

(66)

Secretary of Defense Day Book

For

Feb 28 2006

(fill in date)

This document is unclassified
when separate from

SECRET NOFORN/FCI

(fill in classification)

attachment

SecDef Control #

OSD 75514-06

INDEX FOR DAYBOOK

**Folder: COMMENTS TO NATIONAL GUARD YOUTH
CHALLENGE PARTICIPANTS**

- Subject:

READ AHEAD

- Date:

2/27/06

From:

PA

Pgs/End(s):

1/1

OCN:

**Folder: PREP/HONOR CORDON & WORKING LUNCH IHO
MINISTER CAMILO OSPINA, COLOMBIA**

- Subject:

READ AHEAD (CONTAINS CLASSIFIED USP READ AHEAD)

- Date:

UNK

From:

PROTOCOL

Pgs/End(s):

1/3

OCN:

I-06/002134

Folder: REMARKS AND Q&A TO THE HOOVER INSTITUTION

- Subject:

READ AHEAD

- Date:

02/27/06

From:

PA

Pgs/End(s):

2/3

OCN:

**Comments to National Guard
Youth Challenge Participants
February 28, 11:00 – 11:20 a.m.**

February 27, 2006

**READ AHEAD FOR SECRETARY OF DEFENSE DONALD RUMSFELD
COMMENTS TO NATIONAL GUARD YOUTH CHALLENGE PARTICIPANTS**

Date/Time: TUESDAY, February 28, 2006; 11:00-11:20 AM

Location: Pentagon Press Briefing Room

Background:

- A group of 60 young people from the National Guard Youth Challenge Program will be at the Pentagon for a tour and remarks by the Secretary of Defense about the importance of good citizenship and service to country.
- The National Guard Youth Challenge Program is a community-based program that leads, trains and mentors at-risk youth so that they may become productive citizens for America's future. This award-winning program has been recognized as one of the nation's most effective and cost efficient programs for targeting youth who are at the greatest risk for substance abuse, teen pregnancy, delinquency and criminal activity.
- Comments should be considered on background.

Timeline:

10:45 a.m.	Group Arrives in Press Briefing Room
11:00 a.m.	Opening remarks by Secretary of Defense
11:10 a.m.	Q&A with Secretary of Defense
11:15 a.m.	Photo opportunity
11:20 a.m.	Secretary Departs
11:30 a.m.	Pentagon Tour Begins
12:30 p.m.	Tour Concludes, group departs

Attachments:

National Guard Youth Challenge Information:

Tab A

TAB A

National Guard Youth ChalleNGe

The Program

The National Guard Youth ChalleNGe Program is a community-based program that leads, trains and mentors at-risk youth so that they may become productive citizens in America's future.

This award-winning program has been recognized as one of the nation's most effective and cost efficient programs for targeting youth who are at the greatest risk for substance abuse, teen pregnancy, delinquency, and criminal activity.

ChalleNGe is a co-educational, 17-month program for 16-18 year old high school dropouts. Currently, there are 30 ChalleNGe programs in 25 states and the territory of Puerto Rico. Corps members must be drug-free, not in trouble with the law and high school dropouts. The program consists of a 5 1/2-month quasi-military Residential Phase and is followed by a 12-month Post-Residential Phase.

Program Success

- 75% of 2003 ChalleNGe graduates received their high school diploma or GED.
- 51% joined the work force.
- 19% joined the military.
- 20% continued their education.
- ChalleNGe saves an average of \$109 million in juvenile corrections costs each year.
- Program participants donated over 3 million hours of community service.
- Nearly 62,000 teens have graduated as of June 2005; thousands more are turned away each year.
- Saves education cost of \$10-\$15,000 per youth.
- Saves military recruiting costs \$16,000 per recruit

Beginnings

The National Guard Youth ChalleNGe Program began as a ten-state pilot program in 1993 by an act of Congress. In 1998, following a comprehensive evaluation, Congress approved the ChalleNGe program as a permanent program. Since then, the program has grown to include thirty sites in twenty-five states and Puerto Rico.

Purpose

The purpose of the ChalleNGe Program is to develop the life skills, educational levels, and employment potential of at-risk youth through a structured intervention model. The ChalleNGe model focuses on eight core components that together improve corps member skills and facilitate holistic growth.

In 1991 Senator John McCain and Representative Dave McCurdy co-chaired a Center for Strategic and International Studies (CSIS) steering committee to address the need to help unemployed U.S. high school dropouts...30% of American youths.

The committee recommended that the National Guard conduct a program to address this need. The National Guard Youth Challenge Program received Congressional authorization and appropriations for a three-year pilot program under Section 1091(a) -- National Defense Authorization Act for FY93.

The National Guard was chosen to host the program because the necessary school, billeting, and institutional feeding infrastructure were already in place. Also its strong community ties made the Guard a highly visible and effective entity in many towns across the United States, involving those who, in their civilian lives, are influential across the spectrum of business, education, and government.

The pilot program purpose was to determine whether life skills and employment potential of youths who drop out of secondary school could be significantly improved through military-based training, including supervised work experience in community service and conservation projects.

In FY98, 32 United States Code, Section 509 -- Authorized the National Guard Challenge Program on a permanent basis. Participating states provide matching funds beginning at 25% and increasing 5% each subsequent fiscal year until a 40% matching fund was reached in FY01.

Since 1993 the National Guard Youth Challenge Program has grown from 10 states to 30 program sites in 25 states and Puerto Rico. Thirteen other states are on a list waiting federal funding, and many of the existing states want multiple programs.

