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THE SECRETARY OF DEFENSE
WASHINGTON, DC 20301-1000

24 FEB 1997

Mr. Mortimer Zuckerman
Editor
U.S. News & World Report
Boston Properties
599 Lexington Avenue, Suite 3700
New York, NY 10022

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Dear Mr. Zuckerman:

I am pleased to invite you to participate in the Joint Civilian Orientation Conference (JCOC 60) beginning Sunday, May 4, 1997, and ending Sunday, May 11, 1997. Specific information about the itinerary, costs, transportation, and other details is enclosed in a general instructions packet.

If you choose to participate, you will meet the people and see and experience the equipment that supports our national defense. The week's activities will begin in Washington, D.C., where you will join approximately 60 other distinguished citizens for discussions with senior military and civilian officials at the Pentagon. You will then spend time in the field visiting military installations representing each branch of the Armed Forces.

Field visits will start in Portsmouth, Virginia, where JCOC will visit the U.S. Coast Guard, in light of its wartime mission with the Department of Defense. From there, you will travel to Fort Hood, Texas, for a demonstration of high-technology Army equipment and combat operations. The next stop will be Eglin Air Force Base and Hurlburt Field, Florida, where you will participate in Air Force conventional and special operations demonstrations. From there you will travel to Camp Lejeune, North Carolina, for a Marine Corps Capabilities Exercise (CAPEX). The conference will conclude in Norfolk, Virginia, where you will fly out to the Navy carrier *USS Stennis* for an overnight visit and an opportunity to view night operations onboard.

If you can attend, please accept by fax as soon as possible, but no later than March 5, 1997. Faxed responses may be sent to Linda R. Tripp, JCOC 60 Director, who will be glad to answer any questions. Her fax number is (b)(6) and her voice line is (b)(6)

The conference should prove exceptionally interesting. I hope you will join us.

Sincerely,

Enclosure

24 FEB 97

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