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Selected Acquisition Report (SAR)

RCS: DD-A&T(Q&A)823-303



Ship to Shore Connector Amphibious Craft (SSC)

As of FY 2020 President's Budget

Defense Acquisition Management Information Retrieval (DAMIR)

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(U#FOUO) Sensitivity Originator

Organization: PEO SHIPS - PMS377

Organization Email:

Organization Phone: 202-781-5084

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Common Acronyms and Abbreviations for MDAP Programs

Acq O&M - Acquisition-Related Operations and Maintenance

ACAT - Acquisition Category

ADM - Acquisition Decision Memorandum

APB - Acquisition Program Baseline

APPN - Appropriation

APUC - Average Procurement Unit Cost

\$B - Billions of Dollars

BA - Budget Authority/Budget Activity

Blk - Block

BY - Base Year

CAPE - Cost Assessment and Program Evaluation

CARD - Cost Analysis Requirements Description

CDD - Capability Development Document

CLIN - Contract Line Item Number

CPD - Capability Production Document

CY - Calendar Year

DAB - Defense Acquisition Board

DAE - Defense Acquisition Executive

DAMIR - Defense Acquisition Management Information Retrieval

DoD - Department of Defense

DSN - Defense Switched Network

EMD - Engineering and Manufacturing Development

EVM - Earned Value Management

FOC - Full Operational Capability

FMS - Foreign Military Sales

FRP - Full Rate Production

FY - Fiscal Year

FYDP - Future Years Defense Program

ICE - Independent Cost Estimate

IOC - Initial Operational Capability

Inc - Increment

JROC - Joint Requirements Oversight Council

\$K - Thousands of Dollars

KPP - Key Performance Parameter

LRIP - Low Rate Initial Production

\$M - Millions of Dollars

MDA - Milestone Decision Authority

MDAP - Major Defense Acquisition Program

MILCON - Military Construction

N/A - Not Applicable

O&M - Operations and Maintenance

ORD - Operational Requirements Document

OSD - Office of the Secretary of Defense

O&S - Operating and Support

PAUC - Program Acquisition Unit Cost

PB - President's Budget

PE - Program Element

PEO - Program Executive Officer

PM - Program Manager

POE - Program Office Estimate

RDT&E - Research, Development, Test, and Evaluation

SAR - Selected Acquisition Report

SCP - Service Cost Position

TBD - To Be Determined

TY - Then Year

UCR - Unit Cost Reporting

U.S. - United States

USD(AT&L) - Under Secretary of Defense (Acquisition, Technology and Logistics)

USD(A&S) - Under Secretary of Defense (Acquisition and Sustainment)

Program Information

Program Name

Ship to Shore Connector Amphibious Craft (SSC)

DoD Component

Navy

Responsible Office

Mr. Thomas Rivers Program Executive Office, Ships Amphibious Warfare Program Office 1333 Isaac Hull Avenue Washington, DC 20376-2101

Phone: 202-781-0940 Fax: 202-781-4596 **DSN Phone:** 326-0940 DSN Fax:

Date Assigned: September 28, 2015

326-4597

thomas.m.rivers@navy.mil

References

SAR Baseline (Development Estimate)

Defense Acquisition Executive (DAE) Approved Acquisition Program Baseline (APB) dated July 5, 2012

Approved APB

Component Acquisition Executive (CAE) Approved Acquisition Program Baseline (APB) dated February 13, 2019

Mission and Description

Ship to Shore Connector (SSC) is the Landing Craft, Air Cushion (LCAC) replacement. It is an Air Cushion Vehicle with the same footprint as the LCAC Service Life Extension Program. The SSC mission is to land surface assault elements in support of Operational Maneuver from the Sea at Over-The-Horizon distances, while operating from amphibious ships and mobile landing platforms. The primary role of SSC is to transport weapon systems, equipment, cargo, and personnel of the assault elements of the Marine Expeditionary Brigades and the Army Brigade Combat Teams during Ship-to-Objective Maneuver and Prepare for Movement operations.

Executive Summary

Program Highlights Since Last Report

The SSC program made notable progress in the production of multiple craft during CY 2018. However, first in class testing continues to pose challenges. A significant gearbox design issue was discovered which required a re-design of select gears in the lift fan and propulsion assemblies of the main engine gearbox to ensure a service life of 30 years. This re-design contributed to a shift in Test and Training (T&T) Craft Delivery. Interim gearboxes are being used to continue integration testing of the craft's remaining systems, and the final gearbox design solution will be incorporated into all craft prior to delivery to the fleet.

The program also made some progress resolving electrical stability and C4N integration issues revealed during T&T craft testing. Electrical system stability has improved based on power supply hardware and firmware updates and resolution of grounding issues. High priority C4N software issues were reduced by 90% based on updated software provided by the vendor and are expected to be resolved prior to T&T craft's Acceptance Trials. Electrical System Stability and C4N integration remain the critical path to trials.

In July 2018, the SSC program breached its threshold for T&T Craft Delivery, set for June 2018. In advance of this, in June 2018, the Program Office submitted a Program Deviation Report to notify the MDA of the schedule breach. A new APB was approved in February 2019, which includes revised objective and threshold dates for T&T delivery, Operational Evaluation/Initial Operational Test and Evaluation, IOC and FRP Decision milestones.

Following routine test events in October 2018, the T&T Craft made contact with the Chef's Pass Bridge on Highway 90 in New Orleans, LA. There was no damage to the bridge and the craft was towed back to Textron, repaired and returned to testing by mid-November 2018. No crewmembers were injured in this incident and lessons learned have been incorporated in subsequent craft operations.

Landing Craft, Air Cushion (LCAC) 101 through 108 are under construction, with lessons learned from Craft 100 and LCAC 101 being forward fit into LCACs 102 and subsequent craft. These lessons have resulted in better first time quality, as evidenced by the reduction in overall man hours and increased outfitting in earlier stages of construction.

The Navy released an updated solicitation on November 16, 2018 that included five of the eight SSCs in Enacted PB 2019 as part of base contract award, creating a total base of 15 craft (2 in Enacted PB 2017, 8 in Enacted PB 2018, and 5 of 8 in Enacted PB 2019). By limiting the quantity to 15 craft initially, Textron is able to utilize existing vendor pricing in the proposal submission which will expedite negotiations and definitization. Textron provided the Navy an updated proposal on December 21, 2018 and the Navy anticipates an early Q3 FY 2019 award. Prior to definitization, the program has authorized long lead time material purchases and initial production efforts to maintain the craft production schedule and allow for bulk material buys to reduce unit procurement costs.