The program has graduated over 62,000 cadets. Of those graduated, 70% earned their GED or high school diploma. Approximately 20% enlist in the military, 25% enter college, and 55 % found employment

The National Guard Youth Challenge Program is the lowest cost per capita of similar intervention programs--\$14,000 per cadet compared to \$46,000 for incarceration and \$23,000 for Job Corps. In addition it is the most cost effective program of its kind, saving taxpayers at least three dollars for every dollar spent. In just one year, Challenge saves \$175M in juvenile corrections costs.

Prep for Meeting w/Minister
Ospina, Colombia
February 27, 3:20 – 3:30 p.m.

RE Honor Cordon and Working
Lunch iho Minister Camilo
Ospina, Colombia
February 28, 11:30 – 12:30 p.m.

OVER SHEET

D INFORMATION

**FORMATION ARE REQUIRED TO PROTECT
E IN THE INTEREST OF THE NATIONAL**

**I AND DISPOSITION OF THE ATTACHED
NCE WITH APPLICABLE EXECUTIVE**

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**READ AHEAD FOR THE SECRETARY OF DEFENSE:
HONOR CORDON AND WORKING LUNCH IN HONOR OF THE
MINISTER OF DEFENSE OF COLOMBIA**

FROM: Ms. Mary Claire Murphy, Director of Protocol, 703-692-7160

Mary C Murphy

DATE:

Tuesday, February 28, 2006

11:30 a.m.

Mall Entrance/Secretary of Defense Dining Room (3E729)

EVENT:

You have agreed to host an Honor Cordon and working lunch with His Excellency Camilo Ospina, Minister of Defense of Colombia. (Read Ahead from Policy at Tab 1.)

LIST OF PARTICIPANTS: US (8) and Colombian (7). (List of Participants at Tab 2.)

SEQUENCE OF EVENTS:

11:30 a.m. You greet Minister Ospina curbside with an Honor Cordon and escort him to the dining room where he will sign your guest book.

You invite the Minister to join you in front of the flags for an official photograph.

Following the photo, you invite everyone to join you at the table for the lunch meeting. *Consecutive Interpretation will be used.* (Seating Diagram at Tab 3).

12:30 p.m. Luncheon meeting concludes. You escort Minister Ospina and his delegation to the Mall Entrance for their departure.

ATTACHMENTS:

Tab 1	Read Ahead (from Policy)
Tab 2	List of Participants (from Policy)
Tab 3	Seating (from Protocol)

UPON REMOVAL OF ATTACHMENT(S)
DOCUMENT BECOMES UNCLASSIFIED

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TAB 1

USD(P) Copy provided



READ AHEAD FOR SECRETARY OF DEFENSE

Working lunch with the Hon. CAMILO OSPINA, Minister of Defense, COLOMBIA

Addressed as: Minister OSPINA (oh-SPEEN-ah).

Tuesday, February 28, 2006, 1130 - 1245

From: Peter W. Rodman, Assistant Secretary of Defense (ISA)

(U) Desired Outcome: Reaffirm USG commitment to Colombia; share views on Colombia as a regional leader, border activities, intelligence support, and the three U.S. hostages.

(b)(1), (b)(5)

(b)(1)

(b)(1)

(b)(3):10 USC
§424

(U) Attendees: DoD: SecDef, CJCS, USDP, ASD Rodman, ASD O'Connell, DASD Pardo-Maurer, J5 BG Rudesheim, [redacted] Colombia: MOD Ospina, CJCS Padilla, VMOD Sanin, VMOD Eastman, Amb Pastrana, DCM Ruiz, Army Attaché COL Navas.

(U) Issues:

(b)(1)

SECRET//NOFORN

SECRET//NOFORN

(b)(1),1.4(d)

(b)(1),1.4(b),1.4(d)

(b)(1),1.4(d)

(b)(1)

(b)(1)

Attachments:

TAB A – Talking Points

TAB B – DSD/Uribe Meeting Reporting Cable

TAB C – U.S. Embassy Scene setter

(b)(1)

TAB E – Coordination

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Talking Points —
Meeting with Hon. Camilo OSPINA, Minister of Defense of Colombia

The United States is solidly committed to Colombia.

- Colombia's victory over narcoterrorism is strategically crucial to us.

The strategic problems in the region make Colombia's success all the more vital.

- (b)(1), 1.4(d)
- I was delighted with the success of your recent security conference with Mexico, Central America, and the Caribbean. That is the type of leadership that is needed.

The time is right for a U.S.-Colombia more formal strategic partnership.

- It should cover the full range of our common interests: trade, security, etc.
- A Free Trade Agreement would be a key pillar.
- I will help marshal the security arguments for ratification, as with CAFTA.

I want to thank you for your effort and sacrifice in trying to secure the safe release of the three U.S. hostages.

As DSD England pledged to President Uribe, we will continue to work with you to develop and follow through on actionable intelligence.

