## **UNCLASSIFIED**



# Selected Acquisition Report (SAR)

RCS: DD-A&T(Q&A)823-607



# Advanced Anti-Radiation Guided Missile - Extended Range (AARGM-ER)

As of FY 2020 President's Budget

Defense Acquisition Management Information Retrieval (DAMIR)

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# **Sensitivity Originator**

No originator information is available at this time.

#### Common Acronyms and Abbreviations for MDAP Programs

Acq O&M - Acquisition-Related Operations and Maintenance

ACAT - Acquisition Category

ADM - Acquisition Decision Memorandum

APB - Acquisition Program Baseline

APPN - Appropriation

APUC - Average Procurement Unit Cost

\$B - Billions of Dollars

BA - Budget Authority/Budget Activity

Blk - Block

BY - Base Year

CAPE - Cost Assessment and Program Evaluation

CARD - Cost Analysis Requirements Description

CDD - Capability Development Document

CLIN - Contract Line Item Number

CPD - Capability Production Document

CY - Calendar Year

DAB - Defense Acquisition Board

DAE - Defense Acquisition Executive

DAMIR - Defense Acquisition Management Information Retrieval

DoD - Department of Defense

DSN - Defense Switched Network

EMD - Engineering and Manufacturing Development

EVM - Earned Value Management

FOC - Full Operational Capability

FMS - Foreign Military Sales

FRP - Full Rate Production

FY - Fiscal Year

FYDP - Future Years Defense Program

ICE - Independent Cost Estimate

IOC - Initial Operational Capability

Inc - Increment

JROC - Joint Requirements Oversight Council

\$K - Thousands of Dollars

KPP - Key Performance Parameter

LRIP - Low Rate Initial Production

\$M - Millions of Dollars

MDA - Milestone Decision Authority

MDAP - Major Defense Acquisition Program

MILCON - Military Construction

N/A - Not Applicable

O&M - Operations and Maintenance

ORD - Operational Requirements Document

OSD - Office of the Secretary of Defense

O&S - Operating and Support

PAUC - Program Acquisition Unit Cost

PB - President's Budget

PE - Program Element

PEO - Program Executive Officer

PM - Program Manager

POE - Program Office Estimate

RDT&E - Research, Development, Test, and Evaluation

SAR - Selected Acquisition Report

SCP - Service Cost Position

TBD - To Be Determined

TY - Then Year

UCR - Unit Cost Reporting

U.S. - United States

USD(AT&L) - Under Secretary of Defense (Acquisition, Technology and Logistics)

USD(A&S) - Under Secretary of Defense (Acquisition and Sustainment)

## **Program Information**

#### **Program Name**

Advanced Anti-Radiation Guided Missile - Extended Range (AARGM-ER)

#### **DoD Component**

Navy

## Responsible Office

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DSN Phone: DSN Fax:

Date Assigned: June 29, 2017

#### References

#### SAR Baseline (Development Estimate)

Navy Acquisition Executive (NAE) Approved Acquisition Program Baseline (APB) dated February 27, 2019

## Approved APB

Navy Acquisition Executive (NAE) Approved Acquisition Program Baseline (APB) dated February 27, 2019

## **Mission and Description**

The AGM-88G Advanced Anti-Radiation Guided Missile-Extended Range (AARGM-ER) is an air-launched missile with the capability to rapidly engage air-defense threats. The AARGM-ER configuration will leverage previous investments on the AGM-88E AARGM and incorporate a new solid rocket motor for increased range. AARGM-ER will be integrated on the F/A-18E/F Super Hornet and EA-18G Growler aircraft and configured for internal carriage on the F-35 Lightning II. AARGM-ER requirements are documented in the AARGM-ER CDD that was approved via Joint Requirements Oversight Committee Memorandum (JROCM) serial number 052-16, dated June 16, 2016.

#### **Executive Summary**

#### **Program Highlights Since Last Report**

This is the initial SAR submission for the AARGM-ER program.

