD FOIA § 5 U.S.C. § 552 (b)(3); 10 U.S.C. § 424  
DIA FOIA § 5 U.S.C. § 552 (b)(3); 10 U.S.C. § 424  
JS E.O. 13526 Section 3.3 (b)(5)

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(U) support both the LANT and Fleet requirements; and if these systems support the USCINCLANT Theater Intelligence Architecture Program (TIAP) and the Intelligence Communications Architecture (INCA) documented intelligence requirements. (J21)

- (U) Reintroduced the LANTCOM Target Actions Group (LTAG) conference concept and laid the foundation for a new and dynamic group to address targeting issues. (J22)



- (U) Representatives attended the initial meeting of the DoD Collection Requirements Management (CRM) Executive Steering Group at DIA. The Steering Group, chaired by Mr. Geoffrey Langsam, SES-5, DIA/CA, will serve as the functional and technical advocate for CRM to the Military Intelligence Board and the Senior Military Intelligence Officers Conference (SMIOC). (J24)



- (U) Initiated plans for moving the Intelligence Data Handling Systems (IDHS) Computer Operations Center (COC) (currently in building NH-95) to the LANTJIC (in building NH-19) when the expansion construction project is completed in June 1990. The Bendix Field Engineering Corporation, under contract by Naval Electronic Systems Engineering Center (NESEC) Portsmouth, VA, is providing the electronics engineering and preparing the required Base Electronic System Plans (BESEP). COM-SITE Corporation, under contract by International Business Machines Corporation (IBM), is looking at the site preparations for the computer room. (J29)

- (U) The Command Arrangement Agreement (CAA), including a letter of instruction (LOI) prepared by U.S. Southern Command (USSOCOM) for the installation of LATIN equipment in the intelligence facilities of Naval Special Warfare Group TWO (NSWG-2), was signed by all the participating commands. A survey of NSWG-2 was completed and installation is scheduled for June 1990. (J29)

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JS E.O. 13526 Section 3.3(b)(5)

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- (U) Installation of the 9.6 KBPS communications circuit between the Defense Secure Network 3 (DSNET-3) packet switching node (PSN) located in Norfolk, and the gateway, to be located in the N2 spaces of Commander, Fleet Air Keflavik (COMFAIRKEF), Iceland, was initiated. NESEC was tasked to engineer the circuit and plan for installation of LATIN equipment in Iceland. (J29)

- (U) Approved and implemented the Supreme Allied Commander Atlantic (SACLANT) U.S. Intelligence Division access to IDHS. Plans are underway to make the required connection when the proper accreditation is received. A LOI is being prepared outlining installation responsibilities. (J29)

- (U) Provided agenda item regarding Soviet capabilities in the Atlantic Theater for the U.S.-United Kingdom (UK) Joint Staff Talks. (J2EF)

(U) March 1990

- (U) Mr. Brian Dailey and Mr. Kirk McConnel, Professional Staff Members to the Senate Armed Services Committee, escorted by CDR Robert Leib, Office of Legislative Affairs (OLA), visited the USCINCLANT Intelligence Directorate; Commander, Oceanographic Systems Atlantic (COMOCEANSYSLANT); FICEURLANT and USS NASSAU on 19 March. Both gentlemen work primarily Tactical Intelligence and Related Activities (TIARA) issues, and while this was the official purpose for the visit, many questions surfaced concerning Soviet nuclear powered ballistic missile submarine (SSBN) deployment patterns and operating procedures. These types of questions most likely relate to the ongoing debates in the House and Senate over budget reductions. (J21)

- (U) On 19-20 March, the Director of Intelligence (J2) and the Director for Fleet Intelligence (N2) co-hosted the visit of Mr. Yukinori Hirose, staff officer of the First Intelligence Division, Japanese Bureau of Defense Policy, Japanese Defense Agency (JDA). Mr. Hirose has been attending a strategic intelligence course at the Defense Intelligence College and, upon his return to Japan, will be instrumental in the establishment of a JDA-level intelligence organization. His visit was intended to acquaint him with how U.S. intelligence is structured organizationally to support operational forces. His visit included briefings and discussions at Fleet Ocean Surveillance Information Center, Atlantic (FOSIC LANT), FICEURLANT, LANTJIC, and the USCINCLANT and CINCLANTFLT Intelligence Directorates. (J21)

- (U) Revalidated the targeting annex to CONPLAN 2360, culminating in over four months of intensive effort and coordination with analysts throughout USLANTCOM and national agencies. The effort resulted in a dramatic increase in the number of new targets developed. (J22)

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[REDACTED]

- (U) Developed a proposed appendix to OPORD 2000 Annex B. This appendix will establish theater policy and procedures for collection management. (J24)

[REDACTED]

- (U) Attended USSPACECOM sponsored Soviet Strategic Offensive Operations Conference in Colorado Springs, CO. (J2EF)

- (U) Attended the Space Awareness Wargame at Tactical Training Group, Atlantic (TACTRAGRULANT). (J2EF)

- (U) Installed the newest release of the network processor software [REDACTED]

- (U) Transferred the reference/M204 product to FICEURLANT. This provides FICEURLANT with on-line access to the M204 manuals in combination with a sophisticated query package. (J29)

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OSD FOIA 5 U.S.C. § 552 (b)(3); 10 U.S.C. § 424  
DIA FOIA 5 U.S.C. § 552 (b)(3); 10 U.S.C. § 424  
JS E.O. 13526 Section 3.3 (b)(5)

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- (U) On 27 March, representatives from USCINCLANT met with CAPT Barter (Royal Navy), SACLANT C9, to discuss the installation and maintenance of LOCE. LOCE is a VAX computer that operates at the North Atlantic Treaty Organization (NATO) Secret level and supplies a geographic display of the EUCOM ground threat. It was decided that the best location for the LOCE remote processing center's VAX computer would be in the NH-95 second deck computer center, built for the NATO Command and Control Information System (CCIS). (J29)

- (U) Installation of the Host Message Output System (HMOS) software was completed. This package provides the means for users to electronically transmit record message traffic direct to AUTODIN channels without resorting to hard copy optical character reader (OCR) format. When utilized with the Chop Chain Facility, the system provides the means to create, staff, and release messages entirely in soft copy form. (J29)

(U) April 1990



- (U) On 4 April, a representative attended the Integrated Tactical Data Network (ITDN) meeting that reported on the proof-of-concept demonstration in September 1989. This concept is expected to provide the means to move tactical intelligence information to the deployed forces using packet switched technology.

- (U) The annual Senior Intelligence Officers' Conference was held at USCINCLANT Headquarters, 10-11 April, to discuss intelligence issues that impact on the CINC's warfighting capabilities. Attendees included representatives from: U.S. Army Forces Atlantic (ARLANT), U.S. Air Force Forces Atlantic (AFLANT), U.S. Atlantic Fleet (LANTFLT), Eighteenth Airborne Corps (XVIII ABN Corps), SECOND Fleet (SECONDFLT), Joint Task Force FOUR (JTF-4), Fleet Marine Force, Atlantic (FMFLANT), Second Marine Expeditionary Force (II MEF), 12th Air Force, U.S. Maritime Defence Zone Atlantic (MARDEZLANT), Iceland Defence Force (ICEDEFOR), Special Operations Command, Atlantic (SOCLANT), 480th Reconnaissance Technical Group (480th RTG), Atlantic Joint Intelligence Center (LANTJIC), and Fleet Intelligence Center Europe and Atlantic (FICEURLANT). Topics discussed included increasing CN requirements with decreasing budgets, command and organizational relationships, support to deployed units in a joint task force, in-theater intelligence production, interoperability of intelligence systems in joint operations, joint intelligence in support of Operation JUST CAUSE, and Exercise OCEAN VENTURE 90.

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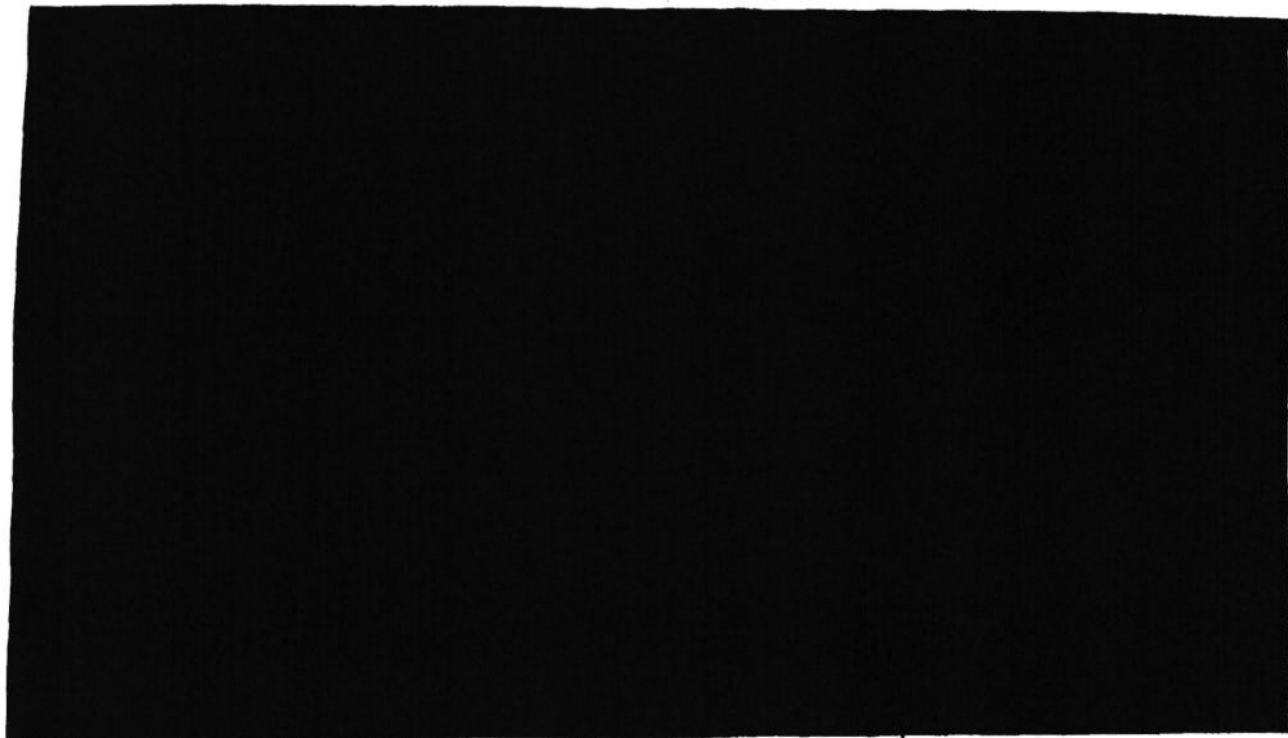
III-6

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JS E.O. 13526 Section 3.3(h)(5)



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- (U) Several members of the House Appropriations Committee Surveys and Investigations Staff visited USCINCLANT/CINCLANTFLT, 18-19 April, to discuss types, methods, and sources for gathering intelligence, communications support, and support provided Europe. Visit included briefs/tours of FICEURLANT, FOSIC LANT, NAVCAMS LANT, and two ships.

- (U) Received AFLANT's final report on Air Force support to the USCINCLANT Integrated Priority List (IPL) issue in POM 92-97.

- (U) Hosted the annual LANTCOM Target Actions Group (LTAG) meeting on 17-19 April. One of the issues addressed was a need to examine specific target option sets. As a result of this conference, SOCLANT will take the lead in developing specific option sets for special operations employment.



OSD FOIA 5 U.S.C. § 552(a)(1); 10 U.S.C. § 424  
DIA FOIA 5 U.S.C. § 552(b)(1); 10 U.S.C. § 424  
JS E.O. 13526 Section 3.3(b)(5)  
NAVY E.O. 13526 Section 3.3(b)(1)

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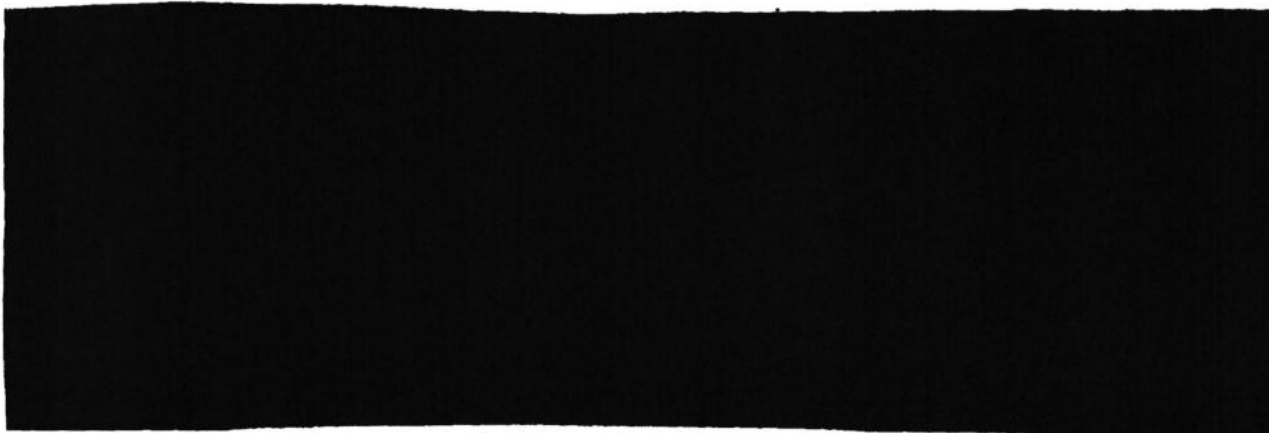
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- (U) The Director of Intelligence attended the Naval Security Group and Fleet N2 conferences. He briefed the USCINCLANT Intelligence realignment plan to the Directors of DIA and the General Defense Intelligence Program (GDIP) Staff.



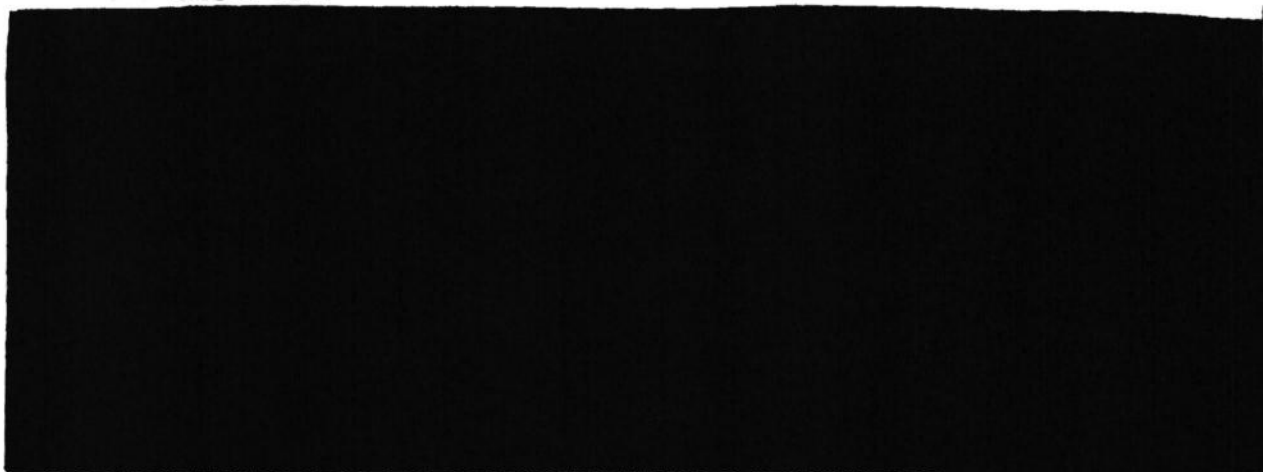
- (U) Representatives from the 4th Marine Division Reserve Unit in New Orleans visited USCINCLANT (J29) to discuss the feasibility of extending access to the LANTCOM IDHS. Topics discussed included a possible agreement among USLANTCOM, USCG and USMC to share LATIN connectivity in support of USCG CN operations.

- (U) The JTF-4 LANTCOM LAMPS became operational, supplying automated message handling services to about 80 IBM PS2 work stations located in J2 and J3 spaces.

- (U) Discretionary access profiles were prepared for COMNAVAIRLANT providing automated message handling. Changes made here to the Logicon message dissemination software were provided to Fleet Intelligence Center, Pacific (FICPAC) via DSNET-3.

- (U) The extension of LANTCOM IDHS to CINCLANTFLT N8 and CINCLANTFLT N2 spaces was completed during this period. Both sites are operational.

(U) May 1990



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OSD E.O. 13526 Section 3.3(b)(4), (3), (6) + FOIA 5 U.S.C. § 552(b)(3); 50 U.S.C. § 3605 (Pub. L. 86-36, Section 6)  
NSA E.O. 13526 Section 3.3(b)(2), (6) + FOIA 5 U.S.C. § 552(b)(3); 50 U.S.C. § 3605 (Pub. L. 86-36, Section 6)  
JS E.O. 13526 Section 3.3(b)(5) DIA E.O. 13526 Section 3.3(b)(1) NAVY E.O. 13526 Section 3.3(b)(3)

JS E.O. 13526 Section 3.3(b)(5) NAVY E.O. 13526 Section 3.3(b)(1)  
DIA E.O. 13526 Section 3.3(b)(1)

[REDACTED]

- (U) Captain Peter C. Baxter, USN, prospective U.S. Defense Attache to the United Kingdom, Captain Serge A. Yonov, USN, Naval Attache (Designate) to the Union of Soviet Socialist Republics (USSR), Captain Bruce W. Barker, USN, Defense and Naval Attache (Designate) to the Netherlands, and Major Stephen A. Carnes, USMC, Assistant Naval Attache (Designate) to Denmark, visited CINCLANTFLT for intelligence briefings during May.

[REDACTED]

- (U) Endorsed a USCENCOM Joint Test & Evaluation Program nominated to develop secondary imagery dissemination system (SIDS) standards and test interoperability between service components and various levels of command. The USCINCLANT endorsement noted the ongoing deployment of Fleet Imagery Support Terminal (FIST) (V)-3 to fleet assets and the near term requirement for DoD SIDS to conform to a national transmission standard, such as the National Imagery Transmission Format (NITF).

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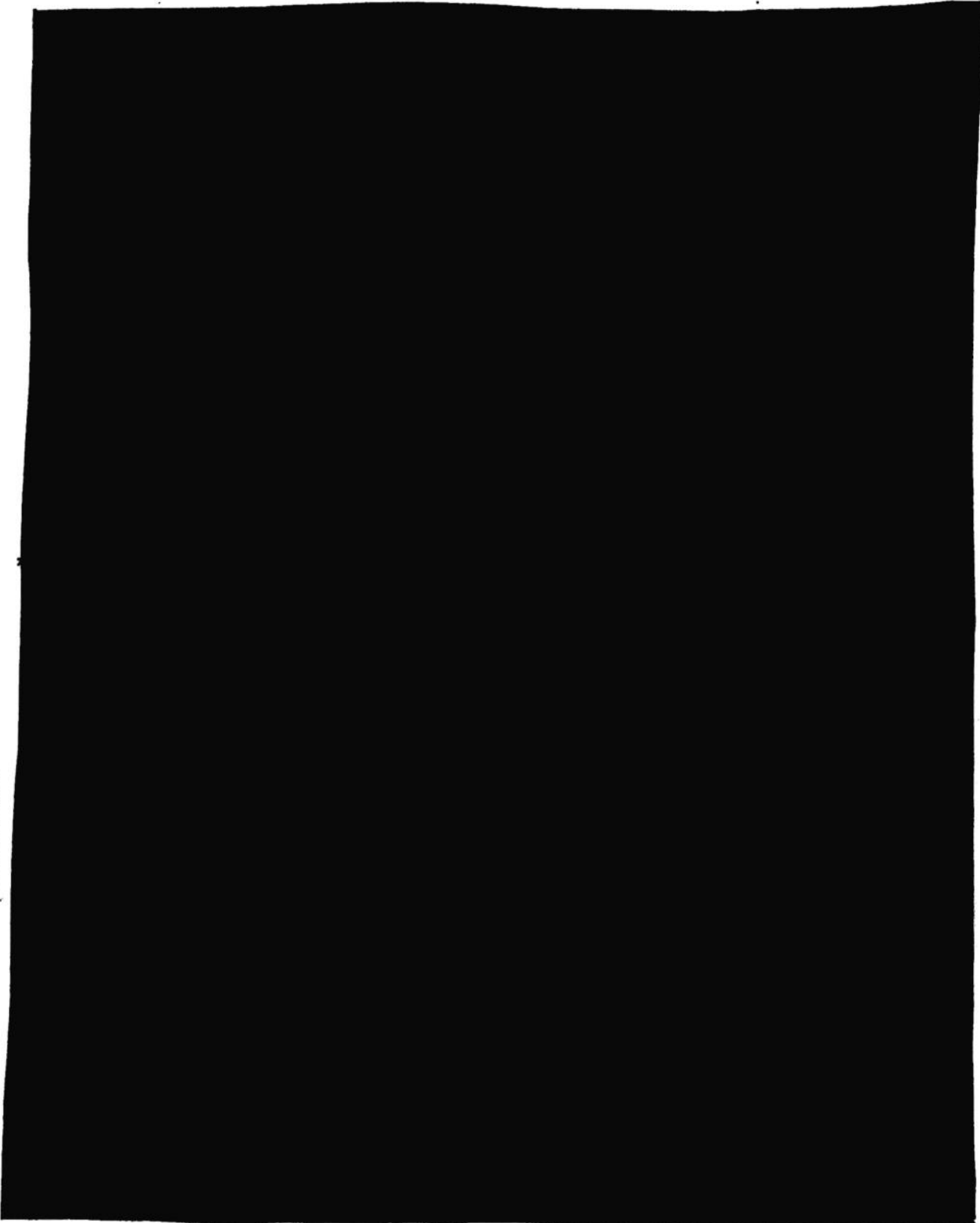
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OSD FOIA 5 U.S.C. § 552(b)(3); 10 U.S.C. § 424  
DIA FOIA 5 U.S.C. § 552(b)(3); 10 U.S.C. § 424  
JS E.O. 13526 Section 3.3(b)(5)

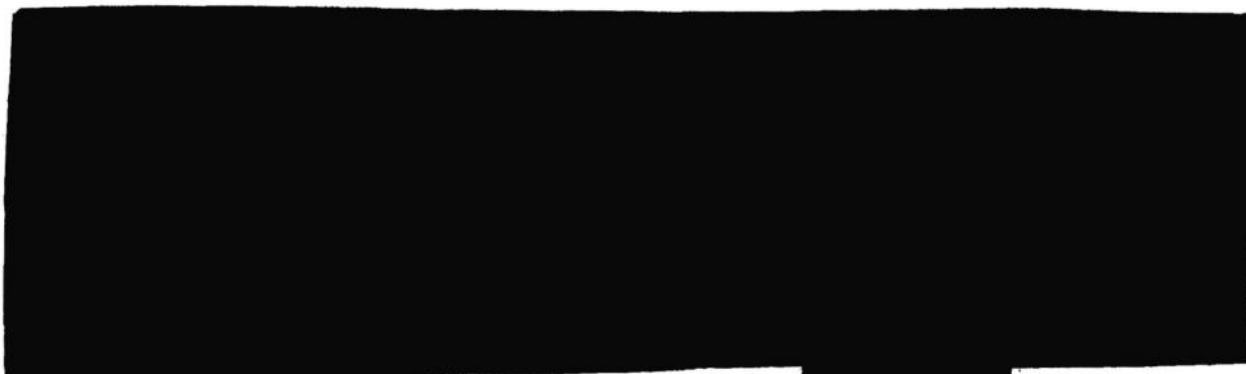


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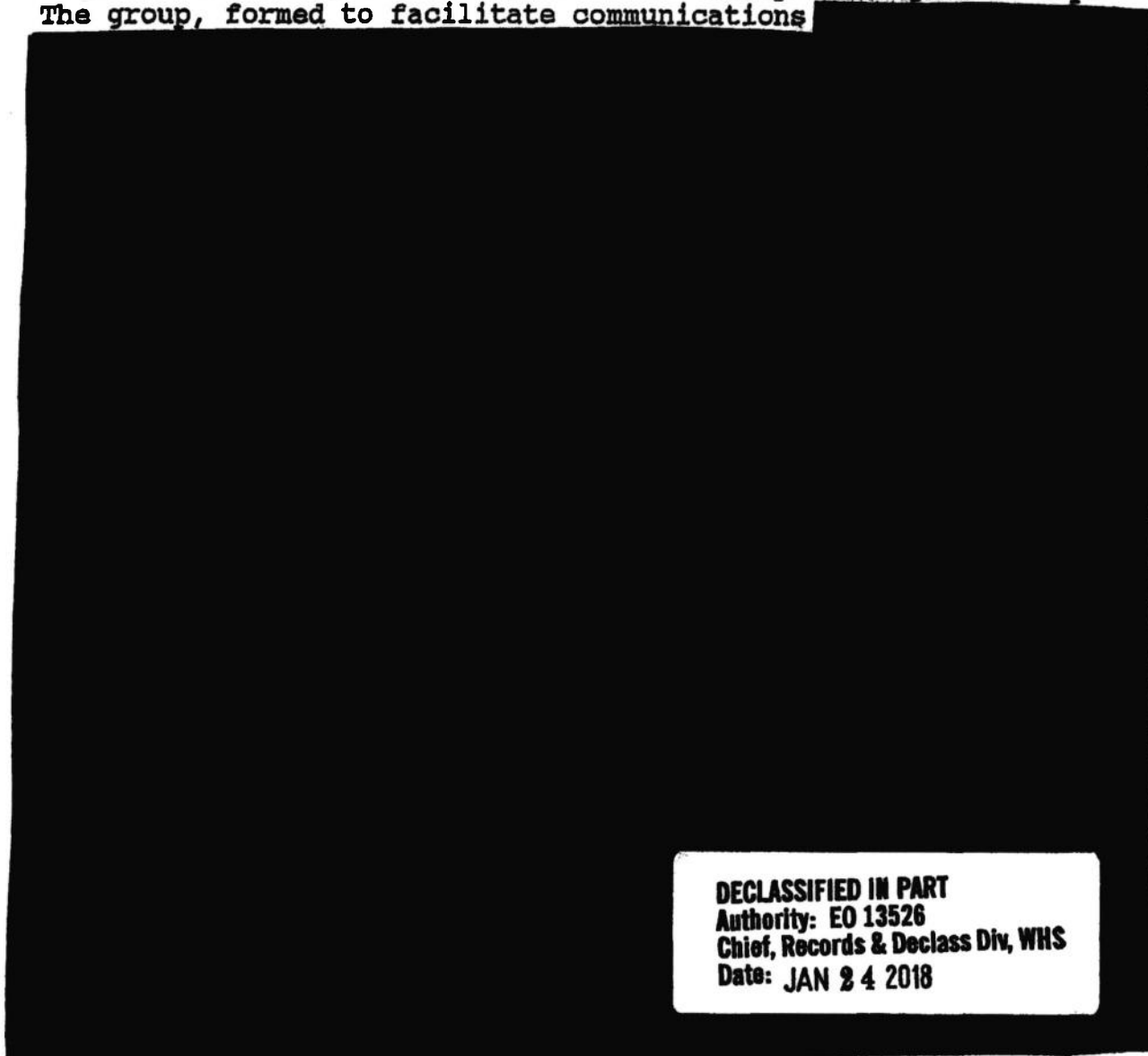
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- (U) Representatives attended the [redacted] Collection Requirements Management (CRM) Executive Group meeting on 22 May. The group, formed to facilitate communications [redacted]



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DIA E.O. 13526 Section 3.3(b)(1) + FOIA 5 U.S.C. § 552(b)(3); 10 U.S.C. § 424  
NAVY E.O. 13526 Section 3.3(b)(1)

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OSD E.O. 13526 Section 3.3(b)(3)(c) + FOIA 5 U.S.C. § 552(b)(3); 50 U.S.C. § 3605 (Pub. L. 86-36, Section 6)  
JB E.O. 13526 Section 3.3(b)(5) OSD FOIA 5 U.S.C. § 552(b)(3); 10 U.S.C. § 424  
NSA E.O. 13526 Section 3.3(b)(3)(c) + FOIA 5 U.S.C. § 552(b)(3); 50 U.S.C. § 3605 (Pub. L. 86-36, Section 6)



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- (U) The USCINCLANT IDHS Division (J29) completed installation of the GENSER plain language addresses (PLAs). Each PLA was compared with an approved list provided by the Naval Telecommunications Command (NTCC). The NTCC services outgoing GENSER messages by assigning routing indicators and reformatting them correctly for transmission via AUTODIN.

(U) June 1990

[REDACTED]

- (U) On 6 June, Captain M. W. Cramer relieved Rear Admiral Isaiah C. Cole as Director of Intelligence (J2).

- (U) The Navy Civilian Intelligence Personnel Management System (CIPMS) Oversight Board (NCOB) convened for its first meeting on 7 June. Purpose was to review and approve target grade levels for civilian tables of organization of all CIPMS covered Navy activities. This is the final milestone for complete implementation of CIPMS as a separate civilian personnel system for the DoD intelligence community. Mr. John Dothard (J21) is the USLANTCOM representative to the NCOB.

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JS E.O. 13526 Section 3.3(b)(5) NAVY E.O. 13526 Section 3.3(b)(1)

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JS E.O. 13526 Section 3.3(b)(5) NAVY E.O. 13526 Section 3.3(b)(1)

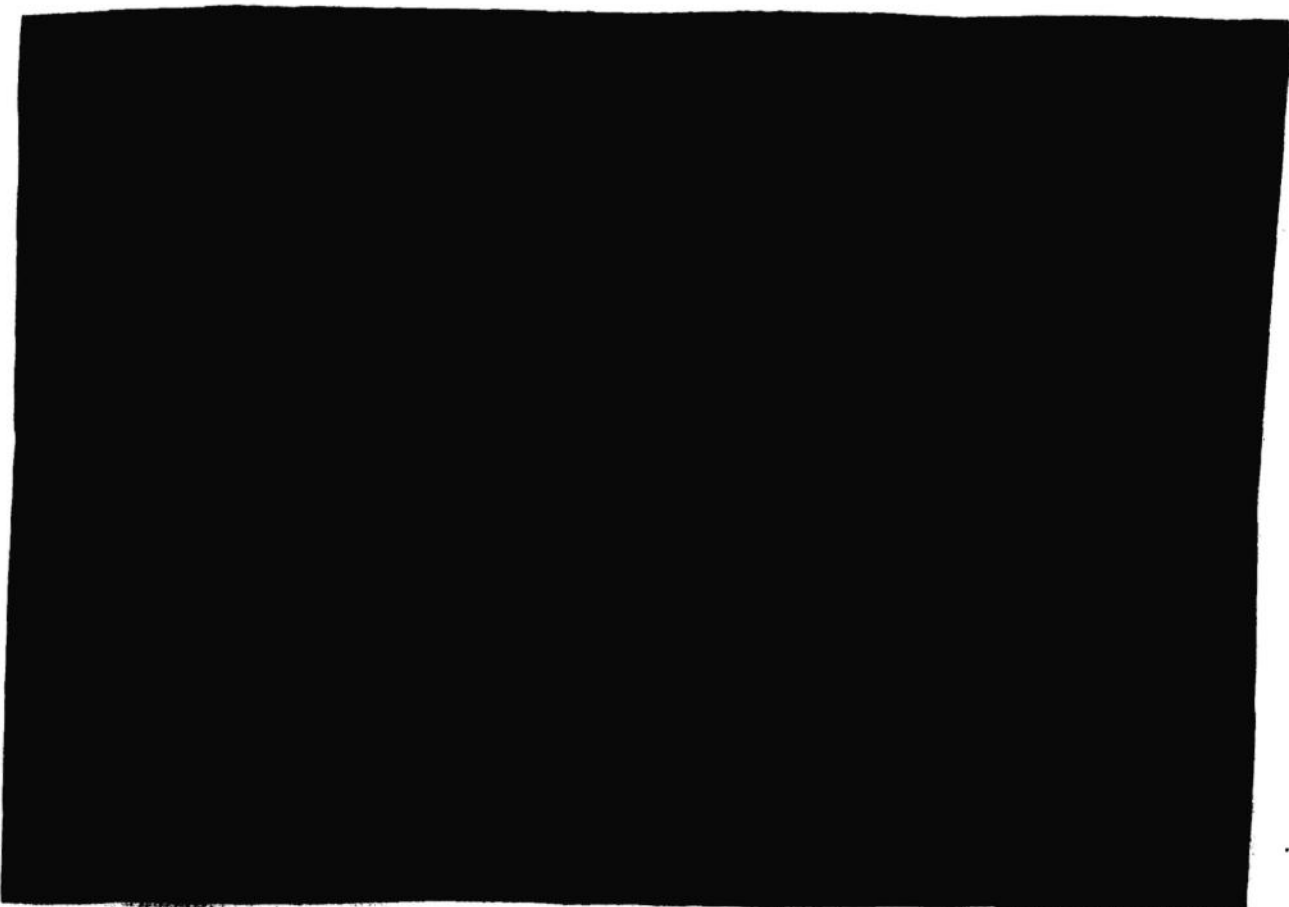


- (U) Hosted visit on 22 June by LTC Larry Bockman, USMC, Assistant Naval Attache (designate) to the USSR. Discussions, emphasizing intelligence collection and analysis, were held with key officers in the J2 and J5 directorates and FICEURLANT.