TABB

~~SECRET//NOFORN~~

FROM: SECDEF WASHINGTON DC
TO: SECSTATE WASHINGTON DC
CJCS WASHINGTON DC
JOINT STAFF WASHINGTON DC//J5//
AMEMBASSY BOGOTA
[REDACTED]
AMEMBASSY CARACAS
[REDACTED]
AMEMBASSY QUITO
[REDACTED]
USCINCSO MIAMI FL//SCCC/SCJ2/SCJ3/SCJ5//
HQDA WASHINGTON DC

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(b)(3):10 USC
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(b)(3):10 USC
§424

INFO: DIA WASHINGTON DC
SECDEF WASHINGTON DC//DSD/USDP/DSCA//
SECDEF WASHINGTON DC//USDP/CHAIRS//
SECSTATE WASHINGTON DC//WHA AND//
DOJ WASHINGTON DC
AMEMBASSY LIMA
AMEMBASSY QUITO
AMEMBASSY BRASILIA
AMEMBASSY CARACAS
AMEMBASSY PANAMA CITY
AMEMBASSY LA PAZ
AMERICAN EMBASSY BAGHDAD

SUBJECT: DEPUTY SECRETARY OF DEFENSE MEETING WITH COLOMBIAN
PRESIDENT URIBE, 17 FEBRUARY, 2006 (U)

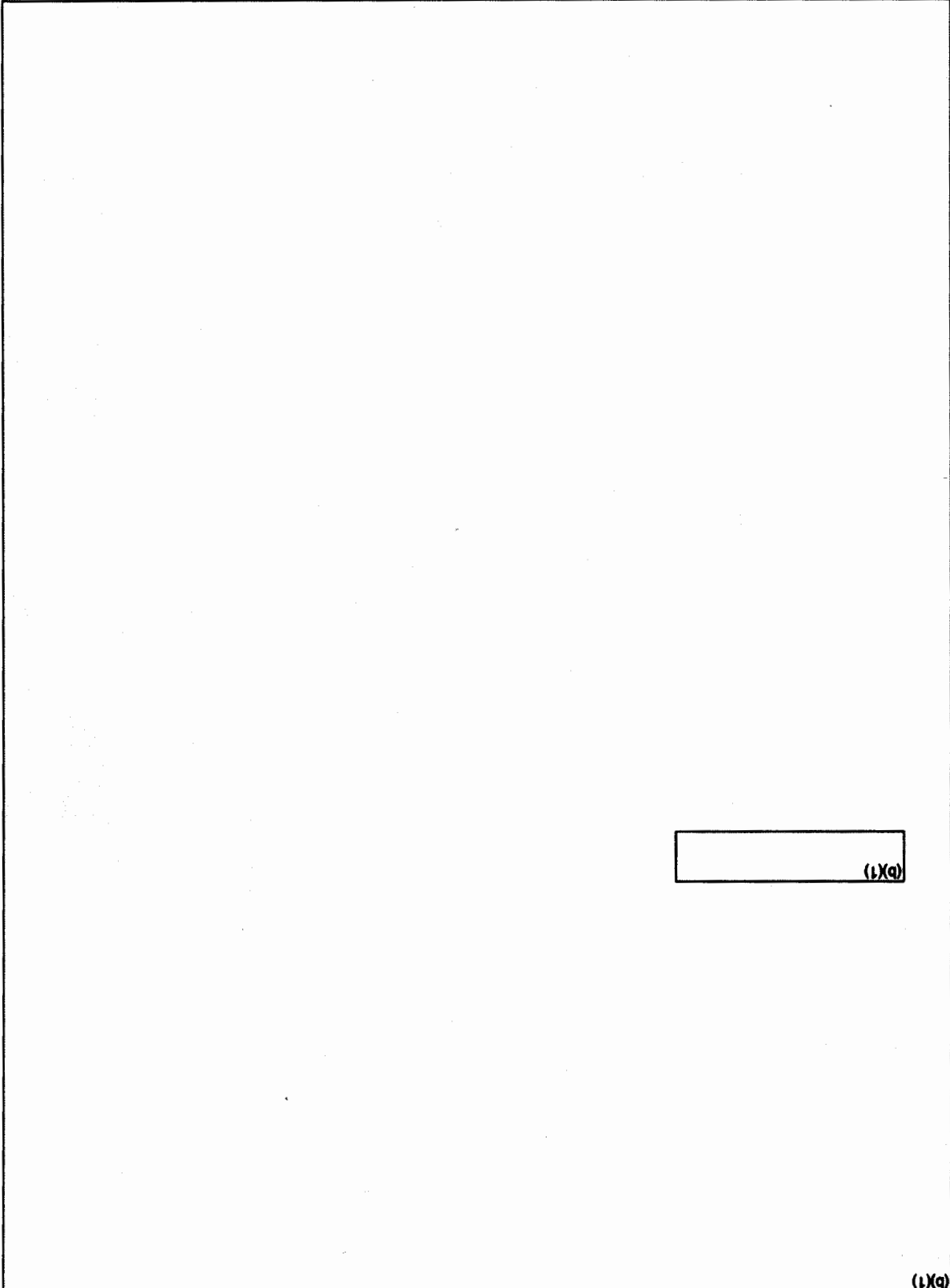
1. ~~(S//NF)~~ SUMMARY:

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SECRET//NOFORN



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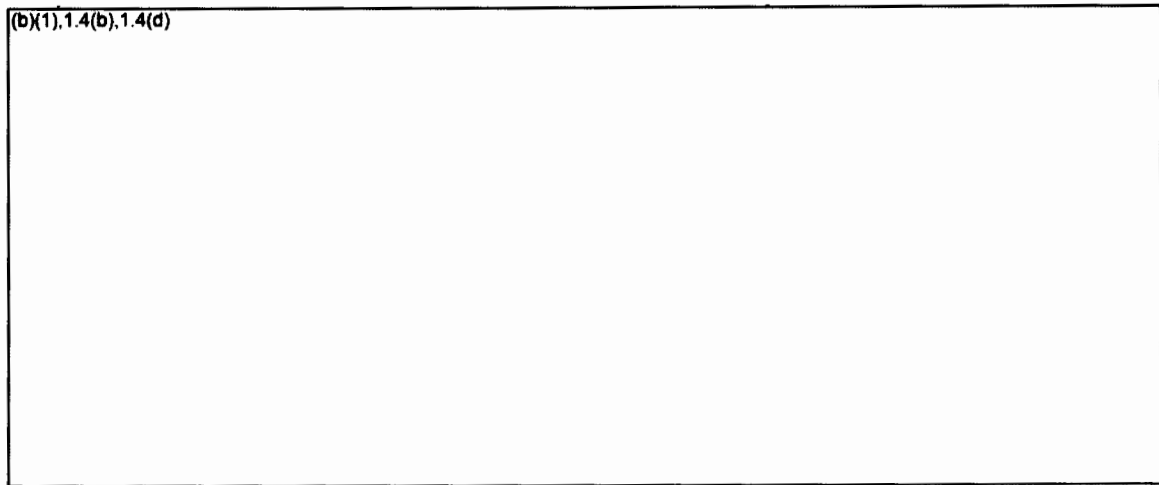
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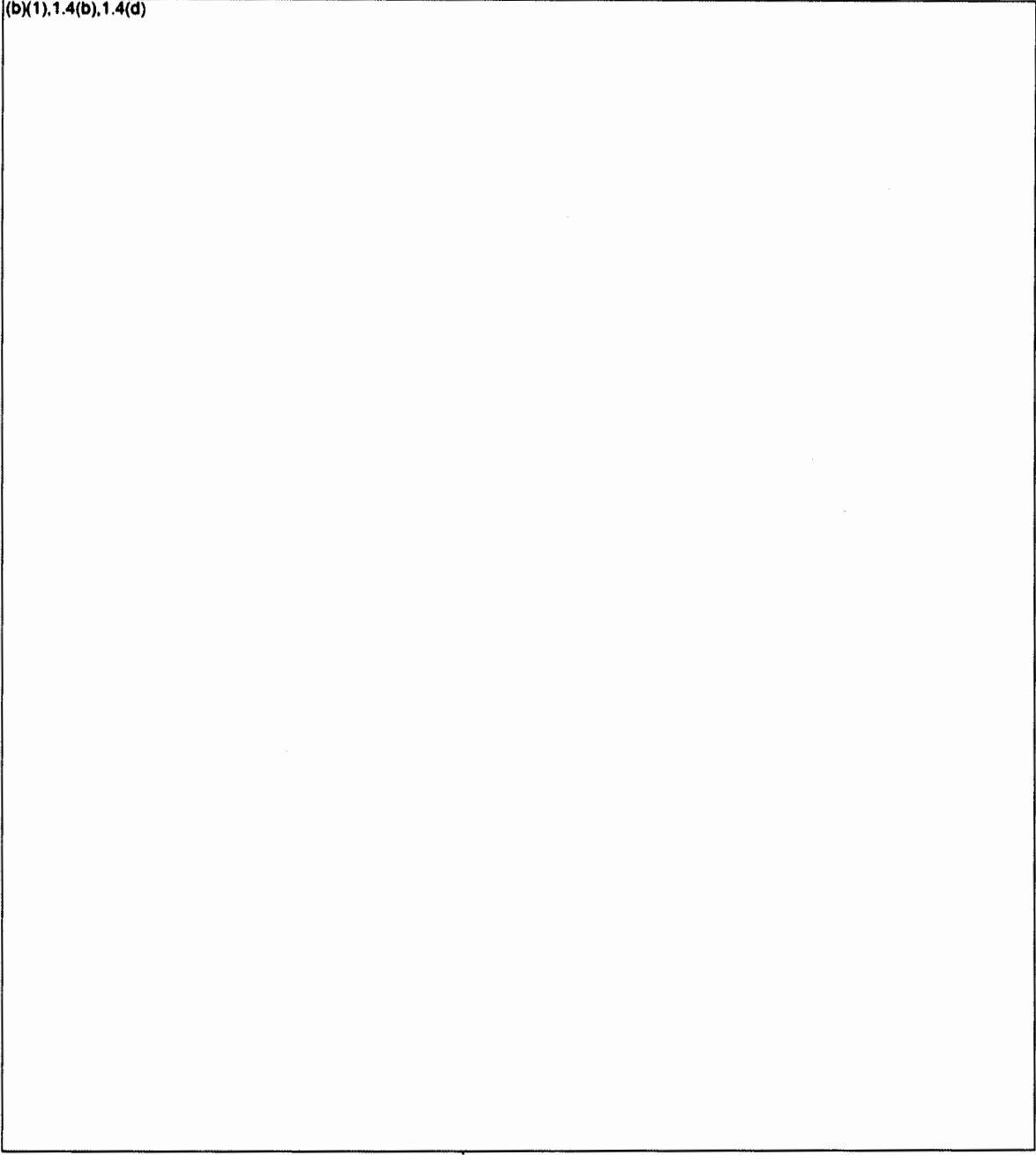
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(b)(1),1.4(b),1.4(d)

