William H. Strong Managing Director Vice Chairman

Intestment Banking

One Financial Place 440 South LaSalle Street Chicago, IL 60605

tel 312 706 4400 fax 312 706 4728

Morgan Stanley

July 23, 2008

Dr. Robert M. Gates Secretary of Defense Office of the Secretary of Defense United States Department of Defense 1000 Defense Pentagon Washington, DC 20301-1000

Dear Mr. Secretary:

As you know, I have recently returned from five days in Iraq. After researching which industries would be of greatest importance to Iraq in the early stages of its reconstruction, I concluded to invite Mr. Thomas J. Pritzker, Chairman, Global Hyatt Corporation and Mr. Stephen R. Wilson, Chairman, President and Chief Executive Officer of CF Industries Holdings, Inc. to join me. The Hyatt hotel chain has a significant presence elsewhere in the Middle East and by building one or more hotels in Iraq it could serve the many foreign companies that will visit Iraq. CF Industries is one of our Nation's largest producers of fertilizer, a critical need for Iraq's damaged agricultural effort.

In my view, the purpose of the trip was to assess whether or not, from a U.S. business perspective, it is timely to invest in Iraq. As Ryan McCarthy may have briefed you, our itinerary included such far-flung locations as a fertilizer plant near Basra, a farm in Babil Province and commercial and residential areas in Baghdad outside of the International Zone. In all, we had over 25 face-to-face organized meetings. The participants in these meetings ranged from Directors General of Iraqi businesses, senior officials in the U.S. and Iraqi governments and street merchants in the Abi Nuwas section of Baghdad, which, as you know, had been a primary staging ground for attacks against U.S. and other coalition forces by Al-Qaeda in Iraq.

All of our formal meetings were organized by the Task Force for Business and Stability Operations, Iraq. Mr. Secretary, the purpose of this letter is to inform you directly of the superb job that is being done by the Task Force. First, Paul Brinkley and his colleagues know well how businesses think and act and how they commit capital. Second, it is very clear from the many meetings that we attended that the Task Force, and especially Paul, have developed very close, trusting and respectful relationships with numerous key senior Iraqi government and business officials. This spirit of trust and respect very much serves the interests of not only American or other foreign companies as they examine investing in Iraq, but also the citizens of the United States and Iraq. We returned to the United States very encouraged by the meaningfully improved security situation and by the positive attitude toward foreign investment presented by each of the Iraqi officials with whom we met. The Task Force made our week very productive. Mr. Secretary, we are hopeful that we can encourage other American business executives to visit and invest in Iraq.

With best regards.

Yours sincerely,



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NATIONAL SECURITY COUNCIL WASHINGTON, D.C. 20504 June 11, 2008

MEMORANDUM FOR

MR. JOHN HANNAH Assistant to the Vice President for National Security Affairs

MR. DANIEL B. SMITH Executive Secretary Department of State

MS. TAIYA M. SMITH Executive Secretary Department of the Treasury

MR. WILLIAM P. MARRIOTT Executive Secretary Department of Defense

MR. JOSHUA B. BOLTEN Chief of Staff to the President (b)(6)

Executive Secretary Director of National Intelligence

MR. STEPHEN J. HADLEY Assistant to the President for National Security Affairs

MR. FRED F. FIELDING Counsel to the President

MR. EDWARD GILLESPIE Counselor to the President

(b)(6); (b)(3):50 USC § 3507

Executive Secretary Central Intelligence Agency

(b)(6) Secretary, Joint Staff

SUBJECT :

Summary of Discussion of the NSC Meeting on Iraq

Attached at Tab A is the summary of discussion for the NSC meeting on Iraq on May 5, 2008. Please pass the attached to Principals (to include plus one, if applicable).

ň I. Pray, Jr.

Executive Secretary

Attachment Tab A Summary of Discussion CONFIDENTIAL WITH SECRET ASTACHMENT Classified by: John I. Pray, Vf. Reason: 1 4(d) Declassify on: 6/11/18



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NATIONAL SECURITY COUNCIL WASHINGTON, D.C. 20504

Summary of Discussion for Meeting of the National Security Council DATE: May 5, 2008 LOCATION: White House Situation Room TIME: 8:35 - 9:35 a.m.

SUBJECT: Summary of Discussion of NSC Meeting on Iraq

PARTICIPANTS:

Vice President The Vice President John Hannah

<u>State</u> Deputy Secretary John Negroponte Ambassador Ryan Crocker (SVTS)

Treasury Deputy Secretary Robert Kimmitt

Defense Secretary Robert Gates LTG Martin Dempsey (SVTS) General David Petraeus (SVTS)

Justice No Representative

<u>Chief of Staff</u> Joshua Bolten Joel Kaplan DNI (b)(6)

WH Counsel Fred Fielding

WH Counselor Ed Gillespie

White House Steve Hadley Jim Jeffrey Doug Lute

CIA (b)(6); (b)(3):50

JCS Admiral Michael Mullen

NSC Brett McGurk Terry Wolff

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Summary of Discussion

A National Security Council meeting on Iraq was held on May 5, 2008:

Ambassador Crocker (b)(1)
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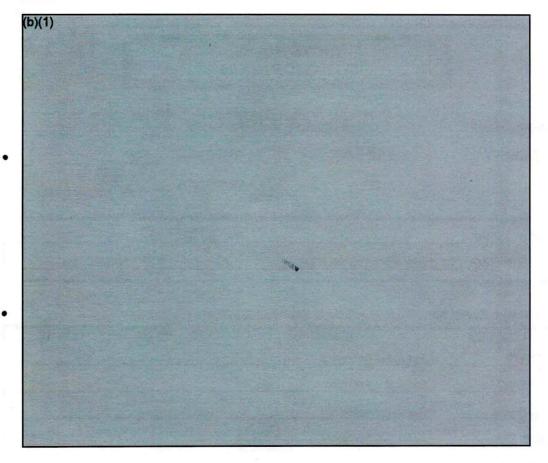
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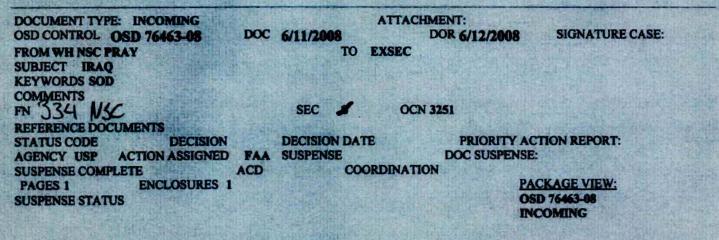
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GE Energy Infrastructure

John Krenicki, Jr. Vice Chairman of GE President & CEO GE Energy Infrastructure

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T 678 844 7700 F 678 844 7702 john.krenicki@ge.com

December 23, 2008

The Honorable Robert M. Gates Office of the Secretary of Defense 1000 Defense Pentagon Washington, D.C. 20301-1000

Dear Mr. Secretary:

As you may know, the General Electric Company (GE) recently signed a contract with the Iraqi Ministry of Electricity for the sale of 56 frame 9E turbines. These turbines are capable of running on a variety of fuels, including heavy fuel oil and will be used to generate approximately 7,000 megawatts of electricity at various sites across Iraq. The total value of the contract is approximately \$2.7 billion. A number of these turbines will be built in Greenville, South Carolina, and the deal will entail a substantial volume of US exports.

I am sure you appreciate what an important development the turbine sale represents for the ongoing effort to bring stability and economic prosperity to Iraq. GE is confident that its equipment is a superior fit for Iraq's electricity needs and will serve the long-term interests of the government and the Iraqi people.

The negotiation of such a large and complex deal proved a significant challenge, and GE relied extensively on the US mission in Baghdad and others in Washington-based agencies for assistance. While the Defense Department is not frequently involved in helping US companies negotiate commercial deals, the unique circumstances of the Iraq deal necessitated close cooperation between GE and the US military. GE's success was based in large measure on the help it received from your team. Simply put, we would not be where we are today without your Department's active involvement and expertise.

In the region, General David Petraeus and General Ray Odierno demonstrated outstanding leadership and, on several occasions, intervened personally with the Iraqi authorities to keep the negotiations on track during their respective commands in Iraq. They were ably assisted by a member of the British armed forces, Brigadier Hamish McNinch, Director of Energy Operations for the Energy Fusion Cell, and by Captain Joseph Konicki of the Energy Fusion Cell. Colonel Michael Moon and Colonel Bill Haight of the US Army Corps of Engineers provided instrumental background information during the early phases of the negotiations.



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General Electric Company



GE Energy Infrastructure

John Krenicki, Jr. Vice Chairman of GE President & CEO GE Energy Infrastructure

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Page 2

A special word of commendation is due to Deputy Under Secretary of Defense for Business Transformation Paul Brinkley, who initially contacted GE about the need for increased power generation in Iraq. Mr. Brinkley conducted numerous meetings with Iraqi leaders that helped to advance the negotiations, and provided valuable insights and support to GE.

GE is proud to work closely with the US government in pursuit of commercial ties that also advance American economic, security and foreign policy interests. The Iraq deal is the largest single transaction in GE Energy's history, and our success is a direct result of our collaboration with a number of talented soldiers, sailors and public servants in your department. We hope the turbine deal ultimately will help to advance the heroic work being done by the men and women in our armed forces to bring stability and progress to Iraq. Please accept our sincere expression of gratitude for a job well done.

Sincerely,

John Krenicki, Jr.





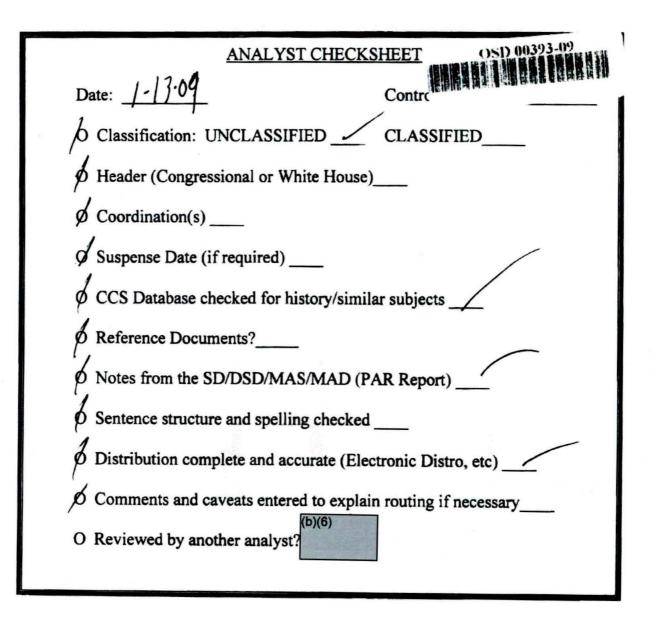
The Honorable Robert M. Gates Office of the Secretary U.S. Department of Defense 1000 Defense Pentagon Washington, D.C. 20301-1000

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