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(U) July 1990



- (U) CAPT Dave Houghton, USN, relieved CAPT Gary Davidson, USN, as commanding officer of the Atlantic Command Joint Intelligence Center (LANTJIC) on 6 July 1990. On the same day, the new 26,000 square foot addition to the LANTJIC building was accepted for service.

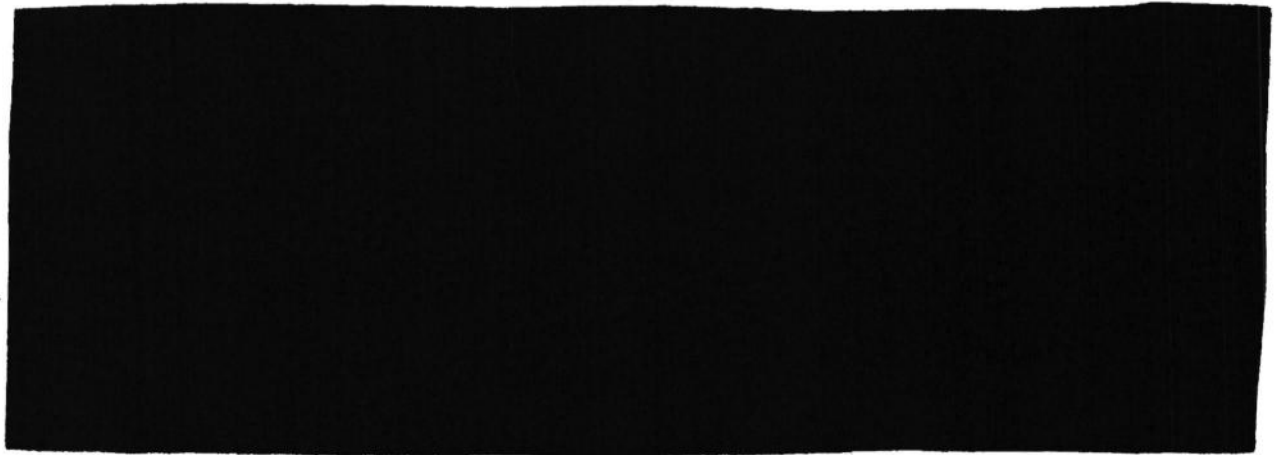


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OSD E.O. 13526 Section 3.3 (b)(3), (c) + FOIA 5 U.S.C. § 552 (b)(3); 50 R.S.C. § 3605 (Pub. L. 86-36, Section 6)  
NSA E.O. 13526 Section 3.3 (b)(3), (c) + FOIA 5 U.S.C. § 552 (b)(3); 50 R.S.C. § 3605 (Pub. L. 86-36, Section 6)  
JS E.O. 13526 Section 3.3 (b)(3), (c) NAVY E.O. 13526 Section 3.3 (b)(1)

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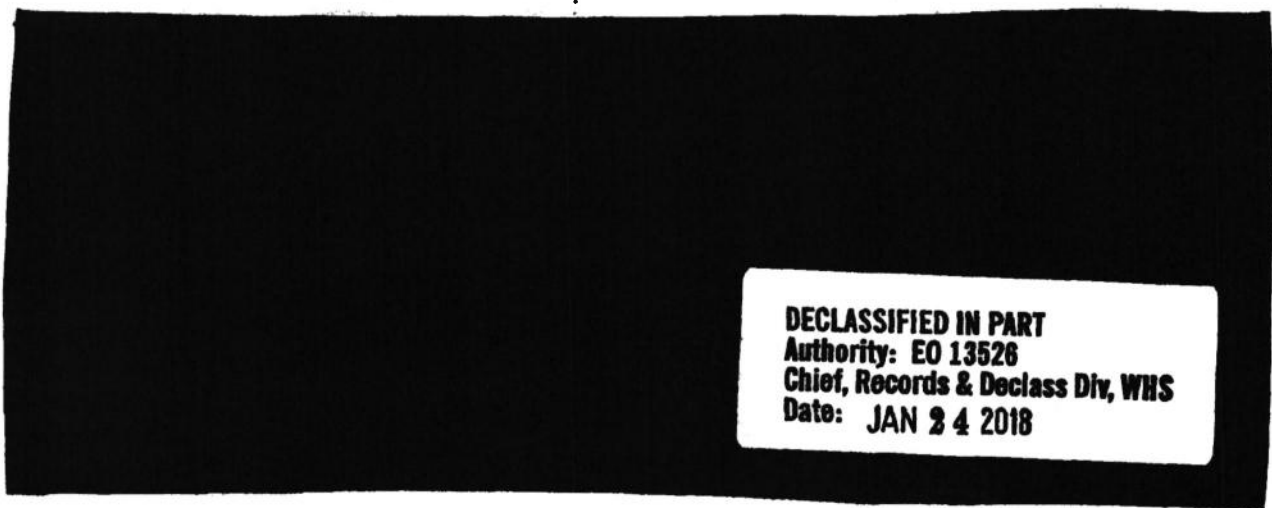
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- (U) On 13 July representatives from several commands and contractor organizations met to continue planning for the consolidation of IDHS operations into the Atlantic Intelligence Command (AIC). IDHS consolidation planning meetings have occurred monthly since March 1989. The status of seven major plans consisting of hundreds of independent events (e.g. acquisitions, installations, moves, etc.) are reviewed at each meeting. The consensus of all participants is that this is one of the most complex and so far successful automated data processing/communications planning activities ever undertaken by the Intelligence Directorates involved. Relocation is to occur in October/November of 1990.



- (U) A J2 representative attended the DIA sponsored Caribbean U.S. Defense Attache's Conference in Bridgetown, Barbados, 17-19 July.



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JS E.O. 13526 Section 3.3(b)(5)  
CIA E.O. 13526 Section 3.3(b)(1)

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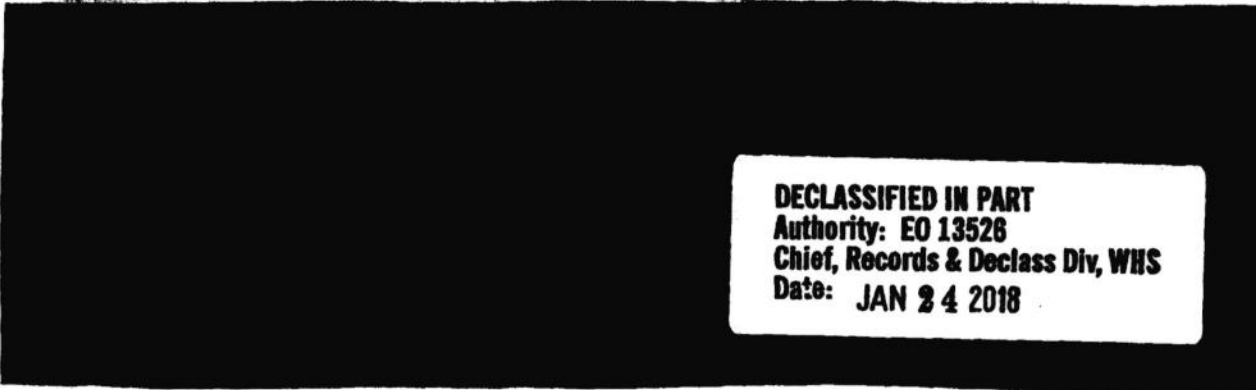
- (U) USCINCLANT (J24) hosted a visit

on 26 July.

Meetings were held with key staff officers

Visits to FICBURLANT and

CINCLANTFLT (N5) were also arranged for Commander Corcoran.



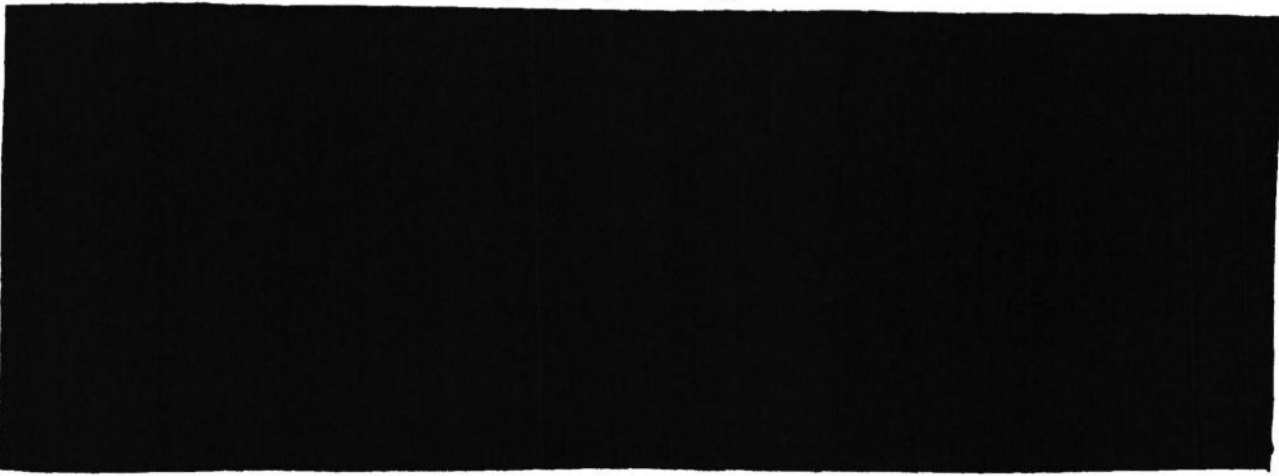
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OSD FOIA 5 U.S.C. § 552 (b)(3); 10 U.S.C. § 424, 10 U.S.C. § 2305 (a)  
OIA FOIA 5 U.S.C. § 552 (b)(3); 10 U.S.C. § 424, 10 U.S.C. § 2305 (a)  
JS E.O. 13526 Section 3.3 (b)(5)

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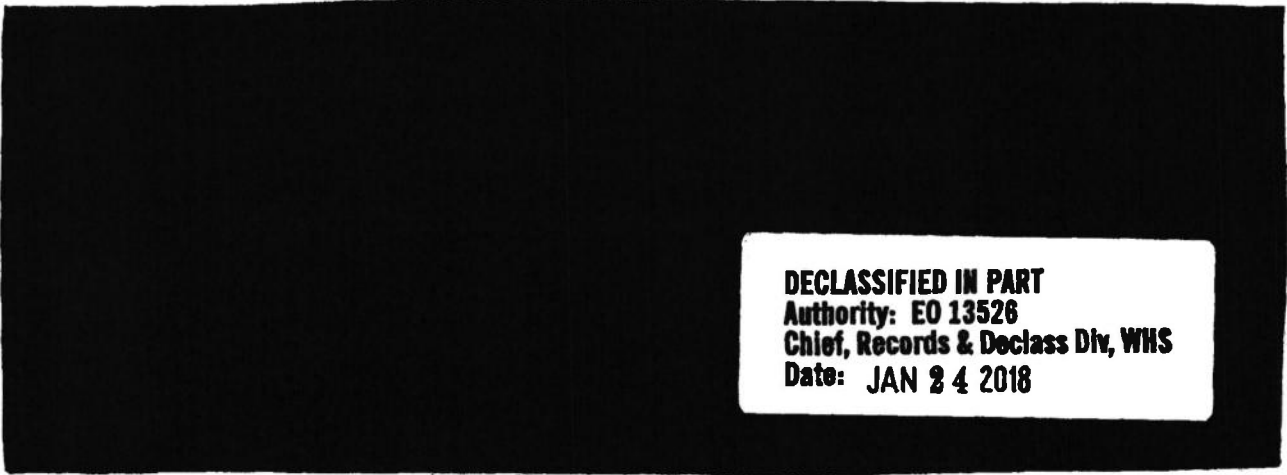


- (U) On 31 July, representatives attended the Telecommunications Network (TELNET) conference [redacted] This conference was attended by several commands [redacted] to discuss interoperability among systems using interactive TELNET sessions.

- (U) Completed installation of the intelligence secure video and audio distribution system in support of command and control in Building NH-95.

(U) August 1990

- (U) On 1 August 1990, the Counternarcotics Intelligence Operations Division (J25) was established to provide current and historical intelligence support. This Division is scheduled to merge with the Atlantic Intelligence Command (AIC) upon standup, on or about 1 April 1991.



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- (U) Hosted a FIST, version 3, ((V)3) meeting to correct technical problems isolated to a communications filtering device. Attendees included representatives from COMSPAWARSSYSCOM; NESEA, St. Inigoes; COMNAVAIRLANT; COMNAVSURFLANT; COMSECONDFLT; COMPHIBGRU

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OSD FOIA 5 U.S.C. § 552 (b)(3); 10 U.S.C. § 424  
DIA FOIA 5 U.S.C. § 552 (b)(2); 10 U.S.C. § 424  
JS E.O. 13526 Section 3.3 (b)(2)



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(U) TWO, and CINCLANTFLT (N6) and (N8). Discussions lead to solid solutions, and FIST (V)3 system problems on USS BELKNAP, USS GUAM, USS SARATOGA, USS NASHVILLE, USS MOUNT WHITNEY and FICEURLANT were corrected.

- (U) USCINCLANT hosted visits  
on 8 August.

to discuss inter-military cooperation,

- (U) On 8 August, [redacted] USA, the new Army Attache to the Dominican Republic, visited USCINCLANT (J29) to discuss a JTF-4 initiative to provide six months of Mitre support on site in Santo Domingo. The objective was to assist in establishing an incremental and politically acceptable contracting strategy leading to modernization of CN ADP and communications used by the Dominican Republic military and national police.

- (U) On 9 August, USLANTCOM representatives met with representatives from Mitre, ConTel, AIC, and USA to discuss a proposed modification to the current Intelligence Pacific (IPAC) Electronic Intelligence (ELINT) Processing System (EPS) software technology transfer effort. The proposal is to scrap the EPS transfer in favor of the more modern and capable SUN based, National Security Agency (NSA) developed SUNSHINE system. Follow up requirements and capabilities analyses will be performed prior to embarking on a different course for automating ELINT processing.

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OSD FOIA 5 U.S.C. 552 (b)(3); 10 U.S.C. 4424  
DIA FOIA 5 U.S.C. 552 (b)(3); 10 U.S.C. 4424  
IS E.O. 13526 Section 3.3(b)(3) CIA E.O. 13526 Section 3.3(b)(1)

OSD E.O. 13526 Section 3.3(b)(1) + FOIA 5 U.S.C. § 552 (b)(3); 10 U.S.C. § 424  
DIA E.O. 13526 Section 3.3(b)(1) + FOIA 5 U.S.C. § 552 (b)(3); 10 U.S.C. § 424  
JS E.O. 13526 Section 3.3(b)(5) NAVY E.O. 13526 Section 3.3(b)(1)

- (U) A System Requirements Review (SRR) meeting was held on 20 August for the USLANTCOM Defense Automated Warning System (LANTDAWS). One of the tasks to be accomplished during Atlantic Command Theater Intelligence Network (LATIN), Phase 3, (April 90-March 91) is to transfer to USLANTCOM the November DAWS baseline which is the same baseline being delivered to SAC. This task involves the rehosting of the five strategic I&W applications that are the core of DAWS baseline applications, with our USLANTCOM Automated Message Processing System (LAMPS) and the Military Intelligence Integrated Data System/Integrated Data Base (MIIDS/IDB) systems.

- (U) Mr. Wayne Wilson and CDR Marcus Williams, USN, from the Office of the Secretary of Defense (OSD) Command, Control, Communications, and Intelligence (C3I) Staff and CAPT Ron Lesley, USN, Navy Drug Program Coordinator, visited USCINCLANT for orientation and briefing. They met with representatives from J2, J3 and J72 and toured facilities of USCINCLANT/CINCLANTFLT involved in CN related activity. CDR Williams remained in the Norfolk area to conduct business at the Navy Marine Intelligence Training Center (NMITC) related to CN intelligence training issues. Mr. John Dothard, USCINCLANT (J21), escorted Mr. Wilson and CAPT Lesley to C3I East, Miami, FL, on 21 August for CN orientation and briefing, and then on to Key West to observe the JTF-4 intelligence operation on 22 August.

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- (U) Produced SOP for intelligence support to joint exercises. This document, based on the combined experience gained through participation in several exercises, will provide exercise intelligence support guidance for all future exercise planning.

- (U) The DEA provided funding (\$80K) and USCINCLANT provided the contract vehicle to upgrade certain computer systems at the El Paso Intelligence Center (EPIC) in support of the CN monitoring effort. The DEA also has options for FY 92 and FY 93 support on the same contract.

(U) September 1990

III-20

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DIA E.O. 13526 Section 3.3(b)(1)

JS E.O. 13526 Section 3.3(b)(3)  
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- (U) Three members of the GDIP Staff visited USLANTCOM intelligence activities and commands on 5-6 September for orientation and program discussions related to the FY 92-97 Program Objective Memorandum (POM) and development of the consolidated Atlantic Intelligence Command. This visit preceded a visit by the Director of the GDIP Staff, Mr. Martin Hurwitz, on 7 September. Mr. Hurwitz was invited to the command to review ongoing and future intelligence programs and receive a briefing on the plan for a 25 percent reduction of intelligence manpower at USLANTCOM. The report was provided with the strong protest that such a reduction was not without significant impact to the LANTCOM intelligence mission. Mr Hurwitz was collecting planning information for worst case contingency and opined that eventual command structure would mitigate much smaller reductions at USLANTCOM.

[REDACTED]

- (U) Hosted a visit of the USCINCSO HUMINT Collections Manager, 6-7 September. USCINCLANT/USCINCSO HUMINT collections objectives were discussed, with emphasis on developing complementary CN HUMINT programs, providing support to CJTF-4, and potential USCINCSO/CINCLANTFLT component command issues.

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DIA FOIA 5 U.S.C. § 552(b)(3); 10 U.S.C. § 4424 + E.O. 13526 Section 3.3(b)(2)  
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- (U) Hosted a visit by [REDACTED] Attache (designated) to Columbia, on 19 September 1990. Meetings were held with key officers in J2, J3, J5 directorates and FICEURLANT support to USCINCLANT and CJTF-4.

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OSD E.O. 13526 Section 3.3(b)(1) + FOIA 5 U.S.C. § 552 (b)(3); 10 U.S.C. § 424  
DIA E.O. 13526 Section 3.3(b)(1) + FOIA 5 U.S.C. § 552 (b)(3); 10 U.S.C. § 424  
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- (U) Began relocation of the IDHS computer base from NH-95 to NH-19 and the consolidation of other intelligence ADP assets to comprise the Atlantic Intelligence Command (AIC). The IBM 3090/400 was installed as scheduled and work is in progress to start testing software. The IDHS managers have distributed a POA&M for the relocation.

- (U) A successful test was completed on the USCINCLANT/CINCLANTFLT sponsored experiment called the MT WHITNEY experiment, which was designed to demonstrate the concept of operations of a fully interactive computer-to-computer transfer of data and imagery between a tactical commander at sea and LANTCOM IDHS. The experiment used off-the-shelf hardware and software, and ship-to-shore UHF and SHF satellites.

- (U) COMNAVCOMTELCOM, at the direction of the Chief of Naval Operations (OP 941), established a contract for use by all Navy users of INMARSAT services. USCINCLANT (J29) submitted a feeder telephone service request (FTSR) to COMNAVTELCOM to use this contract vehicle in support of the INMARSAT terminals used by USCINCLANT (Portable Intelligence Communications Systems (PICS)). Future telephone calls using INMARSAT telephone charges will now be paid by the individual users direct to NAVCOMTELCOM, the centralized billing agency.

(U) October 1990

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- (U) Responsibility for Facility Management, STU III control, Continuity of Operations, and Survivability was transferred from the Plans and Exercise Division (J27) to the Commander, Atlantic Intelligence Command (AIC).

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- (U) Effective 1 October all but three former IDHS Division (J29) personnel merged with the former Atlantic Joint Intelligence Command (LANTJIC) Automated Data Processing (ADP) department to form the Information Systems Directorate (ISD) of the AIC. The new Information Systems Division of the J2 and N2 staff (J/N29) consist of Mr. Myers, Mr. Carminas, Mr. Beliveau, LCDR Gardella (formerly of Fleet Intelligence Center, Code 30) and Ms. Patricia Moore (formerly of USCINCLANT J24).

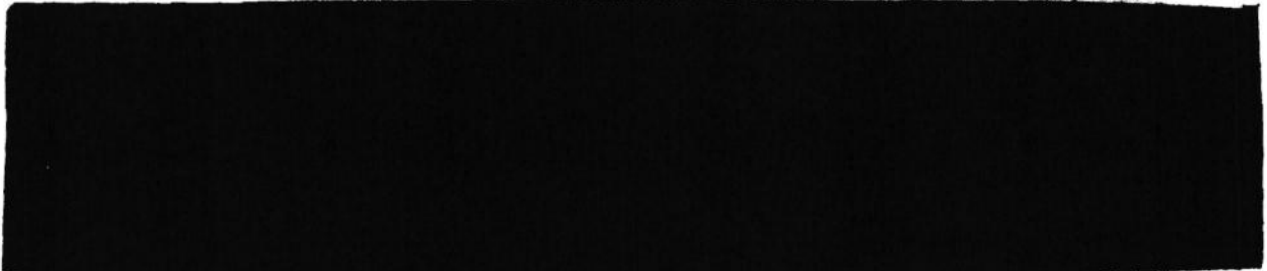
- (U) The USLANTCOM Automated Data Processing (ADP) Master Plan was updated in the following areas: 1) CJTF-4 Intelligence LAN; 2) USCINCLANT IDHS; 3) USLANTCOM Theater Intelligence Network; 4) PIC System; and 5) Secure Video Teleconferencing System.

- (U) USCINCLANT (J29) hosted LCDR Todd Brethauer, CINCPACFLT (N21), on an Intelligence ADP orientation visit in which ADP intelligence and communications/capabilities issues were discussed with various FOSIC, Fleet Intelligence Center (FIC), and USCINCLANT/CINCLANTFLT staff personnel. He was also given a demonstration of the MWE.

(U) November 1990



- (U) On 15 November, USCINCLANT (J24) hosted a visit by Captain Douglas Blaha, USN, Defense and Naval Attache to Norway.



OSD FOIA 5 U.S.C. § 552 (b)(3); 10 U.S.C. § 424  
DIA FOIA 5 U.S.C. § 552 (b)(3); 10 U.S.C. § 424 + E.O. 13526 Section 3.3(b)(1)  
36 E.O. 13526 Section 3.3(b)(5)

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- (U) Hosted the visit of [redacted]  
Assistant Deputy Director for Liaison, 16 November.  
coordinates [redacted] programs and  
activities for the DoD.

[redacted] a proposal to  
augment the USCINCLANT Counternarcotics Division (J25)  
HUMINT officer to coordinate DoD HUMINT programs within the  
USLANTCOM AOR.

[redacted]

(U) December 1990

- (U) (J24) personnel hosted a visit [redacted]

Discussions with key staff officers centered on counternarcotics  
issues and support to CJTF-4.

[redacted]

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- (U) The Chief, IDHS Division (J29), represented the  
Director of Intelligence at the Joint National Intelligence  
Dissemination Staff (JNIDS) Coordination Board meeting and  
represented the J2 at the JNIDS Oversight Board. JNIDS was founded  
in 1983 by the leadership in the intelligence community to rapidly  
advance information systems technology to remedy shortfalls in the  
intelligence analysis process. The JNIDS staff, headed by CAPT  
Scott Oates, USN, in Suitland, MD, receives direction from the

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DIA FOIA 5 U.S.C. § 552 (b)(3); 10 U.S.C. § 424 + E.O. 13526 Section 3.3 (b)(1)

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(U) Oversight Board chaired by DIA. Primary members include the Directors of DIA and the Intelligence Community staff, and the four service intelligence chiefs. The J2's of the U&S commands serve in an advisory capacity. The Oversight Board decided to reorient JNIDS to technology exploration rather than specific projects. Follow up discussions will be held among the JNIDS staff, USCINCLANT and USSOCOM to explore the incorporation of MWE lessons learned in JNIDS efforts.

#### NARRATIVE (U)

##### (U) Policy, Programs, and Resource Management Division (J21)

- (U) Development of the FY 92-97 General Defense Intelligence Proposed Program (GDIPP) is underway. The final Program Manager review cycle, that will result in publishing the budget estimate in mid June, has begun. As in previous years, the program is going through a series of rankings for structuring and prioritization. In the first ranking received 30 April, the Program Manager estimated consolidation savings across the program at 10 percent of manpower and 15 percent of baseline funding levels. This arbitrary estimate severely impacted consolidation planning in that it left the combined LANTJIC/FICEURLANT base programs with insufficient funding to execute a viable program. The first ranking also deleted the Military Intelligence Integrated Data System (MIIDS) implementation initiative based on functional manager perceptions that it was duplicative of other initiatives. The response to that first ranking (USCINCLANT message 072148Z May 90) requested full restoration of both the base reduction and the MIIDS initiative. In its place a more reasonable consolidation savings package (primarily payroll dollars for 60 billets) was offered, realignments effected in conjunction with the consolidation were identified, and the issue of ground forces intelligence production in support of LANTCOM requirements was raised. The second ranking was received 14 May, incorporating all recommendations made. The third and final coordination ranking was completed in June.

- (U) Organizational planning for consolidation of Atlantic Command intelligence resources continued during the year. The Atlantic Command Joint Intelligence Center (LANTJIC), with the concurrence of the JCS, was renamed the Atlantic Intelligence Command (AIC) on 15 August. The General Defense Intelligence Program (GDIP), which funds all the activities involved, was also revised in August to reflect a combined AIC organization in the FY 92 President's Budget. Mr. Martin Hurwitz, Director of the GDIP Staff, visited the command on 7 September and was briefed on organizational planning and manpower savings that would be realized from the consolidation of all USLANTCOM intelligence ADP/communications resources. Plans are to create an organization that is all Joint but which retains both the mission and the capability to

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(U) fully support fleet requirements. Development of the Joint Manpower Plan (JMP) incorporating existing FICEURLANT billets, and actions to disestablish FICEURLANT and transfer personnel to the AIC, will begin in early 1991. This manpower realignment has been conceptually approved by the JCS and the CNO sponsors at the working level, and will be completed as early as possible in 1991.

- (U) Edited and submitted USLANTCOM portion of FY 92 GDIP Congressional Budget Justification Book (CBJB), provided FY 90 actual expenditures for baseline, and FY 90 highlights and accomplishments for GDIP Program Manager's testimony to Congress.

- (U) Assembled and submitted incremental and total theater intelligence cost for Operation DESERT SHIELD to support separate accounting requirement.

- (U) Initiated development of an amended FY 93-98 GDIP to reflect consolidations and restructuring in progress as the AIC is formed.

- (U) Developed the initial draft Joint Manpower Program for the AIC to submit to JCS early in CY 91. Began necessary planning and draft of documentation to disestablish FICEURLANT concurrent with stand up of the consolidated AIC on 1 April 1991.

- (U) Developed impact assessments for planned FY 92-97 defense reductions. Incorporated JCS directed manpower reductions as well as planned AIC consolidation savings.

- (U) Initiated POM 94 planning, including participation in the USCINCLANT POM Working Group to develop the command's top five maritime concerns. Separately reviewed updated intelligence priorities for strategic planning.

- (U) Coordinated CN funding issues associated with augmented FY 91 CN intelligence collection operations.

- (U) Developed documentation to support FY 91 DoD CN program funds distribution, FY 92/93 budgeting, and FY 94-97 planning.

(U) Target Intelligence Division (J22)

- (U) The Target Intelligence Division is establishing dialogue with FICEURLANT and the 480th RTG in an effort to determine what intelligence/mission planning support is required for out-of-theater assets such as the F-117A and specialized SAC assets in support of USCINCLANT. The goal is to identify unique requirements and capabilities and eliminate duplication.

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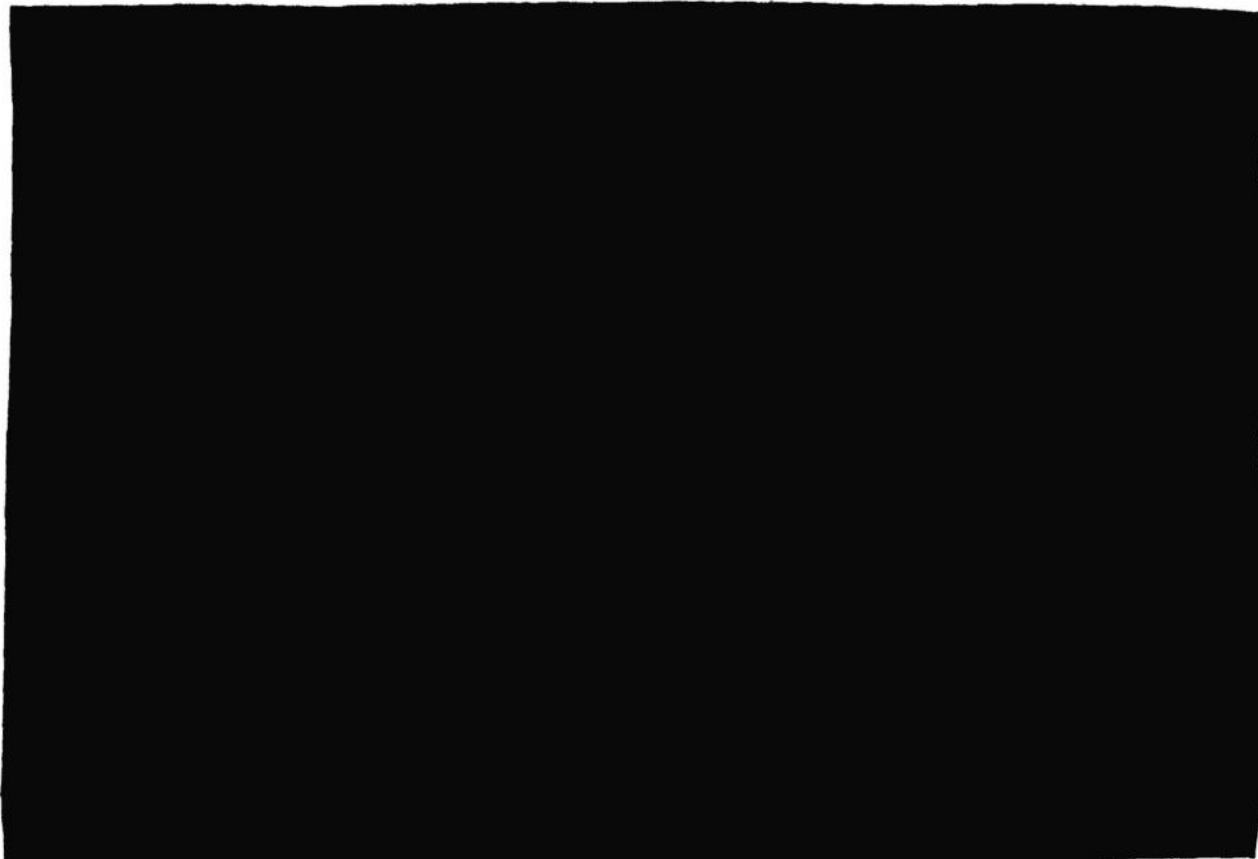
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- (U) Continuing to produce target materials for U.S. Southern Command (USCINCSO) on an informal basis. Notified SOUTHCOM and U.S. Air Forces Southern Command (USSOUTHAF) that a command MOU must be negotiated if USCINCLANT is to continue target material production for their AOR.

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- (U) A new schedule of events produced by USCINCLANT (J54) for coordinating and publishing USCINCLANT OPLAN 2200, Appendix 1 to Annex C, was agreed upon with exceptions noted. Several functions currently performed by J22, primarily involving mission planning and OPLAN preparation and editing, would be taken over by J54 once they receive the proper training. J22 will continue to assist until J54 is ready to assume full responsibility.

