

UNIFORMED SERVICES UNIVERSITY OF THE HEALTH SCIENCES

4301 JONES BRIDGE ROAD BETHESDA, MARYLAND 20814-4712

http://www.usuhs.mll

August 20, 2013



DEFICE OF THE PRESIDENT (301) 295-3013

(b)(6)Dear Dr.

Congratulations! As the President of the Uniformed Services University of the Health Sciences (USUHS), I am pleased to confirm our offer and your acceptance of the position of Dean (non-tenured) of the School of Medicine (SOM) and as a Professor (with tenure) in the Department of Military and Emergency Medicine (MEM), SOM. The position of Dean, SOM, is an administrative position and is non-tenured. Your appointment as Dean is for a term of five years and may be renewed by the President, USUHS. Please note that all administrative positions of this type serve at the pleasure of the President, USUHS. Following the coordination of your appointment with our Civilian Human Resources office (CHR), the effective date of your appointment will be established.

Your salary for performing as Dean, SOM, will be per annum. Your basic salary for your appointment as a tenured Professor in the MEM, SOM, will be This will be your basic salary for solely performing the duties of a tenured Professor. This salary will not be paid in addition to the above salary for serving as Dean. Should you stop performing as the Dean, SOM, your basic salary as a tenured Professor will be set at no less than annum, plus any adjustments as determined by the President, USUHS, but will not to exceed the current SOM Faculty Salary Schedule (Group MD) maximum base pay level for the Professor pay band. Other compensation and benefits (i.e., bonuses, allowances, etc) will be consistent with established USUHS policies on pay and benefits for University Administratively-Determined (AD) employees.

I look forward to working with you and hope that you find your new position rewarding. Please formally acknowledge this offer of appointment as stipulated above by indicating your acceptance or declination and by signing below. Return this letter with your decision to USUHS, CHR. Room A1022, 4301 Jones Bridge Road, Bethesda, Maryland 20814 or fax it to Ms. (b)(6) Chief, Employment Division, CHR, at (b)(6) If you have questions or require assistance, you can reach Ms. (b)(6) or me at (b)(6) Sincercly, Charles L. Rice, MD President (b)(6)appointment. Date: Employee's Signature

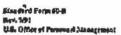
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Standard Form 50-B Rev. 7/91 U.S. Office of Porsonnel Management

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OF 8 (Rev. 1-85) U.S. Office of Personnel Management

DEAN, F. EDWARD HÉBERT SCHOOL OF MEDICINE AD-0602-00

INTRODUCTION:

The mission of the Uniformed Services University of the Health Sciences (USUHS) is to provide the highest quality education and research programs in the health sciences to those selected individuals who demonstrate dedication to a career in the health professions of the uniformed services. The USUHS is authorized to grant appropriate advanced academic degrees and to establish postdoctoral, postgraduate, and technological institutes related to treatment and research in the health sciences. USUHS develops and supports academic and training programs designed to ensure maximum utilization of the health science labor force, facilities, and equipment within the Department of Defense and military medical departments worldwide.

The F. Edward Hébert School of Medicine (SOM) is the Nation's Federal school of medicine that blends a traditional health sciences curriculum with a curriculum that places special emphasis on military and public health medicine. The SOM is part of a vibrant Health Sciences campus that includes Schools of Nursing, Dentistry, and academic programs located in the Armed Forces Radiobiology Research Institute (AFRRI).

The incumbent of this position serves as Dean of the F. Edward Hébert School of Medicine and reports to the President, USUHS.

MAJOR DUTIES AND RESPONSIBILITIES:

The incumbent serves as the Chief Academic and Operating Officer of the SOM and is responsible for the effective and efficient execution of all its scholarly programs including those mandated by law and those authorized by law and recommended by the Board of Regents to the Assistant Secretary of Defense for Health Affairs. The responsibilities of the Dean, SOM, include but are not limited to, planning, management, and oversight of: the Undergraduate Medical Education (UME) program, the Graduate Program in Biomedical Sciences, affiliated educational and research centers, faculty recruitment and appointments; SOM educational curriculum; educational, clinical and research programs; strategic planning; admission and placement of students; student affairs; financial planning and management; and SOM space and equipment utilization.

The Dean is responsible for activities to strengthen the alliances and integration with medical treatment facilities and teaching hospitals to ensure the academic preparation of SOM students and the professional development of assigned faculty.

The Dean is responsible for the academic professional development of faculty. Serve as the University President's principal agent and advisor on SOM educational functions and assures compliance with all statutory, regulatory, and accreditation requirements by SOM personnel.

The Dean is the spokesperson for the faculty of the School and represents the School in interactions with uniformed service leaders to include the Service Medical Corps Chiefs, civilian leaders in the Department of Defense (DOD) and other Federal agencies and with leaders in

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civilian academic medicine. The incumbent will promote effective and progressive strategies aligned with the University mission and values. Develop objectives and priorities and act as a catalyst for institutional innovation and growth and interpersonal collaboration. Develop plans to promote SOM's vision, mission, and strategic strategy.

Serve on the National Capitol Consortium (NCC) board of directors and in such capacity ensures the scholarly educational and research efforts of faculty and residents in the Graduate Medical Education Program meet established requirements or goals.