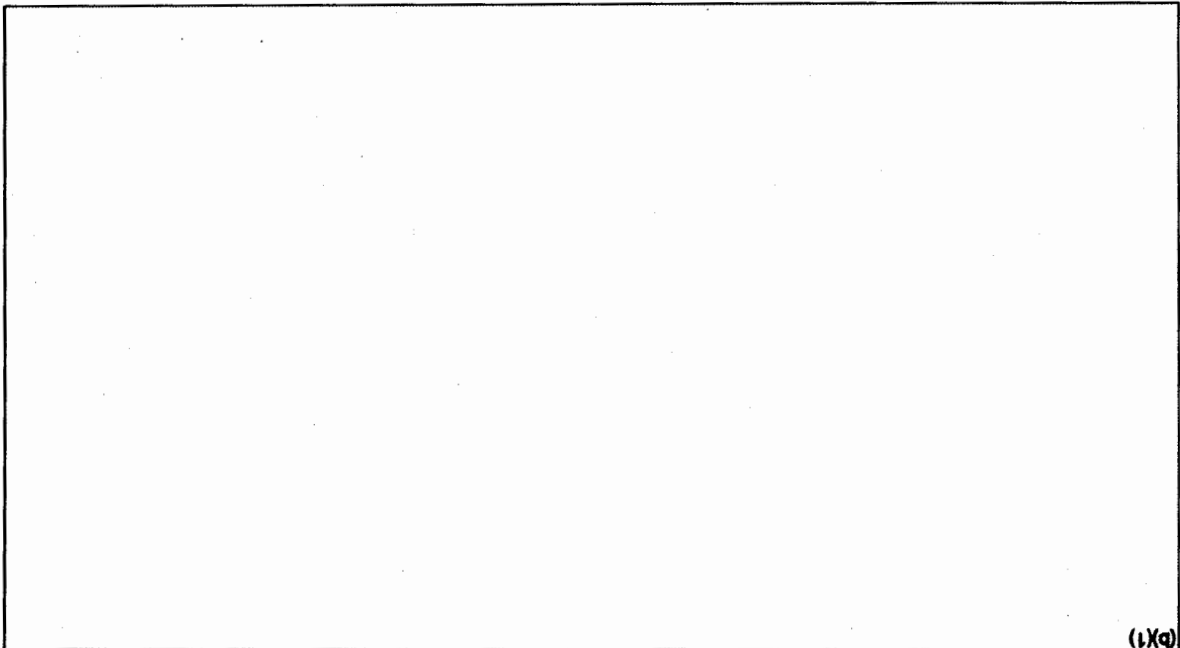


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TABC

MOD Ospina
PAACZYUN RUEHBOA1448 0461611-CCCC--RUEKAMH.

ZNY CCCCC ZOC STATE ZZH

P 151611Z FEB 06

FM AMEMBASSY BOGOTA

TO RUEHC/SECSTATE WASHDC

RUEKJCS/SECDEF WASHDC

BT

~~CONFIDENTIAL~~ BOGOTA 001448

SIPDIS

E.O. 12958: DECL: 02/14/2016

***** THIS IS A COMBINED MESSAGE *****

TAGS: PREL, PGOV, MARR, CO

SUBJECT: SCENESETTER FOR VISIT OF MINISTER OF DEFENSE

OSPINA (FEBRUARY 26-28)

CLASSIFIED BY: CHARGE D'AFFAIRES MILTON K. DRUCKER;

REASONS 1.4 (B) AND (D)

SUMMARY

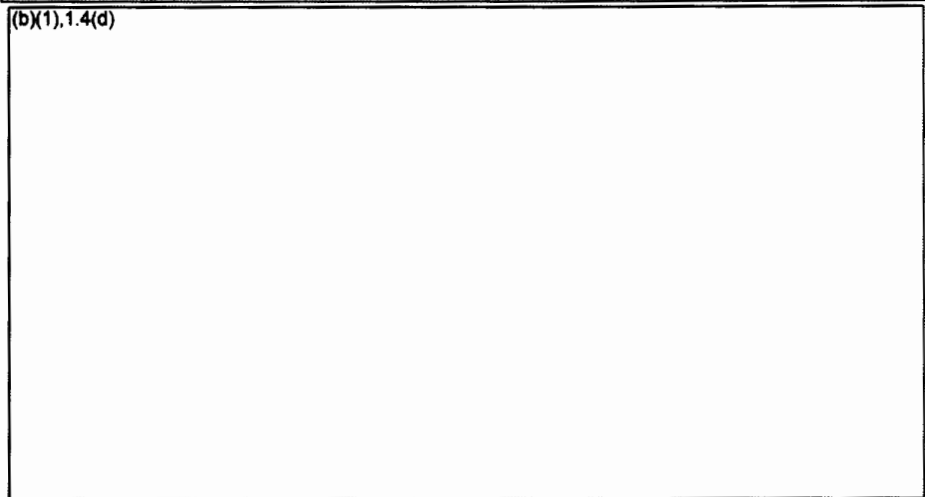
(b)(1)



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(b)(1), 1.4(d)



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DRUCKER
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TABF

POLICY COORDINATION SHEET

**Subject of Memo: Read Ahead for Meeting with Colombian MOD Camilo Ospina,
Tuesday, February 28, 11:30 a.m. (U)**

I-Number:



Title/Organization	Name	Date
PDUSD for Policy	Ryan Henry	
PDAS for ISA, OUSDP	Mary Beth Long	
DASD for WH, OUSDP	Roger Pardo-Maurer (Drafter)	Feb 22, 2006
PD for WH, OUSDP	Caryn Hollis (Concur)	Feb 22, 2006
DASD for SOLIC-CN	Richard Douglas (Concur)	Feb 23, 2006
JCS-J-5 DDPMA-W	(BG Rudesheim) TDY	Feb 23, 2006
	LTC (b)(6) Deputy CCSA	Feb 23, 2006