[REDACTED]

- (U) The Targets Division has made substantial inputs to a number of JCS publications during the year. The most significant was provided for JCS Publication 3-05.5 ("Special Operations Targeting and Mission Planning"). Personnel had major substantive comments on the function and authority of the JTB.

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JS E.O. 13526 Section 3.3(b)(5) DIA E.O. 13526 Section 3.3(b)(1)

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- (U) Submitted a major ADP requirement to the USLANTCOM Intelligence Modernization Board (LIMB) to upgrade IDHS capabilities. The upgrade will provide increased capability and speed to handle high volume interactive data retrieval, analysis, manipulation and information processing required in support of CMSA, national and other U&S Commands. The increased stand alone computing capability is necessary to handle growing sophistication of complex nuclear and conventional weapons effectiveness computations.

[REDACTED]

(U) Intelligence Operations Division (J24)

- (U) The J24 Division provided support to numerous operations and exercises during 1990, primarily from theater assets and national sensors. Direct reporting from various intelligence collection assets to operating forces was provided whenever possible.

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DIA FOIA 5 U.S.C. § 552 (b)(3); 10 U.S.C. § 424 + E.O. 13526 Section 3.3(b)(1)

- (U) The Division's training plan was revised in preparation for the FY 91 TAD/TDY budget submission. Revision took into account the realignment of J24 counternarcotics responsibilities (transferred to J25) and the consolidation of Headquarters USCINCLANT/CINCLANTFLT compound collection management offices into the new AIC.

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- (U) Specific projects conducted during the year include: updated and implemented the Division training plan; finished revisions to the proposed Appendix 9 to Annex B of OPORD 2000; wrote three sections of a four section Theater handbook on collection management; conducted daily analysis on the performance of national imaging systems against high priority USCINCLANT targets; developed POA&M and accompanying briefing for imagery exploitation and collection management support from LANTCOM NR Det 209 (based at Ft. Campbell, Kentucky); analyzed support to I&W requirements in support of proposed tasking against airbreather imagery assets; and assisted in the development of CLUSTER CHAIN collection strategies.

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(U) Counternarcotics (CN) Division (J25)

- (U) The Counternarcotics Intelligence Division's initial personnel allocation and processing equipment were in place by 15 December. Billets for this Division include: Division Chief (O-4 USN), Deputy Division Chief (O-4 USN), Chief Transshipment Analysis Branch (O-4 USN), Chief Cartel/Country Analysis Team (O-3 USN), Country Analyst (GS-12), Imagery Analyst (GS-11), Imagery Interpreter (IS1), and three Transshipment Trend Analysts (1 IS1, 2 IS2's). SIGINT analytical support is being provided by the FOSIC Detachment, CINCLANTFLT's Cryptologic Support Group. An Ocean Surveillance Information System Baseline Upgrade analyst working position, with a graphics terminal, has been installed and is being used in data base development and analysis.

(U) Special Compartmented Intelligence (SCI) Division (J26)

- (U) The J26 Division continued to manage and coordinate SCI programs for Headquarters USCINCLANT, and provide assistance and guidance to subordinate commands in the USLANTCOM AOR.

- (U) Provided Special Compartmented Intelligence Facility (SCIF) accreditation for temporary SCI facilities in support of USCINCLANT operational and exercise commitments.

- (U) Provided SCI physical security guidance for SCIF expansion within building NH-95; obtained required temporary SCIF accreditation to permit continued construction and relocation.

(U) Plans, Exercises, Reserves, Training and Doctrine Division (J27)

- (U) J27 has made significant input into the following draft JCS Publications: JCS Pub 3-52 (Doctrine for Joint Air-space Control in a Combat Zone), JCS PUB 3-09 (Doctrine for Joint Fire Support), and JCS Pub 3-01.4 (Joint Tactics, Techniques and Procedures (JTTP) for Joint Suppression of Enemy Air Defenses (J-SEAD)). Comments concerning establishment of a Joint Targets Board (JTB) have been formalized and forwarded to the JCS.

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- (U) Joint Exercise SOLID SHIELD 91 and computer assisted exercise (CAE) SPARTAN BASE were cancelled, being preempted by DESERT SHIELD. Cancellation freed joint and fleet assets for DESERT SHIELD requirements and enabled staff concentration on OCEAN VENTURE 92, ELLIPSE ALPHA, NORTHERN VIKING 91 (a new NATO exercise), MAGIC MERGER, and the pending AIC stand up.

- (U) Establishment of the AIC will cause the loss of some functional areas that are currently the responsibility of this Division, however, the Division will grow to a net gain of nine to ten personnel (three staff, remainder AIC). This growth will alleviate the requirement to depend on reserve active duty for special work (ADSW) personnel in order to accomplish the assigned mission plus it provides sufficient personnel to enable management flexibility.

- (U) The reserve recall in support of DESERT SHIELD has been superb with the highest quality men and women responding to the request for voluntary recall. Their ability to assume the functions of the Joint Intelligence Center (JIC) watch, with minimum training or delay, has resulted in continued outstanding intelligence support to this command and supported commanders, and is a credit to the intelligence reserve community.

- (U) Coordinated with FICEURLANT and our J1 Directorate for two distinct reserve entities. The first is the USCINCLANT Intelligence Directorate's staff position of Intelligence Reserve Liaison Officer (J2R), who will be charged with the responsibility of intelligence reserve support policy and programs for the J2 Directorate. The second, is the Reserve Liaison Office, which consists of personnel assigned to the AIC but who are responsive to the J2R. This office will be responsible for coordinating all intelligence reserve support to both the J2 and the AIC.

## (U) Intelligence Data Handling Systems (IDHS) Division (J29)

- (U) The Naval Electronic Systems Engineering Center (NESEC) Portsmouth, VA, was tasked in January to prepare two base electronic system plans (BESEPs). Review of the first BESEP, addressing the fiber optic communications system between building NH-19 and buildings NH-95 and NH-139, was completed during this period. Work has started on the second BESEP which will engineer the internal cable plant within building NH-19. Additionally, a preliminary for the relocation of the OSIS Baseline Upgrade (OBU) and Computer Aided Tactical Information System (CATIS) computers into the AIC was distributed for review and evaluation.

- (U) The Fleet Marine Force, Atlantic (FMFLANT) G-2 facilities were used in January for the satisfactory test and evaluation of the ACC BRIDGE/GATEWAY hardware and software. FMFLANT was able to communicate with the IDHS Division and Department of Defense Intelligence Information System (DODIIS) via

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(U) Advanced Computer Communications (ACC) BRIDGES, with no degradation of services while using the same circuit. Because of the PSN fee savings, USCINCLANT requested that FMFLANT G-2 remain on BRIDGES, releasing the GATEWAY hardware and PSN port for reallocation to Iceland.

- (U) The message distribution system problem of handling sectional messages when the section number is spelled out was resolved. FMFLANT and Navy-Marine Intelligence Training Center (NMITC), Dam Neck, discretionary access files were put on line. Although they share the same file space as LANTCOM, they can read only messages for which they are addressees.

- (U) The communications support processor's inability to boot the system from any RA60 disk was resolved. The processor went operational with these disks in February.

- (U) The Naval Electronic Security Center (NAVELEXSECCEN) reviewed the TEMPEST assessment of the LATIN equipment that will be installed in the Iceland Defense Force (IDF) COC Regional Intelligence Center (RIC). Foilback sheetrock installed on the walls of the RIC, except for the outside hardened walls, is a TEMPEST requirement provided by NAVELEXSECCEN. The Space Warfare Systems Command (SPAWARSSCOM) has this issue for resolution. Installation of LATIN equipment in the Commander, Fleet Air Keflavik (COMFAIRKEF), Iceland, N2 spaces in Hanger 831 was initiated.

- (U) On 5 March, Major General Ryan, USCINCLANT Deputy CINC and Chief of Staff, was briefed on ADP support to counter-narcotics operations. The briefing focused on the systems engineered by J29 which are in place at JTF-4, and also covered the status of systems supporting other DoD commands involved in CN operations. On 8 March, the same briefing was given to Admiral Kelso, USCINCLANT, with RADM Cole (J2) and RADM Spane (J3) in attendance.

- (U) The USLANTCOM chop chain system was implemented in March by J29. This software permits the soft copy routing and approval of all types of correspondence. The system is multi-functional in that it provides the capability for users to route documents in serial or parallel fashion and to approve, disapprove, comment on, and pass auxiliary notes. This system includes a variety of other features which meet or exceed all DODIIS requirements. The software provides a status mechanism to allow determination of document location during the approval process and contains numerous security safeguards to preclude document tampering. As an add on feature to the USLANTCOM Automated Message Handling System (LAMPS), the chop chain facility represents the last major component to be established. LAMPS is now the most complete automated message handling system (AMHS) in the community.

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- (U) Software was developed and implemented in March to provide for a fully functional Plain Language Address Directory (PLAD) look-up feature. This software should eliminate all PLA errors in the composition of military record message traffic. The facility compares message addresses to both SCI and GENSER directories, identifying those in error and provides the means to search the directories based on character strings or "sounds-like" wording.

- (U) Visited NSGA, Northwest, VA, and NSG Headquarters, Washington, DC. Trip was arranged to foster technology exchanges between cryptologic and non-cryptologic communities.

- (U) J29 met with CDR Whiting, Royal Navy, Allied Command Atlantic (ACLANT) C2 staff, to discuss the status of the linked operational intelligence centers in Europe (LOCE). CDR Whiting agreed to prepare a message to DIA enumerating the SACLANT/USCINCLANT/CG FMFLANT requirements for a LOCE remote processing center installation in building NH-95 later in the year.

- (U) On 19 and 20 July, representatives visited the Idaho National Engineering Laboratory (INEL) to begin planning for FY 91 improvements to the USLANTCOM Secure Video Teleconferencing System (SVTS). INEL, a Department of Energy Lab that specializes in audio/video engineering, has been the primary SVTS engineering activity for two years. We will sponsor and INEL will host an SVTS technical planning meeting in late October in Idaho Falls.

- (U) A requirements package for a computerized telephone system for the AIC was developed. When the final determination is made, NESEC, Portsmouth, will be tasked to prepare a procurement package for the Telephone Management Detachment (TMD), East to endorse. The system will be procured and installed in accordance with DIAM 50-3.

- (U) From 27-31 August, Division and MITRE contractor personnel attended CMST training at the contractor facility in Vienna, VA. Additional training is ongoing and is being provided to Division personnel by a representative from the Titan Corp.

- (U) The Chief, IDHS Division, met with Ms. Ingrid Dampier, TRW OBU Sub-Project Manager in October to discuss a proposed demonstration of the TRW PROTOMAX system. This system is designed to open OBU access in VMI and GENISCO form to non-OBU work stations (e.g., Desktop Tactical Computer-2 (DTC-2), IBM PS2) over DOD Intelligence Information Systems/Defense Secure Network 3 (DODIIS/DSNET-3).

- (U) Provided input to the National Military Strategy Document, R&D Objectives Annex, in the areas of compression algorithms for graphics software, better imagery printers, and improved cost affordable video teleconferencing dial-up mode secure circuits.

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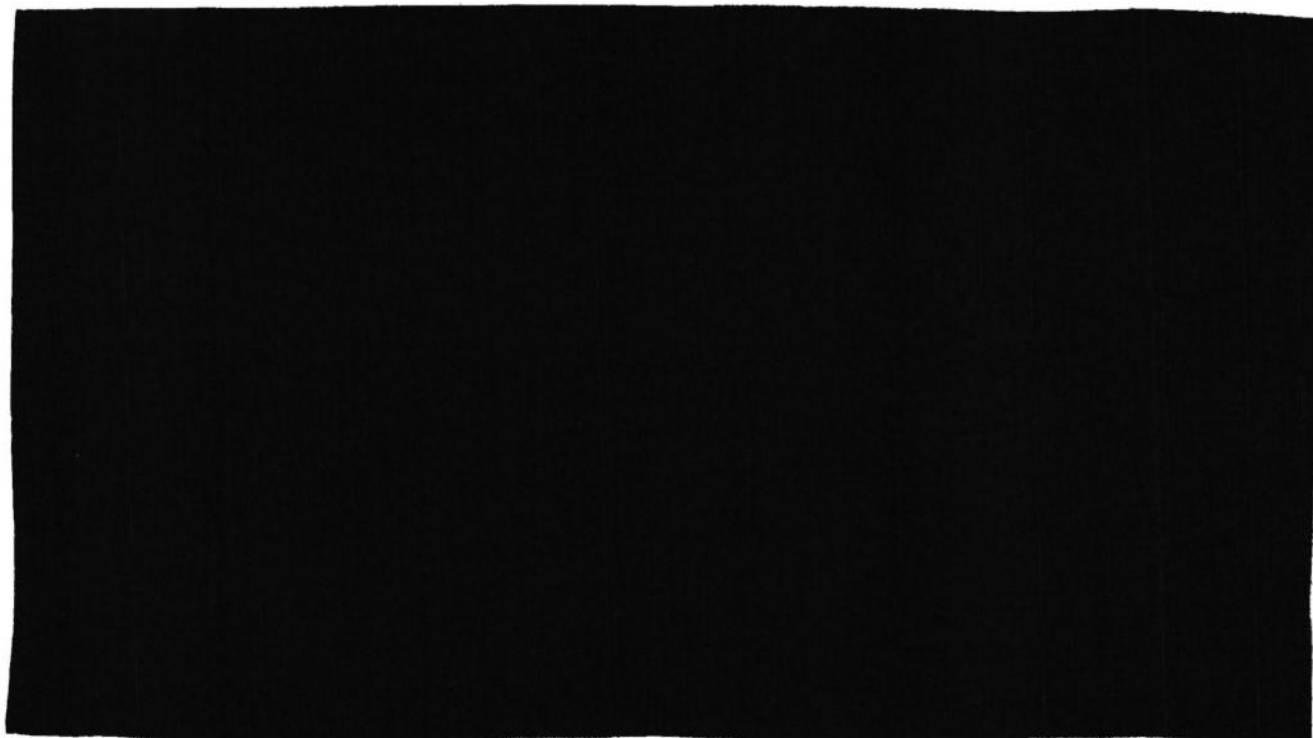
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- (U) Representatives from the IDHS Division met with CDR Bill Steshko, European Command Intelligence Support System (EISS) Program Manager (PM), in October to discuss the status of EISS and USLANTCOM LATIN integration.

- (U) Met with the LATIN Phase 3 (Apr 90-Mar 91) contractor staff to identify activities associated with LATIN Phase 4 (Apr 91-Mar 92) and LATIN Phase 5 (Apr 92-Mar 93). The system implementation plan is published each year by the LATIN contractor to document the planned contractor and Government activities during each LATIN phase. The final product will be available in March 1991.

(U) Counterintelligence Officer (J2CI)



(U) CINCLANTFLT Consolidated Intelligence Communications Center (CICC). The CICC provides SI Communications Support to 27 shore based commands and provides over-the-counter service to as many as 27 mobile commands during their in port periods. The total reproduction of incoming/outgoing messages exceeded 279,400 copies. Reproduction of messages continues to decrease with the ongoing installations of electrical delivery computer systems and subsequent soft copy delivery of message traffic.

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PART IV

JOINT AND STRATEGIC OPERATIONS (U)

SIGNIFICANT EVENTS (U)

(U) January 1990

- (U) During the month, J31 provided representation at the Automated EAM Processing and Dissemination System (AEPDS) Working Group meeting, held in Washington, DC, and also the Exercise SOLID SHIELD 91 planning meeting.

- (U) On 13 January, J33 received [REDACTED]

-- (U) On 17 January 1990 the co-ordination meeting was held at NMCC.

-- (U) On 26 January 1990 the planning meeting was held aboard USS NASSAU.

- (U) A JCS Staff assistance visit was conducted with observation and evaluation of JCS Emergency Action Procedures. All emergency action (EA) personnel and Single Integrated Operational Plan (SIOP) advisors were administered written tests. EA personnel averaged 95.5 percent. JCS staff reviewed all Airborne Command Post (ABNCP) training/standardization programs; one Battle Staff Team (BST) was observed during a ground scenario and one BST was observed airborne. All results were graded satisfactory.

- (U) J37 represented USCINCLANT at the 44th annual Hurricane Conference, held at Homestead Air Force Base, FL. Mapping, charting and geodesy (MC&G) personnel hosted a command visit of USCINCLANT by Major General Durkin, USAF, Director of the Defense Mapping Agency (DMA). Ms L. Rae Johnson, J37D, DMALO, visited COMICEDEFOR to assist in coordinating MC&G requirements for the command center upgrade.

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- (U) On 29 January, USCINCLANT (J36) participated in the JCS annual Staff assist visit.

(U) February 1990

- (U) J31 personnel escorted JCS J3 (CCD) representatives on ship visits to USS AMERICA (CV 66), USS SAN JACINTO (CG 56), and USS MINNEAPOLIS ST. PAUL (SSN 708) for review of operational procedures under JCS Pub 1-04.

- (U) On 2 February, the Execute Order for Operation TOP KICK was received. CJTF 140 was activated.

-- (U) On 11 February, the USCINCLANT Crisis Action Team (CAT) was established for Operation TOP KICK.

-- (U) On 11 February, the USS NASSAU arrived on station off Cartagena, Colombia, with an augmented medical support team and USN EOD team embarked.

-- (U) On 15 February, the Presidential Summit was held in Cartagena, Colombia.

-- (U) On 16 February, the Operation TOP KICK was terminated, CJTF-140 deactivated, and the USCINCLANT CAT deactivated.

- (U) The ABNCP (J30) flew support missions for MGEN Plasterer (J5) to Lajes, Portugal. Purpose of trip was to conduct ABNCP orientation and emergency command authority (ECA) training.

- (U) The ABNCP (J30) flew ECA training sorties for MGEN Ryan (J01) and RADM Spane (J3).

- (U) J37 coordinated MC&G support for the visit by President Bush to Colombia. Coordinated USCINCLANT requirements for interim counternarcotic map support of Colombian-produced maps and charts with DMA.

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- (U) J3 approved publication of the Atlantic-Caribbean Defense Forum; a quarterly USCINCLANT military publication designed to exchange accurate and descriptive unclassified military information among friendly nations within the USCINCLANT AOR.

[REDACTED]

- (U) J3D provided Fiscal Year 1992-1997 inputs to the USCINCLANT Counternarcotics Budget.

(U) March 1990

- (U) J31 provided representation at the AEPDS Structured Requirements Review (SRR) held in Anaheim, CA.

- (U) On 8 March, the Mighty Strike B-52 flight through the southern Caribbean was conducted to continue desensitization of bomber movements.

- (U) On 15 March, J36 hosted an orientation visit of the DOE Steering Group to the staff and various nuclear surface ships and submarines.

[REDACTED]

- (U) The JCS Exercise ELIGIBLE RECEIVER 90-1 was conducted 20-21 March.

-- (U) On 20 March, a JCS directed, no-notice inter-operability exercise (ELIGIBLE RECEIVER 90-1) was initiated. At 202158Z the basic outline, administrative and public affairs guidance was received. At 201510Z and 201515Z the CAT and OPG stood-up. At 202200Z the CJTF FOUR CAT stood-up.

-- (U) On 21 March, at 0232Z, the JCS Crisis Response Call was activated. At 210435Z the Alert Order was received from the JCS.

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Date: JAN 24 2018 -- (U) On 22 March, at 0330Z, the JCS terminated the exercise.

[REDACTED]

- (U) J37 completed a review of the CANUS Basic Security Plan and Mapping and Charting Plan in support of the Canada-United States Basic Security Plan.

[REDACTED]

- (U) Enhanced counternarcotics operations continued awaiting Presidential approval of "AGATE PATH".

[REDACTED]

(U) April 1990

- (U) During the month, J31 provided USCINCLANT representation at the Automated Emergency Action Message (EAM) Processing and Dissemination System (AEPDS) Structural Requirements Review (SRR) Meeting, held in Anaheim, CA.

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- (U) On 11 April, CINCLANTFLT [as naval component commander] provided EOD and helicopter support for the Presidential summit meeting in Bermuda.

- (U) Planning for Enhanced Operations continued throughout the month. J3 hosted a meeting of key players.

(U) May 1990

- (U) Coordinated environmental and MC&G support during Exercise SHARP EDGE.

- (U) J37 represented USCINCLANT at the U.S. Hydrographic Conference in Norfolk, VA; at the Multispectral Imagery/Geographic Information System Senior Managers' Seminar conducted by the Defense Mapping Agency (DMA) and held at the Defense Mapping School (DMS), Fort Belvoir, VA; and at the Department of Defense Terrain Analysis Seminar, also at Fort Belvoir, VA.

- (U) During the month, J31 provided an indoctrination and emergency action demonstration for the Armed Forces Staff College's Command, Control and Communications (C3) class.



- (U) The JCS hosted a fourth quarter FY 90 counter-narcotics planning conference.

- (U) An Enhanced Operations communications concept of operations meeting was held at USCINCLANT Headquarters.

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(U) June 1990

- (U) Coordinated environmental support for Exercise SHARP EDGE.

- (U) J31 personnel provided representation at the AEPDS Flag/General Officer Steering Group Meeting in Washington, DC, and also at the JCS-sponsored C3 Modernization Conference, held in San Diego, CA.

- (U) A JTF-4 planning conference was held.

- (U) Attended a worldwide operations (J3) conference in Washington, DC.

(U) July 1990

- (U) During the month, J31 Division personnel provided indoctrination briefs to several Midshipmen groups stationed for the summer in the local area.


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- (U) The LANTCOM Command Center received and instituted a major communications upgrade in the form of the Tactical Switching System (TSS) activation (REDCOM).

- (U) Monitored CH-46 maintenance groundings. Provided memo to J01 on history of CH-46 groundings.



- (U) Established response cell and watch team for Trinidad hostage situation on 28 July.

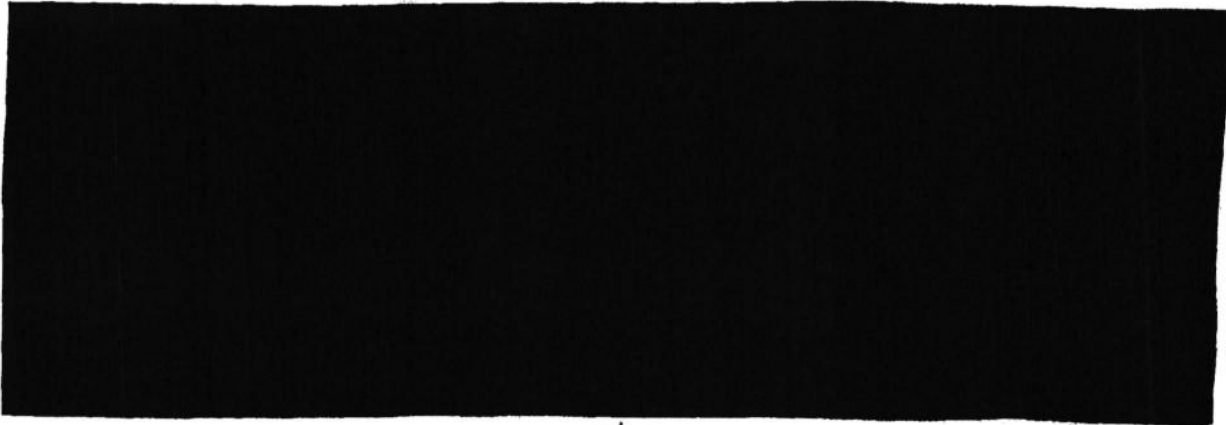


- (U) Coordinated oceanographic/meteorological (OCEAN/MET) support for SHARP EDGE.

- (U) The Joint Staff published Execute Order for Enhanced Counternarcotics Operations, 31 July.

(U) August 1990

- (U) During the month of July, J31 personnel provided an indoctrination and EA demonstration for the Armed Forces Staff College (AFSC) Command, Control and Communications (C3) course.



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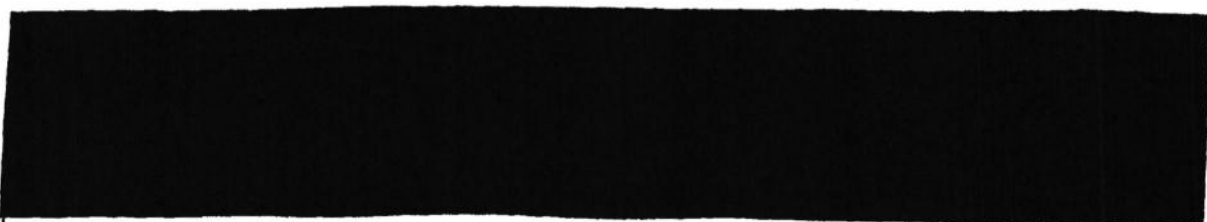
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- (U) Coordinated MC&G and OCEAN/MET support for Operation DESERT SHIELD for USCINCLANT and subordinate staffs, and continued to provide OCEAN/MET support for SHARP EDGE.



(U) September 1990

- (U) J31 Division personnel provided USCINCLANT representation at an EA message simplification meeting held at NOSC, San Diego, CA. Representatives from the CNO, USCINCPAC, CINCUSNAVEUR, and NSA agreed to work toward a common codebook. The result will be the skeleton for the electronic codebook in AEPDS. Further meetings will be held in conjunction with AEPDS working group meetings. Additionally, J31 personnel attended an AEPDS in-progress review sponsored by Rockwell, Anaheim, CA. This was followed by an AEPDS working group meeting. Details of the micro TPS, cost figures, and the design of the proposed emergency backup system were some of the items discussed.



- (U) Coordinated and provided OCEAN/MET and MC&G support for Operation STEEL BOX for USCINCLANT and subordinate staffs. In addition, continued to provide support to DESERT SHIELD and SHARP EDGE.

- (U) On 24 September, the Atlantic Command Center (J31) relocated its Watch Officer and Emergency Action Team to new facilities within the Command Center Building (NH-95). These facilities include a high-altitude electromagnetic pulse (HEMP) protected EA room, and an adjacent non-HEMP EA operations room. This relocation has provided significant upgrade in communications and command/control functions.

(U) October 1990



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[REDACTED]

- (U) During the month, J31 provided indoctrination briefings and tours for the Armed Forces Staff College (AFSC) Command, Control, and Communication (C3) students.

- (U) J31 provided USCINCLANT representation at the IEMATS and AEPDS working group meetings held at Mitre Corp. in Washington DC. Replacement of the IEMATS card reader with an IBM compatible computer was approved. Implementation should occur in June/July 1991. The AEPDS working group discussed program funding, IOC slippage and dates for the preliminary design review.

[REDACTED]

- (U) The Operation STEEL BOX task group completed underway replenishment with M/V Omni Champion on 6 October and completed transit of Cape Horn on 14 October. On 22 October, TACON of the STEEL BOX task group passed to PACFLT.

[REDACTED]

- (U) Oceanography personnel hosted the visit of RADM Geoffrey Chesbrough, USN, Oceanographer of the Navy (OP-096), to USCINCLANT/CINCLANTFLT and area commands.

- (U) MC&G personnel participated in the fourth Naval Mapping, Charting and Geodesy (MC&G) Meeting, Washington, DC, and the fifteenth DoD MC&G Conference, Fort Belvoir, VA, and Headquarters, Defense Mapping Agency, Fairfax, VA.

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(U) November 1990

- (U) World wide J3 Flag level counternarcotics planning conference was held in Washington, DC.

[REDACTED]

- (U) J314 provided representation at an AEPDS General/Flag Officer Steering Group Meeting in Washington, DC. AEPDS funding strategy, implementation plans, and a program progress report were briefed.

[REDACTED]

- (U) J37 personnel continued to provide OCEAN/MET and MC&G support for Operation DESERT SHIELD.

(U) December 1990

- (U) USCINCLANT held a counternarcotics planning conference at Norfolk.

[REDACTED]

- (U) J31 provided indoctrination briefings and tours for the Armed Forces Staff College (AFSC) Command, Control, and Communications (C3) students.

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- (U) J31 provided USCINCLANT representation at an Emergency Action Message simplification meeting held at the Rockwell Corp. in Dorsey, MD. Representatives from CNO, USCINCPAC, CINCUSNAVEUR, and NSA continued working toward a common LANT/PAC/EUR code book. Common vocabulary approval is expected at the AEPDS PDR meeting in January 1991 with implementation of the new code book expected in October 1991.

- (U) The Atlantic Command Center completed participation in the JCS sponsored operational test and evaluation of the secure conferencing project (SCP) telephone system. Full implementation of the SCP throughout the unified command structure is anticipated in June 1991.



- (U) SPARTAN BASE, USCINCLANT's Initial Computer Assisted Exercise, was conducted 26 November-7 December. The purpose of the exercise was to assess the future use of computer simulations in the USCINCLANT exercise program. Joint Warfare Center personnel provided extensive support for the exercise.

- (U) Coordinated and conducted Mapping, Charting and Geodesy (MC&G) in Combat Operations (MICO) Course, with instructors from the Defense Mapping School (DMS). Course was conducted for MC&G officers from staffs and units preparing to deploy on DESERT SHIELD.

- (U) OCEAN/MET and MC&G personnel continued to provide support for DESERT SHIELD and SHARP EDGE.

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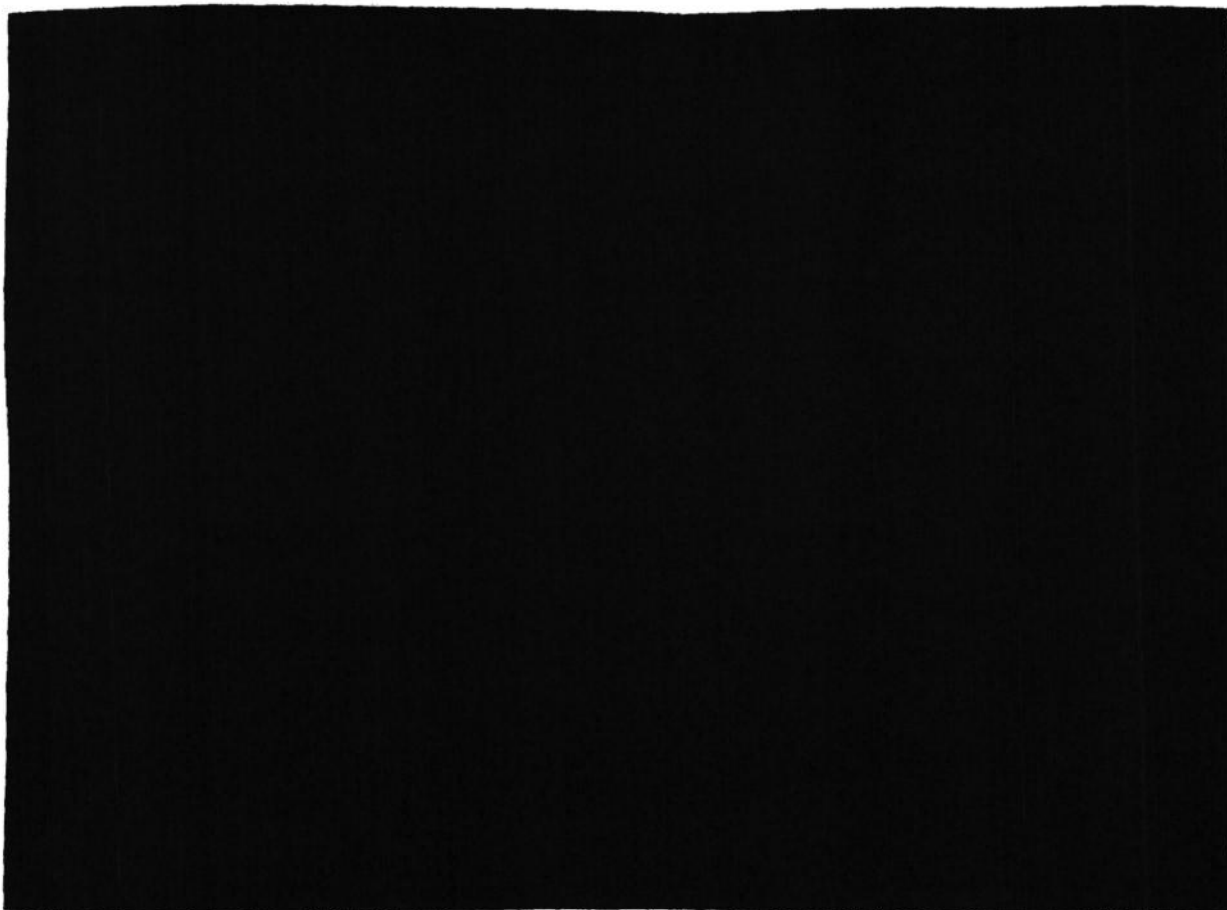
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NARRATIVE (U)

(U) Visit by JCS Staff Assistance Team (SAV). The Atlantic Command Center (J31) received a visit from the JCS SAV team, headed by BGEN James W. Meier, USAF, (JCS J36). The purpose of the visit, conducted 28 January-1 February 1990, was to observe compliance by Command Center Emergency Actions Team and Nuclear Operations Staff personnel with JCS EAP procedures and directives. Staff personnel were administered a written test and two emergency action teams were observed in exercise scenarios. Results of the visit were excellent.