The FY 2018 National Defense Authorization Act (NDAA) (HR 2810) authorized and the FY 2018 Consolidated Appropriations (HR 1625) funded an additional five craft, bringing that year's total to an Economic Order Quantity (EOQ) of eight. The FY 2019 NDAA (HR 5515) authorized and FY 2019 Defense Appropriations (HR 6157) funded an additional three craft, bringing FY 2019 total to an EOQ of eight. The proposed PB 2020 budget has reduced FY 2020 craft quantities from eight craft to zero.

With zero craft allotted in FY 2020, there is an increased risk for growth in acquisition cost, lifecycle cost, and industrial base instability. Textron will revert to a slower production rate to five craft per year utilizing craft currently authorized under the FY 2019 National Defense Authorization Act. To sustain production in FY 2021, Textron would need to order material from its critical vendors in early FY 2021. If PB 2021's budget is enacted by October 2020, Textron and their vendors will receive funding in time to support production requirements. If a Continuing Resolution Act (CRA) occurs in FY 2021, the program would be treated as a New Start under CRA criteria with a gap year in FY 2020 and there is a program risk that the critical vendor's production lines will not be sustained.

There are no significant software-related issues with this program at this time.

History of Significant Developments Since Program Initiation

	History of Significant Developments Since Program Initiation
Date	Significant Development Description
June 2010	On June 10, 2010, an Initial SSC CDD was approved.
July 2012	On July 5, 2012, a Milestone B review of the program was successfully held with the Service Acquisition Executive (SAE). The review included an evaluation of the SSC Milestone B Acquisition Strategy and the APB. Milestone B approval was authorized by the SAE and the program was granted approval to enter into the EMD phase and was authorized a LRIP quantity not to exceed 13 craft.
July 2012	On July 6, 2012, the Navy awarded a \$212.7M fixed price incentive fee contract to Textron, Inc. for the detail design and construction of the SSC Test and Training (T&T) Craft with options for eight production craft and technical manuals. The award was based on full and open competition.
September 2014	A Production Readiness Review (PRR) was held in September 2014 to evaluate the SSC craft design maturity and readiness, the availability of materials and components, and industry's ability to successfully start and sustain fabrication. All action items from the PRR were successfully addressed, adjudicated and closed out in October 2014. T&T Craft and Landing Craft Air Cushion (LCAC) 101 began production in November 2014 and January 2015, respectively.
February 2015	On February 5, 2015, a fire occurred at General Electric Dowty's propeller production facility in Gloucestershire, United Kingdom, while the contractor was in process of developing the SSC First Article Test units. In the interim, General Electric Dowty identified a temporary manufacturing facility and reconstituted the SSC production line in September 2015.
May 2015	On May 26, 2015, a Milestone C review of the program was successfully held with the SAE. The review included an evaluation of key factors that ensured adequate design maturity, production readiness, efficient manufacturing capability and low technical risk. Subsequent to this review, Milestone C approval was authorized by the SAE on July 21, 2015 and the program was granted approval to enter into the Production and Deployment Phase.
July 2015	On July 1, 2015, a revalidated CDD was signed by the Chief of Naval Operations and the Logistics Functional Capabilities Board completed its assessment with minor changes. On October 8, 2015, the CDD was signed by the Vice Chairman of the Joint Chiefs, Joint Requirements and Oversight Council.
March 2016	Pursuant to section 2308 of title 10, U.S. Code "Buy-to-Budget Acquisition - End Items" approval, the contract option for LCACs 104-108 construction was exercised in March 2016.
September 2017	Approval of APB Change 1 and increase in LRIP quantities.
February 2019	Approval of APB Change 2.

Threshold Breaches

APB Breaches					
Schedule					
Performanc	e				
Cost	RDT&E				
	Procurement				
	MILCON				
	Acq O&M				
O&S Cost	1200				
Unit Cost	PAUC				
	APUC				

Nunn-McCurdy Breaches

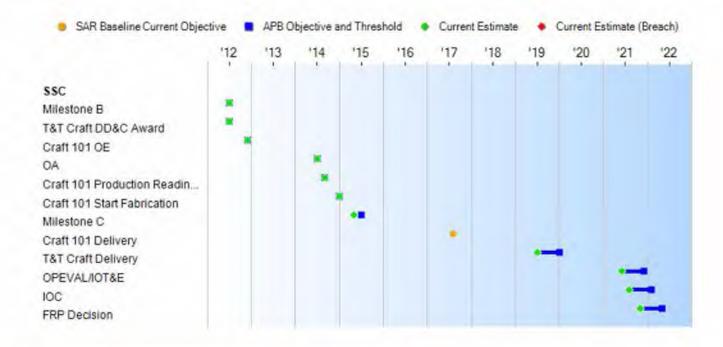
Current UCR Baseline

PAUC None APUC None

Original UCR Baseline

PAUC None APUC None

Schedule



Science	chedule Events			
Events	SAR Baseline Development Estimate	Proc	ent APB duction e/Threshold	Current Estimate
Milestone B	Jul 2012	Jul 2012	Jul 2012	Jul 2012
T&T Craft DD&C Award	Jul 2012	Jul 2012	Jul 2012	Jul 2012
Craft 101 OE	Mar 2013	Dec 2012	Dec 2012	Dec 2012
OA	Mar 2014	Jul 2014	Jul 2014	Jul 2014
Craft 101 Production Readiness Review	May 2014	Sep 2014	Sep 2014	Sep 2014
Craft 101 Start Fabrication	Dec 2014	Jan 2015	Jan 2015	Jan 2015
Milestone C	Nov 2014	Jul 2015	Jul 2015	May 2015
Craft 101 Delivery	Aug 2017	N/A	N/A	N/A
T&T Craft Delivery	Feb 2017	Jul 2019	Jan 2020	Jul 2019
OPEVAL/IOT&E	Apr 2018	Jun 2021	Dec 2021	Jun 2021
IOC	Aug 2020	Aug 2021	Feb 2022	Aug 2021
FRP Decision	Sep 2018	Nov 2021	May 2022	Nov 2021

April 17, 2019 11:02:23

Change Explanations

(Ch-1) T&T Craft Delivery has changed from April 2018 to July 2019 due to craft Test & Evaluation. (Ch-2) OPEVAL/IOT&E CE has changed from October 2019 to June 2021, IOC CE has changed from August 2020 to August 2021 and FRP Decision CE has changed from April 2020 to November 2021 due to delay in T&T Craft Delivery.