**List of Participants for Secretary of Defense Working Lunch
with the Minister of Defense of Colombia
Tuesday, February 28, 2006
11:30 a.m.**

United States Delegation (8)

The Secretary of Defense

General Peter Pace, Chairman of the Joint Chiefs of Staff

The Honorable Eric Edelman, Under Secretary of Defense for Policy

The Honorable Peter Rodman, Assistant Secretary of Defense for ISA

The Honorable Thomas O'Connell, Assistant Secretary of Defense for Special Operations

Mr. Roger Pardo-Maurer, Deputy Assistant Secretary of Defense for Western Hemisphere Affairs

Brigadier General Frederick Rudesheim, J-5 Deputy Director Pol-Mil WH, JCS

(b)(3):10 USC
§424

Colombia Delegation (7)

His Excellency Camilo OSPINA, Minister of Defense

His Excellency Hernan SANIN, Vice Minister of Defense

His Excellency Jorge Mario EASTMAN, Vice Minister of Defense

His Excellency Andres PASTRANA, Colombian Ambassador to the United States

General Freddy PADILLA de Leon, Chairman of the Joint Chiefs of Staff and Deputy Commander of the Armed Forces of Colombia

Mr. Jamie RUIZ, Deputy Chief of Mission, Colombian Embassy

Colonel Javier REY, Colombian Army, Army Attaché to Washington DC

TAB3

**Secretary of Defense hosted Working Lunch with the
Minister of Defense of Colombia
Tuesday, February 28, 2006
11:30 am**

**BG Frederick Rudesheim
J-5**

**Mr. Jamie Ruiz
Deputy Chief of Mission, Colombian Embassy**

**Mr. Roger Pardo-Maurer
DASD for Western Hemisphere**

**H.E. Andres Pastrana
Colombian Ambassador to the US**

**Mr. Eric Edelman
USD for Policy**

**H.E. Hernan Sanin
Vice Minister of Defense**

SecDef

**H.E. Camilo Ospina
Minister of Defense**

**Gen Peter Pace
Chairman**

**H.E. Jorge Mario Eastman
Vice Minister of Defense**

**Mr. Peter Rodman
ASD/ISA**

**General Freddy Padilla de Leon
Chairman of the JCS and
Deputy Cmdr. of the Colombian Armed Forces**

**Mr. Tom O'Connell
ASD for Special Operations**

**Colonel Javier Rey
Colombian Defense Attache**

(b)(3):10 USC
§424

**Back Row (behind SecDef)
Interpreter**

**Back Row (behind Minister)
Interpreter**

**Remarks and Q&A to the Hoover
Institution**

February 28, 1:05 – 2:00 p.m.

2/27/2006; 8:35 AM

**READ AHEAD FOR SECRETARY RUMSFELD
REMARKS AND Q&A TO THE HOOVER INSTITUTION**

Date/Time: Tuesday, February 28, 2006; 1:05 – 2:00 p.m.

Location: Willard InterContinental Hotel, 1401 Pennsylvania Avenue
Contact: Noel Kolak – (202)572-3957 – Hoover DC Office

Background:

- You will deliver remarks and respond to questions during the Hoover Institution's Board of Overseer's Annual Washington Meeting.
- This is the third time you have addressed the Hoover Board's Washington Meeting. You last addressed the group on 2/28/2005 to offer some of your thoughts on the tasks ahead in the struggle between freedom and extremism.
- Other noted speakers during the 2-day conference include: POTUS, VPOTUS, Stephen Hadley, Allan Hubbard, Energy Secretary Bodman, Joshua Bolton and Victor Davis Hanson. See Agenda (TAB A)

Format:

- When you arrive at 1:05, you will be greeted by Hoover Institute Director, John Raisian and Ms. Claudia Morgan and escorted to the Ballroom.
- When you arrive at the Ballroom, guests will be seated in rows at tables and will just have completed lunch.
- Hoover's new Chairman of the Board of Overseers, Mr. Peter Bedford (Bio – See TAB C) will introduce you to the seated guests at 1:10 p.m. You will make remarks (~10 min.), followed by Q&A as time permits.
- You will speak from a podium with a fixed microphone, and proctor your own questions. Wireless handheld mics will be on hand for the audience's questions.
- OMB Director Joshua Bolten's remarks will follow yours and are scheduled to begin promptly at 2:00 p.m.

Audience:

- ~ 275 Members of the Hoover Institute's Board of Overseers and their guests.
- See attached list of attendees. (Note: George Shultz will NOT be in attendance)

Media:

- Event is CLOSED TO MEDIA. Your remarks and Q&A are OFF THE RECORD. However, there may be members of the media in attendance as Hoover members.

2/27/2006; 8:35 AM

CONTINUED

Timeline:

1:05 p.m. Arrive Willard InterContinental Hotel. Greeted by Hoover Board Chairman Kurt Hauser and Ms. Claudia Morgan. Walk to Ballroom.

1:10 Escorted to podium by PA Advance.

1:12 Brief introduction by Peter Bedford.

1:15 SECDEF REMARKS (~10 min.)

~ 1:25 Q&A with Hoover Board of Overseers members as time permits.

2:00 Farewells as appropriate. Depart Willard InterContinental.