(U) JCS Exercise ELIGIBLE RECEIVER 90-1. ELIGIBLE RECEIVER 90-1 consisted of a scenario designed to exercise interagency cooperation in the war on drugs. The exercise was no-notice and involved USCINCLANT, JTF-4, AFLANT, and numerous other federal agencies in Washington, DC, Florida, and Puerto Rico.



(U) Submission of Out-of-Cycle Requirements to DMA. The Oceanography/Meteorology, Mapping, Charting and Geodesy (MC&G) Division (J37) submitted a number of out-of-cycle requirements to DMA, including requests for special charts from FICEURLANT, and for materials to plan USCINCLANT support to USCINCSO.

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(U) In addition, MC&G personnel provided or initiated environmental and MC&G support for Exercises OCEAN VENTURE 90, TRADEWINDS 90, TEAMWORK 90, and SAFE PASS 90.

(U) Product Reviews Coordinated by MC&G Division (J37).

- (U) MC&G personnel coordinated product reviews within USCINCLANT of the HYDROLANT/HYDROPAC Navigational Warning System and of the Electronic Lattice Information (LORAN and OMEGA) Systems. Results of both reviews were provided to DMA for information and action.

- (U) MC&G personnel coordinated a review of requirements for Bathymetric Navigation Planning Charts and Bathymetric Recovery Area Charts in the USCINCLANT AOR.

- (U) MC&G personnel coordinated product reviews within USCINCLANT of the Mine Warfare Planning Chart, Digital Vertical Obstruction File, Joint Strategic Target Planning Staff Chart, Naval Operating Area Charts and Naval Range Charts. Results of these reviews were provided to DMA for information and action.

- (U) MC&G personnel identified impact of DMA FY 92-97 POM fiscal guidance funding levels on USCINCLANT requirements, coordinated product reviews within USCINCLANT of the DMA Geoid Height Chart and coordinated responses on disposition of electronic lattice products. These results were provided to DMA for information and action.

- (U) Provided climatological information in support of planning for Operation STEEL BOX and provided OCEAN/MET briefings and staff support during the movement phase.

- (U) MC&G personnel coordinated a review of NATO STANAG specifications for filing and charting of non-submarine contacts information. Provided analysis to DMA for information and appropriate action.

- (U) MC&G personnel identified impact of SAC proposal to reduce DMA's POM \$25M by removing all DMA production efforts in USCINCLANT and USCINCEUR AORs. As result of this and other reclamas, the proposed \$25M reduction was not implemented.

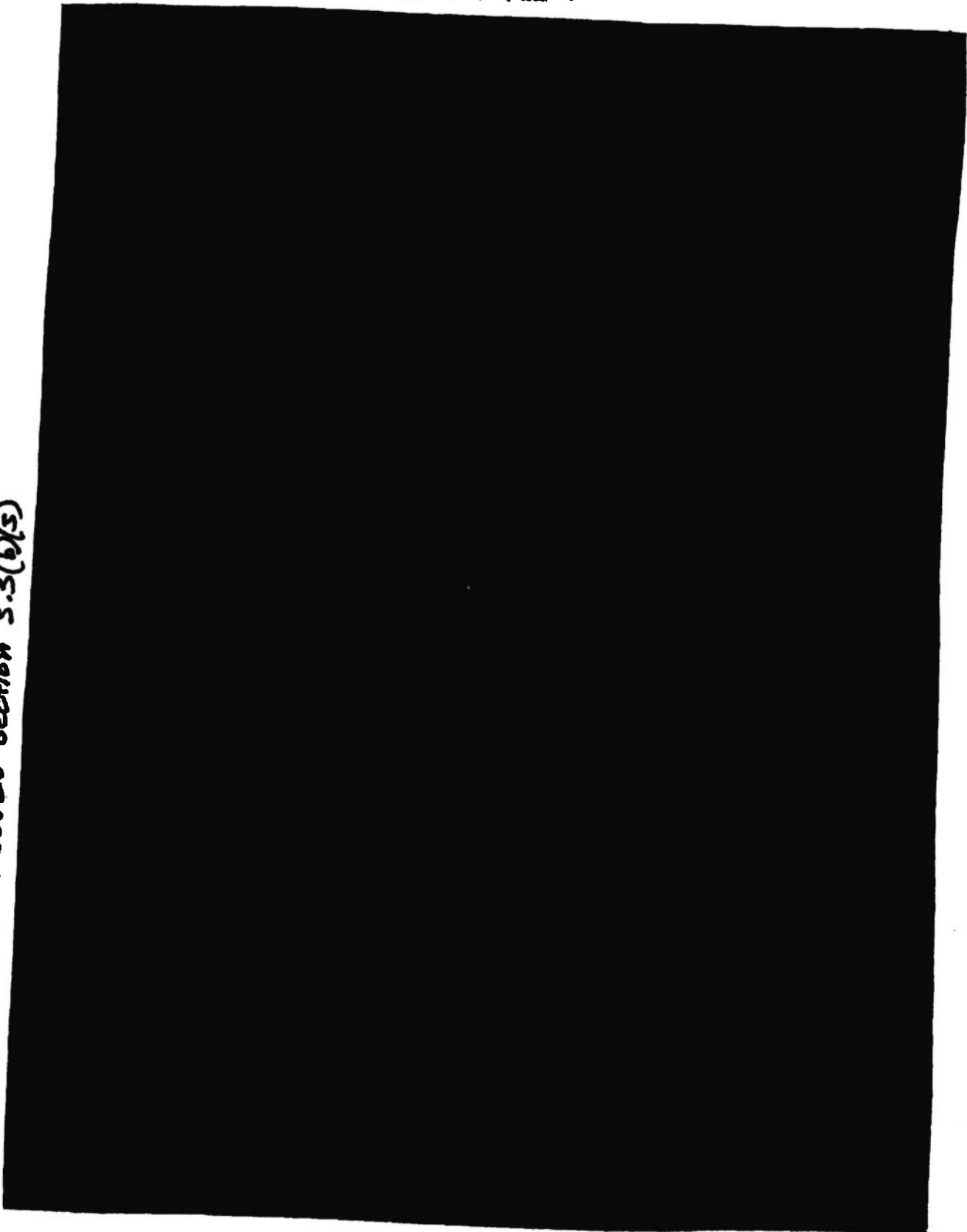
- (U) MC&G personnel coordinated a USCINCLANT review of a draft amendment to the Combat Chart Standard NATO Agreement (STANAG). Results of this review were provided to DMA for information and action.

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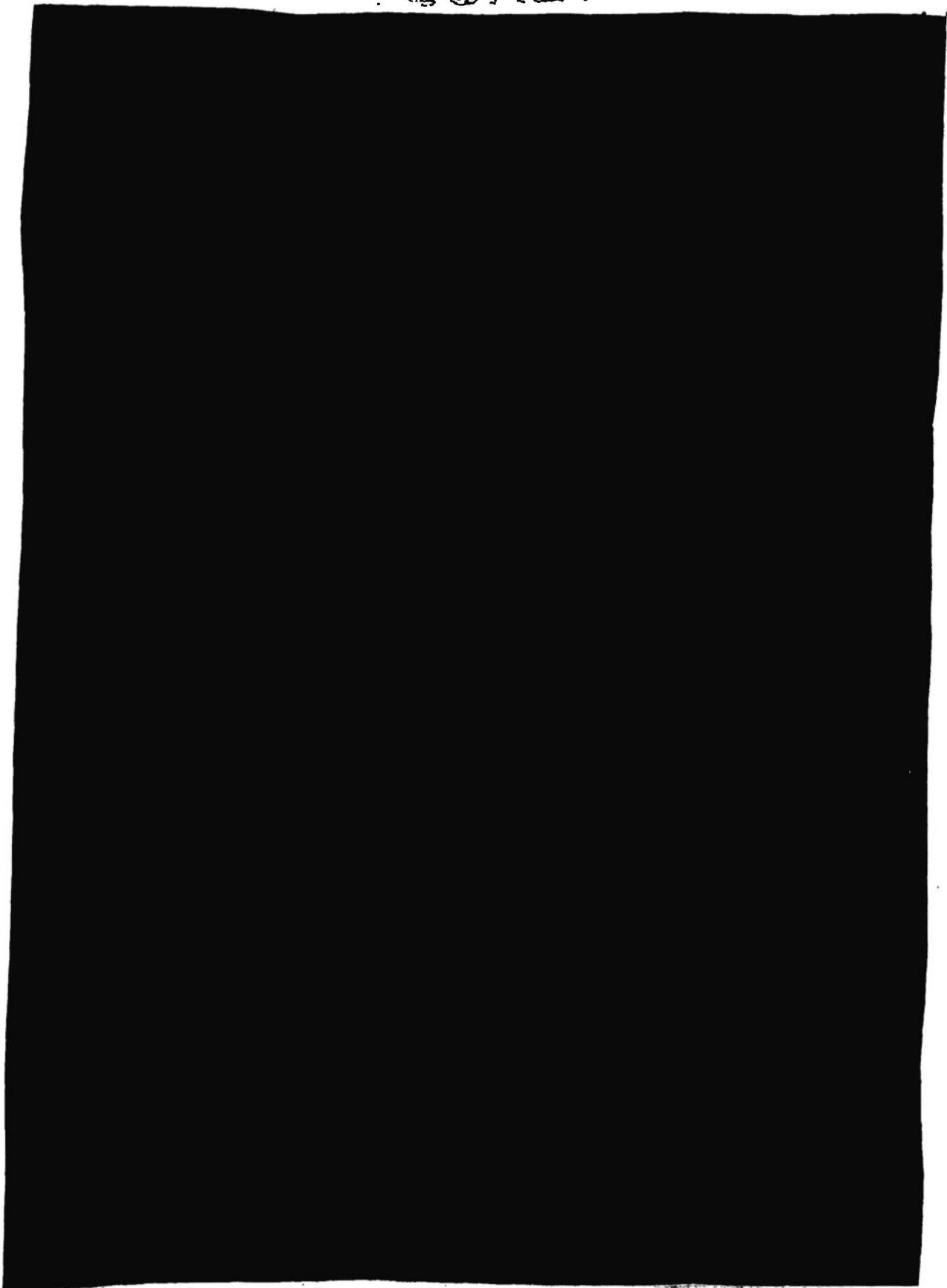
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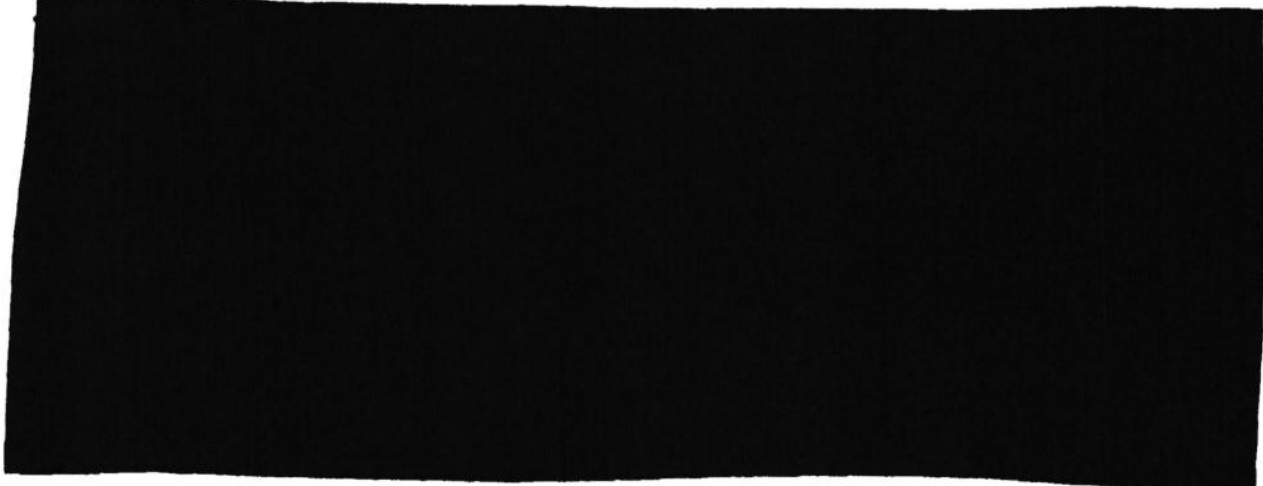


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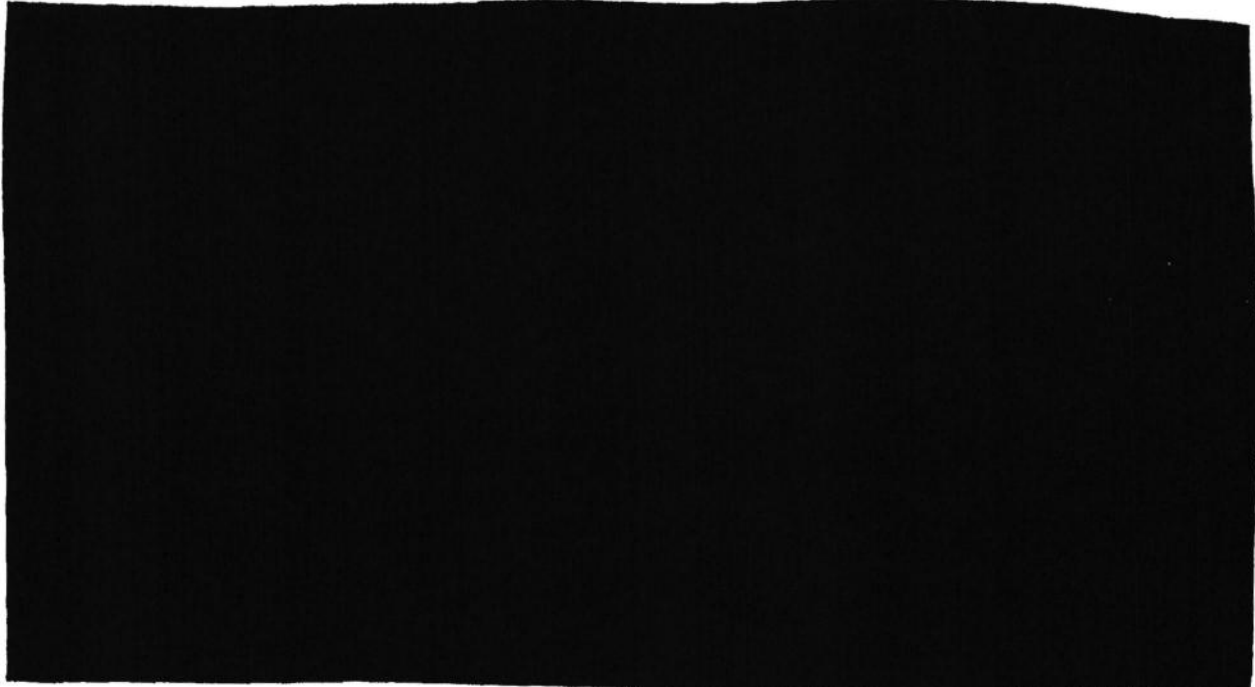
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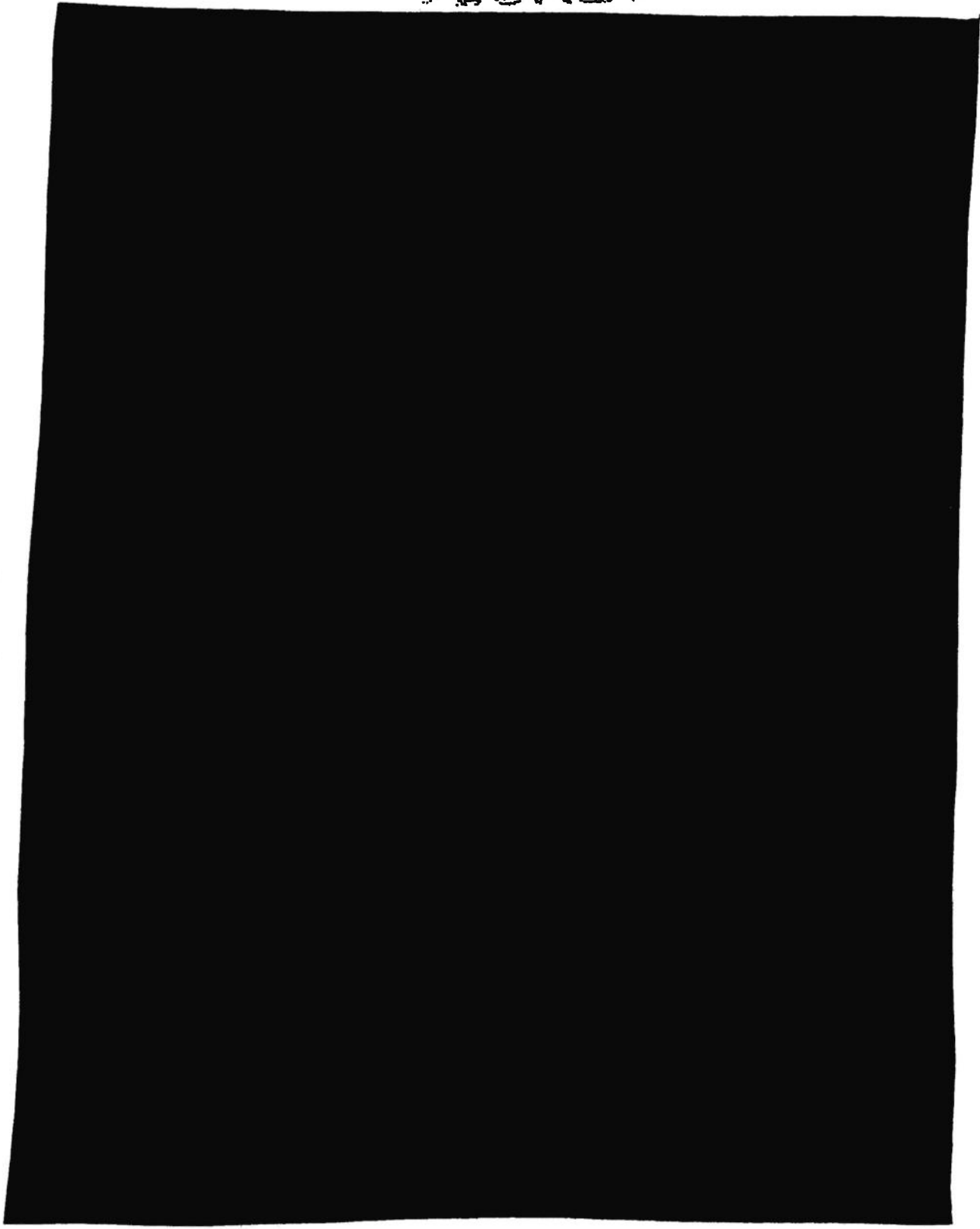
(U) Operation NIGHTHAWK. During the latter part of March 1990, the JCS issued a draft planning order for Operation NIGHTHAWK. All CINCs were asked to comment. The planning order outlined a 90 day surge operation beginning 1 June 1990, to detect and monitor drug traffic originating from, and returning to, Colombia. The plan called for ships and aircraft off the southern and western coasts of Colombia to provide continuous 24 hour air and surface coverage. As planning continued, security concerning the operation was compromised and the JCS cancelled NIGHTHAWK, directing that operations outlined in NIGHTHAWK be implemented incrementally over a period of time with no overall OPORDER.



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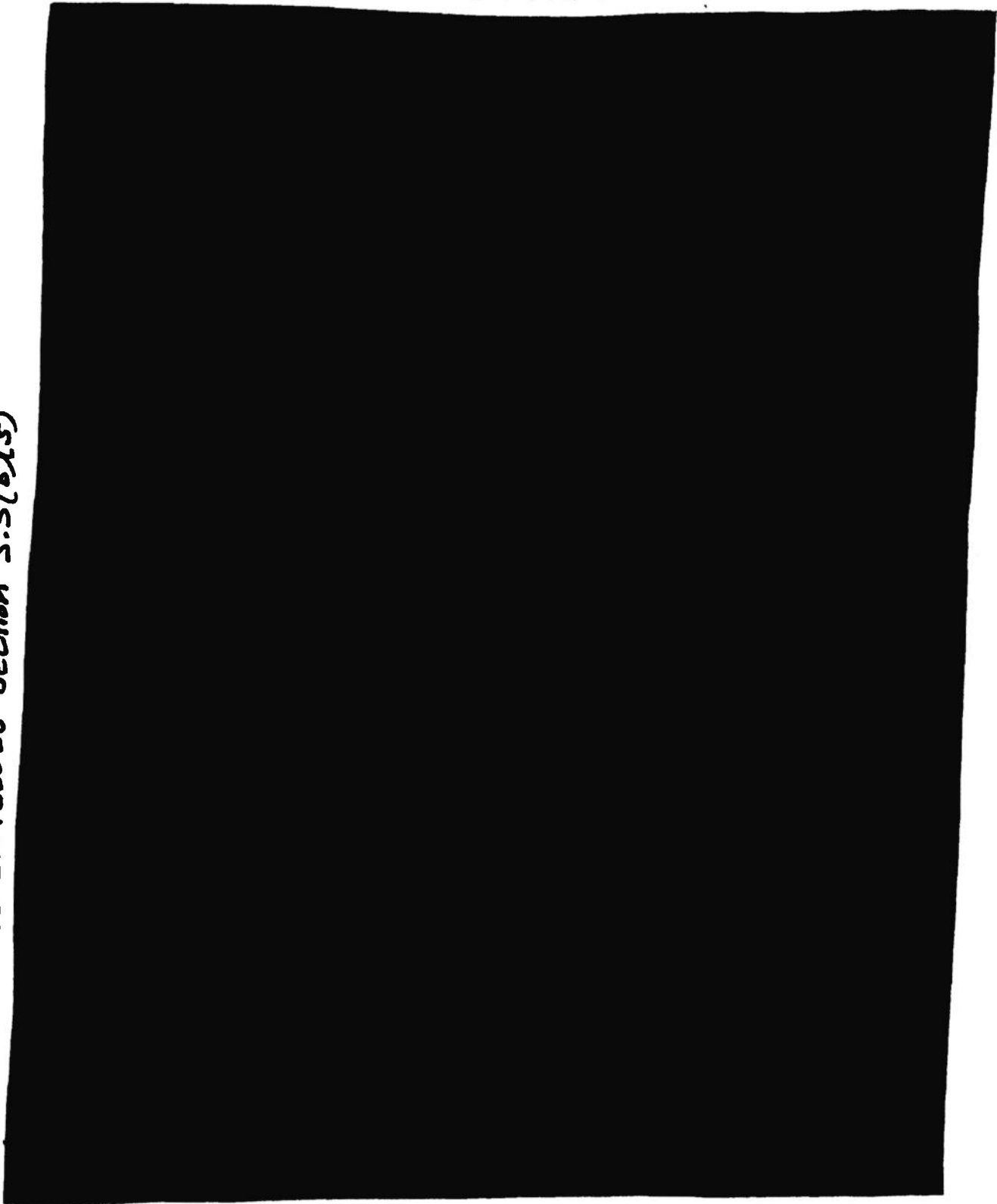
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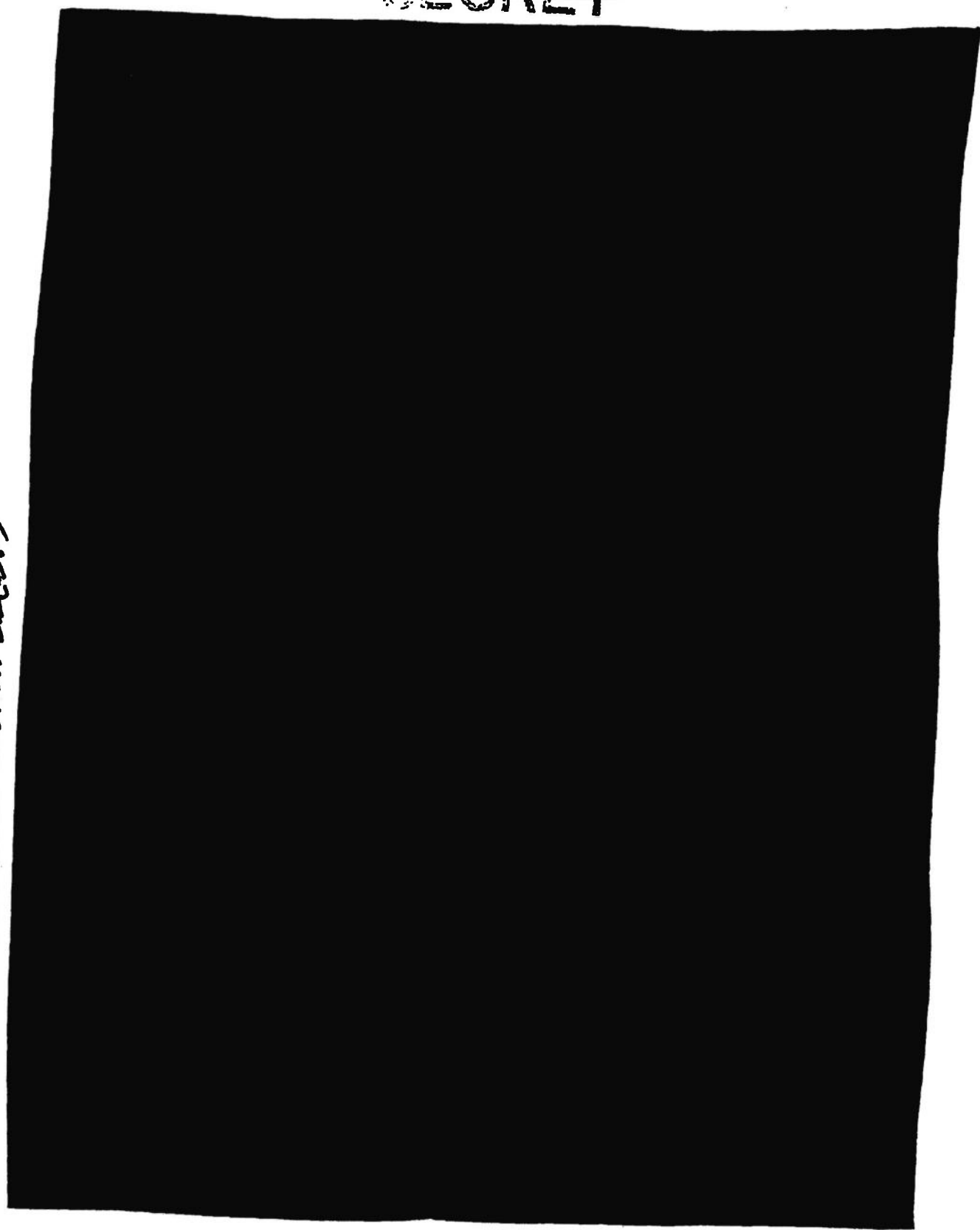


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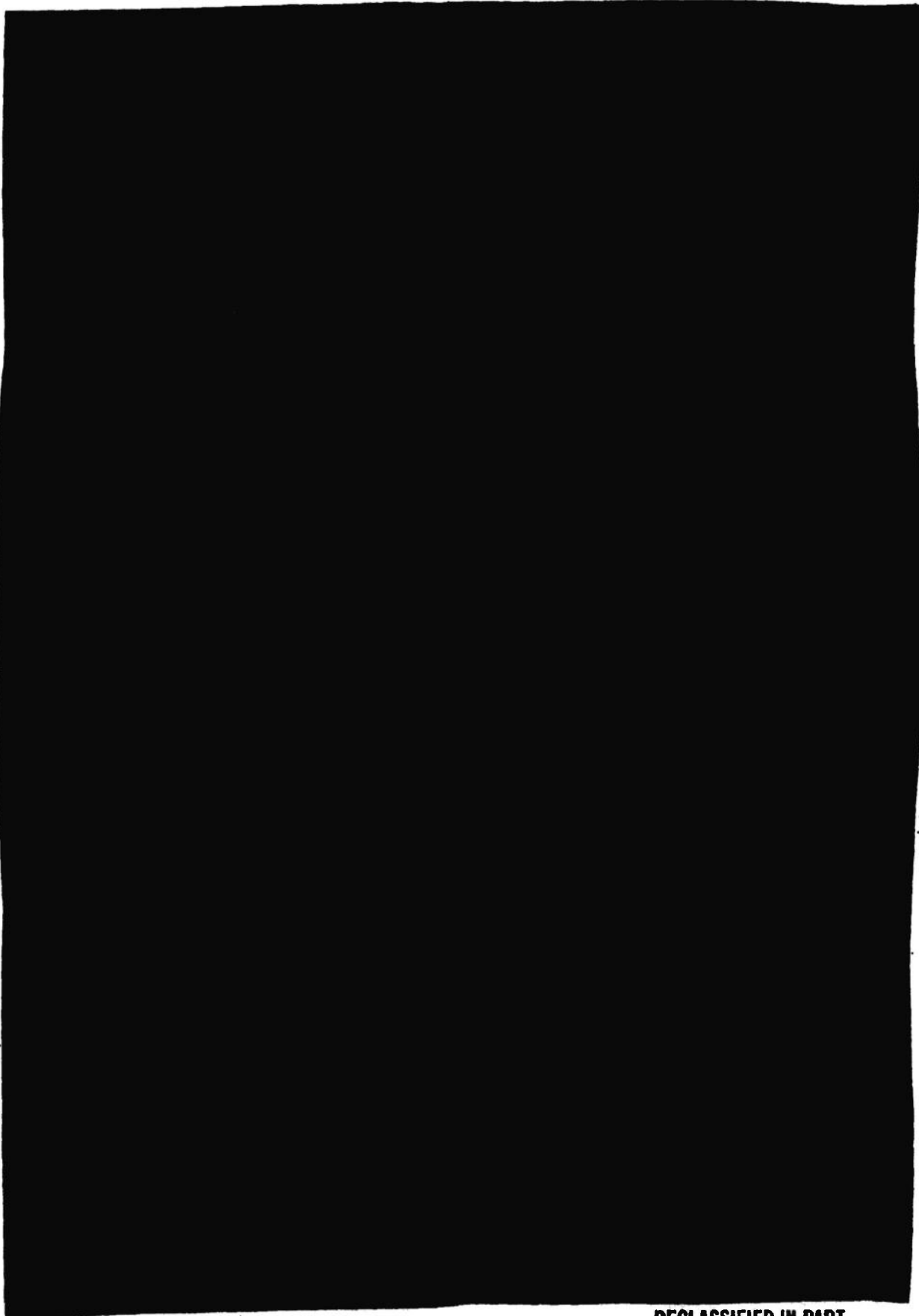
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(U) The JCS Staff Assistance Visit is an annual review designed to evaluate the ability of the CINC's staff to support him in his role as a JCS Volume IV Authority. Both airborne and command center staffs participate in this evaluation. The JCS evaluated both staffs as capable of providing outstanding support to the CINC.

(U) The DOE steering group visit consisted of a group of senior level engineers from both DOE headquarters and national laboratories. The purpose of the visit was to orient the group with various naval nuclear capable platforms and some of the unique constraints and procedures which exist in the maritime environment.

(U) Operation Sharp Edge. USCINCLANT was tasked as a supporting command to USEUCOM in support of Noncombatant Evacuation Operations (NEO). LANTCOM tasked CINCLANTFLT to provide a MARG, which was stationed off the Liberian coast in preparation for conducting NEO of U.S. and other foreign nationals. The MARG was later replaced by two other U.S. Navy ships tasked to support any future evacuation operations, as required.

(U) Operation DESERT SHIELD. USCINCLANT was tasked as a supporting command to USCINCCENT in support of Operation DESERT SHIELD in the Persian Gulf area. USCINCLANT provided three CVBG's, a MARG, and numerous auxiliary support ships in support of the operation. In addition, the LANTCOM Crisis Action Team was activated to monitor the situation in the CENTCOM AOR and to ensure that all USCINCLANT requirements and taskings were initiated as soon as possible.