Notes SHIP HULL# DELIVERY LCAC 101 2019-12 LCAC 102 2019-11 LCAC 103 2019-12 LCAC 104 2020-03 LCAC 105 2020-05 LCAC 106 2020-06 LCAC 107 2020-10 LCAC 108 2020-12 LCAC 110 2021-10 LCAC 109 2021-08 LCAC 112 2022-01 LCAC 111 2021-12 LCAC 113 2022-03 LCAC 114 2022-04 LCAC 115 2022-06 LCAC 116 2022-08 LCAC 117 2022-09 LCAC 2022-11 118 LCAC 125 2023-09 LCAC 126 2023-11 LCAC 119 2022-12 LCAC 120 2023-02 LCAC 121 2023-04

LCAC	122	2023-05
LCAC	123	2023-07
LCAC	124	2023-08
LCAC	128	2024-03
LCAC	127	2024-01
LCAC	129	2024-05
LCAC	130	2024-07
LCAC	136	2025-07
LCAC	134	2025-03
LCAC	131	2024-09
LCAC	133	2025-01
LCAC	135	2025-05
LCAC	132	2024-11
LCAC	137	2025-09
LCAC	139	2026-01
LCAC	140	2026-03
LCAC	138	2025-11
LCAC	142	2026-07
LCAC	141	2026-05
LCAC	147	2027-05
LCAC	146	2027-03
LCAC	143	2026-09
LCAC	144	2026-11
LCAC	145	2027-01
LCAC	149 -	2027-09
LCAC	150 -	2027-11
LCAC	148 -	2027-07
LCAC	151 -	2028-01
LCAC	152 -	2028-03

LCAC	157 -	2029-01
LCAC	154 -	2028-07
LCAC	155 -	2028-09
LCAC	156 -	2028-11
LCAC	153 -	2028-05
LCAC	160 -	2029-07
LCAC	161 -	2029-09
LCAC	158 -	2029-03
LCAC	162 -	2029-11
LCAC	159 -	2029-05
LCAC	164 -	2030-03
LCAC	167 -	2030-09
LCAC	165 -	2030-05
LCAC	166 -	2030-07
LCAC	163 -	2030-01
LCAC	172 -	2031-09
LCAC	171 -	2031-07
LCAC	170 -	2031-05
LCAC	168 -	2031-01
LCAC	169 -	2031-03

Acronyms and Abbreviations

CE - Current Estimate

DD&C - Detail Design and Construction

IOT&E - Initial Operational Test and Evaluation

LCAC - Landing Craft Air Cushion OA - Operational Assessment

OE - Option Exercise OPEVAL - Operational Evaluation

T&T - Test and Training

Performance

SAR Baseline		ormance Characteristi	A second post	Law 19
Development Estimate	Current APB Production Objective/Threshold		Demonstrated Performance	Current Estimate
Payload Capacity		2,000,000,000,000		
The SSC should be capable of transporting 79 short tons over the threshold range in the threshold temperature operating range and threshold sea state.	The SSC should be capable of transporting 79 short tons over the threshold range in the threshold temperature operating range and threshold sea state.	The SSC should be capable of transporting 74 short tons over the threshold range in the threshold temperature operating range and threshold sea state.	TBD	The SSC is capable of transporting 74 short tons over the threshold range in the threshold temperature operating range and threshold sea state.
Interoperability				
In addition to the threshold Interoperabil-ity, the SSC should be able to operate with allied amphibious ships classes with suitable well decks, to include French Mistral, Japanese Osumi, Korean Dokdo, Spanish Juan Carlos, and Australian Canberra if this interoperabil-ity does not alter other interfaces.	In addition to the threshold Interoperabil-ity, the SSC should be able to operate with allied amphibious ships classes with suitable well decks, to include French Mistral, Japanese Osumi, Korean Dokdo, Spanish Juan Carlos, and Australian Canberra if this interoperabil-ity does not alter other interfaces.	The SSC shall be able to: enter, exit, and embark in well decks of current and programmed USN amphibious ships, to include LHD-1, LPD-17, LSD-41, LSD-49 classes, without ship alterations, while transporting an embarked load 168" high; the off cushion length of the SSC shall permit embarkation of (4) SSCs in LSD-41 class, (2) SSCs in LSD-41 class, (2) SSCs in LSD-41 class; and, enter/exit well decks of amphibious ships while on cushion or in displacement mode (wet well only). SSC shall embark on board the planned MLP, without ship alterations, as designed and built for the LCAC. SSC shall	TBD	The SSC is able to: enter, exit, and embark in well decks of current and programmed USN amphibious ships, to include LHD-1, LPD-17, LSD-41, LSD-49 classes, without ship alterations, while transporting an embarked load 168" high the off cushion length of the SSC permits embarkation of (4) SSCs in LSD-41 class, (2) SSCs in LSD-49 and LPD-17 classes, and (3) SSCs in LHD-1 class; and, enter/exit well decks of amphibious ships while on cushion or in displacement mode (wet well only). SSC embarks on board the planned MLP, without ship alterations, as designed and built for the LCAC. SSC is able to operate with existing ships services, including the planned MLP, in place for the LCAC including ship's power, fueling/

be able to operate with existing ships services, including the planned MLP, in place for the LCAC including ship's power, fueling/ defueling stations, compressed air, potable and washdown water, lighting, navigational aids, footprint for spare / consumable pack-up kits, and night vision systems.

TBD

defueling stations, compressed air, potable and washdown water, lighting, navigational aids, footprint for spare / consumable pack-up kits, and night vision systems. The SSC is able to enter and exit allied amphibious ships Mistral (French) and Osumi (Japan).

Net-Ready

The SSC should fully support execution of all operational activities and information exchanges information identified in DoD Enterprise Architecture and solution architectures based on integrated DoDAF content, and must satisfy the technical requirements for transition to Net-Centric military operations to include: 1) Solution architecture products compliant with DoD Enterprise Architecture based on integrated DoDAF content, including specified operationally effective information exchanges. 2) Compliant with Net -Centric Data Strategy and Net-Centric Services Strategy, and Strategy and Netthe principles and rules identified in the DoD IEA, excepting tactical and non-IP communica-tions, 3)

The SSC should fully support execution of all operational activities and exchanges identified in DoD Enterprise Architecture and solution architectures based on integrated DoDAF content, and must satisfy the technical requirements for transition to Net-Centric military operations to include: Centric military 1) Solution architecture products 1) Solution compliant with DoD Enterprise Architecture based on integrated DoDAF content, including specified operationally effective specified information exchanges, 2) Compliant with Net -Centric Data Centric Services Strategy, and the principles and rules identified in the DoD IEA, excepting