The AARGM-ER program is a capability upgrade to the AGM-88E AARGM. It is an ACAT IB program managed by the Direct and Time Sensitive Strike Program Office under Program Executive Officer for Unmanned Aviation and Strike Weapons. The MDA is the Assistance Secretary of the Navy (Research, Development and Acquisition) (ASN (RD&A)).

The AARGM-ER program was formally initiated with the FY 2016 PB. In November 2016, ASN (RD&A) provided concurrence for pre-development AARGM-ER risk reduction activities under a set of Front End Design Analysis (FEDA) studies and the use of Knowledge Points (KP) in lieu of Milestones.

A formal KP-1 event followed on August 16, 2017. KP-1 covered results from FEDA studies and identified key requirements trades. An ADM was issued that approved initiation of preliminary design under the Missile Section Integration (MSI) efforts and identified KP-2 as the decision review to assess program maturity to enter the EMD phase. As part of the MSI efforts and maturity assessment to enter EMD, a Preliminary Design Review was held in December 2018.

The KP-2 (Milestone B equivalent) ADM was issued on March 4, 2019 that approved entry into the EMD phase and award of the EMD contract. The EMD contract was awarded to Northrop Grumman Innovation Systems on March 7, 2019.

Because of the timing of program approval, PB 2020 does not fully reflect the program cost estimate. In accordance with the Full Funding Memorandum presented as part of Milestone B documentation, the Department intends to realign funding to the appropriate years in PB 2021.

There are no significant software-related issues with this program at this time.

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## History of Significant Developments Since Program Initiation

	History of Significant Developments Since Program Initiation							
Date	Significant Development Description							
March 2019	Program initiation at Milestone B.							

#### **Threshold Breaches**

<b>APB Breach</b>	APB Breaches						
Schedule							
Performanc	е						
Cost	RDT&E						
	Procurement						
	MILCON						
	Acq O&M						
<b>O&amp;S Cost</b>							
<b>Unit Cost</b>	PAUC						
	APUC						

## Nunn-McCurdy Breaches

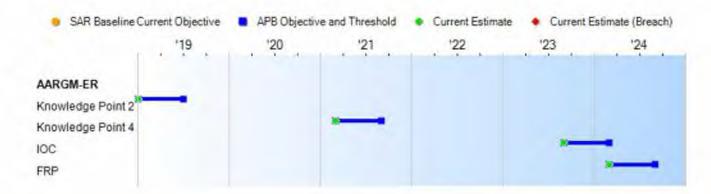
#### **Current UCR Baseline**

PAUC None APUC None

#### Original UCR Baseline

PAUC None APUC None

#### Schedule



Schedule Events											
Events	SAR Baseline Development Estimate		Current Estimate								
Knowledge Point 2	Jan 2019	Jan 2019	Jul 2019	Jan 2019							
Knowledge Point 4	Mar 2021	Mar 2021	Sep 2021	Mar 2021							
IOC	Sep 2023	Sep 2023	Mar 2024	Sep 2023							
FRP	Mar 2024	Mar 2024	Sep 2024	Mar 2024							

#### **Change Explanations**

None

#### Notes

KP-2 represents the program's entrance into EMD (equivalent to Milestone B). KP-4 represents the program's LRIP Decision (equivalent to Milestone C).

#### **Acronyms and Abbreviations**

KP - Knowledge Point(s)

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#### Performance

	F	Performance Cha	racteristics	-
SAR Baseline Development Estimate	Deve	ent APB lopment e/Threshold	Demonstrated Performance	Current Estimate
Availability Ao				
(T=O) >=0.9	(T=O) >=0.9	>=0.9	TBD	(T=O) >=0.9
Availability Am				
(T=O) >=0.8	(T=O) >=0.8	>=0.8	TBD	(T=O) >=0.8

Classified Performance information is provided in the classified annex to this submission.