Attachments:

TAB A: FINAL Conference Agenda

TAB B: List of attendees

TAB C: Bio of Mr. Peter B. Bedford, Chairman of the Board of Overseers

TABA

HOOVER INSTITUTION BOARD OF OVERSEERS MEETING
 Monday and Tuesday, February 27 and 28, 2006
 Willard InterContinental Washington
 Washington, D.C.

Monday, February 27

Crystal Room	Continental Breakfast	8:30 - 9:00 a.m.
Crystal Room	Full Board Briefing (Spouses and guests welcome)	9:00 - 10:30 a.m.
Crystal Room	<i>Changing Arabs: American Power and the Battle for Arab Reform</i> Fouad Ajami Professor and Director of Middle East Studies Johns Hopkins University School for Advanced International Studies	10:45 - 11:30 a.m.
Ballroom	11:45 a.m. - 12:30 p.m. Luncheon	
F Street Entrance Willard Hotel	Buses available for boarding	12:30 - 12:45 p.m.
	Buses depart for Eisenhower Executive Office Building	12:45 p.m.
Room 450, EBOB	<i>Remarks by Karl Rove</i> Assistant to the President, Deputy Chief of Staff and Senior Adviser	1:40 - 2:00 p.m.
Room 450, EBOB	<i>Remarks by President George W. Bush</i>	2:00 - 2:20 p.m.
Room 450, EBOB	<i>Remarks by Stephen J. Hadley</i> Assistant to the President for National Security Affairs	2:20 - 2:45 p.m.
(location to be determined)	Buses available for boarding	2:50 - 3:10 p.m.
	Buses depart for Willard Hotel	3:10 p.m.

Ballroom Lobby	Reception	6:15 p.m.
Ballroom	Dinner	6:45 p.m.
	<i>Before-dinner remarks by Allan B. Hubbard</i> Assistant to the President for Economic Policy And Director, National Economic Council	

HOOVER INSTITUTION BOARD OF OVERSEERS MEETING
Monday and Tuesday, February 27 and 28, 2006
Willard InterContinental Washington
Washington, D.C.

Tuesday, February 28

9:30 - 10:00 a.m.	Continental Breakfast	Ballroom Lobby
10:00 - 11:00 a.m.	Full Board Executive Session (Overseers only)	Ballroom
11:00 - 11:45 a.m.	Remarks by Samuel W. Bodman United States Secretary of Energy	Ballroom
12:00 - 1:00 p.m.	Luncheon	Cystal Room and Pierce Room
1:15 - 2:00 p.m.	Remarks by Donald H. Rumsfeld United States Secretary of Defense	Ballroom
2:00 - 2:45 p.m.	Remarks by Joshua M. Bolton Director, U.S. Office of Management and Budget	Ballroom
2:45 - 3:15 p.m.	Break	
3:15 - 4:00 p.m.	Remarks by Victor Davis Hanson Martin and Illie Anderson Senior Fellow	Ballroom
4:00 - 4:30 p.m.	Remarks by Vice President Dick Cheney	Ballroom
6:30 - 8:30 p.m.	Buffet Reception	Ballroom

2/22/06

Winter Board Meeting Washington, DC February 28, 2006 Tuesday Afternoon Acceptance List

Justy	Aertsen	Kimberley	Bolt	Frances	Duignan
Catherine	Alden	Josh	Bolton	Peter	Duignan
Fred	Allen	Bill	Bonnett	Diane	DuNah
Cathleen	Allen	Wendy	Borcherdt	Rick	DuNah
Samail	Amid-Hozour	Carolyn	Brady	Herb	Dwight
Annetise	Anderson	Dave	Brady	Jane	Dwight
Ilie	Anderson	Dan	Burns	Tyler	Edelstein
Jack R.	Anderson	Mary K.	Bush	Barbara	Edwards
Martin	Anderson	Laura	Butler	Bill	Edwards
Martin	Anderson	Nancy	Call	Ellis	Ellis
Neil	Anderson	Dick	Call	Denise	Elson
Rose-Marie	Anderson	Nicole	Cardon	Tim	Elson
Laura K.	Arrillaga	Will	Cardon	Leonard	Ely
Dennis	Bark	Dick	Cheney	Shirley	Ely
Jetty	Bechtel	John	Cogan	Charlie	Ewell
Steve	Bechtel	Janet	Cronk	Valerie	Ewell
Kit	Bedford	Rick	Cronk	Bob	Ferris
Laura	Bedford	Lee	Cullum	Saul A.	Fox
Peter	Bedford	Les	Daniels	Jim	Gidwitz
Arnold	Beichman	David	Davenport	Mary	Gingell
Carroll	Beichman	Paul L.	Davies	Julian H.	Gingold
Linda	Bernard	Lew	Davies	Judith	Goodman
Robin	Blackman	Jean	DeNault	Ingrid	Gregg
Jeff	Bliss	John	DeNault	Jim	Gross
Jeff	Blokker	Kim	Dennis	Cynthia Fry	Gunn
Joanne	Blokker	Sally Stegeman	DiCarlo	John	Gunn
Nancy	Blount	Susie	Donnelly	Tim	Haidinger
Bill	Blount	Joe	Donner	Cara	Hanson
Jim	Bochnowski	Jerry	Dorfman	Pauli	Hanson
Samuel	Bodman	Penny	Dorfman	Victor	Hanson