The SSC must fully support execution of joint critical operational activities and information exchanges identified in the DoD Enterprise Architecture and solution architectures based on integrated DoDAF content, and must satisfy the technical requirements for transition to Netoperations to include: architecture products compliant with DoD Enterprise Architecture based on integrated DoDAF content, including operationally effective information exchanges. 2) Compliant with Net -Centric Data Strategy and Net-Centric Services Strategy, and the principles and rules identified in the DoD

The SSC fully supports execution of joint critical operational activities and information exchanges identified in the DoD Enterprise Architecture and solution architectures based on integrated DoDAF content, and must satisfy the technical requirements for transition to Net-Centric military operations to include: 1) Solution architecture products compliant with DoD Enterprise Architecture based on integrated DoDAF content. including specified operationally effective information exchanges. 2) Compliant with Net-Centric Data Strategy and Net-Centric Services Strategy, and the principles and rules identified in the DoD IEA. excepting tactical and non-IP communications. 3) Compliant with GIG Technical Guidance to include IT Standards identified in the TV-1 and implementation guidance Compliant with GIG Technical Guidance to communica-tions, 3) include IT Standards identified in the TV-1 and implementa-tion guidance of GESPs, necessary to meet all operational requirements specified in the DoD Enterprise Architecture and solution architecture views. 4) Information assurance requirements including solution architecture availability, integrity, authentica-tion, confidential-ity, and non-repudiation, and issuance of an ATO by the DAA. 5) Supportabil-ity requirements to include SAASM, Spectrum and JTRS require-ments. See appendix A of the CDD for additional details on the NR-KPP.

tactical and non-IP Compliant with GIG Technical Guidance to include IT Standards identified in the TV-1 and implementa-tion guidance of GESPs, operational requirements specified in the DoD Enterprise Architecture and views. 4) Information assurance requirements including availability. integrity, authentication, confidential-ity, and non-repudiation, and issuance of an ATO by the DAA. 5) Supportabil-ity requirements to include SAASM, Spectrum and JTRS require-ments. See appendix A of the CDD for additional details on the NR-KPP.

IEA, excepting tactical and non-IP communica-tions. 3) Compliant with GIG Technical Guidance to include IT Standards identified in the TV-1 and implementa-tion necessary to meet all guidance of GESPs necessary to meet all operational requirements specified in the DoD Enterprise Architecture and solution architecture views. 4) Information assurance requirements including availability, integrity, authentication, confidential-ity, and non-repudiation, and issuance of an IATO or ATO by the DAA. 5) Supportability requirements to include SAASM. Spectrum and JTRS require-ments. See appendix A of the CDD for additional details on the NR-KPP.

of GESPs necessary to meet all operational requirements specified in the DoD Enterprise Architecture and solution architecture views. 4) Information assurance requirements including availability, integrity, authentication. confidentiality, and nonrepudiation, and issuance of an IATO or ATO by the DAA. 5) Supportability requirements to include SAASM, Spectrum and JTRS requirements. See appendix A of the CDD for additional details on the NR-KPP.

Force Protection

The SSC should be equipped with a remotely operated crew-served weapon system and provide ballistic and fragmenta ballistic and -tion protection for crew, internally carried embarked forces and critical machinery spaces. Appendix F of the CDD describes the specific ballistic protection requirement.

The SSC should be equipped with a remotely operated crew-served weapon system and provide fragmenta-tion protection for crew, internally carried embarked forces and critical machinery spaces. Appendix F of the CDD describes the specific ballistic protection requirement.

The SSC shall provide protection to the crew and internally carried embarked forces from small arms, crew served weapons and fragmenta-tion. Appendix F of the CDD describes the specific ballistic protection requirement. The SSC shall be equipped with mounts capable of

TBD

The SSC provides protection to the crew and internally carried embarked forces from small arms, crew served weapons and fragmentation. The SSC is equipped with mounts capable of accepting current US crew-served weapons to include the M2 .50 Caliber (12.7mm) Machine Gun, MK19 40mm Grenade Machine Gun and M60/M240 Series 7.62mm Light Machine Gun.

		accepting current US crew-served weapons to include the M2 .50 Caliber (12.7mm) Machine Gun, MK19 40mm Grenade Machine Gun and M60/M240 Series 7.62mm Light Machine Gun.		
Survivability (Sea-Wo	orthiness)			
T=O The SSC shall be capable of surviving (remaining afloat) in displacement mode without power or steerage through seas up to ten foot SWH without incurring structural damage which would impair mission capability until recovered or towed to a boat haven.	T=O The SSC shall be capable of surviving (remaining afloat) in displacement mode without power or steerage through seas up to ten foot SWH without incurring structural damage which would impair mission capability until recovered or towed to a boat haven.	T=O The SSC shall be capable of surviving (remaining afloat) in displacement mode without power or steerage through seas up to ten foot SWH without incurring structural damage which would impair mission capability until recovered or towed to a boat haven.	Objective demonstrated through 1/10- Scale Model Testing.	T=O The SSC is capable of surviving (remaining afloat) in displacement mode without power or steerage through seas up to ten foot SWH without incurring structural damage which would impair mission capability until recovered or towed to a boat haven.
Manpower				
The SSC should be fully operable with a crew of no more than three (3).	The SSC should be fully operable with a crew of no more than three (3).	The SSC shall be fully operable, to include conducting on load/offload operations, with a crew of no more than five (5).	TBD	The SSC is fully operable, including conducting on load/offload operations, with a crew of five (5).
Materiel Availability (/	Am)			
The SSC should have a Materiel Availability of 63 percent.	The SSC should have a Materiel Availability of 63 percent.	The SSC shall have a Materiel Availability of 59.5 percent.	TBD	The SSC Materiel Availability is 60.7 percent.
Inland Accessibility				
T=O The SSC shall be capable of operating over the high water mark. This includes movement over ice, mud, rivers, swamps, and marshes. While moving inland, the SSC shall be able to negotiate obstacles	T=O The SSC shall be capable of operating over the high water mark. This includes movement over ice, mud, rivers, swamps, and marshes. While moving inland, the SSC shall be able to	T=O The SSC shall be capable of operating over the high water mark. This includes movement over ice, mud, rivers, swamps, and marshes. While moving inland, the SSC shall be able to	TBD	The SSC is capable of operating over the high water mark. This includes movement over ice, mud, rivers, swamps, and marshes. While moving inland, the SSC is able to negotiate obstacles found in the complex operational environment (natural and

operate over a beach SSC shall be able to	negotiate obstacles found in the complex operational environment (natural and man-made). The SSC shall be able to operate over a beach high water mark, rocks, rubble, obstacles and walls up to 4 feet high, grass, reeds and dunes.	man-made). The SSC is able to operate over a beach high water mark, rocks, rubble, obstacles and walls up to 4 feet high, grass, reeds and dunes.
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Requirements Reference

CDD dated June 10, 2010

Change Explanations

(Ch-1) The Material Availability (Am) current estimate has changed from 61.3% to 60.7% due to new analysis conducted against the Product Baseline vice the Allocated Baseline used previously.