#### Requirements Reference

CDD dated June 16, 2016

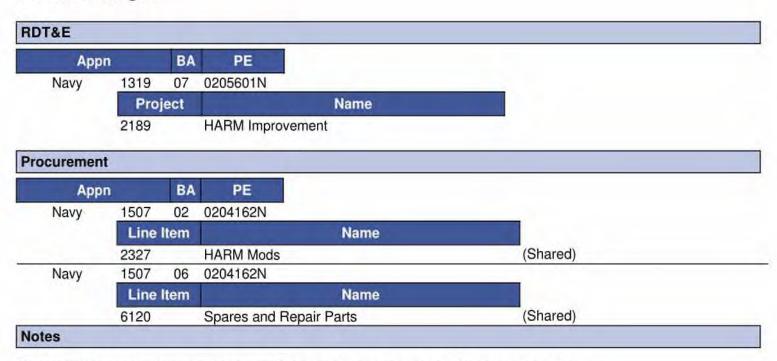
#### **Change Explanations**

None

#### **Acronyms and Abbreviations**

Am - Materiel Availability Ao - Operational Availability

## **Track to Budget**



Project 2327 is shared with Advanced Anti-Radiation Guided Missile (AARGM) through 2023.

Project 6120 is shared with AARGM throughout the life-cycle of the program.

#### **Cost and Funding**

### **Cost Summary**

		T	otal Acquis	sition Cost			
	B)	/ 2019 \$M		BY 2019 \$M		TY \$M	
Appropriation	SAR Baseline Development Estimate	Current Develope Objective/Th	ment	Current Estimate	SAR Baseline Development Estimate	Current APB Development Objective	Current Estimate
RDT&E	748.6	748.6	823.5	729.6	790.0	790.0	790.0
Procurement	2693.5	2693.5	2962.9	2690.8	3281.3	3281.3	3281.3
Flyaway	-			2541.6	-		3098.7
Recurring				2396.1			2926.5
Non Recurring	**			145.5			172.2
Support				149.2			182.6
Other Support				65.2	-		79.3
Initial Spares				84.0	-	- 4	103.3
MILCON	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Acq O&M	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Total	3442.1	3442.1	N/A	3420.4	4071.3	4071.3	4071.3

#### **Current APB Cost Estimate Reference**

AARGM-ER was formally initiated with FY 2016 PB. The APB Cost is based on the Department of the Navy Component Cost position dated January 09, 2019

#### **Cost Notes**

The "Current Estimate" is based on the cost and funding position approved in the Knowledge Point-2 (Milestone B equivalent) ADM that was issued on March 4, 2019. The "Current Estimate" is aligned with the current APB and SAR baseline.

The procurement costs shown in the "Annual Funding by Appropriation" table for FY 2025 represent the entire "To Complete" amount. The escalation index utilized in FY 2025 reflects a composite value used to de-escalate to the appropriate BY 2019 value.

The APB is based on the Department of the Navy Component Cost Position which supported Knowledge Point 2 (MS-B equivalent). Program risk identified in the cost estimate includes a schedule risk associated with the new rocket motor. To mitigate this risk, integration and flight test efforts are sequenced to minimize dependency on the rocket motor development timeline. Additionally, early verification testing will be conducted to assess rocket motor development progress and risk mitigation.

	Total Quantity									
Quantity	SAR Baseline Development Estimate	Current APB Development	Current Estimate							
RDT&E	17	17	17							
Procurement	2080	2080	2080							
Total	2097	2097	2097							

#### **Cost and Funding**

### **Funding Summary**

	Appropriation Summary														
	FY 2020 President's Budget / December 2018 SAR (TY\$ M)														
Appropriation	Prior	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	To Complete	Total						
RDT&E	87.5	99.2	119.7	49.6	34.8	42.3	48.2	308.7	790.0						
Procurement	0.0	0.0	0.0	30.0	30.7	31.3	214.1	2975.2	3281.3						
MILCON	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0						
Acq O&M	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0						
PB 2020 Total	87.5	99.2	119.7	79.6	65.5	73.6	262.3	3283.9	4071.3						
								(==)							

#### **Funding Notes**

PB 2020 is the source of the values for "Prior" year through FY 2024. PB 2020 is not the source for "To Complete" and "Total". "Total" is aligned with the "Current Estimate".