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(U) Exercise SPARTAN BASE was conducted in two phases. Phase I was used to familiarize 28 reserve personnel with the Joint Theater Level Simulation (JTLS) model. During this phase, DJTF-140C developed three COAs which were evaluated by the State-of-the-Art Contingency Assessment Model and Theater Assessment Model. The reservists were employed as computer operators and tactical players in support of the exercise. Phase II consisted of the JTLS wargame using a Caribbean data base. The players consisted of a CJTF-140 nucleus with representative air, naval, ground, and SOF components. Game play lasted four days and included a NEO, an amphibious assault, and an air assault. This was the largest force-on-force game ever played using JTLS.

(U) Doctrinal reviews and staff/component inputs were provided to the JCS for the following Joint Publications:

- 5-03.1 JOPES I
- 5-03.2 JOPES II
- 5.03.21 JOPES II ~~(S)~~
- 3-01.4 Joint Suppression of Enemy Air Defense
- 3-09 Joint Fire Support
- 3-52 Joint Airspace Control in a Combat Zone
- 3-57 Joint Civil Affairs
- 4-01.1 Joint Airlift Support

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- (U)
- 5-0 Joint Operations Planning
  - 3-51 Electronic Warfare
  - 3-54 Operations Security
  - 0-1 Basic National Defense
  - 3-05.2 Special Operations Targeting/Planning
  - 3-02.2 Amphibious Embarkation
  - 3-02.1 Landing Force Operations
  - 4-02 Health Service Support
  - 3-10 Rear Area Operations
  - 3-12 Joint Nuclear Operations
  - 3-06 Riverine Operations

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PART V

JOINT EXERCISES (U)

SIGNIFICANT EVENTS (U)

(U) January 1990

- (U) Flew in support of Exercises GIANT WALK 90-1 and POLO HAT 90-1.
- (U) Coordinated MC&G support for Exercise TEAMWORK 90.

- [REDACTED]
- (U) Conducted AGLOW CHARLIE exercises with USS JOHN F. KENNEDY on 15 and 23 January.
- [REDACTED]

- (U) Conducted Exercise AGLOW CHARLIE with 31st Tactical Fighter Wing (Langley AFB) on 28 January.

(U) February 1990

- (U) Flew in support of Exercise GIANT WALK 90-2.
- (U) Conducted Exercise AGLOW CHARLIE with USS SARATOGA on 2 February.
- (U) Conducted Exercise AGLOW CHARLIE with 31st Tactical Fighter Wing on 27 February.

(U) March 1990

- (U) Flew in support of Exercise GIANT WALK 90-5.
- (U) Distribution completed of Exercise OCEAN VENTURE 90 Graphic, a fictitious exercise-specific chart developed by USCINCLANT J37 to support the exercise scenario.
- (U) Conducted AGLOW CHARLIE exercises with USS SARATOGA on 2 and 24 March 1990.
- (U) Conducted expanded three day AGLOW CHARLIE exercises with 31st Tactical Fighter Wing.

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(U) April 1990

- (U) Coordinated environmental and mapping, charting and geodesy (MC&G) support during OCEAN VENTURE 90 (OV 90). Included in this effort was the operational evaluation of Multispectral Imagery-based (MSI) products developed by Naval Oceanographic and Atmospheric Research Laboratory (NOARL), using specialized image processing algorithms to extract water depth from MSI.

- (U) Exercise OCEAN VENTURE 90, held 20 April-7 May, was a medium scale JCS directed, USCINCLANT sponsored, CJTF 140 executed joint/combined field training exercise (FTX) conducted in Puerto Rico and contiguous air space and waters.

- (U) Flew in support of Exercise GIANT WALK 90-7.

(U) May 1990

[REDACTED]

- (U) Coordinated environmental and MC&G support for ELECTRIC ITCH exercises.

- (U) Exercise OPEN GATE 90, held 2-11 May, was a JCS coordinated, USCINCLANT sponsored, CINCIBERLANT conducted live exercise conducted in the IBERLANT/GIBMED area.

[REDACTED]

- (U) Flew in support of Exercise GIANT WALK 90-9.

[REDACTED]

(U) June 1990

- (U) Coordinated initial requirement identification for environmental and MC&G support for Exercise SOLID SHIELD 91 during initial planning conference at Naval Amphibious Base, Little Creek.

- (U) Exercise TRADEWINDS 90, held 17 June-1 July, was a JCS coordinated, USCINCLANT sponsored and conducted FTX in St. Vincent and surrounding Caribbean Islands.

- (U) Flew in support of Exercise GIANT WALK 90-10.

(U) July 1990

- (U) Flew in support of GIANT WALK 90-12 and in support of the Strategic Connectivity Performance Test (SCPT) 90-4.

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- (U) UNITAS 31, a multilateral exercise involving the United States and nine South American nations, began 3 July. This exercise, which continues to 4 December, emphasizes maritime and amphibious operations, and interoperability between the U.S. Navy and various South American navies.



(U) August 1990

- (U) Flew in support of GIANT WALK 90-3.
- (U) Exercise ELLIPSE ALPHA 90 was conducted 5-8 August.
- (U) Notified DMA of the reduction of U.S. involvement in Exercise TEAMWORK 90. Required Norwegian printed charts and maps had already been purchased by DMA.

(U) September 1990

- (U) Flew in support of GIANT WALK exercises 90-4 and 90-15.
- (U) Exercise TEAMWORK 90 was conducted 1-21 September.

(U) October 1990

- (U) Flew in support of GIANT WALK exercise 90-16.
- (U) J36 hosted the 12th Joint Strategic Connectivity Conference, 30 October-1 November, at the Submarine Base, Kings Bay, GA. The conference was attended by 112 persons, including senior executives from OSD, as well as senior representatives from all services concerned with strategic connectivity.
- (U) Coordinated production, for SOLID SHIELD 91, of an exercise specific map and a special exercise graphic for control of air space at the request of CINCAFLANT.

(U) November 1990. Flew in support of GIANT WALK 90-18 and 90-19.

(U) December 1990

- (U) Flew in support of GIANT WALK 90-20 and SCPT 90-B.
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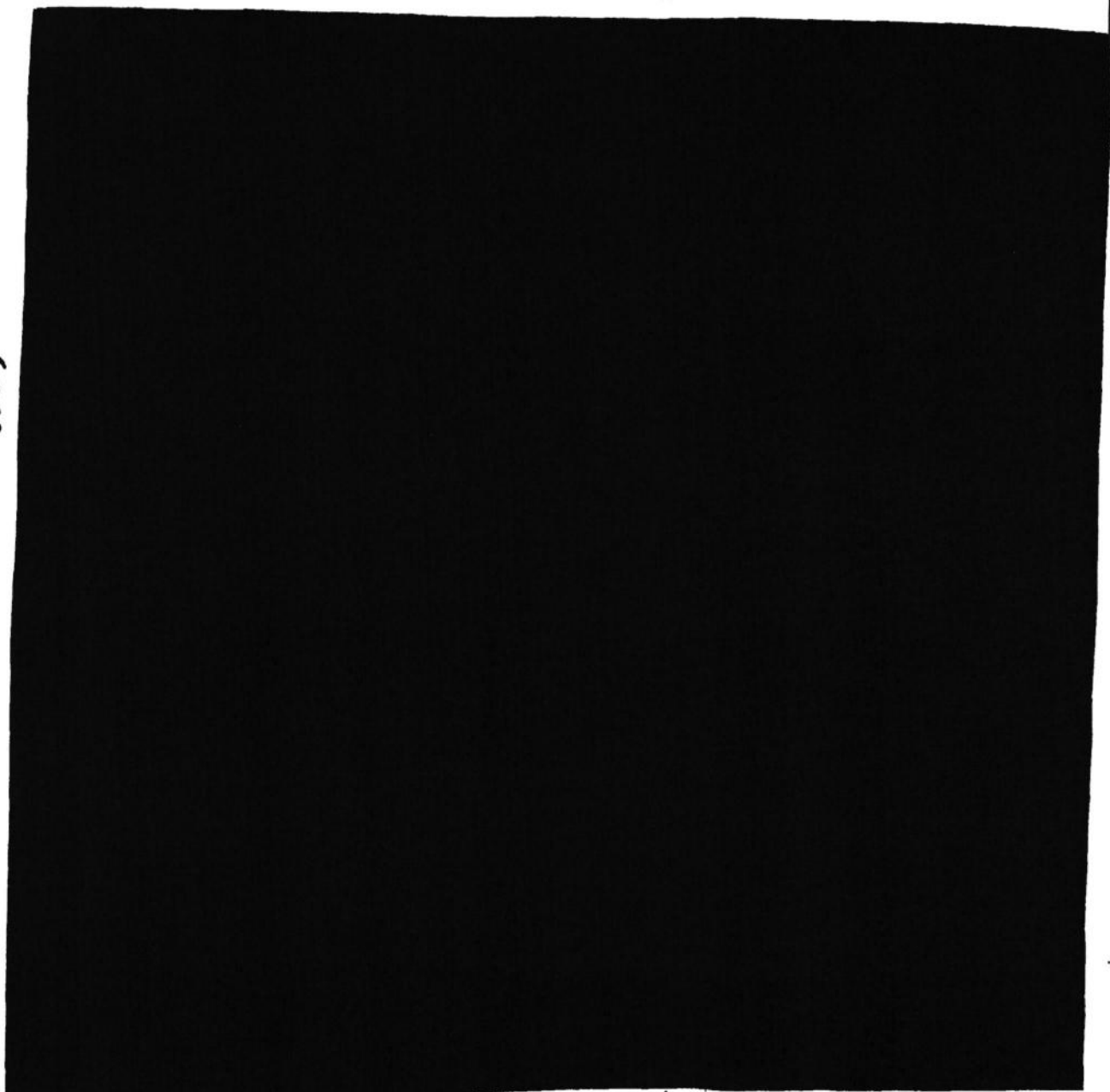
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(U) Cancelled production of exercise specific MC&G products for SOLID SHIELD 91.

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NARRATIVE (U)



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(U) Exercise TRADEWINDS 90 (TW 90), an annual joint/combined exercise designed to train/exercise the Caribbean Islands Regional Security System (RSS), was conducted 20 April-28 June 1990. Exercise objectives included validating the training and utilization of U.S. equipment provided under the Security

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(U) Assistance Program and enhancing our presence and image in the area by completing several humanitarian and civil affairs programs. Several key events occurred during TRADEWINDS 90:

- (U) Jamaica Defense Force Coast Guard, Royal Bahamian Coast Guard, Trinidad and Tobago Coast Guard and RSS member nation maritime forces worked with elements of the U.S. Coast Guard to improve their operational readiness. In addition, participating units received training in narcotics interdiction and worked to enhance cooperation and coordination between maritime and ground forces.

-- (U) The scenario included a request for assistance from the government of St. Vincent and Grenadines. In response, RSS member nation police and defense forces mobilized to Kingstown, St. Vincent. This mobilization was used to exercise the RSS in responding to an emergency in a member state using RSS assets only.

-- (U) The Puerto Rico Army National guard, U.S., United Kingdom and RSS units conducted intensive ground training at Camp Santiago, Puerto Rico. Training included squad tactics, marksmanship, company/platoon operations, fast rope and repelling.

-- (U) Finally, a field training exercise was conducted in St. Vincent. Forces of the RSS, Bahamas, and U.S. conducted joint/combined operations against simulated narco-terrorist (portrayed by United Kingdom Royal Marines) positions in northeast St. Vincent.

(U) Exercise ELLIPSE ALPHA 90. This exercise is designed to exercise CONPLAN 0300. Due to the sensitive nature of this exercise, including exercise description and forces involved, it is a classified exercise (SECRET SPECAT).

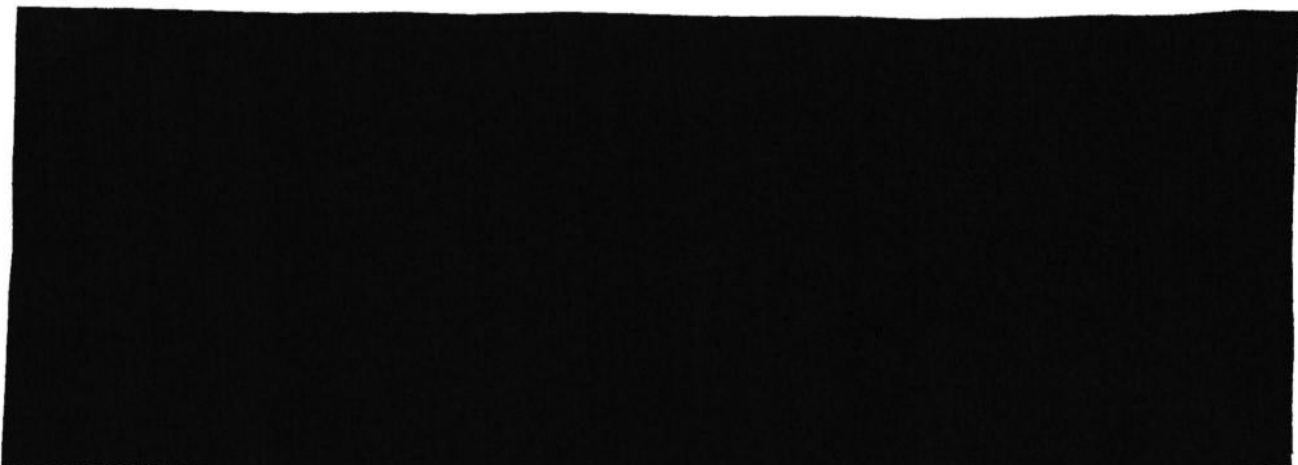
(U) Exercise TEAMWORK 90. Operation DESERT SHIELD requirements forced the withdrawal of nearly all U.S. participating forces in Exercise TEAMWORK 90. Only in-theater assets and two submarines participated. Although removal of U.S. forces represented a significant reduction in the level of play for the exercise, it was still conducted and the comments in the after action report reflected that nearly all exercise objective were met with favorable results.

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(U) The Strategic Connectivity Performance Test (SCPT) presents a detailed performance assessment of strategic communications systems, identifies connectivity deficiencies in supporting strategic force missions, and presents programmatic recommendations consistent with the goal of pursuing cost effective C3 systems and solutions.

(U) UNITAS 31 will be conducted in nine phases with U.S. participation including five U.S. Navy ships, P-3C/SH-2F/SH-60B/E-2C aircraft, a U.S. Marine Corps reinforced rifle company, and Navy Special Warfare and Coast Guard detachments. Unitas represents the major annual maritime exercise for most South American participants. It is also the central means by which South American countries gain exposure to U.S. naval tactics and technology.

MAJOR PROBLEM AREAS (U)

(U) Coordinating manpower requirements for the Joint Forecast Control Agency (JFCA). The JFCA provides coordinated, centralized environmental support for joint exercises and operations. The Navy does not have personnel identified to man a JFCA. The JFCA has been manned during exercises with a mix of assets from the Reserves and from CINCLANTFLT units on an ad hoc basis. In a real world crisis CINCLANTFLT personnel are not expected to be available.

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## PART VI

### PLANS AND POLICY (U)

#### SIGNIFICANT EVENTS (U)

##### (U) January 1990

- (U) Provided to the Joint Staff a comprehensive recapitulation of required international bilateral agreement issues in support of proposed enhanced counternarcotics operations in the Caribbean.

- (U) CJTF-140 OPLAN 2348-88 was published and distributed.

- (U) The Ocean Venture (OV) 1990 Transportation and Final Planning Conference was held 22-24 January at Little Creek Amphibious Base.

- (U) Under new legislation that provides Unified Commanders with funds for counternarcotics and other C2 functions, submitted prioritized requests to the JCS for approval that exceeded \$4M. These monies are intended to provide patrol boats and other defense articles and services to the defense forces of the Caribbean area to enhance our cooperative antinarcotics strategy.

- (U) Initiated a Memorandum of Understanding (MOU) between USCINCLANT and USCINCEUR to transfer security assistance responsibilities for Cape Verde and Sao Tome and Principe from USCINCLANT to USCINCEUR because of the regional nature of these programs and cost effectiveness.

- (U) Appendix 1 to Annex C to USCINCLANT OPLAN 2200-90 was reviewed and approved by the Joint Staff.

##### (U) February 1990

- (U) USCINCLANT OPLAN 6601-88 was published and distributed.

- (U) CJTF-140 OPLAN 2200-88 was published and distributed.

- (U) Mission Essential Task List (METL) for the 358th Civil Affairs Brigade (USCINCLANT CAPSTONE Civil Affairs Unit) was reviewed and approved by USCINCLANT.

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- (U) The JCS completed review of OPLAN 2200-90, which was forwarded for continued planning. The JCS found no execution critical comments.

- (U) The JCS (J8) conducted a site survey for the Internettted Warfighting Analysis Capability (IWAC) system to be installed in the J59 spaces (NH-28) during late summer of 1990.

- (U) Joint Warfare Center representatives met with USCINCLANT J34 and J59 personnel to discuss creation of a computer assisted exercise (CAX) for USCINCLANT.

## (U) March 1990

- (U) CJTF-140's plan Garden Plot, which provides for the conduct of civil disturbance operations in Puerto Rico and the U.S. Virgin Islands, was published and distributed.

- (U) USCINCLANT CONPLAN 2300-90, USCINCLANT OPLAN 6666-88, and CJTF-140 OPLAN 2450-88, was published and distributed.

- (U) The Joint Planning and Execution System Conference (JPESC) was held in Atlanta, GA, 19-23 March.

- (U) Exercise ELIGIBLE RECEIVER 90-1 was conducted, 20-23 March.

- (U) Participated in a Logsafe Working Group Conference at Washington, DC, 26-28 March.

- (U) USCINCLANT Detachment Key West, FL, hosted the last Security Assistance Officer Training Conference that will be held in Key West. Future conferences will be held in Norfolk because of the pending disestablishment of USCINCLANT Detachment, Key West, in June 1990.

- (U) The MOU transferring security assistance responsibilities for Cape Verde and Sao Tome and Principe to USCINCEUR was signed by USCINCLANT J5 and USCINCEUR J4 on 15 March. It becomes effective 15 April 1990.

- (U) Appendix 1 to Annex C to USCINCLANT OPORDER 2000-90 was published and distributed.

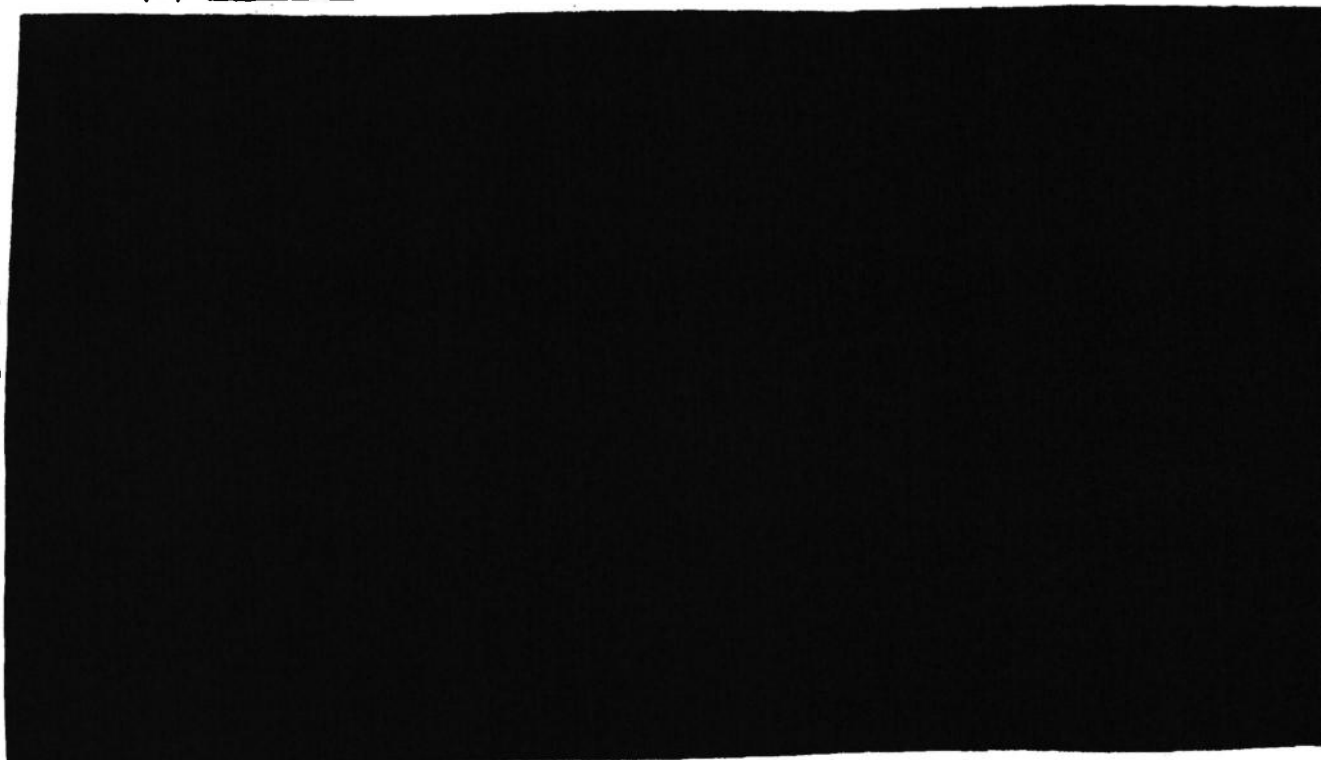
(U) April-June 1990. ARNG units from North Dakota, South Dakota, Delaware, Texas, and Oklahoma completed Engineer Readiness and Training Exercises (ENRETE) in Jamaica. Four H/CA and approximately 39 Jamaican Defense Force projects were completed by five ARNG engineer units during six two week rotational deployments.

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(U) May 1990



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- (U) The Adjutant General (TAG), Puerto Rico National Guard, hosted the 1990 Caribbean Island Nations Military Leaders Conference in Puerto Rico. This was the first conference run by USCINCLANT vice COMUSFORCARIB. Countries attending were Barbados, Trinidad and Tobago, Jamaica, and the Dominican Republic. The United Kingdom, France, and The Netherlands sent observers. Major General Ross S. Plasterer, USMC (USCINCLANT J5), was the senior USCINCLANT representative.

- (U) U.S.-Dutch bilateral staff talks were held at USCINCLANT headquarters.

- (U) A Command Arrangements Agreement (CAA) between USCINCLANT and USCINCSOC concerning counterterrorism was signed.

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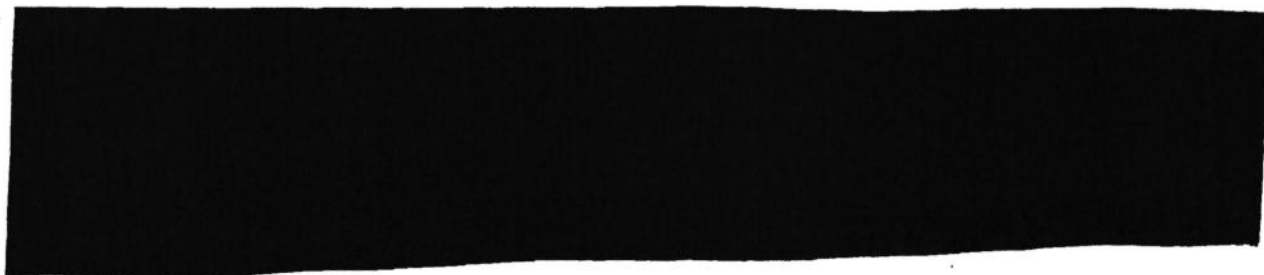
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- (U) A set of five documents: a Memorandum of Understanding, and SOPs for Exercise "Snow Flurry", Surveillance "Snow Storm", Intelligence, and Exercise and Training, was signed by USCINCLANT and the Flag Officer, Netherlands Forces Caribbean (FONLFORCARIB), ADM Rodrigues, RNLN.

- (U) The final planning conference for SONIC SPARK (13-90) was held 21-23 May, in Antigua.

- (U) A JCS directed top-to-bottom review of USCINCLANT nuclear weapons requirements was conducted.



- (U) A USCINCLANT Deployable Joint Task Force 140-Cadre (DJTF 140-C) deployed during the period 26 April to 8 May in support of Commander, XVIII Airborne Corps during JCS directed joint Exercise OCEAN VENTURE 90 (OV 90). The scenario dictated a requirement for an Army JTF Commander to conduct combat operations and non-combatant evacuation operations (NEO). The concept of DJTF 140-C supporting an Army JTF Commander had not been tested until this exercise, the concept was validated with good success and will be planned for future operations/exercises.

(U) June 1990

- (U) USCINCLANT Detachment Key West, FL, was disestablished on 29 June in ceremonies at NAS, Key West. The Detachment had been in existence for one year to provide for the transition of functions to USCINCLANT as a result of the disestablishment of Commander, U.S. Forces Caribbean, in June of 1989.

- (U) The 844th EN Battalion, USAR, conducted a two week ENRETE, repairing and renovating an old age home on St. Vincent.

- (U) The 3346th USA DEN SVC DET, USAR, conducted a two week MEDRETE, holding dental clinics on four different islands of the Grenadines.

- (U) Three reserve units of the 4th Marine Division (USMC), conducted a two week ENRETE, constructing hospital staff quarters in St. Johns, Antigua.

- (U) Decision was made that USCINCLANT J5 continue to provide responsibility for the function of theater/area clearance approval for the USCINCLANT AOR.

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(U) July 1990

- (U) During the 1990 West African Training Cruise (WATC), six Seabees from NMCB ONE constructed six new classrooms (7 X 8 meters) to include foundation, walls, roof, electrical features, doors, and windows, in Santa Catarina, Cape Verde.

- (U) The USCINCLANT sponsored exercise CARIB 90-1 was conducted in Jacmel, Haiti, 22 July to 4 August. The 448th EN Battalion (C) (H) and 820th Sta Hospital units participated in the first Civic Assistance program in Haiti since 1988. These two units undertook renovations to the Jacmel/St Michel hospital and provided primary health care to local citizens. Over 2,000 people were treated during a seven day period.

- (U) CARIB 90-2, a USCINCLANT sponsored Civil Affairs Exercise (CAEX) was held in Grenada, 28 July to 10 August. The 358th Civil Affairs Brigade and the 416th Civil Affairs Company participated, practicing operational skills associated with the civil affairs mission. In conjunction with the CAEX, the two units accomplished two small scale engineering projects. The first was the installation of 1,500 feet of water pipeline for the community of La Digue, Grenada. The second was the installation of fencing around the Grenada Boys Secondary School in St. Georges.

- (U) On 1 July, USCINCLANT assumed direct responsibility for the administration of the Security Assistance Program in the LANTCOM AOR. Four billets were transferred from the disestablished Commander, US Forces Caribbean staff to facilitate this function.



- (U) The Plans Analysis and Simulation Division coordinated the USCINCLANT support/participation in Global Wargame 90.

(U) August 1990

- (U) In early August, Operation DESERT SHIELD commenced. The Plans and Policy Directorate provided the following support for the Operation:

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[REDACTED]

- (U) During UNITAS 31 ('90), a Civic Assistance project was designed to provide primary medical and dental care to citizens in Ancon, Peru. The threat of possible terrorist actions precluded the completion of the primary mission. As a substitute, the medical supplies were transferred to the U.S. Navy Medical Research Institute Detachment (NAMRID) in Peru. With these supplies, the personnel assigned to this unit were provided training, by giving medical care to local civilians in selected rural areas of Peru.

[REDACTED]

- (U) The Presidential Determination (PD) notification to Congress was signed on 19 August authorizing the draw down of \$5.0M worth of Department of Defense articles and services for Jamaica to enhance counternarcotics efforts. The military departments have until 22 November to deliver the equipment and service.

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- (U) Colonel Hugh J. O'Neill, USMC, relieved Colonel Gregory S. Kuzniewski, USMC, as Chief, Plans Analysis and Simulation Division (J59).

- (U) USCINCLANT hosted a Disaster Relief Conference in preparation for the major hurricane season. Attendees included representatives from the Federal Emergency Management Agency (FEMA), Office of Foreign Disaster Assistance (OFDA), Director of Military Support (DOMS), as well as supporting CINC and subordinate command staff personnel.

[REDACTED]

- (U) The Internettted Warfighting Analysis Capability (IWAC) was renamed the Interstaff Secure Communications Network (ISCN). Management of this program was transferred from the Joint Chiefs of Staff (J8) to the Defense Communications Agency, as directed by the Chairman, Joint Chiefs of Staff.

- (U) The CINC approved the concept of a Computer Assisted Exercise (CAE). Named SPARTAN BASE, the exercise will explore the utility of computer simulations for training USCINCLANT staff and component commands.

(U) September 1990

- (U) CARIB 90-3, a USCINCLANT sponsored engineering exercise by the 330th EN Battaion was held in St. Mark's, Grenada, 8-22 September. This unit undertook renovations to the St. Mark's Union Training Center.

- (U) On 20 September, the last signature was affixed to a Memorandum of Understanding (MOU) between COMICEDEFOR, COMSOCEUR, and HQ Air Rescue Service. The MOU became effective on that day. USCINCLANT J-5 was the major negotiator between all parties. The MOU solves the politically sensitive issue of air rescue in Iceland and allows for continuous operation of an HC-130 tanker from Keflavik to increase the range of HH-3 (and follow-on MH-60) rescue aircraft. The MOU, an interim measure, will run for a maximum of two years and should allow the Joint Staff and other concerned parties ample time to permanently solve the issue. The MOU is the culmination of over two years effort by this staff.

- (U) A J52 representative attended the U.S. Chile Planning Workshop at Homestead AFB, FL, where final coordination on the Concept of Operations for the combined USCINCSO-Commander, Chilean Southeast Pacific Command (CCPSOCH) CONPLAN 6500 was conducted.

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- (U) On 20 and 21 September, the 15th Annual Maritime Operational Plan (East) (MAREASTOP) Working Group Conference was held at Governors Island, NY. USCINCLANT JOPEs Support Branch personnel attended along with representatives from the Maritime Defense Zone Atlantic (MARDEZLANT) and the Canadian Armed Force.

(U) October 1990

- (U) Evaluated the Dynamic Analytical Replanning Tool (DART) prototype at USTRANSCOM during the week of 24 October. DART is an automated Time Phased Force Deployment Data (TPFDD) development and analysis capability.

- (U) The Dominican Republic was placed under "Brooke" sanctions due to failure to pay required interest on U.S. Government loans for a period of one year. This action placed restrictions on the use of the International Military and Education Training Program and Foreign Military Sales Program.

(U) November 1990

- (U) Participated in the JOPEs Executive Committee and the Employment Working Group meetings during the week of 27 November. During the sessions JOPEs requirements were prioritized with respect to Operation DESERT SHIELD. Additionally, the initial draft of the JOPEs Operation DESERT SHIELD assessment was reviewed.

- (U) USCINCLANT Deployable Joint Task Force 140 Cadre (DJTF-140C) participated in Exercise SPARTAN BASE, a computer assisted exercise (CAX), during the period 26 November through 7 December. This was the first of its kind CAX held in USCINCLANT. The exercise had a Caribbean scenario with a joint task force command and control structure. During the first week team members participated in crisis action procedures including message preparation, situation development, course of action development and preparation of operations orders. During the second week the team functioned as the Joint Task Force (JTF) Staff, actually maneuvering the forces. The USCINCLANT Command Operations Center was used as the JTF Headquarters. The objective of the exercise was to evaluate the utility of CAX in training the USCINCLANT Staff. Additionally, the exercise was used to validate the usefulness of the Joint Theater Level Simulation (JTLS) model as a training tool for USCINCLANT and subordinate staffs. More than 80 personnel, including numerous Marine Corps and Navy Reserve officers and a contingent from the Joint Warfare Center participated in the exercise.

- (U) The initial section of a protected distribution system, which will eventually provide fiber optic connectivity among buildings NH-95, NH-28 and other renovated USCINCLANT spaces, was successfully employed by the Plans Analysis and Simulation Division (J59) in the execution of Exercise SPARTAN BASE.

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- (U) U.S.-Dutch bilateral talks were held in Curacao, on 7 and 8 November. Representatives from USCINCLANT and the Flag Officer, Netherlands Forces Caribbean (FONLFORCARIB) met to discuss bilateral training exercises, status of forces agreements for the Caribbean region, and short notice port visits.