Notes

The following footnotes apply to Interoperability Threshold KPP:

- 1/LSD-41 well deck can embark a fifth craft in a non-tactical capacity without ship services.
- 2/ LHD-1 Power converter for 3rd spot not part of Pack Up Kit footprint.
- 3/ MLP ship's power for SSC may require alteration or separate pieces of equipment which is not part of Pack Up Kit footprint.
- 4/ The Expeditionary Transfer Dock (ESD) is the new name of the Mobile Landing Platform (MLP).

Acronyms and Abbreviations

ATO - Authority to Operate

DAA - Designated Approval Authority

DoD IEA - Department of Defense Information Enterprise Architecture

DoDAF - Department of Defense Architecture Framework

GESP - GIG Enterprise Service Profile

GIG - Global Information Grid

IATO - Interim Authority to Operate

IP - Internet Protocol

IT - Information Technology

JTRS - Joint Tactical Radio System

LCAC - Landing Craft Air Cushion

MLP - Mobile Landing Platform

mm - Millimeter

NR-KPP - Net Ready Key Performance Parameter

O - Objective

SAASM - Selective Availability Anti-Spoofing Module

SWH - Significant Wave Height

T - Threshold

TV - Technical View

US - United States

USN - United States Navy

Track to Budget

2 2 2						
Appn		BA	PE			
Navy	1319	04	0603564N			
	Proje	ect	Name			
	3127		Preliminary Design and Feasibility Study	(Shared)		
	NC	nes:	Preliminary Design and Feasib Design	onity Study/s	550	
Navy	1319	05	0604567N	-		
	Proje	ect	Name			
	3133		Ship to Shore Connectors Contract Design		(Sunk)	
	3137		SSC Construction		(Sunk)	
Navy	1319	05	0605220N			
	Proje	ect	Name			
	3133		Ship to Shore Connectors Contract Design			
	3137		SSC Construction			
	C410		SSC Composite Research			
urement						
Appn		ВА	PE			
Navy	1611	05	0204411N			
	Line I		Name			
	5110		Outfitting	(Shared)		
Navy	1611	05	0204228N	X S / S S S S S S S S S S S S S S S S S		
7000	Line I	tem	Name			
	LINE	COILL	Name			
	5112		Ship to Shore Connector	Cost		
	5112		Ship to Shore Connector Ship to Shore Connector End Completion of Prior Year	Cost (Shared)	(Sunk)	
Navy	5112 N o		Ship to Shore Connector Ship to Shore Connector End		(Sunk)	
Navy	5112 No 5300	otes:	Ship to Shore Connector Ship to Shore Connector End Completion of Prior Year Shipbuilding		(Sunk)	
Navy	5112 No 5300	otes:	Ship to Shore Connector Ship to Shore Connector End Completion of Prior Year Shipbuilding 0204228N		(Sunk)	
	5112 No 5300 1810 Line I	otes:	Ship to Shore Connector Ship to Shore Connector End Completion of Prior Year Shipbuilding 0204228N Name	(Shared)	(Sunk)	
CON	5112 No 5300 1810 Line I	04 tem	Ship to Shore Connector Ship to Shore Connector End Completion of Prior Year Shipbuilding 0204228N Name Surface Training Equipment	(Shared)	(Sunk)	
CON	5112 No 5300 1810 Line I 5664	04 tem	Ship to Shore Connector Ship to Shore Connector End Completion of Prior Year Shipbuilding 0204228N Name Surface Training Equipment	(Shared)	(Sunk)	
CON	5112 No 5300 1810 Line I	04 tem	Ship to Shore Connector Ship to Shore Connector End Completion of Prior Year Shipbuilding 0204228N Name Surface Training Equipment	(Shared)	(Sunk)	

SSC December 2018 SAR

Utilities

Notes: Electrical Upgrades at ACU-4

P5002 Facilities New Footprint -(Shared)

Utilities

Notes: Electrical Upgrades at ACU-5

Navy 1205 01 0815976N

> **Project** Name Facilities New Footprint -P5001

(Shared)

Training

Notes: Trainer Facility

Cost and Funding

Cost Summary

		To	otal Acquis	ition Cost				
	B\	Y 2011 \$M		BY 2011 \$M	TY \$M			
Appropriation	SAR Baseline Development Estimate	Current Produc Objective/Ti	tion	Current Estimate	SAR Baseline Development Estimate	Current APB Production Objective	Current Estimate	
RDT&E	552.7	552.7	608.0	525.4	571.9	571.9	545.3	
Procurement	3354.4	3354.4	3689.8	3625.5	4137.5	4137.5	4885.8	
Flyaway				3542.6	1		4774.7	
Recurring	.42		24	3542.6		1,64	4774.7	
Non Recurring		+-		0.0	**		0.0	
Support		1990		82.9			111.1	
Other Support				0.0			0.0	
Initial Spares	- 74			82.9			111.1	
MILCON	18.5	18.5	20.4	14.4	21.7	21.7	17.3	
Acq O&M	0.0	0.0	0.0	0.0	0.0	0.0	0.0	
Total	3925.6	3925.6	N/A	4165.3	4731.1	4731.1	5448.4	

Cost Notes

No cost estimate for the program has been completed in the previous year.

Total Quantity						
Quantity	SAR Baseline Development Estimate	Current APB Production	Current Estimate			
RDT&E	2	2	1			
Procurement	71	71	72			
Total	73	73	73			

Cost and Funding

Funding Summary

	Appropriation Summary								
FY 2020 President's Budget / December 2018 SAR (TY\$ M)									
Appropriation	Prior	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	To Complete	Total
RDT&E	533.9	1.4	4.9	5.1	0.0	0.0	0.0	0.0	545.3
Procurement	1033.0	543.5	12.6	308.8	484.8	365.6	373.0	1764.5	4885.8
MILCON	2.6	14.7	0.0	0.0	0.0	0.0	0.0	0.0	17.3
Acq O&M	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
PB 2020 Total	1569.5	559.6	17.5	313.9	484.8	365.6	373.0	1764.5	5448.4
PB 2019 Total	1249.5	377.1	521.6	540.4	531.8	486.2	584.3	1078.0	5368.9
Delta	320.0	182.5	-504.1	-226.5	-47.0	-120.6	-211.3	686.5	79.5