The "Annual Funding by Appropriation" table is populated with PB 2020 values for FY 2016 through FY 2024. The value shown in FY 2025 represents the entire "To Complete" amount based on the "Total".

Because of the timing of program approval, PB 2020 does not fully reflect the program cost estimate. In accordance with the Full Funding Memorandum presented as part of Milestone B documentation, the Department intends to realign funding to the appropriate years in PB 2021.

			Qu	antity Su	mmary		_			
	FY 20	20 Presid	dent's Bu	idget / De	ecember	2018 SA	R (TY\$ M	)		
Quantity	Undistributed	Prior	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	To Complete	Total
Development	17	0	0	0	0	0	0	0	0	17
Production	0	0	0	0	16	16	16	291	1741	2080
PB 2020 Total	17	0	0	0	16	16	16	291	1741	2097
-						**		**	**	

# **Cost and Funding**

# **Annual Funding By Appropriation**

	13	319   RDT&E   Re	Annual Fu search, Developn		valuation, Na	vy				
		TY \$M								
Fiscal Year	Quantity	End Item Recurring Flyaway	Non End Item Recurring Flyaway	Non Recurring Flyaway	Total Flyaway	Total Support	Total Program			
2016	(-)	4-					9.2			
2017							29.1			
2018							49.2			
2019				1.44	-		99.2			
2020				177			119.7			
2021					44		49.6			
2022							34.8			
2023							42.3			
2024	- <del></del>				(177)		48.2			
2025				1-4	77		308.7			
Subtotal	17	**			122	44	790.0			

	13	319   RDT&E   Re	Annual Fu search, Developn		valuation, Na	vy	
				BY 2019 \$	N.		
Fiscal Year	Quantity	End Item Recurring Flyaway	Non End Item Recurring Flyaway	Non Recurring Flyaway	Total Flyaway	Total Support	Total Program
2016	- 75					FF.	9.6
2017		-		**	**		29.7
2018	-		175	144	199		49.2
2019			<del>- 1</del>		44	**	97.3
2020							115.1
2021				**		**	46.7
2022			-				32.2
2023		- <del> </del>	7-		-		38.3
2024				7	144		42.8
2025	-44	32		11	12		268.7
Subtotal	17			77	- 77		729.6

		1507   Prod	Annual Fu curement   Weap		, Navy		
				TY \$M			
Fiscal Year	Quantity	End Item Recurring Flyaway	Non End Item Recurring Flyaway	Non Recurring Flyaway	Total Flyaway	Total Support	Total Program
2021	16	14.6	0.5	13.5	28.6	1.4	30.0
2022	16	12.5	0.5	15.5	28.5	2.2	30.7
2023	16	12.1	0.4	16.9	29.4	1.9	31.3
2024	291	185.5	5.4	19.6	210.5	3.6	214.1
2025	1741	2623.6	71.4	106.7	2801.7	173.5	2975.2
Subtotal	2080	2848.3	78.2	172.2	3098.7	182.6	3281.3

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		1507   Pro	Annual Fu curement   Weap		t, Navy		
		BY 2019 \$M					
Fiscal Year	Quantity	End Item Recurring Flyaway	Non End Item Recurring Flyaway	Non Recurring Flyaway	Total Flyaway	Total Support	Total Program
2021	16	13.5	0.5	12.5	26.5	1.3	27.
2022	16	11.4	0.5	14.0	25.9	2.0	27.
2023	16	10.8	0.4	15.0	26.2	1.7	27.
2024	291	162.0	4.7	17.2	183.9	3.1	187.
2025	1741	2134.2	58.1	86.8	2279.1	141.1	2420.
Subtotal	2080	2331.9	64.2	145.5	2541.6	149.2	2690.

