

BG Taylor Notebook, 11 Jan - 30 Jan 74, Folder "020 OSD (31 Dec 74), Box 7, 78-0011

16 Jan 74 - Posture Statement - JRS - This is the year for strategic forces & NATO, all else is sort of carried along
Sufficiency should apply to naval balance - in terms of comparable capability, not numbers of ships

17 Jan - Clements problem - system Elkhills says decision to gutters made by oil people JRS - policy can't be determined by those with special interests - we draw on their expertise

21 Jan - WPC - will stay out of all energy / oil policy discussions, but not possible to avoid ops, procurement, budget discussions

SALT - JRS, N, C, XS, C, L, WPC VP, NSC coming

JRS - What's wrong with Option 5 (NSC preferred)?

W - Balance equality in numbers and puts us in considerable risk - better no agreement at all

22 Jan - Nitzge is #1 choice for ISA

~~Back to SALT~~ - CIA - Cawen briefs on strategic programs

JRS - CIA tended to speak like & for McNamara, wedded to a doctrine and tended to ignore reality - 1 com example - ~~major~~ minor imaging of M altitude is a loser

24 Jan - held JRS press conference - NSDM 242, defense of Moore over plumbers

26 Jan - JRS and McNamara - LWF - continue R&D only, not committed to production JRS - You & Bellis are trying to hell at McNamara - No! - just not yet permanently committed to production

Spy Ring - JRS on plumbers - doesn't understand what liaison office was - green, sick kids

CJS - JRS trying to twist foreign policy BS Taylor note - be careful - will say Anderson makes proof

29 Jan - SALT - JRS, WPC, CJS, Nitzge, Wickner

JRS - go hard ~~on~~ Option B, variant 2, fall off to DoD option

30 Jan - Nitzge / Wickner delirium of 30 Jan SALT VP -

HAP director VP why try to look to non-MIRV reduction Wickner - let alone get him to buy your suggestion - equal the ~~own~~ weight in MIRV and equal number of

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3) BG Taylor Notebook, 31 Jan 74 - 27 Feb 74, Folder "020 450 (31 Dec 74)", Box 7, 78-0011

1 Feb 74 - CINCSK ^{Meyer} wants sure news on new strategy -
Credibility of deterrence across a large range of attacks must be reinforced
Reassure NATO that strategic forces are coupled to defense of Europe - security &
flexibility to ensure that fear of massive retaliation won't tie our hands.
Hambling grab - keep max doubt in Soviets' mind about whether we would
be self-deterred from fear of attacks on US cities

Meyer - can stay away from counter-force by emphasizing summary for low-
order targets

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CJCS - Sov SIDO two lines - go, no,

JRS - "fundamental rule for USS is always play hardball not softball!"

2 Feb - attacks on Moore - JRS - seems a well-orchestrated
planning group to ^{bloody Tom} ~~bloody Tom~~

4 Feb - Budget. JRS - Magnificent change from our standpoint
Bedlam was to hold up DoD budget so ~~some~~ the goodies could be fin-
anced out of it. Don't buckle down in next six months, Starlings
are turning a lot. Let it tell our story

6 Feb - JRS - Who is responsible for hiding F-15 costs? Brown should have
gotten out from under that. WPC - must continue engine

12 Feb - JRS on Saudi arms policy - our dealings with these
sovereigns is going to be very cold. Tell Kuwait etc when you get in trouble see
if Saudis or ~~Iran~~ ^{WI} will assist in your survival. We are not hungry for
new deals but door is not closed. We sell hardware & protection - doesn't
come cheap

8 Feb - ~~JRS~~ JRS, McNamara - McH - A-7 similar to F-111s - don't
really need A-7 but handy for ANG units. JRS - Don't want to keep units
we don't need. My general idea about reserves is that they are parasites
If Congress wants it, they take heat

12 Feb - GP (Goodpastor) idea - 30/50 km on each side of FERA -
strikes limited area use or numerically. JRS - NATO should be delighted -
only national way we can irritate against Soviet soil

VP prebrief - JRS, CS, Nitz, W - We want CBM force with great
... ..