Christie -	Harlick	John D.	Johnston	Walter	Loewenstern
Fatima	Harrison	Brent	Jones	Bill	Lowenberg
Sparky	Hauk	Dana	Jones	Bileen	Maguire
Iane	Hauk	Sandra	Jordan	Dick	Mallory
Julie	Hausert	Ken	Jowitt	Greg	Matteo
Kurt	Hausert	Rebecca	Jowitt	Laura Davies	Matteo
Tom	Healey	Teresa	Judd	Duncan	Mattison
Felen	Henderson	Clark	Judge	Shirley	Mattison
Amber	Henninger	Marta	Kaling	Angus	McBain
Jary	Henninger	Stephen	Kaling	Lucy	McBain
Thomas	Henniksen	Cheryl	Kane	George	McCown
Carol	Henry	Mary Myers	Kaupila	Karen	McCown
Warner W.	Henry	Paul	Kengor	Barbara	McCoy
Sally	Herrick	David B.	Kennedy	Buzz	McCoy
Hedder R.	Higgins	Don	Kennedy	Mary	McCullough
James	Higgins	Dorothy	Kennedy	Wak	McCullough
Ken	Hoffmann	Sally	Kennedy	Mike	McFaul
Ken	Hoffmann	Cash	Kirk	Katy	McGregor
Ralph	Hooper	Louise	Knowles	Ed	Meese
Margaret	Hoover	Ray	Knowles	Roger	Mertz
Michelle	Horney	Noel	Kolak	Don	Meyer
John	Horton	Alise	Kuechler	Janel	Meyer
Larry	Horton	Henry	Kuechler	Jeff	Meyer
Pres	Hotchels	Wynn	Laffey	Jerry	Millbank
Allan	Hubbard	Ann	Lake	Carol	Millgard
Fati	Hume	Peyton M.	Lake	Dennis	Miller
Berry	Hume	Ann	Langlois	G.	Miller
Ben	Husman	Stephen	Langlois	Jim	Miller
Walter	Husman	Al	Lauer	Tom	Miller
Duke	Jackson	Kathy	Lauer	Mary	Mochary
Jeane	Jackson	Ed	Lazear	Ambrose K.	Monell
Bev	Jaeger	Carrie	Letman	John H.	Moore
Bill	Jaeger	Tod	Lindberg	Sue C.	Moore
Ross	Johnson	Clay	Lindus	Tom	Moore
Mark Chapin	Johnson	Janice	Lindus	Christopher J.	Morgan

Claudia	Morgan	Chuck	Sitter	Frank	Van Riper
Charlie	Munger	Guest of Chuck	Sitter	Marie-Anne	van Tol
Nancy	Munger	Hanna	Skandera	Jan	van Tol
Beth	Murray	Kiron	Skinner	Tunku	Varadarajan
Jerry	Murray	Anne	Smith	George	Vukasin
Anita	Neff	Boyd	Smith	Sonja	Vukasin
Rich	Niello	Dana	Smith	Greg	Waldorf
Marion	Oster	George L.	Smith	Jane	Walsh
Bob	Oster	Jill	Smith	Bill	Walsh
Charles	Palm	Richard	Sousa	Mary	White
Jack	Parker	Elizabeth	Stahr	Nancy	Williamson
Paul	Parnley	John	Stahr	Tad	Williamson
Bert	Patenaude	Alan	Stanford	Cici	Williamson
Tony	Petullo	Janet	Stanford	Marcia	Wythes
Natalie	Phillips	Tom	Stephenson	Paul M.	Wythes
Billie	Pirnie	Janl	Stone	Frank	Yoder
Martina	Poquet	Jared	Stone	Vanja	Yoder
Ambassador John Price		Anne	Stratton		
Marcia	Price	Fred	Stratton		
Abby Ely	Pringle	Mary Ann	Swain		
John	Raisian	Robert	Swain		
Bob	Rishwain	Clarke	Swanson		
Peter	Robinson	Sherm	Telleen		
Tab	Rogers	Marge	Telleen		
David M.	Rubenstein	Peter	Thiel		
Donald	Rumsfeld	Peter	Thierlot		
Jimmy	Russell	Tom	Tierney		
Marilyn	Russell	Jack	Timken		
Kori	Schake	Joy	Timken		
Laureen	Schieron	Dave	Traitel		
Caroline	Segall	Joan	Traitel		
Greg	Segall	Darrell	Tront		
Laurie	Shepard	Diane	Ugolyn		
Rod	Shepard	Victor	Ugolyn		
Tom	Siebel	Dr. Andrew	Uscher		

TABC

Peter B. Bedford

Mr. Bedford was selected by the Hoover Institution's Board of Overseers to serve as its Chairman in 2005.

Mr. Bedford has been Chairman of the Board of Bedford Property Investors, Inc. since May 1992 and Chief Executive Officer since November 1992. Mr. Bedford has been engaged in the commercial real estate business, primarily in the Western United States, for over 40 years and has been responsible for the acquisition, ownership, development and management of an aggregate of over 26 million square feet of industrial, office and retail properties, as well as land, in 14 states. Mr. Bedford serves on the board of directors of Bixby Ranch Company, a real estate investment company, and is an advisor to First American Title Guarantee Co., a title insurance company. Mr. Bedford is the recipient of numerous awards recognizing his contributions to the real estate industry and serves as a governor of the Urban Land Foundation. His previous experience also includes serving on the board of directors of the Bank of America from 1986 to 1999 and on the board of Kaiser Aluminum & Chemical Company from 1980 to 1986. He has served as Vice Chairman of the National Realty Committee and of the Hoover Institution and as Chairman of the Real Estate Advisory Board of the Wharton School of Business. Mr. Bedford received his B.A. in Economics from Stanford University.