Develop a written strategic plan for the SOM that is aligned with the University mission, and adapts to the internal and external forces that drive medical education in new directions. Communicate strategic directions at every organizational level. Works and collaborates with SOM faculty and staff and with the leadership and individuals in other USUHS Schools, programs, and responsibility centers on initiatives and actions that cross boundaries. Collaborate and coordinate with health science universities and medical schools throughout the world to enhance the University and SOM credibility.

Develop, implement, and maintain continuing processes of curriculum review and reform. Ensure the School's curricula are evaluated to assure that academic standards are met and all programs meet wartime and disaster medical readiness requirements including curricula of specific military importance such as command and control, tropical medicine, environmental extremes, mental health/stress responses, occupational hazards, non-conventional weapons, and wartime surgery and public health. Oversee the processes to ensure qualified applicants are recruited and selected for educational programs.

Develop and maintain, in coordination with the USUHS Brigade Commander, a program of officer development and maturation to meet the University President's goals for officer instruction, leadership development, and professional military education.

Oversee and ensure the recruitment of highly qualified faculty and staff to accomplish the mission of the School by establishing manpower and personnel requirements to ensure that students have the proper exposure to civilian academicians as well as uniformed role models. Oversee the review and recommendations for awarding of professional degrees to the Board of Regents.

Appoint, develop, and regularly review the performance of subordinates providing timely feedback with clear expectations through participation, creative mentoring and faculty inclusive evaluation processes (includes Associate Deans, Assistant Deans, Chairs, and other direct reports). Evaluate continuing education for SOM faculty and implement appropriate programs that develop and mentor in all academic roles.

Develop, facilitate, and oversee research, investigation, and programs to enhance a military/federal relevant research environment that fully supports faculty scholarship. Provide balanced support for both clinical and basic science programs of research and lead change when deemed appropriate. Establish appropriate research partnerships between the SOM and the

National Institutes of Health (NIH) and the Services' multiple centers of research excellence at the medical treatment facilities and elsewhere to achieve the SOM, University, or DoD mission.

Responsible for the formulation, preparation, and implementation of the annual SOM budget within USUHS guidelines and allocated funding. Be prepared to defend the SOM budget before the USUHS leadership, Board of Regents, Congress, etc. Actively participates in the review, development, and administration of SOM faculty salaries to insure that they are in accordance with the provisions of the enabling legislation and/or applicable DoD and/or USUHS policies and procedures. Develop and make recommendations to the President and Board of Regents regarding the physical plant required to support educational programs of the SOM. Be prepared to invest "opportunity" dollars immediately by activating planned, prioritized "wish-lists" ready for procurement.

Exercises personnel management responsibilities and is responsible for complying with equal employment opportunity polices and internal control requirements covered by the Federal Managers Integrity Act. Structure positions for maximum efficiency, economy, and productivity to achieve the organization's mission. Performs the full range of supervisory and managerial authorities related to the recruitment and selection of subordinates, assignment of work, coordination of programs, management advisory services, technical work direction, establishing performance goals or objectives and evaluation of subordinates, resolving complaints, approving or proposing disciplinary actions, determining or approving career development and training needs, approving expenditures of funds, recommending or approving awards and bonuses, determining means to improve productivity, and other delegated authorities. Demonstrates fairness and equity in making managerial decisions concerning selections, pay, work assignments, training, and award recognition.

Performs other duties as assigned.

SUPERVISORY CONTROLS:

The incumbent reports to the President, USUHS and is evaluated on the overall effectiveness of the incumbent's performance in managing the operations of the SOM.

QUALIFICATION REQUIREMENTS:

The incumbent must bring to this position a minimum of a Doctor of Medicine (M.D.) degree. State medical licensure and American Board specialty certification are required.

The position requires: substantial experience in medical and graduate school education, effective leadership skills and scholarly achievement, academic administration or closely related uniformed medical education administration, educational research, executive management skills, and personnel management; extensive analytical skill in evaluating and developing organizational policies, programs, goals, and objectives; experience in managing diverse operations; exceptional written and oral communications skills to provide presentations in a public forum as well as the ability to develop consensus decisions. Experience working in an

academic shared governance model and/or experience in an executive level uniformed position are highly desirable.

The incumbent must be academically qualified for a tenured faculty appointment at the professor level in one of the SOM departments in accordance with USUHS academic policies. Expertise and experience as reflected by a significant number of scholarly publications, with a national impact, in journals appropriate to specialty, scientific training, and research interests. A record of outstanding clinical practice, innovative and effective administrative leadership; possession of strong advocacy skills; and a commitment to increasing diversity among students, staff, and faculty are essential characteristics.

OTHER POSITION FACTORS:

Assignment as Dean is an administrative assignment and is without tenure. This assignment is for a five-year term and may be renewed with no limit on the number of renewals. Assignment as Dean is not a continuous appointment and as such the incumbent serves at the pleasure of the President of the University and may be relieved as Dean at any time.

The position is nontenured.

The position requires a secret clearance. The incumbent must be able to obtain and maintain a secret clearance level.

The position requires pre-employment and random drug testing.