Funding Notes

	FY 20	20 Presid	The second second	antity Su		2018 SA	R (TYS M	n		
Quantity	Undistributed	Prior	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	To Complete	Total
Development	1	0	0	0	0	0	0	0	0	1
Production	0	18	8	0	4	7	5	5	25	72
PB 2020 Total	1	18	8	0	4	7	5	5	25	73
PB 2019 Total	1	13	5	8	8	8	8	8	14	73
Delta	0	5	3	-8	-4	-1	-3	-3	11	0

Cost and Funding

Annual Funding By Appropriation

	13	819 RDT&E Re	Annual Fu search, Developn		valuation. Na	vv				
		319 RDT&E Research, Development, Test, and Evaluation, Navy TY \$M								
Fiscal Year	Quantity	End Item Recurring Flyaway	Non End Item Recurring Flyaway	Non Recurring Flyaway	Total Flyaway	Total Support	Total Program			
2006		4-					14.0			
2007							13.0			
2008							27.0			
2009	1-2			10-4	-	22	24.9			
2010							33.5			
2011	()					-2	95.5			
2012				144			51.0			
2013		**					112.			
2014			-			24	68.2			
2015			144				41.7			
2016			144	44	446		8.2			
2017							12.6			
2018			144				31.6			
2019							1.4			
2020		44	(75)			**	4.9			
2021							5.1			
Subtotal	1	22 ,			(24)		545.3			

	13	B19 RDT&E Re	Annual Fu search, Developn		valuation. Na	vv				
		319 RDT&E Research, Development, Test, and Evaluation, Navy BY 2011 \$M								
Fiscal Year	Quantity	End Item Recurring Flyaway	Non End Item Recurring Flyaway	Non Recurring Flyaway	Total Flyaway	Total Support	Total Program			
2006	. 77	++			144		15.			
2007	+-	-		**			13.			
2008			177	1			27.			
2009					(44)		25.			
2010							33.			
2011				-			93.			
2012							49.			
2013		3 44)		4			107.			
2014		22	122	344	44		64.			
2015			122	22	44		38.			
2016	22	-4		,00	120		7.			
2017						44	11.			
2018	(4)					55	27.			
2019							1.			
2020							4.			
2021						-	4.			
Subtotal	1		4-		144		525.			

		1810 Pr	Annual Fu rocurement Othe		Navy		
				TY \$M			
Fiscal Year	Quantity	End Item Recurring Flyaway	Non End Item Recurring Flyaway	Non Recurring Flyaway	Total Flyaway	Total Support	Total Program
2019	- 77	19.8	(42)		19.8		19.8
2020		**					
2021	**	14.8	-		14.8		14.8
Subtotal		34.6	**		34.6		34.6

		1810 Pr	Annual Fu rocurement Othe		Navy		
				BY 2011 \$	VĪ		
Fiscal Year	Quantity	End Item Recurring Flyaway	Non End Item Recurring Flyaway	Non Recurring Flyaway	Total Flyaway	Total Support	Total Program
2019		16.9	- 42		16.9		16.9
2020							
2021	**	12.1	-		12.1		12.1
Subtotal		29.0	**		29.0		29.0

Annual Funding 1611 Procurement Shipbuilding and Conversion, Navy										
		TY \$M								
Fiscal Year	Quantity	End Item Recurring Flyaway	Non End Item Recurring Flyaway	Non Recurring Flyaway	Total Flyaway	Total Support	Total Program			
2015	3	155.4			155.4	4.2	159.			
2016	5	203.5		**	203.5	7.4	210.			
2017	2	125.0	175		125.0	3.1	128.			
2018	8	522.2			522.2	12.2	534.			
2019	8	511.6			511.6	12.1	523.			
2020		12.6			12.6		12.			
2021	4	288.1			288.1	5.9	294.			
2022	7	474.4		-	474.4	10.4	484.			
2023	5	357.9	1	7	357.9	7.7	365.			
2024	5	365.2		1/22	365.2	7.8	373.			
2025	5	334.2	144		334.2	8.0	342.			
2026	5	333.7			333.7	8.0	341.			
2027	5	333.7	-41	122	333.7	8.0	341.			
2028	5	333.7			333.7	8.1	341.			
2029	5	333.7			333.7	8.2	341.			
2030		16.5			16.5		16.			
2031		16.1			16.1		16.			
2032		15.3	42		15.3	-	15.3			
2033		7.3			7.3	-	7.3			
Subtotal	72	4740.1	144		4740.1	111.1	4851.2			

		1611 Procur	Annual Fu ement Shipbuild		ion, Navy					
		BY 2011 \$M								
Fiscal Year	Quantity	End Item Recurring Flyaway	Non End Item Recurring Flyaway	Non Recurring Flyaway	Total Flyaway	Total Support	Total Program			
2015	3	133.8			133.8	3.6	137.			
2016	5	171.6		**	171.6	6.3	177.			
2017	2	103.3	177		103.3	2.5	105.			
2018	8	422.9			422.9	9.9	432.			
2019	8	406.2			406.2	9.6	415.			
2020		9.8			9.8		9.			
2021	4	219.9			219.9	4.5	224.			
2022	7	355.0		-	355.0	7.8	362.			
2023	5	262.5	144	744	262.5	5.7	268.			
2024	5	262.6			262.6	5.7	268.			
2025	5	235.6	122	144	235.6	5.7	241.			
2026	5	230.7			230.7	5.5	236.			
2027	5	226.2	-42		226.2	5.4	231.			
2028	5	221.7			221.7	5.4	227.			
2029	5	217.4			217.4	5.3	222.			
2030		10.5			10.5		10.			
2031	17-4	10.1			10.1		10.			
2032		9.4	42		9.4		9.			
2033	- 22	4.4			4.4		4.			
Subtotal	72	3513.6	194		3513.6	82.9	3596.			

The 2015 Defense Appropriations Act directed the completion of Craft 101 with the Shipbuilding and Conversion, Navy, appropriation.