(U) December 1990

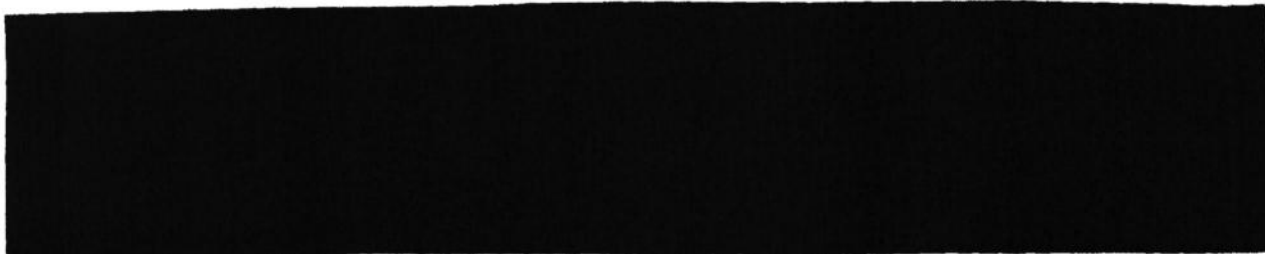
- (U) On 12 and 13 December, representatives of the Joint Interoperability Test Center (JITC) at Ft. Huachuca, AZ, visited USCINCLANT to begin advance coordination of the JOPES, Version 4, operational test and evaluation.

- (U) Haitian elections were held on 16 December. The Chief, U.S. Military Liaison Office, was responsible for coordination of security and equipment for the election observers from the Organization of American States and private U.S. concerns.

- (U) The resumption of Security Assistance for Haiti was authorized in Congressional legislation but is restricted to non-lethal aid. The funds are tentatively earmarked for spare parts, uniforms and quality of life items.

- (U) The USCINCLANT Security Assistance Organization Chiefs Conference was conducted at NAS Oceana, VA, 11-14 December. This conference was primarily conducted in order to update the participants on policy and administrative changes to the Security Assistance program. Miss Nancy Dorn, Deputy Assistant Secretary of Defense (International Security Affairs) was the keynote speaker. Lieutenant General Teddy G. Allen, USA, Director, Defense Security Assistance Agency, also gave a keynote address.

NARRATIVE (U)



(U) On 12 March, the Joint Staff hosted a conference to explain proposed changes to the Joint Strategic Planning System (JSPS). It provided a preview of Base Case Planning via a JSCP 3rd Note to Holders and Draft Update Coordinating Instruction.

(U) As a direct result of DoD's designation as the lead agency for the counternarcotics detection and monitoring mission, it quickly became apparent that various international agreements, which did not exist previously, were required to support a coherent

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(U) and effective counternarcotics effort. To that end, the Joint Staff solicited the combatant commanders for a comprehensive list of requirements for international bilateral and multilateral agreements required to effectively prosecute enhanced counternarcotics operations. These requirements were submitted by USCINCLANT for coordination by the Joint Staff, the Office of the Secretary of Defense, and the State Department.

(U) The Adjutant General (TAG), Puerto Rico National Guard (PRNG), offered to host in Puerto Rico on behalf of USCINCLANT, the 1990 Caribbean Island Nations Military Leaders Conference. This conference had been hosted and conducted since 1985 by COMUSFORCARIB in Key West, FL. The 1990 conference marks the first such conference conducted by USCINCLANT and hosted by the PRNG. Additionally, it marks the first time observers from the United Kingdom, France, and The Netherlands have been invited to attend.

(U) This quarter marked the first anniversary of the USCINCLANT Joint Overseas Training (JOT) program. The program provides training opportunities for active and reserve components of the four Services during engineering and medical readiness and training exercises (ENRETES/MEDRETES). During the quarter, seven civic action projects were completed during a series of JCS and USCINCLANT sponsored exercises (WATC, Carib, and UNITAS). The engineering and medical units participating in these exercises gained deployment, employment, and redeployment experience while accomplishing their operational readiness skills. As an incidental benefit, the living conditions of the local citizens were improved through the various ENRETES and MEDRETES conducted.

(U) 1990 was the first year for the USCINCLANT sponsored CARIB exercise series. These exercises, conducted throughout the Caribbean, involved both engineering and medical readiness training. The exercises were a great success winning praise from both the host governments and the American Embassies. The deploying personnel, at the same time, received both valuable training and a deep sense of accomplishment. All exercises were accomplished in a two week period.

(U) Around the clock ADP support, via the Joint Operation Planning and Execution System, was provided for Operation DESERT SHIELD. This support provided an automated means of planning, executing, and tracking the DESERT SHIELD deployment.

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## PART VII

### PROGRAM PLANNING AND ASSESSMENT

#### SIGNIFICANT EVENTS (U)

##### (U) January 1990

- Submitted First Quarter FY 90 Issues and Activity letter to the Secretary of Defense (SECDEF). Subjects were: counter drug operations and FLEETEX 1-90.

- Submitted USCINCLANT's requirements for the CJCS CINC's Initiative Fund.

- Major Cariker, USMC arrived; will relieve LTCOL Smoots as J81.

- Attended hearings by the Subcommittee on Seapower and Strategic and Critical Materials, House Armed Services Committee (HASC), on the DDG 51 Aegis destroyer program.

##### (U) February 1990

- Attended Senated Armed Services Committee (SASC) hearing testimony by SECDEF and CJCS, on the FY 91 budget and military posture.

- Attended a conventional munitions requirements meeting at Langley AFB, VA.

- Prepared SASC testimony for the CINC, Admiral Frank B. Kelso, II.

- Prepared back-up materials for a meeting between the CINC and SECDEF/CJCS.

- Attended the U.S. Naval Institute seminar "ASW: The Navy's Top Priority?"

##### (U) March 1990

- Attended the House Appropriations Committee (HAC) hearing testimony by CINCEUR and CINCPAC.

- Prepared USCINCLANT testimony for the Defense Subcommittee of the Senate Appropriations Committee (SAC).

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## (U) April 1990

- Submitted second quarter FY 90 CINC's Issues and Activities letter to SECDEF.

- Attended the JCS Planning, Programming, and Budgeting System (PPBS) Conference.

- Hosted the U.S. Air Force POM 92-97 briefing.

## (U) May 1990

- Hosted the U.S. Army, U.S. Navy, U.S. Marine Corps, and USCINCSOC POM 92-97 briefings.

- Coordinated the development of USCINCLANT's input to the CJCS's Program Assessment.

## (U) June 1990

- Processed input and obtained \$80K for Colombian participation in Operation UNITAS, via the CINC's Initiative Fund.

- Reviewed issue papers and drafted the CINC's program positions for the Program Review Defense Planning and Resources Board meeting.

- Conducted a review of USCINCLANT's POM 92 Integrated Priority List; the CINC's Preparedness Assessment Report; USCINCLANT's input to the Global War Family of OPLANs Assessment; and the Global C3 Assessment for the FY 94-97 Joint Strategy Review.

## (U) July 1990

- Prepared the FY 90 Integrated Readiness Report submission for USCINCLANT.

- Attended a counternarcotics POM briefing.

- Analyzed SASC, HASC and HAC Subcommittee on Military Construction FY 91 Defense Budget mark-ups for impact on LANTCOM's AOR and prepared appeals, as required.

## (U) August 1990

- Submitted Third Quarter FY 90 CINC's Issues and Activities letter to SECDEF.

- Prepared budget impact brief for the USCINCLANT/SACLANT retired flag officers' seminar.

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- Captain J. J. Coonan, Jr., USN, relieved Colonel A. E. Greiner, USAF, as Director, Program Planning and Assessment (J8).

## (U) September 1990

- Coordinated staff inputs and prepared back-up materials for the CNO's Fall Fleet CINC's Conference.

- Analyzed the Services' FY 92 Budget Estimate submissions for impact on LANTCOM's AOR.

- Prepared a list of appeal topics for use at the FY 91 Defense Budget House/Senate Authorization Conference deliberations.

## (U) October 1990

- Reviewed issue papers and drafted the CINC's program positions for the FY 92 Program Review Defense Planning and Resources Board meeting. Received administrative support to assist with issue paper review.

- Continued to coordinate staff inputs and prepared back-up materials for the CNO's Fall Fleet CINC's Conference.

- Researched the effect of increased fuel costs on PMR and steaming days.

- Attended a Budget Review Conference.

## (U) November 1990

- Continued to review issue papers and drafted the CINC's program positions for the FY 92 Program Review Defense Planning and Resources Board meeting. Received Reserve augmentation to assist with issue paper review.

- Submitted fourth quarter FY 90 CINC's Issues and Activities letter to SECDEF.

- Prepared and submitted USCINCLANT's Major Budget Issues.

- Prepared and submitted USCINCLANT's input to the All Navy Congressional Justification Book for POM 92-97 counternarcotics projects.

- Prepared back-up book for CINC's attendance at the Defense Resources Planning Board.

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(U) December 1990

- Attended counternarcotics conference hosted by OSD.
- Prepared and presented a "chalk talk" to the CINC in preparation for drafting the POM 94 Top Maritime Concerns paper.
- Coordinated staff inputs and prepared USCINCLANT's proposals for the JCS CINCs Initiative Fund.
- LCDR Myles Roelings, USN, joined the J8 Directorate (as J82).

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## PART VIII

### COMMAND, CONTROL, COMMUNICATIONS AND INFORMATION SYSTEMS (U)

#### SIGNIFICANT EVENTS

##### (U) January 1990

- (U) The Space Shuttle deployed a Leased Communications Satellite (LEASAT-5) on 10 January. Initial on-orbit testing was conducted over the Pacific through 7 February, and then the satellite was relocated over the Indian Ocean for operational service.

- (U) Released USCINCLANT Requirements Submission (RS) 1-90 (Joint Communications Systems Management Program).

- (U) Initiated contractor effort to produce a Counternarcotics Annex to the USCINCLANT C3 Systems Master Plan (C3SMP).

- (U) Numerous SMOKING FLARE exercises were conducted throughout the quarter.

- (U) The communications syndicate met for Exercise OCEAN VENTURE 90 during the final planning conference, 23-25 January.

- (U) Negotiations were initiated with the U.S. Coast Guard, U.S. Customs Service and representatives from JTF-4 to develop a single joint communications plan for counternarcotics operations in the LANTCOM AOR.

##### (U) February 1990

- (U) A Strategic Connectivity System (SCS) program review was held 5-6 February at NOSC, San Diego, CA. NOSC briefed the current status of strategic C3 programs under its purview. Representatives from OASD (C3I), SPAWAR (PMW153), USCINCLANT (J36/J62A), NAVAIR (PMA 271), SUBLANT (N7), and SUBPAC (N7) were in attendance.

- (U) LCDR Reaves (J62A) attended the High Data Rate (HIDAR) System Design Review (SDR), Preliminary Design Review (PDR), 7-8 February, at NOSC, San Diego, CA. HIDAR was strongly supported by all in attendance.

- (U) The submarine broadcast from NAVCOMMSTA, Greece, was taken off the air on 10 February.

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## (U) March 1990

- (U) J6 representatives attended a CHIRPSOUNDER Communications (CHIRPCOMM) meeting, 2 March, at BR Communications in Virginia Beach, VA.

- (U) On 28 March, Defense Digital Network (DDN) connectivity was established between JFMO LANT, Norfolk, and other DDN subscribers world wide, using the Microvax II computer system.

- (U) Distribution was completed for the USCINCLANT Joint CEOI for Exercise OCEAN VENTURE 90.

- (U) Daily communications checks on the USCINCLANT Mission Radio System (CLMRS) were initiated, through JTF-4, to various island nations throughout the LANTCOM AOR.

- (U) J6 hosted the visit of Major Bob Frisbie, Joint Staff (J6C), on 6 March. The visit assisted JCS in the verification of the NMCS-DoD Emergency Communications Plan. The plan provides C3 procedures for the continuity of operations. A general and command specific briefing was presented and the workshop resulted in correcting a number of deficiencies in the plan.

- (U) J6 hosted a site survey team from Tinker AFB, OK, and Air Force Space Command, 9-15 March, in preparation for installing the USCINCLANT MILSTAR terminal in the new Emergency Actions Cell. Construction of the antenna structure will begin in FY 91 and installation of the terminal equipment in FY 92.

- (U) On 10 March, J6 hosted a joint DCA, Joint Staff (JCS-J6S) and Air Force Space Command briefing team presentation to USCINCLANT and subordinate component commands. The briefing covered current DSCS status and provided an overview of the proposed future DSCS follow-on initiative, which is currently under consideration by the services and the Joint Staff. The briefing provided participants with a forum for the discussion of issues concerning future plans to provide continuing medium and high capacity Military Satellite Communications (MILSATCOM) support to the war fighting CINCs.

## (U) April 1990

- (U) The Joint Operation Planning and Execution System (JOPES) Version 2 was installed on WWMCCS systems worldwide in April 1990.

- (U) In April, redundant communications lines between Langley AFB and USCINCLANT Headquarters became operational to provide an alternate entry into the WWMCCS Intercomputer Network.

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- (U) On 19 April, USCINCLANT/SACLANT reviewed the Technical Summary of the Trusted Development Demonstration (TDD). The CINC, Admiral Kelso, made the decision on 23 April to continue the project to completion.

- (U) A demonstration was conducted on 23 April of the Army's SCOTT MILSTAR terminal using the EHF package on FLEETSAT Eight. A message was sent to our component commanders inviting anyone who was in the Washington area at that time to observe the demonstration. The demonstration was conducted in the Pentagon's North parking lot.

- (U) LCDR Reaves (J62A) and LCDR Barnes (J363) conducted HF Mobile Communications Network (MCN) Symposiums in Charleston, SC; Mayport, FL; Norfolk, VA; and Newport, RI, 23-30 April. Briefings were provided to personnel from surface ships/submarines. There was a useful exchange of information and several recommendations for improving the HF MCN exercises and the OPORD. These symposiums were well organized and attended, thanks to the efforts of COMDESRON 4, COMDESRON 12 and NETC staff personnel.

- (U) Exercise OCEAN VENTURE 90 was conducted 27 April - 7 May. WWMCCS support was provided to the Joint Exercise Control Group (JECG) at Little Creek Naval Amphibious Base. The USS NASSAU also had WWMCCS connectivity to support CJTF 140 and CJTF 145. A deployable terminal was used by DCJTF 140-C at Fort Bragg and later in Puerto Rico. In addition, Mr. Steckman (J641) and Major Emmert (J646) provided direction and guidance to the CJTF-140 Joint Communications, Control and Communications (JCCC) Center, responsible for directing and coordinating system installations to support the exercise. Major Emmert augmented the CJTF-140 J6 Staff.

(U) May 1990

- (U) The quarterly meeting of the Flag Officer Coordinating Group (FOCG) was held at NAS, Keflavik, 15-17 May. The meeting centered on the COC's electronics procurement systems engineering and integration effort, and continued coordination of all COC subsystems for the June 1991 IOC of the COC.

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- (U) In May, the USCINCLANT Graphics Shop Network (GRAPHNET) was installed to provide J3 personnel high quality graphics for briefing aids. GRAPHNET is a network of three Macintosh IIX computers optimized for use with programs which generate high quality graphics used in briefings. The hardware suite also includes high resolution color printers, scanners and slide makers.

- (U) The NATO Working Group 29 approved the Terms of Reference (TOR) with the associated funding plan and forwarded them to the Infrastructure Payments and Progress Committee (IPPC) for final approval.

- (U) The Joint Project Coordination Office (JPCO) was activated on 15 May and assumed responsibility for project management of the combined SACLANT/IBERLANT Command and Control Information Systems.

- (U) USCINCLANT J64 hosted the first counternarcotics communications conference involving DOD and non-DOD agencies that play a role in the war on drugs. Held 23-24 May, the purpose of the conference was to clearly define the operational concept for command and control of future CN operations.

(U) August 1990

- (U) The NATO Type A Cost Estimate and Project Description and Justification (PD&J) for the joint U.S./NATO conjunctively funded Replacement Communications Facility, Iceland, was briefed to the NATO Infrastructure Working Group 18, 28 August. The Working Group unanimously recommended to the Infrastructure Committee that the project be included for programming in approved Slice 42. The Host Nation was invited by WG-18 to return during Spring-Summer 1991 for a detailed Electronics TBCE screening.

- (U) AFSATCOM connectivity was restored to our Command Center terminal in NH-95 on 7 August. AFSATCOM operations were shifted in November to a tactical AFSAT van due to construction of the hardened Emergency Actions Cell in NH-95. The mobile AFSATCOM van will be shipped back to March AFB, CA.

- (U) USCINCLANT personnel participated in Exercise ELLIPSE ALPHA 90, a Command Post Exercise (CPX) conducted by USCINCLANT, 6-8 August.

- (U) USCINCLANT J6 personnel provided WWMCCS support to Operation DESERT SHIELD from 8 August through 3 September. A deployable terminal was utilized by the 4th Marine Expeditionary Brigade (MEB) aboard USS NASSAU to provide WWMCCS connectivity via the LANT host computer.

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## (U) September 1991

- (U) The quarterly meeting of the Iceland Flag Officer Coordinating Group (FOCG) was held at the USAF Electronics Systems Division, Hanscom AFB, MA, 12-14 September. The meeting centered on COC electronics procurement SE&I efforts, and continued the initial coordination required to implement OSS as the COC ADP system. COC subsystem communications cutover planning continued with a goal of June 1991 IOC of the COC.

- (U) The program manager for the Single Channel Transponder System (SCTS) presented a mission brief to personnel from J6, J3, CINCLANTFLT N6, and NAVCAMS LANT. SCTS provides (via DSCS satellites) another means of EAM dissemination and is intended to provide an interim capability between the aging AFSATCOM satellite communications system and Milstar. With this terminal, USCINCLANT will be able to transmit JCS EAMs via the SCTS at Navy Satellite Communications Facility, Northwest, VA.

- (U) Action was initiated to provide copies of all USCINCLANT incoming and outgoing messages to the CINC. The NTCC Hampton Roads database was programmed to automatically route all USCINCLANT Flagwords, AIGs and Collective Address Designators (CADs) to the CINC (J00). A copy of all "SPECAT," TOP SECRET and "PERSONAL FOR" traffic is manually provided. All message preparers, drafters and releasers of USCINCLANT outgoing traffic were directed to add J00 to the distribution.

- (U) Three Joint Operation Planning and Execution System (JOPES) releases were installed on WWMCCS systems worldwide. They include:

- JOPES Release 2.0.2 - installed 23 July 1990.
- JOPES Release 2.0.3 - installed 7 September 1990.
- JOPES Release 2.0.4 - installed 19 September 1990.

- (U) During the Exercise SOLID SHIELD 91 Initial Planning Conference (IPC), all the force communicators were able to discuss lessons learned from the recent Exercise OCEAN VENTURE 90 in a single forum. Additionally, initial planning for the first GMF architecture in LANTCOM, using the Baseband Improvement Modification to the GMF terminals, was conducted.

## (U) October 1991

- (U) Dr. Ed Whitman, Deputy Assistant Secretary of the Navy (C3I/EW/Space), was the guest speaker at the Hampton Roads AFCEA Chapter meeting on 2 October. Dr. Whitman attended the FOSIC morning briefing, called on J01 and attended the morning module brief. This was followed by tours of FOSIC, CINCLANTFLT

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(U) Command Center, USCINCLANT War Room, Communications Support Area (CSA), as well as COMSUBLANT's communications facilities and command center. Dr Whitman was provided tours of USS MOUNT WHITNEY and USS NEWPORT NEWS.

- (U) USCINCLANT (J61) provided Host Nation representation in support of a joint USCINCLANT/SACLANT request for additional NATO Infrastructure funding in support of the COC Iceland SE&I requirements. As a result of October and November briefings, Working Group 18 recommended to the Infrastructure Progress and Payments Committee (IPPC) that \$1.3M be approved as a cost overrun in support of the NATO share of the COC Keflavik electronics SE&I effort. COMSPAWARSYSCOM continued the COC electronics SE&I efforts.

- (U) Funding to upgrade the CINC's equipment used during travel was provided by the Joint Staff. J62 division personnel worked closely with the CINC's communicator to ensure the equipment ordered fulfilled all requirements.

## (U) November 1991

- (U) J62 division representatives attended the Strategic Connectivity Conference hosted by USCINCLANT J36 in Kings Bay, GA. A number of strategic communications topics were briefed and many issues and action items were resolved. The conference was attended by representatives from OSD, Joint Staff, CNO, DCA, USCINCPAC, SAC, SUBLANT, SUBPAC, LANT and PAC ABNCP, VQ3, VQ4, Mitre, and APL/JHU.

- (U) FAIRECONRON FOUR was connected to our AFSATCOM terminal in NH-95 by NAVELEX Portsmouth. This permits VQ-4 to communicate directly with the airborne TACAMO Operations Team via a 100 word per minute teletype circuit. VQ-4 personnel were trained and started passing operational traffic via the circuit. This closes an outstanding Inspector General finding from May 1989.

## (U) December 1991

- (U) A J62 representative attended the Naval Reserve Program 15 Planning Conference hosted by COMNAVCOMTELCOM (N14), 8-9 December. Purpose of the conference was to brief the status of the Low Profile Transmitter Site System (LPTSS) Program. The conference was attended by 64 reserve units and 33 gaining commands. As a result, personnel from COMNAVRESFOR requested the briefing be presented to COMNAVSURFRESFOR.

- (U) A J62 representative attended the Submarine C3 Working Group meeting hosted by OP-02 and OP-094, 11-12 December. Representatives from SPAWAR PMW-152, 153 and 156, COMNAVCOMTELCOM, NAVSEA, SUBLANT and SUBPAC were in attendance. A variety of



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(U) subjects were discussed and many action items resolved, including the restoring of funds for the High Data Rate (HIDAR) Strategic Connectivity System (SCS) mode in FY 91. A letter signed out by the CINC was instrumental in ensuring funds were restored in FY 91 vice delayed until FY 92.

- (U) A Liaison Team communications package was deployed 14-18 December in support of Operation VICTOR SQUARED. Communications support to the liaison team was flawless with no outages experienced.

#### NARRATIVE (U)

(U) Iceland Command and Control System Upgrade - Interim Combined Operations Center, Keflavik ADP System. A major upgrade to the command and control capability of COMICEDEFOR was completed in January 1990. USCINCLANT personnel installed hardware/software, communication equipment, and conducted user training to provide improved briefing, watchstanding, and command and control capabilities. Additionally, facilities in support of planning and intelligence were improved.

(U) Operations Support System (OSS), Keflavik, Iceland. Based on an OP-094 recommendation, original NATO COC CCIS concept based on SACLANT ACCIS was replaced with U.S. Navy OSS. Planning was begun to implement OSS as the baseline Combined Operations Center (COC) ADP system.

#### (U) USLANTCOM Worldwide Military Command and Control System (WWMCCS) Support

- (U) WWMCCS Software. The Status of Resources and Training System (SORTS) Version 5.0 was installed 2 March 1990. It represents a significant software modification to the flow of SORTS data and employs the use of the WWMCCS Intercomputer Network (WIN), vice AUTODIN, to transfer status information.

- (U) WWMCCS Hardware. Twelve WIS work stations (Macintosh IIX) were installed for acceptance testing and on site training. They will support the Joint Operation Planning and Execution System (JOPES) Version 4, scheduled for installation in the spring of 1991.

- (U) Real World Operations. In February 1990, Operation TOP KICK was conducted to support the President's visit to the Drug Summit in Columbia. USCINCLANT deployed a WWMCCS terminal and operators onboard USS NASSAU to provide real time record communications with CJTF-140.

- (U) Joint Exercises. ELIGIBLE RECEIVER, conducted during March 1990, utilized WWMCCS capabilities including teleconferencing and automated message generation.

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(U) Functional Address System (FAS) Message Routing. As of 1 January, use of office codes was mandatory when sending messages to any Navy shore activity plain language address. This will eventually improve the accuracy and speed of message distribution and negate passing instructions. To ease the transition to FAS routing and message preparation, NTCC Hampton Roads, held training sessions on 9 and 11 January for all subscribers.

(U) HIDAR System Design Review/Preliminary Design Review (SDR/PDR). The HIDAR SDR/PDR was held at NOSC, San Diego, CA. HIDAR was strongly supported by all in attendance, except HQ, SAC representatives. OASD recommended HQ, SAC host a HIDAR briefing of senior SAC staff members by NOSC. Representatives from OASD (C3I), DCA (C4S), SPAWAR (PMW153), USCINCLANT (J36/J62A), USCINCPAC ABNCP, NAVAIR (PMA 271), HQ SAC/SCQ, SUBLANT (N7), SUBPAC (N7), NOSC, the CO, VQ-4, the XO, VQ-3, and various contractors were in attendance.

(U) CHIRPSOUNDER/Communications Meeting. A meeting was held at BR Communications (Virginia Beach) to brief new members of the COMSUBLANT Communications Division on the history and current status of the HF CHIRPSOUNDER and CHIRPCOMM systems. New innovations associated with system design and capabilities make this system very attractive for submarine applications. CHIRPCOMM equipment was demonstrated and it appears to fulfill a number of outstanding submarine requirements (e.g., low probability of intercept (LPI) and report back). Action was initiated to CNO (OP-094) to identify all the outstanding submarine requirements which could possibly be fulfilled by CHIRPSOUNDER/CHIRPCOMM.

(U) MILSTAR Site Survey. J62 hosted the site survey team from the 1845th EIG, Tinker AFB, OK, and Air Force Space Command, 13-15 March, in preparation for installing the USCINCLANT Milstar terminal in the new Emergency Actions Cell. The Chief of the Milstar Joint Terminal Program Office was also here to observe the site survey process and participate in discussions. His office monitors installations of Milstar at CINCLANT locations to ensure all support details are resolved as we deploy and implement this survivable warfighting capability. Construction of the antenna structure will begin in FY 91 and installation of the terminal equipment in FY 93.

(U) Joint Communications Systems Management Program. A RS was submitted to the JCS as USCINCLANT RS 1-90. The evolution and fielding of complex communications technologies dictate that Joint

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(U) Systems Management functions require automation support. This requirement surfaced through the Joint Universal Lessons Learned System (JULLS) and was identified to the CINC's Interoperability Improvement Program (IIP) Prioritization Board (IIPPB). The IIPPB tasked the JCS Publication 6-05 Joint Working Group (JWG) to develop procedures, management structure, and functions for the Joint Communications Control Center (JCCC). During the JWG development process, USCINCLANT was chosen to submit the RS on behalf of all CINCs. USCINCLANT RS 1-90 will support the JCCC management functions with speed, reliability, accuracy, survivability, flexibility, joint standardization and interoperability.

(U) Shore VLF Station Upgrades. OP-094 has pledged his strong support for shore VLF improvements for POM-92. USCINCLANT/CINCLANTFLT support is directly responsible for this program success. The program will include developing a solid state power amplifier program, which will provide one to two megawatts of power. These new power amplifiers will replace the 250KW and one to two, tube-type, one-of-a-kind amplifiers now in use. Concurrently, VLF upgrades will extend the lifetime of these older systems by 10 to 15 years. An engineering development model will start in 1994 and the production model in 1996.

## (U) USCINCLANT War Room ADP Upgrade

- (U) USCINCLANT War Room Network (WARNET). In April, the local area network (LAN), WARNET, was upgraded using a COMPAQ microcomputer and NOVELL Netware 386 software. WARNET provides watch officers improved message preparation and coordination capabilities and improved briefing techniques.

- (U) Advanced Geographic Information System (AGIS). AGIS, the most capable geographic information system in the DoD, was installed in the USCINCLANT War Room in April. The detailed level mapping system is hosted on a SUN SPARC Station One work station. AGIS provides War Room decision makers a capability to display geographic information to various scales covering the surface of the earth.

(U) Counternarcotics Communications Conference. USCINCLANT (J64) hosted the first counternarcotics communications conference, 23-24 May, involving DOD and non-DOD agencies involved in the war on drugs. The purpose of the conference was to clearly define the operational concept for command and control of future CN operations. The USCINCLANT J6, as tasked by the Joint Staff, is responsible for developing an overall communications plan for integrating all data and voice communications supporting the operational commanders CN operations. Issues surfaced covering problem areas ranging from equipment shortages to inadequate operating procedures hampering DOD/non-DOD units' effectiveness

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(U) in the drug war. USCINCLANT will be monitoring ongoing actions to ensure each issue is resolved. A long term goal resulting from the conference was the requirement for a CN Joint Communication Plan. USCINCLANT is taking the lead to develop this plan.

(U) USCINCLANT Joint Communications Electronic Operating Instructions (JCEOI) Conference was held in conjunction with the initial SOLID SHIELD 91 planning conference. Conference attendees agreed that the USCINCLANT contingency JCEOI was useful but needed to be updated. Subordinate commands were directed to provide updated information for inclusion in an updated CEOI. USCINCLANT continues to be the only COCOM with an "on-the-shelf" contingency CEOI.

(U) NTCC Over-the-Counter Service. The CNO revised the operating policy for Naval Telecommunications Centers (NTCC's) which limits over-the-counter distribution to 10 copies maximum per message. The majority of USCINCLANT's messages do not exceed this distribution policy and based on statistical data we receive 3.9 copies per message. For those messages with distribution exceeding this policy, a waiver request was prepared and forwarded to OP-941 for approval.

(U) Office Automation Local Area Networks (LANs). LANs have been installed to provide new office automation tools at three USCINCLANT components. J63 representatives and a team from NARDAC Jacksonville and NARDAC Norfolk designed, procured and installed LANs at COMCEDEFOR, COMCARIBROC, and COMSOCLANT. Hardware configurations vary from 10 to 21 user workstations and up to eight laser printers.

(U) Multicommand Required Operational Capability (MROC) 2-89, Tethered Aerostat VLF/LF Transmitter (TAVT). USCINCLANT responded to the Joint Staff's request for clarification of the operational concept for MROC 2-89. The Navy prepared MROC and Technical Assessment/Cost Estimate (TA/CE) made assumptions not contained in our requirement submission. Subsequently, the estimated cost of fielding a TAVT was higher than required. Our response, which was coordinated with CNO, CINCPAC, SPAWAR, SUBLANT and SUBPAC, outlined an austere capability that should reduce the cost of four systems from an estimated \$64M to approximately \$33M.

## (U) MILSTAR Program

- (U) The Joint Staff held a MILSTAR meeting at Peterson AFB, CO, to brief the unified/specified commands and service representatives on the status of the MILSTAR program as a result of the Congressional language contained in the DoD FY 91 authorization act. The proposed plan for reshaping the MILSTAR program to comply with Congressional direction was presented.

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(U) As a result of the meeting, a rough POA&M was developed. Specific taskings for USCINCLANT included updating our MILSTAR requirements, as specified in the Joint MILSTAR Communications Control and Operations Concept document, and developing an input for a top level MILSTAR requirements document the Joint Staff is developing.

- (U) Congress directed DOD to redirect the focus of the MILSTAR program, the objectives being to significantly reduce overall cost, increase utility to tactical forces, and eliminate capabilities for fighting a protracted nuclear war. As part of this effort, the Joint Staff (J6/J3) requested the CINCs to review/revalidate their MILSTAR requirements, reprioritize them, and determine what terminals are necessary to support the requirements (types, numbers, and locations).



(U) Thurso/Edzell, Scotland Realignment. COMNAVCOMTELCOM was tasked to relocate communications functions from Thurso to Edzell as a result of OP-094 discontinuing manpower funding for Thurso after POM 92. This relocation will result in remoting all HF/LF transmitter site functions to Edzell and obtaining contractor support for Thurso. J62 division personnel assisted in developing a detailed plan to ensure strategic connectivity support for SSBNs would not be impacted.

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## PART IX

LOGISTICS, READINESS, AND SUSTAINABILITY (U)

SIGNIFICANT EVENTS (U)

(U) January 1990

- (U) CAPT R.M. Brierley, USN (Director for Logistics (J4)) attended the Conference of Logistics Directors at the Xerox Conference Center, Leesburg, VA.
- (U) LCDR Lento, USN (J41 Division) attended the Exercise PROUD EAGLE 90 critique conference in Washington, DC.
- (U) MAJ Dotchin, USA (J41 Division) hosted the logistics planners for Exercise OCEAN VENTURE 90 during the final planning conference in Norfolk.
- (U) MAJ Duke, USAF, reported aboard from the Armed Forces Staff College in Norfolk, VA, and is assigned to J41.
- (U) Mr. William Smith (Chief, Infrastructure Division (J44)) attended the combined operations center (COC) Fiber Optics Cable Network Coordination Meeting in Arlington, VA.

(U) February 1990

- (U) COL P.B. Davis, USAF (Deputy Director for Logistics (J4A)), and LCDR Lento participated in the Joint Staff's J4-LRD Sustainability Reporting Working Group meeting in Washington, DC.
- (U) CPT Sundet, USA, reported aboard from the Armed Forces Staff College in Norfolk, VA, and is assigned to J41.
- (U) Mr. Smith attended a NATO Infrastructure meeting in Keflavik, Iceland.
- (U) MAJ Botello, USAF (J44 Division) attended the COC Program Management Conference in Arlington, VA.