The procurement costs shown in the "Annual Funding by Appropriation" table for FY 2025 represent the entire "To Complete" amount. The escalation index utilized in FY 2025 reflects a composite value used to de-escalate to the appropriate Base Year 2019 value.

## **Low Rate Initial Production**

Item	Initial LRIP Decision	Current Total LRIP
Approval Date	3/4/2019	3/4/2019
Approved Quantity	208	208
Reference	AARGM-ER KP-2 ADM	AARGM-ER KP-2 ADM
Start Year	2021	2021
End Year	2023	2023

Knowledge Point 2 (KP-2) ADM approved LRIP quantities of up to 208 All Up Rounds (AURs).

# **Foreign Military Sales**

None

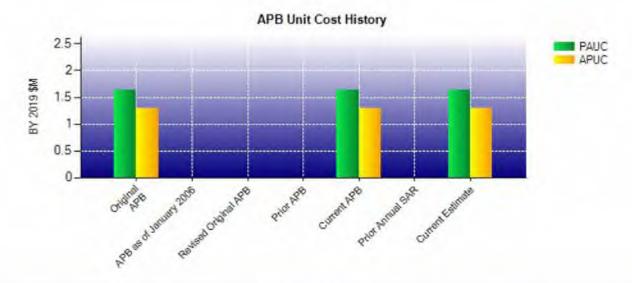
## **Nuclear Costs**

None

## **Unit Cost**

	BY 2019 \$M	BY 2019 \$M	% Change	
Item	Current UCR Baseline (Feb 2019 APB)	Current Estimate (Dec 2018 SAR)		
Program Acquisition Unit Cost				
Cost	3442.1	3420.4		
Quantity	2097	2097		
Unit Cost	1.641	1.631	-0.61	
Average Procurement Unit Cost				
Cost	2693.5	2690.8		
Quantity	2080	2080		
Unit Cost	1.295	1.294	-0.08	

Original UCR Base	eline and Current Estimate	(Base-Year Dollars)		
	BY 2019 \$M	BY 2019 \$M	% Change	
Item	Original UCR Baseline (Feb 2019 APB)	Current Estimate (Dec 2018 SAR)		
Program Acquisition Unit Cost				
Cost	3442.1	3420.4		
Quantity	2097	2097		
Unit Cost	1.641	1.631	-0.61	
Average Procurement Unit Cost				
Cost	2693.5	2690.8		
Quantity	2080	2080		
Unit Cost	1.295	1,294	-0.08	



APB Unit Cost History							
Book	Date	BY 201	9 \$M	TY \$M			
Item	Date	PAUC	APUC	PAUC	APUC		
Original APB	Feb 2019	1.641	1.295	1.941	1.578		
APB as of January 2006	N/A	N/A	N/A	N/A	N/A		
Revised Original APB	N/A	N/A	N/A	N/A	N/A		
Prior APB	N/A	N/A	N/A	N/A	N/A		
Current APB	Feb 2019	1.641	1.295	1.941	1.578		
Prior Annual SAR	N/A	N/A	N/A	N/A	N/A		
Current Estimate	Dec 2018	1.631	1.294	1.941	1.578		

#### **SAR Unit Cost History**

PAUC Development Estimate	Changes							PAUC
	Econ	Qty	Sch	Eng	Est	Oth	Spt	Total

Initial APUC Development Estimate	Changes							APUC	
	Econ	Qty	Sch	Eng	Est	Oth	Spt	Total	Current Estimate
	0.010	0.000	-0.017	0.008	0.000	0.000	-0.001	0.000	Estimate 1.