Cost 1611 Procurement	Quantity Information	on Conversion, Navy
Fiscal Year	Quantity	End Item Recurring Flyaway (Aligned With Quantity) BY 2011 \$M
2015	3	133.8
2016	5	171.6
2017	2	103.3
2018	8	422.9
2019	8	416.0
2020		
2021	4	219.9
2022	7	354.9
2023	5	262.6
2024	5	262.6
2025	5	235.6
2026	5	230.7
2027	5	226.2
2028	5	221.7
2029	5	251.8
2030		***
2031	1 (
2032		
2033	**	
Subtotal	72	3513.6

Annual F 1205 MILCON Military Cor Cor	nstruction, Navy and Marine
Finant	TY \$M
Fiscal Year	Total Program
2018	2.6
2019	14.7
Subtotal	17.3

1205 MILCON Military Co	Funding onstruction, Navy and Marine orps
Finesi	BY 2011 \$M
Fiscal Year	Total Program
2018	2.2
2019	12.2
Subtotal	14.4

Low Rate Initial Production

Item	Initial LRIP Decision	Current Total LRIP
Approval Date	7/5/2012	9/21/2017
Approved Quantity	13	18
Reference	Milestone B ADM	Gate 6 Sufficiency Review ADM
Start Year	2013	2013
End Year	2021	2021

The Current Total LRIP Quantity is more than 10% of the total production quantity per the Milestone B approved Acquisition Strategy which establishes an initial production base for the system, provides for an orderly increase in the production rate prior to approval for FRP, and meets fleet operational requirements by FY 2020.

The Service Acquisition Executive authorized an increase in LRIP quantities to 29 in order to cover fluctuating procurement quantities in FY 2018 and FY 2019. Based on the PB 2019, LRIP quantity was 18 craft.

Foreign Military Sales

None

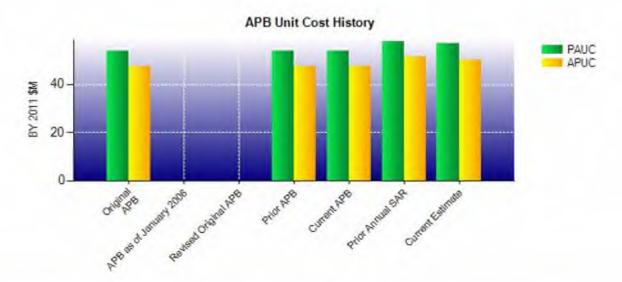
Nuclear Costs

None

Unit Cost

Current UCR Base	line and Current Estimate	(Base-Year Dollars)		
	BY 2011 \$M	BY 2011 \$M	% Change	
Item	Current UCR Baseline (Feb 2019 APB)	Current Estimate (Dec 2018 SAR)		
Program Acquisition Unit Cost				
Cost	3925.6	4165.3		
Quantity	73 73			
Unit Cost	53.775 57.059		+6.11	
Average Procurement Unit Cost				
Cost	3354.4	3625.5		
Quantity	71	72		
Unit Cost	47.245	50.354	+6.58	

Original UCR Base	line and Current Estimate	(Base-Year Dollars)		
	BY 2011 \$M	BY 2011 \$M		
Item	Original UCR Baseline (Jul 2012 APB)	Current Estimate (Dec 2018 SAR)	% Change	
Program Acquisition Unit Cost				
Cost	3925.6	4165.3		
Quantity	73	73		
Unit Cost	53.775	57.059	+6.11	
Average Procurement Unit Cost			- 1977	
Cost	3354.4	3625.5		
Quantity	71	72		
Unit Cost	47.245	50.354	+6.58	



APB Unit Cost History							
Item	Date	BY 201	BY 2011 \$M		M		
item	Date	PAUC	APUC	PAUC	APUC		
Original APB	Jul 2012	53.775	47.245	64.810	58.275		
APB as of January 2006	N/A	N/A	N/A	N/A	N/A		
Revised Original APB	N/A	N/A	N/A	N/A	N/A		
Prior APB	Sep 2017	53.775	47.245	64.810	58.275		
Current APB	Feb 2019	53.775	47.245	64.810	58.275		
Prior Annual SAR	Dec 2017	57.736	51.229	73.547	66.979		
Current Estimate	Dec 2018	57.059	50.354	74.636	67.858		

SAR Unit Cost History

PAUC Changes	PAUC
Development Estimate Econ Qty Sch Eng Est Oth Spt Total	Current Estimate

Initial APUC	Changes						APUC		
Development Estimate	Econ	Qty	Sch	Eng	Est	Oth	Spt	Total	Current Estimate

SAR Baseline History							
Item	SAR Planning Estimate	SAR Development Estimate	SAR Production Estimate	Current Estimate			
Milestone A	N/A	N/A	N/A	N/A			
Milestone B	N/A	Jul 2012	N/A	Jul 2012			
Milestone C	N/A	Nov 2014	N/A	May 2015			
IOC	N/A	Aug 2020	N/A	Aug 2021			
Total Cost (TY \$M)	N/A	4731.1	N/A	5448.4			
Total Quantity	N/A	73	N/A	73			
PAUC	N/A	64.810	N/A	74.636			

Cost Variance

	Su	mmary TY \$M		
Item	RDT&E	Procurement	MILCON	Total
SAR Baseline (Development Estimate)	571.9	4137.5	21.7	4731.1
Previous Changes				
Economic	-1.3	+138.0	+0.2	+136.9
Quantity	-38.4	+36.9	••	-1.5
Schedule		+62.5		+62.5
Engineering				
Estimating	-3.9	+426.1	-3.8	+418.4
Other				
Support		+21.5		+21.5
Subtotal	-43.6	+685.0	-3.6	+637.8
Current Changes				
Economic	+0.1	+73.3	+0.1	+73.5
Quantity			2	
Schedule	4-	+90.6		+90.6
Engineering				
Estimating	+16.9	-99.0	-0.9	-83.0
Other		4-		4-
Support		-1.6	4	-1.6
Subtotal	+17.0	+63.3	-0.8	+79.5
Total Changes	-26.6	+748.3	-4.4	+717.3
CE - Cost Variance	545.3	4885.8	17.3	5448.4
CE - Cost & Funding	545.3	4885.8	17.3	5448.4

	Summ	nary BY 2011 \$M			
Item	RDT&E	Procurement	MILCON	Total	
SAR Baseline (Development Estimate)	552.7	3354.4	18.5	3925.6	
Previous Changes					
Economic				-	
Quantity	-35.8	+31.8	22	-4.0	
Schedule		-3.1	4.	-3.1	
Engineering		4-	44	/-	
Estimating	-5.9	+290.3	-3.3	+281.1	
Other		47	**	-	
Support		+15.1	45	+15.1	
Subtotal	-41.7	+334.1	-3.3	+289.1	
Current Changes					
Economic	T++1		**	-	
Quantity					
Schedule					
Engineering	7940				
Estimating	+14.4	-60.5	-0.8	-46.9	
Other				-	
Support		-2.5	**	-2.5	
Subtotal	+14.4	-63.0	-0.8	-49.4	
Total Changes	-27.3	+271.1	-4.1	+239.7	
CE - Cost Variance	525.4	3625.5	14.4	4165.3	
CE - Cost & Funding	525.4	3625.5	14.4	4165.3	