(U) March 1990

- (U) CDR C. Young, SC, USN (Chief, Policy, Programs and Resources Division (J43)), participated in and led an Exercise TRADEWINDS 90 site survey in St. Vincent, Barbados, and Puerto Rico.

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- (U) LTC W. A. Dutter, USA (Chief Logistic Plans Mobility and Exercise Division (J41)), and LCDR Lento attended the Joint Planning and Execution System (JOPES) Conference in Atlanta, GA.

- (U) LCDR Lento participated in the second meeting of the Logistics Planning Working Group, and the Logistics Sustainability Feasibility Estimator (LOGSAFE) review meeting, both held in Washington, DC.

- (U) MAJ Gabriel, USA (J41 Division) hosted the logistics planners for Exercise TRADEWINDS 90 during the final planning conference in Norfolk, and participated in the Joint Overseas Training Conference in Virginia Beach, VA.

- (U) CDR Adams (USTRANSCOM) visited J41 for a Joint Logistics Over-The-Shore (JLOTS) meeting to discuss JLOTS during Exercise SOLID SHIELD 91.

- (U) Mr. Smith attended a NATO Infrastructure Policy meeting in Washington, DC.

## (U) April 1990

- (U) CAPT Brierley, Mr. Smith, and the J6 (CAPT Johnson) represented USCINCLANT at a COC coordination meeting in Washington, DC. This meeting, attended by representatives of OPNAV, NAVFACENGCOM, and SPAWARS; was to discuss funding sources for SPAWARS efforts to integrate electronics equipment in the COC.

- (U) LT COL Ray, as the logistics interface between USCINCLANT and SACLANT, represented USCINCLANT at the Senior NATO Logisticians Conference in Brussels, Belgium. Conference was held to discuss logistics actions to be taken by NATO partners to resolve problems and improve logistics support.

- (U) COL Davis represented USCINCLANT at the Joint Models/War Games CNSL in Washington, DC.

- (U) CPT Baxter represented USCINCLANT at the Joint Mortuary Affairs Conference at Fort Lee, VA.

- (U) MAJ Gabriel attended the Joint Planning Orientation Course at the Armed Forces Staff College, Norfolk.

- (U) LCDR Lento represented J4 at the third meeting of the Logistics Planning Working Group in Washington, DC.

- (U) CAPT McMullin, USAF (J44 division) participated in the maintenance and readiness inspection of NATO facilities (runways, taxiways, ammunition magazines and assembly



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(U) facilities) at NAS, Jacksonville, FL. The facilities were found to be in good condition and a number of NATO minor works projects were validated.

(U) May 1990

- (U) CAPT Brierley and COL Buck, USAF (J4G) participated in the biannual meeting of the Keflavik Rotator Group, held in Philadelphia, PA. This meeting was for all parties interested in the Iceland/MAC rotator and was to resolve associated airlift support problems to ensure the best possible service to personnel assigned to Iceland.

- (U) LT COL Ray represented USCINCLANT at the semiannual meeting of the ACLANT/ACCHAN Logistics Coordination Board in Bonn, Germany. LT COL Ray serves as a member of the United States delegation, which coordinates logistics actions for NATO countries and military organizations in the North Atlantic.

- (U) COL Davis represented USCINCLANT at the Joint Logistics Board meeting in Airlie, VA. This meeting presents the current status of military programs to the CINC and Service representatives, and fosters discussion for the resolution of logistics problems in the military.

- (U) MAJ Petersen and MAJ Dotchin transferred to new assignments in West Germany.

- (U) MAJ Gabriel, CPT Baxter, MAJ Johann, and CDR Young participated in Exercise ELECTRIC ITCH; a JCS coordinated exercise. MAJ Gabriel, MAJ Johann, and CDR Young were members of the crisis action team and CPT Baxter was a member of the joint exercise control group.

- (U) MAJ Duke, USAF (J41 division) arranged and attended a tri-unified command site beddown meeting for counternarcotics operations, held at Howard AFB, Panama.

- (U) MAJ Johann, representing USCINCLANT and CINCLANT-FLT, attended a NATO maintenance and readiness inspection of the Lisbon, Portugal, fuel depot. Inspection revealed that the Lisbon depot met NATO mission requirements.

- (U) SMSgt Nieves, representing USCINCLANT, assisted the NAS Keflavik fuels officer in the siting of the planned fuel hydrant system and the scheduled termination of the antiquated Lower Nikkel fuel storage system.

- (U) CAPT McMullin represented USCINCLANT at the Joint Staff Civil Engineering Working Group meeting and at the U.S. Army Corps of Engineer's meeting on the "Corps of Engineers Mobilization and Operations Planning System, Theater Support Plan."

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(U) June 1990

- (U) CAPT Lewis, representing USCINCLANT and CINCLANT-FLT, participated in the European Petroleum (EUROPOL) Conference, held in Garmisch, West Germany, and attended M&R inspections of NATO fuel depots at Campbelton and Loch Striven, UK, and Namsen, Norway. All depots inspected met mission requirements.

- (U) COL Davis represented USCINCLANT at a C3 Modernization Conference in San Diego, CA.

- (U) CDR Campbell represented USCINCLANT at the Nuclear Weapons Stockpile Managers Conference at Alexandria, VA.

- (U) Chief Osburne provided technical support to CINCLANTFLT during CPX 1-90 in Charleston, SC.

- (U) CPT Baxter began planning for Exercise SOLID SHIELD 91 and hosted the logistics syndicate during the initial planning conference held in Norfolk, VA. The JLOTS syndicate meeting was held in conjunction with this meeting and was hosted by LTC Dutter.

- (U) CPT Baxter represented J4 at the TEAMWORK 90 transportation conference, hosted by USTRANSCOM at Scott AFB, IL.

- (U) MAJ Duke represented J4 at a CJTF-4 scheduling conference in Key West, FL.

- (U) MAJ Botello participated in the maintenance and readiness inspection of NATO facilities (piers, ammunition magazines and assembly facilities) at SUBASE New London and NAS Brunswick. The facilities were found to be in good condition and no significant discrepancies were noted.

(U) July 1990

- (U) CAPT McMullin accompanied a NATO team on a maintenance and readiness inspection of NAS, Bermuda.

- (U) Mr. Smith visited Earle, NJ, and Yorktown Naval Weapons Station to work with the NATO International Staff to bring facilities such as magazines, piers and trestles into the NATO inventory in order that they can be available for NATO restoration, upgrade and funding.

- (U) Mr. Smith and MAJ Johann accompanied a NATO team on a maintenance and readiness inspection (16-19 July) of NATO petroleum, oils and lubricants (POL) facilities at Helguvik and Hvalfjordur, Iceland, and found the terminals to be in excellent condition.

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- (U) MAJ Botello visited Lajes, Azores, to conduct discussions with the COMUSFORAZORES logistics staff.

- (U) CAPT Brierley hosted a meeting with representatives from HQ USAF, HQ MAC, CINCAFLANT and CINCLANTFLT to discuss airlift support for counternarcotics operations. One of the main issues was the Air Force agreement to add a counternarcotics stop at Norfolk, VA, but at an unacceptable cost of \$2M per year. Procedures were formalized for expediting the handling and movement of materials and equipment transiting Charleston AFB, SC, enroute to Howard AFB, Panama. These procedures are universal in that they will apply to all military services and non-DoD federal agencies with counternarcotic responsibilities.

- (U) USCINCLANT completed a 700,000 barrel drawdown as part of an overall 8.4M barrel reduction in DoD fuel inventories.

- (U) LTCOL Lucas was assigned to J43 (coming from 7th AF at Osan AB, Korea); and LCDR Lento departed J41 for CINCUSNAVEUR.

(U) August 1990

- (U) CDR Campbell attended the joint Commander Naval Air Systems Command/Commander Naval Sea Systems Command Workload Coordination Working Group meeting at Naval Ordnance Station, McAlester, OK.

- (U) CDR Campbell attended the Configuration Control Board/Configuration Management Board Meeting (CCB/CMB) at Albuquerque, NM.

- (U) LTCOL Ray departed J43 for 12th AF at Bergstrom AFB, TX.

(U) September 1990

- (U) CPT Baxter attended the Initial Planning Conference at Barbados for Exercise TRADEWINDS 91.

- (U) CAPT Brierley, Mr. Smith and MAJ Botello accompanied MAJGEN Plasterer (J5) to Hanscomb AFB, MA, to attend/chair meetings dealing with the oversight of the Iceland Combined Operations Center (COC) and Iceland Air Defense System (IADS) programs. The objective of these meetings was to ensure proper coordination between all commands/agencies involved in the ongoing IADS air surveillance upgrade program and construction/operation of the new semi-hardened COC.

- (U) Mr. Smith represented USCINCLANT at the 1990 EUCOM Infrastructure Conference at Ramstein AFB, FRG, and coordinated our U.S./NATO program with EUCOM representatives.

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- (U) CAPT Lewis accompanied a NATO team on an annual maintenance and readiness inspection at Loch Ewe, UK.

- (U) LCDR McCarthy was assigned to J41 (coming from VAW 123).

(U) October 1990

- (U) CAPT McMullin attended the CINCPACFLT Infrastructure Conference in Halifax, Nova Scotia. He presented USLANTCOM's infrastructure projects for calendar years 1992-96, an important step in obtaining NATO funding for projects in the WESTLANT area.



- (U) LTCOL Lucas, functioning as the logistics interface between USCINCLANT and SACLANT, represented USCINCLANT at the Senior NATO Logisticians Conference in Brussels, Belgium. This conference was held to discuss logistics actions to be taken by NATO partners to resolve problems and improve logistics support.

- (U) Change 1 to USCINCLANT Instruction 4000.2 (covering changes in the Logistics Sustainability Report Program) was published. The main change reduced the reporting frequency while standardizing computation methods for munitions sustainability reporting by our Service components.

(U) November 1990

- (U) LTCOL Lucas represented USCINCLANT at the annual meeting of the ACLANT/ACCHAN Logistics Coordination Board in Norfolk, Virginia. LTCOL Lucas served as a member of the United States delegation to the meeting which coordinates logistics actions for NATO countries and military organizations in the North Atlantic.

- (U) J4 personnel hosted and chaired the Iceland infrastructure projects expanded Ad Hoc meeting. The J6 is also heavily involved in this group. This all day meeting occurs every 2-3 months and is used to ensure the implementation of the IADS and the COC.

- (U) MAJ Baxter attended the logistics site survey and Mid Planning Conference, 6-16 November, for Exercise TRADEWINDS 91 at Camp Santiago, PR and Dominica.

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- (U) CDR Campbell departed J45 for the USS GEORGE WASHINGTON in Newport News, VA.

(U) December 1990

- (U) Mr. Smith attended the NATO Infrastructure Committee meeting in Brussels, Belgium, and briefed our initiative to submit U.S. Army projects in CONUS supporting the reinforcement in Europe for NATO Infrastructure funding. Several of the delegates commented that these were the type of projects that NATO should be funding in the future. The first project for which we should receive the Infrastructure Committee's decision is Slice 42, Ammunition Staging Area, Military Ocean Terminal, Sunny Point, NC. Decision should be received by mid January 1991.

- (U) CDR Thompson, an engineer from USCINCLANT's Theater Wartime Construction Management (TWCN) Reserve Unit was in St. Lucia, Grenada, and the Dominican Republic assisting on engineering site surveys. The site surveys are being conducted to support potential construction projects such as a senior citizens' home, barracks/mess, and road work for our Humanitarian and Civic Action (H/CA) assistance and Exercise Related Construction (ERC) programs.

- (U) LCDR Byrd came aboard J45 from the USS COMTE DE GRASSE.

#### NARRATIVE (U)

(U) Consumption of petroleum products in the Caribbean has increased dramatically over this period (almost double the normal demand) due to FLEETEX 90 and increased drug operations by the joint services.

(U) A Joint Staff (J4) team installed an automated munitions retrieval system in the Logistics Readiness Center (LRC), 23-24 January 1990. This computer driven system provides LANTCOM with visibility of service-wide munitions inventories, which are updated on a monthly basis. Additionally, the system has a model which will allow us to generate munitions sustainability data.

(U) The expanded Ad Hoc Working Group level of the Iceland Improvements Project Coordination (IPC) Organization met in Norfolk on 28 February. Chaired by Mr. Smith, this forum made significant improvements in major design, procurement and military construction programs to upgrade Iceland Air Defense System (IADS) program facilities.

(U) The 13th annual USCINCLANT Infrastructure and Engineering Conference was held 21-23 March. The key objectives achieved in this forum were to: provide a means of exchanging ideas between

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(U) the policy makers representing Washington, the NATO international staff, the U.S. Mission Brussels, and the planners and engineers attending from all parts of the LANTCOM AOR; review LANTCOM projects which would be submitted for NATO funding for calendar years 1990 and 1991; and acquaint representatives from Service components with the NATO Infrastructure System and USLANTCOM.

(U) CAPT Brierley, Mr. Smith, and MAJ Botello coordinated a series of meetings in Keflavik, Iceland, regarding the construction/procurement of the IADS and the COC projects. The first series of meetings was with officials of the Government of Iceland (GOI). The Defense Department of the Iceland Foreign Ministry was briefed on future military construction (1991-1994) in Iceland. In addition, the GOI was also briefed on the IADS program and its progress. Both briefings were well received by the GOI. The second series of meetings was with the IADS/COC AD HOC Working Group and the Flag Officers Coordinating Group (FOCG). The FOCG meeting was attended by seven U.S. and NATO (SACLANT) flag officers/flag officer equivalents and representatives from 22 commands/agencies. It was chaired by MAJGEN Plasterer (USCINCLANT Plans and Policy Director (J5)).



(U) J4 personnel participated in OCEAN VENTURE 90, a major JCS joint exercise which was conducted in Puerto Rico. CDR Young and MAJ Duke deployed to Puerto Rico with CJTF-140, while the remaining J4 personnel provided support as members of the battle staff in the JOC and as duty officers in the LRC. Four Reserve personnel were also incorporated into the play as duty officers.

(U) CDR Young, MAJ Gabriel, and MSgt Kohler deployed to Puerto Rico, St Vincent, and the Grenadines to provide logistical expertise and supervise logistics support of TRADEWINDS 90. CDR Young also served as the senior USCINCLANT representative and as Commander of U.S. Forces in St. Vincent. Remaining J41 personnel provided support for the exercise in the LRC.

(U) J42 orchestrated and executed a 500,000 barrel fuel drawdown within LANTCOM in response to an OSD directive. This was part of an 8.4 million barrel inventory reduction in war reserve material worldwide to generate funds for reprogramming within DoD.

(U) MAJ Johann, representing USCINCLANT and CINCLANTFLT, attended the Defense Fuel Supply Center (DFSC) annual military construction (MILCON) board meeting and received approval for the additional construction of a 106,000 barrel F76 tank at NAS

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(U) Roosevelt Roads, PR. This project supports increased fleet exercise and counternarcotics operations requirements and is scheduled for FY 94 MILCON funding.

(U) CAPT McMullin provided engineering expertise to the J5 led Joint Overseas Training Program Site Survey Team visit to Haiti. It was determined feasible, from the engineering perspective, to conduct civil assistance projects in Haiti during July 1990. In addition, future possible engineering projects at Haitian military bases were identified to include construction of access roads and renovation of a military medical clinic. Additionally, potential sites for well drilling projects were investigated.

(U) USCINCLANT and CINCLANTFLT staffs began work in July to use excess Joint Staff exercise monies to break out and use RRF 5 breakbulk ship CAPE ALEXANDER in Exercise TEAMWORK 90, scheduled for 6-22 September. It was intended to test the ship's Modular Cargo Delivery System (MCDS) and use the ship in a shuttle mode to exercise resupply from Norway for the naval forces in the Norwegian Sea. Operation DESERT SHIELD caused the cancellation of both the test and exercise.

(U) Received word that the Senate Armed Services Committee marked up the new COMMSTA and the next phase of the POL upgrade program in Iceland. Both projects are partially funded by NATO Infrastructure Program monies. Efforts were initiated to force this issue to conference to get it turned around.

(U) J4 personnel provided 24 hour representation to the USCINCLANT Crisis Action Team (CAT) in support of DESERT SHIELD. Coordination was effected with various LANTCOM units and forces involved with the operation. The deployments of various FMFLANT units were monitored and assistance provided, and liaison was established with USTRANSCOM.

(U) The Air Force Staff confirmed a reprogramming package was being developed for the Lajes, Azores, hydrant refueling system, and that contrary to their earlier reading on this matter, the project was retaining its authorization.

(U) CINCLANTFLT advised that approximately \$65 million of end-of-year monies to be used for urgently needed facility maintenance/repairs (i.e., roof repairs, building rewiring, etc.)

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(U) was lost to DESERT SHIELD. This resulted in COMICEDEFOR concerns about delay of needed repairs at NAS, Keflavik and of potential political ramifications with the Government of Iceland about not awarding projects which were under active negotiations with an Iceland contractor. CINCLANTFLT managed to scrape up \$30 million for special projects. NAS, Keflavik's share of this was approximately \$5.3 million and funded the two projects (repair and rewiring of the old air terminal) that most worried COMICEDEFOR in Iceland. In addition, the GOI was also briefed on the IADS program and its progress. Both briefings were well received by the GOI. The second series of meetings was with the IADS/COC AD HOC Working Group and the Flag Officers Coordinating Group (FOCG). The FOCG meeting was attended by seven U.S. and NATO (SACLANT) flag officers/flag officer equivalents and representatives from 22 commands/agencies, and chaired by MAJGEN Plasterer, USMC, USCINCLANT J5.

(U) The Air Force is firmly committed to commencing work on the new hydrant refueling project for Lajes, Azores as soon as possible. Two tracks are being pursued: working with Congressional Staffers from the Military Construction Subcommittees to have the project struck from the rescission list, and at the same time working a reprogramming action. The Air Staff has identified the required offset and the request for reprogramming, and a construction moratorium waiver is working its way through the Air Staff to OSD. It will then be subject to an up to 30 day Congressional approval process. Meanwhile, the Air Staff has directed MAC to commence soliciting for construction bids for the new hydrant refueling system.



(U) Overall consumption of petroleum products in the theater decreased dramatically during the 4th quarter of CY 1990 due to the Persian Gulf buildup of forces for Operation DESERT SHIELD. However, significant increased fuel consumption occurred in the Azores for MAC airlift and SAC aerial tanker support, and many MSC tankers scheduled for LANTCOM fuel terminal resupply were diverted for Persian Gulf replenishment.

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## PART X

### INSPECTOR GENERAL (U)

#### SIGNIFICANT EVENTS (U)

(U) May 1990

1-20: Exercise OCEAN VENTURE 90. As required by the USCINCLANT IG Charter, evaluation of joint operational readiness, command and control, and operations security was conducted. In addition, as the Director, Joint Exercise Evaluation Group, IG evaluation was conducted on the prescribed exercise objectives. A final report of lessons learned was provided to the Exercise Division (J34), discussing problems encountered.

(U) June 1990. COL Gary L. Lindner, USAF, Deputy IG, detached from the Command on 30 June.

(U) July 1990

7: COL (Sel) Steven A. Roser, USAF, assumed duties as Deputy Inspector General for USCINCLANT.

30: RADM (Sel) Leonard F. Picotte, USN, assumed duties and responsibilities as the Inspector General for USCINCLANT, with additional duty to CINCLANTFLT.

(U) August 1990. During the month, the new IG, RADM Picotte, visited U.S. Forces, Iceland, and U.S. Forces, Azores, as part of a Quality of Life Survey. On 1 August, RADM P. G. Chabot, USN, retired.

(U) September 1990. The Deputy IG visited Griffis AFB and Fort Drum as part of the survey of Quality of Life.

(U) October 1990

1-3: The Inspector General and the Deputy IG attended Combatant CINC's IG Conference in Washington, DC. The IG presented a briefing on the role of the Inspector General in counternarcotics mission.

18: Presented Quality of Life (QOL) brief to USCINCLANT; the most comprehensive survey of Navy QOL ever undertaken in the Atlantic AOR, which included visits to most bases in the AOR. The results and the actions to follow will have a long-lasting impact on the way our sailors live in the future.

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22-25: Conducted Command Inspection of Commander, Caribbean Reconnaissance Operations Center (COMCARIBROC), at NAS, Key West, FL.

(U) November 1990

7-8: The IG attended the DoD Dependant Schools Parents' Forum at the Naval Amphibious Base, Little Creek, VA.

25-28: The IG represented Admiral Edney (USCINCLANT) at Live Oak Closedown in Shape, Belgium.

26 Nov-7 Dec: Evaluated USCINCLANT computer Exercise Spartan Base. Findings were reported to the USCINCLANT Staff.

28: The IG made a Quality of Life presentation to the CINCLANTFLT General Board.

(U) December 1990

7: Major James Gordon detached on 7 December 1990.

17-18: The IG was briefed by representatives of the Defense Security Assistance Agency in preparation for performing Security Assistance Organization (SAO) inspections.

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PART XI

LEGAL (U)

NARRATIVE (U)

(U) The USCINCLANT Legal Office experienced another productive year, working on numerous projects of critical importance to LANTCOM. Important areas of activity are summarized below.

- Prepared position papers and drafts of proposed agreements for negotiating, implementing and reviewing international agreements between the U.S. and countries in the LANTCOM area of responsibility. Focus was on interoperability, counter-narcotics, and operational readiness.

- Advised USCINCLANT staff and subordinate commands on the progress and enactment of legislation and directives of interest. Notable in this area were provisions relating to appropriations, fiscal law, training, cooperation with civil law enforcement agencies, and security assistance.

- Advised on operational law matters, including support to civil law enforcement agencies in counternarcotics operations and joint/combined exercises. In addition, addressed issues relating to use-of-force, rules of engagement; law of armed conflict and law of the sea; operation and contingency plans and orders; terrorism; interagency support and cooperation; status of forces in joint and combined exercises and operations; foreign criminal jurisdiction; and issues involving the application of international or domestic law.

- Provided Staff support for Inspector General inspections and investigations; Congressional inquiries; labor and employment counsel; disciplinary and military justice matters; standards of conduct and government ethics advice and counsel; Freedom of Information Act and Privacy Act matters; command instructions and notices; legal assistance; legislative matters; court actions; and administrative regulations of interest.

- Provided extensive and intensive legal support for environmental law compliance issues. Provided legal review of legislation, regulations, and directives affecting naval environmental issues, and provided increased support to the command in responding to and complying with environmental protection requirements.

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(U) Cell (DJTF-140-C). Reserve Medical Augmentation Staff (USCINCLANT Detachment 206) provided medical operations officers in support of the Command Surgeon's Medical Readiness Center. Lessons learned during the exercise will be incorporated in Exercise SOLID SHIELD 91. ELECTRIC ITCH 90: The Reserve Medical Augmentation Staff, augmenting USCINCLANT medical staff personnel, again provided medical operations officers in support of the Medical Readiness Center.

(U) June 1990

- (U) Draft USCINCLANT Instruction 6530.2 ("U.S. Atlantic Command Joint Blood Program") was completed and forwarded for further staff review and comment.

- (U) Staff personnel participated in the Initial Planning Conference for Exercise SOLID SHIELD 91. The exercise will emphasize the full spectrum of health service support.

(U) July 1990

- (U) Provided specific recommendations to the Joint Staff Medical Readiness Directorate for simplifying the categorization process used to regulate patients from combat theaters into CONUS hospitals.

- (U) Developed medical concept of operations for Exercise SOLID SHIELD 91.

(U) August 1990

- (U) Participated in Exercise ELLIPSE ALPHA. The Reserve Medical Augmentation Staff (USCINCLANT Detachment 206) provided a medical operations officer to support the Command Surgeon's staff for the exercise.

- (U) Provided medical guidance to the USCINCLANT Crisis Action Team during deployment of the hospital ship USNS Comfort and Fleet Hospital 5, in support of Operation DESERT SHIELD. Initiated operational medical status reporting to the Joint Staff Medical Readiness Directorate.

- (U) Published Operation STEEL BOX medical plan supporting the transfer of chemical munitions from Europe to the Johnson Island storage facility.

(U) September 1990. The Reserve Medical Augmentation Staff (USCINCLANT Detachment 206) provided a medical operations officer to support the Command Surgeon's staff during Operation DESERT SHIELD.

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(U) October 1990

- (U) The Command Surgeon addressed the students of the Uniformed Services University of the Health Sciences' Military Contingency Medicine Course. His "War Surgery" lecture specifically focused upon Operation DESERT SHIELD.

- (U) Participated in the Initial Planning Conference for Exercise NORTHERN VIKING 91.

(U) November 1990

- (U) Completed a detailed review of the final draft of Joint Publication 4-02, Doctrine for Health Service Support in Joint Operations. Withheld concurrence pending another review cycle.

- (U) Participated in Exercise SPARTAN BASE 90. The exercise evaluated the feasibility of incorporating computer assisted simulations to evaluate war plans. The computer program was not able to adequately simulate medical operations.

(U) December 1990.

- (U) Developed a medical support plan for Operation VICTOR SQUARED in support of American representatives observing the Haitian general elections.

NARRATIVE (U)

(U) Although the Joint Staff manpower survey team recognized the requirement for two additional billets, the Omnibus process did not provide any billet increase. Coordination continues with the staff manpower office to submit an out-of-cycle request for an Air Force medical plans officer. Upon completion of these actions and assignment of an officer, the Office of the Command Surgeon will be fully capable of performing its wartime mission.

(U) Coordination effected with the staff manpower office to identify an internally compensated billet for the assignment of an additional Air Force medical readiness officer. Joint Staff billet reduction actions, however, may prevent this compensation from occurring. Action continues to fill reserve augmentation billets.

(U) The JCS held a series of Joint Medical Planning and Execution Working Group meetings to determine automation and information requirements for medical planning and operations execution. The Medical Plans Officer served as the USCINCLANT representative.

(U) Monitored the U.S. Central Command's health service support system for Operation DESERT SHIELD, and monitored the effect of DESERT SHIELD deployments upon the Tidewater military community's medical facilities.

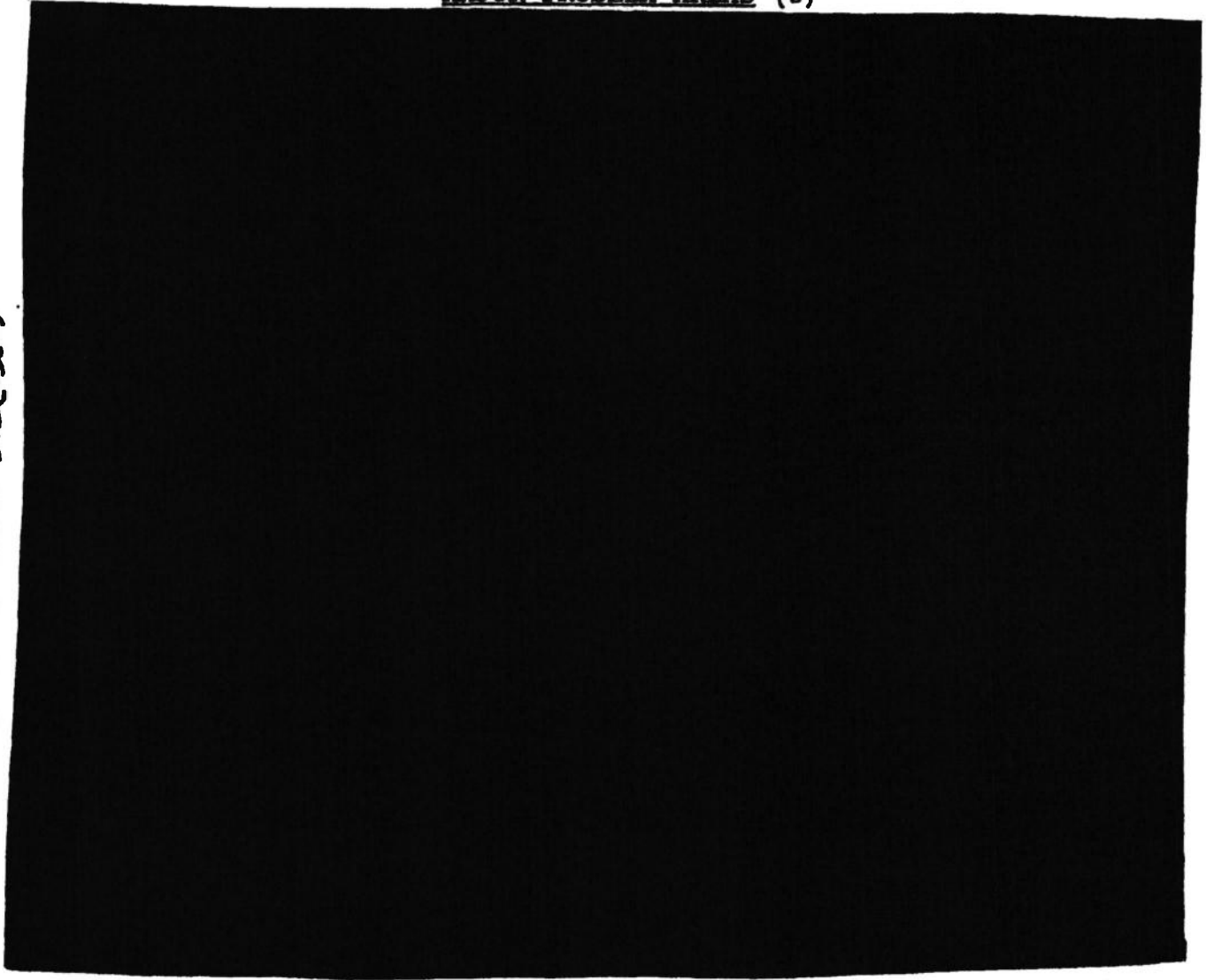
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(U) During the year, numerous OPLANS and CONPLANS were developed or reviewed and updated.

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## PART XIII

### PUBLIC AFFAIRS (U)

(U) Operations (Media Relations/Plans and Policy) Division. The following events were worked by Operations Division personnel during 1990.

- (U) Exercise TRADEWINDS 90, a joint/combined exercise, was held in the Caribbean from 16 April to 27 June. Two USCINCLANT public affairs officers and a video team provided public affairs support for Phases III and IV of the exercise. A 10-minute video summary of TRADEWINDS 90 was provided to participating countries at the end of the exercise.

- (U) Over 15,000 personnel from the U.S. Atlantic Command participated in the joint/combined exercise OCEAN VENTURE 90, conducted from 20 April to 7 May. Public affairs support was provided through a Joint Information Bureau (JIB) set up at the U.S. Naval Station, Roosevelt Roads, Puerto Rico, for the duration of the exercise. The JIB provided media representatives access to specific exercise events. The JIB also produced an internal newspaper for exercise participants.

(U) Community Relations Division. The following community relations events were supported by USCINCLANT during 1990.

Feb: U.S. Army War College students  
Mar: U.S. Army War College students  
Apr: International Fellows, National Defense University  
Apr: U.S. Air War College students  
Apr: SACLANT's annual Azalea Festival  
May: U.S. Army Command and General Staff College students  
Jun: Italian Army Officers  
Aug: International Fellows, National Defense University  
Nov: Inter-American Defense College students

(U) Freedom of Information Act/Privacy Act Division.

- Requests for release of information pursuant to the Freedom of Information Act (FOIA) increased slightly during 1990. Thirty two requests were received compared to 30 in 1989. Of the 32 requests received, 11 were granted in full, nine were partially or wholly denied, and 12 were referred to other commands for appropriate action or were determined to be of no record (after a search of files).

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- On 1 October 1990, the responsibility for establishing a Privacy Act Program at the Headquarters and the processing of requests for information under the Privacy Act was transferred to the FOIA division. A program will be established as soon as feasible to enable Headquarters personnel, both military and civilian, to seek information about any records that Headquarters directorates may hold pertaining to the individual.

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PART XIV

PROTOCOL (U)

(U) Following is a list of distinguished visitors/groups to the Headquarters of the Commander in Chief, U.S. Atlantic Command, during calendar year 1989. Purpose of visits were for discussions with the Commander in Chief or staff members, and/or a briefing/tour of USCINCLANT facilities and subordinate area commands.

DATE

VISITOR(S)

(U) January 1990

- 5: Mr. Sinclair S. Martel, Deputy Assistant Secretary of State for Regional Affairs and Security Assistance.
- 8-9: Mr. Larry Prior, Professional Staff Member of the House Permanent Select Committee on Intelligence.
- 11: Lieutenant General Michael P. C. Carns, USAF, Director of the Joint Staff, Joint Chief of Staff.
- 16: Brigadier General Timothy J. Grogan, USA, Deputy Chief of Staff for Doctrine, U.S. Army Training and Doctrine Command.
- 23-24: Students from the School of Advanced Military Studies.