SAR Baseline History						
Item	SAR Planning Estimate	SAR Development Estimate	SAR Production Estimate	Current Estimate		
Milestone A	N/A	N/A	N/A	N/A		
Milestone B	N/A	Jan 2019	N/A	Jan 2019		
Milestone C	N/A	N/A	N/A	N/A		
IOC	N/A	Sep 2023	N/A	Sep 2023		
Total Cost (TY \$M)	N/A	4071.3	N/A	4071.3		
Total Quantity	N/A	2097	N/A	2097		
PAUC	N/A	1.941	N/A	1.941		

## **Cost Variance**

	Su	mmary TY \$M		
Item	RDT&E	Procurement	MILCON	Total
SAR Baseline (Development Estimate)	790.0	3281.3	-	4071.3
Previous Changes				
Economic				-
Quantity				-
Schedule			39	-
Engineering		++		
Estimating				
Other		44		
Support			-	
Subtotal	22	44	22	
Current Changes				
Economic	-1.0	+21.1	**	+20.1
Quantity			44	
Schedule		-36.1	**	-36.1
Engineering	+0.5	+16.5		+17.0
Estimating	+0.5			+0.5
Other		4-	22	
Support		-1.5	1.5	-1.5
Subtotal		**	**	
Total Changes		**	**	**
CE - Cost Variance	790.0	3281.3	#	4071.3
CE - Cost & Funding	790.0	3281.3	**	4071.3

	Summ	nary BY 2019 \$M		
Item	RDT&E	Procurement	MILCON	Total
SAR Baseline (Development Estimate)	748.6	2693.5		3442.
Previous Changes				
Economic	199			-
Quantity	**	4-	22	-
Schedule			-	
Engineering		(40)	4	4
Estimating	<del></del>	<del></del>	77	-
Other	**	77	**	-
Support	44	**	89	
Subtotal	**			
Current Changes				
Economic		**		-
Quantity			+	
Schedule	44	22		-
Engineering	-19.5	-5.3	+	-24.8
Estimating	+0.5	24	4-	+0.5
Other		22		-
Support		+2.6	**	+2.6
Subtotal	-19.0	-2.7	*	-21.7
Total Changes	-19.0	-2.7	**	-21.7
CE - Cost Variance	729.6	2690.8		3420.4
CE - Cost & Funding	729.6	2690.8		3420.4

Initial SAR - Above variances (if any) reflect changes since the SAR Baseline/APB.

SAR Baseline Reference: Navy Acquisition Executive (NAE) Approved Acquisition Program Baseline (APB) dated February 27, 2019

RDT&E	\$M		
Current Change Explanations	Base Year	Then Year	
Revised escalation indices. (Economic)	N/A	-1.0	
Funding delta exists between PB 2020 and the program cost estimate approved at Knowledge Point-2 (MS-B). (Engineering)	-19.5	+0.5	
Adjustment for current and prior escalation. (Estimating)	+0.5	+0.5	
RDT&E Subtotal	-19.0	0.0	

Procurement	\$M	
Current Change Explanations	Base Year	Then Year
Revised escalation indices. (Economic)	N/A	+21.1
Funding delta exists between PB 2020 and the program cost estimate approved at Knowledge Point-2 (MS-B). (Schedule)	0.0	-36.1
Funding delta exists between PB 2020 and the program cost estimate approved at Knowledge Point-2 (MS-B). (Engineering)	-5.3	+16.5
Funding delta exists between PB 2020 and the program cost estimate approved at Knowledge Point-2 (MS-B). (Support)	+3.6	-0.3
Funding delta exists between PB 2020 and the program cost estimate approved at Knowledge Point-2 (MS-B). (Support)	-1.0	-1.2
Procurement Subtotal	-2.7	0.0

#### Contracts

#### **General Notes**

Contract Number:

Alliant Techsystems Operations, LLC is a wholly owned subsidiary of Northrop Grumman Innovation Systems

#### Contract Identification

Appropriation: RDT&E

Contract Name: AARGM-ER Engineering and Manufacturing Development (EMD)