Previous Estimate: December 2017

RDT&E	\$M	
Current Change Explanations	Base Year	Then Year
Revised escalation indices. (Economic)	N/A	+0.1
Revised estimate due to execution realignment. (Estimating)	+14.8	+17.3
Revised estimate to reflect Navy Working Capital Fund rate adjustment FY 2020 - 2024. (Estimating)	-0.2	-0.2
Revised estimate to reflect FY 2016 SSC acceleration of C4N Critical Flight Signal. (Estimating)	-0.1	-0.1
Adjustment for current and prior escalation. (Estimating)	-0.1	-0.1
RDT&E Subtotal	+14.4	+17.0

Procurement	\$N	
Current Change Explanations	Base Year	Then Year
Revised escalation indices. (Economic)	N/A	+73.3
Change in Navy buy profile. Congressional add of five craft in FY 2019 and a reduction from FY 2020 to FY2024 procurements due to under execution and extend acquisition plan from FY 2026 to FY 2029 (Shipbuilding and Conversion, Navy (SCN)). (Schedule)	0.0	+90.6
Adjustment for current and prior escalation. (Estimating)	-11.4	-14.1
Revised estimate to reflect Navy Working Capital Fund (SCN). (Estimating)	-0.2	-0.2
Revised estimate for SSC procurement outside the FYDP in anticipation of decrease as prime and vendor learning curves mature and multi-year procurement opportunities develop (SCN). (Estimating)	-46.3	-84.5
Revised estimates for Post Delivery and Outfitting (SCN). (Estimating)	-2.4	0.0
Revised estimate for inflation (Other Procurement, Navy (OPN)). (Estimating)	-0.2	-0.2
Adjustment for current and prior escalation. (Support)	-0.4	-0.3
Decrease Initial Spares estimate as a result of a change in Navy buy profile (SCN). (Support)	-2.1	-1.3
Procurement Subtotal	-63.0	+63.3

MILCON	\$M		
Current Change Explanations	Base Year	Then Year	
Revised escalation indices. (Economic)	N/A	+0.1	
Revised estimates for SSC trainer facility electrical upgrades and new mission trainer. (Estimating)	-0.7	-0.8	
Adjustment for current and prior escalation. (Estimating)	-0.1	-0.1	
MILCON Subtotal	-0.8	-0.8	

Deliveries and Expenditures

Deliveries							
Delivered to Date	Planned to Date	Actual to Date	Total Quantity	Percent Delivered			
Development	0	0	1	0.00%			
Production	0	0	72	0.00%			
Total Program Quantity Delivered	0	0	73	0.00%			

Expended and Appropriated (TY	xpended and Appropriated (TY \$M)				
Total Acquisition Cost	5448.4	Years Appropriated	14		
Expended to Date	778.7	Percent Years Appropriated	50.00%		
Percent Expended		Appropriated to Date	2129.1		
Total Funding Years	28	Percent Appropriated	39.08%		

The above data is current as of March 11, 2019.

Operating and Support Cost

Cost Estimate Details

Date of Estimate: May 19, 2015

Source of Estimate: SCP

Quantity to Sustain: 73

Unit of Measure: Craft

Service Life per Unit: 30.00 Years

Fiscal Years in Service: FY 2018 - FY 2057

Unit of Measure equals Craft. A Craft is defined as one Ship to Shore Connector.

Sustainment Strategy

The SSC product support strategy is based on performance driven sustainment and involves utilizing performance-based objectives with traditional data analysis practices to meet program sustainment goals. Given that the SSC replaces the existing LCAC assets and the same infrastructure is used for logistics support and sustainment, the SSC strategy is baselined on the LCAC program. This strategy is based on implementing an effective supportability analysis program to develop and deliver the logistics products and processes necessary to execute an efficient, affordable sustainment program. Sustainment goals will be applied to both government and contractor support activities to use supportability analysis practices that delivers required craft availability while enabling best-cost improvement opportunities. Performance of the support activities will be measured by their assigned equipment availability as it relates to overall program operational and material availability measures.

Antecedent Information

The Antecedent System is the Landing Craft Air Cushion (LCAC). LCAC Model (-M) is currently used as a financial model and management information tool by the LCAC Program. LCAC-M uses data from the most recent ten years of Operating Target data which funds LCAC Operations, Support, Readiness, Hours of Operation, Sustaining Support, and Continuing System Improvements to predict the O&S cost of a specified level of readiness. The LCAC-M model parameters were adjusted to reflect the specified 150 operating hours per year and manning specified in the CARD for the SSC.

Annual O&S Costs BY2011 \$M			
Cost Element	SSC Average Annual Cost Per Craft	LCAC (Antecedent) Average Annual Cost Per Craft	
Unit-Level Manpower	1.525	1.291	
Unit Operations	0.454	0.460	
Maintenance	1.090	1.357	
Sustaining Support	0.463	0.463	
Continuing System Improvements	0.264	0.329	
Indirect Support	0.819	0.410	
Other	0.000	0.000	
Total	4.615	4.310	

	Total O&S Cost \$M				
Item		Landy Comment			
item	Current Production A Objective/Thresho	The second secon	Current Estimate	LCAC (Antecedent)	
Base Year	10171.3	11188.4	10106.0	9437.0	
Then Year	18058.9	N/A	15657.0	0.0	

The total program O&S cost estimate is determined to be \$15,657 TY\$M. This total was de-escalated by the Naval Center for Cost Analysis to arrive at a total O&S Current Estimate of \$10,106.0 BY 2011 \$M.

Equation to Translate Annual Cost to Total Cost

Total O&S cost is calculated by multiplying the Average Annual Cost per Craft by the total number of craft by total years of service. 4.615 BY 2011 \$M X 73 X 30 = \$10,106.0 BY 2011 \$M.

O&S Cost Variance				
Category	BY 2011 \$M	Change Explanations		
Prior SAR Total O&S Estimates - Dec 2017 SAR	10106.0			
Programmatic/Planning Factors	0.0			
Cost Estimating Methodology	0.0			
Cost Data Update	0.0			
Labor Rate	0.0			
Energy Rate	0.0			
Technical Input	0.0			
Other	0.0			
Total Changes	0.0			
Current Estimate	10106.0			

Disposal Estimate Details

Date of Estimate: May 19, 2015

Source of Estimate: SCP
Disposal/Demilitarization Total Cost (BY 2011 \$M): 14.2

The SSC disposal cost estimate is based on the actual disposal costs of the ten LCAC disposed as of February 2018.