(U) February 1990

- 15: House Armed Services Committee (HASC) and members of the Supreme Soviet.
- 24-25, 27: Members of the National Defense University General/Flag Officer Course (CAPSTONE).
- 28-2 Mar: Lieutenant General John B. Conway, USAF, Chief, National Guard Bureau.

(U) March 1990

- 1-2: Vice Admiral James C. Irwin, USCG, Commander, Joint Task Force FOUR.
- 6: Major General Larry D. Fortner, USAF, Executive Director of the Joint Strategic Defense Planning Staff.

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- 7: Ms. Mary Sturdevant, Professional Staff Member, Senate Select Committee on Intelligence.
- 12: Major General Hugh L. Cox, III, USAF, Deputy Commander in Chief, U.S. Special Operations Command.
- 16: U.S. Army War College International Fellows.
- 19: Mr. Brian Dailey and Mr. Kirk McConnel, Professional Staff Members, Senate Armed Services Committee (SASC).
- 21: Major General Edward R. Baldwin, Jr., USA, Deputy Director for Defense Wide C3 Support (J61), Joint Chiefs of Staff.
- 28-29: Colombian General Officers Course

(U) April 1990

- 5: The Honorable Everett E. Briggs, United States Ambassador to Portugal.
- 9-10: General Bengt Gustaffson, Supreme Commander, Swedish Armed Forces.
- 25-26: Members of the third annual Argentina-U.S. Security Consultations Delegation.
- 27: Mr. Phillip Hughes, United States Ambassador (Designate) to Barbados.

(U) May 1990

- 7, 9: The National Defense University General/Flag Officer Course (CAPSTONE) 1990-92.
- 12-13
- 9: Major General E.H.A. Beckett, CB, MBE, Head of the British Defense Staff, and Rear Admiral Jeremy Larken, RN, Assistant Chief of the Defense Staff (Overseas).
- 15: General Edwin H. Burba, Jr., USA, Commander in Chief, U.S. Forces Command/Commander in Chief, U.S. Army Forces, Atlantic.
- 18: Change of command ceremony. Admiral L.A. Edney, USN, relieved Admiral Frank B. Kelso, II, USN, as Supreme Allied Commander, Atlantic, and Commander in Chief, U.S. Atlantic Command.

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- 23-24: Representatives from the 1990 U.S./U.K. political-military talks.
- 29-31: Commodore Robert R. Rodrigues, RNLN, Flag Officer Netherlands Forces, Caribbean.
- 31: Mr. William J. Bennett, Director, National Drug Control Policy.

(U) June 1990

- 1: Lieutenant General James S. Cassity, Jr., USAF, Director, Command, Control and Communications, The Joint Staff.
- 10-11: Mr. Richard J. Kerr, Deputy Director, Central Intelligence Agency.
- 15: General Maxwell R. Thurman, USA, Commander in Chief, U.S. Southern Command.
- 15-17: General de Division Jean-Claude Gautier, Commander, French Caribbean Command.
- 23: The National Defense University General/Flag Officer Course (CAPSTONE) 1990-93.
- 26: Vice Admiral Alan L. Beaumont, RAN, Vice Chief of Defense Force, Australia.
- 30: The Honorable Stephen M. Duncan, Assistant Secretary of Defense for Reserve Affairs and The Honorable David C. Miller, Jr., Office of the Special Assistant to the President for National Security Affairs and Senior Director for International Programs and African Affairs, National Security Council.

(U) August 1990

- 6: Mr. Alan H. Flanigan, Principal Officer, U.S. Interest Section, Havana, Cuba.
- 9: General Carl W. Stiner, USA, Commander in Chief, Special Operations Command.

(U) September 1990

- 6-7: General Defense Intelligence Program Staff Director.
- 12-13: Swedish Defense Review Committee members.
- 14: The Honorable Earl Hutto, U.S. House of Representatives (D-FL).

XIV-3  
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30-1 Oct: The Royal Defence College of Defence Studies.

(U) October 1990

- 1-2: Dr. Ed Whitman, Deputy Assistant Secretary of the Navy for Command, Control, Communications and Space (C3S).
- 10: General John T. Chain, USAF, Commander in Chief, Strategic Air Command.
- 11: Major General Malcolm B. Armstrong, USAF, Director, Operational Plans and Interoperability (J7), The Joint Staff.
- 19: Vice Admiral James C. Irwin, USCG, Commander, Joint Task Force FOUR.
- 24: Mr. Carroll Hauver, SES-4, and Mr. Norman Gardner, SES-2, Surveys and Investigations Staff, House Appropriations Committee.

(U) November 1990

- 5: Mr. George C. Kopcsak, SES-4, Director, Office of Munitions, Office of the Under Secretary of Defense for Acquisition.
- 7-9: Inter-American Defense College.
- 13: Rear Admiral Richard C. Allen, USN, Commander, Carrier Group SIX.
- 16: Lieutenant General Michale F. Spigelmire, USA, Commanding General, U.S. Army Special Operations Command.
- 28: Lieutenant General Fernando Rojas, Air Force, Chief of Staff, National Defense General Staff, Chile.

(U) December 1990

- 5: Lieutenant General Kalman Lorinz, Commander, Hungarian Home Defense Force (CJCS Equivalent).
- 11-12: Major General Alex G.H. Harley, OBE, Assistant Chief of the Defence Staff (Overseas).

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Date: JAN 24 2018

XIV-4  
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OSD E.O. 13526 Section 3.3(a)(3) + FOIA 5 U.S.C. § 552(b)(3); 50 U.S.C. § 3605 (Pub.L. 86-36, Section 6)  
NSA E.O. 13526 Section 3.3(b)(3) + FOIA 5 U.S.C. § 552(b)(3); 50 U.S.C. § 3605 (Pub.L. 86-36, Section 6)  
IS E.O. 13526 Section 3.3(d)(5)

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Authority: EO 13526  
Chief, Records & Declass Div, WHS  
Date: JAN 24 2018

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PART XV

CRYPTOLOGIC ACTIVITIES (U)

SIGNIFICANT EVENTS (U)

[REDACTED]

(U) April 1990

- ~~(S)~~ Conducted extensive liaison with DoD and non-DoD organizations to coordinate establishment of additional SPECTRUM RIDER sites.

[REDACTED]

(U) May 1990

[REDACTED]

~~Classified by Multiple Sources~~  
~~Declassify on: OADR~~

XV-1

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Date: JAN 24 2018

~~SECRET~~

[REDACTED]

(U) July 1990

[REDACTED]

(U) August 1990

[REDACTED]

JS E.O. 13526 Section 3.3(b)(5)

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OSD E.O. 13526 Section 3.3(b)(3) + FOIA 5 U.S.C. § 552 (b)(3); 50 U.S.C. § 3605 (Pub. L. 86-36, Section 6)  
NSA E.O. 13526 Section 3.3(b)(3) + FOIA 5 U.S.C. § 552 (b)(3); 50 U.S.C. § 3605 (Pub. L. 86-36, Section 6)  
JS E.O. 13526 Section 3.3(b)(5)

[REDACTED]

(U) September 1990

[REDACTED]

(U) October 1990

[REDACTED]

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Date: JAN 24 2018

(U) November 1990

[REDACTED]

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[REDACTED]

(U) December 1990

[REDACTED]

NARRATIVE (U)

[REDACTED]

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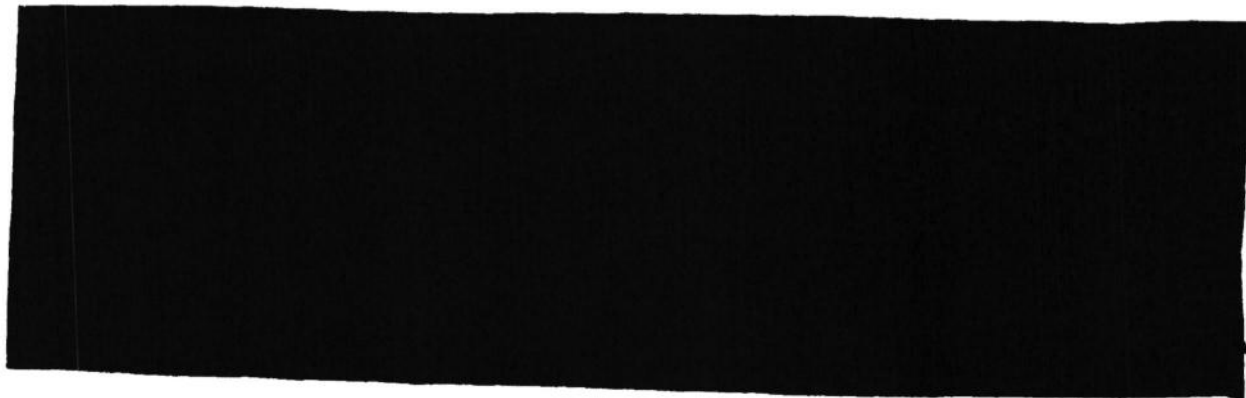
OSD E.O. 13526 Section 3.3 (b)(3)(6)+FOIA 5 U.S.C. § 552 (b)(3); 50 U.S.C. § 3605 (Pub. L. 86-36, Section 6)  
NSA E.O. 13526 Section 3.3 (b)(3)(6)+FOIA 5 U.S.C. § 552 (b)(3); 50 U.S.C. § 3605 (Pub. L. 86-36, Section 6)  
JS E.O. 13526 Section 3.3 (b)(3)(5)

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(U) In conjunction with the JCS Publication 6-05 Working Group, we established procedures for on-call Defense Special Security Communications System routing indicators to be in place throughout the Defense Communications Agency (DCA) automatic digital switching network. These routing indicators may be called out by any one of the seven U&S CINC's when necessary for exercise or real world contingency support.

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# **SUPREME ALLIED COMMANDER ATLANTIC**

## **COMMANDER IN CHIEF U.S. ATLANTIC COMMAND**

**ADMIRAL LEON A. EDNEY  
UNITED STATES NAVY**



Admiral Leon A. "Bud" Edney, a native of Dedham, Massachusetts, was commissioned an Ensign in 1957 following his graduation from the U. S. Naval Academy. He earned a master's degree in public administration from Harvard University in 1963.

Designated a Naval Aviator in 1958, Admiral Edney's first operational flying tours were with Air Antisubmarine Squadrons 27 and 24. Following his graduate studies at Harvard, he served a two-year tour in Washington, D.C., as a Special Assistant to the Deputy Chief of Naval Operations for Research and Development. In 1965, Admiral Edney transitioned to light attack jet aircraft and was assigned to Attack Squadron 164. In 1970, Admiral Edney was assigned to the Staff of the Chief of Naval Operations as the Western Hemisphere Plans Officer in the Political-Military Plans Division. He was selected as a White House Fellow in 1970 and served as a Special Assistant to the Secretary of Transportation. In 1971, Admiral Edney was named Executive Officer of Attack Squadron 27 and assumed command of the squadron the following year.

Admiral Edney assumed command of Carrier Air Wing TWO embarked in the aircraft carrier USS RANGER (CV 60) in 1974. He then became the commanding officer of the fleet oiler USS PONCHATOULA (AO 148) two years later. He then served as Chief of Staff for Commander, Cruiser Destroyer Group FIVE before assuming command of the aircraft carrier USS CONSTELLATION (CV 64) in January 1980. Under his command, CONSTELLATION participated in RIMPAC '80 exercises with navies from the Pacific basin before deploying to the Western Pacific in April 1980. During this deployment, CONSTELLATION remained on station in the Indian Ocean for 110 straight days in support of U.S. foreign policy.

In June 1981 Admiral Edney was designated a Commodore and became the sixty-ninth Commandant of Midshipmen at the U.S. Naval Academy. In March 1984, he became Commander, Carrier Group ONE and made another deployment to the Western Pacific embarked in CONSTELLATION the following year.

Following his assignment as Commander, Carrier Group ONE, Admiral Edney served as the Assistant Deputy Chief of Naval Operations for Air Warfare; Director, Aviation Plans and Requirements Division; and later Director, Office of Program Appraisal for the Secretary of the Navy. In 1987, he became the Chief of Naval Personnel, and the Deputy Chief of Naval Operations for Manpower, Personnel, and Training. He assumed his present rank and the duties of Vice Chief of Naval Operations in August 1988, and as such was directly responsible to the Chief of Naval Operations for the command of the Navy's operating forces and the administration of its shore establishment.

In May 1990, Admiral Edney assumed his present duties as NATO's Supreme Allied Commander, Atlantic, and Commander in Chief, U.S. Atlantic Command.

Admiral Edney's personal awards and decorations include the Defense Distinguished Service Medal, the Navy Distinguished Service Medal with gold star, the Legion of Merit with two gold stars, Distinguished Flying Cross with four gold stars, Bronze Star Medal, Meritorious Service Medal with gold star, Air Medal with gold numeral 8 and bronze numeral 30, Navy Commendation Medal with Combat V, and the Republic of Vietnam Gallantry Cross with gold star, as well as various campaign and unit awards. During his career he has accumulated more than 5600 flight hours, flown 340 combat sorties, and made more than 1000 carrier landings.

Admiral Edney is married to the former Margon Beck of Hastings, Nebraska. They have two daughters, Morris and Jaimee.

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Date: JAN 24 2018

Admiral Leon A. Edney, USN  
Commander in Chief  
United States Atlantic Command

Admiral Leon A. "Bud" Edney, a native of Dedham, Massachusetts, was commissioned an Ensign in 1957 following his graduation from the U.S. Naval Academy. He earned a master's degree in public administration from Harvard University in 1963.

Designated a Naval Aviator in 1958, Admiral Edney's first operational flying tours were with Air Antisubmarine Squadrons 27 and 24. Following his graduate studies at Harvard, he served a two-year tour in Washington, D.C., as a Special Assistant to the Deputy Chief of Naval Operations for Research and Development. In 1965, Admiral Edney transitioned to light attack jet aircraft and was assigned to Attack Squadron 164. In 1970, Admiral Edney was assigned to the staff of the Chief of Naval Operations as the Western Hemisphere Plans Officer in the Political-Military Plans Division. He was selected as a White House Fellow in 1970 and served as a Special Assistant to the Secretary of Transportation. In 1971, Admiral Edney was named executive officer of Attack Squadron 27 and assumed command of the squadron the following year.

Admiral Edney assumed command of Carrier Air Wing TWO, embarked in the aircraft carrier USS RANGER (CV 61), in 1974. He then became the commanding officer of the fleet oiler USS PONCHA-TOULA (AO 148) two years later. He then served as chief of staff for Commander, Cruiser Destroyer Group FIVE before assuming command of the aircraft carrier USS CONSTELLATION (CV 64) in January 1980. Under his command, CONSTELLATION participated in RIMPAC '80 exercise with navies from the Pacific basin before deploying to the Western Pacific in April 1980. During this deployment, CONSTELLATION remained on station in the Indian Ocean for 110 straight days in support of U.S. foreign policy.

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Appendix A-1

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rank and the duties of Vice Chief of Naval Operations in August 1988, and as such was directly responsible to the Chief of Naval Operations for the command of the Navy's operating forces and the administration of its shore establishment.

In May 1990, Admiral Edney assumed his present duties as Commander in Chief, U.S. Atlantic Command, and NATO's Supreme Allied Commander, Atlantic.

Admiral Edney's personal awards and decorations include the Defense Distinguished Service Medal, the Navy Distinguished Service Medal with gold star, the Legion of Merit with two gold stars, Distinguished Flying Cross with four gold stars, Bronze Star Medal, Meritorious Service Medal with gold star, Air Medal with gold numeral 8 and bronze numeral 30, Navy Commendation Medal with Combat V, and the Republic of Vietnam Gallantry Cross with gold star, as well as various campaign and unit awards. During his career he has accumulated more than 5600 flight hours, flown 340 combat sorties, and made more than 1000 carrier landings.

Admiral Edney is married to the former Margon Beck of Hastings, Nebraska. They have two daughters, Merrie and Jaimie.

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Appendix A-2  
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Date: JAN 24 2018

Admiral Frank B. Kelso II, USN  
Commander in Chief  
United States Atlantic Command  
(1 January-18 May 1990)

Admiral Frank B. Kelso II, a native of Fayetteville, TN, attended public school and the University of the South in Sewanee, TN, prior to entering the U.S. Naval Academy in 1952. Following graduation in 1956, he served on the cargo ship USS OGLETHORPE prior to attending submarine school in 1958.

On completion of submarine training, he was assigned to the submarine USS SABALO before returning to school for nuclear power training in January 1960. Upon completion, he served one year in the Nuclear Power Department at the school. Subsequent tours included the precommissioning crew of USS POLLOCK, engineering officer on USS DANIEL WEBSTER and executive officer of USS SCULPIN.

From January 1969 to August 1971, he served as commanding officer, U.S. Naval Nuclear Power School in Bainbridge, MD. Following tours included commanding officer, USS FINBACK; the staff of Commander, Submarine Force, U.S. Atlantic Fleet; and commanding officer USS BLUEFISH. Admiral Kelso was then assigned as executive assistant to the Commander in Chief, U.S. Atlantic Command/U.S. Atlantic Fleet and Supreme Allied Commander Atlantic, from September 1975 to July 1977. His next assignment was as Commander, Submarine Squadron Seven, until reporting as division director, Submarine Distribution Division in the Naval Military Personnel Command, and section head of the Submarine Programs Section in the office of the Deputy Chief of Naval Operations (Manpower/Personnel and Training) in September 1978. He was selected for promotion to the rank of rear admiral in February 1980.

Upon selection for flag rank, Admiral Kelso served as Director, Strategic Submarine Division, office of the Chief of Naval Operations, and then was assigned as Director, Office of Program Appraisal, office of the Secretary of the Navy. In February 1985, Admiral Kelso became Commander, SIXTH Fleet and NATO Commander, Naval Striking Force and Support Forces, Southern Europe. At the end of June 1986, Admiral Kelso was promoted to admiral and assumed the duties of Commander in Chief, U.S. Atlantic Fleet. Admiral Kelso became Commander in Chief, U.S. Atlantic Command and Supreme Allied Commander Atlantic on November 22, 1988.

Admiral Kelso has been awarded the Distinguished Service Medal (three awards), the Legion of Merit (four awards), the Meritorious Service Medal, the Navy Commendation Medal and the Navy Achievement Medal.

Admiral Kelso is married to the former Landess McCown of Florence, SC. They have four children: Thomas, attending medical school; Donald, who is in the Navy; Mary, who works in Norfolk, VA; and Kerry, a student attending college.

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Major General Martin J. Ryan Jr., USAF  
Deputy Command in Chief and Chief of Staff  
United States Atlantic Command

Major General Martin J. Ryan Jr., was born November 21, 1936, in White Plains, New York. He graduated from St. Rose High School, Carbondale, Pennsylvania, in 1955 and received a bachelor of arts degree from the University of Nebraska in 1975.

Major General Ryan entered the Air Force in August 1959 as an aviation cadet. He completed flight training, received his wings and was commissioned a second lieutenant in November 1960. After receiving combat flight training, he was assigned to Loring Air Force Base, Maine. Subsequent assignments included Plattsburgh Air Force Base, New York; Homestead Air Force Base, Florida; and Wright-Patterson Air Force Base, Ohio; flying B-52s as aircraft commander and instructor pilot.

After graduating from the Armed Forces Staff College in 1970, he was assigned to the 315th Tactical Airlift Wing, Phan Rang Air Base, Republic of Vietnam, where he flew more than 800 combat hours in the UC-123. In September 1971 he became an operations staff officer at Headquarters Strategic Air Command, Offutt Air Force Base, Nebraska. Major General Ryan became Operations Officer for the 2nd Bombardment Squadron at March Air Force Base, California, in September 1975 and took command of the unit in November 1976.

In May 1979, after attending the Air War College, Major General Ryan was assigned to Headquarters U.S. Air Force, Washington, D.C., as Chief of the Strategic Forces Division, Office of the Deputy Chief of Staff Programs and Evaluation. In November 1979, he became Deputy Director for Strategic Forces, Command, Control and Communications. He was assigned as Vice Commander of the 19th Bombardment Wing, Robins Air Force Base, Georgia, in February 1981. He became Vice Commander of the 7th Bombardment Wing, Carswell Air Force Base, Texas, in January 1982 and assumed command in April of that year.

After completing the Executive Management Program at the University of Pittsburgh, Major General Ryan took command of the 45th Air Division, Strategic Air Command, Pease Air Force Base, New Hampshire, in November 1983. He became Director of Force Structure, Resource and Assessment, Office of the Joint Chiefs of Staff, Washington, D.C., in June 1986, and was promoted to Major General on January 1, 1987. He became Vice Commander of the Strategic Air Command's 8th Air Force, at Barksdale Air Force Base, Louisiana, in June 1988. In August 1989, he reported to the U.S. Atlantic Command and assumed duties as Deputy Commander in Chief and Chief of Staff on August 21, 1989.

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Appendix B-1

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Major General Ryan has more than 6,000 flight hours, including 833 combat hours. He has flown the B-52, FB-111, KC-135, T-33, T-38 and UC-123 aircraft. His decorations and awards include the Legion of Merit, Distinguished Flying Cross, Meritorious Service Medal with oak leaf cluster, Air Medal with four oak leaf clusters, Air Force Commendation Medal, Presidential Unit Citation, Air Force Outstanding Unit Award with "V" device and an oak leaf cluster, Combat Readiness Medal with one oak leaf cluster, Good Conduct Award, National Defense Service Medal, Vietnam Service Medal with three service stars, Air Force Longevity Service Award Ribbon with five oak leaf clusters, Small Arms Expert Marksmanship Ribbon, Republic of Vietnam Air Service Medal - Honor Class, Republic of Vietnam Gallantry Cross with Palm and Republic of Vietnam Campaign Medal.

Major General Ryan is married to the former Dorothea Wright of Carbondale, Pennsylvania. They have three daughters: Robyn, Laura and Kimberly.

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HISTORICAL DEVELOPMENT OF THE  
UNITED STATES ATLANTIC COMMAND

The United States Atlantic Command is one of eight unified commands. A unified command is composed of forces from two or more services (usually three or four), has a broad and continuing mission and is usually organized on a geographic basis. The U.S. Atlantic Command's area of responsibility is over 45 million square miles and includes the Atlantic Ocean from the North Pole to the South Pole, the Caribbean Sea; the Pacific Ocean west of Central and South America extending to 92 degrees west longitude; the Norwegian, Greenland and Barents Seas; and the waters of the South Atlantic Ocean and west African coast to the Cape of Good Hope. The mission of the command is to deter military attacks against the United States and to protect our most vital interests. These include support for our allies, access to resources and markets, and access to critical areas for political, economic, and military reasons. Offensive oriented sea control is the mission in the event of hostilities.

The organization of the United States Armed Forces was studied after the end of World War II with a view toward reorganization after the turbulent war years. On 1 December 1947, under a reorganization act of the Armed Forces approved by Congress, the unified U.S. Atlantic Command was established with headquarters collocated with those of the U.S. Atlantic Fleet. Admiral William H.P. Blandy, USN, the Commander in Chief, U.S. Atlantic Fleet at the time, became the first Commander in Chief, U.S. Atlantic Command. This was a command that would remain dual hatted (and further become triple hatted) until another reorganization of the Armed Forces in 1986 separated the U.S. Atlantic Command from the U.S. Atlantic Fleet.

In the early 1950s, the North Atlantic Treaty Organization (NATO) decided to establish a new major command, that of Allied Command Atlantic, under the command of a U.S. four-star admiral with headquarters in Norfolk, Virginia. Since this was primarily a naval command responsible for allied defense of the North Atlantic ocean area, it was decided to collocate this organization with that of the U.S. Atlantic Command and U.S. Atlantic Fleet, to form a tri-hatted command. On 10 April 1952, Admiral Lynde D. McCormick, USN, the Commander in Chief, U.S. Atlantic Command and U.S. Atlantic Fleet, became the first Supreme Allied Commander, Atlantic.

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Like the U.S. Atlantic Command, the Allied Command Atlantic, remained intact and part of a tri-hatted command organization until another reorganization of the U.S. Armed Forces occurred in 1986, which separated command of the U.S. Atlantic Fleet from the other two commands with its own four-star admiral in command.

Admiral Wesley L. McDonald, USN, was the last admiral to command all three organizations at the same time, relinquishing command of the U.S. Atlantic Fleet on 4 October 1985. However, under the 1986 Reorganization Act, the admiral filling the post of Commander in Chief, U.S. Atlantic Fleet, would also fill the position of Deputy Commander in Chief, U.S. Atlantic Command. This arrangement continued until September 1986, when the Secretary of Defense approved a separate billet for that of the Deputy Commander in Chief, U.S. Atlantic Command (and Chief of Staff), to be filled by an Air Force general officer. Thus on 16 September 1986, Admiral Frank B. Kelso, II, USN, relinquished the Deputy USCINCLANT post to Major General Thomas G. Darling, USAF (up to now the Chief of Staff, U.S. Atlantic Command).

The U.S. Atlantic Command, with headquarters in Norfolk, Virginia, has a joint staff of Army, Air Force, Marine Corps, Navy and Coast Guard personnel. The command is organized into component, subordinate and special commands. The three service component commands -- Army, Air Force and Navy -- provide the ground, air, and maritime forces of the U.S. Atlantic Command. However, the only permanently assigned forces are those of the U.S. Atlantic Fleet. The other service components -- U.S. Army Forces Atlantic (U.S. Army Forces Command, Ft. McPherson, Georgia) and U.S. Air Force Forces Atlantic (Tactical Air Command, Langley Air Force Base, Virginia) -- provide forces for operations, exercises and emergency contingencies when directed by the Joint Chiefs of Staff. Army, Air Force and Navy components actively develop and coordinate joint plans with the Atlantic Command staff.

Sub-unified commands of the U.S. Atlantic Command are: U.S. Forces Azores (Lajes Field, Azores); Iceland Defense Force (Keflavik, Iceland); Special Operations Command, Atlantic (Naval Base, Norfolk, VA); and Joint Task Force 4 (Key West, FL). There are two special commands in the U.S. Atlantic Command, Joint Task Forces 120 and 140. Both forces are normally commanded by the Commander, U.S. SECOND Fleet, operating from his command ship, USS MOUNT WHITNEY. In addition, the strategic deterrent force of fleet ballistic missile submarines is under the direct command of the Commander in Chief, U.S. Atlantic Command, when operating in the U.S. Atlantic Command's area of responsibility.

For an overview of the administrative organization of the U.S. Atlantic Command, see Appendix E.

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COMMANDERS IN CHIEF  
UNITED STATES ATLANTIC COMMAND

Admiral William H.P. Blandy *	03 Feb 1947-01 Feb 1950
Admiral William M. Fechteler *	01 Feb 1950-15 Aug 1951
Admiral Lynde D. McCormick **	15 Aug 1951-12 Apr 1954
Admiral Jerauld Wright **	12 Apr 1954-28 Feb 1960
Admiral Robert L. Dennison **	28 Feb 1960-30 Apr 1963
Admiral Harold P. Smith **	30 Apr 1963-30 Apr 1965
Admiral Thomas H. Moorer **	30 Apr 1965-17 Jun 1967
Admiral Ephraim P. Holmes **	17 Jun 1967-30 Sep 1970
Admiral Charles K. Duncan **	30 Sep 1970-31 Oct 1972
Admiral Ralph W. Cousins **	31 Oct 1972-30 May 1975
Admiral Isaac C. Kidd, Jr. **	30 May 1975-30 Sep 1978
Admiral Harry D. Train, II **	30 Sep 1978-30 Sep 1982
Admiral Wesley D. McDonald **	30 Sep 1982-27 Nov 1985
Admiral Lee Baggett, Jr. +	27 Nov 1985-22 Nov 1988
Admiral Frank B. Kelso, II +	22 Nov 1988-18 May 1990
Admiral Leon A. Edney +	18 May 1990-Present

- \* In addition, served as Commander in Chief, U.S. Atlantic Fleet.
- \*\* In addition, served as Commander in Chief, U.S. Atlantic Fleet, and Supreme Allied Commander, Atlantic (a NATO post).
- + In addition, served as Supreme Allied Commander, Atlantic.

All of Appendix D  
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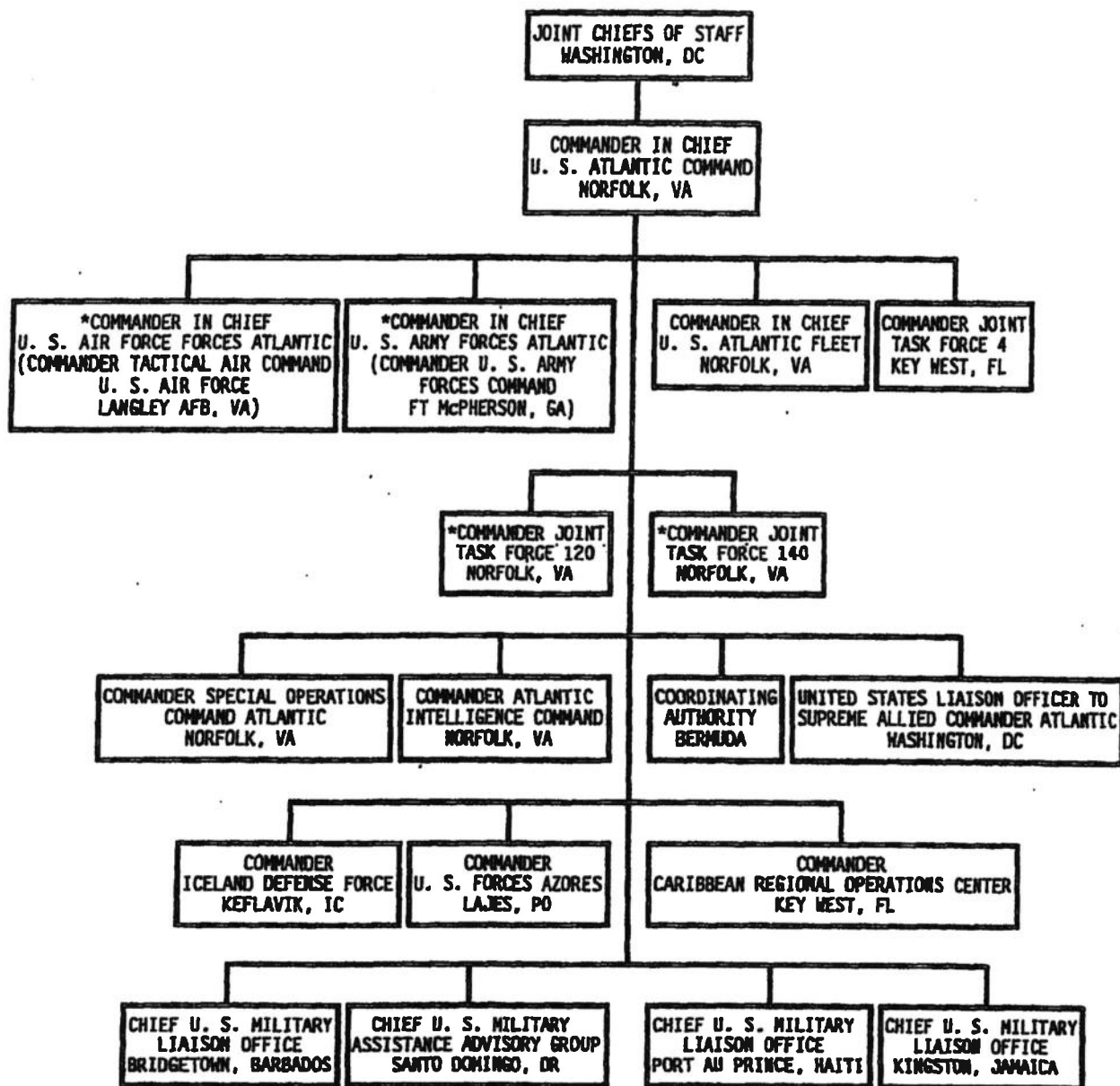
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# U. S. ATLANTIC COMMAND ADMINISTRATIVE ORGANIZATION



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Chief, RDD, ESD, WHS +

Date: 24 JAN 2018 Authority: EO 13526

Declassify: \_\_\_\_\_ Deny in Full: \_\_\_\_\_

Declassify in Part: X

Reason: B.3(C)(1), (5), (6) + 6.2(a) + 5 U.S.C. § 552(b)(3); 50 U.S.C. § 3605 (Pub. L. 86-36, Section C)

MDR: 16 M: 1003

+ 5 U.S.C. § 552(b)(3); 10 U.S.C. § 424

+ 5 U.S.C. § 552(b)(3); 10 U.S.C. § 2505(a)

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