Contractor: Alliant Techsystems Operations, LLC

Contractor Location: 9401 Corbin Avenue

Northridge, CA 91324 N00019-19-C-0050

Contract Type: Cost Plus Incentive Fee (CPIF)

Award Date: March 07, 2019

Definitization Date: March 07, 2019

Contract Price							
Initial Contract Price (\$M)		Current Contract Price (\$M)			Estimated Price At Completion (\$M)		
Target	Ceiling	Qty	Target	Ceiling	Qty	Contractor	Program Manager
317.1	N/A	17	317.1	N/A	17	317.1	317.

#### Cost and Schedule Variance Explanations

Cost and Schedule Variance reporting is not required on this (CPIF) contract.

#### **General Contract Variance Explanation**

Cost and schedule variances are not reported for this contract, because earned value management reporting has not yet commenced due to the contract being awarded on March 7, 2019.

#### Notes

This is the first time this contract is being reported.

# **Deliveries and Expenditures**

Deliveries						
Delivered to Date	Planned to Date	Actual to Date	Total Quantity	Percent Delivered		
Development	0	0	17	0.00%		
Production	0	0	2080	0.00%		
Total Program Quantity Delivered	0	0	2097	0.00%		

Expended and Appropriated (TY \$M)						
Total Acquisition Cost	4071.3	Years Appropriated	4			
Expended to Date	92.4	Percent Years Appropriated	40.00%			
Percent Expended	2.27%	Appropriated to Date	186.7			
Total Funding Years	10	Percent Appropriated	4.59%			

The above data is current as of March 11, 2019.

#### Operating and Support Cost

#### **Cost Estimate Details**

Date of Estimate: January 09, 2019

Source of Estimate: SCP
Quantity to Sustain: 2080

Unit of Measure: Total Quantity
Service Life per Unit: 15.00 Years

Fiscal Years in Service: FY 2023 - FY 2047

The estimate concentrates on the costs for the AGM-88G AARGM-ER All Up Round missiles. The 2080 quantity to sustain does not include 17 developmental assets that are not maintained.

#### Sustainment Strategy

The contractor will provide product support through IOC and first deployment. The Life Cycle Sustainment Plan will address short and long term support activities and requirements. The weapon will be operated and maintained by sailors and be supported by three level maintenance based on the results of the Level of Repair Analysis which will be performed once the final design is solidified.

#### **Antecedent Information**

The Antecedent System is the AARGM. Data is based on a AARGM period of performance of FY 2011 - FY 2039 (29 years), vice FY 2023 - FY 2047 (25 years) for AARGM-ER. Historical O&S costs were collected from the Naval Visibility & Management of Operating and Support Costs database. Antecedent costs are not normalized to the AGM-88G AARGM ER parameters.

Annual O&S Costs BY2019 \$M					
Cost Element	AARGM-ER Average Annual Cost Per Total Quantity	Advanced Anti-Radiation Guided Missile (AARGM) (Antecedent) Total Quantity			
Unit-Level Manpower	0.000	0.000			
Unit Operations	0.010	0.000			
Maintenance	2.380	0.780			
Sustaining Support	4.240	4.370			
Continuing System Improvements	2.080	2.270			
Indirect Support	0.000	0.000			
Other	0.000	0.000			
Total	8.710	7.420			

	Total O&S Cost \$M					
Item	AARGI	Advanced Anti-				
item	Current Development APB Objective/Threshold		Current Estimate	Radiation Guided Missile (AARGM) (Antecedent)		
Base Year	218.1	239.9	218.1	239.9		
Then Year	309.5	N/A	309.5	N/A		

#### **Equation to Translate Annual Cost to Total Cost**

Total Cost/Total Years of Service = Annual Cost

## **Disposal Estimate Details**

Date of Estimate: January 09, 2019

Source of Estimate: SCP
Disposal/Demilitarization Total Cost (BY 2019 \$M): 2.4

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